CROYDON COUNCIL

DRAFT REVENUE BUDGET AND CAPITAL PROGRAMME

2014/15

Appendix F to agenda item 9.1 Cabinet, 10th February 2014

REVENUE BUDGET SUMMARY

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	1	ORIGINAL	Variations	in Level of	ORIGINAL	1
ACTUAL		BUDGET		ure on (A)	BUDGET	%
2012/13	DESCRIPTION	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
404 504	SERVICE BUDGETS					,_
121,534	Department of Adult Services, Housing and Health	114,432	2,002	(4,819)		(2
111,060	Children, Families and Learning Development and Environment	104,205	716	46,219	151,141	45
72,073 35,960	Chief Executive's Department	69,071 42,185	725 948	(436) (7,126)		0 (15
- 05,500	Contribution to Provision for Doubtful Debts	180	940	(7,120)	180	(13)
_	Efficiency Dividend	-	_	3,226	3,226	
_	Pensions Contribution	_	-	8,447	8,447	n/a
-	Redundancy	1,000	-	-	1,000	
151	Carbon Credits	255	-	-	255	
340,778	NET COST OF SERVICES	331,328	4,391	45,511	381,230	15
(40,715)	Core Grants	(13,253)	_	(2,033)	(15,286)	15
	Contingency / Unallocated Provision	1,000	_	-	1,000	-
	Levies from Other Bodies	·			,	
252	Environment Agency	272	-	_	272	-
340	, , ,	407	-	-	407	-
508		407	-	-	407	-
436	1	438	-	-	438	-
	Interest and Investment Income	(1,971)	-		(1,971)	•
8,844	Interest Payable	13,710	-	2,186	15,896	16
300,192	NET OPERATING EXPENDITURE	332,338	4,391	45,665	382,394	15
	APPROPRIATIONS					
	Contributions to / (from) Earmarked Reserves	7,117	-	(7,421)		(104)
(27,317)	Provision for Repayment of External Loans	(26,103)	-	4,675	(21,428)	(18)
(16,929)	Revenue Expenditure Funded from Capital under Statute (REFCUS)	(16,678)	-	(60,194)	(76,872)	361
	Deferred / Intangible Charges Written Off	(3,958)		(753)	(4,711)	19
(1,733)	Contribution to / (from) General Balances	(0,330)	-	(733)	(4,711)	n/a
267,707	BUDGET REQUIREMENT	292,716	4,391	(18,028)	279,079	258
	FINANCED BY					
2.206	Revenue Support Grant	97,229	-	(16,744)	80,485	(17)
	Collection Fund surplus / (deficit)	4,531	_	(1,194)	3,337	(26)
	Business Rates Top Up Grant	31,722	-	618	32,340	2
113,800	Business Rates Income	33,172	-	432	33,604	1
148,535	Council Tax - Band D Equivalent	126,062	-	3,251	129,313	3
267,707	TOTAL FINANCING	292,716			279,079	(5)
2012/13			2013/14	2014/15		Change
Band D	COUNCIL TAY OF FRANCY		Band D	Band D		Band D
1 ' 1	COUNCIL TAX SUMMARY		Equivalent	Equivalent		Equivalent
£.pp	London Borough of Croydon	106.060	£.pp	£.pp	120 212	% 0.000
	Greater London Authority	126,062 32,608	1,171.39 303.00	1,171.39 299.00	129,313 33,008	0.00% -1.32%
1,456.83	-	158,670	1,474.39	1,470.39	162,321	-0.27%

ACTUAL		ORIGINAL	Variations	in Level of	ORIGINAL.	
2012/13		BUDGET	Expendit	ure on (A)	BUDGET	%
	DESCRIPTION	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	EXPENDITURE					
142,489	Employees	133,345	1,356	(9,523)	125,179	(6)
27,202	Premises related expenditure	26,143	78	(1,402)	24,820	(5)
46,208	Supplies and Services	37,658	251	7,899	45,808	22
207,923	Third Party Payments	223,915	1,830	912	226,657	1
514,778	Transfer Payments	531,716	-	4,042	535,757	1
8,316	Transport related expenditure	7,743	-	(31)	7,712	(0)
	Capital Charges	36,882	-	(4,676)	32,206	(13)
1,799	Deferred/Intangible Charges	3,779	-	931	4,710	25
16,929	REFCUS	20,049	-	56,823	76,872	283
(14,617)	Corporate support services bought in	(8,178)	-	3,049	(5,129)	(37)
410	Recharges from other services	75,813	1,669	4,890	82,372	9
985,661	TOTAL EXPENDITURE	1,088,865	5,184	62,915	1,156,964	6
	INCOME					
(561,260)	Government Grants	(597,856)	-	(7,559)	(605,415)	1
1 '	Other Grants, reimbursements and contributions	(13,117)	-	(3,700)	(16,817)	28
	Fees and Charges	(37,814)	(572)	(1,396)	(39,781)	5
	Other Customer and Client Receipts	(22,256)	(219)	915	(21,560)	(3)
F	Interest Receivable	(28)	(1)	-	(29)	4
	Recharges to other services	(86,466)	(2)	(5,664)	(92,132)	7
(645,034)	TOTAL INCOME	(757,537)	(794)	(17,404)	(775,734)	2
040.0==	NET EVEN DE 18 18 18 18 18 18 18 18 18 18 18 18 18			1		<u></u>
340,627	NET EXPENDITURE	331,328	4,391	45,511	381,230	15

	ORIGINAL	ORIGINAL	CHANGE
DESCRIPTION	BUDGET	BUDGET	IN
	2012/13	2013/14	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Children, Families and Learning	833.4	759.0	(74.4)
Development and Environment	518.6	500.4	(18.2)
Department of Adult Services, Housing and Health	560.4	560.0	(0.4)
Chief Executive's Dept.	1,058.4	984.1	(74.3)
TOTAL FTE STAFF	2,970.8	2,803.5	(167.3)

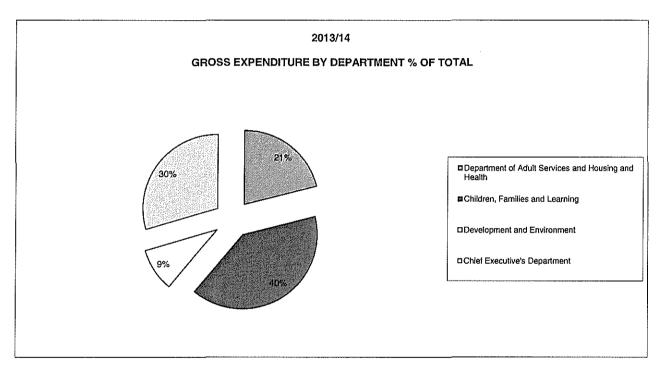
REVENUE BUDGET SUMMARY

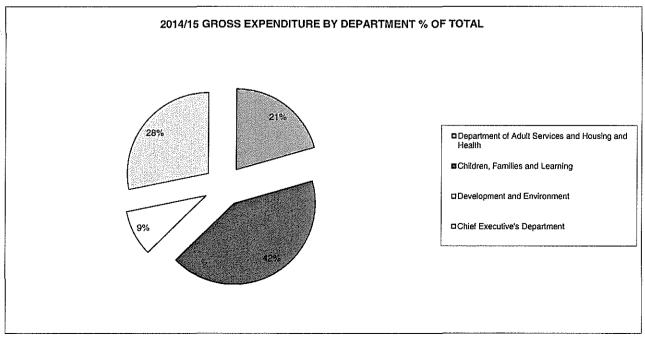
CORPORATE SUPPORT SERVICES BOUGHT IN

	Chief	Development	Children,	HRA	Department	
	Executive's	and	Families	*	Of Adult Serv.	
DESCRIPTION	Dept.	Environment	and Learning		Housing & Health	TOTAL
					_	
Finance	£,000	£,000	£'000	£'000	£'000	£'000
	59	866	1,300	1	1,003	
Treasury and Pensions	5	32	55	17	48	158
Audit and Fraud	49	309	529	163	458	1,508
Strategy and Performance	73	458	784	240	680	2,235
Procurement and Commissioning	30	188	322	99	279	918
Transport Service	11	66	112	34	97	320
Risk and CPO	(18)	(109)	(186)	(57)	(162)	(532)
SCPP - Services	-	293	345		(2)	636
Corporate Planning	-	-	-	-	- 1	-
Cash and Control	249	55	-	169	-	473
Customer Strategy and Development	14	84	143	44	124	409
Contact Centre	198	503	385	1,149	157	2,392
Communications	28	176	302	93	263	862
FM Services - Soft	1,462	1,343	1,516	990	1,671	6,982
FM Services - Hard	213	735	1,468	167	709	3,292
ST and ICT Strategy	32	57	166	23	81	359
Information Communication Technology	222	416	1,166	172	581	2,557
Telephony Service	-	-	· -		-	_,00,
Business Support	238	(3)	2,267	268	818	3,588
Health and Safety Team	-	- 1	-,			-
Health and Wellbeing	29	47	102	31	49	258
Health and Safety Team	_		-		-	200
Organisational Effectiveness	82	131	283	85	137	718
Corporate Learning and Development	7	12	25	7	12	63
Equalities and Social Inclusion	27	173	293	92	256	841
Total	4,416	8,321	18,025	5,154	10,702	46,618

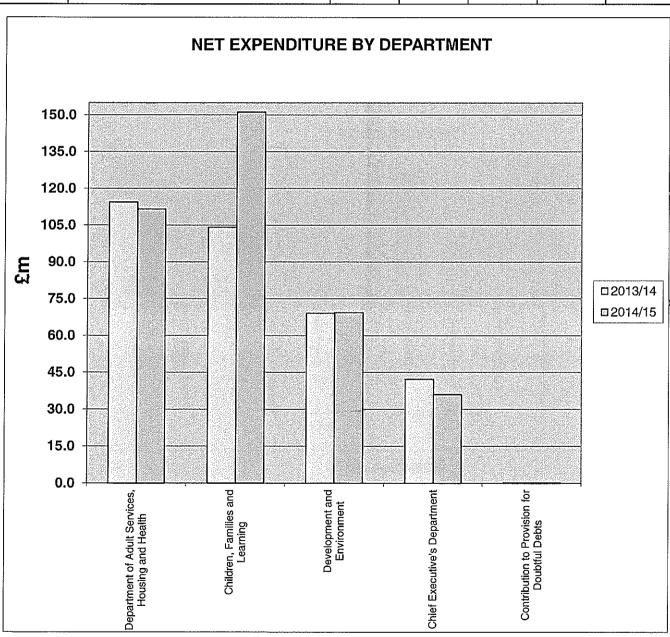
^{*} Non general fund support charge

		ORIGINAL		in Level of	ORIGINAL	
ACTUAL		BUDGET	Expendit _t		BUDGET	%
2012/13	DESCRIPTION	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	SERVICE BUDGETS					
156,887	Department of Adult Services Housing and Health	228,382	2,462	3,958	234,802	3
386,912	Children, Families and Learning	434,856	736	46,123	481,716	11
103,049	Development and Environment	102,090	972	1,545	104,607	2
338,813	Chief Executive's Dept.	322,102	1,014	(385)	322,731	0
-	Contribution to Provision for Doubtful Debts	180	-	-	180	-
-	Efficiency Dividend	-	-	3,226	3,226	n/a
-	Pensions Contribution	-	-	8,447	8,447	n/a
-	Redundancy	1,000	-	_ '	1,000	<u>-</u> {
151	Carbon Credits	255	-	-	255	-
985,812	GROSS DEPARTMENTAL COST OF SERVICE	1,088,865	5,184	62,914	1,156,964	6

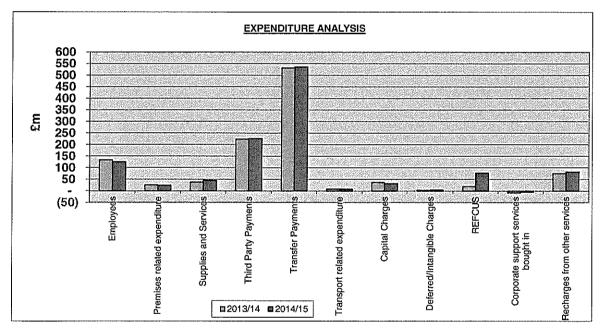


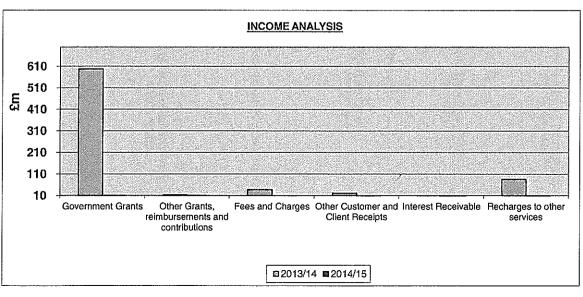


		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	ire on (A)	BUDGET	%
2012/13	DESCRIPTION	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	2000's	
	SERVICE BUDGETS					
121,534	Department of Adult Services, Housing and Health	114,432	2,002	(4,819)	111,615	(2)
111,060	Children, Families and Learning	104,205	716	46,219	151,140	45
72,073	Development and Environment	69,071	725	(436)	69,360	0
35,960	Chief Executive's Department	42,185	948	(7,126)	36,007	(15)
-	Contribution to Provision for Doubtful Debts	180	-	-	180	-
-	Efficiency Dividend	-	-	3,226	3,226	n/a
-	Pensions Contribution	-	-	8,447	8,447	n/a
-	Redundancy	1,000		-	1,000	-
151	Carbon Credits	255	-	-	255	-
340,778	NET COST OF SERVICES	331,328	4,391	45,511	381,230	15



ACTUAL		ORIGINAL	Variations	in Level of	ORIGINAL	
2012/13		BUDGET	Expenditu	ıre on (A)	BUDGET	%
	DESCRIPTION	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	2000's	, , , , <u>, , , , , , , , , , , , , , , </u>
	EXPENDITURE					
142,489	Employees	133,345	1,356	(9,523)	125,179	(6)
27,202	Premises related expenditure	26,143	78	(1,402)	24,820	(5)
46,359	Supplies and Services	37,658	251	7,899	45,808	22
207,923	Third Party Payments	223,915	1,830	912	226,657	1
514,778	Transfer Payments	531,716	-	4,042	535,757	1
8,316	Transport related expenditure	7,743	-	(31)	7,712	(0)
34,224	Capital Charges	36,882	-	(4,676)	32,206	(13)
1,799	Deferred/Intangible Charges	3,779	-	931	4,710	25
16,929	REFCUS	20,049	- [56,823	76,872	283
(14,617)	Corporate support services bought in	(8,178)	-	3,049	(5,129)	(37)
410	Recharges from other services	75,813	1,669	4,890	82,372	9
985,812	TOTAL EXPENDITURE	1,088,865	5,184	62,915	1,156,964	6
	INCOME	-				
(561,260)	Government Grants	(597,856)	-	(7,559)	(605,415)	1
(22,617)	Other Grants, reimbursements and contributions	(13,117)	-	(3,700)		28
(37,928)	Fees and Charges	(37,814)	(572)	(1,396)	(39,781)	5
(23,224)	Other Customer and Client Receipts	(22,256)	(219)	915	(21,560)	(3)
(5)	Interest Receivable	(28)	(1)	-	(29)	4
	Recharges to other services	(86,466)	(2)	(5,664)		7
(645,034)	TOTAL INCOME	(757,537)	(794)	(17,404)	(775,734)	2
340,778	NET EXPENDITURE	331,328	4,391	45,511	381,230	15





CHIEF EXECUTIVE'S DEPARTMENT

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KEY SERVICE TARGETS / PRIORITIES FOR 2014/15

The Chief Executive's Department is an integral part of Croydon Council and supports the full spectrum of service activity across the borough. In particular, CED plays a key role in delivering our major corporate objective to **build the council of the future**. In 2014/15 this means that we will;

Ensure that the Council is lean, efficient and streamlined by; Reduction of cost base in line with government grant and delivery of the Croydon Challenge Completion of One Oracle

Improvement of the Council-wide ICT infrastructure

Implementation of the corporate debt project Successful delivery of the combined European and Local Elections in May 2014

Ensure that the Council is an expert commissioner by; Embedding the commissioning framework, toolkit and skillsets Implementing the adult social care commissioning strategy Support third-sector and SMEs

Ensure that the Council delivers accessible and responsive services by:

Improving customer access and leading to a reduction in the cost to serve

Support integration and relocation of key services, including CALAT, through upgraded facilities and premises Support service departments through the process of inspection and regulation, for example through statutory data returns

Ensure that the Council has the right people with the right skills and the right support by;

Improving workforce health and engagement Improving workforce planning

Improving workforce diversity Improving workforce skills and capacity

Linked to our corporate objective to manage need and grow independence, the department also has a significant community leadership and development role, with a focus on improving community cohesion and resilience

KEY VOLUME INDICATORS

	ACTUAL	ORIGINAL
DESCRIPTION	2012/13	2013/14
Registration of Births	4,620	4,630
Registration of Deaths	1,800	1,850
Number of marriages	1,130	1,200
Certificates from archives	4,200	4,100
No. of visits to croydon.gov.uk	2,650,000	3,250,000
Debts Raised	32,286	32,000
Audit Days Delivered	1,600	1,600
Insurance Claims received.	700	700
No of Benefit Claimants	44,000	45,500
Council Tax Dwellings	147,943	147,851
Housing Benefit : number of days to assess new claim	23	16
Average sick days per FTE		

FORECAST	FORECAST	%
2013/14	2014/15	CHANGE
4,630	4,630	-
1,850	1,850	-
1,200	1,200	-
4,100	4,100	-
3,000,000	3,000,000	-
32,000	32,000	-
1,600	1,400	(12.5)
700	700	
44,816	46,384	3.5
146,564	146,564	_
23	16	(30.4)

FINANCIAL PERFORMANCE

COST CENTRE: 1P400 1N400

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2012/13	2013/14	2013/14	2014/15	CHANGE
	0002	5000	£000	2000	
Employees	41,394	43,833	45,741	39,000	(15)
Premises related expenditure	7,717	6,776	6,778	7,269	7
Supplies and Services	14,477	9,559	9,122	6,818	(25)
Third Party Payments	34,999	34,961	35,444	34,537	(3)
Transler Payments	287,534	258,592	258,592	266,484	3
Transport related expenditure	189	200	199	194	(3)
Capital Charges	2,344	6,413	6,413	5,771	(10)
Deferred/Intangible Charges	1,336	3,317	3,317	4,534	37
REFCUS	419	3,376	3,376	-	(100)
Corporate support services bought in	(55,086)	(45,199)	(45,202)	(42,177)	(7)
Recharges (to) / from other services	3,490	(8,636)	(8,640)	(9,168)	6
TOTAL EXPENDITURE	338,813	313,192	315,140	313,262	(1)
Government Grants	(285,430)	(258,008)	(258,008)	(265,678)	3
Other Grants, reimbursements and contributions	(7,314)	(6,221)	(6,299)	(4,971)	(21)
Fees and Charges	(7,469)	(4,384)	(5,561)	(4,404)	(21)
Other Customer and Client Receipts	(2,640)	(2,394)	(3,537)	(2,203)	(38)
Interest Receivable	-	-	-	-	n/a
TOTAL INCOME	(302,853)	(271,007)	(273,405)	(277,256)	1
NET EXPENDITURE	35,960	42,185	41,735	36,007	(14)
Contributions to / (from) Reserves	•	-	-	2,171	n/a
CURRENT BUDGET	35,884		41,763		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	76		(28)		

TOP FINANCIAL RISKS 2014/15

- 1. Realising efficiency options

- Delays in implementation of transformation projects
 Maximising effective contractual relationships with partners
 Maintaining and increasing collection levels in economic climate

CABINET MEMBERS

Councillor Sara Bashford	Cabinet Member for Corporate & Voluntary Services
Councillor Vidhi Mohan	Cabinet Member for Communities & Economic Development
	Deputy Leader (Statutory) and Cabinet Member for Housing,
Councillor Dudley Mead	Finance & Asset Management
	Deputy Leader (Communications) and Cabinet Member for
Councilloe Tim Pollard	Childrens, Families & Learning
Councillor Steve O'Connell	Cabinet Member for Finance and Performance Management

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Nathan Elvery	Chief Executive	62822
Julie Belvir	Director of Democratic & Legal Service	64985
Heather Daley	Director of Human Resources & Community Development	61616
Sarah Ireland	Director - Strategy, Commissioning, Procurement and Performance	62070
Richard Simpson	Director - Finance and Assets & Section 151 Officer	61848
Graham Cadle	Director - Customer, Transformation & Communication Service	63295
Aiden McManus	Director - Corporate Services	61508

COST CENTRE	DIVISION
1P500	Democratic and Legal Services
1P504	Workforce and Community Relations
1P507	Voluntary Sector Funding
1P505	Chief Executive's Office
1N510	Finance and Assets
1N520	Customer, Transformation & Communication Service
1N500	Subsidised Travel
1N530	Strategy, Commissioning, Procurement and Performance
1N550	Corporate Services

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2013/14	DIVISION	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,026	Democratic and Legal Services	3,086	27	(293)	2,820	(9
(906)	Workforce and Community Relations	(1,101)	23	112	(966)	(12
731	Chief Executive's Office	731	2	(355)	378	(48
1,236	Voluntary Sector Funding	1,236	-	-	1,236	-
190	Finance and Assets	589	86	(1,870)	(1,195)	(303
7,084	Customer, Transformation & Communication Service	6,669	102	2,332	9,103	36
13,733	Subsidised Travel	13,733	-	981	14,714	7
(26)	Strategy, Commissioning, Procurement and Performance	331	25	(593)	(237)	(172
16,667	Corporate Services	16,911	683	(7,440)	10,154	(40
41,735	TOTAL NET SPEND	42,185	948	(7,126)	36,007	(15

- Contributions to / (from) Reserves	-	-	2,171	2,171	n/a	١

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Democratic and Legal Services	56.9	56.9	-
Workforce and Community Relations	73.6	61.5	(12.2)
Voluntary Sector Funding	-	-	-
Chief Executive's Office	8.0	1.0	(7.0)
Finance and Assets	175.9	168.9	(6.9)
Customer, Transformation & Communication Service	365.1	349.0	(16.2)
Subsidised Travel	-	-	
Strategy, Commissioning, Procurement and Performance	65.2	60.0	(5.2)
Corporate Services	313.7	284.7	(29.0)
TOTAL FTE STAFF	1,058.4	982.0	(76.4)

SUBJECTIVE SUMMARY

SUBJECTIV	E SUMMARY					
		ORIGINAL	Variations		ORIGINAL	
FORECAST	1	BUDGET	Expenditu		BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
00000		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	43,833	327	(5,160)	39,000	(11)
	Premises related expenditure Supplies and Services	6,776	54	439	7,269	7
	Third Party Payments	9,559 34,961	127 506	(2,868) (930)	6,818 34,537	(29)
	Transfer Payments	258,592	500	7,892	266,484	(1) 3
	Transport related expenditure	200,592	_	7,032	194	(3)
	Recharges from other services	274	-	27	301	10
	TOTAL EXPENDITURE	354,195	1,014	(606)	354,603	0
(258,008)	Government Grants	(258,008)	-	(7,670)	(265,678)	3
, , ,	Other Grants, reimbursements and contributions	(6,221)	-	1,250	(4,971)	(20)
	Fees and Charges	(4,384)	(67)	47	(4,404)	0
	Other Customer and Client Receipts	(2,394)	(3/)	191	(2,203)	(8)
	Interest Receivable	(2,094)	-	-	(2,203)	(6) n/a
	Recharges to other services	(8,910)	-	(559)	(9,469)	6
(282,319)	TOTAL INCOME	(279,917)	(67)	(6,741)	(286,725)	2
73,831	NET CONTROLLABLE COST	74,278	948	(7,347)	67,879	(9)
	Capital Charges	6,413	-	(642)	5,771	(10)
	Deferred/Intangible Charges	3,317	-	1,217	4,534	37
	REFCUS	3,376	-	(3,376)	- (40 4 777)	(100)
	Corporate support services bought in	(45,199)	-	3,022	(42,177)	(7)
(32,090)	TOTAL UNCONTROLLABLE COST	(32,093)		221	(31,872)	(1)
41 735	NET COST OF SERVICE	42,185	948	(7,126)	36,007	(15)
**1,700	HET GOO! OF GENTIOE	72,100	0-10	(7,120)	00,007	(10)
	Contributions to / (from) Earmarked Reserves			2,171	2,171	n/a
	Contributions to / (from) Capital Reserves:	_	- 1	2,17	2,171	n/a
<u>.</u>]	Financing of Capital Expenditure	_ [_	_	_	n/a
_	Provision for Repayment of External Loans	-	-	-	_	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	<u>-</u>	2,171	2,171	n/a
4					T	
41,735	TOTAL NET EXPENDITURE	42,185	948	(4,955)	38,178	(9)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
	get - agreed pressures / service demands get - agreed additional income / savings					57 (5,828)
						(5,771)
Other resourc	e changes					816
TOTAL OTHE	ER VARIATIONS IN RESOURCE				-	(4,955)
	TO THE PERSON OF			4.0		(1,000)



DEMOCRATIC AND LEGAL SERVICES

SERVICE DESCRIPTION

Legal Services

The Corporate and Social Care and Education Law legal teams deal with corporate legal work and advice, including planning, advice and case work for CFL and DASHH and internal legal support to major projects across all departments. New contracts for the external provision of legal services commenced in April 2011 and are also managed by the teams. These contracts are packaged to provide a range of advice and casework for support for the Council. The Corporate Legal Team have contract management responsibility for that arrangement, providing dedicated support to instructing officers to ensure the cost effectiveness of legal services from the external firms. Payment for legal services work is the responsibility of service departments using devolved budgets, with internal charges funding the internal legal services costs. The Legal teams in the Division are developing their use of Sharepoint to complement where needed, the existing IT based file management system. Local quality initiatives also benefit from the wider CIN initiative, LOV Conversations and Our Values work.

Democratic Services and Scrutiny

Democratic Services staff provide services to the Cabinet, the Leader's office, Elected Members, non elected Independent and Coopted Members, advise on the Council's constitution and co-ordinate the decision making process consisting of approximately 400
meetings per year. The Team supports the Overview and Scrutiny function and Member Learning and Development. In addition the
Team facilitates a number of meetings, e.g. the Croydon Police Consultative Group, Church Tenements and Frank Denning
Charities as well as facilitating education admissions and exclusion appeals.

Elections, Civic Services, Registration and Coroners

The Electoral Services Team manages the organisation of European, Parliamentary, GLA and borough elections. The primary task covered by the budget is the Annual Canvass to produce and publish the Register of Electors which is used at these elections. The Register is used as the basis for any Referendum and forms the basis of the Jury list. The Register contains over 260,000 names. We act as the lead borough for the consortium and the Coroner for the Southern District of Greater London. The Registrars Service provides a variety of services including registration of births, deaths and marriages, Civil Partnerships,

Citizenship Ceremonies and Nationality Checking services to communities in Croydon and others. The Mayoral Services office provides support to the Mayor and Deputy Mayor. The service also takes a leading role in the promotion and arrangement of civic events.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL			ORIGINAL	
COST			Variations ir	Level of		
CENTRE	SERVICE	BUDGET	Expenditur	e on (A)	BUDGET	%
		2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
1P600	Legal	(366)	15	(119)	(470)	28
1P601	Democratic	2,490	6	(76)	2,420	(3)
1P602	Electoral	544	3	(23)	524	(4)
1P603	Mayoral	310	2	(28)	284	(8)
1P605	Registrars	(143)	1	(37)	(179)	25
1P604	Contribution to Coroner's Court	251	-	(10)	241	(4)
	Contribution to the Local Election's Reserve		-	-	- 1	n/a
	TOTAL NET SPEND	3,086	27	(293)	2,820	(9)

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Legal	25.3	25.3	-
Democratic	13.3	13.3	-
Electoral	6.0	6.0	-
Mayoral	4.4	4.4	-
Registrars	8.0	8.0	-
TOTAL FTE STAFF	56.9	56.9	-

CHIEF EXECUTIVE'S DEPARTMENT DEMOCRATIC AND LEGAL SERVICES

	T ···	ORIGINAL	Variations in	n Level of	ORIGINAL	
FORECAST	•	BUDGET	Expenditur		BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,989	27	(224)	2,792	(7)
	Premises related expenditure	10	-	-	10	-
1,993	Supplies and Services	1,993	-	(10)	1,983	(1)
338	Third Party Payments	338	2	(10)	330	(2
	Transfer Payments	-	-	-		n/a
	Transport related expenditure	30	-	-	30	-
	Recharges from other services	5		-	5	-
5,365	TOTAL EXPENDITURE	5,365	29	(244)	5,150	(4)
	Government Grants	-	-	-	-	n/a
, ,	Other Grants, reimbursements and contributions	(18)	-	-	(18)	-
	Fees and Charges	(499)	(2)	(10)	(511)	2
(196)	Other Customer and Client Receipts	(136)	•	(10)	(146)	7
-	Interest Receivable	-	-	-	- 1	n/a
(1,939)	Recharges to other services	(1,939)	_		(1,939)	-
(2,652)	TOTAL INCOME	(2,592)	(2)	(20)	(2,614)	1
		,				
2,713	NET CONTROLLABLE COST	2,773	27	(264)	2,536	(9)
	Capital Charges					n/e
	Deferred/Intangible Charges	-	-	-	-	n/a n/a
-	REFCUS	_		-		n/a
313	Corporate support services bought in	313		(29)	284	(9
	TOTAL UNCONTROLLABLE COST	313	_	(29)	284	(9
		i		, ,		(9
3,026	NET COST OF SERVICE	3,086	27	(293)	2,820	(9)
-	Contributions to / (from) Earmarked Reserves	-	-	-	- 1	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	•	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	•	•	-	n/a
3,026	TOTAL NET EXPENDITURE	3,086	27	(293)	2,820	(9)
	<u> </u>				,	· · · /

ADEA:		ORIGINAL		in Level of	ORIGINAL	
ORECAST 2013/14	DESCRIPTION	BUDGET 2013/14	Expendite Inflation	ure on (A) * Other	BUDGET 2014/15	% CHANGE
2013/14	DESCRIPTION	2013/14 (A)	(B)	(C)	2014/15 (D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,429	13	(109)	1,333	(
- 67	Premises related expenditure Supplies and Services	67	-	-	- 67	r
	Third Party Payments	76	2		78	
-	Transfer Payments	-	-	-	-	r
-	Transport related expenditure	•	-	-	-	r
	Recharges from other services	5	-	-	5	
1,577	TOTAL EXPENDITURE	1,577	15	(109)	1,483	4
•	Government Grants	-	-	-	-	r
•	Other Grants, reimbursements and contributions	•	-	-	-	r
- (400)	Fees and Charges		-	(10)	44.55	r
(196)	Other Customer and Client Receipts Interest Receivable	(136)	-	(10)	(146)	ı
(1.807)	Recharges to other services	(1,807)		-	(1,807)	'
	TOTAL INCOME	(1,943)	-	(10)	(1,953)	
(2,003)	TOTAL INCOME	(1,943)		(10)	(1,953)	
(406)	NET CONTROL I ADLE COST	(000)	4#	(110)	(470)	,
(426)	NET CONTROLLABLE COST	(366)	15	(119)	(470)	2
	Capital Charges	1				
-	Capital Charges Deferred/Intangible Charges	- [-	-	-	r T
-	REFCUS	- [-	-	- [' '
-	Corporate support services bought in	_				
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	
	I.		· · · · · · · · · · · · · · · · · · ·			
(426)	NET COST OF SERVICE	(366)	15	(119)	(470)	
	I	(/			(/	
	Contributions to / (from) Earmarked Reserves	-	-	- 1	- [
	Contributions to / (from) Capital Reserves:	-	-	-	-	r
	Financing of Capital Expenditure	-	-	-	-	r
	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	r
	TOTAL APPROPRIATIONS	_			-	
	TOTAL AFFRORMATIONS	•]	•	- 1		
(400)	TOTAL NET EVDENDITUDE	(000)	de .	(440)	(470)	
(426)	TOTAL NET EXPENDITURE	(366)	15	(119)	(470)	2
THER VAF	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE net - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE	(366)	15	(119)	(470)	2 £000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE	(366)	15	(119)	(470)	
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE	(366)	15	(119)	(470)	
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(366)	15	(119)	(470)	
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(366)	15	(119)	(470)	£000's
tegic budg	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
tegic budg	RIATIONS IN LEVEL OF EXPENDITURE set - agreed pressures / service demands set - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's
THER VAF	RIATIONS IN LEVEL OF EXPENDITURE pet - agreed pressures / service demands pet - agreed additional income / savings ome from Legal Services	(366)	15	(119)	(470)	£000's

CHIEF EXECUTIVE'S DEPARTMENT DEMOCRATIC AND LEGAL SERVICES DEMOCRATIC

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14 (A)	Variations i Expenditu Inflation (B)		ORIGINAL BUDGET 2014/15 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	674	6	(50)	630	(7)
	Premises related expenditure	4 707	-	-	4	-
	Supplies and Services Third Party Payments	1,727 6	-	-	1,727 6	_
	Transfer Payments	-	-	_	-	n/a
	Transport related expenditure	2		-	2	
(57)	Recharges from other services	(57)	_		(57)	
2,356	TOTAL EXPENDITURE	2,356	6	(50)	2,312	(2)
	Government Grants				, , , , , , , , , , , , , , , , , , , ,	n/a
(18)	Other Grants, reimbursements and contributions Fees and Charges	(18)	-	-	(18)	- n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
(132)	Recharges to other services	(132)	-	-	(132)	-
	TOTAL INCOME	(150)	_	_	(150)	
V-1-7		()			()	
2,206	NET CONTROLLABLE COST	2,206	6	(50)	2,162	(2)
	Capital Charges		. 1		_	n/a
	Deferred/Intangible Charges	- 1	.		-	n/a
	REFCUS	.	-	-	-	n/a
	Corporate support services bought in	284	-	(26)	258	(9)
284	TOTAL UNCONTROLLABLE COST	284	-	(26)	258	(9)
				` '		(9)
2,490	NET COST OF SERVICE	2,490	6	(76)	2,420	(3)
	Contributions to / Brown Forward and December		- 1	1	-	
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	_	-	-	-	n/a n/a
	Financing of Capital Expenditure	-	_	_	-	n/a
	Provision for Repayment of External Loans	-	-	_	-	n/a
	Contribution to / (from) General Balances	-	-	-		n/a
-	TOTAL APPROPRIATIONS	-	-	-	_	2/0
<u> </u>						n/a
2,490	TOTAL NET EXPENDITURE	2,490	6	(76)	2,420	(3)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic book	get - agreed additional income / savings					
Sualegic buog	get - agreed additional income / savings					
1						
1						
1					[
1						-]
					ŀ	
Other resourc	e changes					
	pport services bought in					(26)
	of the Pension deficit funding budget					(50)
	-				İ	` ']
					}	
						(76)
					İ	
TOTAL OTHE	R VARIATIONS IN RESOURCE				Ī	(76)
ı	-					(7

ELECTORAL

		ODICINIAL	Variation-	in Level of	ODIONAL	
FORECAST		ORIGINAL BUDGET	I	in Level of	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	347	3	(23)	327	76 (6)
[1]	Premises related expenditure	1	•	`- '	. 1	-
	Supplies and Services Third Party Payments	155 5	-	-	155 5	•
	Transfer Payments	5	-			- n/a
	Transport related expenditure	÷	-	-	-	n/a
	Recharges from other services	36	-	-	36	
	TOTAL EXPENDITURE	544	3	(23)	524	(4)
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions Fees and Charges	-	-	_	-	n/a n/a
	Other Customer and Client Receipts	_	_		-	п/а п/а
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services		-	-	-	n/a
-	TOTAL INCOME	-		-	-	n/a
544	NET CONTROLLABLE COST	544	3	(23)	524	(4)
				,		
-	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges REFCUS	-	-	-	-	n/a n/a
	Corporate support services bought in]		- [n/a
	TOTAL UNCONTROLLABLE COST	_	-	-	_	
		!				n/a
544	NET COST OF SERVICE	544	3	(23)	524	(4)
J44	NET COST OF SERVICE	J44	٧	(20)	324	(4)
	Contributions to / (from) Earmarked Reserves	- 1	-	-		n/a
-	Contributions to / (from) Capital Reserves:	-	-		-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
] []	Provision for Repayment of External Loans Contribution to / (from) General Balances	:		-	-	n/a n/a
	TOTAL APPROPRIATIONS	_	_	- 1	_	
<u> </u>		J				n/a
544	TOTAL NET EXPENDITURE	544	3	(23)	524	(4)
		544	3	(23)	524	(4)
	TOTAL NET EXPENDITURE	544	3	(23)	524	(4) £000's
+ OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
+ OTHER VAF		544	3	(23)	524	
+ OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
+ OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
+ OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
+ OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
+ OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
+ OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
+ OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands .	544	3	(23)	524	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	544	3	(23)	524	
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	544	3	(23)	524	
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's
* OTHER VAR Strategic budg Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands . get - agreed additional income / savings	544	3	(23)	524	£000's

FORECAST		ORIGINAL BUDGET	Expendit	in Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	* Other (C)	2014/15 (D)	CHANGE (E)
£000's	Employees	£000's 199	£000's	£000's (15)	£000's	% (7)
2	Premises related expenditure	2	-	-	2	-
	Supplies and Services Third Party Payments	31		(10)	21	(32) n/a
-	Transfer Payments		-			n/a
	Transport related expenditure Recharges from other services	28 21			28 21	
	TOTAL EXPENDITURE	281	2	(25)	258	(8)
-	Government Grants	•	-	-	-	n/a
-	Other Grants, reimbursements and contributions Fees and Charges	-	-	-		n/a
	Other Customer and Client Receipts	-			-	n/a n/a
	Interest Receivable	•	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME		-	-	-	n/a
281	NET CONTROLLABLE COST	281	2	(25)	258	(8)
	0					
	Capital Charges Deferred/Intangible Charges	-	-	-	-	n/a n/a
-	REFCUS	•	-		-	n/a
	Corporate support services bought in	29	-	(3)	26	(10)
29	TOTAL UNCONTROLLABLE COST	29	-	(3)	26	(10)
310	NET COST OF SERVICE	310	2	(28)	284	(8)
	Contributions to / (from) Earmarked Reserves	-		- 1	- 1	n/a
	Contributions to / (from) Capital Reserves:	=	-	-	-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans		-	•		n/a n/a
	Contribution to / (from) General Balances	_	•		-	n/a
-]	TOTAL APPROPRIATIONS	-	-	-	-	n/a
310	TOTAL NET EXPENDITURE	310	2	(28)	284	(8)
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
						20003
Strategic bud	get - agreed pressures / service demands					
						ĺ
O	and a second additional because for the second				-	•
Strategic budd	get - agreed additional income / savings					
End grant sup	port to twinning work with Arnhem					(10)
					Ī	(10)
					ŀ	
Other resource						(4.5)
centralisation	of the Pension deficit funding budget					(15)
Corporate sup	port services bought in					(3)
					İ	
					Ĺ	
						(18)
TOTAL OTHE	R VARIATIONS IN RESOURCE				1	(28)
. O IAL VINE	ALL TRIBATIONS IN HESSURGE					(20)

CHIEF EXECUTIVE'S DEPARTMENT DEMOCRATIC AND LEGAL SERVICES REGISTRARS

<u> </u>		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DESCRIPTION	BUDGET		re on (A)	BUDGET 2014/15	% CHANCE
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	* Other (C)	2014/15 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	340	3	(27)	316 3	(7)
	Supplies and Services	3 13	-	-	13	•
-	Third Party Payments	-	-	-	-	n/a
	Transfer Payments Transport related expenditure		-	-	-	n/a n/a
	Recharges from other services	-			-	n/a
356	TOTAL EXPENDITURE	356	3	(27)	332	(7)
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	- ,	-	-	-	n/a
	Fees and Charges	(499)	(2)	(10)	(511)	2
	Other Customer and Client Receipts Interest Receivable] []	-	_	-	n/a n/a
	Recharges to other services	-	-	-	_	n/a
	TOTAL INCOME	(499)	(2)	(10)	(511)	2
(\-/-			
(143)	NET CONTROLLABLE COST	(143)	1	(37)	(179)	25
(/		(***)			V: -/	
	Capital Charges	-	-	-	-	n/a
	Deferred/intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	· .		-	-	n/a n/a
	TOTAL UNCONTROLLABLE COST				-	
	TOTAL GROOM MOLLADEL VOST		- 1			n/a
(143)	NET COST OF SERVICE	(143)	1	(37)	(179)	25
		(1.10)	,	(0.7	(/	
	Contributions to / (from) Earmarked Reserves	- [-	- 1	- [n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	- 1			-	n/a n/a
	Contribution to / (from) General Balances	- [-		-	n/a
-	TOTAL APPROPRIATIONS		-	-	-	n/a
(143)	TOTAL NET EXPENDITURE	l I				
(1.07	TOTAL HET EXPENDITORLE	(143)	1	(37)	(179)	25
		(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	£000's
* OTHER VAI		(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	(143)	1	(37)	(179)	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(143)	1	(37)	(179)	
* OTHER VAI	get - agreed pressures / service demands	(143)	1	(37)	(179)	£0003
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(143)	1	(37)	(179)	£0003
* OTHER VAI	get - agreed pressures / service demands	(143)	1	(37)	(179)	£0003
* OTHER VAI	get - agreed pressures / service demands	(143)	1	(37)	(179)	£0003
* OTHER VAI	get - agreed pressures / service demands	(143)	1	(37)	(179)	£0003
* OTHER VAI	get - agreed pressures / service demands	(143)	1	(37)	(179)	£0003
* OTHER VAI	get - agreed pressures / service demands	(143)	1	(37)	(179)	£0003
* OTHER VAI	get - agreed pressures / service demands	(143)	1	(37)	(179)	£0003
* OTHER VAI	get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's
* OTHER VAI Strategic budg	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	
Strategic bude Strategic bude ncreased increased incre	get - agreed pressures / service demands get - agreed additional income / savings ome from Registrars	(143)	1	(37)	(179)	£000's

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2013/14	Inflation	Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) 2000's	(D) £000's	(E) %
	Employees	10005	20008	- 20008	2000 5	n/a
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services Third Party Payments	251	:	(10)	241	n/a (4)
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	-	-	:	-	n/a n/a
	TOTAL EXPENDITURE	251		(10)	241	. (4
	Government Grants			(,0)		n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	-	-	-	•	n/a
	Other Customer and Client Receipts Interest Receivable	-	-	:	•	n/a n/a
	Recharges to other services	-	-	_ [-	n/a
	TOTAL INCOME	-		-	-	n/a
						100
251	NET CONTROLLABLE COST	251	-	(10)	241	(4
	Capital Charges Deferred/Intangible Charges	-	-	-	-	n/a n/a
	REFCUS	-	- 1			n/a
-	Corporate support services bought in	-	•		-	n/a
-	TOTAL UNCONTROLLABLE COST	- [-	•	-	n/a
251	NET COST OF SERVICE	251	-	(10)	241	(4)
	On the state of the state of Danas and					
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	- [-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS					n/a
	TOTAL APPROPRIATIONS		•			n/a
251	TOTAL NET EXPENDITURE	251	_	(10)	241	(4)
201				(.0)		
Strategic budd Reduction in d	net - agreed additional income / savings contribution to the Caroners Service				The state of the s	- (10)
Diher resourc	e changes				THE PARTY OF THE P	(10)
TOTAL OTHE	R VARIATIONS IN RESOURCE				- -	(10

CHIEF EXECUTIVE'S DEPARTMENT

WORKFORCE AND COMMUNITY RELATIONS

SERVICE DESCRIPTION

The Human Resources Division provides a range of services designed to enable the delivery of the 'people' elements of serving our customers well through skilled and well-led staff. The work of the division involves the determination of people strategy, HR policy, pay and reward, workforce equalities, workforce planning, organisational and people development, learning and development, employee engagement, internal communications and collective consultation.

