HEALTH, SOCIAL CARE AND HOUSING SCRUTINY SUB-COMMITTEE

Minutes of the meeting held on Tuesday 11 January 2011 at 6.30pm

WRITTEN MINUTES – PART A

Present: Councillor Graham Bass (Chairman);
Councillor Sean Fitzsimons (Vice Chair)
Councillors: Sherwan Chowdhury, Pat Clouder, Adam Kellett,
Janet Marshall, Maggie Mansell, and Sue Winborn

Co-optee: Tracey Hague

A01/11 APOLOGIES

An apology for absence was received from Councillor Tony Harris.

A02/11 MINUTES OF THE LAST MEETING

Minutes of the last meeting held on Tuesday 9 November 2010 were agreed and signed as an accurate record of the meeting.

A03/11 DECLARATIONS OF INTEREST

The declarations of interest received were as follows:

<table>
<thead>
<tr>
<th>Member’s Name</th>
<th>Agenda Item No.</th>
<th>Type of Interest</th>
<th>Time of Declaration</th>
<th>Reason</th>
</tr>
</thead>
<tbody>
<tr>
<td>Janet Marshall</td>
<td>7</td>
<td>Personal</td>
<td>8.15pm</td>
<td>Croydon University Hospital Trustee</td>
</tr>
<tr>
<td>Adam Kellett</td>
<td>8</td>
<td>Personal</td>
<td>6.35pm</td>
<td>Family member In receipt of Speech and Language Services</td>
</tr>
</tbody>
</table>

A04/11 URGENT BUSINESS

There were no items or urgent business.

A05/11 EXEMPT ITEMS

RESOLVED: that the allocation of business on Part A of the Agenda be confirmed.
SERVICES AT PURLEY HOSPITAL (Agenda Item 6)

Caroline Taylor, Chief Executive, NHS Croydon, Nick Hulme, Chief Executive, Croydon Health Services NHS Trust, Jon Rouse, Chief Executive, London Borough of Croydon and Zoe Reed, Director of Strategy and Business Development, South London and Maudsley, Mental Health Foundation Trust, were in attendance for this item.

Caroline Taylor, as lead for this item introduced the report and provided Members with background detail of the site, this included which organisations are responsible for the fabric of the building and what healthcare facilities are presently offered on the site.

Caroline outlined the options considered for the future of the site and the range of services that may be offered which would include an urgent care element. At present a new build would not be affordable, however all parties are in agreement that an improvement to the environment is required.

Caroline was able to share some good news with the Sub Committee with the announcement that phase 1 of the refurbishment plane to improve existing facilities and an urgent care department had been agreed by the Board that day.

Work is due commence shortly, the urgent care centre should be operational early in the next financial year. Croydon Health Services will be responsible for providing services on that site.

Purley Hospital could now provide GP services with access to an urgent care centre in the south of the borough. Studies and revealed that marginal, patient flows incorporating patients from localities of St Helier, the Princess Royal and Redhill hospitals, support the estimated levels of service that the site can offer. The future could include a GP lead centre in line with the Primary Health strategy. However if patient flows reduced the level of service would need to be reviewed.

Longer term options outlined included a full refurbishment, part refurbishment with partial new build or complete new build. It is possible that a full option appraisal could be available in March.

Members asked why the health facility needed to remain in Purley, could a rebuild go to another site that would be easier to develop. Caroline confirmed that this would not offer value for money as the Purley site has diagnostic equipment already in place eg x-ray facilities. The capital costs would potentially be unavoidable and patient flows would not necessarily be sustainable. On the present
site, diagnostic facilities would be extended to accommodate opening times of the urgent care centre. Nick Hulme stated that on site diagnostics would mean that patients using the urgent care centre or the GP lead centre could be seen in one place.

Caroline will continue liaison with the planning department on the delivery of phase 11, but reiterated that there would be no quick build.

Members sought reassurance about the financial viability of the project. Caroline assured Members that the capital is in place and the project remains financially viable. Phase 11 was working progress, capital is required and revenue implications that this attracts are being considered. NHS Croydon are in talks with the Strategic Health Authority to seek NHS funding and looking into the possibility of a private partnership.

Caroline concluded the debate by reiterating that an expectation of urgent care centre on the Purley site is a certainty. The discussion on additional services; would need to come back to the Sub Committee and would include clarity on Phase 11 or the extension to phase 1

The Sub Committee are encouraged to hear the level of progress and that an urgent care centre is a planned feature on the Purley hospital site with the possibility of an extension during Phase II.

RESOLVED: to receive future proposal when available.

A07/11 NHS WHITE PAPER (Agenda Item 7)

Caroline Taylor, Chief Executive, NHS Croydon, Nick Hulme, Chief Executive, Croydon Health Services NHS Trust, Jon Rouse, Chief Executive, London Borough of Croydon and Zoe Reed, Director of Strategy and Business Development, South London and Maudsley, Mental Health Foundation Trust, were in attendance for this item.

Jon Rouse, as lead officer set the scene of Members, reporting that this was the biggest set of changes to the national health system since 1940s, there would be no changes to the responsibilities of the service but changes in the systemic model.

Highlights of the debate included confirmation that the bill would be implemented in full by April 2014, leading up to this point, PCT are scheduled to be abolished by April 2013 when commissioning functions transferred to GP consortia. The roles and functions of public health will transfer to the local authority.
Shadow arrangements for local GP consortia, public health and health and well being boards come into effect from 1 April 2011. A report will be presented to the Cabinet on 24 January to confirm the structure and governance arrangements for the shadow health and well being board.