Provision of HR management information, payroll services, establishment control, recruitment services etc will all be provided within the new HR and Finance Service Centre. Provision of all other services will be provided somewhere else within the Council yet to be decided.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2013/14 (A)	Inflation (B)	Other (C)	2014/15 (D)	CHANGE (E)
		£000's	£000's	£000's	£000's	%
1P607	Equalities and Community Relations	(5)	5	6	6	(220)
1P615	HR Partners and Consultants	(1,099)	10	200	(889)	(19)
1P616	HR Occupational Health	47	3	(40)	10	(79)
1P617	Business Development and Information	207	5	(212)	_	(100)
THE RESERVE TO SERVE	Organisational Development	(25)	(4)	(173)		708
1P623	Local Strategic Partnership	21	`- '	` -	21	-
1P628	Corporate Learning and Development	(247)	3	331	87	(135)
	TOTAL NET SPEND	(1,101)	22	112	(967)	(12)

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
HR Consultancy (Policy Team, Consultancy Team, Trade Unions)	28.6	30.8	2.2
HR Occupational Health	4.8	2.0	(2.8)
Organisational Development (Including Internal Comms)	16.0	13.1	(2.9)
Local Strategic Partnership	-	-	-
Equalities and Community Relations	10.0	13.0	3.0
Business Development and Information Transferred to HR and Finance Service Centre	8.0	-	(8.0)
Recruitment transferred to HR and Finance Service Centre	6.2	2.6	(3.7)
		,	
TOTAL FTE STAFF	73.6	61.5	(12.2)

CHIEF EXECUTIVE'S DEPARTMENT

WORKFORCE AND COMMUNITY RELATIONS

FORECAST		ORIGINAL BUDGET	Variations Expendit	in Level of are on (A)	ORIGINAL BUDGET	<u> </u>
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
20.07.	B200/ 110/1	(A)	(B)	(C)	(D)	(E)
£000's		£000's	ν-,	\-/	£000's	%
4,520	Employees	4,219	25	(1,236)	3,008	(29)
	Premises related expenditure	-	- .	-	-	n/a
	Supplies and Services	797	1	(530)	268	(66)
1,658	Third Party Payments	1,203	-	(885)	318	(74)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	1	-	-	1	-
	Recharges from other services	-	-	-	-	n/a
6,838	TOTAL EXPENDITURE	6,220	26	(2,651)	3,595	(42)
-	Government Grants	-	-	•	-	n/a
(78)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1,283)	Fees and Charges	(886)	(4)	249	(641)	(28)
' - ';	Other Customer and Client Receipts	-	-	-	•	n/a
-	Interest Receivable	_	-	-	-	n/a
(692)	Recharges to other services	(692)	- 1	434	(258)	(63)
	TOTAL INCOME	(1,578)	(4)	683	(899)	(43)
4,785	NET CONTROLLABLE COST	4,642	22	(1,968)	2,696	(42)
					<u> </u>	
450	Capital Charges	-	-	- (4E0)	-	n/a
153	Deferred/Intangible Charges REFCUS	153	-	(153)	-	(100)
/E 9//\	Corporate support services bought in	(5,896)	-	2,233	(3,663)	n/a (38)
		i - i				(36)
(5,691)	TOTAL UNCONTROLLABLE COST	(5,743)	-	2,080	(3,663)	(36)
(000)	NET COST OF SERVICE	(1,101)	22	112	(067)	(10)
(906)	NET COST OF SERVICE	(1,101)	22	1 [2	(967)	(12)
_	Contributions to / (from) Earmarked Reserves		-	-	_ [n/a
_	Contributions to / (from) Capital Reserves:	_	-	-	_	n/a
-	Financing of Capital Expenditure	_	-	-	_	n/a
-	Provision for Repayment of External Loans	-	-			n/a
_	Contribution to / (from) General Balances	-	_	-		n/a
	TOTAL APPROPRIATIONS		-	-	-	n/a
		r				
(906)	TOTAL NET EXPENDITURE	(1,101)	22	112	(967)	(12)

CHIEF EXECUTIVE'S DEPARTMENT WORKFORCE AND COMMUNITY RELATIONS

EQUALITIES AND COMMUNITY RELATIONS

		ORIGINAL	Variations	in Level of	ODICINAL	
FORECAST	-	BUDGET	i .	in Level of	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
687	Employees Premises related expenditure	570	5	(44)	531	(7
(74)	Supplies and Services	32	-	_ [32	n/a
	Third Party Payments	284	-		284	_
	Transfer Payments	-	-	_	-	n/a
_	Transport related expenditure	-	-		-	n/a
-	Recharges from other services	1		-	-	n/a
849	TOTAL EXPENDITURE	886	5	(44)	847	(4
	Government Grants		-			n/a
- (78)	Other Grants, reimbursements and contributions				_	n/a
(/0)	Fees and Charges		_	_		n/a
	Other Customer and Client Receipts	_	_	_	_	n/a
_	Interest Receivable			_		n/a
_	Recharges to other services	_	_	_	_	n/a
(70)						,,,,
(78)	TOTAL INCOME	-	•	-	-	n/a
771	NET CONTROLLABLE COST	886	5	(44)	847	(4
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
/001\	REFCUS	- (891)	-	-	(041)	n/a
	Corporate support services bought in		-	50	(841)	(6)
(891)	TOTAL UNCONTROLLABLE COST	(891)	-	50	(841)	(6
	Ĕ ·					
(120)	NET COST OF SERVICE	(5)	5	6	6	(220)
					<u>_</u>	
-	Contributions to / (from) Earmarked Reserves	-	-	-	- "	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances					n/a
-	TOTAL APPROPRIATIONS	-	·			n/a
				I		
(120)	TOTAL NET EXPENDITURE	(5)	5	6	6	(220)
+ OTUED 1/A	DIATIONS IN CEUE OF EVENDITUE					00001-
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	iget - agreed pressures / service demands					
Ondicigio buc	agot agroup prosocreo / corvide comando					
					-	
Stratenic bud	iget - agreed additional income / savings				-	
					}	
					-	-
						-
Other resourc	ce changes					-
Centralisation	n of the Pension deficit funding budget					
	<u>ce changes</u> n of the Pension deficit funding budget pport services bought in					
Centralisation	n of the Pension deficit funding budget					
Centralisation	n of the Pension deficit funding budget					
Centralisation	n of the Pension deficit funding budget					
Centralisation	n of the Pension deficit funding budget					
Centralisation	n of the Pension deficit funding budget					50
Centralisation	n of the Pension deficit funding budget					
Centralisatior Corporate su	n of the Pension deficit funding budget					(44) 50

ORIGINAL

Variations in Level of

WORKFORCE AND COMMUNITY RELATIONS

HR CONSULTANCY (INCLUDING POLICY TEAM, CONSULTANCY TEAM AND TRADE UNIONS)

ORIGINAL

COST CENTRE: 1P615

FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
2,031	Employees Premises related expenditure	1,890	13	(617)	1,286	(32) n/a
	Supplies and Services	336	-	(290)	46	(86)
	Third Party Payments Transfer Payments	-	-	-	-	n/a n/a
-	Transport related expenditure	-	-	-		n/a
0.767	Recharges from other services TOTAL EXPENDITURE	2.000	- 10	- (007)	4 000	n/a
-	Government Grants	2,226	13	(907)	1,332	(40) n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges Other Customer and Client Receipts	(640)	(3)	20	(623)	(3)
	Interest Receivable		-		-	n/a n/a
(481)	Recharges to other services	(481)		434	(47)	(90)
(1,218)	TOTAL INCOME	(1,121)	(3)	454	(670)	(40)
1.540	NET CONTROLLARIE COCT	4.400	40	(450)	222	(40)
1,549	NET CONTROLLABLE COST	1,105	10	(453)	662	(40)
-	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges REFCUS	-	-	-	-	n/a n/a
1 1	Corporate support services bought in	(2,204)		653	(1,551)	(30)
(3,201)	TOTAL UNCONTROLLABLE COST	(2,204)	-	653	(1,551)	(30)
,						,
(1,652)	NET COST OF SERVICE	(1,099)	10	200	(889)	(19)
-	Contributions to / (from) Earmarked Reserves		<u> </u>		_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	- -	-	-	-	n/a n/a
-	Contribution to / (from) General Balances			-		n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(1,652)	TOTAL NET EXPENDITURE	(1,099)	10	200	(889)	(19)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
						20000
Strategic bud	get - agreed pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings					
	ficiency savings					(100)
	ity Director post crifice Savings					(105) (40)
	•					` '
						(245)
Other resource	ea changas					
Transferred to	HR and Finance Service Centre					457
	pport services bought in of the Pension deficit funding budget					142 (154)
Johnsmandine	. o. t.o i ondion denote randing padget					(104)
					}	
						445
i						
TOTAL 07::-	TO MADIATIONS IN DESCRIPTION				F	
TOTAL OTHE	ER VARIATIONS IN RESOURCE					200

CHIEF EXECUTIVE'S DEPARTMENT WORKFORCE AND COMMUNITY RELATIONS HR OCCUPATIONAL HEALTH

2013/14 DESCRIPTION 2013/14 DESCRIPTION 2013/15 CHANGE 2000% COOPS 2000% E000% E00			ORIGINAL	Variations	in Level of	ORIGINAL	<u> </u>
Colors	FORECAST		BUDGET	Expendit	ure on (A)	BUDGET	
2005	2013/14	DESCRIPTION				1	CHANGE
Soil Employees 258 3 (30) 231 (1) 7 7 7 7 7 7 7 7 7							
Premises related expenditure		[]					
Sypplice and Services	301		258	3	(30)	231	
Third Party Payments Transport related expenditure Recharges from other services from other serv	- 57		95		(30)	-	
Transfer Payments	-		65		(30)	35	
Transport related expenditure	-	Transfer Payments	-				
Recharges from other services	-	Transport related expenditure		_	_		n/a
358 TOTAL EXPENDITURE 343 3 (60) 286 (11	-		-			_	n/a
Government Grants	358		3/13	3	(60)	286	
Other Grants, reimbursements and contributions (3) Fees and Charges (18) . (18)			UTO		(00)	200	
(31) Fees and Charges	-	1	-	-	-	-	n/a
Other Customer and Client Receipts				-	-	-	n/a
Interest Receivable	(31)		(18)	-	-	(18)	-
Recharges to other services	-		-	-	-	-	n/a
(31) TOTAL INCOME	-		-	-	-	-	n/a
327 NET CONTROLLABLE COST 325 3 (60) 268 (11	-	Recharges to other services	-	-	-	_	n/a
327 NET CONTROLLABLE COST 325 3 (60) 268 (11	(31)	TOTAL INCOME	(18)	-		(18)	
- Capital Charges - Deferred/intangible Charges - Deferred/intangible Charges - REFCUS - REFC			, ,				•
- Deferred/Intangible Charges	327	NET CONTROLLABLE COST	325	3	(60)	268	(18
- Deferred/Intangible Charges	-	Capital Charges	-	-	-	-	n/a
(280) Corporate support services bought in (278) - 20 (258) (280) TOTAL UNCONTROLLABLE COST (278) - 20 (258) (280) TOTAL UNCONTROLLABLE COST (278) - 20 (258) (280) TOTAL UNCONTROLLABLE COST (278) - 20 (258) (280) TOTAL UNCONTROLLABLE COST (278) - 20 (258) (280) TOTAL UNCONTROLLABLE COST (278) - 20 (258) (280) TOTAL UNCONTROLLABLE COST (278) - 20 (258) (280) TOTAL COST OF SERVICE (280) TOTAL PROPRICE (280) TOTAL RESPONDENCE (280) TOTAL RESPONDENCE (280) TOTAL SERVICE (280) TOTAL APPROPRIATIONS (280) TOTAL APPROPRIATIONS (280) TOTAL APPROPRIATIONS (280) TOTAL NET EXPENDITURE (280) TOTAL NET EXPENDITURE (280) TOTAL APPROPRIATIONS (280) T	-		-	-	-	-	n/a
(280) TOTAL UNCONTROLLABLE COST 47 NET COST OF SERVICE 47 NET COST OF SERVICE 47 Ontributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 50000's Trategic budget - agreed pressures / service demands. 48 Trategic budget - agreed pressures / service demands. 49 Total Net Expenditure			-	-	-	-	n/a
47 NET COST OF SERVICE 47 3 (40) 10 (78 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 48 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 49 TOTAL APPROPRIATIONS That expenditure agreed demands 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 41 TOTAL NET EXPENDITURE 42 TOTAL NET EXPENDITURE 44 TOTAL NET EXPENDITURE 45 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 46 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 47 TOTAL NET EXPENDITURE 48 TOTAL NET EXPENDITURE 49 TOTAL NET EXPENDITURE 40 TOTAL NET EXPENDITURE 40 TOTAL NET EXPENDITURE 40 TOTAL NET EXPENDITURE 41 TOTAL NET EXPENDITURE 42 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 44 TOTAL NET EXPENDITURE 45 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 46 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 47 TOTAL NET EXPENDITURE 48 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 49 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 40 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 41 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 42 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 42 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 44 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 45 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 45 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 46 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 47 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 47 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE 48 TOTAL APP	(280)	Corporate support services bought in	(278)	-	20	(258)	(7
47 NET COST OF SERVICE 47 3 (40) 10 (73 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 47 TOTAL Service demands 48 Total Service Offer 49 Total Reserves / Service demands 40 (30) 10 (75) Contribution to / (from) General Balances Contribution to / (from)	(280)	TOTAL UNCONTROLLABLE COST	(278)	-	20	(258)	17
- Contributions to / (from) Earmarked Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 47 TOTAL SPENDITURE 47 TOTAL Agreed pressures / service demands - Service Didget - agreed pressures / service demands - Service Offer - Service Offer - Total Reserves:							(/
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	47	NET COST OF SERVICE	47	3	(40)	10	(79)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	Contributions to //from Formarked December 1		r' -		i I	
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL REPENDITURE 47 TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 48 TOTAL NET EXPENDITURE COTHER VARIATIONS IN LEVEL OF EXPENDITURE Expenditure agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed additional income / savings leath and Wellbeing Plan being delivered by Public Health Grant franges to Service Offer The resource changes ransfer from Business Development Information or prorate support services bought in entralisation of the Pension deficit funding budget 30 Service Offer 31 CTC			•	-	-	-	
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL PROPRIPATIONS TOTAL PROPRIPATIONS TOTAL PROPRIPATIONS TOTAL PROPRIPATIONS TOTAL PROPRIPATIONS TOTAL PROPRIPATIONS TOTAL PROPRIATIONS IN LEVEL OF EXPENDITURE Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed additional income / savings Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / serv		Contributions to / (from) Capital Reserves:	•	•	-	•	
- Contribution to / (from) General Balances		Provision for Papayment of External Leans	•	-	•	_	
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TOTAL NET EXPENDITURE 47 TOTAL NET EXPENDITURE 5000's CITHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings lealth and Wellbeing Plan being delivered by Public Health Grant thanges to Service Offer (30 (40) 10 (78 5000's (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (40) 10 (78 10 (40) 10 (78 10 (40) 10 (40) 10 (78 10 (40) 10 (40) 10 (78 10 (40) 10 (40) 10 (78 10 (40) 10 (_ :	_			. 11/6
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trategic budget - agreed additional income / savings lealth and Wellbeing Plan being delivered by Public Health Grant thanges to Service Offer (40 ther resource changes ransfer from Business Development Information orporate support services bought in entralisation of the Pension deficit funding budget (20 30 30	47	TOTAL NET EXPENDITURE	47	3	(40)	10	(79)
trategic budget - agreed additional income / savings lealth and Wellbeing Plan being delivered by Public Health Grant thanges to Service Offer (40 ther resource changes ransfer from Business Development Information orporate support services bought in entralisation of the Pension deficit funding budget (20 30 30	OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
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OTAL OTHER VARIATIONS IN RESOURCE						l	30
OTAL OTHER VARIATIONS IN RESOURCE						Ī	
						L	

CHIEF EXECUTIVE'S DEPARTMENT WORKFORCE AND COMMUNITY RELATIONS BUSINESS DEVELOPMENT AND INFORMATION

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14	Variations Expenditu Inflation	re on (A) * Other	ORIGINAL BUDGET 2014/15	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
608	Employees	573	5	(361)	217	(62)
(12)	Premises related expenditure Supplies and Services	- 195	- 1	- (195)	- 1	n/a (99)
	Third Party Payments	899	_ '	(885)	14	(98)
	Transfer Payments	•	-	` - ′	-	n/a
-	Transport related expenditure Recharges from other services	-	-	-	-	n/a
1 060	TOTAL EXPENDITURE	1,667	6	(1,441)	232	n/a (86)
1,000	Government Grants	1,007	-	(1,, 1)	202	n/a
<u> </u>	Other Grants, reimbursements and contributions	-	-	-		n/a
	Fees and Charges	(228)	(1)	229	4	(100)
-	Other Customer and Client Receipts	-	-	-	-	n/a
•	Interest Receivable	-	-	-	•	n/a
-	Recharges to other services			-	-	n/a
(431)	TOTAL INCOME	(228)	(1)	229	*	(100)
1,437	NET CONTROLLABLE COST	1,439	5	(1,212)	232	(84)
	Capital Charges	- 150	-	- (153):	-	n/a (100)
	Deferred/Intangible Charges REFCUS	153	-	(153)	-	(100) n/a
i .	Corporate support services bought in	(1,385)	_	1,153	(232)	(83)
(201)	TOTAL UNCONTROLLABLE COST	(1,232)	-	1,000	(232)	(81)
				····		
1,236	NET COST OF SERVICE	207	5	(212)	-	(100)
_	Contributions to / (from) Earmarked Reserves	- 1	-	-		n/a
	Contributions to / (from) Capital Reserves:	-	-	-	•	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-		-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
ï 236	TOTAL NET EXPENDITURE	207	5	(212)	_	(100)
		20.	<u></u>	(2.12)		
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings					
	 					
					}	
						<u>-</u>
Other resourc	ce changes					
Transfer Phot	tocopying budget to Health & Wellbeing (agency)					(30)
Transferred to	HR and Finance Service Centre					145
	n of the Pension deficit funding budget oport services bought in					(28) (146)
	arges adjustment					(153)
					ŀ	(212)
						(212)
TOTAL OTHE	ER VARIATIONS IN RESOURCE					(212)
						\~··*/

138 (49)

92

(173)

CHIEF EXECUTIVE'S DEPARTMENT WORKFORCE AND COMMUNITY RELATIONS

ORGANISATIONAL DEVELOPMENT

Other resource changes Learning and Organisational Development Centralisation of the Pension deficit funding budget

TOTAL OTHER VARIATIONS IN RESOURCE

Corporate support services bought in

					12.2.2	
FORECAST		ORIGINAL	Variations		ORIGINAL	
2013/14	DESCRIPTION	BUDGET 2013/14	Expenditu Inflation	ire ол (А) * Other	BUDGET 2014/15	% CHANGE
2015/14	DESCRIPTION	(A)	(B)	(C)	2014/13 (D)	(E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	631	(4)	(161)	466	(26)
-	Premises related expenditure	-	- 1	` - '	-	n/a
	Supplies and Services	96	-	(15)	81	(16)
	Third Party Payments	•	-	-	-	n/a
	Transfer Payments Transport related expenditure	•	-	-	-	n/a
	Recharges from other services			-	-	n/a п/a
	TOTAL EXPENDITURE	727		(176)	547	(25)
		121	(4)	(170)		
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions Fees and Charges	•	-	-	-	n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a n/a
	Recharges to other services	(31)	-		(31)	-
		. ,		-	· '	-
(65)	TOTAL INCOME	(31)	-	•	(31)	-
			ĺ			
560	NET CONTROLLABLE COST	696	(4)	(176)	516	(26)
	Capital Charges	_]				- 1-
_	Deferred/intangible Charges		-	-	-	n/a n/a
	IREFCUS		_ [_	_ [n/a
	Corporate support services bought in	(721)	_	3	(718)	(0)
	TOTAL UNCONTROLLABLE COST	(721)	_	3	(718)	
(,)					· · · -/	(0)
(220)	NET COST OF SERVICE	(25)	(4)	(173)	(202)	708
(/	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(==)	(7)	(/	()	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-		n/a
-	Financing of Capital Expenditure	-	-	-	•	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(220)	TOTAL NET EXPENDITURE	(25)	(4)	(173)	(202)	708
			•			
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
					}	
					1	-
Strategic bud	lget - agreed additional income / savings					
Daduation in 1	Sumplies and Sandaes				Ì	/4=1
	Supplies and Services the Learning and Organisational Development funct	tion				(15) (250)
IOGGOGIOTI OI	the counting and Organisational Development fallo	1011				(230)
					İ	
					ļ	
						(265)
						` -/

CHIEF EXECUTIVE'S DEPARTMENT WORKFORCE AND COMMUNITY RELATIONS LOCAL STRATEGIC PARTNERSHIP

		ORIGINAL		in Level of	ORIGINAL	
FORECAST 2013/14	DESCRIPTION	BUDGET 2013/14	Expenditi Inflation	ure on (A) * Other	BUDGET 2014/15	% CHANGE
2013/14	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
17	Employees	-	-	-	-	n/
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	-	-	-		n/a
	Third Party Payments Transfer Payments	20	_	-	20	
-	Transport related expenditure	1]	•	-	n/i
	Recharges from other services	- -			<u>'</u>	n/a
40	TOTAL EXPENDITURE	21	_		21	-
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	<u>-</u>	n/a
-	Fees and Charges	-		-	-	n/a
-	Other Customer and Client Receipts	•	•	-	-	n/a
-	Interest Receivable	•	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-		-	-	n/a
40	NET CONTROLLABLE COST	21	_		21	_
40	NET CONTROLLABLE COST	21	-	-	21	-
	Capital Charges	-	-	-		n/a
	Deferred/Intangible Charges	•	- ;	-	-	n/a
	REFCUS	•	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
•	TOTAL UNCONTROLLABLE COST	-	-	-		n/a
40	NET COST OF SERVICE	21	-	-	21	-
	Contributions to / (from) Formation December					
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	_		_		n/a n/a
	Provision for Repayment of External Loans	-	_ [_		n/a
	Contribution to / (from) General Balances		-	-		n/a
	TOTAL APPROPRIATIONS	-	-		-	n/a
						11/2
40	TOTAL NET EXPENDITURE	21	-	-	21	-
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
						20003
Strategic bud	get - agreed pressures / service demands					
						•
Strategic bud	get - agreed additional income / savings					
					l	
					l	
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Other resourc	e changes					
					İ	-
					}	
	R VARIATIONS IN RESOURCE				ŀ	

CHIEF EXECUTIVE'S DEPARTMENT WORKFORCE AND COMMUNITY RELATIONS CORPORATE LEARNING AND DEVELOPMENT

### £000's	(C) £000's (23) 	53 - - - 330 - - - (180)	(E) % (7, n/a
2 Premises related expenditure - - -	(23) (23) (23)	53 - - - 330 - - (180) (180) (180)	n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a
24 Supplies and Services	(23) - - - 354	(180) (180) (180) (180) (180)	- n/a n/a n/a n/a n/a n/a n/a n/a (85)
- Third Party Payments - Transfer Payments - Transport related expenditure - Recharges from other services - 331 TOTAL EXPENDITURE - Government Grants - Other Grants, reimbursements and contributions - Other Customer and Client Receipts - Interest Receivable - (180) Recharges to other services - (180) TOTAL INCOME - Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS - REFCUS - (338) Corporate support services bought in - (237) NET COST OF SERVICE - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Capital Expenditure - Capital Charges - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure	(23) - - - 354	(180) (180) (180) (180) (180)	n/a n/a n/a n/a (6) n/a n/a n/a (12)
- Transfer Payments - Transport related expenditure - Recharges from other services	(23) - - - 354	(180) (180) (180) (180)	n/a n/a n/a (6) n/a n/a - - (12) n/a n/a (85)
- Recharges from other services	(23) - - - 354	(180) (180) (180) (180)	n/a (6) n/a n/a n/a - (12) n/a n/a (85)
331 TOTAL EXPENDITURE 350 3	(23) - - - 354	(180) (180) (180) (180)	(6) n/a n/a n/a n/a - (12) n/a n/a n/a (85)
- Government Grants	(23) - - - 354	(180) (180) (180) (180)	n/a n/a n/a n/a - - (12) n/a n/a (85)
- Other Grants, reimbursements and contributions Fees and Charges Other Customer and Client Receipts Interest Receivable (180) Recharges to other services (230) TOTAL INCOME - Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS - REFCUS - Gasta Charges - Corporate support services bought in (338) TOTAL UNCONTROLLABLE COST - Capital Charges - Corporate Support Services bought in (417) - Capital Charges - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Contributions to / (from) Capital Expenditure - Capital Charges - Capital Ch	- (23) - - - 354 354	(180) 150 - - (63) (63)	n/a n/a n/a n/a - - (12) n/a n/a (85)
(50) Fees and Charges - - Other Customer and Client Receipts - - Interest Receivable - - (180) Recharges to other services (180) - (230) TOTAL INCOME (180) - 101 NET CONTROLLABLE COST 170 3 - Capital Charges - - - Deferred/Intangible Charges - - - - REFCUS - - - (338) Corporate support services bought in (417) - (338) TOTAL UNCONTROLLABLE COST (417) - (237) NET COST OF SERVICE (247) 3 - Contributions to / (from) Earmarked Reserves - - - Contributions to / (from) Capital Reserves: - - - Financing of Capital Expenditure - -	- (23) - - - 354 354	(180) 150 - - (63) (63)	n/a n/a n/a - - (12) n/a n/a (85)
- Other Customer and Client Receipts - Interest Receivable - (180) Recharges to other services - (230) TOTAL INCOME - (230) TOTAL INCOME - (180) - (18	- (23) - - - 354 354	(180) 150 - - (63) (63)	n/a n/a - (12) n/a n/a (85)
- Interest Receivable (180) Recharges to other services (180) (230) TOTAL INCOME (180) - (180) (180) (180) (180) (180) (180) (180) (180) (180) (180) (180) (180) (180) - (180) (180) (180) (180) (180) (180) (180) (180) (180) (180) (180) (180) (180) - (180) (180) - (180) (180) - (- (23) - - - 354 354	(180) 150 - - (63) (63)	n/a - (12) n/a n/a (85)
(230) TOTAL INCOME (180) - 101 NET CONTROLLABLE COST 170 3 - Capital Charges - - - - Deferred/Intangible Charges - - - - REFCUS - - - (338) Corporate support services bought in (417) - (338) TOTAL UNCONTROLLABLE COST (417) - (237) NET COST OF SERVICE (247) 3 - Contributions to / (from) Earmarked Reserves - - - Contributions to / (from) Capital Reserves: - - - Financing of Capital Expenditure - -	- (23) - - - 354 354	(180) 150 - - (63) (63)	- (12) n/a n/a n/a (85)
101 NET CONTROLLABLE COST 170 3	- - 354 354	150 - - (63) (63)	(12) n/a n/a n/a (85)
- Capital Charges	- - 354 354	(63)	(12) n/a n/a n/a (85)
- Capital Charges	- - 354 354	(63)	n/a n/a n/a (85)
- Deferred/Intangible Charges	354	(63) (63)	n/a n/a (85)
- Deferred/Intangible Charges	354	(63)	n/a n/a (85)
(338) Corporate support services bought in (417) - (338) TOTAL UNCONTROLLABLE COST (417) - (237) NET COST OF SERVICE (247) 3 - Contributions to / (from) Earmarked Reserves - - - Contributions to / (from) Capital Reserves: - - - Financing of Capital Expenditure - -	354	(63)	(85)
(338) TOTAL UNCONTROLLABLE COST (417) - (237) NET COST OF SERVICE (247) 3 - Contributions to / (from) Earmarked Reserves - - - Contributions to / (from) Capital Reserves: - - - Financing of Capital Expenditure - -	354	(63)	
(237) NET COST OF SERVICE (247) 3 - Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		1	(85)
- Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	331	87	
- Contributions to / (from) Capital Reserves: Financing of Capital Expenditure			(135)
- Contributions to / (from) Capital Reserves: Financing of Capital Expenditure			
- Financing of Capital Expenditure	-	-	n/a
]	n/a n/a
,	_	_	n/a
- Contribution to / (from) General Balances	-	-	n/a
- TOTAL APPROPRIATIONS	-	-	n/a
(237) TOTAL NET EXPENDITURE (247) 3	331	87	(135)
		L	
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE			£000's
Strategic budget - agreed pressures / service demands			
			-
Strategic budget - agreed additional income / savings			
Other resource changes			
Centralisation of the Pension deficit funding budget			(23)
Corporate support services bought in			354
			331
TOTAL OTHER VARIATIONS IN RESOURCE			331

VOLUNTARY SECTOR FUNDING

SERVICE DESCRIPTION

Corporate Voluntary Sector Support

The Council wishes to maximise the contribution of the voluntary and community sector in delivering quality public services. In particular it seeks to promote the sector's ability to provide tailored services for groups where statutory services may not reach effectively or where take up is low eg. marginalised or vulnerable communities.

The major element of this budget is the Stronger Communities Fund, a funding programme which gives priority to developing the infrastructure of the sector, enabling organisations to become 'fit for purpose' to deliver quality public services. The Council's small grants programme targeting new and innovative activity in the sector is also held within this budget.

The budget also includes provision for non domestic rate relief for organisations supported by the Council, support for organisations which lease premises from the Council and support for community involvement activities.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1P507	Voluntary Sector Funding	1,236		-	1,236	-
	TOTAL NET SPEND	1,236	0	-	1,236	-

	 ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Nil Staff	-		-
TOTAL FTE STAFF	-	-	-

		ORIGINAL	Variations	in Level of	ODICINAL	<u> </u>
FORECAST	-	BUDGET		ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
-	Employees	-	-	-	-	n/a
-	Premises related expenditure Supplies and Services		-	-	-	n/
1	Third Party Payments	1,236	-	(134)	1,102	(11
-	Transfer Payments	-	-	134	134	n/s
	Transport related expenditure Recharges from other services	-	-	-	-	n/
1,236	TOTAL EXPENDITURE	1,236	-	-	1,236	181
<u> </u>	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	-	-	-	-	n/
-	Fees and Charges		-	-	-	n/
] -	Other Customer and Client Receipts Interest Receivable				_	n/- n/-
-	Recharges to other services		-	-	-	n/
-	TOTAL INCOME	-	-	-	-	n/
1,236	NET CONTROLLABLE COST	1,236	-	-	1,236	-
-	Capital Charges	-	_	-	-	n/a
	Deferred/Intangible Charges	-	-	-		n/a
	REFCUS Corporate support services bought in	-	-	-	-	n/a n/a
	TOTAL UNCONTROLLABLE COST	-	_	_		_
						n/a
1,236	NET COST OF SERVICE	1,236	-	-	1,236	-
-	Contributions to / (from) Earmarked Reserves		_		_	n/a
	Contributions to / (from) Capital Reserves:		-	-	-	n/a
•	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS		<u> </u>	-		n/a
						n/a
1,236	TOTAL NET EXPENDITURE	1,236	-	•	1,236	-
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic buc	iget - agreed pressures / service demands					
						•
Strategic bud	get - agreed additional income / savings					
						-
Other resource	ce changes					
					ļ	
					ł	
TOTAL OTH	ER VARIATIONS IN RESOURCE				ļ	-
	··· • • · · · 					

EXECUTIVE SUPPORT

SERVICE DESCRIPTION

This summary includes the salary of the Chief Executive, who is the Head of Paid Service and returning officer and also the costs associated with performing the functions of the office.

MOVEMENT IN NET EXPENDITURE

COST		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1P505	Chief Executive's Office	731	2	(355)	378	(48)
ing define	TOTAL NET SPEND	731	2	(355)	378	(48)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Chief Executive's Office	8.0	1.0	(7.0)
TOTAL FTE STAFF	8.0	1.0	(7.0)

(355)

(355)

EXECUTIVE SUPPORT

COST CENTRE: 1P505

	E SUMMARY	ORIGINAL		in Level of	ORIGINAL	
FORECAST	1	BUDGET		re on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
564	Employees	564	2	(343)	223	(60
-	Premises related expenditure	-	-	(0-0)	-	n/
110	Supplies and Services	110	-	-	110	•
-	Third Party Payments	-	-	-	-	n/
-	Transfer Payments	-	-	-	-	n/
11	Transport related expenditure	11	-	-	11	-
	Recharges from other services	-	-			n/
685	TOTAL EXPENDITURE	685	2	(343)	344	(50
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	-	-	-	-	n/
-	Fees and Charges	-	-	-	-	n/
-	Other Customer and Client Receipts	-	-	-	-	n/
-	Interest Receivable	-	-	-	-	n/
(20)	Recharges to other services	(20)	-		(20)	-
(20)	TOTAL INCOME	(20)	-	-	(20)	-
665	NET CONTROLLABLE COST	665	2	(343)	324	(51
	NET CONTINUE ADEL COOT		-	(0+0)	32.4	(5)
-	Capital Charges	-	-	-		n/
-	Deferred/Intangible Charges	-	-	-	-	n/
	REFCUS	-	-	-	-]	n/
66	Corporate support services bought in	66	-	(12)	54	(18
66	TOTAL UNCONTROLLABLE COST	66	-	(12)	54	(18
				(3-5)	1	
731	NET COST OF SERVICE	731	2	(355)	378	(48
	Contributions to / (from) Earmarked Reserves	- [-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
	Contribution to / (from) General Balances	-	-		-	n/
-	TOTAL APPROPRIATIONS	-	-		-	n/
731	TOTAL NET EXPENDITURE	731	2	(355)	378	(48
				(000)		
OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
trategic bud	get - agreed pressures / service demands					
					Ţ	-
trategic bud	get - agreed additional income / savings				}	
	901 491000 402110110111011107 00411140					
					ļ	
					Ī	-
ther resourc	e changes				}	
taff budgets	transferred to Business Support				1	(292
	of the Pension deficit funding budget					(51
orporate sup	oport services bought in					(1:

TOTAL OTHER VARIATIONS IN RESOURCE

SERVICE DESCRIPTION

The Finance and Assets Division consists of 6 service areas:

- Corporate Finance and Departmental Finance
- Pensions and Treasury
- Governance
- Asset Management
- Risk, Insurance and Business Continuity
- HR and Finance Service Centre

Corporate and Departmental Finance

- Provision of financial advice across the council
- Ensuring the robustness of the Council's annual budget (revenue and capital);
- Preparation of accounts within statutory deadlines;
- Robust and detailed in-year financial monitoring of budget and trends for the Council's delivery of its annual budget;

Pensions and Treasury

- The cash management function for the authority;
- Administration of the Croydon local government pension scheme; and
- Investment and administration of the Croydon Pension Fund

Governance

- Supporting the overall governance arrangements ensuring they are sound, fit for purpose and represent best practice
- Preventing, detecting and deterring fraud and corruption in partnership with Deloitte
- Providing the Intenal audit service in partnership with Deloitte

Asset Management

- To provide commercial property advice .
- To ensure that the there is a corporate asset strategy and estate management for the Council, ensuring that assets are
 efficiently and effectively utilised and fit for purpose through the implementation of the corporate property and estate strategy and asset management implementation plan.

Risk Insurance and Business Continuity

- Support the Risk Management and Insurance framework
- Provide Business continuity and emergency planning services.

HR and Finance Service Centre

- Administration of the Croydon local government pension scheme
- Recruitment of interim and permanent staff
- Provsiion of support to the One Oracle system
- Delivery of the Payroll service
- Accounts Payable and Cash Management

MOVEMENT IN NET EXPENDITURE

COST		ORIGINAL BUDGET		in Level of ire on (A)	ORIGINAL BUDGET	%
CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1N730	Corporate & Departmental Finance	118	34	(485)	(333)	(382)
1N730	Governance	(12)	53	(52)	(11)	(8)
1N611	Treasury & Pensions	296	5	226	527	78
1N613	Asset Management & Estate	1,939	1	1,148	3,088	59
N2059	Agency	(1,670)	_	(318)	(1,988)	19
1N755	HR and Finance Service Centre	(19)	(14)	(192)	(225)	1,084
N2003	Risk Insurance & Business Continuity	(63)	7	(26)	(82)	30
	TOTAL NET SPEND	589	86	301	976	

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE	
SERVICE	BUDGET	BUDGET	IN	
	2013/14	2014/15	FTE	
	FTE STAFF	FTE STAFF	FTE STAFF _	
Corporate & Departmental Finance	80.2	75.7	(4	.5)
Governance	16.4	16.4		-
Pensions and Treasury	5.0	5.0		-
Asset Management	5.0	5.0		-
Agency	-	-		-
HR and Finance Service Centre	57.3	56.8	· (0	.5)
Risk Insurance & Business Continuity	12.0	10.0	(2	.0)
TOTAL FTE STAFF	175.9	168.9	(6	.9)

FINANCE AND ASSETS

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
7,600	Employees	6,968	65	782	7,815	12
	Premises related expenditure	706		(104)	602	(15)
	Supplies and Services	(1,550)	49	(5)	(1,506)	(3)
805	Third Party Payments Transfer Payments	805	17	827	1,649	105
	Transport related expenditure	4	_	(2)	2	n/a (50)
	Recharges from other services	68	_	13	81	19
	TOTAL EXPENDITURE	7,001	131	1,511	8,643	23
7,307		7,001	101		0,043	
•	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	- (4.7700)	- (45)	(000)	(0.400)	n/a
	Fees and Charges	(1,782)	(45)	(362)	(2,189)	23
(867)	Other Customer and Client Receipts Interest Receivable	(867)	-	60	(807)	(7)
(400)		(400)	-	(40.4)	(5.40)	n/a
	Recharges to other services	(109)		(434)	(543)	398
(3,543)	TOTAL INCOME	(2,758)	(45)	(736)	(3,539)	28
3,844	NET CONTROLLABLE COST	4,243	86	775	5,104	20
				, , , , , ,		
1	Capital Charges	603	-	(153)	450	(25)
80	Deferred/Intangible Charges	80	-	20	100	25
-	REFCUS	-	-	-	-	n/a
(4,337)	Corporate support services bought in	(4,337)	-	(2,512)	(6,849)	58
(3,654)	TOTAL UNCONTROLLABLE COST	(3,654)	-	(2,645)	(6,299)	72
		······································				
190	NET COST OF SERVICE	589	86	(1,870)	(1,195)	(303)
-	Contributions to / (from) Earmarked Reserves	-	-	2,171	2,171	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-		-	n/a n/a
	TOTAL APPROPRIATIONS		-	0 474	0 474	
-	TOTAL APPROPRIATIONS		-	2,171	2,171	n/a
400	TOTAL MET EVERNEUTURE		201	204		
190	TOTAL NET EXPENDITURE	589	86	301	976	66

CORPORATE AND DEPARTMENTAL FINANCE

and contributions sipts	BUDGET 2013/14 (A) £000's 3,986 - 142 4,128 - (500) - (500)	Expenditu Inflation (B) £000's 32 - 14 46 - (12) - (12)	re on (A) * Other (C) £000's (642) - 40 (602) - 37 - 37	BUDGET 2014/15 (D) £000's 3,376 - 196 3,572 - (475) - (475)	% CHANGE (E) % (1! n/ 3! n/ n/ n/ (1: n/ (t) n/ (t) n/ (t) (t) (t) (t) (t) (t) (t) (t) (t) (t)
	(A) £000's 3,986 - 142 - - - 4,128 - (500)	(B) £000's 32 - 14 - - - - 46 - - (12) - -	(C) £000's (642) - 40 - - - (602) - 37 - -	(D) £000's 3,376 - 196 - - - - 3,572 - (475) - -	(E) % (1 n 3 n n n (1 n n n n n
	£000's 3,986 - 142 4,128 - (500) - (500)	£000's 32 - 14 (12)	£000's (642) - 40 - - - (602) - 37 - -	\$000's 3,376 - 196 3,572 - (475)	% (1 nn 3 nn nn nn (1 nn nn nn nn nn nn nn nn nn nn nn nn nn
	3,986 - 142 - - - - 4,128 - (500) - - (500)	32 - 14 - - - - 46 - - (12) - -	(642) - 40 - - - (602) - 37 - -	3,376 - 196 - - - - 3,572 - - (475) - -	(1 n 3 n n n (1 n n n
	-142 	- 14 - - - - 46 - - (12) - -	40 - - - (602) - 37 - -	3,572 - (475)	n 3 n n n (1 n n (6 n
	4,128 - - (500) - - (500)	- - - 46 - - (12) - -	(602) (602) - 37 - -	3,572 - - - - (475) - - -	3 n n n (1 n n (n
	4,128 - - (500) - - (500)	- - - 46 - - (12) - -	(602) (602) - 37 - -	3,572 - - - - (475) - - -	n n n (1 n n (- n n
	(500) (500) - - - (500)	- - (12) - - -	37 - - -	- (475) - - -	n n (1 n n (n n
	(500) (500) - - - (500)	- - (12) - - -	37 - - -	- (475) - - -	n <u>n</u> (1. n n (n
	(500) (500) - - - (500)	- - (12) - - -	37 - - -	- (475) - - -	n (1 n n (n n
	(500) (500) - - - (500)	- - (12) - - -	37 - - -	- (475) - - -	(1 n n (: n n
	(500) (500) - - - (500)	- - (12) - - -	37 - - -	- (475) - - -	n n (n n
	(500)	- - -	37 - - -	-	n (- n n
	(500)	- - -	37 - - -	-	(n n n
eipts .	(500)	- - -	- -	-	n. n. n.
eipts .		- - (12)	- - - 37	- - - (475)	n n n
-		- - (12)	- - 37	- - (475)	n
		- (12)	- 37	- (475)	
		(12)	37	(475)	(
		,			
	3,628	34	(565)	3,097	(1
	179	-	(179)	-	(10
l	-	-	-	-	n
	-	-	-	-	n
iht in	(3,689)	-	259	(3,430)	(
OST	(3,510)	-	80	(3,430)	(
	118	34	(485)	(333)	(38)
	-	-	- [-	n
	-	-	-	-	n
ture	-	-	- [-	n.
	-	-	- [-	n
Balances	-	-	-	-	n
	_	-	1	-	n
	118	34	(485)	(333)	(38:
t	ed Reserves Reserves: ure xternal Loans	(3,510)	118 34	118 34 (485)	

* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
	1 2000
Strategic budget - agreed pressures / service demands	
	-
Strategic budget - agreed additional income / savings	
Finance and Assets - Staffing efficiencies	(230)
]
	(230)
Other resource changes Centralisation of the Pension deficit funding budget	(204)
Corporate support services bought in	(324) 258
Deferred and Intangible assets written off	(179)
Other Budget Adjustments	(10)
	(255)
TOTAL OTHER WARRATIONS IN RECOURSE	(405)
TOTAL OTHER VARIATIONS IN RESOURCE	(485)

GOVERNANCE

2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14 (A)	Variations Expenditu Inflation (B)	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2014/15 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	782	7	(57)	732	(6)
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	379	35	(50)	364	(4)
	Third Party Payments	723	17	-	740	2
	Transfer Payments	-	•	-	-	n/a
	Transport related expenditure Recharges from other services	-	-	- -	_	n/a
	TOTAL EXPENDITURE	1,884	59	(107)	1,836	n/a (3)
	Government Grants	1,004	-	(107)	1,000	n/a
1 1	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	(251)	(6)	-	(257)	2
(188)	Other Customer and Client Receipts	(83)	-	-	(83)	-
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-		-	n/a
(499)	TOTAL INCOME	(334)	(6)	•	(340)	2
1.040	NET CONTROLLABLE COST	1.550	60 l	(107)	4 400	(0)
1,248	NET CONTROLLABLE COST	1,550	53	(107)	1,496	(3)
	Capital Charges	_ [_	_		
I I		-	-	-	~	n/a
	Deferred/Intangible Charges REFCUS	-	-	•	-	n/a
	Corporate support services bought in	(1,562)	-	- 55	- (1,507)	n/a
(1,323)	TOTAL UNCONTROLLABLE COST	(1,562)		55	(1,507)	(4) (4)
(1,020)	, o , , , , , , , , , , , , , , , , , ,	(1,002)			(1,001)	()
(75)	NET COST OF SERVICE	(12)	53	(52)	(11)	(8)
	0					
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	- [-	-	n/a
_ [Contribution to / (from) General Balances	_		_ [_ [n/a n/a
	TOTAL APPROPRIATIONS	<u>.</u>	-		_	n/a
(75)	TOTAL NET EXPENDITURE				/441	
		(12)	53	(52)	(11)	(8)
* OTHER VAL		(12)	53	(52)	(‡1)	
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE	(12)	53	(52)	(11)	£000's
	RIATIONS IN LEVEL OF EXPENDITURE	(12)	53	(52)	(1)	(8) £000's
		(12)	53	(52)	(1)	
	RIATIONS IN LEVEL OF EXPENDITURE	(12)	53	(52)	(1))	
	RIATIONS IN LEVEL OF EXPENDITURE	(12)	53	(52)	(11)	
	RIATIONS IN LEVEL OF EXPENDITURE	(12)	53	(52)	(11)	
Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(12)	53	(52)	(11)	
Strategic budg	get - agreed pressures / service demands	(12)	53	(52)	(11)	£000's
Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(12)	53	(52)		£000's
Strategic budg	get - agreed pressures / service demands	(12)	53	(52)		£000's
Strategic budg	get - agreed pressures / service demands	(12)	53	(52)	(1))	£000's
Strategic budg	get - agreed pressures / service demands	(12)	53	(52)		£000's
Strategic budg	get - agreed pressures / service demands	(12)	53	(52)		£000's
Strategic budg	get - agreed pressures / service demands	(12)	53	(52)		£000's
Strategic budg Strategic budg Reduction in I	get - agreed pressures / service demands get - agreed additional income / savings Internal Audit Days e changes	(12)	53	(52)		£000's
Strategic bude Strategic bude Reduction in I	get - agreed pressures / service demands get - agreed additional income / savings Internal Audit Days e changes of the Pension deficit funding budget	(12)	53	(52)		£000's
Strategic budden Strategic budden Reduction in I	get - agreed pressures / service demands get - agreed additional income / savings Internal Audit Days e changes	(12)	53	(52)		£000's
Strategic budden Strategic budden Reduction in I	get - agreed pressures / service demands get - agreed additional income / savings Internal Audit Days e changes of the Pension deficit funding budget	(12)	53	(52)		£000's - (50)
Strategic bude Strategic bude Reduction in I	get - agreed pressures / service demands get - agreed additional income / savings Internal Audit Days e changes of the Pension deficit funding budget	(12)	53	(52)		£000's - (50)
Strategic bude Strategic bude Reduction in I	get - agreed pressures / service demands get - agreed additional income / savings Internal Audit Days e changes of the Pension deficit funding budget	(12)	53	(52)		£000's - (50)
Strategic budg Strategic budg Reduction in I	get - agreed pressures / service demands get - agreed additional income / savings Internal Audit Days e changes of the Pension deficit funding budget	(12)	53	(52)		£000's (50) (68) 66
Strategic bude Strategic bude Reduction in I	get - agreed pressures / service demands get - agreed additional income / savings Internal Audit Days e changes of the Pension deficit funding budget	(12)	53	(52)		£000's - (50)

FINANCE AND ASSETS

TREASURY & PENSIONS

		ORIGINAL	Variations	in Loyel of	ORIGINAL	
FORECAST		BUDGET	Variations Expenditu		BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
·		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	a'0003	%
495	Employees	495	8	(19)	484	(2
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	71	-	-	71	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-]	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
	TOTAL EXPENDITURE	566	8	(19)	555	(2
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	- (-)	-	-	n/a
	Fees and Charges	(110)	(3)	-	(113)	3
	Other Customer and Client Receipts	•	-	-	-	n/a
	Interest Receivable	- (70)	-	-	- (70)	n/a
	Recharges to other services TOTAL INCOME	(73) (183)	(3)		(73) (186)	
(100)	TOTAL INCOME	(183)	(3)]		(186)	2
383	NET CONTROLLABLE COST	383	5	(19)	369	(4
303	NET CONTROLLABLE COST	363	5	(19)	309	
-	Capital Charges	-	-	-	_	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
(87)	Corporate support services bought in	(87)	-	245	158	(282
(87)	TOTAL UNCONTROLLABLE COST	(87)	-	245	158	(282
296	NET COST OF SERVICE	296	5	226	527	78
_	Contributions to / (from) Earmarked Reserves			-		n/a
	Contributions to / (from) Capital Reserves:		-	-	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	<u>-</u>	-	-	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
_	TOTAL APPROPRIATIONS		-	-	-	n/a
296	TOTAL NET EXPENDITURE	296	5	226	527	78
			 			
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						
					į	
Strategic bud	get - agreed additional income / savings					
					Ĺ	
					[
						
Other resourc						
	of the Pension deficit funding budget					(19)
Corporate sur	pport services bought in					245
					ļ	
					ļ	
					-	200
					-	226
OTAL OTHE	ER VARIATIONS IN RESOURCE				F	226

605 (22)

(404) (762)

3 1,198

1,148

FINANCE AND ASSETS

ASSET MANAGEMENT AND ESTATE

COST CENTRE: 1N613

		ORIGINAL	\/o=!o+!	in Loual -f	ODICIMAL	
FORECAST		BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
2010,11	D2001111 11011	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	356	3	(27)		(7
706	Premises related expenditure	706	-	(104)	602	(15
	Supplies and Services	251	-	(191)	60	, (76
82	Third Party Payments	82	-	(58)	24	(71
-	Transfer Payments	-	-	-	- 1	n/a
	Transport related expenditure	1]	-	-	1	-
	Recharges from other services	68	-	13	81	19
	TOTAL EXPENDITURE	1,464	3	(367)	1,100	(25
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	. •	-	-	-	n/a
	Fees and Charges	(76)	(2)	-	(78)	3
	Other Customer and Client Receipts	(679)	-	60	(619)	(9
	Interest Receivable		-	-	<u>-</u>	n/a
	Recharges to other services	(36)	-		(36)	<u> </u>
(791)	TOTAL INCOME	(791)	(2)	60	(733)	(7
673	NET CONTROLLABLE COST	673	1.	(307)	367	(45
				\\\		
424	Capital Charges	424	-	26	450	6
80	Deferred/Intangible Charges	80	- [20	100	25
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	762	-	(762)	-	(100
1,266	TOTAL UNCONTROLLABLE COST	1,266	- 1	(716)	550	(57
1,939	NET COST OF SERVICE	1,939	1	(1,023)	917	(53
	Contributions to / (from) Earmarked Reserves	-	-	2,171	2,171	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	•	-	-		n/a
•	TOTAL APPROPRIATIONS	-	-	2,171	2,171	n/a
1,939	TOTAL NET EXPENDITURE	1,939	1	1,148	3,088	59
				· · · · · · · · · · · · · · · · · · ·		
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
					Ì	-
	get - agreed additional income / savings					
Community A	sset Transfer					(50)
					}	(50)
					ľ	
ther resource						
apital Asset					ľ	450
	udget from SCPP Division					141
	Asset Rationalisation Savings					1,187 605
ออธเ เวลเหมกล	magnon and decorational DL 88881 DROPES					nı lm

Asset Rationalisation and centralisation of asset budgets
Centralisation of the Pension deficit funding budget

Deferred and Intangible assests written off Corporate support services bought in

TOTAL OTHER VARIATIONS IN RESOURCE

Other Budget Adjustments

AGENCY

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employoos	£000's	£000's	£000's	£000's	% -/
-	Employees Premises related expenditure	-	-	_	_ [n/ n/
	Supplies and Services	(1,670)	-	(318)	(1,988)	19
-,,	Third Party Payments	(,,,,,,,	-	(0.0,	(.,555)	n/
-	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	-	-	-	-	n/
-	Recharges from other services	-	-	-	-	n/
	TOTAL EXPENDITURE	(1,670)	-	(318)	(1,988)	19
	Government Grants	-]	-	-	-	n,
	Other Grants, reimbursements and contributions	-	-	-	-	n/
	Fees and Charges Other Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable			_	_ [n/ n/
	Recharges to other services	_	_	-		n/
	TOTAL INCOME	_	_	u	-	n/
(2,000)	NET CONTROLLABLE COST	(1,670)	-	(318)	(1,988)	19
-	Capital Charges	-	-	-	-	n/
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
	Corporate support services bought in	-	-	-	_	n/
-	TOTAL UNCONTROLLABLE COST	-	-	- 1	-	n/
(2,000)	NET COST OF SERVICE	(1,670)		(318)	(1,988)	19
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
	Contribution to / (from) General Balances	-	-	-		n/
-	TOTAL APPROPRIATIONS	-	-	- 1	-	n/-
(2,000)	TOTAL NET EXPENDITURE	(1,670)	-	(318)	(1,988)	19
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Г	£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					
Strategic bud Other resourc						-
Other resourc						(318)
Other resourc	e changes					(318
Other resourc	e changes					

HR AND FINANCE SERVICE CENTRE

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
2010,11	22001111 71014	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
682	Employees	682	6	1,687	2,375	248
-	Premises related expenditure	-	-	-	-	n/
84	Supplies and Services	84	-	521	605	620
	Third Party Payments	-	-	885	885	n/
	Transfer Payments	-	-	-	-	n/
-	Transport related expenditure	-	-	-	-	n/
-	Recharges from other services	-	-	-	-	n/
	TOTAL EXPENDITURE	766	6	3,093	3,865	405
	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions	-	- (20)	(0.40)	(1.00.0)	D/
(785)	Fees and Charges	(785)	(20)	(249)	(1,054)	34
-	Other Customer and Client Receipts	-	-	-	- 1	n/
	Interest Receivable	-	-	(40.4)	(40.4)	n/
	Recharges to other services	- (70°)	(00)	(434)	(434)	n/
(785)	TOTAL INCOME	(785)	(20)	(683)	(1,488)	90
(40)	NET CONTROLLABLE COST	(40)	(14)	0.410	0.077	(40.04
(19)	NET CONTROLLABLE COST	(19)	(14)	2,410	2,377	(12,61
-	Capital Charges	- [-	•	-	n/
-	Deferred/Intangible Charges	-	- 1	-		n/
-	REFCUS	- 1	-	_	_	n/
-	Corporate support services bought in	- [-	(2,602)	(2,602)	n/
	TOTAL UNCONTROLLABLE COST	-	-	(2,602)	(2,602)	n/
	· · · · · · · · · · · · · · · · · · ·	······································				
(19)	NET COST OF SERVICE	(19)	(14)	(192)	(225)	1,084
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
	Contributions to / (from) Capital Reserves:	-]	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	•	n/
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS			-		n/
	TOTAL APPROPRIATIONS					n/
(19)	TOTAL NET EXPENDITURE	(19)	(14)	(192)	(225)	1,084
OTHER MA	DIATIONS IN LEVEL OF EVENING THE				Г	
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands				l	
					-	
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					
Strategic bud	get - agreed additional income / savings					
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					-
•						-
Other resource	se changes	nijos Contro				2.46
Other resource	e <u>changes</u> of budgets forming the HR Policy and Finance Se	rvice Centre				
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(54
Other resource Centralisation Centralisation	e <u>changes</u> of budgets forming the HR Policy and Finance Se	rvice Centre				(54
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(54
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(54
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(54
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(54
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				2,464 (54 (2,602
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(54
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(54
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(54
Other resource Centralisation Centralisation	ce changes n of budgets forming the HR Policy and Finance Se n of the Pension deficit funding budget	rvice Centre				(5. (2,60:

RISK INSURANCE AND BUSINESS CONTINUITY

£000's		ORIGINAL	Variations			
£000's		BUDGET	Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
I 682 IF	Employees	£000's 667	£000's	£000's (160)	£000's 516	% (23
	Premises related expenditure	-		-	-	n/a
	Supplies and Services	(807)	-	(7)	(814)	1
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	- '	-		- '	n/a
	Fransport related expenditure	3	-	(2)	1	(67
	Recharges from other services TOTAL EXPENDITURE	(137)	9	(169)	(297)	n/a 117
	Government Grants	(137)		(103)	(231)	n/a
1	Other Grants, reimbursements and contributions	-	_	-	-	n/a
	Fees and Charges	(60)	(2)	(150)	(212)	253
	Other Customer and Client Receipts	(105)	-	-	(105)	•
E I	nterest Receivable	-	-	-	-]	n/a
	Recharges to other services	- (405)	- (0)	- (450)	- (047)	n/a
(/85)[1	TOTAL INCOME	(165)	(2)	(150)	(317)	92
(19) N	NET CONTROLLABLE COST	(302)	7	(319)	(614)	103
- lc	Capital Charges				_	_/-
l I	Deferred/Intangible Charges		• [-	•	n/a
1	Deferred/Intangible Charges REFCUS		•	-	-	n/a
	Corporate support services bought in	239	_ [293	532	n/a
- T	OTAL UNCONTROLLABLE COST	239		293	532	123 123
						120
(19) N	NET COST OF SERVICE	(63)	7	(26)	(82)	30
100	Contributions to / (from) Earmarked Reserves	_ [
	Contributions to / (from) Capital Reserves:	-		[]		n/a n/a
1 - 1	Financing of Capital Expenditure	_	_ [<u>-</u>	_]	n/a
.	Provision for Repayment of External Loans	-	-	-	-	n/a
c	Contribution to / (from) General Balances	-	-	-		n/a
- T	OTAL APPROPRIATIONS	-	-	-	-	n/a
(19) T	OTAL NET EXPENDITURE	(63)	7	(26)	(82)	30
		<u> </u>		, , ,		
* OTHER VARI	IATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budge	et - agreed pressures / service demands					
					•	
Strategic budge	et - agreed additional income / savings				ſ	
	e and Risk - Post					(60)
	Rísk - Insurance Manager Post	-				(50)
	es and maximise income opportunities within insura	ance service				(125)
	unties (Academies) Services savings					(25) (7)
Copplics and S	CITIOCO SUVILIGO					(7,
lour.					Ţ	(267)
Other resource						100
	of the Pension deficit funding budget port services bought in					(52) 293
Corporate aupp	ACT COLVIDOS BOUGHT III				İ	233
					I	
					- Transform	241
					7 - 70 - 70 - 70 - 70 - 70 - 70 - 70 -	241



CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

SERVICE DESCRIPTION

Divisional Overview of Services

The customer, transformation and communications Division provides front line access to services for the Council's customers through the multi-channel contact centre which includes the Council's customer call centre and Access Croydon services. Services continue to be transformed with other Council's departments to enable services to be delivered at the first point of contact for the customer.

The division is also responsible for all the councils external communications service and the delivery of the councils webpage and e-comms agenda. The team ensure we maximise self-serve opportunities and effectively inform and advise residents

whilst building and protecting the councils standing and reputation locally and nationally.

In addition, the Division is responsible for maintaining and developing its understanding of resident requirements to enable its services to be continually developed to meet these needs, utilising customer insight and technology to improve responses. This role includes the oversight of all council resident engagements and consultations.

The Division is responsible for defining and improving customer service activity across the whole Council and works closely with the departments to achieve this. We also work closely with partner agencies to improve service access for the public

across organisational boundaries, as part of the community strategy.

As well as front facing services it delivers the councils corporate debt team, its multi-agency welfare and benefits services, land charges, travel services and interpreting services, providing efficient and effective delivery whilst maximising income to

Finally the division is responsible for the organisations transformation agenda; as well as leading on key projects such as mobile and flexible working we work closely with departments and partners to identify opportunities for making efficiencies and improvements in service delivery. Responsible for the support and co-ordination of the departmental and organisational transformation plans. This is undertaken through business case development to identify potential solutions through service redesign and creative use of technology

The Division has been set up to provide focus to ensure we meet our customers' expectations and needs, whilst maximising

the income streams to the authority.

Much of the transformation to improve these services requires the development of new technology streams and channel shift to improve efficient access to our services and to streamline and automate processes.

Projects are underway to measure and improve customer services, to provide greater access through technology and to provide efficiencies through shared services. We are confident our record of high performance will allow the effective management of such opportunities.

Division's Service Priorities

- Lead the ongoing development of the welfare and benefits service as reform changes continue to develop
 Deliver service efficiencies identified in customer access project
- Drive service improvement from customer feedback;
- Improve customer satisfaction with the way customer contacts are handled;
- 70% of enquiries completed at the first point of contact in the customer contact centre;
- · Increase self service options through redesign of service delivery to enable them to be delivered via the website;
- · Maximise collection of revenues to the authority through the development of the corporate debt team;

MOVEMENT IN NET EXPENDITURE

	ORIGINAL Variations in Level of BUDGET Expenditure on (A)			ORIGINAL BUDGET	%	
COST CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1N620	Revenue and Benefits	7,376	53	889	8,318	13
1N627	Contact Centre Division	283	30	16	329	16
1N623	Customer Support Services	125	12	(137)	_	(100)
1N626	Strategy and Development Division	(224)	2	275	53	(124)
N2050	Transformation	429	5	(31)	403	` (6)
1N621	Housing Benefits	(1,320)	-	1,320	-	(100)
	TOTAL NET SPEND	6,669	102	2,332	9,103	36

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Revenue and Benefits	213.6	240.5	26.9
Contact Centre Division	82.8	81.9	(0.9)
Customer Support Services	38.7	-	(38.7)
Strategy and Development Division	25.1	22.6	(2.5)
Transformation	5.0	4.0	(1.0)
Housing Benefits	-	-	-
TOTAL FTE STAFF	365.1	349.0	(16.2)

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

DESCRIPTION BUDGET 2013/14 DESCRIPTION BUDGET 2013/14 DESCRIPTION 2013/14 2013/14 Inflation Other 2014/15 CH/ (A) (B) (C) (D) (D) (C) (D) (D) (D) (D) (D) (D) (D) (D) (D) (D		1	ORIGINAL	Variations	in Loyal of	ORIGINAL	
2013/14 DESCRIPTION	EOBECAST						%
COOC'S C		l e e e e e e e e e e e e e e e e e e e					CHANGE
\$\congrue{cong	2010,14	BESOVIII TION	1				(E)
5 Premises related expenditure 5 - - 5 5 5 5 5 5 5	£000's						%
5 Premises related expenditure 5 - - 5			13,001	68	(1,502)	11,567	(11)
1,115 Third Party Payments 1,087 27 (239) 875 258,592 Transfer Payments 258,592 - 7,758 266,350 12 Transport related expenditure 12 - 12 134 Recharges from other services 134 - (20) 114 14 14 15,618 283,379 (257,807) Government Grants (257,807) - (7,758) (255,565) (6,203) Other Grants, reimbursements and contributions (6,203) - 1,250 (4,953) (542) Fees and Charges (547) (2) 58 (491) (2,300) Other Customer and Client Receipts (1,217) - (83) (1,300) - 1,050 (2,052) Recharges to other services (2,048) - 402 (1,646) (268,904) TOTAL INCOME (267,822) (2) (6,131) (273,955) (268,904) TOTAL INCOME (267,822) (2) (6,131) (273,955) (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) (3,221) TOTAL UNCONTROLLABLE COST (3,221) (3,	5	Premises related expenditure	5	-	-	5	-
258,592 Transfer Payments 258,592 - 7,758 266,350 12 Transport related expenditure 12 12 134 Recharges from other services 134 - (20) 114 114 279,209 TOTAL EXPENDITURE 277,657 104 5,618 283,379 (257,807) Government Grants (257,807) - (7,758) (265,565) (6,203) Other Grants, reimbursements and contributions (6,203) - 1,250 (4,953) (542) Fees and Charges (547) (2) 58 (491) (2,300) Other Customer and Client Receipts (1,217) - (83) (1,300) Interest Receivable - - (2,052) Recharges to other services (2,048) - 402 (1,646) (268,904) TOTAL INCOME (267,822) (2) (6,131) (273,955) (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) (3,221) (2,2332 9,103 (2,2332 9,1							(8)
12				27			(20)
134 Recharges from other services 134 - (20) 114 279,209 TOTAL EXPENDITURE 277,657 104 5,618 283,379 (257,807) Government Grants (257,807) - (7,758) (255,565) (6,203) Other Grants, reimbursements and contributions (6,203) - 1,250 (4,953) (542) Fees and Charges (547) (2) 58 (491) (2,300) Other Customer and Client Receipts (1,217) - (83) (1,300) - Interest Receivable (2,052) Recharges to other services (2,048) - 402 (1,646) (268,904) TOTAL INCOME (267,822) (2) (6,131) (273,955) 10,305 NET CONTROLLABLE COST 9,835 102 (513) 9,424 - Capital Charges (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) 7,084 NET COST OF SERVICE (6,669 102 2,332 9,103 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves - Provision for Repayment of External Loans - TOTAL APPROPRIATIONS				-	7,758		3
279,209 TOTAL EXPENDITURE 277,657 104 5,618 283,379 (257,807) Government Grants (257,807) - (7,758) (265,565) (6,203) Other Grants, reimbursements and contributions (6,203) - 1,250 (4,953) (542) Fees and Charges (547) (2) 58 (491) (2,300) Other Customer and Client Receipts (1,217) - (83) (1,300) - Interest Receivable (2,052) Recharges to other services (2,048) - 402 (1,646) (268,904) TOTAL INCOME (267,822) (2) (6,131) (273,955) 10,305 NET CONTROLLABLE COST 9,835 102 (513) 9,424 - Capital Charges 68 Deferred/Intangible Charges 68 - (23) 45 - REFCUS (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) 7,084 NET COST OF SERVICE 6,669 102 2,332 9,103 - Contributions to / (from) Capital Reserves - Provision for Repayment of External Loans - Provision for Repayment of External Loans				-	- (-
(257,807) Government Grants (257,807) - (7,758) (265,565) (6,203) Other Grants, reimbursements and contributions (6,203) - 1,250 (4,953) (542) Fees and Charges (547) (2) 58 (491) (2,300) Other Customer and Client Receipts (1,217) - (83) (1,300) Interest Receivable		-	1 1	-	(20)		(15)
(6,203) Other Grants, reimbursements and contributions (6,203) - 1,250 (4,953) (542) Fees and Charges (547) (2) 58 (491) (2,300) Other Customer and Client Receipts (1,217) - (83) (1,300) Interest Receivable (2,052) Recharges to other services (2,048) - 402 (1,646) (268,904) TOTAL INCOME (267,822) (2) (6,131) (273,955) 10,305 NET CONTROLLABLE COST 9,835 102 (513) 9,424 - Capital Charges 68 - (23) 45 REFCUS	279,209	TOTAL EXPENDITURE	277,657	104	5,618	283,379	2
(542) Fees and Charges (547) (2) 58 (491) (2,300) Other Customer and Client Receipts (1,217) - (83) (1,300) - Interest Receivable - - - - - - (2,052) Recharges to other services (2,048) - 402 (1,646) (268,904) TOTAL INCOME (267,822) (2) (6,131) (273,955) 10,305 NET CONTROLLABLE COST 9,835 102 (513) 9,424 - Capital Charges - - - - - - 68 Deferred/Intangible Charges 68 - (23) 45 - <	(257,807)	Government Grants	(257,807)	-	(7,758)	(265,565)	3
(2,300) Other Customer and Client Receipts - Interest Receivable - (2,052) Recharges to other services - (2,048) - 402 (1,646) (268,904) TOTAL INCOME - (267,822) (2) (6,131) (273,955) 10,305 NET CONTROLLABLE COST - (20) Referred/Intangible Charges - (20) Refe	(6,203)	Other Grants, reimbursements and contributions	(6,203)	-	1,250	(4,953)	(20)
Interest Receivable	(542)	Fees and Charges	(547)	(2)	58	(491)	(10)
Interest Receivable	(2,300)	Other Customer and Client Receipts	(1,217)	-	(83)	(1,300)	7
(268,904) TOTAL INCOME (267,822) (2) (6,131) (273,955)	-	Interest Receivable	-	-		-	n/a
10,305 NET CONTROLLABLE COST 9,835 102 (513) 9,424	(2,052)	Recharges to other services	(2,048)	-	402	(1,646)	(20)
- Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS	(268,904)	TOTAL INCOME	(267,822)	(2)	(6,131)	(273,955)	2
- Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS							
68	10,305	NET CONTROLLABLE COST	9,835	102	(513)	9,424	(4)
68			I I				
- REFCUS - (3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) 7,084 NET COST OF SERVICE 6,669 102 2,332 9,103 - Contributions to / (from) Earmarked Reserves			-	-	(00)	-	n/a
(3,289) Corporate support services bought in (3,234) - 2,868 (366) (3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321) 7,084 NET COST OF SERVICE 6,669 102 2,332 9,103 - Contributions to / (from) Earmarked Reserves - - - - - - Contributions to / (from) Capital Reserves: - - - - - - - Financing of Capital Expenditure - - - - - - - - Provision for Repayment of External Loans -			68	-	(23)	45	(34)
(3,221) TOTAL UNCONTROLLABLE COST (3,166) - 2,845 (321)			(3 234)	<u>-</u>	2 868	(366)	n/a (8 9)
7,084 NET COST OF SERVICE 6,669 102 2,332 9,103 - Contributions to / (from) Earmarked Reserves			1				
- Contributions to / (from) Earmarked Reserves	(3,221)	TOTAL UNCONTROLLABLE COST	(3,166)	-	2,845	(321)	(90)
- Contributions to / (from) Earmarked Reserves			0.055	465	0.055		
- Contributions to / (from) Capital Reserves:	7,084	NET COST OF SERVICE	6,669	102	2,332	9,103	36
- Contributions to / (from) Capital Reserves:		Contributions to / (from) Formarked Passaries					
- Financing of Capital Expenditure			_	-	-	-	n/a n/a
- Provision for Repayment of External Loans] [_ [ָ <u></u>	n/a
- Contribution to / (from) General Balances] []		<u> </u>	_ [_ [_ []	n/a
- TOTAL APPROPRIATIONS	_	Contribution to / (from) General Balances	_	_	_	_	n/a
7,084 TOTAL NET EXPENDITURE 6.669 102 2.332 9.103			-	-	-	-	n/a
7.084 TOTAL NET EXPENDITURE 6.669 102 2.332 9.103			[ti/a
	7,084	TOTAL NET EXPENDITURE	6,669	102	2,332	9,103	36

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE REVENUE AND BENEFITS

FORECAST 2013/14		00101111				
		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	6,955	19	228	7,202	4
	Premises related expenditure	2	-	-	2	-
	Supplies and Services Third Party Payments	1,546	8 27	48 (211)	1,602 875	4
	Fransfer Payments	1,059	21	(211)	0/5	(17
	Fransport related expenditure	12	_	-	12	n/ -
	Recharges from other services	80	_	(20)	60	(25
10.418 T	TOTAL EXPENDITURE	9,654	54	45	9,753	120
	Bovernment Grants	+	-	-	_	n/
(2,826)	Other Grants, reimbursements and contributions	(2,826)	-	(70)	(2,896)	2
	ees and Charges	(65)	(1)	(40)	(106)	63
	Other Customer and Client Receipts	(54)	-	(1,132)	(1,186)	2,096
	nterest Receivable	-	-	-	-	n/
	Recharges to other services	(68)	-	-	(68)	
(3,943) T	OTAL INCOME	(3,013)	(1)	(1,242)	(4,256)	41
6 475 N	IET CONTROLLABLE COST	6,641	53	(1,197)	5,497	(17
0,475 N	HET CONTROLLABLE COST	6,041	53	(1,197)	5,497	(17
- C	Capital Charges	-		-	-	n/
	Deferred/Intangible Charges	68	-	(23)	45	(34
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	667	-	2,109	2,776	316
859 T	OTAL UNCONTROLLABLE COST	735	- [2,086	2,821	284
7 224 8	IET COST OF SERVICE	7,376	53	889	8,318	13
7,334 [8	EI COSI OF SERVICE	7,376	55	009	0,310	10
- lc	Contributions to / (from) Earmarked Reserves	_	- 1	-	-	n/a
	Contributions to / (from) Capital Reserves:		-	-	-	n/a
-	Financing of Capital Expenditure	_	-	-	-	n/a
-	Provision for Repayment of External Loans	-	_	-	-	n/a
C	Contribution to / (from) General Balances	-	-	-	-	n/a
- T	OTAL APPROPRIATIONS	-	- I	- 1	-	n/a
7 224 1	OTAL NET EXPENDITURE	7,376	53	889	8,318	13
7,004 1	OTAL NET EXPENDITORE	7,370	55 1	008	0,310	10
* OTHER VARI	IATIONS IN LEVEL OF EXPENDITURE					£000's
6 1-1-1-1-1-1						
Strategic budge	et - agreed pressures / service demands					
					ļ	
Strategic budge	et - agreed additional income / savings					
	et - agreed additional income / savings nefits - Additional Home working and improyed pr	ocess opportunitie	s			
Income and Be	et - agreed additional income / savings nefits - Additional Home working and improved pro ICT contract relet	ocess opportunitie	s			(40
Income and Be Revs and Bens	enefits - Additional Home working and improved pro s ICT contract relet	ocess opportunitie	s			(40 (200
Income and Be Revs and Bens	enefits - Additional Home working and improved pro ICT contract relet of Revs and Bens online system (gandlake)	ocess opportunitie	s			(40 (200 (40
Income and Be Revs and Bens Replacement o	enefits - Additional Home working and improved pro ICT contract relet of Revs and Bens online system (gandlake)	ocess opportunitie	s			(40 (200 (40
Income and Be Revs and Bens Replacement o	enefits - Additional Home working and improved pro ICT contract relet of Revs and Bens online system (gandlake)	ocess opportunitie	s			(40 (200 (40
Income and Be Revs and Bens Replacement o	enefits - Additional Home working and improved pro ICT contract relet of Revs and Bens online system (gandlake)	ocess opportunitie	s			(40 (200 (40 (70
Income and Be Revs and Bens Replacement o	enefits - Additional Home working and improved pro ICT contract relet of Revs and Bens online system (gandlake)	ocess opportunitie	s			(40 (200 (40 (70
Income and Be Revs and Bens Replacement o Increase summ	enefits - Additional Home working and improved pro s ICT contract relet of Revs and Bens online system (gandlake) nons fees	ocess opportunitie	s			(40 (200 (40 (70
Income and Be Revs and Bens Replacement o Increase summ	enefits - Additional Home working and improved prostrement relet of Revs and Bens online system (gandlake) nons fees	ocess opportunitie	s			(40 (200 (40 (70 (350
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li	enefits - Additional Home working and improved prostrement relet of Revs and Bens online system (gandlake) nons fees changes ntangible Asset charges		s			(40 (200 (40 (70 (350
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li Transfer of Lan	changes ntangible Asset charges d Charges and Travel Services to Revenues and I		s			(40 (200 (40 (70 (350 (23 (138
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li Transfer of Lanc Centralisation o	changes ntangible Asset charges de Charges and Travel Services to Revenues and E		s			(40 (200 (40 (70 (350 (23 (135 (475
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li Transfer of Lanc Centralisation o	changes ntangible Asset charges d Charges and Travel Services to Revenues and I		s			(40 (200 (40 (70 (350 (135 (475
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li Transfer of Lanc Centralisation o	changes ntangible Asset charges de Charges and Travel Services to Revenues and E		s			(40 (200 (40 (70 (350 (23 (135 (475
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li Transfer of Lanc Centralisation o	changes ntangible Asset charges de Charges and Travel Services to Revenues and E		s			(40 (200 (40 (70 (350 (135 (475
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li Transfer of Lanc Centralisation o	changes ntangible Asset charges de Charges and Travel Services to Revenues and E		s			(40 (200 (40 (70 (350 (135 (475
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li Transfer of Lanc Centralisation o	changes ntangible Asset charges de Charges and Travel Services to Revenues and E		s			(40 (200 (40 (70 (350 (135 (475 1,872
Income and Be Revs and Bens Replacement o Increase summ Other resource Adjustment to li Transfer of Lan- Centralisation o Corporate supp	changes ntangible Asset charges de Charges and Travel Services to Revenues and E		s			(40 (200 (40 (70 (350 (23 (135 (475 1,872

ORIGINAL

Variations in Level of

CHIEF EXECUTIVE'S DEPARTMENT

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

CONTACT CENTRE DIVISION

COST CENTRE: 1N627

FORFOART		ORIGINAL		in Level of	ORIGINAL	
FORECAST 2013/14	DESCRIPTION	BUDGET		re on (A) * Other	BUDGET	% CHANGE
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	(C)	2014/15 (D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	2,701	28	(58)		(1)
	Premises related expenditure	3	-	-	3	`-'
	Supplies and Services	190	2	521	713	275
	Third Party Payments	_	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services		-	- 400		n/a
	FOTAL EXPENDITURE Government Grants	2,894	30	463	3,387	17
1 1	Other Grants, reimbursements and contributions	_	_	_	_	n/a n/a
	Fees and Charges	-	-	(385)	(385)	n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
	nterest Receivable	-	-	-		n/a
(336) F	Recharges to other services	(336)	-	(256)	(592)	76
(336) T	TOTAL INCOME	(336)	-	(641)	(977)	191
3,173 N	NET CONTROLLABLE COST	2,558	30	(178)	2,410	(6)
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(2,275)	-	194	(2,081)	n/a
	FOTAL UNCONTROLLABLE COST	(2,275)		194	(2,081)	(9)
(2,270)[1	OTAL ORGONITIONELASEL GOOT	(2,210)		10-1	(E,001)	(3)
898 N	NET COST OF SERVICE	283	30	16	329	16
			<u> </u>			
- C	Contributions to / (from) Earmarked Reserves	-	-	-		n/a
- C	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
- T	OTAL APPROPRIATIONS	-	-	-	-	n/a
808 T	OTAL NET EXPENDITURE	283	30	16	329	16
000 1	OTAL HET EXICHOTOTIC	200	00	10	323	
* OTHER VARI	IATIONS IN LEVEL OF EXPENDITURE]	£000's
Strategic budge	et - agreed pressures / service demands					
0	-1					-
Strategic budge	et - agreed additional income / savings					
l						
					ľ	-
Other resource						
	erpreting Service from Customer Support					(10)
Minor Variations						1
	of the Pension deficit funding budget					(184)
	port services bought in					194
ranster from S	Strategy & Development (0.5fte)					15
					-	16
					ŀ	10
TOTAL OTHER	R VARIATIONS IN RESOURCE				}	16

ORIGINAL

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

CUSTOMER SUPPORT DIVISION

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,417	Employees	1,417	13	(1,430)	_	(100)
-	Premises related expenditure	-	-	-		n/a
728	Supplies and Services	749	-	(749)	_	(100)
	Third Party Payments	28	_	(28)	_	(100)
	Transfer Payments		_	(20)	_	n/a
	Transport related expenditure					F
		-	-	-	-	n/a
	Recharges from other services	*	-		*	n/a
	TOTAL EXPENDITURE	2,194	13	(2,207)	-	(100)
	Government Grants	-	-	-		n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(436)	Fees and Charges	(481)	(1)	482	-	(100)
(1,083)	Other Customer and Client Receipts	(890)	-	890	_	(100)
	Interest Receivable	` - '	_	_		n/a
1	Recharges to other services	(260)	_	260	_	(100)
	TOTAL INCOME	(1,631)	(1)	1,632	b+	(100)
(1,702)	TOTAL INCOME	(1,001)	(1)1	1,002		(100)
22:1	NET CONTROLL IN F. COOT		آ جر	,1		
391	NET CONTROLLABLE COST	563	12	(575)	-	(100)
	Capital Charges	-	- 1	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	_	_	.	_	n/a
	Corporate support services bought in	(438)	_	438	_ :	(100)
	TOTAL UNCONTROLLABLE COST	(438)		438	-	(100)
(430)	TOTAL UNCONTROLLABLE COST	(430)		430	-	(100)
(400)	APT COOT OF CHRIST		امد	440-3		
(47)	NET COST OF SERVICE	125	12	(137)	-	(100)
-	Contributions to / (from) Earmarked Reserves	-	- 1	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	_	_	- 1	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_ ["	,	-	-	
	Contribution to / (from) General Balances	-				n/a
-	TOTAL APPROPRIATIONS	- 1	•	•	-	n/a
(47)	TOTAL NET EXPENDITURE	125	12	(137)	-	(100)
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
	nterpretation Service income from loss of NHS worl	,				57
I LEGUCTION III	merpretation service income from loss of Nris work	`				57
İ						
						57
Strategic bude	get - agreed additional income / savings					
Reassess elig	ribility of Taxi-cards and disabled persons freedom p	oass				(20)
	et naming and numbering fees					(30)
	g centralised rail tickets and oyster cards					(14)
Stob brovious	g centralised fall tickers and byster cards					(14)
1						
1						
						(64)
						(64)
Other resource	e changes					(64)
Other resource						
Transfer to Fir	nance - Accounts Payable and Cash management	Canings and Land	Charmee			(14)
Transfer to Fir Transfer within	nance - Accounts Payable and Cash management n Customer Services - Interpreting Service, Travel S	Services and Land	Charges			(14) 96
Transfer to Fir Transfer within	nance - Accounts Payable and Cash management	Services and Land	Charges			(14)
Transfer to Fir Transfer within	nance - Accounts Payable and Cash management n Customer Services - Interpreting Service, Travel S	Services and Land (Charges			(14) 96
Transfer to Fir Transfer within	nance - Accounts Payable and Cash management n Customer Services - Interpreting Service, Travel S	Services and Land (Charges			(14) 96
Transfer to Fir Transfer within	nance - Accounts Payable and Cash management n Customer Services - Interpreting Service, Travel S	Services and Land (Charges			(14) 96
Transfer to Fir Transfer within	nance - Accounts Payable and Cash management n Customer Services - Interpreting Service, Travel S	Services and Land (Charges			(14) 96 (212)
Transfer to Fir Transfer within	nance - Accounts Payable and Cash management n Customer Services - Interpreting Service, Travel S	Services and Land (Charges			(14) 96
Transfer to Fir Transfer within Transfer to Co	nance - Accounts Payable and Cash management n Customer Services - Interpreting Service, Travel S	Services and Land (Charges			(14) 96 (212)

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

STRATEGY AND DEVELOPMENT DIVISION

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,499	3	(211)	1,291	(14
	Premises related expenditure	-	-	-	•	n/a
	Supplies and Services	1,069	(1)	(199)	869	(19
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	54		-	54	-
	TOTAL EXPENDITURE	2,622	2	(410)	2,214	(16
1	Government Grants	~	-	-	-	n/a
	Other Grants, reimbursements and contributions	•	-	-	*	n/a
	Fees and Charges	(1)	-	1	-	(100
	Other Customer and Client Receipts	(273)	-	159	(114)	(58
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(1,384)		398	(986)	(29
(1,659)	TOTAL INCOME	(1,658)	-	558	(1,100)	(34
		!		1		
1,157	NET CONTROLLABLE COST	964	2	148	1,114	16
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS		-		-	n/a
	Corporate support services bought in	(1,188)	-	127	(1,061)	(11
(1,367)	TOTAL UNCONTROLLABLE COST	(1,188)	j	127	(1,061)	(11
(040)	NET 0007 07 07 07 07 07	/aa.a.l				
(210)	NET COST OF SERVICE	(224)	2	275	53	(124
· ·						
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	•	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
•]	Provision for Repayment of External Loans	-	-	-	•	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
- [TOTAL APPROPRIATIONS	-	-	-	-	n/a
(010)	TOTAL MET EVOCADITUDE	(00.4)		075	50	(40.4)
(210)	TOTAL NET EXPENDITURE	(224)	2	275	53	(124)
* OTHER VAL	DIATIONS IN LEVEL OF EVDENDITUDE					
" UTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE				1	00001
						£000's
Charles and a least			<u></u>			£000's
Strategic budg	get - agreed pressures / service demands		<u>.</u>			£000's
Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud	get - agreed pressures / service demands					
						£000's
	get - agreed pressures / service demands get - agreed additional income / savings					
Strategic bude	get - agreed additional income / savings					_
<u>Strategic bud</u> Reduce decai	get - agreed additional income / savings ux usage to 4 times a year					(21
Strategic bude Reduce decar Your Croydon	get - agreed additional income / savings ux usage to 4 times a year					(21 (93
Strategic bude Reduce decar Your Croydon	get - agreed additional income / savings ux usage to 4 times a year					(21 (93
Strategic bude Reduce decar Your Croydon	get - agreed additional income / savings ux usage to 4 times a year					
Strategic bude Reduce decar Your Croydon	get - agreed additional income / savings ux usage to 4 times a year					(21 (93 (100
Strategic bude Reduce decar Your Croydon Rationalise Pl	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team					(21 (93 (100
Strategic bude Reduce decar Your Croydon Rationalise Pl Other resourc	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team e changes					(21 (93 (100
Strategic bude Reduce decar Your Croydon Rationalise Pl Other resource Transfer of Co	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team e changes mplaints service to Business Support					(21 (93 (100 (214 493
Strategic bude Reduce decay Your Croydon Rationalise Pl Other resourc Transfer of Co	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team e changes omplaints service to Business Support of the Pension deficit funding budget					(21 (93 (100 (214 493 (131
Strategic bude Reduce decar Your Croydon Rationalise Pl Other resourc Transfer of Co Centralisation	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team e changes mplaints service to Business Support					(21 (93 (100 (214 493 (131
Strategic bude Reduce decar Your Croydon Rationalise Pl Other resourc Transfer of Co	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team e changes omplaints service to Business Support of the Pension deficit funding budget					(21 (93 (100 (214 493 (131
Strategic bude Reduce decar Your Croydon Rationalise Pl Other resourc Transfer of Co	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team e changes omplaints service to Business Support of the Pension deficit funding budget					(21 (93 (100 (214 493 (131 127
Strategic bude Reduce decar Your Croydon Rationalise Pl Other resourc Transfer of Co	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team e changes omplaints service to Business Support of the Pension deficit funding budget					(21 (93 (100 (214 493 (131 127
Strategic bude Reduce decar Your Croydon Rationalise Pl Other resourc Transfer of Co Centralisation Corporate sup	get - agreed additional income / savings ux usage to 4 times a year R staff and Customer Engagement team e changes omplaints service to Business Support of the Pension deficit funding budget					(21 (93

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE TRANSFORMATION

FORECAST					OBJ	
		ORIGINAL BUDGET		in Level of	ORIGINAL	مر
	DESCRIPTION	2013/14	Inflation	re on (A) * Other	BUDGET 2014/15	% CHANGE
2010/14	DECOM FION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(<u></u>
	Employees	429	5	(31)	403	(6
-	Premises related expenditure	-	-	-	-	n/
-	Supplies and Services	-	-	-	-	n/
	Third Party Payments	-	-	-	- 1	n/
	Transfer Payments	-	-	-		n/
	Transport related expenditure	-	-	-	-	n/
	Recharges from other services	•	-	-	-	n/a
	TOTAL EXPENDITURE	429	5	(31)	403	(6
•	Government Grants	-	-	-	*	n/
	Other Grants, reimbursements and contributions Fees and Charges	-	-	-	-	n/
	Other Customer and Client Receipts	_ [-	_	_ [n/: n/:
	Interest Receivable			-	_ [n/-
	Recharges to other services	_	_		_	n/.
	TOTAL INCOME	_	-	-	-	n/
						• • • • • • • • • • • • • • • • • • • •
429	NET CONTROLLABLE COST	429	5	(31)	403	(6
	Capital Charges			_	_	n/a
	Deferred/Intangible Charges		_	_	_ [n/a
	REFCUS		_	_	_	n/a
	Corporate support services bought in	_	_	-		n/a
	TOTAL UNCONTROLLABLE COST	-	-	- 1	-	n/a
429	NET COST OF SERVICE	429	5	(31)	403	(6
	Contributions to / (from) Earmarked Reserves	-			_	n/a
	Contributions to / (from) Capital Reserves:		_	_	-	n/a
-	Financing of Capital Expenditure	-	-	-	.	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
					1	
	TOTAL APPROPRIATIONS		-	-	-	n/a
-		-	-	-	-	
-	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	429	5	(31)	403	
429		429	5	(31)	403	
- 429 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	429	5	(31)	403	n/a (6) £000's
- 429 * OTHER VAI	TOTAL NET EXPENDITURE	429	5	(31)	403	(6
- 429 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	429	5	(31)	403	(6
- 429 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	429	5	(31)	403	(6
- 429 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	429	5	(31)	403	(6
- 429 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	429	5	(31)	403	(6
- 429 * OTHER VAI Strategic budd	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	429	5	(31)	403	(6
- 429 * OTHER VAI Strategic budd	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	429	5	(31)	403	(6
429 * OTHER VAI Strategic bude	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	429	5	(31)	403	£000's
429 * OTHER VAI Strategic bude	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	429	5	(31)	403	(6
429 * OTHER VAI Strategic bude	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	429	5	(31)	403	£000's
429 * OTHER VAI Strategic budd	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	429	5	(31)	403	£000's
429 * OTHER VAI Strategic bude	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	429	5	(31)	403	£000's
429 OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	429	5	(31)	403	£000's
429 OTHER VAI Strategic budg	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ensformation team	429	5	(31)	403	£0000's
429 OTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings nsformation team	429	5	(31)	403	£0000's
429 OTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ensformation team	429	5	(31)	403	£000's
429 OTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings nsformation team	429	5	(31)	403	£000's
429 TOTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings nsformation team	429	5	(31)	403	£0000's
429 TOTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings nsformation team	429	5	(31)	403	£000's
429 TOTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings nsformation team	429	5	(31)	403	£0000's
429 TOTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings nsformation team	429	5	(31)	403	£0000's
429 OTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings nsformation team	429	5	(31)	403	
429 TOTHER VAI Strategic budg Reshape Tran	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings nsformation team	429	5	(31)	403	£000's

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE HOUSING BENEFITS

FORECAST 2013/14 D	DESCRIPTION	ORIGINAL BUDGET 2013/14		in Level of ure on (A) * Other	ORIGINAL BUDGET 2014/15	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
	Employees	10008	£000 S		£000 \$	% n/a
	Premises related expenditure		-	-	_	n/a
	Supplies and Services Third Party Payments	1,272	_	-	1,272	- 2/0
	ransfer Payments	258,592	-	7,758	266,350	n/a 3
- T	ransport related expenditure	· -	-	· -	_ ´ •	n/a
	Recharges from other services		•	-	-	n/a
	OTAL EXPENDITURE Government Grants	259,864 (257,807)	-	7,758 (7,758)	267,622 (265,565)	3
	Other Grants, reimbursements and contributions	(3,377)	-	1,320	(2,057)	(39)
- F	ees and Charges	- '	-	-		n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
1	nterest Receivable Recharges to other services	-	-	-	-	n/a
	OTAL INCOME	(261,184)	<u>.</u>	(6,438)	(267,622)	n/a 2
(=3.7,13.7/1.		(2011101)		(0, 100)	(201,022)	-
(1,320) N	IET CONTROLLABLE COST	(1,320)		1,320	-	(100)
	Capital Charges					
	Deferred/Intangible Charges	-	-	_		n/a n/a
	REFCUS	-	•	-	-	n/a
- C	Corporate support services bought in	-	-	-	-	n/a
- T	OTAL UNCONTROLLABLE COST	-	-		-	n/a
(1.320) N	IET COST OF SERVICE	(1,320)	_	1,320		(100)
(1,020) 11		(1,020))		1,020		(100)
	Contributions to / (from) Earmarked Reserves	-	-	-	•	n/a
- C	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
- c	Contribution to / (from) General Balances	-	-	<u>.</u>		n/a n/a
	OTAL APPROPRIATIONS	-	-	-	•	n/a
(4.220) T	OTAL NET EXPENDITURE	/s 200\	_	1 200		(100)
(1,320)[1	OTAL NET EXPENDITURE	(1,320)		1,320	-	(100)
* OTHER VARI	IATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budge	et - agreed pressures / service demands					
						<u>, , , , , , , , , , , , , , , , , , , </u>
Strategic budge	et - agreed additional income / savings				-	-
Statogio Baaga	n agreed additional mooney outlings					
						_
Other resource						4.000
HB income Adju	Histings					1,320
					-	1,320
						1,020

SUBSIDISED TRAVEL

SERVICE DESCRIPTION

Freedom Pass Scheme

The Freedom Pass scheme provides free travel at any time on public transport (Transport for London buses, tube, tram Docklands Light Railway and London Overground) within Greater London to borough residents who have either reached the female state retirement age, or who meet the qualifying criteria for the Disabled Freedom Pass. It also provides these pass holders with free travel in standard accommodation on most local national rail services (other than London Overground) between 9.30am and 4.30am on the following mornings, Monday to Friday, plus all day at weekends and on public holidays.

There are a number of exceptions where free travel on trains is not available. Freedom Passes issued under the English National Concessionary Travel Scheme also allow free travel anywhere else in England on local buses between 9.30 am and 11 pm Monday to Friday, all day at weekends and on public holidays. The scheme is administered by London Councils with costs being recharged to individual London boroughs based mainly on usage of the scheme. This scheme was extended from 1.4.08 to all parts of Britain, however passes can only be used in the resident nation.

London Taxicard Scheme

This scheme enables clients who are blind or who have severe mobility disabilities and who are not ordinarily able to use public transport, to make a number of journeys each year by licensed black cabs at a subsidised rate. The scheme is administered by London Councils.

Blue Badge Scheme

The Blue Badge provides on-street parking concessions throughout the European Union to car users who have severely limited mobility, those who are regular drivers unable to use some or all types of parking meters because of a severe disability in both arms or those who qualify under other automatic criteria.

MOVEMENT IN NET EXPENDITURE

COST	O			ns in Level of fiture on (A)	ORIGINAL BUDGET	%
CENTRE	SERVICE	2013/14	Inflation	Other	2014/15	CHANGE
05.05		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	a'0003	%
1N500	Subsidised Travel	13,733	0	981	14,714	7
	TOTAL NET SPEND	13,733	0	981	14,714	7

STAFF ESTABLISHMENT NUMBERS

OTALL ESTABLISHMENT NOMBERS			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
	-	-	
	-	-	
	-	-	
	<u> </u>		
TOTAL FTE STAFF	-	-	-

SUBSIDISED TRAVEL

					1	Г
		ORIGINAL	Variatione	in Level of	ORIGINAL	
FORECAST	Ī	BUDGET	1	in Level of are on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	48	_	_	48	n/a
13.685	Third Party Payments	13,685		981	14,666	7
-	Transfer Payments	-	-	-	-,	n/a
1	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
13,733	TOTAL EXPENDITURE	13,733		981	14,714	7
-	Government Grants	-	-	-	_	n/a
] -	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Other Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-			n/a
-	TOTAL INCOME	-	•	•	-	n/a
[<u> </u>	
13,733	NET CONTROLLABLE COST	13,733	•	981	14,714	7
	Contitut Charges				1	- 1-
	Capital Charges Deferred/Intangible Charges	-	-	-	_	n/a n/a
	REFCUS					n/a n/a
	Corporate support services bought in		_			n/a
_	TOTAL UNCONTROLLABLE COST	-	-	-	-	
					I	n/a
10 700	NET COST OF SERVICE	40 700		004	44-744	
13,/33	NET COST OF SERVICE	13,733	-	981	14,714	7
- 1	Contributions to / (from) Earmarked Reserves	_	-	_	4	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-		-	*	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
12 722	TOTAL NET EXPENDITURE	10 700		981	1/171/	
13,733	TOTAL NET EXPENDITURE	13,733	-	981	14,714	7
* OTHER V	ARIATIONS IN LEVEL OF EXPENDITURE				1	£000's
Strategic bu	dget - agreed pressures / service demands					
i						
						-
Strategic bu	dget - agreed additional income / savings					
						
E.						
Other resour	ce changes					
	ovision for Freedom Passes					981
						'
					ļ	
						981
TOTAL OTH	ER VARIATIONS IN RESOURCE				ļ	004
IUIAL UIH	EN VARIATIONS IN RESOURCE					981

STRATEGY, COMMISSIONING, PROCUREMENT AND PERFORMANCE

SERVICE DESCRIPTION

The Strategy, Commissioning, Procurement and Performance division is a hub of support services that helps the rest of the Council, with partners, to;

- Support the identification and assessment of need, including through maintenance of the Council's observatory
- Develop strategy and strategic commissioning across the organisation;
- Provide strategic support, intelligence and challenge to decision-makers across the Council
- Provide a professional focus for procurement activities;
- Put in place performance analysis and improvement frameworks to drive service quality and accountability, including robust contract performance management

MOVEMENT IN NET EXPENDITURE

15 (15 (15 (15 (15 (15 (15 (15 (15 (15 (ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
11-T-08-6000 T-08-6000 T-08-6000 T-08-6000 T-08-6000 T-08-6000 T-08-6000 T-08-6000 T-08-6000 T-08-6000 T-08-60	Directorate projects SCPP - Division	(249) 580	1 24	172 (765)	(76) (161)	(69) (128)
	TOTAL NET SPEND	331	25	(593)	(237)	(172)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Directorate Projects	5.2	1.0	(4.2)
SCPP - Division	60.0	59.0	(1.0)
TOTAL FTE STAFF	65.2	60.0	(5.2)

STRATEGY, COMMISSIONING, PROCUREMENT AND PERFORMANCE

FORECAST		ORIGINAL BUDGET	1	in Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	%
3,860	Employees	4,203	25	(708)		(16)
5	Premises related expenditure	5	-	(1)	4	(20)
	Supplies and Services	419	-	(61)	358	(15)
242	Third Party Payments	242	-	(19)	223	(8)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
27	Recharges from other services	27	-	1	28	4
4,539	TOTAL EXPENDITURE	4,896	25	(788)	4,133	(16)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
_	Fees and Charges	-	-	-	-	n/a
-	Other Customer and Client Receipts	_	-	-	-	n/a
_	Interest Receivable	_	_	-		n/a
(293)	Recharges to other services	(293)	_	28	(265)	(10)
	TOTAL INCOME	(293)	-	28	(265)	(10)
4,246	NET CONTROLLABLE COST	4,603	25	(760)	3,868	(16)
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
(1.070)	REFCUS	-	-	-	(4.4	n/a
	Corporate support services bought in	(4,272)	-	167	(4,105)	(4)
(4,272)	TOTAL UNCONTROLLABLE COST	(4,272)	-	167	(4,105)	(4)
					. 1	
(26)	NET COST OF SERVICE	331	25	(593)	(237)	(172)
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-		n/a
	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a
•	TO TAL AFFROMINATIONS	-		-	•	n/a
(26)	TOTAL NET EXPENDITURE	331	25	(593)	(237)	(172)
' '				,,	` ' '/	,/

CHIEF EXECUTIVE'S DEPARTMENT STRATEGY, COMMISSIONING, PROCUREMENT AND PERFORMANCE

NON - SCPP PROJECTS

FORECAST		ORIGINAL		in Level of	ORIGINAL	
		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	584	1	(212)	373	(36)
	Premises related expenditure	5	=	(1)		(20)
	Supplies and Services	178	-	(29)	149	(16)
	Third Party Payments	4	-	(4)	-	(100)
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	•	-	-		n/a
	Recharges from other services	26	-	1	27	4
	TOTAL EXPENDITURE	797	1	(245)	553	(31)
1 1	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	-	-	-	-	n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-		n/a
	TOTAL INCOME		-	-	-	n/a
440	NET CONTROLLABLE COST	797	1	(245)	553	(31)
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	- [-	-	-	n/a
1 1	REFCUS		- [- [-	n/a
	Corporate support services bought in	(1,046)	-	417	(629)	(40)
(1,046)	TOTAL UNCONTROLLABLE COST	(1,046)		417	(629)	(40)
(606)	NET COST OF SERVICE	(249)	1	172	(76)	(69)
(000)	NET COST OF SERVICE	(243)	I I	1/2	(70)	(09)
-	Contributions to / (from) Earmarked Reserves	- [-	-	- 1	n/a
	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
-	Financing of Capital Expenditure	_	_	_		n/a
-	Provision for Repayment of External Loans	.	_	_	•	n/a
_ ,	Contribution to / (from) General Balances	.			-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
			······································			
(606)	TOTAL NET EXPENDITURE	(249)	1	172	(76)	(69)
* 07450 746	DIATIONS IN LEVEL OF EVDENDITURE				Г	00001-
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bude	get - agreed pressures / service demands					
					L	-
Strategic budg	get - agreed additional income / savings					
Supplies and	Services savings					(18)
	ning and Development budget				i	(30)
	mig and pevelopment badget					
	ing and bevelopment budget				L	
	mig and Development budget				-	(48)
Reduce Learn	- · · · · · · · · · · · · · · · · · · ·				-	(48)
Reduce Learn Other resourc	e changes				<u> </u>	
Reduce Learn Other resourc Transfer Supp	e <u>e changes</u> port Staff to Business Support (4.2 fte) (page CED 3	3.90)			-	(163)
Reduce Learn Other resourc Transfer Supp Centralisation	e <u>e changes</u> port Staff to Business Support (4.2 fte) (page CED 3 of the Pension deficit funding budget	3.90)			<u>.</u>	(163) (15)
Other resourc Transfer Supp Centralisation Recruitment c	ee changes port Staff to Business Support (4.2 fte) (page CED 3 of the Pension deficit funding budget costs	3.90)			-	(163)
Other resourc Transfer Supp Centralisation Recruitment c Minor Variatio	ce changes port Staff to Business Support (4.2 fte) (page CED 3 of the Pension deficit funding budget posts posts (net)	3.90)				(163) (15) (20) 1
Other resourc Transfer Supp Centralisation Recruitment c Minor Variatio	ee changes port Staff to Business Support (4.2 fte) (page CED 3 of the Pension deficit funding budget costs	3.90)				1 417
Other resourc Transfer Supp Centralisation Recruitment c Minor Variatio	ce changes port Staff to Business Support (4.2 fte) (page CED 3 of the Pension deficit funding budget posts ons (net)	3.90)				(163) (15) (20) 1
Other resourc Transfer Supp Centralisation Recruitment c Minor Variatio Corporate sup	ce changes port Staff to Business Support (4.2 fte) (page CED 3 of the Pension deficit funding budget posts ons (net)	3.90)				(163) (15) (20) 1 417

CHIEF EXECUTIVE'S DEPARTMENT STRATEGY, COMMISSIONING, PROCUREMENT AND PERFORMANCE

SCPP - DIVISION

FORECAST 2013/14					ORIGINAL	
		ORIGINAL BUDGET	Variations		BUDGET	%
	DESCRIPTION	2013/14	Expenditu Inflation	* Other	2014/15	CHANGE
2013/14	DESCRIFTION		- 1			
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	3,619	24	(496)	3,147	
	Premises related expenditure	3,019	24	(450)	3,147	(1:
	Supplies and Services	241	-		209	n/
			-	(32)		(1:
	Third Party Payments	238	-	(15)	223	(6
	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	-	-	-		n/
	Recharges from other services	1		- (5.45)	1	
	TOTAL EXPENDITURE	4,099	24	(543)	3,580	(13
	Government Grants	-	-	-	•	n/
	Other Grants, reimbursements and contributions	-	-	-	-	n/
	Fees and Charges	-	-	•	-	n,
	Other Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable		-	-	-	n/
(293)	Recharges to other services	(293)	-	28	(265)	(10
(293)	TOTAL INCOME	(293)	- :	28	(265)	(10
3,806	NET CONTROLLABLE COST	3,806	24	(515)	3,315	(13
	Capital Charges					n/
	Deferred/Intangible Charges	_		_	_	n/
	REFCUS		_		_	n/
	Corporate support services bought in	(3,226)	_ [(250)	(3,476)	11/ 8
	TOTAL UNCONTROLLABLE COST	(3,226)		(250)	(3,476)	
(3,220)[TOTAL BROOKINGLEABLE COST	(0,220)		(200)	(3,470)	
580	NET COST OF SERVICE	580	24	(765)	(161)	(128
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
- 1	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
	Contribution to / (from) General Balances		-	-	-	n/
-]	TOTAL APPROPRIATIONS	-	-	-	-	n/
580	TOTAL NET EXPENDITURE	580	24	(765)	(161)	(128
580	TOTAL NET EXPENDITURE	580	24	(765)	(161)	(128
	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	580	24	(765)	(161)	(128 £000's
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	580	24	(765)	(161)	
OTHER VAR		580	24	(765)	(161)	
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	580	24	(765)	(161)	
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	580	24	(765)	(161)	
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	580	24	(765)	(161)	
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	580	24	(765)	(161)	
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	580	24	(765)	(161)	
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	580	24	(765)	(161)	
* OTHER VAR Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	580	24	(765)	(161)	£000's
* OTHER VAR Strategic budg Strategic budg Review of Pro	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support	580	24	(765)	(161)	£000's
Strategic budg Strategic budg Seview of Pro Review of Dat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte)		24	(765)	(161)	£000's
Strategic budg Strategic budg Review of Pro Review of Dat Reduce services	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft		24	(765)	(161)	£000's
Strategic budg Strategic budg Review of Pro Review of Dat Reduce services	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte)		24	(765)	(161)	£000's
Strategic budg Strategic budg Review of Pro Review of Dat Reduce services	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft		24	(765)	(161)	£000's (6: (10: (12: (2:
Strategic budg Strategic budg Review of Pro Review of Dat Reduce services	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft Services savings		24	(765)	(161)	£000's (6: (100 (120 (25)
Strategic budg Strategic budg Review of Pro Review of Dat Reduce servic Supplies and S	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) the managers and level of procurement support (3 fte) Services savings the changes		24	(765)	(161)	£000's (65) (100) (120) (25) (310)
Strategic budg Strategic budg Review of Pro Review of Dat Reduce servic Supplies and s Other resourc	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) the managers and level of procurement support (3 fte) Services savings the changes act manager (funded from Agency rebate) (1 fte)		24	(765)	(161)	£000's (65) (100) (120) (25) (310)
Strategic budg Strategic budg Review of Pro Review of Dat Reduce servic Supplies and s Other resourc Agency Contra	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft Services savings e changes act manager (funded from Agency rebate) (1 fte) Support		24	(765)	(161)	£000's (68) (100) (120) (28) (310)
Strategic budg Strategic budg Review of Pro Review of Dat Reduce servic Supplies and s Other resourc Agency Contra Additional PC Centralisation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft Services savings e changes act manager (funded from Agency rebate) (1 fte) Support of the Pension deficit funding budget		24	(765)	(161)	£000's (6: (100 (120 (22) (310
Strategic budg Strategic budg Review of Pro Review of Dat Reduce service Supplies and s Other resource Agency Contra Additional PC Centralisation Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft Services savings e changes act manager (funded from Agency rebate) (1 fte) Support of the Pension deficit funding budget ns (net)		24	(765)	(161)	£000's (65 (100 (120 (25 (310 68 7 (291 11
Strategic budg Strategic budg Review of Pro Review of Dat Reduce service Supplies and s Other resource Agency Contra Additional PC Centralisation Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft Services savings e changes act manager (funded from Agency rebate) (1 fte) Support of the Pension deficit funding budget		24	(765)	(161)	£000's (65) (100) (120) (25) (310)
Strategic budg Strategic budg Review of Pro Review of Dat Reduce service Supplies and s Other resource Agency Contra Additional PC Centralisation Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft Services savings e changes act manager (funded from Agency rebate) (1 fte) Support of the Pension deficit funding budget ns (net)		24	(765)	(161)	£000's (65) (100) (120) (25) (310) 68) 7 (291) 11 (250)
Strategic budg Strategic budg Review of Pro Review of Dat Reduce service Supplies and s Other resource Agency Contra Additional PC Centralisation Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft Services savings e changes act manager (funded from Agency rebate) (1 fte) Support of the Pension deficit funding budget ns (net)		24	(765)	(161)	£000's (65 (100 (120 (25 (310 66 7 (291
Strategic budg Strategic budg Review of Pro Review of Dat Reduce service Supplies and strategies and strategies Other resource Agency Contra Additional PC Centralisation Minor Variation Corporate sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings curement Project Support a Analysis resources across the council (2 fte) se managers and level of procurement support (3 ft Services savings e changes act manager (funded from Agency rebate) (1 fte) Support of the Pension deficit funding budget ns (net)		24	(765)	(161)	£000's (65) (100) (120) (25) (310) 68) 7 (291) 11 (250)

CORPORATE SERVICES

SERVICE DESCRIPTION

Corporate Services provides a range of essential support services for the Council, which are key to transforming how the Council undertakes its business and delivers public services to its residents. In essence, Corporate Services supports the Council to deliver services, better, faster and cheaper. This includes a fundamental shift in how we operate as council in terms of technology and accommodation to maximise efficiency. Corporate Services also provides support services which are essential to the day to day running of the Council.