Members asked how the process will continue to be open and accountable. Jon Rouse responded by explaining that local democracy legitimacy (local government health and well being boards) will have an overview of the strategic framework of adult and children’s social care.

The Sub Committee enquired about the levels of commissioning and the number of local GP Consortia. Caroline Taylor confirmed that at present Croydon have two GP consortia which are varied in size. They have no defined geographic area, the CHC and C4C will represent all but 5 GP practices across Croydon. C4C have since been awarded pathfinder status which will attract additional funding from NHS London to manage services. CHC were not successful in the first round of applications but had received positive feedback. Jon Rouse confirmed that the local authority are working closely with CHC to assist with their subsequent application. The managerial role for the shadow consortia is to manage 60-70% of the workload that the PCT currently control.

The Sub Committee considered the reasons behind Croydon’s decision to form two GP Consortia. Dr Boffa joined the debate and explained that all PCT strategic aims and goals will be a joint venture for the consortia and that health professional will work together wherever possible. The quality and outcome focused consortia will be measured by the Health and Well Being Board.

The NHS Commissioning Board will hold all GP contracts in addition to holding the consortia to account. The focus will be on national consistency versus local responsiveness. The work of the JSNA and public health will direct all GPs to work within these frameworks. NHS Croydon are keen to work with both consortia in shadow status to allow them to learn in practice.

Members agreed that it would be beneficial to invite the Consortia leads to attend a future meeting to debate how they envisage future working together, with the local authority and during the transitional period as statutory functions pass from NHS Croydon to the consortia.
Members sought clarification around the 56% management costs savings that all PCTs are obliged to make, where will these savings be redirected to? In response Caroline confirmed that all saving would be directed to patient care.

Caroline confirmed to Members that she has been appointed as Sector Chief Executive for North London Central. Caroline gave an outline of the new management structure for the South West London Sector. A borough director will work at local level, the sector CEO, Anne Radmore, based at NHS Wandsworth will oversee all authorities within the SW London Sector.

Members enquired how patient and public involvement would be taken forward. Nick Hulme explained that through foundation trust status, there continues to be good working relationships with patient and public groups. Details of the new structure are yet to be confirmed but it will include high levels of community involvement.

The foundation trust application is well supported across the sector and within the strategic health authority. The application will be with the Secretary of State on 4th February 2011.

Members asked if the quality of service and the management risk have been influenced by lessons learnt from Staffordshire. Nick stated that there is confidence in their skills, governance and risk management. Of the outstanding 25 trusts nationwide, Croydon Health Services application will be the next but 1 in line to be considered for foundation status.

The Sub Committee in conclusion recognised the importance of the changes which will affect Croydon. They raised concerns why Croydon will potentially have two GP consortia and agreed to invite the heads of both consortia to a future meeting of the sub committee.

The Members agreed that the foundation trust application for Croydon Health Services NHS Trust warranted future review in 6 months.

All Members enjoyed the strong working relationship with NHS Croydon staff and recognised the difficult transitional period they face during a period of uncertainty.

NB. At 8.15pm Councillor Janet Marshall declared a personal interest in this item as a Hospital Trustee at the Croydon University Hospital NHS Trust.
**RESOLVED:** to receive an update on the application for Foundation Trust status from Croydon University Hospital; and to Invite the leaders of the proposed Croydon Consortia to the Sub Committee meeting on 22 March 2011

**A08/11 TASK AND FINISH WORKING GROUP (Agenda Item 8)**

Following Members discussion and consideration of the report, Members agreed to establish a task and finish working group on speech and language therapy in Croydon.

Councillor Sean Fitzsimons agreed to chair the group of up to 6 Members to include 1 co-opted Member.

**RESOLVED:**

- to agree the commissioning proposals for a Task and Finish Working Group on Speech and Language Therapy in Croydon as detailed in the previously circulated report at Appendix B. and that;

- the size and membership of the Group not to exceed 6 Members and to include 1 co-opted member, noting Councillor Sean Fitzsimons as the Chairman.

**A09/11 HEALTH, SOCIAL CARE AND HOUSING SCRUTINY SUB COMMITTEE WORK PROGRAMME 2010/2011 (Agenda Item 9)**

Following discussions the Sub Committee

**RESOLVED:**

- i. that the item on ‘Homes for the Future/Special Sheltered Housing Care Services Outsourcing’ previously scheduled for this meeting be removed from the work programme;

- ii. that the item on ‘Houses in multiple occupation and related environmental issues’ due for consideration at this meeting be directed to the Community Services and Safety Sub-Committee;

- iii. that the following Items to be removed from the work programme scheduled to report to the meeting on 22 March:

  - Chronic obstructive pulmonary disease (COPD) and that the
• Healthy Croydon Partnership, officers confirmed that the annual report would not be ready in time for this meeting.

Members agreed to include the following items to the work programme and will be presented at the meeting scheduled to take place on 22 March.

• The future of housing in Croydon
• The work of the housing department in Croydon

A10/11 DATES OF FUTURE MEETINGS CURRENTLY SCHEDULED IN THE COUNCIL DIARY (Agenda item 10)

Members noted the dates of future meeting scheduled in the Council diary.

15 February 2011
22 March 2011

PART B

None

The meeting ended at 8.45pm