Corporate Services deliver the following services:

ICT

- Managing our ICT Outsource partners, including Capita to ensure VFM for contracted services and by leveraging the relationship enhancing the value to the council of this arrangement.
- Maintaining the ICT istructure used across the council and between us and our business partners;
- Developing and implementing ICT policies and procedures that ensure both protection of the Council's ICT assets including information and most cost-effective use of such assets.
- Responsible for ICT and Information management Strategy development and implementation

Facilities Management

- Managing the outsourced facilities management contract with Interserve, including the performance management of daily operations within the Civic Office accommodation
- Managing the Council's Corporate Accommodation and providing client input into the new Council Civic Hub as part of URV

Business Support

A service which provides administrative, business, and management support functions across the Council in order to improve both efficiency and quality.

MOVEMENT IN NET EXPENDITURE

COST	O E		T.			s in Level of ture on (A)	ORIGINAL BUDGET	%
	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %		
1N655	Business Support	5,282	80	(3,819)	1,543	(71)		
1N640 - 1N643	Information Communication Technology	5,318	480	(748)	5,050	(5)		
1N604 - 1N605	Facilities Management	6,311	123	(2,873)	3,561	(44)		
	TOTAL NET SPEND	16,911	683	(7,440)	10,154	(40)		

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	I IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Business Support	238.7	235.7	(3.0)
Information Communication Technology	60.0	36.0	(24.0)
Facilities Management	14.0	13.0	(1.0)
Transformation and Programme Management	1.0	-	(1.0)
TOTAL FTE STAFF	313.7	284.7	(29.0)

CORPORATE SERVICES

	I	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in ⊾evel of ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
2013/14	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	11,889	115	(1,929)	10,075	(15
	Premises related expenditure	6.050	54	544	6,648	10
	Supplies and Services	2,916	68	(1,883)	1,101	(62)
	Third Party Payments	16,365	460	(1,451)	15,374	(6)
-	Transfer Payments		-	(1,1-1)	,	n/a
142	Transport related expenditure	142	-	(4)	138	(3)
	Recharges from other services	40	-	33	73	83
37,158	TOTAL EXPENDITURE	37,402	697	(4,690)	33,409	(11
(201)	Government Grants	(201)	_	88	(113)	(44)
(23.)	Other Grants, reimbursements and contributions	(=0.7)	_	-	(,	n/a
(670)	Fees and Charges	(670)	(14)	112	(572)	(15)
	Other Customer and Client Receipts	(174)	(1-7)	224	50	(129)
(174)	Interest Receivable	(1/4/		224	50	(129) n/a
(3 800)	Recharges to other services	(3,809)	_	(989)	(4,798)	26
		 ` ' ' †	-	······································		
(4,854)	TOTAL INCOME	(4,854)	(14)	(565)	(5,433)	12
		1				
32,304	NET CONTROLLABLE COST	32,548	683	(5,255)	27,976	(14)
		7				
	Capital Charges	5,810	-	(489)	5,321	(8)
3,016	Deferred/Intangible Charges	3,016	-	1,373	4,389	46
	REFCUS	3,376	-	(3,376)	(07.500)	(100)
	Corporate support services bought in	(27,839)	-	307	(27,532)	(1)
(15,637)	TOTAL UNCONTROLLABLE COST	(15,637)	-	(2,185)	(17,822)	14
		1				
16,667	NET COST OF SERVICE	16,911	683	(7,440)	10,154	(40)
		ı ————————————————————————————————————				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	- [-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	- I	-	_	-	n/a n/a
	TOTAL APPROPRIATIONS	-	<u>-</u> -		_	
						n/a
16,667	TOTAL NET EXPENDITURE	16,911	683	(7,440)	10,154	(40)
			,			

CHIEF EXECUTIVE'S DEPARTMENT CORPORATE SERVICES

BUSINESS SUPPORT

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
7,444	Employees	7,563	80	553	8,196	8
-	Premises related expenditure	-	•		-	n/a
-	Supplies and Services	-	-	26	26	n/a
-	Third Party Payments	-	- 1	-	-	n/a
_	Transfer Payments Transport related expenditure	-	-	-	-	n/a
]	Recharges from other services	-	_	-	-	n/a n/a
	TOTAL EXPENDITURE	7,563	80	579	8,222	9
	Government Grants	(88)	-	88	-	(100
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	(1)	(1)	n/a
_	Other Customer and Client Receipts Interest Receivable	-	-	-	-	n/a n/a
(2.193)	Recharges to other services	(2,193)	-	(897)	(3,090)	41
(2,281)	TOTAL INCOME	(2,281)	-	(810)	(3,091)	36
3-77		\-,		. (=:=/)		
5,163	NET CONTROLLABLE COST	5,282	80	(231)	5,131	(3
-	Capital Charges		. 1	. 1	- · · · - I	n/a
_	Deferred/Intangible Charges	-	-	-	.	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	(3,588)	(3,588)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(3,588)	(3,588)	n/a
5,163	NET COST OF SERVICE	5,282	80	(3,819)	1,543	(71)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-		n/a n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
E 160	TOTAL NET EXPENDITURE	5,282	80	(3,819)	1,543	(71)
5,105	TOTAL NET EXPENDITORE	5,262	00	(3,019)	1,545	(71)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
					}	
Strategic bud	lget - agreed additional income / savings				ŀ	
Management	: Support - savings					(145)
					ŀ	(145)
					-	
Other resource	ce changes					
	osts from Departments in to Business Support					579
	come from Departments in to Business Support					(665)
Corporate Sti	pport services bought in					(3,588)
						(3,674)
					ļ	
TOTAL OTH	ER VARIATIONS IN RESOURCE					(3,819)

CHIEF EXECUTIVE'S DEPARTMENT CORPORATE SERVICES

INFORMATION COMMUNICATION TECHNOLOGY

COST CENTRE: 1N640 - IN644

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,378	27	(1,616)	· ·	(47
1	Premises related expenditure Supplies and Services	12 2,080	- 55	(2,505)	12 (370)	- /440
	Third Party Payments	15,088	412	(2,303) (1,808)	13,692	(118
	Transfer Payments	10,000	716-	(1,000)	10,032	n/a
	Transport related expenditure	19		(4)	15	(21
	Recharges from other services		-	-	-	n/a
	TOTAL EXPENDITURE	20,577	494	(5,933)	15,138	(26
(113)	Government Grants	(113)	-	-	(113)	_
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	(637)	(14)	112	(539)	(15
	Other Customer and Client Receipts	(76)	-	460	384	(605
1 1	Interest Receivable		-		-	n/a
	Recharges to other services	(538)		64	(474)	(12
(1,364)	TOTAL INCOME	(1,364)	(14)	636	(742)	(46
10.000	NET CONTROLLABLE COST	19,213	480	(5,297)	14,396	105
19,088	NET CONTROLLABLE COST	19,213	460	(5,297)	14,396	(25
2/12	Capital Charges	243		(231)	12	/0=
	Deferred/Intangible Charges	3,006		1,373	4,379	(95 46
	REFCUS	3,373	_	(3,373)		(100
	Corporate support services bought in	(20,517)	_	6,780	(13,737)	(33
(13,895)	TOTAL UNCONTROLLABLE COST	(13,895)		4,549	(9,346)	(33
			<u></u>		3-1	\
5,193	NET COST OF SERVICE	5,318	480	(748)	5,050	(5
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	•	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-	-	n/a
L 1	TOTAL APPROPRIATIONS		•	-		n/a
5,193	TOTAL NET EXPENDITURE	5,318	480	(748)	5,050	(5
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	00001-
UI HER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bude	get - agreed pressures / service demands					
Stratogio baa	got agrood progos/so i dolvido domando				l	
						-
Strategic bud	get - agreed additional income / savings					
	new ICT contracts					(3,106
Review ICT C						(13
One Oracle -	system implementation					(148
						(2.22
						(3,267
Other resourc	e changes					
	e changes E transfer to new provider					486
	ategy - Procurement of ICT contract					(1,200
	upport Team - Transfer to HR & Finance Service Co	entre				(404
Capital asset						(2,884
	of the Pension deficit funding budget					(259
	pport services bought in					6,780
·						
						2,519
TOTAL OTH	ED VARIATIONS BURECOURSE					
TOTAL OTHE	ER VARIATIONS IN RESOURCE					(748

CHIEF EXECUTIVE'S DEPARTMENT CORPORATE SERVICES

FACILITIES MANAGEMENT

COST CENTRE: 1N601 - 1N605

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
948	Employees	948	8	(866)	90	(91)
ſ	Premises related expenditure	6,038	54	544	6,636	10
	Supplies and Services	836	13	596	1,445	73
1,277	Third Party Payments	1,277	48	357	1,682	32
-	Transfer Payments	-	-	-		n/a
	Transport related expenditure	123	-	-	123	-
	Recharges from other services	40	-	33	73	83
	TOTAL EXPENDITURE	9,262	123	664	10,049	8
:	Government Grants	•	-	-	•	n/a
1	Other Grants, reimbursements and contributions Fees and Charges	(33)	-	1	(22)	n/a
	Other Customer and Client Receipts	(98)	_ [(236)	(32) (334)	(3) 241
(00)	Interest Receivable	(30)	_ [(200)	(334)	n/a
(1,078)	Recharges to other services	(1,078)	_	(156)	(1,234)	14
	TOTAL INCOME	(1,209)	-	(391)	(1,600)	32
				, <u>,</u>		
8,053	NET CONTROLLABLE COST	8,053	123	273	8,449	5
	Capital Charges	5,567	-	(258)	5,309	(5)
	Deferred/Intangible Charges	10	-	-	10	
1	REFCUS	3	-	(3)	-	(100)
	Corporate support services bought in	(7,322)	-	(2,885)	(10,207)	39
(1,742)	TOTAL UNCONTROLLABLE COST	(1,742)		(3,146)	(4,888)	181
6.311	NET COST OF SERVICE	6,311	123	(2,873)	3,561	(44)
0,011	INC. COCT OF CERTAINE	0,011	120	(2,070)	3,301	(44)
	Contributions to / (from) Earmarked Reserves					n/a
	Contributions to / (from) Capital Reserves:		_	_	_	n/a
_	Financing of Capital Expenditure	_	-	_	-	n/a
_	Provision for Repayment of External Loans	-	-	- :	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	<u>-</u>	-	-	-	n/a
6,311	TOTAL NET EXPENDITURE	6,311	123	(2,873)	3,561	(44)
* OTHER VA	DIATIONS IN LEVEL OF EVDENDITUDE				ľ	
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic hud	get - agreed pressures / service demands					
Ottatogio Bad	igot agreed pressures 7 service demands					
1						
	get - agreed additional income / savings				ŀ	
FM Fixed Fee						(100)
1	of Health and Safety Team					(60)
FM Contract	Extension					(43)
					,	
						(203)
Other	oo ahanaaa					
Other resource Rates adjustr						2,642
	n of the Pension deficit funding budget					
Capital asset						(71) (893)
	nance - Asset Rationalisation Project & other trans	fers				(1,463)
1	pport services bought in	· - · -				(2,885)
	3					(=,==)
						(2,670)
					<u></u>	
TOTAL OTH	ER VARIATIONS IN RESOURCE					(2,873)





CHILDREN, FAMILIES AND LEARNING

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KEY SERVICE TARGETS / PRIORITIES FOR 2014/15

- 1. Ensure that as many children and young people as possible are in schools that are good or better, and continue to improve the progress and attainment of children and young people.
- 2. Secure sufficient school places for the rapidly expanding population of children and young people.
- 3. Implement the new legislative requirements for multi-agency support of children and young people with SEN/disability.
- 4. Put in place the necessary arrangements for the establishment of the education mutual to provide a sustainable vehicle for school improvement.
- Continue to improve the effectiveness of early intervention, improving impact and driving down demand on specialist services.
 Continue to secure improvements to children's social care, especially in respect of the quality of care planning, intervention and outcomes for Looked after Children, and further improving the delivery of appropriate permanence arrangements (adoption timescates and in-house foster carers) where necessary.
- 7. Deliver improvements to the Youth Offending Service as set out in the YOT post-inspection action plan.
- S. Continue to improve the effectiveness of the LSCB, particularly in respect of quality assurance and learning.
 Secure effective joint commissioning with the CCG through the Integrated Commissioning Unit, and improve provision in agreed. priority areas, e.g. children's emotional well-being and mental health and LAC health.
- 10. Work with partners to deliver the agreed priorities of the Children and Families Partnership, as expressed in the annual plan.
- 11. Continue to secure sustainable delivery arrangements for adult learning and education.
- 12. Formerly reposition the council's role in culture through the delivery and implementation of a new cultural strategy.
- 13. Build and evaluate proposals for maximising sustainable delivery of services through the next three years.

KEY VOLUME INDICATORS

	ACTUAL	ORIGINAL
DESCRIPTION	2012/13	2013/14
Early Years	2,766	3,586
Primary pupils (including nursery classes)	31,12	31,682
Secondary pupils	16,268	16,268
High Needs	3,57	3,590
	I	

FORECAST	FORECAST	%
2013/14	2014/15	CHANGE
census	3,932	п/а
2,012	36,772	1,728
	9,071	n/a
Unknown	Unknown	n/a

FINANCIAL PERFORMANCE

COST CENTRE: 1C400

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2012/13	2013/14	2013/14	2014/15	CHANGE
	£000	£000	£000	2000	
Employees	51,855	41,181	43,170	39,573	(8)
Premises related expenditure	4,693	2,294	3,435	1,911	(44)
Supplies and Services	9,184	5,996	4,911	5,631	15
Third Party Payments	59,977	57,936	57,649	60,624	5
Transfer Payments	210,473	270,889	277,302	267,301	(4)
Transport related expenditure	6,503	6,165	6,163	6,100	(1)
Capital Charges	14,556	13,306	13,306	9,023	(32)
Deferred/Intangible Charges	150	122	122	4	(97)
REFCUS	9,725	14,276	14,276	67,887	376
Corporate support services bought in	18,688	17,705	17,705	18,026	2
Recharges (to) / from other services	1,108	1,209	1,107	349	(68)
TOTAL EXPENDITURE	386,912	431,079	439,145	476,429	8
Government Grants	(268,173)	(318,560)	(324,044)	(317,882)	(2)
Other Grants, reimbursements and contributions	(3,844)	(2,562)	(3,482)	(3,244)	(7)
Fees and Charges	(3,285)	(3,954)	(3,946)	(3,671)	(7)
Other Customer and Client Receipts	(550)	(1,798)	(2,300)	(491)	(79)
Interest Receivable	-	-	-	-	n/a
TOTAL INCOME	(275,852)	(326,874)	(333,771)	(325,288)	(3)
NET EXPENDITURE	111,060	104,205	105,374	151,141	43
	171,000	101,200	100,07 (,0,,,,,	
Contributions to / (from) Reserves	<u>.</u>	-	-	*	n/a
CURRENT BUDGET	110,629		104,205		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	431		1,169		

TOP FINANCIAL RISKS 2014/15

- 1.Delivery of savings targets and service transformation.
- 2. Children's Social Care Placements managing the increasing demand for these services and the additional financial pressures this growing demand incurs.
- 3. Recruitment and Retention of key workers to reduce financial pressure associated with the use of temporary staff.
- School Places demand ability to manage and fund the increasing number of school places required in the Borough.
 SEN transport managing the financial pressures associated with the increasing demand.

CABINET MEMBER

Councillor Tim	Deputy Leader (Communications) and Cabinet Member for
Pollard	Children, Families & Learning

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Paul Greenhalgh	Executive Director of Children, Families and Learning	65729
Sylvia McNamara	Director - Learning, School improvement & Inclusion	65690
lan Lewis	Director - Social Care and Family Support	65452
Jane Doyle	Director - Community and Support Services	65671

COST CE	COST CENTRE					
1C500 1C501	Social Care and Family Support Learning and Inclusion					
1C503	Schools Budget					
1C508	Community and Support Services					
1C645	CFL Central Costs					

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL.	
FORECAST		BUDGET	Expenditure on (A)		BUDGET	%
2013/14	DIVISION	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
58,625	Social Care and Family Support	57,060	593	(7,468)	50,185	(12)
12,632	Learning and Inclusion	12,692	49	71,223	83,964	562
8,491	Community and Support Services	8,833	72	698	9,603	9
25,626	CFL Central Costs	25,621	3	(18,232)	7,392	(71)
<u>.</u>	Schools Budget	-	-	<u>.</u>	•	n/a
105,374	TOTAL NET SPEND	104,205	717	46,220	151,141	45

STAFF ESTABLISHMENT NUMBERS

TOTAL FTE STAFF	833.4	759.0	(74.5)
Schools Budget *	N/a	N/A	N/A
CFL Central Costs	-	-	-
Community and Support Services	143.5	106.6	(36.9)
Learning and Inclusion	205.7	197.5	(8.3)
Social Care and Family Support	484.2	454.9	(29.3)
	FTE STAF	FTE STAFF	FTE STAFF
	2013/14	2014/15	FTE
DIVISION	BUDGET	BUDGET	IN
	ORIGINAL	ORIGINAL	CHANGE

^{*} The Dedicated Schools budget expenditure is fully funded by grants. Budgets are delegated and information on Staff levels is not available.

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SOBJECTIV	E SUMMART					
		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	41,181	286	(1,894)	39,573	⁷⁶ (4)
	Premises related expenditure	2,294	200	(384)	1,911	(17)
	Supplies and Services	5,996	-	(365)	5,631	(6)
	Third Party Payments	57,936	450	2,238	60,624	(6) 5
277,302	Transfer Payments	270,889	-	(3,587)	267,301	(1)
	Transport related expenditure	6,165	-	(65)	6,100	(1)
	Recharges from other services	4,986	-	651	5,637	13
397,513	TOTAL EXPENDITURE	389,447	736	(3,407)	386,777	(1)
(324,044)	Government Grants	(318,560)	-	678	(317,882)	(0)
(3,482)	Other Grants, reimbursements and contributions	(2,562)	-	(682)	(3,244)	27
(3,946)	Fees and Charges	(3,954)	(20)	304	(3,671)	(7)
(2,300)	Other Customer and Client Receipts	(1,798)	-	1,307	(491)	(73)
-	Interest Receivable	-	-	-	-	n/a
(3,777)	Recharges to other services	(3,777)	-	(1,511)	(5,288)	40
(337,548)	TOTAL INCOME	(330,651)	(20)	95	(330,576)	(0)
					-	
59,965	NET CONTROLLABLE COST	58,796	716	(3,311)	56,201	(4)
	Capital Charges	13,306	-	(4,283)	9,023	(32)
	Deferred/Intangible Charges REFCUS	122	-	(118)	67.007	(97)
	Corporate support services bought in	14,276 17,705	-	53,611 320	67,887 18,026	376 2
	TOTAL UNCONTROLLABLE COST	45,409		49,531	94,940	
70,703	TOTAL ONCONTIONELABLE COST	40,400		40,001	34,340	109
105,374	NET COST OF SERVICE	104,205	716	46,220	151,141	45
105,574	NET COST OF SERVICE	104,205	710	40,220	151,141	45
_	Contributions to / (from) Earmarked Reserves		- 1			n/a
_	Contributions to / (from) Capital Reserves:	-	-		_	n/a
- 1	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-			n/a
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
105,374	TOTAL NET EXPENDITURE	104,205	716	46,220	151,141	45
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				r	£000's
OTHER VA	HIATIONS IN LEVEL OF EXPENDITURE					10003
Strategic bud	get - agreed pressures / service demands					2,529
Strategic hud	get - agreed additional income / savings					(3,279)
	ge. ag. ood dddiiondi inoomo / odvingo					(0,219)
						(750)
Othor rosover	no abangoe					46.070
Other resource	se changes					46,970
TOTAL OTH	ER VARIATIONS IN RESOURCE					46,220
L						

SOCIAL CARE AND FAMILY SUPPORT

SERVICE DESCRIPTION

The Early Intervention and Support Service comprises a range of activities from ensuring the sufficiency and quality of early
years and child care to ensuring families can access children's centre services in their community. To managing the youth
service provision for the Council.

A range of family support services are commissioned from local and national organisations and the Croydon Information Support Service (CRISS) team also offers support and information to practitioners working with more vulnerable children including young children with Special Educational Needs (SEN).

The youth support brings together a range of integrated and targeted youth support services delivered by Council staff and through commissioned services.

The Youth Offending Service works with children and young people who are known to the criminal justice system. The Intensive Supervision & Surveillance Programme (ISSP) is funded by the Youth Justice Board and provides programmes for young offenders for 7 London Boroughs which Croydon hosts.

- 2) The Safeguarding and Looked After Children Quality Assurance service is responsible for ensuring that the borough's looked after children have appropriate care plans and work with social work teams to secure the best outcomes for this vulnerable group. They are also responsible for supporting the Croydon's Safeguarding Children board to ensure that everyone in Croydon who comes into contact with children understands their responsibilities in relation to safeguarding, and that the appropriate action is taken where safeguarding concerns are raised. The service oversees the operation of the child protection process in Croydon.
- 3) The Children in Need service is responsible for initial assessments, core assessments, child protection investigations and direct short term work with children and their families as well as medium term social work with children in need including children with a child protection plan and some children looked after. This service also includes the Emergency Duty Team and all services for disabled children.
- 4) The Looked After Children service is responsible for the planning and delivery of care services for looked after children and care leavers. These are children and young people placed in adoption, fostering and residential children's homes, or placed with family and friends, and young people who are care leavers. Many looked after children in the Borough are Unaccompanied Asylum Seeking Children (UASC) whose costs are funded from United Kingdom Border Agency (UKBA) grant arrangements. The Access to Resources Team supports the care planning and placement needs of the child by identifying an appropriate in-house placement with our own foster carers or by commissioning from the independent sector.

MOVEMENT IN NET EXPENDITURE

0007		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1C606	Directorate	403	16	(224)	195	(52)
1C605 1C642 1C636 1C637	Safeguarding and Looked After Children Quality Assurance Early Intervention and Support Children in Need Service Looked After Children	2,714 15,596 16,753 21,594	13 51 117 397	(128) (4,598) (2,041) (477)	14,829	(4) (29) (11) (0)
10.00 (20.00)	TOTAL NET SPEND	57,060	593	(7,468)	50,185	(12)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Directorate	1	1.0	-
Safeguarding and Looked After Children Quality Assurance	30.0	30.8	0.8
Early Intervention and Support	184.8	139.8	(45.1)
Children in Need Service	128.4	143.4	15.0
Looked After Children	141.0	141.0	-
TOTAL FTE STAFF	484.2	454.9	(29.3)

DIVISION SUBJECTIVE SUMMARY

CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
2010/14	Decoration	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	24,435	190	(1,487)	23,138	(5)
	Premises related expenditure	24,435	190	(1,407)	300	2
	Supplies and Services	2,790	- 1	492	3,282	18
		, , , , ,	400			
	Third Party Payments	40,545	403	(2,640)	38,309	(6)
	Transfer Payments	5,783	- 1	263	6,046	5
	Transport related expenditure	216	- [(24)	192	(11)
3,787	Recharges from other services	3,786		642	4,429	17
	TOTAL EXPENDITURE	77,850	593	(2,747)	75,695	(3)
(28,273)	Government Grants	(28,654)		1,910	(26,744)	(7)
	Other Grants, reimbursements and contributions	(1,069)	.	(1,216)	(2,284)	114
	Fees and Charges	(45)	.	45	_,,	(100)
	Other Customer and Client Receipts	(1,352)	_	1,352	_	(100)
	Interest Receivable	(1,002)		1,002	_	, ,
		(4.005)	-	/1 000\	(0.070)	n/a
	Recharges to other services	(1,865)		(1,208)	(3,073)	65
(33,792)	TOTAL INCOME	(32,983)	-	883	(32,101)	(3)
46,430	NET CONTROLLABLE COST	44,867	593	(1,864)	43,594	(3)
180	Capital Charges	179	_ [75	253	42
	Deferred/Intangible Charges	1/3	-	'3	200	n/a
	REFCUS	- 1	-	-	-	
1		40.045	-	/F 070\	0.000	n/a
	Corporate support services bought in	12,015	-	(5,679)	6,336	(47)
12,195	TOTAL UNCONTROLLABLE COST	12,193	-	(5,604)	6,589	(46)
58.625	NET COST OF SERVICE	57,060	593	(7,468)	50,185	(12)
				· · /		` /
	Contributions to / (from) Earmarked Reserves			- 1		n/a
	Contributions to / (from) Capital Reserves:	_	_	_ [_	n/a
_	Financing of Capital Expenditure	_	_ i	_ []	_	n/a
_		- [-	- 1	-	
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-		-	n/a
- ;	TOTAL APPROPRIATIONS	-	-		-	n/a
58,625	TOTAL NET EXPENDITURE	57,060	593	(7,468)	50,185	(12)
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
Divoto alla lacci	act careed procesures / service demands				-	1 407
strategic bud	get - agreed pressures / service demands					1,497
Strategic bud	get - agreed additional income / savings				Ì	(1,277)
Juanegro Dadi	get - agreed additional income / savings					(1,277)
Other resourc	e changes				ļ	(7,688)
	_				ļ	
						i i

CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT DIRECTORATE

		OBIONAL	Mariaties -	in Lount of	ODIONIST	1
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
307	Employees Premises related expenditure	317	16	(12)	320	1 n/a
38	Supplies and Services	38		(7)	31	(18)
-	Third Party Payments	204	-	(204)	-	(100)
-	Transfer Payments	•	-	` - '	-	n/a
	Transport related expenditure	1	-	-	1	-
	Recharges from other services	1	-	-	. 1	-
347	TOTAL EXPENDITURE	561	16	(223)	353	(37)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	-	-	-		n/a
-	Other Customer and Client Receipts Interest Receivable	-	-	- 1	-	n/a
(188)	Recharges to other services	(188)		-	(188)	n/a -
(188)	TOTAL INCOME	(188)	-	-	(188)	-
159	NET CONTROLLABLE COST	373	16	(223)	165	(56)
100	HET CONTROLLABLE COOT	0,0		(220)	100	(50)
	Capital Charges	-	-	-		n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-		-	n/a
	Corporate support services bought in	30	•	(1)	29	(3)
30	TOTAL UNCONTROLLABLE COST	30	-	(1)	29	(3)
	1				-	
189	NET COST OF SERVICE	403	16	(224)	195	(52)
	0 11 11 11 11 11 11 11 11 11 11					
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	•	-	n/a ก/a
	Financing of Capital Expenditure			-		n/a
-	Provision for Repayment of External Loans		-	-	-	n/a
	Contribution to / (from) General Balances		-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	٠	-	•	n/a
189	TOTAL NET EXPENDITURE	403	16	(224)	195	(52)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic hud	get - agreed pressures / service demands					
Strategic buoi	get - agreed pressures / service demands					
						-
Strategic bude	get - agreed additional income / savings					
					[
Other resourc	e changes					
	ental recharges					/4gm
	charges/transfers corporate and capital charges					(169) (1)
Virements act						(1) (19)
	earning and development budget				Į.	(35)
						(224)
TOTAL OTHE	R VARIATIONS IN RESOURCE				Ī	(224)
						• '

SOCIAL CARE AND FAMILY SUPPORT

SAFEGUARDING AND LOOKED AFTER CHILDREN QUALITY ASSURANCE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ire on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	* Other (C)	2014/15 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(E) %
2,246	Employees	1,980	13	(63)	1,930	(3
	Premises related expenditure		-	-	-	n/a
	Supplies and Services Third Party Payments	384 47	•	(5)	379 47	(1
	Transfer Payments	-		-		n/a
4	Transport related expenditure	4	-	-	4	
	Recharges from other services	89	-	-	89	-
	TOTAL EXPENDITURE	2,504	13	(68)	2,449	(2
	Government Grants	(27)	-	(44)	(71)	162
	Other Grants, reimbursements and contributions	(91)	-	31	(60)	(34)
	Fees and Charges Other Customer and Client Receipts	•	-	-	-	n/a n/a
	Interest Receivable	_				n/a
	Recharges to other services	(712)	-		(712)	-
(958)	TOTAL INCOME	(830)	-	(12)	(842)	1
(+++/		(/		· · -/J	(/	l
1,912	NET CONTROLLABLE COST	1,674	13	(80)	1,607	(4)
				(00)	.,	١٠.
	Capital Charges	-	•		-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	1,040	-	- (48)	992	n/a (5)
	TOTAL UNCONTROLLABLE COST	1,040			992	
1,040	TOTAL DIVONTROLLABLE COST	1,040	•	(48)	992	(5)
	T	- 1				
2,952	NET COST OF SERVICE	2,714	13	(128)	2,599	(4)
	Contributions to / (from) Formatical Processor				1	(
_]	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:					n/a n/a
-	Financing of Capital Expenditure		-	-	-	n/a
-	Provision for Repayment of External Loans		-	-	-	n/a
	Contribution to / (from) General Balances		-		-	n/a
-	TOTAL APPROPRIATIONS	-	-			n/a
2,952	TOTAL NET EXPENDITURE	2,714	13	(128)	2,599	(4)
					· · · · · · · · · · · · · · · · · · ·	
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
LSCB Missing	Children / Sexual Exploitation - 0.5 fte					30
						30
Strategic bude	get - agreed additional income / savings					
					,	
					}	-
Other resource	e changes					
nter-departme	ental recharges					
ntra-service c	harges/transfers					23
	corporate and capital charges					(48)
/irements act	ioned in year					(133)
					ŀ	/150\
					ļ	(158)
	D MADVATIONO IN DECOUDOR				}	
COLAL CLIME	R VARIATIONS IN RESOURCE					(128)

CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT

EARLY INTERVENTION AND SUPPORT SERVICE

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14	1	in Level of ure on (A) • Other	ORIGINAL BUDGET 2014/15	% CHANGE
	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's 8,291	Employees	£000's 7,801	£000's 51	£000's (1,585)	£000's 6,267	(20)
342	Premises related expenditure	284		2	286	1
	Supplies and Services Third Party Payments	1,320 7,359	-	483 10	1,803 7,368	37 0
5,128	Transfer Payments	5,128	-	(78)	5,050	(2)
	Transport related expenditure Recharges from other services	114 524		(4) (16)		(3)
22,770	TOTAL EXPENDITURE	22,529	51	(1,188)	21,392	(5)
1 1 1 1 1 1 1	Government Grants	(8,166)	-	621	(7,544)	
	Other Grants, reimbursements and contributions Fees and Charges	(978) (45)	-	(1,247) 45	(2,225)	128 (100)
(1,611)	Other Customer and Client Receipts	(1,352)	-	1,352	-	(100)
1 1	Interest Receivable Recharges to other services	- (397)	-	- (561)	(958)	n/a 141
	TOTAL INCOME	(10,937)	-	210	(10,727)	
((10,001)			1 (10),217	(2)
10,212	NET CONTROLLABLE COST	11,592	51	(978)	10,665	(8)
	Capital Charges	140	-	58	197	42
	Deferred/Intangible Charges REFCUS	-			-	n/a n/a
	Corporate support services bought in	3,864	-	(3,678)	186	(95)
4,005	TOTAL UNCONTROLLABLE COST	4,004	•	(3,620)	383	(90)
						<u> </u>
14,217	NET COST OF SERVICE	15,596	51	(4,598)	11,049	(29)
- (Contributions to / (from) Earmarked Reserves	-]	-	-	-	n/a
- 0	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans	-	-			n/a n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
- !	TOTAL APPROPRIATIONS	<u> </u>	-	4	-	n/a
14,217	FOTAL NET EXPENDITURE	15,596	51	(4,598)	11,049	(29)
* OTHER VAR	NATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
						-
	et - agreed additional income / savings					42.21
	ning Efficiencies - substance misuse contract Early Intervention and Support Services					(20) (760)
	ctivity work for young people					(20)
						(800)
Other resource	e changes					
Inter-departme	ental recharges					
Intra-service cl	harges/transfers					15
Virements activ	orporate and capital charges oned in year					(3,255) (558)
					-	
						(3,798)
TOTAL OTHER	R VARIATIONS IN RESOURCE					(4,598)

CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT

CHILDREN IN NEED SERVICE

FORECAST BUDGET Expenditure on (A) BUI 2013/14 Inflation Other 2013/14 CC CC CC CC CC CC CC	GINAL DGET 14/15	% CHANGE				
2013/14 DESCRIPTION 2013/14 Inflation Other 2013/14 (A) (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C	14/15					
(A) (B) (C) (£000's £000's £000's £000's £0		I I HANGE				
£000's £000's £000's £000's £0	(D)	(E)				
	00's	%				
8,006 Employees 6,719 57 786	7,561	13				
11 Premises related expenditure 11	11	-				
804 Supplies and Services 668 - 3	671) (
5,659 Third Party Payments 5,324 60 -	5,384	1				
617 Transfer Payments 527	527	-				
52 Transport related expenditure 52 1,232 Recharges from other services 1,232	52	-				
	1,232	-				
	15,438	€				
(913) Government Grants (913)	(913)	-				
(400) Other Grants, reimbursements and contributions	-	n/				
- Fees and Charges	-	n/				
- Other Customer and Client Receipts	-	n/a				
- Interest Receivable	-	n/a				
(52) Recharges to other services (52) - (82)	(134)	157				
(1,366) TOTAL INCOME (966) - (82)	(1,048)	8				
15,015 NET CONTROLLABLE COST 13,566 117 707 1	14,390	6				
10,000 117 707	17,000					
11 Capital Charges 11 - 0	11	0				
- Deferred/intangible Charges	'-	n/a				
- REFCUS		n/a				
3,176 Corporate support services bought in 3,176 - (2,748)	428	(87				
3,187 TOTAL UNCONTROLLABLE COST 3,187 - (2,748)	439					
6,107		(86				
18,202 NET COST OF SERVICE 16,753 117 (2,041) 1	14,829	(11				
- Contributions to / (from) Earmarked Reserves	-	n/a				
- Contributions to / (from) Capital Reserves:	-	n/a				
- Financing of Capital Expenditure	-	n/a				
- Provision for Repayment of External Loans Contribution to / (from) General Balances	-	n/a				
	-	n/a				
- TOTAL APPROPRIATIONS	-	n/a				
18,202 TOTAL NET EXPENDITURE 16,753 117 (2,041) 1	4,829	(11)				
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE		£000's				
L						
Strategic budget - agreed pressures / service demands Increased staff in Children In Need Care Planning Team		075				
Key workers R&R package (incl 75% of agency workers transferring to permanent contracts)		375 277				
Assessment team		518				
Youth Remand Funding		47				
	ľ	1,217				
		1,217				
Strategic budget - agreed additional income / savings						
	1					
		•				
Other resource changes						
Inter-departmental recharges						
Intra-service charges/transfers		-				
Movement in corporate and capital charges		(2,748				
Virements actioned in year		(510				
	ļ					
		(3,258				
	İ					
TOTAL OTHER VARIATIONS IN RESOURCE	ı	(2,041)				

CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT

COST CENTRE: 1C637

LOOKED AFTER CHILDREN

Inter-departmental recharges Intra-service charges/transfers Movement in corporate and capital charges Virements actioned in year

TOTAL OTHER VARIATIONS IN RESOURCE

		ORIGINAL	Variations	in Lauct of	ODICINAL	
FORECAST		BUDGET		ire on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
]		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
7,605	Employees	7,619	54	(613)	7,059	(7
395	Premises related expenditure Supplies and Services	380	-	4 18	4 398	n/a 5
	Third Party Payments	27,612	343	(2,445)	25,509	(8
	Transfer Payments	128	- 1	340	468	265
	Transport related expenditure	45	-	(20)	26	(44
1,941	Recharges from other services	1,941	-	659	2,599	34
37,854	TOTAL EXPENDITURE	37,724	397	(2,057)	36,064	(4
(18,078)	Government Grants	(19,548)	-	1,332	(18,216)	(7
	Other Grants, reimbursements and contributions	, ,,,,,,	-	- 1	(10)	n/a
	Fees and Charges	.]	-	-	-	n/a
, ,	Other Customer and Client Receipts	_ [-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(515)	Recharges to other services	(515)	-	(565)	(1,080)	110
(18,722)	TOTAL INCOME	(20,063)	•	767	(19,296)	· ·
		(==,===,			(,,	(4)
19,132	NET CONTROLLABLE COST	17,661	397	(1,290)	16,768	(5)
	Capital Charges	29		17	45	58
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	0.005	- 1	707	4 704	n/a
	Corporate support services bought in	3,905	-	797	4,701	20
3,933	TOTAL UNCONTROLLABLE COST	3,933	•	813	4,746	21
23,066	NET COST OF SERVICE	01 504	207	(477)	01 514	(0)
23,000	NET COST OF SERVICE	21,594	397	(477)	21,514	(0)
-	Contributions to / (from) Earmarked Reserves		- 1	- 1	- 1	n/a
-	Contributions to / (from) Capital Reserves:		-	-	_	n/a
-	Financing of Capital Expenditure	1	-	-	-	n/a
-	Provision for Repayment of External Loans		-	-	-	n/a
-	Contribution to / (from) General Balances		-	•	-	n/a
-	TOTAL APPROPRIATIONS	-	l		-	n/a
				1		
23,066	TOTAL NET EXPENDITURE	21,594	397	(477)	21,514	(0)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
	get - agreed pressures / service demands					
	odelling - Investment in Social Care Posts - to attrac	ct and retain high o	calibre staff			50
CFL Educatio	on costs - Higher Education - Newcastle case					200
					ŀ	
						250
	get - agreed additional income / savings					,
	curement - IFA Procurement				1	(25)
increase in in	ternal fostering (50 for each 3 years)				1	(452)
					İ	
					ļ	
					}	(477)
Other resource	e changes					

363 (69) (544)

(250)

(477)

CHILDREN, FAMILIES AND LEARNING LEARNING AND INCLUSION SERVICE DESCRIPTION

School Places & Admissions

Four services are provided by School Places and Admissions; the SEN Transport Team, the Schools Crossing Patrol Team, the Admissions Team and the School Places Team.

This service has responsibility for ensuring there are sufficient school places for every child in Croydon, implementing transparent policies and arrangements to ensure each child is allocated an appropriate place at a local school and co-ordinating support to assist their safe journey to school where required. The School Places Team is responsible for forecasting pupil demand and securing the right levels of capital funding to support changes to the school estate, works closely with the Capital Delivery Hub, commissioning it to deliver expansions and improvements to meet an exceptional increase in demand for places. There are approximately 60 live projects being delivered at any time through community schools, Academies, VA and VC schools. The School Admissions Team is the core team responsible for allocating school places to children and young people. It co-ordinates admissions work across several council teams and works collaboratively with other London Boroughs to ensure a consistent cross authority co-ordination of allocation.

- Inclusion and Learning Access supports and promotes access to learning for vulnerable pupils with complex needs or other alternative provision, pupils with poor school attendance and young people excluded from school and education in pupil referral units.
- The Special Educational Needs (SEN) Service has a statutory responsibility to provide specialist
 educational assessment, support and placements for pupils presenting with a range of special educational
 needs, as well as educational psychology and specialist teaching services.
 The Schools Improvement Service contains the primary and secondary and special phase teams who
- 3) The Schools Improvement Service contains the primary and secondary and special phase teams who focus on school improvement matters in the main to drive forward both national and local strategies as well as local projects. It also contains a strategic team who are responsible for working to promote the educational opportunities of vulnerable children and young people. A major part of their work is also establishing and developing a Traded Service across CFL.
- 5) The Division has focused on five key themes to improve the quality of education and learning provision in Croydon over the coming five years. These are; improving service delivery, raising all standards, narrowing the gap, enriching the curriculum and building learning communities.
- In this way there is a comprehensive and coherent approach to both provision and improvement and the Service seeks to live up to providing the opportunities embraced under its mission statement 'learning without boundaries' to illustrate the nature and inclusivity of its work.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
COST	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
	Central Learning and					
1C646	Inclusion School costs	912	2	(80)	834	(9)
1C643	School Improvement	4,647	10	4	4,661	0
1C621	Inclusion, Learning Access and SEN School Places &	6,510	29	4,061	10,600	63
1C614	Admissions	623	8	67,238	67,869	10,794
	TOTAL NET SPEND	12,692	49	71,223	83,964	562

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Central Learning and Inclusion School costs	-		-
School Improvement	85.4	88.2	2.8
Inclusion, Learning Access and SEN	82.8	85.1	2.3
School Places & Admissions	37.5	24.1	(13.4)
TOTAL FTE STAFF	205.7	197.5	(8.3)

LEARNING AND INCLUSION

FORFOART		ORIGINAL I	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2013/14 DI	ESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
11,434 Er	mployees	11,111	2000 \$	217	11,397	3
1,799 Pr	remises related expenditure	726		(28)	698	(4)
	upplies and Services	2,446	-	(1,072)	1,374	(44)
	hird Party Payments ransfer Payments	12,691 29,737	-	(2,598) 4,403	10,093 34,140	(20) 15
	ransport related expenditure	5,928	<u>-</u>	(41)	5,887	(1)
	echarges from other services	720	- ,	125	845	17
69,597 TC	OTAL EXPENDITURE	63,358	68	1,006	64,434	2
(55,363) Go	overnment Grants	(49,317)	_	(2,114)	(51,431)	4
(1,117) Ot	ther Grants, reimbursements and contributions	(952)	- 1	477	(475)	(50)
1 ' '	ees and Charges	(2,994)	(20)	438	(2,576)	(14)
	ther Customer and Client Receipts	(387)	-	-	(387)	(0)
	terest Receivable	(070)	-	(000)	- (4 470)	n/a 35
	echarges to other services	(870)	(00)	(309)	(1,179)	
(60,819) TC	OTAL INCOME	(54,520)	(20)	(1,508)	(56,048)	3
8,778 NE	ET CONTROLLABLE COST	8,838	48	(502)	8,386	(5)
3,770 142		0,000	70	(302)	3,000	(3)
- Ca	apital Charges	- [-	36	36	17
	eferred/Intangible Charges EFCUS	•	-			n/a
	orporate support services bought in	3,854	-	67,137 4,550	67,137 8,404	n/a 118
	OTAL UNCONTROLLABLE COST	3,854	-	71,723	75,577	
		3, /		,. ==	,	1,861
12,632 NE	ET COST OF SERVICE	12,692	49	71,223	83,964	562
	ontributions to / (from) Earmarked Reserves	-		- [- [n/a
	ontributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans ontribution to / (from) General Balances	:			[]	n/a n/a
	OTAL APPROPRIATIONS			-	_	
		<u> </u>				n/a
12,632 TO	OTAL NET EXPENDITURE	12,692	49	71,223	83,964	562
* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE					£000's
					į	
Strategic budget	t - agreed pressures / service demands				ŀ	1,026
	200000000000000000000000000000000000000				ŀ	1,0.20
						:
Strategic budget	t - agreed additional income / savings				ļ	(1,513)
					ļ	
Other resource of	<u>changes</u>				f	71,710
					ļ	
TOTAL OTHER	VARIATIONS IN RESOURCE					71,223

CHILDREN, FAMILIES AND LEARNING LEARNING AND INCLUSION

CENTRAL L&I SCHOOL COSTS

FORECAST 2013/14		AB14111				
		ORIGINAL		in Level of	ORIGINAL	6/
	DESCRIPTION	BUDGET 2013/14	Expendite Inflation	ure on (A) * Other	BUDGET 2014/15	% CHANGE
20.0/17	DECOME HON	2013/14 (A)	(B)	(C)	2014/15 (D)	(E)
£000's	<u> </u>	£000's	£000's	£000's	£000's	%
1,267	Employees	1,227	2	(79)	1,150	(6
	Premises related expenditure	-	-	1	1	n/a
	Supplies and Services	-	-	1 (222)	1	n/a
	Third Party Payments Transfer Payments	268	-	(268)	-	(100
	Transport related expenditure	193	-	(193)	_ []	(100 n/a
	Recharges from other services	24	-	14	38	58
	TOTAL EXPENDITURE	1,712	2	(524)	1,190	(30
				` ,	-	
	Government Grants Other Grants, reimbursements and contributions	(519) (80)	-	267 58	(252)	(51
	Fees and Charges	(135)		135	(22)	(72
	Other Customer and Client Receipts	(133)		100	-	(100)
	Interest Receivable		_	-	_ [n/a n/a
	Recharges to other services	(173)	-	-	(173)	-
	TOTAL INCOME				' '	
(907)	TOTAL INCOME	(907)	-	460	(447)	(51
845	NET CONTROLLABLE COST	805	2	(64)	743	(8)
040	NET CONTROLLABLE COST	605	۷	(04)	143	(0)
-	Capital Charges	-	· · · · · · · · · · · · · · · · · · ·	-	- 1	n/a
-	Deferred/Intangible Charges	-	-	- 1	-	n/a
	REFCUS	-	-	-	-	n/a
107	Corporate support services bought in	107	-	(16)	91	(15)
107	TOTAL UNCONTROLLABLE COST	107	-	(16)	91	(15)
						,,
952	NET COST OF SERVICE	912	2	(80)	834	(9)
		,		(4-7)		(-)
- 1	Contributions to / (from) Earmarked Reserves	- 1		.	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	- [-	n/a
-	Provision for Repayment of External Loans	- [-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
952	TOTAL NET EXPENDITURE	912	2	(80)	834	(9)
				, , , , ,		
				······································		
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE			· · · · · · · · · · · · · · · · · · ·		£000's
	RIATIONS IN LEVEL OF EXPENDITURE					
Strategic budo	get - agreed pressures / service demands					
Strategic budo						
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands					
Strategic budo	get - agreed pressures / service demands get - agreed additional income / savings					
Strategic budd	get - agreed pressures / service demands get - agreed additional income / savings e changes ental recharges					£000's
Strategic bude Strategic bude Other resource Inter-departmentra-service c	get - agreed pressures / service demands get - agreed additional income / savings e changes ental recharges charges/transfers					£000's
Strategic bude Strategic bude other resource nter-departme ntra-service co	get - agreed pressures / service demands get - agreed additional income / savings e changes ental recharges charges/transfers corporate and capital charges					£000's
Strategic bude Strategic bude Other resource Inter-departmentra-service c	get - agreed pressures / service demands get - agreed additional income / savings e changes ental recharges charges/transfers corporate and capital charges					£000's
Strategic bude Strategic bude other resource nter-departme ntra-service co	get - agreed pressures / service demands get - agreed additional income / savings e changes ental recharges charges/transfers corporate and capital charges					£000's
Strategic bude Strategic bude other resource nter-departme ntra-service co	get - agreed pressures / service demands get - agreed additional income / savings e changes ental recharges charges/transfers corporate and capital charges					£000's
Other resource nter-departmenter-service conference of the confere	get - agreed pressures / service demands get - agreed additional income / savings e changes ental recharges charges/transfers corporate and capital charges					

LEARNING AND INCLUSION

SCHOOL IMPROVEMENT

758 Premises related expenditure 692 - (23) 669 (3) 397 Supplies and Services 997 - (103) 895 (10) 720 Third Parly Payments 380 - 499 879 131 - 174 Transfer Payments n/e 74 74 75 75 75 75 75 75							
2013/14 DeSCRIPTION							
COOUS COOUS COOUS COOUS COOUS		DESCRIPTION					
E000's Employees Employees 2,000's 2,000's 2,000's 7,100's	2010/14	DECORIF FION					
4.208 Employees	£000's						
937 Supplies and Services 997 - (103) 895 (10) 720 Trian for Payments 380 - 499 879 131 1 Transfer Payments 380 - 499 879 131 2 Transfer Payments 22 7(7) 15 632 22 Transfer Payments 389 17 375 5 5,591 TOTAL EXPENDITURE 6,746 30 456 7,231 7 (550) Government Grants (10) (1,259) (1,259) (1,259) (1,259) (1,259) (2,477) Fees and Charges (2,422) (20) (246 (2,198)				30			2
Total Third Party Payments 380 - 499 879 131 1				-			(3)
Transfer Payments				-			
22 Transport related expenditure 22 . (7) 15 (52) (25				_	499	8/9	
### 257 Recharges from other services 3.99 - 17 376 576 6,901 TOTAL EXPENDITURE 6,746 30 456 7,231 7 (550) Government Grants (550) - (706) (1,256) 128 (437) Other Grants, reinbursements and contributions (12) - (399) (411) 3,416 (427) (437) Other Grants, reinbursements and contributions (12) - (399) (411) 3,416 (427) (_	(7)	15	
(550) Government Grants				-			5
(437) Other Grants, reimbursements and contributions (12) - (399) (411) 3,410 (2477) Fees and Charges (2422) (20) 246 (2198) (293) Other Customer and Client Receipts (239) -	6,901	TOTAL EXPENDITURE	6,746	30	456	7,231	7
(437) Other Grants, reimbursements and contributions (12) - (399) (411) 3,410 (2477) Fees and Charges (2422) (20) 246 (2198) (293) Other Customer and Client Receipts (239) -	(550)	Government Grants	(550)	_	(706)	(1.256)	128
(2.477) Fees and Charges (2.422) (20) 246 (2.195) (9 (293) (1040 C Ustomer and Client Receipts (293) (1040 C Ustom	(437)	Other Grants, reimbursements and contributions	. ,	_	, ,		
Capital Charges Capital Ch	(2,477)	Fees and Charges	, ,	(20)			(9)
(375) Recharges to other services (575) - (209) (783) 36 (4,331) TOTAL INCOME (3,852) (20) (1,067) (4,939) 28 (4,331) TOTAL INCOME (3,852) (20) (1,067) (4,939) 28 (21) (1,067) (4,939) 28 (21) (1,067) (4,939) 28 (21) (1,067) (4,939) 28 (21) (1,067) (4,939) 28 (21) (1,067) (4,939) 28 (21) (1,067) (4,939) 28 (21) (1,067	(293)	Other Customer and Client Receipts	(293)	` • `	•		-
(4,331) TOTAL INCOME (3,852) (20) (1,067) (4,939) 28	-	Interest Receivable	•	-	- 1	· - i	n/a
2,570 NET CONTROLLABLE COST	(575)	Recharges to other services	(575)	-	(209)	(783)	36
2,570 NET CONTROLLABLE COST 2,894 10 (611) 2,292 (21) - Capital Charges	(4,331)	TOTAL INCOME	(3,852)	(20)	(1,067)	(4,939)	28
Capital Charges		· · · · ·			, , ,	, , ,	
Capital Charges	2 570	NET CONTROLLABLE COST	2 804	10	/6111	2 202	/21\
Deferred/Intaingible Charges	2,070	NET CONTROLLABLE COST	2,004	10	(011)	2,252	(21)
Deferred/Intaingible Charges	_ !	Capital Charges		_ 1	_ 1	_ [n/a
REFCUS 1.753 Corporate support services bought in 1.753 - 615 2.368 35 1.753 TOTAL UNCONTROLLABLE COST 1.753 - 615 2.368 35 1.753 TOTAL UNCONTROLLABLE COST 1.753 - 615 2.368 35 4.323 NET COST OF SERVICE 4.647 10 4 4.661 0 Contributions to / (from) Earmarked Reserves - n/a Contributions to / (from) Capital Reserves: - n/a Financing of Capital Expenditure n/a Financing of Capital Expenditure n/a Financing of Capital Expenditure n/a Provision for Repayment of External Loans n/a Contribution to / (from) General Balances n/a TOTAL APPROPRIATIONS n/a TOTAL APPROPRIATIONS - n/a TOTAL NET EXPENDITURE 4,647 10 4 4,661 0 COTHER VARIATIONS IN LEVEL OF EXPENDITURE 50000's Strategic budget - agreed additional income / savings 50000's Strategic budget - agreed additional income / savings 50000's School Music Service (61) School Music Service (63) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate and capital charges (61) Control of the proporate an				-	_	-	n/a
1,753 TOTAL UNCONTROLLABLE COST 1,753 - 615 2,368 35 4,323 NET COST OF SERVICE 4,647 10 4 4,661 0	-	REFCUS	-	-	-	_	n/a
4,323 NET COST OF SERVICE	1,753	Corporate support services bought in	1,753	-	615	2,368	35
4,323 NET COST OF SERVICE	1,753	TOTAL UNCONTROLLABLE COST	1,753	-	615	2,368	35
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 4,323 TOTAL NET EXPENDITURE 4,647 10 4 4,661 0 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Contribution to / (from) General Early Strategic budget - agreed additional income / savings School Music Service School Improvement Traded Service Contributions of the provided Health Service (63) Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves: Contribution to / (from) Capital Reserves: Contributions of Reserves: Contribut			. '				
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 4,323 TOTAL NET EXPENDITURE 4,647 10 4 4,661 0 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Contribution to / (from) General Early Strategic budget - agreed additional income / savings School Music Service School Improvement Traded Service Contributions of the provided Health Service (63) Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves: Contribution to / (from) Capital Reserves: Contributions of Reserves: Contribut	4 323	NET COST OF SERVICE	4 647	10	4	4.661	٥
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 4,823 TOTAL NET EXPENDITURE 4,647 10 4 4,661 0 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings School Music Service School Improvement Traded Service (50) School Improvement Traded Service (61) Coller resource changes Inter-departmental recharges	-,,020		7,077			4,001	· · · ·
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 4,823 TOTAL NET EXPENDITURE 4,647 10 4 4,661 0 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings School Music Service School Improvement Traded Service (50) School Improvement Traded Service (61) Coller resource changes Inter-departmental recharges		Contributions to / (from) Farmarked Reserves	- 1	-	- 1		n/a
- Financing of Capital Expenditure	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-	Financing of Capital Expenditure	-	-	-	-	n/a
- TOTAL APPROPRIATIONS	-]	Provision for Repayment of External Loans	-	-	-	-	n/a
4,323 TOTAL NET EXPENDITURE 4,647 10 4 4,661 0 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	1		-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	-	•	•	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands							
Strategic budget - agreed additional income / savings School Music Service (50) School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Inter-departmental	4,323	TOTAL NET EXPENDITURE	4,647	10	4	4,661	0
Strategic budget - agreed additional income / savings School Music Service (50) School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Inter-departmental							
Strategic budget - agreed additional income / savings School Music Service (50) School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Inter-departmental	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings School Music Service (50) School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Inter-departmental	Charles also be est						
School Music Service (50) School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Inter-departmental recharges Intra-service charges/transfers (61) Movement in corporate and capital charges (1237) Transfer to Public Health funding for Teenage Pregnancy (180) NEET Tracking (80) Public Health funding for NEET Tracking (80)	Strategic buo	get - agreed pressures / service demailos					
School Music Service (50) School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Inter-departmental recharges Intra-service charges/transfers (61) Movement in corporate and capital charges (1237) Transfer to Public Health funding for Teenage Pregnancy (180) NEET Tracking (80) Public Health funding for NEET Tracking (80)						1	
School Music Service (50) School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Inter-departmental recharges Intra-service charges/transfers (61) Movement in corporate and capital charges (1237) Transfer to Public Health funding for Teenage Pregnancy (180) NEET Tracking (80) Public Health funding for NEET Tracking (80)						T I	
School Music Service (50) School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Inter-departmental recharges Intra-service charges/transfers (61) Movement in corporate and capital charges (1237) Transfer to Public Health funding for Teenage Pregnancy (180) NEET Tracking (80) Public Health funding for NEET Tracking (80)	O4						
School Improvement Traded Service (83) Other resource changes Inter-departmental recharges Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges Intr							(EO)
Other resource changes Inter-departmental recharges Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges/fransfers Intra-service charges							
Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges I	Ooriginii roonido	Tomone Traded Golffide					(00)
Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges I							
Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges I						1	
Inter-departmental recharges Intra-service charges/transfers I						-	(133)
Inter-departmental recharges Intra-service charges/transfers I						-	
ntra-service charges/transfers (61) Movement in corporate and capital charges 615 Virements actioned in year (237) Transfer to Public Health funding for Teenage Pregnancy (180) NEET Tracking 80 Public Health funding for NEET Tracking (80)	Other resourc	e changes					
ntra-service charges/transfers (61) Movement in corporate and capital charges 615 Virements actioned in year (237) Transfer to Public Health funding for Teenage Pregnancy (180) NEET Tracking 80 Public Health funding for NEET Tracking (80)							
Movement in corporate and capital charges Virements actioned in year (237) Transfer to Public Health funding for Teenage Pregnancy (180) NEET Tracking Public Health funding for NEET Tracking (80) 137							
Virements actioned in year (237) Transfer to Public Health funding for Teenage Pregnancy (180) NEET Tracking Public Health funding for NEET Tracking (80) 137						l	
Transfer to Public Health funding for Teenage Pregnancy NEET Tracking Public Health funding for NEET Tracking 137							
NEET Tracking Public Health funding for NEET Tracking (80) 137							
Public Health funding for NEET Tracking (80) 137	NEET Trackin	g					
						Γ	137
FOTAL OTHER VARIATIONS IN RESOURCE 4						-	
4	TOTAL OTHE	R VARIATIONS IN RESOURCE					
	. JIME VIIIE						4

LEARNING AND INCLUSION

INCLUSION LEARNING ACCESS AND SEN

FORECAST		ORIGINAL BUDGET	Expendite	in Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	* Other	2014/15 (D)	CHANGE
£000's		£000's	£000's	(C) £000's	£000's	(E) %
	Employees	4,557	29	283	4,869	7 (20)
	Premises related expenditure Supplies and Services	1,330	-	(6) (970)	3 360	(68) (73)
11,325	Third Party Payments	12,043	•	(2,829)	9,213	(23)
35,867	Transfer Payments Transport related expenditure	29,544	-	4,596	34,140 5,869	16
	Recharges from other services	5,902 101	-	(34) 95	196	(1) 94
59,530	TOTAL EXPENDITURE	53,486	29	1,135	54,650	2
(53,379)	Government Grants	(47,333)	•	(1,692)	(49,025)	4
	Other Grants, reimbursements and contributions	(860)	-	818	(42)	(95)
	Fees and Charges Other Customer and Client Receipts	(437)	•	57	(380)	(13)
(90)	Interest Receivable	- -	-	_	- -	n/a n/a
-	Recharges to other services	_	-	(100)	(100)	n/a
(54,449)	TOTAL INCOME	(48,630)	-	(917)	(49,547)	2
5,081	NET CONTROLLABLE COST	4,856	29	218	5,103	5
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-		n/a
1.654	REFCUS Corporate support services bought in	1,654	-	3,843	5,497	n/a 232
	TOTAL UNCONTROLLABLE COST	1,654	-	3,843	5,497	232
				,	,	202
6,735	NET COST OF SERVICE	6,510	29	4,061	10,600	63
	Contributions to / (from) Earmarked Reserves			_		n/a
	Contributions to / (from) Capital Reserves:			-	-	n/a
-	Financing of Capital Expenditure	- [-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	_			-	
						n/a
6,735	TOTAL NET EXPENDITURE	6,510	29	4,061	10,600	63
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
	- Data Management Team					142
Education we	iltare Service ychology Service					430 454
Luccation	ydribiogy bervice					707
						1,026
Strategic bud	get - agreed additional income / savings					
Prudential Bo	rrowing - schools funded through DSG					(1,000)
SEN School	Travel Plans* schology service - Traded Service					(280) (100)
1	osmology comics maded comics					(100)
						(1,380)
Other resource	<u>se changes</u>					
Inter-departm	ental recharges					
Intra-service	charges/transfers					279
	corporate and capital charges					4,462
Virements act	tioned in year learning and development					(318) (8)
	<u> </u>				ŀ	4,415
1	ER VARIATIONS IN RESOURCE				J	4,061

CHILDREN, FAMILIES AND LEARNING LEARNING AND INCLUSION

SCHOOL PLACES AND ADMISSIONS

EODEO A OT		ORIGINAL		in Level of	ORIGINAL	0,
FORECAST 2013/14	DESCRIPTION	BUDGET 2013/14	Expenditi Inflation	ure on (A) * Other	BUDGET 2014/15	% CHANGE
2010/14	DEGO! III 11014	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£0005's	%
1,079	Employees Premises related expenditure	1,032	8	(60)	979	(5
	Supplies and Services	25 118	-	-	25 118	-
	Third Party Payments	1	_	_	1	-
-	Transfer Payments	•	-	-	-	n/a
	Transport related expenditure	4	-	-	4	
	Recharges from other services	236	-		236	-
1,415	TOTAL EXPENDITURE	1,415	8	(60)	1,362	(4
(915)	Government Grants	(915)	-	17	(898)	(2
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges		-	-	-	n/a
	Other Customer and Client Receipts	(94)	•	•	(94)	· ;
	Interest Receivable	(100)	•	-	(402)	n/a
	Recharges to other services	(123)	-		(123)	-
(1,132)	TOTAL INCOME	(1,132)		17	(1,115)	(2
		1				
283	NET CONTROLLABLE COST	283	8	(43)	247	(13
	Capital Charges			36	36	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS		-	67,137	67,137	n/a
	Corporate support services bought in	340	-	109	448	32
340	TOTAL UNCONTROLLABLE COST	340	-	67,281	67,621	19,789
				·····		
622	NET COST OF SERVICE	623	8	67,238	67,869	10,794
	On this is not a little of Formatical Bossess	·····				1-
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-		n/a n/a
_ [Financing of Capital Expenditure		_	_	_	n/a
-	Provision for Repayment of External Loans		-	_	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-		-	-	n/a
622	TOTAL NET EXPENDITURE	623	8	67,238	67,869	10,794
022	TOTAL NET EXPENDITURE	023	0	07,236	67,009	10,754
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Stratonio bude	get - agreed pressures / service demands					
Strategic buot	get - agreed pressures / service demands					
						-
Strategic budo	get - agreed additional income / savings					
Other resource	e changes				ļ	
	ental recharges				j	***
	harges/transfers					(215)
Movement in d Virements acti	corporate and capital charges ioned in year					67,523 (70)
					ļ	67,238
					}	
TOTAL OTHE	R VARIATIONS IN RESOURCE				Ī	67,238
· -						,

COMMUNITY AND SUPPORT SERVICES

SERVICE DESCRIPTION

Partnership & Business Development

This service is responsible for managing the Croydon Children and Families Partnership and providing the strategic lead for the commissioning cycle, including the needs analysis and preparation of the Children and Young People's Plan and ensuring that appropriate arrangements are in place across the Partnership to deliver improvements against key priorities. This service area contains the cross departmental support for responding to complex enquiries and embedding learning from customer feedback and specific support for school admissions in managing appeals. Responsibility for the central CFL business support team who provide business support to heads of service and the Learning and Inclusion managers has moved to the corporate business support team.

Libraries & Culture

This service is responsible for the provision of the Borough's library service through the Central library and 12 community libraries. It also includes the Borough's Archive service and management of the Clocktower museum and arts complex. Following a competitive Official Journal of the European Union (OJEU) compliant tendering exercise, the Libraries service is now provided by an external provider (Carillion Integrated Services).

Adult Learning

The adult education provision is known as CALAT (Croydon Adult Learning and Training) and provides a wide range of accredited (1000) and non-accredited (500) courses annually in every curriculum area. The service offers courses in basic skills to level 2/3 qualifications, leisure and recreational courses, extensive family learning programme and support services such as IAG, dyslexia support and language support. The service is operating from 3 core sites across the borough following the completion of the service's capital strategy.

MOVEMENT IN NET EXPENDITURE

COST		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
Best visit view of the contract of the contrac	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1C617 1C644 1C609	Partnerships and Business Development Libraries and Culture Adult Learning	272 7,266 1,295	3 50 19	(28) 324 402	247 7,640 1,716	(9) 5 33
	TOTAL NET SPEND	8,833	72	698	9,603	9

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Partnerships and Business Development	4.7	5.6	0.9
Libraries and Culture	9.9	8.2	(1.7)
Adult Learning	128.9	92.8	(36.1)
TOTAL FTE STAFF	143.5	106.6	(36.9)

COMMUNITY AND SUPPORT SERVICES

		OPICINIAL	Variation-	in Loyal of	ODICINAL	
FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	5,282	25	(535)	4,771	(10)
	Premises related expenditure Supplies and Services	1,267 686	-	(360) (13)	907 673	(28)
	Third Party Payments	4,677	47	(255)	4,469	(2) (4)
1,100	Transfer Payments	-,07,	-	(200)	-,-00	n/a
21	Transport related expenditure	21	_	(5)	16	(24)
268	Recharges from other services	268	_	14	281	5
11,647	TOTAL EXPENDITURE	12,200	72	(1,155)	11,116	(9)
	Government Grants	(5,214)	-	437	(4,777)	(8)
	Other Grants, reimbursements and contributions	(60)	-	18	(42)	(30)
	Fees and Charges	(916)	-	(179)	(1,095)	20
	Other Customer and Client Receipts	(59)	-	(45)	(104)	76
3	Interest Receivable Recharges to other services	(186)	-	5	(101)	n/a
		 	-		(181)	(3)
(6,224)	TOTAL INCOME	(6,435)	•	236	(6,199)	(4)
		l I				
5,423	NET CONTROLLABLE COST	5,765	72	(919)	4,917	(15)
				1		
602	Capital Charges Deferred/Intangible Charges	602	-	205	808	34
	REFCUS	31 750	_	(31)	750	(100)
	Corporate support services bought in	1,685	_	1,442	3,127	86
	TOTAL UNCONTROLLABLE COST	3,068	-	1,617	4,685	
0,000	TOTAL ONGOTHIOLEADLE COOT	0,000		1,017	4,005	53
9.401	NET COST OF SERVICE	8,833	72	698	9,603	9
0,491	NET COST OF SERVICE	0,033	12	090	9,003	9
	Contributions to / (from) Earmarked Reserves		_ [1		n/a
	Contributions to / (from) Capital Reserves:	-	_	-	_	n/a
- 1	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	_	-		n/a
-	TOTAL APPROPRIATIONS		-	-	-	n/a
				7		
8,491	TOTAL NET EXPENDITURE	8,833	72	698	9,603	9
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
	I WATER OF THE CONTROLL					20003
Strategic bud	get - agreed pressures / service demands					6
					}	
Strategic bud	get - agreed additional income / savings					(489)
					Ī	
Other resource	e changes				ŀ	1,181
Other resource changes						
TOTAL OTH	ER VARIATIONS IN RESOURCE					698
TOTAL OTHER VARIATIONS IN RESOURCE						

COMMUNITY AND SUPPORT SERVICES

PARTNERSHIP AND BUSINESS DEVELOPMENT

FORECAST	r					Land	
2013/14 DESCRIPTION	EODEOAST		ORIGINAL			ORIGINAL	0/
Section						1	
Second S					(C)	1 '	
Premises related expenditure							
10 Supplies and Services				3	(53)	280	(15)
12 Third Party Payments			l	-	-	12	
Transfer Payments			1	-			
2 Recharges from other services 2 - 18 20 855 346 TOTAL EXPENDITURE 352 3 (31) 324 (8 - Government Grants -	-	Transfer Payments	1	-	-		n/a
345 TOTAL EXPENDITURE 352 3 (31) 324 (6)	-	Transport related expenditure		-	•	-	n/a
Government Grants					18		857
- Other Grants, reimbursements and contributions - Fees and Charges - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer and Cilient Receipts - Other Customer Received Receiv	345	TOTAL EXPENDITURE	352	3	(31)	324	(8)
Fees and Charges	-	Government Grants	-	-		-	n/a
Other Customer and Client Receipts			-	-	-	-	n/a
Interest Receivable			•	-	(40)	(40)	n/a
(184) Recharges to other services	-		-	-		-	n/a
(184) TOTAL INCOME	(40.4)		- (404)	-		(475)	
161 NET CONTROLLABLE COST							(3)
- Capital Charges - Deferred/intangible Charges - Deferred/intangible Charges - REFCUS - REFCUS - REFCUS - 104 - 38 142 37 - 104 - 38 142 37 - 104 - TOTAL UNCONTROLLABLE COST - 104 - 38 142 37 - 265 - NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to	(184)	TOTAL INCOME	(184)	-	(35)	(218)	18
- Capital Charges - Deferred/intangible Charges - Deferred/intangible Charges - REFCUS - REFCUS - REFCUS - 104 - 38 142 37 - 104 - 38 142 37 - 104 - TOTAL UNCONTROLLABLE COST - 104 - 38 142 37 - 265 - NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to / (from) Earmarked Reserves: - Contribution to			1				
Deferred/Intangible Charges	161	NET CONTROLLABLE COST	168.00	3	(66)	106	(37)
Deferred/Intangible Charges	_	Canital Charges	- 1	-	_	- 1	n/a
REFCUS	•	Deferred/Intangible Charges	_ [-	_	_	n/a
104 TOTAL UNCONTROLLABLE COST				-	- 1	-	n/a
265 NET COST OF SERVICE	104	Corporate support services bought in	104	-	38	142	37
265 NET COST OF SERVICE 272 3 (28) 247 (9)	104	TOTAL UNCONTROLLABLE COST	104	-	38	142	37
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances							
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	265	NET COST OF SERVICE	272	3	(28)	247	(9)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 272 3 (28) 247 (9) **COTHER VARIATIONS IN LEVEL OF EXPENDITURE **Strategic budget - agreed pressures / service demands - Health and Safety reviews in schools 6 **Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28) **Dither resource changes - Inter-departmental recharges - Inter-departmen					(/		1-7
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 272 3 (28) 247 (9) **COTHER VARIATIONS IN LEVEL OF EXPENDITURE **Strategic budget - agreed pressures / service demands - Health and Safety reviews in schools 6 **Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28) **Dither resource changes - Inter-departmental recharges - Inter-departmen	-	Contributions to / (from) Earmarked Reserves	- 1	- 1	-	-	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 272 3 (28) 247 (9) COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Health and Safety reviews in schools 6 Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28) Dither resource changes Inter-departmental recharges Inter-de	-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
Contribution to / (from) General Balances	-	Financing of Capital Expenditure	-	-	-	-	n/a
TOTAL APPROPRIATIONS	- 1	Provision for Repayment of External Loans		-	-	-	n/a
265 TOTAL NET EXPENDITURE 272 3 (28) 247 (9) **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Health and Safety reviews in schools 6 Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28) Other resource changes Inter-departmental recharges Inter-departm							īva
Contraction of the second of t	•	TOTAL APPROPRIATIONS	-	•	-		n/a
Strategic budget - agreed pressures / service demands Health and Safety reviews in schools 6 Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28 Other resource changes Inter-departmental recharges Inter-departmental recharges Inter-service charges/transfers Inter-department in corporate and capital charges Virements actioned in year (6)	265	TOTAL NET EXPENDITURE	272	3	(28)	247	(9)
Strategic budget - agreed pressures / service demands Health and Safety reviews in schools 6 Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28 Other resource changes Inter-departmental recharges Inter-departmental recharges Inter-service charges/transfers Inter-department in corporate and capital charges Virements actioned in year (6)	+ OTHER WA	DIATIONS IN LEVEL OF EVERNINITHE				ľ	00001-
Health and Safety reviews in schools 6 6 6 6 6 6 6 6 6 6 6 6 6	OINER VA	MIATIONS IN LEVEL OF EXPENDITURE					£000'S
Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28 Other resource changes Inter-departmental recharges Inter-departmental recharges Inter-service charges/transfers (23 Movement in corporate and capital charges /irements actioned in year (6)	Strategic bud	get - agreed pressures / service demands					
Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28 Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/tra							6
Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28 Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/tra						İ	
Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28 Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/tra							
Strategic budget - agreed additional income / savings Explore Trading Synergies for L&D across the P/Ship (28 Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/tra						ŀ	
Explore Trading Synergies for L&D across the P/Ship (28 Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service c							•
Other resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges Intra-service charges Intra-service charges Intra-service charges Intra-service charges Intra-service charges/transfers Intra-service charges/trans							(00)
Dither resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges Intra-se	Explore I radi	ng Synergies for L&D across the P/Ship					(28)
Dither resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges Intra-se							
Dither resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges Intra-se							
Dither resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges Intra-se							
Dither resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges Intra-se							
Dither resource changes Inter-departmental recharges Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges/transfers Intra-service charges Intra-se						}	(99)
nter-departmental recharges ntra-service charges/transfers (23 Movement in corporate and capital charges //rements actioned in year (23 (24 (66)						Ì	100)
nter-departmental recharges ntra-service charges/transfers (23 Movement in corporate and capital charges //rements actioned in year (23 (24 (66)	Out .						
ntra-service charges/transfers (23) Movement in corporate and capital charges 39 Virements actioned in year (22)	Other resource	e cnanges					
ntra-service charges/transfers (23) Movement in corporate and capital charges 39 Virements actioned in year (22)	Inter-denartm	ental recharges					
Movement in corporate and capital charges //irements actioned in year (6)	Intra-service o	charges/transfers					(23)
(6)	Movement in	corporate and capital charges					39
	Virements act	lioned in year					(22)
						}	
FOTAL OTHER VARIATIONS IN RESOURCE (28)							(6)
FOTAL OTHER VARIATIONS IN RESOURCE (28)						Į.	
	TOTAL OTHE	ER VARIATIONS IN RESOURCE		•		ŀ	(28)

CHILDREN, FAMILIES AND LEARNING COMMUNITY AND SUPPORT SERVICES

LIBRARIES AND CULTURE

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14	Expenditu Inflation	in Level of re on (A) * Other	ORIGINAL BUDGET 2014/15	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	422	3	(101)	324	(23)
	Premises related expenditure Supplies and Services	758 68	-	65 (3)	823 65	9 (4)
	Third Party Payments	4,665	47	(507)		(10)
	Transfer Payments Transport related expenditure		-	-	-	n/a n/a
149	Recharges from other services	149	-	15	164	10
	TOTAL EXPENDITURE	6,061	50	(530)	5,580	(8)
-	Government Grants Other Grants, reimbursements and contributions Fees and Charges	- -	- - -	(20)	(20)	n/a n/a n/a
	Other Customer and Client Receipts	(45)	-	(4)	(49)	9
- (2)	Interest Receivable Recharges to other services	- (2)	•	-	- (2):	n/a
	TOTAL INCOME	(47)		(24)	(2) (71)	
(47)	TOTAL BOOME	(77)		(27)	(7.77	51
5,739	NET CONTROLLABLE COST	6,014	50	(554)	5,509	(8)
	Capital Charges	326		47	373	14
	Deferred/Intangible Charges REFCUS	31 750	-	(31)	- 750	(100)
	Corporate support services bought in	145	-	862	1,007	594
1,252	TOTAL UNCONTROLLABLE COST	1,252	-	878	2,130	70
6,990	NET COST OF SERVICE	7,266	50	324	7,640	5
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-		-	n/a n/a
-	Provision for Repayment of External Loans	-		-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-		-	n/a
	TOTAL APPROPRIATIONS	-	- 1		-	n/a
6,990	TOTAL NET EXPENDITURE	7,266	50	324	7,640	5
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
					177	
					Ì	Ì
Strategic bud	get - agreed additional income / savings					
Potential Sav Remove LMF	ing from Libraries Procurement					(341)
	on in Cultural Services					(90) (30)
					Ì	
						(464)
					ł	(461)
Other resource	e changes					
						
Inter-departm	ental recharges charges/transfers					(72)
Movement in	corporate and capital charges					878
Virements ac	koned in year					(21)
					ţ	785
TOTAL OTH	ER VARIATIONS IN RESOURCE					324

CHILDREN, FAMILIES AND LEARNING COMMUNITY AND SUPPORT SERVICES

ADULT LEARNING

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2014/15 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(⊑) %
	Employees	4,529	19	(381)	4,167	(8)
	Premises related expenditure Supplies and Services	509 611	•	(425) (15)		(83) (2)
	Third Party Payments	-		252	252	(∠) n/a
-	Transfer Payments	-			-	n/a
	Transport related expenditure	21	-	(5)	16	(24)
	Recharges from other services	117	-	(20)	97	(17)
	TOTAL EXPENDITURE	5,786	19	(594)		(10)
, ,,,,,	Government Grants Other Grants, reimbursements and contributions	(5,214) (60)	-	437 38	(4,777)	(8)
	Fees and Charges	(916)		(139)	(22) (1,055)	(63) 15
	Other Customer and Client Receipts	(14)	_	(41)		290
-	Interest Receivable		-	`- 1	-	n/a
-	Recharges to other services	-	-	-		n/a
(5,993)	TOTAL INCOME	(6,204)	•	295	(5,909)	(5)
(477)	NET CONTROLLABLE COST	(418)	19	(299)	(697)	67
	Capital Charges	277	-	158	435	57
	Deferred/Intangible Charges	-	•	-	-	n/a
	REFCUS Corporate support services bought in	1,436	-	542	1,978	n/a 38
	TOTAL UNCONTROLLABLE COST	1,713	-	701	2,413	
,		.,			-, - · · -	41
1,236	NET COST OF SERVICE	1,295	19	402	1,716	33
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	:	•	•	•	n/a
	Financing of Capital Expenditure	-		-	-	n/a n/a
-	Provision for Repayment of External Loans	-	-	-	-	п/а
-	Contribution to / (from) General Balances	-	•	-	-	n/a
-	TOTAL APPROPRIATIONS	-		-	-	n/a
1,236	TOTAL NET EXPENDITURE	1,295	19	402	1,716	33
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE]	£000's
Strategic buu	get - agreed pressures / service demands					-
						_
Stratogic had	get - agreed additional income / savings					_
Strategic bad	ger - agreed additional income / savings					
					ļ	
					}	
Other re	oo ahangas					
Other resource	e changes					
	ental recharges					
	charges/transfers					50
	corporate and capital charges					352
Virements act	uonea in year					-
					-	
						402
TOTAL 07***	ED MADIATIONS IN DESCRIPTOR				-	
I UTAL UTH	ER VARIATIONS IN RESOURCE					402



CFL CENTRAL COSTS

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Centrai	Costs

This cost centre is used to charge all central administration costs relating to CFL including capital charges.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		s in Level of iture on (A)	ORIGINAL BUDGET	%
COST	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1C645	CFL Central Costs	25,621	3	(18,232)	7,392	
	TOTAL NET SPEND	25,621	3	(18,232)	7,392	(71)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
CFL Central Costs	-	-	-
			İ
TOTAL FTE STAFF	-	-	-

CFL CENTRAL COSTS

1C64	5
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		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	Н	BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	354	3	(59)	299	(16)
	Premises related expenditure	7	-	(6)	1	(86)
	Supplies and Services	75	-	156	231	209
23	Third Party Payments	23	-	-	23	-
-	Transfer Payments		-	_	- :	n/a
1	Transport related expenditure	1	-	(1)	-	(100)
212	Recharges from other services	212	-	(119)	93	(56)
678	TOTAL EXPENDITURE	672	3	(28)	647	(4)
(7)	Government Grants	(7)	-	7		(100)
(481)	Other Grants, reimbursements and contributions		-	(4)	(485)	1
-	Fees and Charges	, ,	-	`- '	1	n/a
-	Other Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable		-	-	-	n/a
(856)	Recharges to other services	(856)	-	-	(856)	•
(1.345)	TOTAL INCOME	(1,345)		3	(1,341)	(0)
(1,14,14)		(1,0.0)			(.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(0)
(666)	NET CONTROLLABLE COST	(673)	3	(25)	(694)	3
12,523	Capital Charges	12,525	-	(4,599)	7,926	(37)
91	Deferred/Intangible Charges	91	-	(87)	4	(96)
	REFCUS	13,526	-	(13,526)		(100)
	Corporate support services bought in	152		5	157	3
26,292	TOTAL UNCONTROLLABLE COST	26,294	-	(18,207)	8,087	(69)
25,626	NET COST OF SERVICE	25,621	3	(18,232)	7,392	(71)
	Contributions to / (from) Earmarked Reserves					n/a
	Contributions to / (from) Capital Reserves:	_ [-	_ [[]	n/a п/a
	Financing of Capital Expenditure	_	_	-		n/a
-	Provision for Repayment of External Loans	-	_	-	-	n/a
-	Contribution to / (from) General Balances		-	-	-	n/a
-	TOTAL APPROPRIATIONS	-		-	-	n/a
					'	1//41
25,626	TOTAL NET EXPENDITURE	25,621	3	(18,232)	7,392	(71)
* OTHER W	ADIATIONO IN LEUEL OF EVOENDETURE					20001
OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bu	dget - agreed pressures / service demands					
]	
					1	
					İ	
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Strategic bu	dget - agreed additional income / savings				Ī	
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Other resour	rce changes					
l						Į.
	nental recharges					
	charges/transfers					
	corporate and capital charges					(18,209)
virements at	ctioned in year					(23)
					1	(40.000)
I						
					<u> </u>	(18,232)

SCHOOLS BUDGET

SERVICE DESCRIPTION

This page describes the funding that is passed to Croydon to provide education for children from age 2 to students at

- 1) The main funding is the Dedicated Schools Grant (DSG) from the Department for Education (DfE). This funding is broken down into 3 main blocks:
- i) Early Years block this includes funding for 2, 3 and 4 year olds in nursery schools, nursery classes and private, voluntary and independent schools (PVIs) and childminders. It also includes funding for some early years central
- ii) Schools block -- this includes funding for primary and secondary schools/academies and some central services including admissions, schools forum, Key Stage 4 (KS4), and funding for pupil growth such as expansions and bulge classes. Note: most funding for academies is passed directly to the academies by the Education Funding Agency
- iii) High Needs block this includes the funding for the education for all Croydon responsible children and young adults with high needs from birth until age 25.

- Other funding streams from the EFA include: Pupil Premium funding for 5 to 16 year olds in mainstream schools
 - post 16 pupils
- 2) Establishments are broken down into the following categories and number:
- PVIs currently 145 (note settings close and open throughout the year)
 Childminders currently 417(note childminders join and leave throughout the year)
- ii) Ornioninides currently 417(hote chilofinides) join and leave throughout the year) iii) Nursery and early years centres 6 iv) Infant Schools 9 schools (8 maintained and 1 academy, 8 of these with nursery provision)
- v) Junior Schools 10 schools (8 maintained and 2 academy) vi) Primary Schools (Infant and Junior schools) 62 (46 maintained, 16 academy. 36 of these are with nursery
- vii) Secondary Schools 22 schools for ages from 11 to 16/18 (8 maintained, and 14 academies (1 academy has provision from age 3 to 18) viii) Special Schools - 6 schools
- ix) Pupil Referral Units (PRUs) 5 PRU's

Note numbers above are projected as at 1 April 2014 and are subject to change due to academy conversions.

- 3) All schools and PRUs have fully delegated staffing powers. Some staff who work in schools are purchased through service agreements. Some schools are now providing provision outside of the school day either directly or through the services of another organisation
- 6) DSG that is retained to fund LA provided services is shown on the relevant division's page of the budget book.
- 7) DSG income is shown before the deduction of Academy recoupment, estimated at £-80.0m in 2014/15. Total DSG after recoupment is estimated at £202.871m for Croydon Council. Other specific grant funding received for education is the Pupil Premium. This is estimated to be £20.412m for 2014/15.
- 8) Total education grant funding available to be allocated is £303.283. The allocation for High Needs, other Early

MOVEMENT IN NET EXPENDITURE

			Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
	Schools	221,779	•	8,360	230,139	4
	High Needs	48,492	•	2,279	50,771	5
	Early Years	23,332	-	(959)	22,373	(4)
4147 mmm	Dedicated Schools Grant Pupil Premium	(278,544) (15,059)	-	(4,327) (5,353)		
	TOTAL NET SPEND		-	-		n/a

	ORIGINAL.	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
The budgets are delegated and information on staffing levels is not available	N/A	N/A	N/A
TOTAL FTE STAFF		-	•

DEDICATED SCHOOLS BUDGET

FORECAST 2013/14 £000's	ORIGII BUDG DESCRIPTION 2013/ (A) £000			in Level of ure on (A) * Other (C) £000's	ORIGINAL BUDGET 2014/15 (D) £000's	% CHANGE (E) %
	Schools Primary Secondary Growth Fund Central High Needs	126,636 89,519 3,250 2,374	-	(289) 7,166 1,750 (267)	126,347 96,685 5,000 2,107	(0) 8 54 (11)
-	Provision Support Central Early Years	45,553 - 2,939	- - -	(1,129) - 3,408	44,424 - 6,347	(2) n/a 116
	2 yr Old 3 & 4 yr Old Central	5,078 15,965 2,289	- - -	(670) (289)	5,078 15,295 2,000	- (4) (13)
	TOTAL EXPENDITURE	293,603		9,680	303,283	147
I I	Dedicated Schools Grant Pupil Premium	(278,544) (15,059)	- -	(4,327) (5,353)	(282,871) (20,412)	
-	TOTAL INCOME	(293,603)	-	(9,680)	(303,283)	2
-	NET EXPENDITURE		-	-	•	n/a



DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

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PERSONAL SUPPORT SUMMARY Personal Support Subjective Summary Assessment and Case Management Social Work and Safeguarding Early Interventions and Reablement Personal Support Strategic Projects Business Relationships and Brokerage	DASH 3.1 DASH 3.2 DASH 3.3 DASH 3.4 DASH 3.5 DASH 3.6 DASH 3.7
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DIRECTORATE SUMMARY Directorate Subjective Summary Executive Director - DASH	DASH 5.1 DASH 5.2 DASH 5.3

KEY SERVICE TARGETS / PRIORITIES FOR 2014/15

Strategic Objectives

We have three overall objectives:

- vee have lines overall objectives.

 to improve the health and well-being of Croydon people with care, support, health and housing needs, by helping them to live full lives as independently as possible

 to promote economic growth and prosperity, in particular by providing decent, affordable housing, and by improving the life and housing chances of people with care, support and
- to build safe and sustainable communities, in particular by providing neighbourhood services and empowering people to participate fully in their community.

Departmental Priorities Our priorities are to:

- Our priorities are to:

 help people to live as independently as possible by offering bespoke solutions to support individual assessed need through professional support or care services, mostly in the community but also in residential settings, or other forms of assistance in the home to help people stay put and manage independently

 prevent crises or the need for more intensive services by intervening at an early stage and offering universal services

 empowering people by enabling individuals to make informed choices and gain greater control of their lives, by offering a wider range of options such as housing options, self-service options and personal budgets, and by engaging communities in making the decisions affecting them

 make the most equitable response to housing need in the borough, through advice, assistance and making the best use of existing housing stock

 improve housing conditions by investing in the council's own housing stock and enabling or forcing private landlords and owner-occupiers to improve their homes

 mitigate the effects of the recession for households through information, advice, assistance and support in areas including welfare benefits, debts and housing

- offer professional care services and meet social care needs effectively through the transformation of services
 continue to roll-out self-directed support through the use of personal budgets, to promote independence, well-being and choice
 safeguard those at risk and help people in emergencies
 develop sustainable communities and promote neighbourhood renewal through housing management services, tackling crime and engaging residents
- promote better and fair access to adult and housing services and join up our services to ensure the most efficient customer experience make best use of resources, achieve value for money and balance the budget, and invest in our staff.

KEY VOLUME INDICATORS

DESCRIPTION	ACTUAL 2012/13	ORIGINAL 2013/14	FORECAST 2013/14	FORECAST 2014/15	% CHANGE
Social care clients receiving self-directed support (DPs and Individual Budgets) (Nt 130)	73.80%	70.00%	80.00%	80.00%	-
Percentage of items of equipment and adaptations delivered within 7 working days (D54)	99.50%	98.00%	98.00%	98.00%	-
Numbers in Temporary Accommodation (at year end)	2,161	N/A	2,362	2,200	(7)

FINANCIAL PERFORMANCE

COST CENTRE: 1F400

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2012/13	2013/14	2013/14	2014/15	CHANGE
	0003	2000	5000	5000	
Employees	25,541	25,663	26,692	25,082	(6)
Premises related expenditure	10,390	12,629	10,849	11,340	5
Supplies and Services	3,656	3,053	3,117	4,803	54
Third Party Payments	87,521	106,932	85,370	107,155	26
Transfer Payments	16,771	2,235	30,418	1,972	(94)
Transport related expenditure	351	435	363	501	38
Capital Charges	968	954	954	1,556	63
Deferred/Intangible Charges	313	340	340	172	(49)
REFCUS	1,900	1,900	1,900	1,850	(3)
Corporate support services bought in	11,063	10,391	10,383	10,702	3
Recharges (to) / from other services	(1,587)	(1,182)	(1,250)	2,661	(313)
TOTAL EXPENDITURE	156,887	163,350	169,136	167,794	(1)
Government Grants	(3,060)	(21,288)	(22,116)	(21,855)	(1)
Other Grants, reimbursements and contributions	(8,062)	(4,013)	(5,792)	(8,497)	47
Fees and Charges	(15,374)	(14,868)	(16,263)	(16,851)	4
Other Customer and Client Receipts	(8,852)	(8,721)	(9,082)	(8,947)	(1)
Interest Receivable	(5)	(28)	-	(29)	n/a
TOTAL INCOME	(35,353)	(48,918)	(53,253)	(56,179)	5
NET EXPENDITURE	121,534	114,432	115,883	111,615	(4)
Contributions to / (from) Reserves	(1,976)	-	(33)		(100)
					· · · · · · · · · · · · · · · · · · ·
CURRENT BUDGET	117,304		114,338		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	2,254		1,512		

TOP FINANCIAL RISKS 2014/15

- 1) Further increase in demand for temporary accommodation due to homelessness
- Non-achievement of efficiencies
- 3) Unexpected significant increase due to ordinary residence claims
 4) Winter monies which amounted to £0.888m in 2013/14 but are no longer a given assumption.
- 5) Reduction in income due to the current economic conditions

DEPARTMENT SUMMARY

CA	DIN	==	n a E	880	EB
UH	DHY	⊏ !	IVIŒ	IVID	EH

Councillor Margaret Mead	Cabinet Member for Health and Adult Services
Councillor Dudley Mead	Deputy Leader & Cabinet Member for Housing,
	Budget and Asset Management

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Hannah Miller	Executive Director of Adult Services, Housing and Health	65490
Peter Brown	Director - Housing Needs and Strategy	65474
Brenda Scanlan	Director - Adult Care Commissioning	65727
Edwina Morris	Interim Director - Personal Support	65416
Mike Robinson	Director - Public Health	14030
Dave Sutherland	Managing Director - Croydon Landlord Services	65675

COST CENTRE	DIVISION
1F738 - 1F743 & 1F609	Housing Needs and Strategy
1F612	Adult Care Commissioning
1F611	Personal Support
1K400	Public Health 1913年中,在中国中国中国中国中国中国中国中国中国中国中国中国中国中国中国中国中国中国中
1F614	Directorate

MOVEMENT IN SERVICE NET EXPENDITURE

, , , , , , , , , , , , , , , , , , ,		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2012/13	DIVISION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
9,589	Housing Needs and Strategy	10,260	(183)	(1,295)	8,782	(14)
105,065	Adult Care Commissioning	103,556	2,183	1,098	106,837	3
1,254	Personal Suppport	616	(38)	(4,582)	(4,004)	(750)
-	Public Health	-	28	(28)	-	n/a
(58)	Directorate	-	12	(12)	-	n/a
115,850	TOTAL NET SPEND	114,432	2,002	(4,819)	111,615	(2)

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAF	FTE STAFF	FTE STAFF
Housing Needs and Strategy	77.	7 72.2	(5.5)
Adult Care Commissioning	137.	118.9	(18.4)
Personal Suppport	312.	4 309.1	(3.3)
Public Health	32.	54.2	22.2
Directorate	1,	5.6	4.6
TOTAL FTE STAFF	560.4	560.0	(0.4)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

DEPARTMENT SUBJECTIVE SUMMARY

SUB	JECTIVE	SUMMARY

CODOLO!	VE SUMMANT	1				
] ,		ORIGINAL	Variations		ORIGINAL	ļ
FORECAST		BUDGET	Expenditu		BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	25,663.00	296	(877)	25,082	(2)
	Premises related expenditure	12,629.00	-	(1,289)	11,340	(10)
	Supplies and Services	3,053.00	-	1,750	4,803	57
	Third Party Payments	106,932.00	497	(274)	107,155	0
	Transfer Payments	2,235.00	-	(263)	1,972	(12)
	Transport related expenditure	435.00	-	66	501	15
	Recharges from other services	63,850.00	1,669	4,150	69,669	9
	TOTAL EXPENDITURE	214,797.00	2,462	3,263	220,522	3
	Government Grants	(21,288.00)	-	(567)	(21,855)	3
	Other Grants, reimbursements and contributions	(4,013.00)	-	(4,484)	(8,497)	112
	Fees and Charges	(14,868.00)	(261)	(1,722)	(16,851)	13
	Other Customer and Client Receipts	(8,721.00)	(198)	(28)	(8,947)	3
	Interest Receivable	(28.00)	(1)	`-1	(29)	4
	Recharges to other services	(65,032.00)	-	(1,976)	(67,008)	3
	TOTAL INCOME	(113,950.00)	(460)	(8,777)	(123,187)	3 8
102,306	NET CONTROLLABLE COST	100,847.00	2,002	(5,514)	97,335	(3)
	Capital Charges	954.00	-7	602	1,556	63
	Deferred/Intangible Charges	340.00	-	(168)	172	(49)
,	REFCUS	1,900.00	- [(50)	1,850	(3)
	Corporate support services bought in	10,391.00		311	10,702	(3) 3 5
	TOTAL UNCONTROLLABLE COST	13,585	-	695	14,280	5
115,883	NET COST OF SERVICE	114,432	2,002	(4,819)	111,615	(2)
	Contributions to / (from) Earmarked Reserves	-	-	-	- 1	n/a
· - 1	Contributions to / (from) Capital Reserves:	-	-	- 1	-	n/a
-	Financing of Capital Expenditure	-	- 1	- [-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances		-			n/a
	TOTAL APPROPRIATIONS	-		-	- 1	n/a
					`	
115,850	TOTAL NET EXPENDITURE	114,432	2,002	(4,819)	111,615	(2)
						, 7

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

HOUSING NEEDS AND STRATEGY

SERVICE DESCRIPTION

The Housing Needs and Strategy Division is made up of the following sections:

· Housing needs and assessments

Responsible for advice to housing applicants, preventing homelessness, and giving advice and assistance to homeless applicants. It carries out the council's statutory duty to assess applications of homelessness.

Housing solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

Housing strategy and commissioning

Responsible for

- the commissioning of a range of landlord services for the Council's housing stock ensuring robust contract arrangements and adherence to quality standards.
- the asset management strategy for the Council's housing stock, the development of strategies and policies for responsive repairs and major works.
- the development and implementation of cohesive housing strategies and policies. Responsible for meeting new scrutiny requirements by working with tenants. This includes the establishment of a scrutiny panel and consulting with and involving tenants through regular meetings.

· Housing standards and enforcement

Is a statutory service ensuring standards are maintained in private sector housing. Includes Houses in Multiple Occupation (HMO) licensing scheme, housing health and safety rating system, housing enforcement policy, energy efficiency, drainage, public health nuisances and pest control.

· Housing renewal

Responsible for the Staying Put Home Improvement Agency, Renewal Grants/Loans and Disabled Facilities Grants, Empty Property Strategy, and home safety schemes.

The introduction of the Revenue Expenditure Funded from Capital Under Statute (REFCUS) covers expenditure under the Disabled Facilities Grant and identifies expenditure where no asset is generated for the council.

Croydon has seen a significant rise in homelessness due to the economic downturn and the changes to welfare benefits

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditi	ure on (A)	BUDGET	%
COST						
CENTRE	SERVICE	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
1F738	Housing Solutions	2,964	(193)	(90)	2,681	(10)
1F739	Housing Options	1,009	9	(188)	830	(18)
1F740	Private Sector housing	1,118	3	(465)	656	(41)
1F741	Departmental Buildings	53	(1)	(1)	51	(4)
1F742	Housing Strategy	75	1	(7)	69	(8)
1F743	Director of Needs & Strategy	4,198	-	342	4,540	8
1F609	Housing Management	843	(2)	(886)	(45)	(105)
	-	[, ,	` `	' '	, ,
	TOTAL NET SPEND	10,260	(183)	(1,295)	8,782	(14)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Solutions	17.1	17.1	
Housing Options	21.8	18.8	(3.0)
Private Sector housing	35.7	34.9	(8.0)
Departmental Buildings	-	-	-
Housing Strategy	1.6	1.0	(0.6)
Director of Needs & Strategy	1.5	0.4	(1.1)
Housing Management	-	-	-
TOTAL FTE STAFF	77.7	72.2	(5.5)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH DIVISION SUBJECTIVE SUMMARY HOUSING NEEDS AND STRATEGY

COST CENTRE: 1F738 - 1F743 & 1F609

1		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
2010/11	52001 11011	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,364	34	(702)		(20)
	Premises related expenditure	11,664	-	(1,162)		(10)
	Supplies and Services	826	(1)	(225)	600	(27)
	Third Party Payments	415	1	773	1,189	187
	Transfer Payments	<u>.</u>	-	-	-	n/a
	Transport related expenditure	44	-	(8)	36	(18)
294	Recharges from other services	186	(2)	89	273	47
15,527	TOTAL EXPENDITURE	16,499	32	(1,235)	15,296	(7)
(81)	Government Grants	(107)	-	-	(107)	_
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1,531)	Fees and Charges	(1,642)	(36)	(141)	(1,819)	11
(8,032)	Other Customer and Client Receipts	(7,954)	(179)	(153)	(8,286)	4
	Interest Receivable	` - '	` - ′	` - ´	`` - '	n/a
(472)	Recharges to other services	(668)	_	(174)	(842)	26
	TOTAL INCOME		(015)			
(10,116)	TOTAL INCOME	(10,371)	(215)	(468)	(11,054)	7
5,411	NET CONTROLLABLE COST	6,128	(183)	(1,703)	4,242	(31)
3,411	NET CONTROLLABLE COST	0,126	(103)	(1,703)	4,242	(31)
57	Capital Charges	57		660	717	1,158
	Deferred/Intangible Charges	-	-	-		n/a
1,900	REFCUS	1,900	- !	(50)	1,850	(3)
	Corporate support services bought in	2,175	-	(202)	1,973	(9)
	TOTAL UNCONTROLLABLE COST	4,132		408	4,540	10
· 1		, -			.,	10
- 9,543	NET COST OF SERVICE	10,260	(183)	(1,295)	8,782	(14)
	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
I .	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
- [Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances		-		=	n/a
46	TOTAL APPROPRIATIONS	-	-	-	-	n/a
0.500	TOTAL MET EMPERATURE	40.000	(4.00)	(4.005)	0 700	/4 4
9,589	TOTAL NET EXPENDITURE	10,260	(183)	(1,295)	8,782	(14)
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE				Г	£000's
011112211177	TOTAL OF THE PERSON OF THE PER					20000
Strategic bude	get - agreed pressures / service demands				ľ	-
					Ī	
					Ļ	
Strategic budg	get - agreed additional income / savings				1	(1,449)
					[
Other resourc	a changas				ŀ	154
Caler resould	<u>o onangea</u>				<u></u>	104
TOTAL OTHE	ER VARIATIONS IN RESOURCE					(1,295)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH HOUSING NEEDS AND STRATEGY

HOUSING SOLUTIONS

	, , , , , , , , , , , , , , , , , , , ,	ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	592	6	(27)	571	(4
	Premises related expenditure	10,788		(539)	10,249	(5
1 1	Supplies and Services	259	-	(32)	227	(12
	Third Party Payments	86	-	698	784	812
	Transfer Payments	-	-	-	*	n/a
	Transport related expenditure Recharges from other services	33	-	- (0)	1	-
	TOTAL EXPENDITURE	11,759	- 6	(2) 98	31 11,863	(6
	Government Grants	(16)	-	-	(16)	
I I	Other Grants, reimbursements and contributions	-	-	-	(,	n/a
(757)	Fees and Charges	(1,110)	(28)	(166)	(1,304)	
	Other Customer and Client Receipts	(7,554)	(171)	(62)	(7,787)	
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(115)	-	40	(75)	
[(8,255)]	TOTAL INCOME	(8,795)	(199)	(188)	(9,182)	4
3,597	NET CONTROLLABLE COST	2,964	(193)	(90)	2,681	(10
0,037	NET OUR HOLEADEE OUT	2,304	(190)	(30)	2,001	(10
- 1	Capital Charges	-	-	- [-	n/a
	Deferred/Intangible Charges	-	-			n/a
1 1	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	*	n/a
Li	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
3,597	NET COST OF SERVICE	2,964	(193)	(90)	2,681	(10
3,397 [NET COST OF SERVICE	2,904	(193)	(90)1	2,001	(10
- 1	Contributions to / (from) Earmarked Reserves	_	- 1			n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-		-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	•	•		-	n/a
-	TOTAL APPROPRIATIONS		-	-	-	n/a
3,597	TOTAL NET EXPENDITURE	2,964	(193)	(90)	2,681	(10)
			V /I			, ,,,,
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
						-
Strategic budo	get - agreed additional income / savings					
	e of a retirement housing scheme to generals need					(600)
	estment in Supported Housing Services and Suppor	rt services to reduc	ce homelessn	ess in particul	lar spend on	(25)
homeless fam	illes in 6&6. Istomer Access project for the Housing Register.					(25)
Denver the Ou	istomer Access project for the Housing negister.					(35
						(660
Other resource	e changes					
Removal of Pa	ansign Defecit Funding to Cornerate Finance incre	mente and other =	ay chancas			(27)
Removal of Pension Defecit Funding to Corporate Finance, increments and other pay changes Other minor changes						
Reallocation of budgets between Housing Management and Needs and Strategy						
Treationalist of pageta between Floating management and Needs and Ottalegy						
						570
TOTAL OTHER VARIATIONS & RESOURCE						
TOTAL OTHE	R VARIATIONS IN RESOURCE					(90)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY **HOUSING NEEDS AND STRATEGY**

HOUSING OPTIONS

		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST	1	BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	[P]	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	862	9	(201)	670	(22
	Supplies and Services	193		19	212	n/a
	Third Party Payments	16	_	19	16	10
	Transfer Payments	'-]	_	10	n/a
	Transport related expenditure	7	_	(6)	1	(86
	Recharges from other services		_	(0)	<u>'</u>	n/a
	TOTAL EXPENDITURE	1,078	9	(188)	899	(17
	Government Grants	-	_	- (,00)	-	n/a
	Other Grants, reimbursements and contributions	-	_	-	-	n/a
	Fees and Charges	-	_	-	- 1	n/a
	Other Customer and Client Receipts	(9)	-		(9)	-
	Interest Receivable	-	-		- 1	n/a
(40)	Recharges to other services	(60)	_	-	(60)	-
	TOTAL INCOME	(69)	-	-	(69)	-
988	NET CONTROLLABLE COST	1,009	9	(188)	830	(18)
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	•	•	-	n/a
1 1	REFCUS	-	-	-	"	n/a
	Corporate support services bought in	-	-	-	-	n/a
	TOTAL UNCONTROLLABLE COST	-]	-	-	-	n/a
000 1	NET COST OF SERVICE	1,009	9	(188)	830	(10)
300	NET COST OF SERVICE	1,009	9	(100)	630	(18)
	Contributions to / (from) Earmarked Reserves	-		_		n/a
	Contributions to / (from) Capital Reserves:	_ [_	_		n/a
	Financing of Capital Expenditure		_	_	_	n/a
-	Provision for Repayment of External Loans		_	_	_	n/a
	Contribution to / (from) General Balances	_	_	-	. .	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
988	TOTAL NET EXPENDITURE	1,009	9	(188)	830	(18)
					,	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	l4					
Strategic bud	get - agreed pressures / service demands					
					ļ	
Strategic bud	get - agreed additional income / savings					
Onategic Duut	дос аднева адашона тоотв г зачида					
Review of ger	neral fund housing costs for appropriate recharge o	f costs to the HRA				(133)
, to the to go.	north for the control of appropriate restraining of		•			(100)
ı					-	(400)
						(133)
						(133)
Other resourc	<u>se changes</u>					(133)
Other resourc	ee changes					(133)
Removal of Pe	ension Deficit Funding to Corporate Finance					
Removal of Pe Realignment of	ension Deficit Funding to Corporate Finance of budgets within Department					(133) (68) 19
Removal of Pe	ension Deficit Funding to Corporate Finance of budgets within Department					(68)
Removal of Pe Realignment of	ension Deficit Funding to Corporate Finance of budgets within Department					(68) 19
Removal of Pe Realignment of	ension Deficit Funding to Corporate Finance of budgets within Department					(68) 19 (6)
Removal of Pe Realignment of	ension Deficit Funding to Corporate Finance of budgets within Department					(68) 19 (6)
Removal of Po Realignment of Minor variation	ension Deficit Funding to Corporate Finance of budgets within Department					(68) 19

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY HOUSING NEEDS AND STRATEGY

PRIVATE SECTOR HOUSING

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 1,622	£000's	£000's	£000's	%
	Premises related expenditure	121	"6	(277)	1,361 121	(16
i e	Supplies and Services	47	_	(18)		(38
	Third Party Payments	240	_	149	389	62
	Transfer Payments	-		-	_	n/a
	Transport related expenditure	37	-	(3)	34	(8
	Recharges from other services	140	-	(2)		(1
	TOTAL EXPENDITURE	2,207	16	(151)	2,072	(6)
	Government Grants		-	-	-	n/a
	Other Grants, reimbursements and contributions	-		-	-	n/a
(765)	Fees and Charges	(532)	(8)	25	(515)	(3)
(429)	Other Customer and Client Receipts	(193)	(5)	-	(198)	3
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(364)	-	(339)	(703)	93
(1,588)	TOTAL INCOME	(1,089)	(13)	(314)	(1,416)	30
719	NET CONTROLLABLE COST	1,118	3	(465)	656	(41)
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
l I	REFCUS	~	-	•	-	n/a
	Corporate support services bought in	-	-		-	n/a
	TOTAL UNCONTROLLABLE COST	····	-	-	-	n/a
710	NET OOCT OF CEDWOR	4 440		(405)	250	/445
7 19 1	NET COST OF SERVICE	1,118	3	(465)	656	(41)
	Contributions to / (from) Earmarked Reserves					
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
[]	Provision for Repayment of External Loans	-	-	-	-	n/a n/a
[]	Contribution to / (from) General Balances	_	_	-	_	n/a
	TOTAL APPROPRIATIONS					n/a
		1				· · · · · ·
719	TOTAL NET EXPENDITURE	1,118	3	(465)	656	(41)
						•
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						_
Strategic bud	get - agreed additional income / savings					
D	and find hands a set for a contract to the set of the s					/4.50
_	neral fund housing costs for appropriate recharge of	costs to the HRA				(160)
Hecnarges to	Public Health for Housing Enforcement services					(339)
						(400)
						(499)
Other resourc	o change					
Other resource	<u>o onanges</u>				į	
Removal of P	ension Deficit Funding to Corporate Finance, increr	ments and other of	av changee			(114)
Removal of Pension Deficit Funding to Corporate Finance, increments and other pay changes						
Minor variations Reduction of Home Improvement Agency income budget						
Reduction of Home Improvement Agency income budget						
Removal of Pension Deficit Funding to Corporate Finance, increments and other pay changes						
Increase in Housing Aid Budget						
						34
TOTAL OTHER VARIATIONS IN RESOURCE						
TOTAL OTHER VARIATIONS IN RESOURCE						

DEPARTMENTAL BUILDINGS

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14		in Level of ure on (A) * Other	ORIGINAL BUDGET 2014/15	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	%
-	Premises related expenditure	-	_	_		n/a n/a
-	Supplies and Services	22	(1)	(1)	20	(9)
	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure Recharges from other services	- 54	-	-		n/a
	TOTAL EXPENDITURE	76	(1)	(1)	54 74	- (3)
-	Government Grants	-	- (-)	*	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	•	-	n/a
-	Other Customer and Client Receipts Interest Receivable	(23)		-	(23)	- nlo
	Recharges to other services	-			-	n/a n/a
-	TOTAL INCOME	(23)	-	-	(23)	184
54	NET CONTROLLABLE COST	53	(1)	(1)	51	(4)
	Capital Charges	_ 1		. 1		n/a
]	Deferred/Intangible Charges	_	-	-	-	n/a n/a
	REFCUS	-	-	-	.	n/a
	Corporate support services bought in	-	-	-	-	n/a
- :	TOTAL UNCONTROLLABLE COST	-			-	n/a
E4	NET COST OF SERVICE	53	(1)	(1)	51	(4)
54	INET COST OF SERVICE	55	(1)	(1)	່າເ	(4)
_	Contributions to / (from) Earmarked Reserves	-		•	-	п/а
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	•	•	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-		-	-	n/a n/a
						TRA
54	TOTAL NET EXPENDITURE	53	(1)	(1)	51	(4)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ſ	cooole
OTHER VA	NATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					
ļ						
						-
Other resource	ce changes					
Other minor o	changes					(1)
	-					` ']
						743
					}	(1)
TOTAL OTHE	ER VARIATIONS IN RESOURCE				ŀ	(1)
						1-11

HOUSING STRATEGY

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
149	Employees	77	1	(5)	73	(5
-	Premises related expenditure	-	-	-	-	n/a
10	Supplies and Services	75	-	-	75	
	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	•	-		-	n/a
	Recharges from other services	18		(2)	16	(11)
159	TOTAL EXPENDITURE Government Grants	170		(7)	164	(4)
(81)	Other Grants, reimbursements and contributions	(91)	-	-	(91)	-
-	Fees and Charges	-	-	•	-	n/a
_	Other Customer and Client Receipts	-	-	-	-	n/a
_	Interest Receivable	_ [_	_	_	n/a n/a
(3)	Recharges to other services	(4)	_		(4)	1110
	TOTAL INCOME	(95)		<u>_</u>	(95)	
(07)	TOTALINOOME	(83)	_		(33)	
75	NET CONTROLLABLE COST	75	1	(7)	69	(8)
						·
-	Capital Charges	-	- 1	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
- 1	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-		-	n/a
	TOTAL UNCONTROLLABLE COST	-	-	-		n/a
75	NET COST OF SERVICE	75	1	(7)	69	(8)
			-			
	Contributions to / (from) Earmarked Reserves	-	-	· -	-	n/a
•	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	•	-	-	-	n/a
	TOTAL APPROPRIATIONS					n/a n/a
L	TOTAL ALTROPISATION					11/0
75	TOTAL NET EXPENDITURE	75	1	(7)	69	(8)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
Strategic bud	get - agreed pressures / service demands					
	and a sure of a definition of the sure of a surface of					-
Strategic bud	get - agreed additional income / savings					
					}	-
					j	
Other resource	e changes					
Other minor v	rariations					(7)
].	
					ļ.	(7)
					ļ	
TOTAL OTHI	ER VARIATIONS IN RESOURCE					(7)

DIRECTOR OF NEEDS & STRATEGY

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14 (A)	i e	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2014/15 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
27	Employees	84	1	(64)	21	(75)
-	Premises related expenditure	-	•	-	-	n/a
1	Supplies and Services	-	-	-	-	n/a
_	Third Party Payments Transfer Payments	•	-	-	-	n/a
1	Transport related expenditure	-	_	_	_	n/a n/a
33	Recharges from other services	34	_ 1	(1)	33	(3)
	TOTAL EXPENDITURE	118	1	(65)	54	(54)
	Government Grants	- 1	•		1	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-		-	-	n/a
-	Other Customer and Client Receipts	(52)	(1)	(1)	(54)	4
-	Interest Receivable	-	-	•	-	n/a
	Recharges to other services TOTAL INCOME	- (52)	(1)	<u> </u>	(54)	n/a 4
-	TOTAL INCOME	(52)	(1)	(1)	(54)	4
61	NET CONTROLLABLE COST	66	-	(66)	+	(100)
	Capital Charges	57	-	660	717	1,158
	Deferred/Intangible Charges		-	-		n/a
	REFCUS	1,900	-	(50)	1,850	(3)
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	2,175 4,132		(202) 408	1,973 4,540	(9)
4,132	TOTAL UNCONTROLLABLE COST	4,102		400	4,540	10
4,193	NET COST OF SERVICE	4,198	-	342	4,540	8
	Contributions to / (from) Earmarked Reserves	-	-		-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
				•		19.61
4,193	TOTAL NET EXPENDITURE	4,198	-	342	4,540	8
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ı	00001-
OIRER VA	HATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
-						
					,	
Stratonia bud	not - agreed additional income / souless					-
Ong Single Brid	get - agreed additional income / savings					
Review of aer	neral fund housing costs for appropriate recharge of	costs to the HRA				(47)
	Total land libraring societies appropriate toolial go of					(,,,
					į	(47)
Other resource	e changes					
Removal of P	ension Deficit Funding to Corporate Finance, increr	nents and other pa	y changes			(17)
Other minor v		•	_			(2)
	sset Depreciation costs					660
	REFCUS costs					(50)
Reduction in (Corporate recharges				<u> </u>	(202)
						389
TOTAL OTH	D VADIATIONS IN DESCRIPS				}	0.40
TOTAL OTHE	R VARIATIONS IN RESOURCE					342

HOUSING MANAGEMENT

FORECAST		ORIGINAL BUDGET	1	iл Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	127	1	(128)		(100)
	Premises related expenditure	755	-	(623)		(83)
	Supplies and Services	230	-	(193)		(84)
	Third Party Payments	73	1	(74)	-	(100)
	Transfer Payments Transport related expenditure	- (4)	-	1	-	n/a
	Recharges from other services	(1) (93)		1 96	1	(100) (101)
	TOTAL EXPENDITURE	1,091	(4)	(921)	170	(84)
	Government Grants	- 1,001	-	(321)	- 170	n/a
-	Other Grants, reimbursements and contributions	-	-		_	n/a
(9)	Fees and Charges	- 1		_	_	n/a
(180)	Other Customer and Client Receipts	(123)	(2)	(90)	(215)	75
1	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(125)	-	125	-	(100)
(149)	TOTAL INCOME	(248)	(2)	35	(215)	(13)
[NET CONTROLL ADVE COOT			1==-		***
(83)	NET CONTROLLABLE COST	843	(2)	(886)	(45)	(105)
	Capital Charges					
	Deferred/intangible Charges	_	_	_	_	n/a n/a
	REFCUS	_	_	_	_ [n/a
I I	Corporate support services bought in	_	_	_	_	n/a
	TOTAL UNCONTROLLABLE COST	-	-		-	n/a
<u> </u>					·	
(83)	NET COST OF SERVICE	843	(2)	(886)	(45)	(105)
46	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	*	n/a
46	TOTAL APPROPRIATIONS	-		- 1	-]	n/a
(37)	TOTAL NET EXPENDITURE	843	(2)	(886)	(45)	(105)
		<u> </u>		(0007)	(1971	(100/
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE				[£0003
	1.1111111111111					
Strategic bude	get - agreed pressures / service demands					
Otentante la colo	not parend additional increase I are trans				,	-
Strategic budi	get - agreed additional income / savings					
Bovious of car	neral fund housing costs for appropriate recharge o	f anete to the UDA				(110)
neview or ger	istal fund housing costs for appropriate recharge of	Costs to the HAP				(110)
					-	
					ŀ	(110)
					ŀ	1,
Other resourc	e changes					
Reapportionm	ent of budget within division					(15 1)
Reallocation of	of budgets between Housing Management and Nee	ds and Strategy				(625)
					ļ	
					ļ	
					ļ	(776)
					I	
TOTAL 07'	ER VARIATIONS IN RESOURCE				ļ-	(886)



ADULT CARE COMMISSIONING

COST CENTRE: 1F612

Adult Care Commissioning Division

The Adult Care Commissioning division was established in the summer of 2011 in response to the council wide restructure, the focus on the council being a commissioning-led organisation, and the implementation of the new target operating model. The division is responsible, with public health partners, for market management and development leading on the identification of needs through the Joint Strategic Needs Assessment and other routes, along with the strategic development and commissioning of services for:

- older people
- people with long-term conditions and end of life care people with learning disabilities people with mental health needs

- people with physical disabilities
- carers
- supported housing
- people with substance misuse problems
- people who have been diagnosed as HIV+ or have AIDS
- asylum seekers
- Public health including sexual health

The Division is responsible for holding and determining budgets for the services that are commissioned, either through internal partners in Personal Support Division or externally from other statutory sector or voluntary & community sector providers.

The social care professional standards service is based within the division. This provides quality assurance of professional standards in social care, including safeguarding processes and practice, and support to the independent care sector. It also commissions deprivation of liberty and mental capacity assessments.

Pending the implementation of future organisation arrangements, the division has direct management responsibility for:

- Heathfield Rd supported housing unit for adults with a Learning disability.
- The Shared Lives scheme that recruits, trains and supports carers to provide accommodation and support to people with tearning disability and mental health problems

It also retains links with the Welfare Rights team who transferred from DASHH to the Chief Executive's Dept. in 2012. This team provides welfare benefits and debt advice to Croydon residents in order to maximise income for them and the Council.

The Director of Adult Care Commissioning is also the council's Caldicott Guardian.

- The principles that underpin the work of the division are:
 Partnership with users, carers, health and housing colleagues, local voluntary sector / community groups and criminal justice agencies
 Prevention to facilitate the provision of evidence based, cost effective, preventative and early intervention services, and opportunities for self-
- Protection to ensure that the most vulnerable citizens are safeguarded
- Promotion to ensure that good information and advice is available
- Personalisation to encourage the development of self directed support and to ensure that all aspects of market development in health and social care form part of our core business.

Following approval by Cabinet and the CCG Board the division are committed to the establishment of an Integrated Commissioning Unit (ICU) for health and social care with statutory health partners, CFL and Public Health by the start of 2014/15 financial year.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditu	ure on (A)	BUDGET	%
COST						
CENTRE	SERVICE	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(⋿)
		£000's	£000's	£000's	£000's	%
1F745	Joint Commissioning Learning Disability	41,977	1,000	(1,848)	41,129	(2)
1F746	Joint Commissioning Mental Health	9,126	127	(423)	8,830	(3)
1F747	Commissioning of Older People and Long Term conditions	41,446	893	2,395	44,734	8
1F748	Vulnerable Adults and Supported Housing	8,086	112	(519)	7,679	(5)
1F750	Commissioning Strategic Projects	61	2	(6)	57	(7)
1F751	Professional Standards	(1)	6	(4)	1	(200)
1F752	Director of Commissioning	147	(1)	64	210	43
1F749	Commissioning Specialist Services	2,714	44	1,439	4,197	55
	TOTAL NET SPEND	103,556	2,183	1,098	106,837	3

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Joint Commissioning Learning Disability	8.8	9.9	1.1
Joint Commissioning Mental Health	62.5	62.2	(0.3)
Commissioning of Older People and Long Term conditions	11.0	12.0	1.0
Vulnerable Adults and Supported Housing	19.5	-	(19.5)
Commissioning Strategic Projects	12.0	13.0	1.0
Professional Standards	10.0	9.3	(0.7)
Director of Commissioning	3.0	2.0	(1.0)
Commissioning Specialist Services	10.5	10.5	-
TOTAL FTE STAFF	137.3	118.9	(18.4)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH ADULT CARE COMMISSIONING

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
2010/14	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	(L) %
6 276	Employees	7,094	65	(919)	6,240	(12
	Premises related expenditure	688	-	(15)	673	(2
	Supplies and Services	1,151		(112)	1,039	(10
	Third Party Payments	33,606	468	1,227	•	(10
30,004	Transfer Payments	1 ' 1	400		35,301	
049	Transport related expenditure	418	-	(233)	185	(50
		104	4 074	26	130	25
	Recharges from other services	63,483	1,671	717	65,871	4
	TOTAL EXPENDITURE	106,544	2,204	691	109,439	;
	Government Grants	(2,869)	-	(54)	(2,923)	:
(690)	Other Grants, reimbursements and contributions	(980)	-	306	(674)	(3
(3,601)	Fees and Charges	(4,351)	(3)	(121)	(4,475)	` ;
	Other Customer and Client Receipts	(683)	(17)	`123	(577)	(10
(1,010)	Interest Receivable	(28)	(1)	,,,,	(29)	(1)
(0.000)			(1)	(0.40)		
(3,380)	Recharges to other services	(3,077)	-	(348)	(3,425)	1
(11,944)	TOTAL INCOME	(11,988)	(21)	(94)	(12,103)	
96,065	NET CONTROLLABLE COST	94,556	2,183	597	97,336	3
856	Capital Charges	856	_	(46)	810	3)
	Deferred/Intangible Charges	000		(+0)	0.0	
	REFCUS	-	-	-	-	n/
			-		2 224	n/
8,144	Corporate support services bought in	8,144	-	547	8,691	
9,000	TOTAL UNCONTROLLABLE COST	9,000	-	501	9,501	6
105.065	NET COST OF SERVICE	103,556	2,183	1,098	106,837	3
100,000	NET COST OF SERVICE	100,000	2,100	1,090	100,037	
	Contributions to / (from) Earmarked Reserves	- 1	- 1	-	- 1	n/
	Contributions to / (from) Capital Reserves:	-	-	-	_	n/
_ }	Financing of Capital Expenditure	_	_	_	. 1	n/
_	Provision for Repayment of External Loans	_	_	_	_	n/
	Contribution to / (from) General Balances		_		_	n/
	TOTAL APPROPRIATIONS	_		_		
	TOTAL ACTIONIATIONS				_	n/
105,065	TOTAL NET EXPENDITURE	103,556	2,183	1,098	106,837	3
OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
trategic bud	get - agreed pressures / service demands					2,823
Strategic bud	get - agreed additional income / savings					(5,380
Other resourc	<u>e changes</u>					3,655
					÷	1,098

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

COMMISSIONING

JOINT COMMISSIONING LEARNING DISABILITY

FORECAST		ORIGINAL BUDGET	Variations Expendit	in Level of ire on (A)	ORIGINAL BUDGET	%
į.	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	%
1	Employees	855	7	(24)	838	(2
l .	Premises related expenditure Supplies and Services	100	-	(25)	- 174	n/a
	Third Party Payments	199	•	(25)	1 3	(13
	Transfer Payments	2,871	•	(144)	2,121	(5
	Transport related expenditure	3	_ 1	_ ;	3	n/a
	Recharges from other services	35,387	993	(1,597)	34,783	(2
	TOTAL EXPENDITURE	39,315	1,000	(1,790)	38,525	(2
	Government Grants	-	- ,,,,,,,	(1,700)	-	n/a
(80)	Other Grants, reimbursements and contributions	-	-	(75)	(75)	n/a
- 1	Fees and Charges	-	-	1	` - `	n/a
-	Other Customer and Client Receipts		-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(99)	-	(1)	(100)	1
(219)	TOTAL INCOME	(99)	-	(76)	(175)	77
				····		
38,800	NET CONTROLLABLE COST	39,216	1,000	(1,866)	38,350	(2
78	Capital Charges	78	-	1	79	1
	Deferred/intangible Charges			-	-	n/a
-	REFCUS	-	-	-	-	n/a
2,683	Corporate support services bought in	2,683	-	17	2,700	1
2,761	TOTAL UNCONTROLLABLE COST	2,761		18	2,779	1
	N== 000= 0= 0=0			4 1	1	
41,561	NET COST OF SERVICE	41,977	1,000	(1,848)	41,129	(2
-	Contributions to / (from) Earmarked Reserves	•	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
- [Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	- 1	-		n/a
-	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	41,977	1,000	(1,848)	41,129	n/a (2)
41,561	TOTAL NET EXPENDITURE	41,977	1,000	!	41,129	(2)
41,561 * OTHER VA		41,977	1,000	!	41,129	
41,561 * OTHER VA Strategic bud Learning Disa	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resi			(1,848)		(2
41,561 * OTHER VA Strategic bud Learning Disa	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands			(1,848)		£000's
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services			(1,848)		£000's
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resuming to Adult's Services from Children's Services get - agreed additional income / savings	ulting from young p	people with co	(1,848) mplex needs	and	(2 £000's 700 700
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resuming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr	ulting from young p	people with co	(1,848) mplex needs	and M	700 700 700 (497
41,561 * OTHER VA Strategic bud Learning Diss behaviour cor Strategic bud Systematic co Generation of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resuming to Adult's Services from Children's Services get - agreed additional income / savings	ulting from young p	people with co	(1,848) mplex needs	and M	(2 £000's 700 700 (497
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic co Generation of packages	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resuming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential price testernal funding from the Third Sector to enable prices.	ulting from young poviders focusing o	neople with co	(1,848) mplex needs uality and VF	and M	700 700 (497 (53
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic co Generation of packages Individual Prior	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resiming to Adult's Services from Children's Services get - agreed additional income / savings contract management review across all residential price fexternal funding from the Third Sector to enable price Reductions through outcomes based efficiencies	ulting from young poviders focusing o	neople with co	(1,848) mplex needs uality and VF	and M	700 700 700 (497 (53
41,561 * OTHER VA Strategic bud Learning Disa behaviour con Strategic bud Systematic co Generation of packages Individual Pric Aligned comn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resiming to Adult's Services from Children's Services get - agreed additional income / savings of tract management review across all residential priferental funding from the Third Sector to enable price Reductions through outcomes based efficiencies nissioning with NHS, via ICU	ulting from young poviders focusing o	neople with co	(1,848) mplex needs uality and VF	and M	(2 £000's 700 700 (497 (53 (50 (298
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr f external funding from the Third Sector to enable pr ce Reductions through outcomes based efficiencies nissioning with NHS, via ICU abilities - Transformation of short break services	ulting from young poviders focusing o	neople with co	(1,848) mplex needs uality and VF	and M	7000's 7000 700 (497 (53) (50) (298) (145
* OTHER VA Strategic bud Learning Disa behaviour con Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr f external funding from the Third Sector to enable pr ce Reductions through outcomes based efficiencies missioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL	ulting from young poviders focusing o	neople with co	(1,848) mplex needs uality and VF	and M	(2000's 7000 7000 (497 (53 (50 (298 (145 (200
41,561 * OTHER VA Strategic bud Learning Disa behaviour con Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr f external funding from the Third Sector to enable pr ce Reductions through outcomes based efficiencies nissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users	ulting from young poviders focusing of eventative solution including the use	n standards/q ns and reduce of assistive te	(1,848) mplex needs uality and VFi the direct cos	and M st of care	(2 £000's 700 700 (497 (53 (50 (298 (145 (200 (32
41,561 * OTHER VA Strategic bud Learning Disa behaviour con Strategic bud Systematic cc Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from Extend currer	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr f external funding from the Third Sector to enable pr ce Reductions through outcomes based efficiencies missioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL	ulting from young poviders focusing of eventative solution including the use	n standards/q ns and reduce of assistive te	(1,848) mplex needs uality and VFi the direct cos	and M st of care	(2 £000's 700 700 (497 (53 (50 (298 (145 (200 (32
41,561 * OTHER VA Strategic bud Learning Disa behaviour con Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from Extend currer options	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr f external funding from the Third Sector to enable pr ce Reductions through outcomes based efficiencies nissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users	ulting from young poviders focusing of eventative solution including the use	n standards/q ns and reduce of assistive te	(1,848) mplex needs uality and VFi the direct cos	and M st of care	(2000)'s 700 700 (497 (53) (50) (298) (145) (200) (32)
41,561 OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic oc Generation of backages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from Extend currer bottons Better use of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr f external funding from the Third Sector to enable pr ce Reductions through outcomes based efficiencies nissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users at programme of transformation by reducing residen	ulting from young poviders focusing of eventative solution including the use tial placements an ural and behaviour	n standards/q ns and reduce of assistive te d moving into	(1,848) mplex needs uality and VFi the direct cosechnology	and M st of care	(22 £000's 700 700 (497 (53 (50 (298 (145 (200 (32 (267 (150
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41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Sextend currer options Better use of Introduction o Additional ber	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resiming to Adult's Services from Children's Services get - agreed additional income / savings contract management review across all residential prifer fexternal funding from the Third Sector to enable price Reductions through outcomes based efficiencies nissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users at programme of transformation by reducing resident presonal budgets - Community development & cultured filife coaching and career advice, thus reducing the	ulting from young poviders focusing of eventative solution including the use tial placements an ural and behaviour	n standards/q ns and reduce of assistive te d moving into	(1,848) mplex needs uality and VFi the direct cosechnology	and M st of care	(2000's 7000's 7000 7000 (497 (53 (50 (298 (145 (200 (32 (267 (150 (206 (50 (50 (50 (50 (50 (50 (50 (50 (50 (50
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from Extend currer options Better use of Introduction o Additional ber Croydon Care	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resuming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential priferent funding from the Third Sector to enable price Reductions through outcomes based efficiencies nissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users at programme of transformation by reducing resident presonal budgets - Community development & cultuf life coaching and career advice, thus reducing the nefits derived from Croydon Care Solutions	ulting from young poviders focusing of eventative solution including the use tial placements an ural and behaviour	n standards/q ns and reduce of assistive te d moving into	(1,848) mplex needs uality and VFi the direct cosechnology	and M st of care	(2000's 7000 7000 7000 (497 (53 (50 (298 (145 (200 (32 (267 (150 (50 (128 (25 (25 (25 (25 (25 (25 (25 (25 (25 (25
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41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic oc Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from Extend currer options Better use of introduction o Additional ber Croydon Care Additional inco Other resourc	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resiming to Adult's Services from Children's Services get - agreed additional income / savings contract management review across all residential prior external funding from the Third Sector to enable prior external funding from the Third Sector to enable prior external funding from the Third Sector to enable prior external funding from the Third Sector to enable prior external funding from the Third Sector to enable prior external funding from the Third Sector to enable prior external funding from the Third Sector to enable prior external funding from the Third Sector to enable prior external funding with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users at programme of transformation by reducing resident presonal budgets - Community development & culture filie coaching and career advice, thus reducing the nefits derived from Croydon Care Solutions as Solutions Ltd contract efficiency ome from shared lives the changes tharges	ulting from young poviders focusing of eventative solution including the use tial placements an ural and behaviour	n standards/q ns and reduce of assistive te d moving into	(1,848) mplex needs uality and VFi the direct cosechnology	and M st of care	(2 £000's 700 700 (497 (53 (50 (298 (145 (200 (32 (267 (150 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (206 (50 (50 (206 (50 (50 (50 (50 (50 (50 (50 (50
41,561 * OTHER VA Strategic bud Learning Dise behaviour cor Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Dise Joint Transitic Savings from Extend currer options Better use of Introduction o Additional ber Croydon Care Additional inc. Other resourc Corporate rec NHS funding	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets resuming to Adult's Services from Children's Services get - agreed additional income / savings contract management review across all residential price features and funding from the Third Sector to enable price Reductions through outcomes based efficiencies nissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users at programme of transformation by reducing resident programme of transformation by reducing resident personal budgets - Community development & culture filife coaching and career advice, thus reducing the nefits derived from Croydon Care Solutions a Solutions Ltd contract efficiency ome from shared lives se changes tharges to support social care	ulting from young poviders focusing of eventative solution including the use tial placements an ural and behaviour	n standards/q ns and reduce of assistive te d moving into	(1,848) mplex needs uality and VFi the direct cosechnology	and M st of care	(2 £000's 700 700 (497 (53 (50 (298 (145 (200 (32 (267 (150 (206 (50 (128 (25 (2.101)
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from Extend currer poptions Better use of ntroduction o Additional ber Croydon Care Additional inco Uther resourc Corporate rec NHS funding to Centralisation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pri f external funding from the Third Sector to enable pri the Reductions through outcomes based efficiencies inissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users at programme of transformation by reducing resident personal budgets - Community development & cultu filite coaching and career advice, thus reducing the nefits derived from Croydon Care Solutions a Solutions Ltd contract efficiency ome from shared lives the changes tharges to support social care to of pension funding	ulting from young poviders focusing of eventative solution including the use tial placements and trail and behaviour numbers of people	n standards/q ns and reduce of assistive te d moving into training e requiring co	(1,848) mplex needs uality and VFi the direct cosechnology	and M st of care	(2 £000's 700 700 (497 (53 (50 (298 (145 (200 (32 (267 (150 (206 (50 (128 (25 (2,101 17 (75 (60
41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from Extend currer poptions Better use of Introduction o Additional ber Croydon Care Additional inco Other resourc Corporate rec NHS funding i Centralisation Realignment of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr f external funding from the Third Sector to enable pr ce Reductions through outcomes based efficiencies nissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users at programme of transformation by reducing residen personal budgets - Community development & cultu filie coaching and career advice, thus reducing the nefits derived from Croydon Care Solutions a Solutions Ltd contract efficiency ome from shared lives se changes tharges to support social care to of pension funding of care package expenditure budgets to reflect curre	ulting from young poviders focusing of eventative solution including the use tial placements and ural and behaviour numbers of people and levels of activity	n standards/q is and reduce of assistive te d moving into training e requiring co	(1,848) mplex needs uality and VFi the direct cosechnology	and M st of care	(25 (2000's) 7000 7000 (497 (53) (50) (298) (145) (200) (32) (267) (150) (206) (50) (128) (25) (2,101)
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41,561 * OTHER VA Strategic bud Learning Disa behaviour cor Strategic bud Systematic co Generation of packages Individual Pric Aligned comn Learning Disa Joint Transitic Savings from Extend currer poptions Better use of Introduction o Additional ber Croydon Care Additional inco Other resourc Corporate rec NHS funding i Centralisation Realignment of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ability - Annual additional cost to adults budgets rest ming to Adult's Services from Children's Services get - agreed additional income / savings ontract management review across all residential pr f external funding from the Third Sector to enable pr the Reductions through outcomes based efficiencies inissioning with NHS, via ICU abilities - Transformation of short break services on 14-25 transformation programme with CFL transportation of service users at programme of transformation by reducing residen personal budgets - Community development & cultu filie coaching and career advice, thus reducing the nefits derived from Croydon Care Solutions a Solutions Ltd contract efficiency ome from shared lives the changes tharges to support social care to of pension funding of care package expenditure budgets to reflect curre	ulting from young poviders focusing of eventative solution including the use tial placements and ural and behaviour numbers of people and levels of activity	n standards/q is and reduce of assistive te d moving into training e requiring co	(1,848) mplex needs uality and VFi the direct cosechnology	and M st of care	(25 (2000's) 7000 7000 (497 (53) (50) (298) (145) (200) (32) (267) (150) (206) (50) (128) (25) (2,101)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH COMMISSIONING

JOINT COMMISSIONING MENTAL HEALTH

						1
1		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1	Employees	2,781	27	(139)	2,669	(4
	Premises related expenditure	93	-	(2)	91	(2
	Supplies and Services	48	-	57	105	119
	Third Party Payments	5,952	127	270	6,349	7
	Transfer Payments	418	-	(233)	185	(56
	Transport related expenditure	21	-	26	47	124
	Recharges from other services	478	····	(91)	387	(19
	TOTAL EXPENDITURE	9,791	154	(112)	9,833	0
	Government Grants	-	-	(54)	(54)	n/a
	Other Grants, reimbursements and contributions	(392)		(16)	(408)	4
, , ,	Fees and Charges	(1,098)	(27)	2	(1,123)	2
' '	Other Customer and Client Receipts	(18)	-	(1)	(19)	6
1 1	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(143)	-	(283)	(426)	198
(2,052)	TOTAL INCOME	(1,651)	(27)	(352)	(2,030)	23
9,340	NET CONTROLLABLE COST	8,140	127	(464)	7,803	(4
82	Capital Charges	82	-	(33)	49	(40)
-	Deferred/Intangible Charges	-	-	-		n/a
	REFCUS	-	-	- [-	n/a
904	Corporate support services bought in	904	-	74	978	8
986	TOTAL UNCONTROLLABLE COST	986	-	41	1,027	4
10,326	NET COST OF SERVICE	9,126	127	(423)	8,830	(3
	Contributions to / (from) Earmarked Reserves				-	n/a
	Contributions to / (from) Capital Reserves:				-	n/a
į I	Financing of Capital Expenditure	1			-	n/a
·						
				1		n/a
	Provision for Repayment of External Loans				-	
	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-		n/a
	Provision for Repayment of External Loans	-		-		n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	9,126	- 127	(423)		n/a n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS				-	n/a n/a
10,326	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS				-	n/a n/a n/a (3)
10,326	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE				-	n/a n/a
10,326 ** OTHER VAI	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE				-	n/a n/a (3)
10,326 * OTHER VAI	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	9,126	127	(423)	8,830	n/a n/a
10,326 * OTHER VAI	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with co	9,126	127	(423)	8,830	n/a n/a (3) £000's
10,326 * OTHER VAI Strategic bude Demographic commissioned	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with co	9,126	127	(423)	8,830	n/a n/a (3) £000's
10,326 * OTHER VAI Strategic bude Demographic commissioned	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with co	9,126	127	(423)	8,830	n/a n/a (3) £000's
* OTHER VAI * OTHER VAI Strategic budd Demographic commissioned Key workers r	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with co	9,126	127	(423)	8,830	1/2 1/2 2000's 656
* OTHER VAI * OTHER VAI Strategic budd Demographic commissioned Key workers r	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. Feccultment and retention package	9,126	127	(423)	8,830	1/2 1/2 2000's 656
* OTHER VAI * OTHER VAI Strategic budd Demographic commissioned Key workers r Strategic budd	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. ecruitment and retention package get - agreed additional income / savings	9,126	127	(423) quiring higher	8,830 cost	656 69
* OTHER VAI * OTHER VAI Strategic budd Demographic commissioned Key workers r Strategic budd	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. Feccultment and retention package	9,126	127	(423) quiring higher	8,830 cost	1/2 1/2 2000's 656
* OTHER VAI * OTHER VAI Strategic bude Demographic commissioned Key workers r Strategic bude Generation of packages	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre	9,126	127	(423) quiring higher	8,830 cost	656 69 725
* OTHER VAI * OTHER VAI Strategic bude Demographic commissioned Key workers r Strategic bude Generation of packages Savings from	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. eccruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable prestransportation of service users	9,126 mplex needs and eventative solution	127 psychoses re	(423) quiring higher the direct cos	8,830 cost	656 69 725 (8
* OTHER VAI Strategic bude Demographic commissioned Key workers r Strategic bude Generation of packages Savings from Extend curren	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident	9,126 mplex needs and eventative solution ial placements and	127 psychoses re	(423) quiring higher the direct cos	8,830 cost	656 69 725 (8 (5) (39
* OTHER VAI Strategic bude Demographic commissioner Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savin	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rings - promote independence in Mental Health servi	9,126 mplex needs and eventative solution ial placements and	psychoses resistance and reduce	(423) quiring higher the direct cos	8,830 cost	656 69 725 (8 (5) (39 (312
* OTHER VAI Strategic bude Demographic commissioner Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savii Expansion of	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. ecruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident ags - promote independence in Mental Health servi scheme to accelerate move from residential care to	9,126 mplex needs and eventative solution ial placements and ces community options	nsychoses reads and reduce	(423) quiring higher the direct cos supported hore	ecost t of care using options	656 69 725 (8 (5) (312 (100
* OTHER VAI Strategic budd Demographic commissioner Key workers r Strategic budd Generation of packages Savings from Extend curren Release Savir Expansion of Mental Health	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health servi scheme to accelerate move from residential care to - review and commercial re-negotiation with provide	9,126 mplex needs and eventative solution ial placements and ces community options for VFM fee levers for VF	psychoses red s and reduce d moving into s for mental helps across the	(423) quiring higher the direct cos supported hore	ecost t of care using options	1/3 1/3 2000's 656 69 725 (8 (5 (39 (312 (100 (100
* OTHER VAI Strategic bude Demographic commissioner Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. Fecruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident fings - promote independence in Mental Health services scheme to accelerate move from residential care to review and commercial re-negotiation with provide fidemand management processes through Mental Health TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE RIATI	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	656 69 725 (8 (5) (39 (312 (100) (100) (100)
* OTHER VAI Strategic bude Demographic commissioner Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health servi scheme to accelerate move from residential care to - review and commercial re-negotiation with provide	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	656 69 725 (8 (39) (312 (100) (100) (250)
* OTHER VAI Strategic budd Demographic commissioned Key workers of Strategic budd Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging ap	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident ggs - promote independence in Mental Health servi scheme to accelerate move from residential care to - review and commercial re-negotiation with providi demand management processes through Mental He propriate spend where services require a dual diag	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	656 69 725 (8 (39) (312 (100) (100) (250)
* OTHER VAI Strategic bude Demographic commissioned Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging ap	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health servi scheme to accelerate move from residential care to review and commercial re-negotiation with provide f demand management processes through Mental Hopropriate spend where services require a dual diag	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	1/2 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3
* OTHER VAI Strategic bude Demographic commissioned Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging ap Other resourc Capital charge	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings rexternal funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident ngs - promote independence in Mental Health servi scheme to accelerate move from residential care to review and commercial re-negotiation with provide f demand management processes through Mental Heppropriate spend where services require a dual diag e changes	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	1/2 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3
* OTHER VAI Strategic bude Demographic commissioner Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging ap Other resourc Capital charge Corporate sup	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health servi scheme to accelerate move from residential care to review and commercial re-negotiation with provide f demand management processes through Mental Hepropriate spend where services require a dual diag e changes es poort services	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3
* OTHER VAI Strategic bude Demographic commissioner Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging an Other resourc Capital charge Corporate sup Centralisation	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health services scheme to accelerate move from residential care to review and commercial re-negotiation with providing of demand management processes through Mental Hepropriate spend where services require a dual diago e changes es poort services of pension funding	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3
* OTHER VAI Strategic bude Demographic commissioner Key workers r Strategic bude Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging an Other resourc Capital charge Corporate sup Centralisation Divisional sup	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health services review and commercial re-negotiation with providing of demand management processes through Mental Heaptopropriate spend where services require a dual diagous echanges es sport services of pension funding port services	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3
* OTHER VAI Strategic budd Demographic commissioner Key workers r Strategic budd Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging an Other resourc Capital charge Corporate sup Centralisation Divisional sup Other minor of	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health services the propriate spend where services require a dual diag e changes es oport services of pension funding port services hanges	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2
* OTHER VAI Strategic budd Demographic commissioner Key workers r Strategic budd Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging an Other resourc Capital charge Corporate sup Centralisation Divisional sup Other minor of	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health services review and commercial re-negotiation with providing of demand management processes through Mental Heaptopropriate spend where services require a dual diagous echanges es sport services of pension funding port services	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	1/2 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3
* OTHER VAI Strategic budd Demographic commissioner Key workers r Strategic budd Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging an Other resourc Capital charge Corporate sup Centralisation Divisional sup Other minor of	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health services the propriate spend where services require a dual diag e changes es oport services of pension funding port services hanges	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	1/2 1/3 1/3 1/3 1/3 1/3 1/3 1/3 1/3
* OTHER VAI Strategic budg Demographic commissioned Key workers in Strategic budg Generation of packages Savings from Extend curren Release Savin Expansion of Mental Health Introduction of Recharging an Other resourc Capital charge Corporate sup Centralisation Divisional sup Other minor of Transfer of res	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands pressures resulting in an increase in people with cod d services. recruitment and retention package get - agreed additional income / savings external funding from the Third Sector to enable pre transportation of service users at programme of transformation by reducing resident rigs - promote independence in Mental Health services the propriate spend where services require a dual diag e changes es oport services of pension funding port services hanges	9,126 mplex needs and eventative solution ial placements and ces community options ers for VFM fee tex lealth Reablement	psychoses red s and reduce d moving into s for mental herels across th	(423) quiring higher the direct cos supported hor ealth service to	et of care using options	656 69

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH COMMISSIONING

COMMISSIONING OLDER PEOPLE AND LONG TERM CONDITIONS

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	601	6	(52)	555	(8
741	Premises related expenditure	576	-	(31)	545	(5
621	Supplies and Services	718	-	(123)	595	(17
17,258	Third Party Payments	16,823	341	(149)	17,015	1
-	Transfer Payments		-	-	-	n/
-	Transport related expenditure	79	-	-	79	-
25,355	Recharges from other services	25,323	518	2,430	28,271	12
44,526	TOTAL EXPENDITURE	44,120	865	2,075	47,060	7
(2,869)	Government Grants	(2,869)	-	-	(2,869)	-
(53)	Other Grants, reimbursements and contributions	(38)	-	(51)	(89)	134
(2,173)	Fees and Charges	(2,513)	42	(130)	(2,601)	4
(496)	Other Customer and Client Receipts	(503)	(13)		(516)	;
	Interest Receivable	(28)	(1)	-	(29)	4
(1,871)	Recharges to other services	(1,573)	- 1	68	(1,505)	(4
(7,462)	TOTAL INCOME	(7,524)	28	(113)	(7,609)	`1
		, , , ,		,		
37,064	NET CONTROLLABLE COST	36,596	893	1,962	39,451	8
696	Capital Charges	696		(14)	682	(2
	Deferred/Intangible Charges	030	_	(147)		n/
	REFCUS		_	_	_ [n/
	Corporate support services bought in	4,154]	447	4,601	11
	TOTAL UNCONTROLLABLE COST	4,850	-	433	5,283	9
4,000	TOTAL GROOM TOLLABLE GOOT	4,000]		400	0,200	
41,914	NET COST OF SERVICE	41,446	893	2,395	44,734	8
			1			
	Contributions to / (from) Earmarked Reserves	-	- [-	-	n/
- 1	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
•	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	- [•	-	-	n/
	Contribution to / (from) General Balances	-	-	-		n/
-	TOTAL APPROPRIATIONS	.	-	-	- ,	n/
41 914	TOTAL NET EXPENDITURE	41,446	893	2,395	44,734	
71,0171		43,1470	555	,000	7-11-07]	
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				٦	£000's

* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	
Physicals is usual additional income (aguings	-
Strategic budget - agreed additional income / savings Generation of external funding from the Third Sector to enable preventative solutions and reduce the direct cost of care	(36)
packages	(30)
Aligned commissioning with NHS, via ICU	(202)
Review and re-targetting of voluntary sector funding	(125)
Savings from transportation of service users	(22)
Extend current programme of transformation by reducing residential placements and moving into supported housing options	(181)
	1
Bathroom and wet rooms installation in special sheltered housing, targeting people with large support packages, to reduce	(250)
care package costs and avoid residential and nursing placements.	
Introduction of risk stratification/preablement (figures calculated with Informatics NHS South West London)	(520)
Older persons reablement anticipated reduction in support costs for individuals PoPP mobile health and social care service	(200)
Popp mobile realth and social care service Utilities - cost reduction in Residential and Sheltered Housing	(20)
Lunch clubs / Meals Services	(30)
Review Homes 4 the Future contract relating to infrastructure and care support	(100)
Systematic contract management review across all residential providers focusing on standards/quality and VFM	(103)
Croydon Care Solutions Ltd contract	(46)
	(1,865)
Other resource changes	
Capital charges	(14)
Corporate support services	447
Centralisation of pension funding	(50)
NHS funding to support social care	2,917
Reduction in charge to HRA Realignment of care package expenditure budgets to reflect current levels of activity	350 1,408
Transfer of responsibilities to learning disabilities	(903)
Other minor changes	37
Recharges to other services	68
······································	4,260
	,,,
TOTAL OTHER VARIATIONS IN RESOURCE	2,395

ORIGINAL

BUDGET

(519)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH COMMISSIONING

VULNERABLE ADULTS AND SUPPORTED HOUSING

COST CENTRE: 1F748

TOTAL OTHER VARIATIONS IN RESOURCE

FORECAST

2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	937	9	(450)	496	(47)
E .	Premises related expenditure	2		18	20	900
	Supplies and Services	60	-	(16)	44	(27)
	Third Party Payments	6,035	_	(115)		(2)
2,000	Transfer Payments	0,000		(110)	0,520	n/a
4	Transport related expenditure	_	_	_	_	n/a
	Recharges from other services	2,055	121	(59)	2,117	3
	TOTAL EXPENDITURE	9,089	130	(622)	8,597	(5)
	Government Grants	3,003	130	(022)	0,357	
(230)	Other Grants, reimbursements and contributions	(446)	· .	446	"	n/a
	l '		(40)	446	(7F4)	(100)
	Fees and Charges	(736)	(18)	3	(751)	2
	Other Customer and Client Receipts	-	-	•	-	n/a
	Interest Receivable	•	•		. " .	n/a
	Recharges to other services	(139)	-	(284)	(423)	204
(896)	TOTAL INCOME	(1,321)	(18)	165	(1,174)	(11)
7,425	NET CONTROLLABLE COST	7,768	112	(457)	7,423	(4)
	Capital Charges	-		-	-	n/a
	Deferred/Intangible Charges	_	-	_	-	n/a
	REFCUS			_	.	n/a
318	Corporate support services bought in	318	_	(62)	256	(19)
	TOTAL UNCONTROLLABLE COST	318		(62)	256	(19)
	TOTAL ONGONTROLLABLE COST	310		[(عن)]	250	(19)
7 742	NET COST OF SERVICE	8,086	112	(519)	7,679	(5)
7,740	NET COST OF SERVICE	0,000	112	(313)	7,075	(5)
	Contributions to 1/4 Formalist December			i		
	Contributions to / (from) Earmarked Reserves				-	n/a
	Contributions to / (from) Capital Reserves:			ŀ	-	n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans				-	n/a
	Contribution to / (from) General Balances					n/a
-	TOTAL APPROPRIATIONS	-	-	-		n/a
7,743	TOTAL NET EXPENDITURE	8,086	112	(519)	7,679	(5)
					_	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Γ	£000's
Strategic bud	get - agreed pressures / service demands					
1					ŀ	
Stratagia bud	got agreed additional income / covince				ŀ	
	get - agreed additional income / savings				i	(250)
1	rom Public Health					(250)
Using the Sup	pporting People framework agreement to renegotiate	e hourly costs & re	tender servic	e at a lower co	ost	(125)
					1	
					1	
					F	(375)
					F	(5.0)
Other resource	a channes					
Capital charge						ľ
						(00)
Corporate sup						(62)
	of pension funding					(71)
	to support social care					-
Other minor c	hanges					(11)
					Γ	(144)
1						

ORIGINAL

BUDGET

Variations in Level of

Expenditure on (A)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY COMMISSIONING

COMMISSIONING STRATEGIC PROJECTS

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14		in Level of ure on (A) * Other	ORIGINAL BUDGET 2014/15	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
	Employees	219	2000\$	(11)		% (4)
	Premises related expenditure	1	-	-	1	-
	Supplies and Services Third Party Payments	2	-	(1)	1	(50)
	Transfer Payments	'	-	(1) -	-	(100) n/a
	Transport related expenditure	- 1	-	-	-	n/a
	Recharges from other services	-	-		-	n/a
	TOTAL EXPENDITURE	223	2	(13)	212	(5)
1	Government Grants Other Grants, reimbursements and contributions	- (2)	-	2	-	n/a
	Fees and Charges	(2) (4)		4	_	(100) (100)
	Other Customer and Client Receipts	-	_	-	_	n/a
-	Interest Receivable	-	-	-	-	n/a
(82)	Recharges to other services	(156)	-	1	(155)	(1)
(121)	TOTAL INCOME	(162)	•	7	(155)	(4)
74	NET CONTROLLABLE COST	61	2	(6)	57	(7)
	The second secon		£	(0)	, 3,	W
	Capital Charges	-	•	•	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	•	•	-	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	-			-	n/a n/a
	TOTAL ONCONTROLLABLE COST		-	-		11/2
74	NET COST OF SERVICE	61	2	(6)	57	(7)
	Contributions to / (from) Earmarked Reserves				_	n/a
	Contributions to / (from) Capital Reserves:				_	n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans				-	n/a
	Contribution to / (from) General Balances				-	n/a
-	TOTAL APPROPRIATIONS	- 1	-	-		n/a
74	TOTAL NET EXPENDITURE	61	2	(6)	57	(7)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
Strategic buo	get - agreed pressures / service demands					
]	
n i i i i i i i i i i i						-
Strategic bud	get - agreed additional income / savings					
					}.	
					ŀ	-
Other resourc	e changes				[
	of pension funding					(15)
Other minor c						` 9´
					ŀ	(6)
						``'
					1	

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY COMMISSIONING

PROFESSIONAL STANDARDS

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	940	6	(151)	795	(15
t .	Premises related expenditure	16	-	-	16	-
	Supplies and Services	97	-	(4)	93	(4
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	•	-	-	-	n/a
	Transport related expenditure Recharges from other services	-	-	-	-	n/a
	TOTAL EXPENDITURE	15 1,068	- 6	(455)	15 919	-
	Government Grants	1,000		(155)	919	(14
	Other Grants, reimbursements and contributions	(102)	_	-	(102)	n/a
	Fees and Charges	(102)	_	_	(102)	- n/a
	Other Customer and Client Receipts	_		-	-	n/a
	Interest Receivable		_	_	_	n/a
l l	Recharges to other services	(967)	_	151	(816)	(16
	TOTAL INCOME	(1,069)	-	151	(918)	(14
(11101)	101141100116	(1,000)		101	(510)	/1-7
(117)	NET CONTROLLABLE COST	(1)	6	(4)	1	(200
	lo si tai					
	Capital Charges	-	-	-	•	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	•	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
(117)	NET COST OF SERVICE	(1)	6	(4)	1	(200
(117)	NET COST OF SERVICE	(1)		(4)		(200
	Contributions to / (from) Earmarked Reserves				_	n/a
	Contributions to / (from) Capital Reserves:				_	n/a
	Financing of Capital Expenditure				-	n/a
,	Provision for Repayment of External Loans					n/a
	Contribution to / (from) General Balances				-	n/a
	TOTAL APPROPRIATIONS		-	-	-	n/a
(117)	TOTAL NET EXPENDITURE	(1)	6	(4)	1	(000)
(!!/)	TOTAL NET EXPENDITURE	(1)		(4)	i	(200)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
				·		
Strategic bud	get - agreed pressures / service demands					
Stratogic bud	get - agreed additional income / savings					-
	duction in staff learning and development budget					(70)
	n in staff learning and development budget					(22)
3 78 1 teddetion	ini stan learning and development budget					(22)
					l	
į						(92)
					ŀ	,02.
Other resourc	e changes					
	of pension funding					(39)
	sponsibilities to Personal Support					(42)
	recharges to other areas					151
Other minor c						18
					ļ	88
	R VARIATIONS IN RESOURCE					(4)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH COMMISSIONING

DIRECTOR OF COMMISSIONING

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	1	BUDGET	Expenditu	ire on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(⋿)
£000's		£000's	£000's	£000's	£000's	%
188	Employees	275	3	(59)	219	(20
-	Premises related expenditure	-	-	-	-	n/
97	Supplies and Services	18	- 1	-	18	-
-	Third Party Payments	-	-	-	-	n/
	Transfer Payments	-	.		_	n/
_	Transport related expenditure	1		(1)		(100
	Recharges from other services	15	_	(1)	15	(100
	TOTAL EXPENDITURE	309		- (60)		- (18
			3	(60)	252	
	Government Grants	-	-	•	-	n/a
-	Other Grants, reimbursements and contributions	-	•	-	-	n/a
	Fees and Charges		-	-		n/a
-	Other Customer and Client Receipts	(162)	(4)	124	(42)	(74
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	- !	- [-	-	n/a
	TOTAL INCOME	(162)	(4)	124	(42)	(74
(20)	,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			(-74/)	(17
271	NET CONTROLLABLE COST	147	(1)	64	210	43
	INE CONTINUENDE COST	14/ [04	210	43
	0-22-10-10-2					
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
1	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-		n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
	<u> </u>		······································			
271	NET COST OF SERVICE	147	(1)	64	210	43
			7.71			
	Contributions to / (from) Earmarked Reserves	T	T			
	Contributions to / (from) Capital Reserves:				- 1	n/a
			i		- i	n/a
	Financing of Capital Expenditure		l		-	n/a
	Provision for Repayment of External Loans		İ		-	n/a
	Contribution to / (from) General Balances					n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
271	TOTAL NET EXPENDITURE	147	(1)	64	210	43
•	· · · · · · · · · · · · · · · · · · ·					
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Ī	£000's
						2000
Strategic bud	get - agreed pressures / service demands					
Ottategia baa	get agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					
					I	
]						
					The state of the s	-
Other resource						-
	<u>se changes</u> I of pension funding				To the state of th	(26
Centralisation	of pension funding					
Centralisation Transfer of st	of pension funding affing responsibility within DASHH				and the state of t	(26) (37) 124
Centralisation Transfer of st Removal of in	nof pension funding affing responsibility within DASHH acome budget					(37 124
Centralisation Transfer of st	nof pension funding affing responsibility within DASHH acome budget				The state of the s	(37 124
Centralisation Transfer of st Removal of in	nof pension funding affing responsibility within DASHH acome budget				Transfer de la constante de la	(37 124
Centralisation Transfer of st Removal of in	nof pension funding affing responsibility within DASHH acome budget					(37 124 3
Centralisation Transfer of st Removal of in	nof pension funding affing responsibility within DASHH acome budget					(37 124 3
Centralisation Transfer of st Removal of in Other minor o	nof pension funding affing responsibility within DASHH acome budget					

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY COMMISSIONING

COMMISSIONING SPECIALIST SERVICES

1		ODIONA	16.1.1	-1	ODIONI	
FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ire on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	486	5	(33)	458	(6)
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	9	-	4 200	9	
	Third Party Payments Transfer Payments	1,924	-	1,366	3,290	71
	Transport related expenditure		-	1	1	n/a n/a
3	Recharges from other services	210	39	34	283	35
	TOTAL EXPENDITURE	2,629	44	1,368	4,041	54
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	•	-	n/a
	Fees and Charges	-	-	-	-	n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services TOTAL INCOME	-	-	-	-	n/a n/a
	TOTAL INCOME					11/0
3,208	NET CONTROLLABLE COST	2,629	44	1,368	4,041	54
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
25	REFCUS Corporate support services bought in	- 85		- 71	- 156	n/a
	TOTAL UNCONTROLLABLE COST	85		71	156	84 84
	TO THE STOCKTHOOLINGER GOOT				100	- 04
3,293	NET COST OF SERVICE	2,714	44	1,439	4,197	55
			1		,	
	Contributions to / (from) Earmarked Reserves			İ	-	n/a
	Contributions to / (from) Capital Reserves:				-	n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans				-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS					n/a n/a
L	10 mari / 110 mariono					170
3,293	TOTAL NET EXPENDITURE	2,714	44	1,439	4,197	55
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				i	00001-
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
	ding for people with no recourse to public funds					1,398
	, ,					
L						1,398
	get - agreed additional income / savings	arantathir estables		والمستال مسالم		(0)
Generation of packages	external funding from the Third Sector to enable pre	eventative solution	s and reduce	une direct cos	a or care	(3)
1	transportation of service users					(1)
. ~	ntarisportation of service asers It programme of transformation by reducing resident	ial placements and	d movina into	supported ho	usina	(13)
options	F G	, ar processing arm			g	(/
1 '	Solutions Ltd contract					(16)
1						(33)
Other reserves	a shanges					
Other resource	e cnanges of pension funding					(40)
	epartmental services					34
1	orporate services					71
Other minor c	•					9
	•					·
					[74
I						
	R VARIATIONS IN RESOURCE					1,439

PERSONAL SUPPORT

SERVICE DESCRIPTION

The Personal Support Division will focus upon working with the public and providers of service to deliver bespoke solutions which will support maximum independence for the public, within the resources available and in a timely way.

This Division discharges statutory duties including safeguarding adults who are vulnerable to abuse and the delivery of individual community care assessments. The Personal Support Division works in close partnership with health to deliver reablement and maximise the independence of residents of the borough. It also delivers financial support for those who are unable to manage their own affairs, and supports individuals through financial assessment and personal budget calculations.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1F755 1F756 1F757	Assessment and Case Management Social Work and Safeguarding - Adult Care Early Intervention and Reablement Personal Support and Strategic Projects Business Relationships and Brokerage	48,463 4,326 4,126 86 (56,385)	(121) 32 37 1 13	(2,576) (187) (195) 47 (1,671)	4,171 3,968 134	(6) (4) (4) 56 3
	TOTAL NET SPEND	616	(38)	(4,582)	(4,004)	(750)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2012/13	2013/14	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Assessment and Case Management	84.5	80.5	(4.0)
Social Work and Safeguarding - Adult Care	62.5	63.7	1.2
Personal Support and Strategic Projects	1.0	2.0	1.0
Early Intervention and Reablement	116.0	115.0	(1.0)
Business Relationships and Brokerage	48.4	47.9	(0.5)
TOTAL FTE STAFF	312.4	309.1	(3.3)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH DIVISION SUBJECTIVE SUMMARY

PERSONAL SUPPORT

1		ORIGINAL	Variations	in Lovel of	ODICINA	
FORECAST		BUDGET	variations Expenditu		ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
2010/14	DEGOTAL FION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
14,044	Employees	12,860	165	(329)	12,696	(1
173	Premises related expenditure	197	-	(32)	165	(16
	Supplies and Services	552	1	1,994	2,547	361
	Third Party Payments	54,917	20	1,656	56,593	3
	Transfer Payments	1,817	-	(30)	1,787	(2)
	Transport related expenditure	287	-	42	329	14
	Recharges from other services	81	-	10	91	13
78,969	TOTAL EXPENDITURE	70,712	186	3,311	74,208	5
_	Government Grants	-	-	-	-	n/a
(3,288)	Other Grants, reimbursements and contributions	(1,533)	-	(4,707)	(6,240)	307
(11,131)	Fees and Charges	(8,875)	(222)	(1,460)	(10,557)	19
	Other Customer and Client Receipts	(84)	` (2)	`´ 2	(84)	0
-	Interest Receivable	'-'	-	_	-	n/a
(63.556)	Recharges to other services	(59,984)	_	(1,548)	(61,532)	3
	TOTAL INCOME	(70,477)	(224)		(78,413)	
(10,017)	TO THE INCOME	(70,477)	(224)	(7,713)	(10,413)	11
050	AUTT COALTROL LADIE COOT	005	(00)	(4.400)	(4.005)	(4.000)
952	NET CONTROLLABLE COST	235	(38)	(4,402)	(4,205)	(1,889)
41	Capital Charges	41		(12)	29	(29)
	Deferred/Intangible Charges	340	_	(168)	172	(49)
-	REFCUS		_	(100)		n/a
_	Corporate support services bought in	_	-	_	-	n/a
	TOTAL UNCONTROLLABLE COST	381	_	(180)	201	
				(100)		(47)
1.333	NET COST OF SERVICE	616	(38)	(4,582)	(4,004)	(750)
		0.0	(00)	(1,00-/	(1,001,/	(, 00)
(79)	Contributions to / (from) Earmarked Reserves	-	- 1	-	-	n/a
- '	Contributions to / (from) Capital Reserves:	-	_	-	-	n/a
-	Financing of Capital Expenditure	_	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
(79)	TOTAL APPROPRIATIONS	-	. 1			
		1	l l	-	•	n/a
						n/a
1,254	TOTAL NET EXPENDITURE	616	(38)	(4,582)	(4,004)	
		616	(38)		(4,004)	(750)
	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	616	(38)		(4,004)	
		616	(38)		(4,004)	(750)
		616	(38)		(4,004)	(750)
* OTHER VA		616	(38)		(4,004)	(750)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	616	(38)		(4,004)	(750) £000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	616	(38)		(4,004)	(750) £000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	616	(38)		(4,004)	(750) £000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	616	(38)		(4,004)	(750) £000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	616	(38)		(4,004)	(750) £000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	616	(38)		(4,004)	(750) £000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	616	(38)		(4,004)	(750) £000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	616	(38)		(4,004)	(750) £000's 131 (80)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	616	(38)		(4,004)	(750) £000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	616	(38)		(4,004)	(750) £000's 131 (80)
* OTHER VA Strategic bud Strategic bud Other resource	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	616	(38)		(4,004)	(750) £000's 131 (80)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY

PERSONAL SUPPORT

ASSESSMENT AND CASE MANAGEMENT

1	1	OBIODICI			OBIONIC	1
FORECAST		ORIGINAL BUDGET	Variations i		ORIGINAL BUDGET	%
	DESCRIPTION	2013/14	Expenditu Inflation	* Other	2014/15	CHANGE
2010/14	DECOME TON	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
4,898	Employees	4,368	55	(65)	4,358	(0
-	Premises related expenditure	-	-	-	-	n/i
	Supplies and Services	154	-	(4)	150	(3
	Third Party Payments	51,136	15	1,569	52,720	3
	Transfer Payments	1,784	-	(30)	1,754	(2
	Transport related expenditure	51	- [14	65	27
	Recharges from other services	5		1 155	6	22
	TOTAL EXPENDITURE Government Grants	57,498	70	1,485	59,053	3
	Other Grants, reimbursements and contributions	- (4.474)	-	(0.010)	- (4,089)	n/a
	Fees and Charges	(1,171) (7,646)	(191)	(2,918) (1,143)	(8,980)	249 17
	Other Customer and Client Receipts	(7,040)	(131)	(1,140)	(0,500)	n/a
	Interest Receivable	_	_	-	_	n/a
	Recharges to other services	(218)			(218)	-
	TOTAL INCOME	(9,035)	(191)	(4,061)	(13,287)	47
(,===/		33,333/1		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(10,-017)	
48,817	NET CONTROLLABLE COST	48,463	(121)	(2,576)	45,766	(6
1,	Capital Charges	Т	T	1		J.
	Capital Charges Deferred/Intangible Charges	-	•	-	-	n/a
	REFCUS	•	-	-	- 1	n/a
	Corporate support services bought in	-	-	_ [_	n/a n/a
	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
			I			186
48,817	NET COST OF SERVICE	48,463	(121)	(2,576)	45,766	(6
(=0) (a			1	•		
	Contributions to / (from) Earmarked Reserves				-	n/a
	Contributions to / (from) Capital Reserves:				-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans				-	n/a
, ا	Contribution to / (from) General Balances				- 1	n/a
	TOTAL APPROPRIATIONS	_				n/a n/a
(, 5),	TOTAL ALT HOLLIA HOLLO					11/0
48,738 1	TOTAL NET EXPENDITURE	48,463	(121)	(2,576)	45,766	(6)
+ OTHED WAR	NATIONS IN LEVEL OF EVERYDITUDE				Г	00001
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
	ecruitment and retention package					95
					į	95
Strategic budg	et - agreed additional income / savings					
					-	
					ŀ	
	e changes					
Other resource		vale of activity				(1,141)
	of care package income budgets to reflect current le	veis of activity				(2,917
Realignment o		veis of activity			I	
Realignment o NHS funding to Change in mic	of care package income budgets to reflect current le o support social care (also see page 3.22) pro-commissioning budget from Adult Care Commiss	•	set by the pure	chases budge	et in Adult	
Realignment o NHS funding to Change in mic care Commiss	of care package income budgets to reflect current le to support social care (also see page 3.22) pero-commissioning budget from Adult Care Commissioning.	•	set by the purc	chases budge	et in Adult	1,552
Realignment o NHS funding to Change in mic care Commiss Centralisation	of care package income budgets to reflect current le to support social care (also see page 3.22) tro-commissioning budget from Adult Care Commissioning. Ioning. of pension funding	•	set by the purc	chases budge	et in Adult	1,552 (304)
Realignment o NHS funding to Change in mic care Commiss Centralisation Virement of fur	of care package income budgets to reflect current le to support social care (also see page 3.22) tro-commissioning budget from Adult Care Commissioning. Ioning. of pension funding Inding from Directorate	•	set by the purc	chases budge	et in Adult	1,552 (304) 150
Realignment o NHS funding to Change in mic care Commiss Centralisation	of care package income budgets to reflect current le to support social care (also see page 3.22) tro-commissioning budget from Adult Care Commissioning. Ioning. of pension funding Inding from Directorate	•	set by the purc	chases budge	et in Adult	1,552 (304) 150 (11)
Realignment o NHS funding to Change in mic care Commiss Centralisation Virement of fur	of care package income budgets to reflect current le to support social care (also see page 3.22) tro-commissioning budget from Adult Care Commissioning. Ioning. of pension funding Inding from Directorate	•	set by the purc	chases budge	et in Adult	1,552 (304) 150 (11)
Realignment o NHS funding to Change in mic care Commiss Centralisation Virement of fur Other minor ch	of care package income budgets to reflect current le to support social care (also see page 3.22) tro-commissioning budget from Adult Care Commissioning. Ioning. of pension funding Inding from Directorate	•	set by the purc	chases budge	et in Adult	(304) 1,552 (304) 150 (11) (2,671)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

PERSONAL SUPPORT

SOCIAL WORK AND SAFEGUARDING

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	l .	BUDGET	$\overline{}$	ire on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	* Other (C)	2014/15	CHANGE
£000's		£000's	£000's	£000's	(D) £000's	(E) %
	Employees	1,779	44	6	1,829	3
	Premises related expenditure	19	-	(19)	ì	(98
	Supplies and Services Third Party Payments	29	-	(13)		(44
	Transfer Payments	3,287 33	· .	110	3,397 33	3
	Transport related expenditure	22	-	7	29	32
	Recharges from other services	1	-	1	2	100
	TOTAL EXPENDITURE	5,170	44	92	5,306	3
	Government Grants	(000)	-	040	- (57)	n/a
, , ,	Other Grants, reimbursements and contributions Fees and Charges	(299) (463)	(12)	242 (285)	(57) (760)	(81 64
	Other Customer and Client Receipts	(+00)	-	(200)	(100)	п/а
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(82)	-	(236)	(318)	287
(1,464)	TOTAL INCOME	(844)	(12)	(279)	(1,135)	34
5,195	NET CONTROLLABLE COST	4,326	32	(187)	4,171	(4
	Capital Charges	- ;	-	-	•	n/a
	Deferred/Intangible Charges REFCUS	•	-	•	-	n/a n/a
	Corporate support services bought in		-	- 1		n/a
	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
5,195	NET COST OF SERVICE	4,326	32	(187)	4,171	(4
	Contributions to / (from) Earmarked Reserves				-	n/a
	Contributions to / (from) Capital Reserves:				-	n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances		1		•	n/a
-	TOTAL APPROPRIATIONS	-	-	-		n/a n/a
	TOTAL MET EXPENSITION	4.000	20.	(402)	4 4774	
5,195	TOTAL NET EXPENDITURE	4,326	32	(187)	4,171	(4
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
	recruitment and retention package					36
_						
						~~
Strategic hude	get - agreed additional income / savings					36
	good_communityma i gavingo					
Savings from	staffing budgets following service redesign					(50)
						(50
Otho:::	a changes					
Other resource	e changes of pension funding					(124
	udgets for services previously invoiced to NHS for s	ervices provided t	o Public Healt	h		(124
	of care package income budgets to reflect current le					(285)
Change in mi	cro-commissioning budget from Adult Care Commis		set by the pur	chases budge	et in Adult	110
care Commiss						
	afeguarding posts from within DASHH ice to Public Health					144
Other minor c						(34 <u>)</u> 10
						
						(173
ТОТАІ ОТНЕ	R VARIATIONS IN RESOURCE				-	(187)
TOTAL OTHE	AL VARIATIONS IN RESOURCE					(107

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY PERSONAL SUPPORT

EARLY INTERVENTIONS AND REABLEMENT

		ORIGINAL			OPIONIAL	
FORECAST		BUDGET	l	in Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
2010/14	DEGOTII TION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	4,666	45	(172)	4,539	(3
	Premises related expenditure	178		(13)		(7
	Supplies and Services	205	_	23	228	11
	Third Party Payments	462	5	(22)	445	(4
	Transfer Payments	-	_	-	-	n/a
	Transport related expenditure	200	_	17	217	8
	Recharges from other services	•	_	8	8	n/a
	TOTAL EXPENDITURE	5,710	50	(159)	5,601	(2
	Government Grants	-	-			n/a
	Other Grants, reimbursements and contributions	(17)	-	5	(12)	(29
(432)	Fees and Charges	(443)	(11)	(31)	(485)	9
	Other Customer and Client Receipts	(84)	(2)	2	(84)	
	Interest Receivable	-	-	-	-	n/a
(1,032)	Recharges to other services	(1,081)	-	-	(1,081)	
	TOTAL INCOME	(1,625)	(13)	(24)	(1,662)	- 2
3,758	NET CONTROLLABLE COST	4,085	37	(183)	3,939	(4)
	Capital Charges	41	- 1	(12)	29	(29)
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in		-	-		n/a
41	TOTAL UNCONTROLLABLE COST	41	-	(12)	29	(29)
<u>,</u>						
3,799	NET COST OF SERVICE	4,126	37	(195)	3,968	(4)
	Contributions to / (from) Earmarked Reserves				٠	n/a
	Contributions to / (from) Capital Reserves:				-	n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans				-	n/a
	Contribution to / (from) General Balances				-	n/a
<u>- </u>	TOTAL APPROPRIATIONS	-		-	-	n/a
0.700						
3,799	TOTAL NET EXPENDITURE	4,126	37	(195)	3,968	(4)
+ 071150 1/4	DIATIONS IN LEVEL OF EVBENDITURE				ſ	00001
TOTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	 				£000's
Chunkania laudi						
Strategic buot	get - agreed pressures / service demands					
					ŀ	
Ctrotogia bud	get - agreed additional income / savings				}	···· · · · ·
Strategic bud	get - agreed additional income / savings					
Additional cal	es income from Careline Plus					(30)
AGUITIONAL SAN	es income nom Caleine Flus					(30)
					l.	(00
					-	(30
Other recours	e changes					(30
Other resourc						
Centralisation	of pension funding					(176)
Centralisation Capital charge	of pension funding es					(176 <u>)</u> {12]
Centralisation Capital charge Recharges fro	of pension funding es om other services					(176) {12 <u>)</u> 8
Centralisation Capital charge	of pension funding es om other services					(176 <u>)</u> (12 <u>)</u> 8
Centralisation Capital charge Recharges fro	of pension funding es om other services					(176 (12 8
Centralisation Capital charge Recharges fro	of pension funding es om other services					(176 (12 8 15
Centralisation Capital charge Recharges fro	of pension funding es om other services					(176 <u>)</u> (12) 8 15
Centralisation Capital charge Recharges fro Other minor cl	of pension funding es om other services					(176) (176) (12) 8 15 (165)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY PERSONAL SUPPORT

PERSONAL SUPPORT AND STRATEGIC PROJECTS

FORECAST			ORIGINAL.	Variations	in Loyal of	ORIGINAL	
2013/14 DESCRIPTION	FORECAST						%
COOOS	1	1				1	CHANGE
SF2 Employees			1				
Premises related expenditure	£000's						
1,986 1,98	957	1 ' *	86	1	97	184	113
347 Third Party Payments		1	-	-	-	-	n/a
Transfer Payments				-	1,986	1,986	n/a
Transport related expenditure			-	-	-	-	n/a
1.03 Recharges from other services			-	-	-	-	l
1,483 TOTAL EXPENDITURE				-	_	_	1
Government Grants				1	2.083	2 170	
(1,394) Other Grants, reimbursements and contributions					2,000	2,170	
Fees and Charges				_	(2.036)	(2.036)	
Other Customer and Client Receipts		1	-	-	(_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,,	n/a
Interest Receivable			-	-	-	-	n/a
(1,394) TOTAL INCOME	-	Interest Receivable	-	-	-	-	n/a
S9 NET CONTROLLABLE COST S6 1 47 134 556	_	Recharges to other services	-	-			n/a
Capital Charges	(1,394)	TOTAL INCOME	•		(2,036)	(2,036)	n/a
Capital Charges							
Deferred/Intangible Charges	89	NET CONTROLLABLE COST	86	1	47	134	56
Deferred/Intangible Charges		In vila					
REFCUS			-	-	-	-	n/a
Corporate support services bought in TOTAL UNCONTROLLABLE COST Services Total UNCONTROLLABLE COST		, ,	-	•	•	-	
NET COST OF SERVICE			-	-	_	•	
89 NET COST OF SERVICE 86 1 47 134 56 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 89 TOTAL NET EXPENDITURE 86 1 47 134 56 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings			-	-			
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - n// TOTAL APPROPRIATIONS		TOTAL ORGONITION LABEL GOST				-	11/0
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - n// TOTAL APPROPRIATIONS	89	NET COST OF SERVICE	86	1	47	134	56
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - n// TOTAL APPROPRIATIONS							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances ITOTAL APPROPRIATIONS ITOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE **Strategic budget - agreed pressures / service demands. **Strategic budget - agreed additional income / savings **Dither resource changes Centralisation of pension funding VHS funding to support social care Fransfer of staff from Provider Relations VHS funding to support social care expenditure **Total Expenditure** **Contribution of the provider Relations of the provi		Contributions to / (from) Earmarked Reserves	<u> </u>			-	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 89 TOTAL NET EXPENDITURE 86 1 47 134 56 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings		Contributions to / (from) Capital Reserves:				-	n/a
Contribution to / (from) General Balances - n/A TOTAL APPROPRIATIONS						-	n/a
- TOTAL APPROPRIATIONS		Provision for Repayment of External Loans				-	n/a
89 TOTAL NET EXPENDITURE 86 1 47 134 56 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands						-	n/a
Cother variations in Level of expenditure Strategic budget - agreed pressures / service demands		TOTAL APPROPRIATIONS	-	-	-	•	n/a
Cother variations in Level of expenditure Strategic budget - agreed pressures / service demands	- BO I	TOTAL MET EVERNINGUE	ne l		427	404	re-
Strategic budget - agreed pressures / service demands	09	TOTAL NET EXPENDITURE	00]		4/	134	36
Strategic budget - agreed pressures / service demands	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					ເປປປາ ເ
Strategic budget - agreed additional income / savings Dither resource changes Centralisation of pension funding NHS funding to support social care (2,036 Transfer of staff from Provider Relations NHS funding to support social care expenditure 47	O THER TA	THAT IS THE TELL OF LAW ENDITORIES					20003
Strategic budget - agreed additional income / savings Dither resource changes Centralisation of pension funding NHS funding to support social care (2,036 Transfer of staff from Provider Relations NHS funding to support social care expenditure 47	Strategic bud	get - agreed pressures / service demands					
Dither resource changes Centralisation of pension funding (7) NHS funding to support social care (2,036) Transfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Dither resource changes Centralisation of pension funding (7) NHS funding to support social care (2,036) Transfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Dither resource changes Centralisation of pension funding (7) NHS funding to support social care (2,036) Transfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Dither resource changes Centralisation of pension funding (7) NHS funding to support social care (2,036) Transfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							-
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036	Strategic bud	get - agreed additional income / savings					
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036							-
Centralisation of pension funding NHS funding to support social care (2,036 Fransfer of staff from Provider Relations NHS funding to support social care expenditure 2,036	Other resourc	e changes					
NHS funding to support social care (2,036 Fransfer of staff from Provider Relations S4 NHS funding to support social care expenditure 2,036							171
Fransfer of staff from Provider Relations 54 NHS funding to support social care expenditure 2,036							(2,036)
NHS funding to support social care expenditure 2,036							54
47							2,036
		• • •					, -
TOTAL OTHER VARIATIONS IN RESOURCE 47							47
TOTAL OTHER VARIATIONS IN RESOURCE 47							
	TOTAL OTHE	ER VARIATIONS IN RESOURCE					47

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY PERSONAL SUPPORT

BUSINESS RELATIONSHIPS AND BROKERAGE

2013/14 DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
Column							%
2000's 2000's 2000's 3	2013/14	DESCRIPTION	1			1	CHANGE
1,701 Employees	00001-						(E)
Premises related expenditure		Employees					
144 Supplies and Services 164 1 2 167 24 171			1,961	20	(195)	1,/86	(! n/
24 Third Party Payments 33 - (1) 32 Transfer Payments			164	· 1	2	167	Da A
Transfer Payments			- 1				(;
S Transport related expenditure 15			-	-	('/	02	יי מו
99 Recharges from other services 75			15		4	19	27
1,946 TOTAL EXPENDITURE 2,247 21 (190) 2,078				_	<u>.</u>		
Government Grants				21	(190)		(8
(176) Fees and Charges (323) (8) (1) (332) Other Customer and Client Receipts						-	n/
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Contributions to	(34)	Other Grants, reimbursements and contributions	(46)	-	_	(46)	-
Interest Receivable	(176)	Fees and Charges	(323)	(8)	(1)	(332)	3
(58,643) Techarges to other services (58,003)	- -	Other Customer and Client Receipts	-	-	-	-	n/
(58,853) TOTAL INCOME (58,972) (6) (1,313) (60,293) (56,907) NET CONTROLLABLE COST (56,725) 13 (1,503) (58,215) - Capital Charges	1		-	-	-	-	n/
Capital Charges			(58,603)	_	(1,312)		2
Capital Charges	(58,853)	TOTAL INCOME	(58,972)	(8)	(1,313)	(60,293)	2
Capital Charges	(56 907)	NET CONTROLL ARLE COST	(56 725)	12	(1.503)	(58 215)	3
340 Deferred/Intangible Charges 340 - (168) 172 REFCUS	(30,507)	NET CONTROLLABLE COST	(50,725)]	10 [(1,505)	(30,213)	
REFCUS Corporate support services bought in 340 TOTAL UNCONTROLLABLE COST 340 . (168) 172 (56.567) NET COST OF SERVICE (56.567) NET COST OF SERVICE (56.567) NET COST OF SERVICE (56.567) NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS			-	- 1	-		n/a
Corporate support services bought in	340	Deferred/Intangible Charges	340	-	(168)	172	(49
Section Sect	Į.	REFCUS	-	-	-	-	n/a
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Contribution to / (from) General Balances Contribution				-	-	-	n/a
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	340	TOTAL UNCONTROLLABLE COST	340		(168)	172	(49
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	(56 567\)	NET COST OF SERVICE	(56 205)	12	(1.671)	(50 043)	3
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	(30,307)]]	NET COST OF SERVICE	(50,505)]	10]	(1,071)	(30,043)[
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS		Contributions to / (from) Earmarked Reserves				-	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	(Contributions to / (from) Capital Reserves:				_	n/a
Contribution to / (from) General Balances - TOTAL APPROPRIATIONS		Financing of Capital Expenditure				-	n/a
- TOTAL APPROPRIATIONS						-	n/a
(56,567) TOTAL NET EXPENDITURE (56,385) 13 (1,671) (58,043) * OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000 Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Other resource changes Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes						-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Other resource changes Deferred/intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes	- 1	TOTAL APPROPRIATIONS	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Other resource changes Deferred/intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes	(56,567)	TOTAL NET EXPENDITURE	(56,385)	13	(1,671)	(58,043)	
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes							
Other resource changes Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes	OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Other resource changes Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes	Strategic budo	get - agreed pressures / service demands					
Other resource changes Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes							
Other resource changes Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes							
Other resource changes Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes							
Other resource changes Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes							*
Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes	Strategic budg	get - agreed additional income / savings					
Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes							
Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes							
Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Cher minor changes							
Deferred/Intangible capital charges Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Cher minor changes							
Deferred/Intangible capital charges Centralisation of pension funding Fransfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Charge in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning.							
Deferred/Intangible capital charges Centralisation of pension funding Fransfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Charge Commissioning. Other minor changes							
Deferred/Intangible capital charges Centralisation of pension funding Fransfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Charge Commissioning. Other minor changes						}	
Deferred/Intangible capital charges Centralisation of pension funding Fransfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Charge in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning.						}	
Deferred/Intangible capital charges Centralisation of pension funding Fransfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Charge Commissioning. Other minor changes	Other resource	e changes					
Centralisation of pension funding Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Charge Commissioning. Other minor changes						}	(168
Transfer of staff to Strategic Projects Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes							(158
Change in micro-commissioning budget from Adult Care Commissioning. This is offset by the purchases budget in Adult care Commissioning. Other minor changes						į	(54
care Commissioning. Other minor changes			sioning. This is of	set by the pu	rchases budg	et in Adult	(1,31:
	are Commiss	ioning.	-	•	Ū	İ	,
(1,	Other minor ch	nanges					18
[(1,						-	/4.07
							(1,671
TOTAL OTHER VARIATIONS IN RESOURCE (1,	TOTAL OTHE	R VARIATIONS IN RESOURCE				-	(1,671

PUBLIC HEALTH

SERVICE DESCRIPTION

The council has taken over the responsibility for public health functions from 1 April 2013. The directorate is responsible for commissioning

a range of public health services including stop smoking services, sexual health services, drug and alcohol services, obesity prevention and management (including child measurement) and NHS Health Checks.

The Directorate is also responsible for providing public health advice to commissioners of health care for Croydon residents, mostly but not exclusively to Croydon CCG; producing an Annual Report of the health of our residents, and providing information and advice to other

agencies such as Public Health England and NHS England. This information and advice ensures that the health of our residents is protected through vaccination and immunisation, health screening and emergency planning.

This service is entirely funded by the Public Health Grant and supports a variety of services distributed across other council departments

which deliver public health outcomes.

Mandatory services are those that are required to be provided nationally and include sexual health services, ensuring NHS commissioners receive the public health advice they need, delivery of the National Child Measurement Programme, NHS Health Check assessments, and putting in place steps to protect the public's health. Non-mandatory services such as smoking cessation, physical activity, and obesity initiatives are not nationally prescribed and enable local flexibility to deliver service based on local need.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	1	in Level of ure on (A)	ORIGINAL BUDGET	%
CENTRE	SERVICE	2013/14 (A)	Inflation (B)	Other (C)	2014/15 (D)	CHANGE (E)
	Mandatory Services Non- Mandatory Services	£000's - -	£000's 9 19	£000's (9) (19)		% n/a n/a
	TOTAL NET SPEND	-	28	(28)	-	n/a

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Public Health	32.0	-	(32.0)
Mandatory Services	-	17.1	17.1
Non- Mandatory Services	-	37.1	37.1
TOTAL FTE STAFF	32.0	54.2	22.2

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH DIVISION SUBJECTIVE SUMMARY

PUBLIC HEALTH

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14		in Level of ure on (A) * Other	ORIGINAL BUDGET 2014/15	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
	Employees	1,993	28	1,061	3,082	55
466	Premises related expenditure Supplies and Services	80 106	-	(80) 317	- 423	(100) 299
	Third Party Payments	17,590	-	(3,798)	13,792	(22)
5	Transfer Payments Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	3	-	6 3,390	3,393	n/a 113,000
	TOTAL EXPENDITURE	19,772	28	896	20,696	5
	Government Grants	(18,312)	-	(513)	(18,825)	3
(1,814)	Other Grants, reimbursements and contributions	(1,500)	-	(83)	(1,583)	6
	Fees and Charges Other Customer and Client Receipts	-	-	-	-	n/a n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	(288)	(288)	n/a
(20,586)	TOTAL INCOME	(19,812)	-	(884)	(20,696)	4
_	NET CONTROLLABLE COST	(40)	28	12	-	(100)
-	Capital Charges		_	_	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	- 40	-	(40)	•	n/a /100\
	TOTAL UNCONTROLLABLE COST	40		(40)	-	(100)
						(100)
_	NET COST OF SERVICE		28	(28)	-	n/a
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	•	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL NET EXPENDITURE	-	28	(28)	-	n/a
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					-
					;	
Strategic bud	get - agreed additional income / savings					-
Other resource	e changes					(28)
						(20)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(28)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH SERVICE SUBJECTIVE SUMMARY

PUBLIC HEALTH MANDATORY SERVICES

FORECAST 2013/14 DESCRIPTION BUDGET 2013/14 (A) (B) (C) (D) (E) (E) (D) (E) (D) (E) (E) (D) (E) (E) (E) (E) (E) (E) (E) (E) (E) (E
DESCRIPTION 2013/14 Inflation *Other 2014/15 CHANC (A) (B) (C) (D) (E)
C C C C C C C C C C
£000's £000's £000's £000's £000's % 894 Employees 641 9 338 988 - Premises related expenditure
894 Employees
- Premises related expenditure
51 Supplies and Services 46 - - 46 5,902 Third Party Payments 6,137 - (312) 5,825 - Transfer Payments - - - - - Transport related expenditure - - 2 2 207 Recharges from other services - - 205 205 7,054 TOTAL EXPENDITURE 6,824 9 233 7,066 (7,054) Government Grants (6,824) - (242) (7,066) - Other Grants, reimbursements and contributions - - - - - Fees and Charges - - - - - - Other Customer and Client Receipts - - - - - Interest Receivable - - - - - Recharges to other services - - - - - - - -
5,902 Third Party Payments 6,137 - (312) 5,825 - Transfer Payments
- Transfer Payments
- Transport related expenditure 2 2 2 2
207 Recharges from other services - - 205 205 7,054 TOTAL EXPENDITURE 6,824 9 233 7,066 (7,054) Government Grants (6,824) - (242) (7,066) - Other Grants, reimbursements and contributions - - - - - Fees and Charges - - - - - Other Customer and Client Receipts - - - - - Interest Receivable - - - - - Recharges to other services - - - - (7,054) TOTAL INCOME (6,824) - (242) (7,066)
(7,054) Government Grants (6,824) - (242) (7,066) - Other Grants, reimbursements and contributions
- Other Grants, reimbursements and contributions
- Fees and Charges
- Other Customer and Client Receipts
- Interest Receivable
- Recharges to other services (7,054) TOTAL INCOME (6,824) - (242) (7,066)
(7,054) TOTAL INCOME (6,824) - (242) (7,066)
- NET CONTROLLABLE COST - 9 (9) - In/a
I - INET CONTROLLABLE COST I - 9 (9) - In/a
Conital Charges
- Capital Charges
- Deferred/Intangible Charges REFCUS
- REFCUS
- Corporate support services bought in
- TOTAL ONGONTROLLABLE COST
- NET COST OF SERVICE - 9 (9) - n/a
- Contributions to / (from) Earmarked Reserves
- Contributions to / (from) Capital Reserves:
- Financing of Capital Expenditure
- Provision for Repayment of External Loans
- Contribution to / (from) General Balances
- TOTAL APPROPRIATIONS
- TOTAL NET EXPENDITURE - 9 (9) - n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000%
Strategic budget - agreed pressures / service demands
<u> </u>
Strategia budgat, garaad additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings Other resource changes
Other resource changes
Other resource changes
Other resource changes Increase in Public Health Grant (2
Other resource changes Increase in Public Health Grant (2
Other resource changes Increase in Public Health Grant (2
Other resource changes Increase in Public Health Grant (2
Other resource changes Increase in Public Health Grant (2

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH PUBLIC HEALTH

NON-MANDATORY SERVICES

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 1,352	£000's	£000's 723	£000's 2,094	% 55
	Premises related expenditure	80	19	(80)	,	(100
	Supplies and Services	60		317	377	528
	Third Party Payments	11,453	-	(3,486)		(30
	Transfer Payments	-	-			n/a
	Transport related expenditure	-	-	4	4	n/a
	Recharges from other services	3	-	3,185	3,188	106,167
	TOTAL EXPENDITURE	12,948	19	663	13,630	5
	Government Grants	(11,488)	-	(271)	(11,759)	1
	Other Grants, reimbursements and contributions Fees and Charges	(1,500)	-	(83)	(1,583)	6
	Other Customer and Client Receipts		-	-	_	n/a n/a
	Interest Receivable	-		-	_	n/a
	Recharges to other services	_		(288)	(288)	n/a
	TOTAL INCOME	(12,988)		(642)	(13,630)	5
<u>-</u>	NET CONTROLLABLE COST	(40)	19	21	-	(100)
_	Capital Charges	_	- 1	- 1		n/a
	Deferred/Intangible Charges		-	-	-	n/a
-	REFCUS		-	-	-	n/a
-	Corporate support services bought in	40	_	(40)	-	(100)
-	TOTAL UNCONTROLLABLE COST	40	-	(40)		(100)
	NET COST OF SERVICE		40.1	(4.0)		l. <i>t</i> .
-	NET COST OF SERVICE	-	19	(19)		n/a
- 1	Contributions to / (from) Earmarked Reserves	_	- 1	- :	_	n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	- 1	_	n/a
-	Provision for Repayment of External Loans	-	-	-	_	n/a
	Contribution to / (from) General Balances	•			_	n/a
-	TOTAL APPROPRIATIONS		-	-	-	n/a
<u> </u>	TOTAL NET EXPENDITURE	- 1	19	(19)	_	n/a
				(,,,,)		
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					
						•
Other resourc	e changes					
· ·						
	overnment Funding for Public Health Services	JIV Doetoc-abia				(271)
	eimbursement from South and SouthWest London H ing for Drug and Alcohol Action Service	niv Parimersnip				(140)
	roydon Council's contribution to recharge income					(231) (288)
	contribution to reflect internal change					288
•	penditure on Public Health Services					623

						(19)
TOTAL OTC:	ED VADIATIONS IN PROGUEDS					(4.5)
LUTAL OTHE	R VARIATIONS IN RESOURCE					(19)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH DIVISION SUMMARY

DIRECTORATE

SERVICE DESCRIPTION

The Directorate provides a support function to the department. All costs incurred by the Directorate are recharged within DASHH operational divisions.

MOVEMENT IN NET EXPENDITURE

IAI O A FIAI PLA	II IN NET EXPENDITURE					
		ORIGINAL		Variations in Level of		
		BUDGET	Expenditu	ure on (A)	BUDGET	%
COST						
CENTRE	SERVICE	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
1F759	Departmental Overheads	-	12	(12)	-	n/a
	TOTAL NET SPEND	-	12	(12)		n/a

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Executive Director - DASHH	1.0	5.6	4.6
Departmental Overheads			
TOTAL FTE STAFF	1.0	5.6	4.6

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

COST CENTRE:1F614

DIRECTORATE

FORECAST		ORIGINAL BUDGET		in Level of	ORIGINAL BUDGET	%
FORECAST 2013/14	DESCRIPTION	2013/14	Inflation	ure on (A) * Other	2014/15	CHANGE
2013/14	DESCRIPTION	(A)		(C)	(D)	
£000's		£000's	(B) £000's	£000's	£000's	(E) %
	Employees	352	4	12	368	
	Premises related expenditure	- 552		'-	-	n/a
	Supplies and Services	418	_	(224)	194	(54)
	Third Party Payments	404	8	(132)	280	(31)
	Transfer Payments	-				n/a
-	Transport related expenditure	_	_			n/a
87	Recharges from other services	97	-	(56)	41	(58)
	TOTAL EXPENDITURE	1,271	12	(400)	883	(31)
-	Government Grants	-		-	-	n/a
_	Other Grants, reimbursements and contributions	_	-	-	_	n/a
E I	Fees and Charges	-	_	_	_	n/a
	Other Customer and Client Receipts	_	_		-	n/a
	Interest Receivable	_	_	-	_	n/a
	Recharges to other services	(1,303)	_	382	(921)	(29)
	TOTAL INCOME	(1,303)	-	382	(921)	(29)
		, , ,			·	(Z3)
(122)	NET CONTROLLABLE COST	(32)	12	(18)	(38)	19
	Capital Charges		-	-	_	n/a
	Deferred/Intangible Charges	-	_	_	_	n/a
	REFCUS	-	-	-	_	n/a
	Corporate support services bought in	32	-	6	38	19
	TOTAL UNCONTROLLABLE COST	32	<u>.</u>	6	38	19
(58)	NET COST OF SERVICE	-	12	(12)	-	n/a
	Contributions to / (from) Earmarked Reserves		_			n/a
	Contributions to / (from) Capital Reserves:	_		_		n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	_	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	_	-	n/a
						1,7,5
. 1	TOTAL NET EXPENDITURE	I	12	(12)		n/a

(15)

382

(338)14

(7)

(12)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH **DIRECTORATE**

EXECUTIVE DIRECTOR - DASHH

COST CENTRE: 1F759

Centralisation of pension funding

Transfer of responsibilities and their funding within DASHH Other minor changes

TOTAL OTHER VARIATIONS IN RESOURCE

Recharge to other services

		ORIGINAL		in Level of	ORIGINAL	-4
FORECAST	i	BUDGET		re on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	£000's	£000's	£000's	£000's	%
	Employees	352	4	12	368	5
	Premises related expenditure	-		-	-	n/a
209	Supplies and Services	418	-	(224)	194	(54)
488	Third Party Payments	404	8	(132)	280	(31)
-	Transfer Payments	-]	-		-	n/a
-	Transport related expenditure	-	-	-	-	n/a
87	Recharges from other services	97	-	(56)	41	(58)
	TOTAL EXPENDITURE	1,271	12	(400)	883	(31)
	Government Grants	1,62.1		(188)	- 305	n/a
	Other Grants, reimbursements and contributions	-	_		_	n/a
		-	-	_	·	
	Fees and Charges	-	•	-	_	n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	- ,	-	n/a
	Recharges to other services	(1,303)	-	382	(921)	(29)
(1,301)	TOTAL INCOME	(1,303)	-	382	(921)	(29)
(122)	NET CONTROLLABLE COST	(32)	12	(18)	(38)	19
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	_	-	-	-	n/a
64	Corporate support services bought in	32	_	6	38	19
64	TOTAL UNCONTROLLABLE COST	32		6	38	19
						,,,
	HET GOOT OF OFFILIAR	_	12	(12)	-	n/a
(58)	NET COST OF SERVICE					
(58)						
(58)	Contributions to / (from) Earmarked Reserves	-	-	-	-	
(58) - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	- -	n/a
(58) - - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	- - -		-	- - -	n/a n/a
- - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans	- - - -	- - -	-	- - - -	
- - - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	- - -	- - -	-	- - - - -	n/a n/a
- - - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans	- - -	- - - -	-	- - - -	n/a n/a n/a
- - - - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	- - - - -	-	- - - - -		n/a n/a n/a <u>n/a</u> n/a
- - - - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	- - - - -	12	-		n/a n/a n/a n/a
- - - - - - (58)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves; Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
- - - - - - (58)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
- - - - - (58)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves; Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
- - - - - (58)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves; Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
- - - - - (58)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves; Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
- - - - - (58)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves; Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
- - - - - (58)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves; Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
(58)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
(58) * OTHER VA Strategic bud	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a £000's
(58) * OTHER VA Strategic bud	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a
(58) * OTHER VA Strategic bud	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a £000's
(58) * OTHER VA Strategic bud	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a £000's
(58) * OTHER VA Strategic bud	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a £000's
(58) * OTHER VA Strategic bud Strategic bud Postage savi	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ngs from on-line access	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a £000's
(58) * OTHER VA Strategic bud Strategic bud Postage savi	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands aget - agreed additional income / savings ages from on-line access	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a n/a f/a f/a f/a
(58) * OTHER VA Strategic bud Strategic bud Postage savia	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands aget - agreed additional income / savings aget representations get - agreed additional income / savings aget representations ce changes rvices bought in	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a from the
(58) * OTHER VA Strategic bud Strategic bud Postage savia Other resourc	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands aget - agreed additional income / savings ages from on-line access	- - - - - -	-	- - - - -		n/a n/a n/a n/a n/a n/a n/a f/a f/a



DEVELOPMENT & ENVIRONMENT

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KEY SERVICE TARGETS / PRIORITIES FOR 2014/15

To lead, manage and deliver programmes for the development of the Town Centre and Opportunity Area Planning Framework Ensure that investment in infrastructure and development is coordinated and any adverse impact on the local economy is minimised. Continue to secure investment by existing businesses and attract new inward investment.

Further improve and develop the London Road area to rebuild confidence and attract investment.

Reduce street litter and fly-tipping in those areas of the borough where this problem persists.

Deliver new housing including on surplus LA land and through regeneration in the district centres and other neighbourhoods.

Implement Pathways to Employment to maximise training and recruitment of local unemployed people.

Deliver the Council's capital programme for schools, housing and infrastucture to meet and where possible exceed client expectations.

KEV VOLUME INDICATORS

KEY VOLUME INDICATORS					
	ACTUAL	ORIGINAL	FORECAST	FORECAST	%
DESCRIPTION	2012/13	2013/14	2013/14	2014/15	CHANGE
The percentage of major planning applications determined within 13 weeks	30%	60%	60%	tbc	n/a
The number of jobs created for local people through all economic development initiatives	n/a	1,000	1,000	tbc	n/a
Number of regeneration schemes enabled in District Centres Centres (target of 10 by 2014/15)	n/a	10	6	10	67
Number of affordable homes delivered (gross)	268	220	220	tbc	n/a
The percentage of household waste that is sent for reuse, recycling or composting	44.3%	45%	45%	tbc	n/a
The total number of fly-tips reported	11,150	10,370	14,000	tbc	n/a
Number of fixed penalty notices issued by the Council for incorrect disposal of rubbish The number of licencing compliance visits undertaken for all all licenced premises	78 473	117 500	500 650		n/a n/a
Average sick days per FTE			7		

FINANCIAL PERFORMANCE

COST CENTRE: 1V400

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2012/13	2013/14	2013/14	2014/15	CHANGE
	£000	0003	2000	£000	
Employees	23,699	22,668	23,989	21,524	(10)
Premises related expenditure	4,402	4,444	4,567	4,300	(6)
Supplies and Services	18,891	17,615	17,058	15,448	(9)
Third Party Payments	25,426	24,086	24,329	24,341	0
Transfer Payments	-	-	- [-	n/a
Transport related expenditure	1,273	943	1,008	917	(9)
Capital Charges	16,356	16,209	16,209	15,856	(2)
Deferred/Intangible Charges		•	-	- 1	n/a
REFCUS	4,885	497	497	7,135	1,336
Corporate support services bought in	10,718	8,925	8,969	8,321	(7)
Recharges (to) / from other services	(2,601)	(2,044)	(3,404)	(3,602)	6
TOTAL EXPENDITURE	103,049	93,343	93,222	94,240	1
Government Grants	(4,597)	-	(299)	•	(100)
Other Grants, reimbursements and contributions	(3,397)	(321)	(987)	(105)	(89)
Fees and Charges	(11,800)	(14,608)	(13,214)	(14,856)	12
Other Customer and Client Receipts	(11,182)	(9,343)	(9,713)	(9,919)	2
Interest Receivable		-	-	-	n/a
TOTAL INCOME	(30,976)	(24,272)	(24,213)	(24,880)	3
NET EXPENDITURE	72,073	69,071	69,009	69,360	1
Contributions to / (from) Reserves	2,424	•	(502)	- [(100)
CURRENT BUDGET	74,241				
TOTAL VARIANCE FROM BUDGET- Over/(Under)	256		68,507		

TOP FIVE FINANCIAL RISKS 2014/15

Costs of increase in flytipping - aim is to significantly reduce this pressure through enforcement and targeting of hot spot areas. Not meeting trade waste income targets - these targets are currently under review.

Street Based services income streams unachievable - Restructure in place prior to 2014-15 will significantly reduce this pressure. Leisure Centre contract savings - Discussions underway with contractor to develop proposals. Surrey Street Market support - market manager to be recruited to reduce this budget pressure.

DEPARTMENT SUMMARY

CABINET MEMBER

Councillor Jason Perry	Cabinet Member for Planning, Regeneration & Transport
Councillor Simon Hoar	Cabinet Member for Community Safety & Public Protection
Councillor Phil Thomas	Cabinet Member for Highways & Environmental Services
Councillor Vidhi Mohan	Cabinet Member for Communities & Economic Development

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jo Negrini	Executive Director of Development and Environment	
Mike Kiely	Director of Planning	65599
Tony Antoniou	Director of Regeneration	65407
Tony Brooks	Director of Environment	65433

COST CENTRE	SERVICE
1V500, 1V551 & 1V554	Environment
1V552	Planning Regeneration

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET	Expenditure on (A)		BUDGET	%
2013/14	DIVISION	2013/14	Inflation	Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
61,793	Environment	62,320	658	(226)	62,752	1
3,762	Planning	3,776	38	(488)	3,326	(12)
2,952	Regeneration	2,975	29	278	3,282	10
	-					ŀ
68,507	TOTAL NET SPEND	69,071	725	(436)	69,360	(1)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL.	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Environment	387.5	357.6	(29.9)
Planning	87 <i>.</i> 6	89.8	2.2
Regeneration	43.5	53.0	9.5
TOTAL FTE STAFF	518.6	500.4	(18.2)

DEPARTMENT SUBJECTIVE SUMMARY

SUBJECTIV	E SUMMARY					
		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		[(A)	(B)	(C)	(D)	(E)
£000's		£0003	£000's	£000's	£000's	%
23,989	Employees	22,668	447	(1,591)	21,524	(5
4,567	Premises related expenditure	4,444	24	(168)	4,300	(3
		17,615	124	(2,291)	15,448	(12
	Third Party Payments	24,086	377	(122)	24,341	1
_ ',020	Transfer Payments	1,,,,,		(,,		n/a
1,008	Transport related expenditure	943	_	(26)	917	(3
	Recharges from other services	6,703	_	62	6,765	1
				i	- í	
74,111	TOTAL EXPENDITURE	76,459	972	(4,136)	73,295	(4
	Government Grants	-	-	-	-	n/a
(987)	Other Grants, reimbursements and contributions	(321)	-	216	(105)	(67
(13,214)	Fees and Charges	(14,608)	(224)	(24)	(14,856)	2
	Other Customer and Client Receipts	(9,343)	(21)	(555)	(9,919)	6
(0,7 10)	Interest Receivable	(0,040)	(-'/	(000)	(0,0,0)	n/a
(C ECA)		(0.747)	(0)	(4 040)	(40.007)	
	Recharges to other services	(8,747)	(2)	(1,618)	(10,367)	19
(30,777)	TOTAL INCOME	(33,019)	(247)	(1,981)	(35,247)	7
43,334	NET CONTROLLABLE COST	43,440	725	(6,117)	38,048	(12)
16,209	Capital Charges	16,209	-	(353)	15,856	(2)
	Deferred/Intangible Charges	· .	-	` - '	´ •	n/a
	REFCUS	497	_	6,638	7,135	1,336
	Corporate support services bought in	8,925	_	(604)	8,321	(7)
	TOTAL UNCONTROLLABLE COST	25,631	_	5,681	31,312	
20,070	TOTAL OROOMITOLEADEL OOOT	20,001		0,001	OI,OIE	22
69,009	NET COST OF SERVICE	69,071	725	(436)	69,360	0
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	•	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(502)	TOTAL APPROPRIATIONS	-	-	-		n/a
		-	1		· · · · · · · · · · · · · · · · · · ·	
68,507	TOTAL NET EXPENDITURE	69,071	725	(436)	69,360	0
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
					1	
	get - agreed pressures / service demands					322
Strategic bud	get - agreed additional income / savings					(2,957)
					Ĺ	
						(2,635)
Other resource	ce changes					2,199
					-	
	ER VARIATIONS IN RESOURCE					(436)

ENVIRONMENT

SERVICE DESCRIPTION

The Environment Division comprise Leisure and Environment, Highways and Parking, Community Safety, Regulatory and Bereavement services.

Leisure and Environment Services provides waste management and recycling services, sports and leisure services and manage Croydon's parks and green spaces. The Waste Management and Recycling team contract manage waste services for domestic and trade waste collections, recycling and street cleaning services, processing of green garden waste and kitchen food waste and operation of household recycling centres. Sport and leisure services provide sport opportunities for young people, GP referral services and operation of Croydon's leisure centres in partnership with Fusion Leisure. The Green Spaces team are responsible for the protection, conservation and maintenance of all of the borough's parks and green spaces including management and maintenance of open countryside, allotments, park buildings and games courts.

Highways and Parking Services ensure the safety of highway users by delivering maintenance to carriageways, footways, public footpaths, street lighting and highway structures and bridges. The Highways team also monitor statutory works to minimise delay and disruption and are responsible for enforcement of road traffic regulations. The service also provides road safety, skip licensing and parking services. Parking provision is managed through highway parking spaces, car parks and permitted parking. The Parking team is also responsible for enforcement of parking regulations and Blue Badges.

Community Safety Services comprise the Safer Croydon Partnership, Antisocial Behaviour (ASB) Unit, Witness Support Service and Area Enforcement Service. The Community Safety Team support the Safer Croydon Partnership in the development and implementation of the crime reduction strategy and maintain and manage the dedicated Safer Croydon radio service. The ASB Unit is responsible for implementing the council's statutory and partnership obligations relating to ASB Orders, Acceptable Behaviour Agreements, training partners and coordinating a borough-wide response to ASB. The Witness Support Service offers around the clock aid to those who agree to give evidence in civil cases, such as an ASBO. The Area Enforcement Team work closely with the borough's Safer Neighbourhood Teams to tackle ASB, flytipping and cleansing and provide a high visibility presence to reassure local residents. An Environmental Response Team tackle issues such as graffiti removal, chewing gum removal, fly-tip prevention and also provide a rapid response service to clean up environmental emergencies.

Regulatory Services provide food safety, health and safety, trading standards, pollution control and licensing services. The Food Team ensures that food sold, offered and stored for sale and entering the borough is wholesome, fit for human consumption and properly labelled and described. Occupational Safety secures the health, safety and welfare of people in those premises where the local authority is the designated enforcement agency. Trading Standards ensures that local people and businesses are protected from illegal and unfair trade practices. Pollution control deals with a range of statutory environmental pollution matters including air pollution, contaminated land and noise pollution. The Licensing team secure the suitability of those premises where the council is the licensing or certifying authority to ensure the health and safety of those attending these premises.

The bereavement service is responsible for managing and administering the crematorium and the garden of remembrance as well as the three cemeteries serving the borough (Milcham cemetery, Queen's Road cemetery and Greenlawns Memorial Park). In addition the service runs the public mortuary in Thornton Road.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu	in Level of Ire on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1V650 &						
1V602	Highways and Parking	15,505	(40)	4,946	20,411	32
1V651	Environment & Leisure Services	40,913	514	(4,768)	36,659	(10)
1V604	Regulatory Services	2,216	12	(275)	1,953	(12)
1V605	Community Safety Services	3,355	28	254	3,637	8
1V606	Bereavement Services	331	(37)	(200)	94	(72)
1V500	Directorate	-	181	(183)	(2)	n/a
	TOTAL NET SPEND	62,320	658	(226)	62,752	1

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Highways & Parking Services	193.3	190.3	(3.0)
Environment & Leisure Services	58.0	34.6	(23.4)
Regulatory Services	31.4	32.4	1.0
Community Safety Services	77.1	75.6	(1.5)
Bereavement Services	23.7	23.7	(0.0)
Directorate	4.0	1.0	(3.0)
TOTAL FTE STAFF	387.5	357.6	(29.9)

ENVIRONMENT

COST CENTRE: 1V550 /1V551 / 1V554

		ORIGINAL	Variations i	+.	ORIGINAL	
FORECAST	I	BUDGET	Expenditu		BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	%
	Employees	15,791	379	(1,878)		(
	Premises related expenditure	4,444	24	(168)		(
	Supplies and Services	17,011	123	(2,261)		(1
	Third Party Payments	23,840	377	(2)	24,215	
	Transfer Payments	-	-	(07)		n
	Transport related expenditure	900	-	(27)	873	(
	Recharges from other services	4,652		(213)	·	(
	TOTAL EXPENDITURE	66,638	903	(4,549)	62,992	(
	Government Grants	- (004)	- [(405)	n
	Other Grants, reimbursements and contributions	(321)	(202)	216	(105)	(6
	Fees and Charges	(11,776)	(223)	(100)	(12,099)	
	Other Customer and Client Receipts	(9,285)	(20)	(555)	(9,860)	
	Interest Receivable	-	-	-	-	п
(3,265)	Recharges to other services	(6,248)	(2)	(747)	(6,997)	1
(23,932)	TOTAL INCOME	(27,630)	(245)	(1,186)	(29,061)	
38,504	NET CONTROLLABLE COST	39,008	658	(5,735)	33,931	(1
,				(41, 44)		
16,174	Capital Charges	16,174	-	(327)	15,847	(
	Deferred/Intangible Charges	-	-	- 1	-	n
333	REFCUS	333	-	6,302	6,635	1,89
6,850	Corporate support services bought in	6,805	-	(466)	6,339	(
23,357	TOTAL UNCONTROLLABLE COST	23,312		5,509	28,821	2
					,	
61,861	NET COST OF SERVICE	62,320	658	(226)	62,752	
(68)	Contributions to / (from) Earmarked Reserves		. 1	. 1	- 1	r
	Contributions to / (from) Capital Reserves:	_ [- 1	_	_	·
.	Financing of Capital Expenditure	_	_ [.	_	
_ [Provision for Repayment of External Loans	_	- [_ [_ [ŗ
_	Contribution to / (from) General Balances	-	_	.	_	ľ
	TOTAL APPROPRIATIONS			-	-	
			l_		<u>_</u>	
61,793	TOTAL NET EXPENDITURE	62,320	658	(226)	62,752	

DEVELOPMENT & ENVIRONMENT ENVIRONMENT HIGHWAYS & PARKING

COST CENTRE: 1V650 & 1V602

FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ire on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	7,260	130	(694)	6,696	(8
	Premises related expenditure Supplies and Services	1,515 1,616	:	(112) 62	1,403 1,678	(7
	Third Party Payments	2,717	12	299	3,028	11
- 015	Transfer Payments	000	-	•	-	n/
	Transport related expenditure Recharges from other services	265 1,650	-	6 27	271 1,677	2
	TOTAL EXPENDITURE	15,023	142	(412)	14,753	(2
-	Government Grants		-	-	-	n/
	Other Grants, reimbursements and contributions	(95)	-	-	(95)	
	Fees and Charges	(7,271)	(182)	(208)	(7,661)	
(7,542)	Other Customer and Client Receipts Interest Receivable	(7,211)	-	(670)	(7,881)	n/
	Recharges to other services	(706)		(237)	(943)	34
(14,572)	TOTAL INCOME	(15,283)	(182)	(1,115)	(16,580)	8
(442)	NET CONTROLLABLE COST	(260)	(40)	(4.507)	(1 007)	603
(442)	NET CONTROLLABLE COST	(200)	(40)	(1,527)	(1,827)	603
13,333	Capital Charges	13,333	•	(08)	13,253	(1
175	Deferred/Intangible Charges REFCUS	175	-	- 6,460	6,635	n/s 3,691
	Corporate support services bought in	2,257	-	93	2,350	4
15,765	TOTAL UNCONTROLLABLE COST	15,765	-	6,473	22,238	41
			1	1		ı
15,323	NET COST OF SERVICE	15,505	(40)	4,946	20,411	32
	Contributions to / (from) Earmarked Reserves				-	n/a
	Contributions to / (from) Capital Reserves:				-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans		1		-	n/: n/:
	Contribution to / (from) General Balances					n/a
•	TOTAL APPROPRIATIONS	-]	•	•	-	n/a
15,323	TOTAL NET EXPENDITURE	15,505	(40)	4,946	20,411	32
70,000		10,000	(10)	.,0.0	20,111	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands ar Park - Rebasing Income					62
	rking charges in South End					60
Street Lightin	g - PFI contractual growth					157
						279
	get - agreed additional income / savings					
	ency staff position ces completion of restructure					(65)
	placement of ICT systems in back office					(60) (125
Restructure o	f Highways and Parking					(100
	ome from leasing parking spaces to Royal Mail ure Centre parking management charge					(10) (4)
Introduction o	of a street lighting variable lighting policy					(100
PCN rebandir	ng Hic enforcement					(300 (50
	affic enforcement via new CCTV units being installed	ı				(135
Jtility works in						(150
mproved reco	overy of cost from damage to highways infrastructure					(50)
3.5]	(1,149
Other resourd /irements to:						
Chief Exec	cutives - Pensions Deficit Budget					(499)
	e - Departmental Layers and Spans Parking Services e - HRA recharge and Directorate turnover allowand					(86) (238)
/irements fro		•				(ZOO
Chief Exec	cutives - Business Support budget transfer for posts	no longer in scope			,	89
Staff Changes	\$					25
/ariations in r	running expenses					-
/ariations in i /ariations in r						27
Capital Charg						(80
EFCUS	apart consises hought in					6,460
orporate sup Inor variatio	port services bought in ns					93
	London Signal Network Support].	25
						5,816
					-	
	R VARIATIONS IN RESOURCE					4,946

DEVELOPMENT & ENVIRONMENT ENVIRONMENTAL & LEISURE SERVICES

		ODIOWIAL	Madadasa	- 1 1 1 - 1		
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) s'0003	(B) £000's	(C) £000's	(D) £000's	(E)
	Employees	2,442	14	(840)	1,616	% (34
2,167	Premises related expenditure	2,148	16	3	2,167	1
	Supplies and Services	12,894	123	(2,212)	10,805	(16
20,863	Third Party Payments Transfer Payments	20,960	365	(370)	20,955	(0 n/a
379	Transport related expenditure	361	-	(9)	352	(2
1,875	Recharges from other services	1,872	-	(408)	1,464	(22
39,458	TOTAL EXPENDITURE	40,677	518	(3,836)	37,359	(8
- "	Government Grants				•	n/i
1	Other Grants, reimbursements and contributions	(10)	•	•	(10)	•
	Fees and Charges Other Customer and Client Receipts	(2,810)	(3)	87 50	(2,726)	(3
(000)	Interest Receivable	(697)	(1)	ວບ	(648)	(7 n/a
(1,601)	Recharges to other services	(1,440)		(290)	(1,730).	20
	TOTAL INCOME	(4,957)	(4)	(153)	(5,114)	
		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1.74	(1447)	(/	3
34,809	NET CONTROLLABLE COST	35,720	514	(3,989)	32,245	(10
2,492	Capital Charges	2,492	. 1	(118)	2,374	(5
	Deferred/intangible Charges	257,3		(110)	2,014	n/a
	REFCUS	50	-	(50)	-	(100
	Corporate support services bought in	2,651	-	(611)	2,040	(23
5,194	TOTAL UNCONTROLLABLE COST	5,193	-	(779)	4,414	(15
40,003	NET COST OF SERVICE	40,913	514	(4,768)	36,659	(10
101000				(, , , , , , , ,	,	(
	Contributions to / (from) Earmarked Reserves				-	n/a
	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure				-	n/a n/a
	Provision for Repayment of External Loans					n/a
	Contribution to / (from) General Balances				-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
40,003	TOTAL NET EXPENDITURE	40,913	514	(4,768)	36,659	(10
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
O THE COMME	MATIONO IN LEVEL OF EM CHOPFORE					20003
Strategic bud	get - agreed pressures / service demands					
					•	
						-
Strategic bud	get - agreed additional income / savings					
Recycling - R	esidual from compulsory recycling in 2013/14					
						(60
Reduction in	inical Waste being sent to landfill					
	inical Waste being sent to landfill Green and Food waste disposal costs					(50) (247)
	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs					(50) (247) (50)
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Review of Lei Green Space:	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs					(50) (247) (50) (90) (563)
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Review of Lei Green Space: Reduction in '	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs					(50) (247) (50) (90) (563) (252)
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Review of Lei Green Space: Reduction in Sevents Clean: Other resource Virements to:	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace					(50 (247 (50 (90 (563 (252 (9)
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Review of Lei Green Space: Reduction in 'Events Clean: Other resourc Virements to: Chief Exec Directorate Virements froi	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace ee changes coultives - Pensions Deficit Budget co- Clear remaining budget on Cultural Projects & Per	formance				(50) (247) (50) (90) (563) (252) (9) (1,321) (174)
Review of Lei Green Space. Reduction in 1 Events Clean: Other resourc Virements to: Chief Exec Directorate Virements froi	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes c- cutives - Pensions Deficit Budget e - Clear remaining budget on Cultural Projects & Per m :-	formance			To the second se	(50 (247 (50 (90 (563 (252 (9 (1,321)
Review of Lei Green Space: Reduction in 1 Events Clean: Other resourc Virements to : Chief Exec Virements froi Chief Exec	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes cutives - Pensions Deficit Budget - Clear remaining budget on Cultural Projects & Per m: cutives - 1 FTE back from Business Sport	formance			The second secon	(50 (247 (50 (90 (563 (252 (9 (1,321 (174 (2,35)
Review of Lei Green Space: Reduction in 'Events Clean: Other resourc Virements to: Chief Exec Virements froi Chief Exec Staff Changes	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes cutives - Pensions Deficit Budget - Clear remaining budget on Cultural Projects & Per m: cutives - 1 FTE back from Business Sport	formance				(50 (247 (50 (90 (563 (252 (9 (1,321 (174 (2) 35
Review of Lei Green Space. Reduction in 1 Events Clean: Other resourc Virements to: Chief Exec Directorate Virements froi Chief Exec Staff Changes Variations in i	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes - cutives - Pensions Deficit Budget - Clear remaining budget on Cultural Projects & Per m : cutives - 1 FTE back from Business Sport	formance				(50 (247 (50 (90 (563 (252 (9 (1,321 (174 (2) 35
Review of Lei Green Space. Reduction in 1 Events Clean: Other resourc Virements to: Chief Exec Directorate Virements froi Chief Exec Staff Changes Variations in r Variations in r	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace ee changes c- cutives - Pensions Deficit Budget e - Clear remaining budget on Cultural Projects & Per m :- cutives - 1 FTE back from Business Sport s running expenses ncome echarges	formance				(50 (247 (50) (90) (563) (252 (9) (1,321) (174) (2) (35) (44) (9) (510)
Review of Lei Green Space: Reduction in ' Events Clean: Other resourc Virements to: Chief Exec Directorate Virements fro Chief Exec Variations in r Variations in r Variations in r Capital Charge	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace ee changes c- cutives - Pensions Deficit Budget e - Clear remaining budget on Cultural Projects & Per m :- cutives - 1 FTE back from Business Sport s running expenses ncome echarges	formance				(50 (247 (50 (90 (563 (252 (9) (1,321 (174 (2) 35 (44 (9) -
Review of Lei Green Space: Reduction in ' Events Clean: Other resourc Virements to: Chief Exec Directorate Virements from Chief Exec Staff Changes Variations in r Variations in r Variations in r Variations in r Capital Charg REFCUS	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace ee changes c- cutives - Pensions Deficit Budget e - Clear remaining budget on Cultural Projects & Per m :- cutives - 1 FTE back from Business Sport s running expenses ncome echarges	formance				(50 (247 (50) (90) (563 (252 (9 (1,321 (174 (2 35 (44, (9) - (510) (118 (50)
Review of Lei Green Space. Reduction in I Events Clean: Other resourc Virements to: Chief Exec Directorate Virements froi Chief Exec Staff Changes Variations in i Variations in i Variations in r Capital Charg REFCUS Corporate sup Minor variation	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes c- cutives - Pensions Deficit Budget e- Clear remaining budget on Cultural Projects & Per m: cutives - 1 FTE back from Business Sport s cutives - 1 FTE back from Business Sport s cutives - 1 FTE back from Business Sport s cutives - 1 FTE back from Business Sport s cutives - 1 FTE back from Business Sport s cutives - 1 FTE back from Business Sport s cutives - 1 FTE back from Business Sport s cutives - 1 FTE back from Business Sport s cutives - 1 FTE back from Business Sport	formance				(50) (247) (50) (563) (252) (90) (1,321) (174) (2) (35) (44) (9) (510) (118) (50) (611) (611)
Review of Lei Green Space: Reduction in 'Events Clean: Other resource Virements to: Chief Exect Directorate Virements froichief Exect Virements fro	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes - cutives - Pensions Deficit Budget - Clear remaining budget on Cultural Projects & Perm :- cutives - 1 FTE back from Business Sport s running expenses ncome recharges es opport services bought in ns ! Waste Disposal	formance				(50) (247) (50) (90) (563) (252) (9) (1,321) (174) (2) 35 (44) (9) - (510) (118) (50) (611) (1,803)
Review of Lei Green Space. Reduction in I Events Clean: Other resourc Virements to: Chief Exec Directorate Virements froi Chief Exec Staff Changes Variations in i Variations in i Variations in r Capital Charg REFCUS Corporate sup Minor variation	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes - cutives - Pensions Deficit Budget - Clear remaining budget on Cultural Projects & Perm :- cutives - 1 FTE back from Business Sport s running expenses ncome recharges es opport services bought in ns ! Waste Disposal	formance				(50) (247) (50) (90) (563) (252) (9) (1,321) (174) (2) 35 (44) (9) - (510) (118) (50) (611) (1,803) (161)
Review of Lei Green Space: Reduction in 'Events Clean: Other resource Virements to: Chief Exect Directorate Virements froichief Exect Virements fro	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes - cutives - Pensions Deficit Budget - Clear remaining budget on Cultural Projects & Perm :- cutives - 1 FTE back from Business Sport s running expenses ncome recharges es opport services bought in ns ! Waste Disposal	formance				(60) (50) (247) (50) (90) (563) (252) (9) (1,321) (174) (2) (35) (510) (118) (50) (611) (1,803) (161) (3,447)
Review of Lei Green Space: Reduction in ' Events Clean: Other resource Virements to: Chief Exect Directorate Virements froichief Exect Chief Exect Virements froichief Exect	inical Waste being sent to landfill Green and Food waste disposal costs Waste procurement costs sure Centre contract s - retendering of contract Waddon Leisure Centre management costs sing - Crystal Palace te changes - cutives - Pensions Deficit Budget - Clear remaining budget on Cultural Projects & Perm :- cutives - 1 FTE back from Business Sport s running expenses ncome recharges es opport services bought in ns ! Waste Disposal	formance			The second secon	(50) (247) (50) (247) (50) (90) (563) (252) (9) (1,321) (174) (2) (35) (510) (118) (50) (611) (1,803) (161)

DEVELOPMENT & ENVIRONMENT ENVIRONMENT REGULATORY SERVICES

FORFOACT		ORIGINAL	Variations		ORIGINAL	
FORECAST 2013/14	DESCRIPTION	BUDGET 2013/14	Expenditu Inflation	on (A) Other	BUDGET 2014/15	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	1,615 57	14	(102)	1,527 54	(5 (5
	Supplies and Services	346		(3)	346	-
	Third Party Payments	21	-	(60)	(39)	(286
	Transfer Payments		-	-	<u>.</u> -1	n/a
	Transport related expenditure	40	-	-	40	-
	Recharges from other services TOTAL EXPENDITURE	255	•	34	289	13
_,		2,334	14	(131)	2,217	(5
1	Government Grants		-	-	-	n/a
	Other Grants, reimbursements and contributions Fees and Charges	(60)	(1)	-	(61)	n/a 2
	Other Customer and Client Receipts	(598)	(1)	_	(599)	0
(333)	Interest Receivable	(245)	· ' '		- (555)	n/a
(56)	Recharges to other services	(56)	-	(30)	(86)	54
(661)	TOTAL INCOME	(714)	(2)	(30)	(746)	4
<u> </u>	S 1011 S 7 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
1,861	NET CONTROLLABLE COST	1,620	12	(161)	1,471	(9
.,		1,020		(101)	.,	(0,
1	Capital Charges	2	- 1	(2)	-	(100
-	Deferred/Intangible Charges		-	•	-	n/a
	REFCUS	29	-	(29)	-	(100)
	Corporate support services bought in	565	-	(83)	482	(15
594	TOTAL UNCONTROLLABLE COST	596	-	(114)	482	(19
	,					
2,455	NET COST OF SERVICE	2,216	12	(275)	1,953	(12)
(68)	Contributions to / (from) Earmarked Reserves	***************************************			-	n/a
	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure				-	n/a n/a
	Provision for Repayment of External Loans		ŀ		-	n/a
	Contribution to / (from) General Balances				-	n/a
(68)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
						120
2,387	TOTAL NET EXPENDITURE	2,216	12	(275)	1,953	(12)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£0000's
Strategic bud	get - agreed pressures / service demands					
					ĺ	
Strategic bud	get - agreed additional income / savings				ŀ	
Savings from	previous Shared Services project delivered in part ti	hrough reducing servi	ce			(60)
Review of fun	iding support to Night-time Noise Service/ Summer F	Party Patrol				(30)
						(90)
						' '
Other resource	e changes					
Virements to						
Chief Exec	cutives - Transfer Market Inspection office Surrey Str	eet as part of the Asse	et Rationalisat	ion		(3)
	cutives - Pensions Deficit Budget					(122)
Virements from	m :- cutives - Business Support budget transfer for posts	no longer in scane				35
OTHER EXEL	carres - business outport budget transier for posts	no longer in scope				35
						(15)
Staff Changes					1	
Variations in r	running expenses					•
Variations in r Variations in i	running expenses ncome					- 24
Variations in r Variations in it Variations in r	running expenses ncome recharges					34 (2)
Variations in r Variations in it Variations in r Capital Charg REFCUS	unning expenses ncome echarges es					(2) (29)
Variations in r Variations in it Variations in r Capital Charg REFCUS Corporate sup	running expenses ncome echarges es oport services bought in				į	(2) (29)
Variations in r Variations in it Variations in r Capital Charg REFCUS	running expenses ncome echarges es oport services bought in				, Transference	(2) (29)
Variations in r Variations in it Variations in r Capital Charg REFCUS Corporate sup	running expenses ncome echarges es oport services bought in				- The state of the	(2) (29)
Variations in r Variations in it Variations in r Capital Charg REFCUS Corporate sur	running expenses ncome echarges es oport services bought in				1 1111 00000	(2) (29) (83) -
Variations in r Variations in it Variations in r Capital Charg REFCUS Corporate sur	running expenses ncome echarges es oport services bought in				THEORY	(2) (29) (83) -
Variations in r Variations in in Variations in r Capital Charg REFCUS Corporate sup Minor variation	running expenses ncome echarges es oport services bought in					34 (2) (29) (83) (185)

DEVELOPMENT & ENVIRONMENT ENVIRONMENT COMMUNITY SAFETY SERVICES

Correction Control Correction Control Correction Correctio
2013/14 DESCRIPTION
Colors
3,710 Employees 209 Premises related expenditure 203
209 Premises related expenditure 203 (56) 147 699 (66) Third Party Payments (87) 129 42 17 129 17 129 129 17 129 129 129 129 129 129 129 129 129 129 129 129 129
809 Supplies and Services 840 . (141) 699 6(6) Third Party Payments (87)
(66) Third Party Payments
162 Transport related expenditure 176
(2,039) Recharges from other services
2,895 TOTAL EXPENDITURE
Government Grants
(216) Other Grants, reimbursements and contributions (138) Fees and Charges (192) (1) 35 (158) (158) (181) Other Customer and Client Receipts (150) (1) 65 (86) - Interest Receivable Recharges to other services (2,438) (2) 566 (1,874) (435) TOTAL INCOME (2,996) (4) 892 (2,118) 2,460 NET CONTROLLABLE COST 2,427 28 550 3,005 121 Capital Charges 121 - (41) 80 - (4
(138) Fees and Charges (192) (1) 35 (158) (81) Other Customer and Client Receipts (150) (1) 65 (86) - Interest Receivable Recharges to other services (2,438) (2) 566 (1,874) (435) TOTAL INCOME (2,996) (4) 882 (2,118) 2,460 NET CONTROLLABLE COST 2,427 28 550 3,005 121 Capital Charges 121 - (41) 80 - 2,427 28 550 3,005 121 Capital Charges 121 - (41) 80 - 2,427 28 550 3,005 121 Capital Charges 121 - (41) 80 - 2,427 29
(81) Other Customer and Client Receipts
Interest Receivable Recharges to other services (2,438) (2) 566 (1,874)
Recharges to other services
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contributions to / (from) General Balances Contributions in LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure Contract Contribution to / (from) Capital Balances Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves
2,460 NET CONTROLLABLE COST 2,427 28 550 3,005
121 Capital Charges
121 Capital Charges
- Deferred/Intangible Charges
Strategic budget - agreed additional income / savings Sept. Sept
T49 Corporate support services bought in T49 Ci 197 552 928 TOTAL UNCONTROLLABLE COST 928 Ci 296 632 3,388 NET COST OF SERVICE 3,355 28 254 3,637 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Contribution to / (from) General Balances Contribution to
928 TOTAL UNCONTROLLABLE COST 928 - (296) 632 3,388 NET COST OF SERVICE 3,355 28 254 3,637 Contributions to / (from) Earmarked Reserves -
3,388 NET COST OF SERVICE 3,355 28 254 3,637 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS 3,388 TOTAL NET EXPENDITURE 3,355 28 254 3,637 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - 3,388 TOTAL NET EXPENDITURE 3,355 28 254 3,637 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - 3,388 TOTAL NET EXPENDITURE 3,355 28 254 3,637 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure
Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS
Contribution to / (from) General Balances - TOTAL APPROPRIATIONS
TOTAL APPROPRIATIONS
3,388 TOTAL NET EXPENDITURE * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure
Strategic budget - agreed additional income / savings Reduction of Safer Croydon Partnership expenditure
Reduction of Safer Croydon Partnership expenditure
Reduction of Safer Croydon Partnership expenditure
Reduction of Safer Croydon Partnership expenditure
Reduction of Safer Croydon Partnership expenditure
Reduction of Safer Croydon Partnership expenditure
Reduction of Safer Croydon Partnership expenditure Restructure of Community Safety Team patrol service
Restructure of Community Safety Team patrol service
<u> </u>
Other resource shares
Other resource changes
Virements to :-
Chief Executives - Pensions Deficit Budget
Claff Changes
Staff Changes Variations in running expenses
Variations in Income
Variations in recharges
Capital Charges
DEFOUG
REFCUS
Corporate support services bought in
Corporate support services bought in

DEVELOPMENT & ENVIRONMENT ENVIRONMENT BEREAVEMENT SERVICES

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	 Employees	£000's 850	£000's	£000's (58)	£000's 799	% (1
	Premises related expenditure	516	8	(50)	524	, v
	Supplies and Services	283	-	30	313	1
	Third Party Payments Transfer Payments	8	:	_	8	n.
	Transport related expenditure	58	-	(10)	48	(1)
	Recharges from other services	117	-	52	169	4
1,780	TOTAL EXPENDITURE	1,832	15	14	1,861	:
	Government Grants		-	-	•	n/
	Other Grants, reimbursements and contributions Fees and Charges	(1.442)	- (20)	(14)	- (4 400)	n/
	Other Customer and Client Receipts	(1,443) (626)	(36) (16)	(14)	(1,493) (642)	;
	Interest Receivable	(020)	(10)		-	n,
-	Recharges to other services				-	n/
(2,004)	TOTAL INCOME	(2,069)	(52)	(14)	(2,135)	
(224)	NET CONTROLLABLE COST	(237)	(37)	_ [(274)	16
(224)	HET CONTROLLADEL COST	(201)	(31)		(274)	10
	Capital Charges	226	-	(86)	140	(38
	Deferred/Intangible Charges REFCUS	21	-	- (21)	-	n/ (100
	Corporate support services bought in	321	-	(93)	228	(29
	TOTAL UNCONTROLLABLE COST	568	-	(200)	368	(35
				'		(0.
345	NET COST OF SERVICE	331	(37)	(200)	94	(72
· · · · · · · · · · · · · · · · · · ·	Contributions to / (from) Earmarked Reserves					n/
	Contributions to / (from) Capital Reserves:				-	n/
	Financing of Capital Expenditure				-	n/
	Provision for Repayment of External Loans Contribution to / (from) General Balances		1		-	n/ n/
	TOTAL APPROPRIATIONS	-	-		-	
				!	!	n/:
345	TOTAL NET EXPENDITURE	331	(37)	(200)	94	(72
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE				-	
						£000's
Strategic budg	get - agreed pressures / service demands					£000's
Strategic bude	get - agreed pressures / service demands					£000's
Strategic bude	-					
	-					£000's
	-		**************************************			
New Burial La	-		**************************************			20
New Burial La Strategic bude	und get - agreed additional income / savings	110 10 10 10 10 10 10 10 10 10 10 10 10				20 20
New Burial La Strategic budo Bereavement	ind		and an artist and a second and a second and a second and a second and a second and a second and a second and a			20
New Burial La Strategic budo Bereavement	und get - agreed additional income / savings Services - Completion of customer support				To a control of the c	20
New Burial La Strategic budo Bereavement	und get - agreed additional income / savings Services - Completion of customer support					20 20 (8 (14
New Burial La Strategic budo Bereavement	und get - agreed additional income / savings Services - Completion of customer support					20
New Burial La Strategic budo Bereavement	und get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee					20 20 (8 (14
New Burial La Strategic budg Bereavement Bereavement	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee					20 20 (8 (14
New Burial La Strategic budg Bereavement Bereavement Other resource	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee					20 20 (8 (14
New Burial La Strategic budg Bereavement Bereavement Other resource Chief Exec	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes - utives - Pensions Deficit Budget					20 (8 (14 (22
New Burial La Strategic budg Bereavement Bereavement Other resourc Chief Exec Staff Changes	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes - utives - Pensions Deficit Budget					20 (8 (14 (22
Strategic budge Bereavement Bereavement Other resource Virements to: Chief Exec Staff Changes Variations in re	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes - utives - Pensions Deficit Budget					20 (8 (14 (22
Strategic budge Bereavement Bereavement Cher resource Virements to: Chief Exec Variations in re- Variations in ir-	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes utives - Pensions Deficit Budget s unning expenses ncome echarges					20 (8 (1 ² (22 (59 6
Strategic bude Bereavement Bereavement Chief Exec Staff Changes Variations in re Variations in re Variations in re	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes utives - Pensions Deficit Budget s unning expenses ncome echarges					20 (14 (22 (55
Strategic bude Bereavement Bereavement Virements to: Chief Exec Staff Changes Variations in re Variations in re Capital Charges	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes utives - Pensions Deficit Budget s unning expenses ncome echarges es					20 (14 (14 (22 (59 6- - - - (86 (21
Strategic budden Bereavement Bereavement Other resource Virements to: Chief Exect Variations in reversitions in reversitions in recognitions in recognitions in recognitions comporate supposessore supp	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes - cutives - Pensions Deficit Budget s cunning expenses acome echarges es					20 (8 (14 (22 (59 6 - - - - - - (21 (93
Strategic budden Bereavement Bereavement Other resource Virements to: Chief Exect Variations in recapital Charges Capital Charges Capital Charges Corporate sup	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes - cutives - Pensions Deficit Budget s cunning expenses acome echarges es					20 (8 (14 (22 (59 6 - - - - - - (21 (93
Strategic bude Bereavement Bereavement Virements to: Chief Exec Staff Changes Variations in re Variations in re Capital Charges	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes - cutives - Pensions Deficit Budget s cunning expenses acome echarges es					20 20 (8 (14
Strategic budden Bereavement Bereavement Other resource Virements to: Chief Exect Variations in recapital Charges Capital Charges Capital Charges Corporate sup	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes - cutives - Pensions Deficit Budget s cunning expenses acome echarges es					20 (8 (14 (22 (59 6 - - - - - - (21 (93
Strategic budden Bereavement Bereavement Chief Exect Cariations in recapital Charges Capital Charges Capital Charges Capital Charges Capital Charges Capital Charges Capital Charges	get - agreed additional income / savings Services - Completion of customer support Services - increased cremation fee e changes - cutives - Pensions Deficit Budget s cunning expenses acome echarges es					20 20 (14 (22 (55) 6 6 7 7 8 8 (8) (8) (9) (9)

DEVELOPMENT & ENVIRONMENT ENVIRONMENT DIRECTORATE

Specification Specificatio			1 00101111	Versioning.	to 1 areal of	0000000	
2013/14 DESCRIPTION	FORECAST		ORIGINAL			ORIGINAL	%
Seminar Semi							CHANGE
465 Employees							
Premises related expenditure		Employage					
1,031 Supplies and Services	452				142		/20
Transfer Payments	1,031						
Transport related expenditure 5.7 Recharges from other services 5.7 Recharges from other services 1.651 TOTAL EXPENDITURE 1.249 182 148 1.879 2. Government Grants - Other Grants, reinbursements and contributions			221	-	-	221	-
ST Recharges from other services			-	-	-	-	n/
1,951 TOTAL EXPENDITURE				-	-	-	
Contributions to / (from) Earmarked Reserves				100			
- Other Grants, reimbursements and contributions	1,001					-	
Fees and Charges	-		-	! I	-		n/
(3) Other Customer and Client Receipts (3) (1) (1) (4) (5) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	-		_		-	_	1
Interest Receivable		, ,	(3)	(1)		(4)	
(1,008) Recharges to other services				\'''		- (-/	n/a
40 NET CONTROLLABLE COST (262) 181 (608) (689) 16: Capital Charges Deterred/intanglobe Charges REFCUS 307 Corporate support services bought in 262 425 687 16: 307 TOTAL UNCONTROLLABLE COST 262 425 687 16: 307 TOTAL UNCONTROLLABLE COST 262 425 687 16: 307 TOTAL UNCONTROLLABLE COST 262 425 687 16: 347 NET COST OF SERVICE 181 (183) (2) In/a Contributions to / ffrom) Earnatted Reserves Contributions to / ffrom) Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom) Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserv	(1,608)	Recharges to other services	(1,608)	-	(756)	(2,364)	47
40 NET CONTROLLABLE COST (262) 181 (608) (689) 16: Capital Charges Deterred/intanglobe Charges REFCUS 307 Corporate support services bought in 262 425 687 16: 307 TOTAL UNCONTROLLABLE COST 262 425 687 16: 307 TOTAL UNCONTROLLABLE COST 262 425 687 16: 307 TOTAL UNCONTROLLABLE COST 262 425 687 16: 347 NET COST OF SERVICE 181 (183) (2) In/a Contributions to / ffrom) Earnatted Reserves Contributions to / ffrom) Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom) Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserves Contribution to / ffrom Earnatted Reserv	(1.611)	TOTAL INCOME	(1.611)	(1)	(756)	(2.368)	47
Capital Charges Delened/Intangible Charges Pelened/Intangible Pelened/	(.,,,		(1,01.)		(,,,,	(=,===,	4/
Capital Charges Delened/Intangible Charges Pelened/Intangible Pelened/	40	NET CONTROLLABLE COST	(262)	181	(608)	(689)	163
Deferred/intangible Charges REFCUS RE			()		(/	, , ,	
REFCUS 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 168 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 168 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 168 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 168 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 168 307 347 NET COST OF SERVICE - 181 (183) (2) n/a 347 Contributions to / (from) Earmarked Reserves - 181 (183) (2) n/a 347 Contribution to / (from) Capital Expenditure - 181 (183) (2) n/a 347 TOTAL APPROPRIATIONS - 1 - 1 0 0 0 0 0 0 0 0 0				-	-		n/a
307 Corporate support services bought in 262 - 425 687 163 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 163 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 163 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 163 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 163 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 163 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 163 307 TOTAL UNCONTROLLABLE COST 262 - 425 687 163 307 TOTAL UNCONTROLLABLE COST 262 - 70 TOTAL APPROPRIATIONS 2 - 70 TOTAL APPROPRIATIONS 2 - 70 TOTAL APPROPRIATIONS 2 - 70 TOTAL APPROPRIATIONS 307 TOTAL NET EXPENDITURE				•	•	-	n/a
307 TOTAL UNCONTROLLABLE COST			969	-]	40E	697	n/i 162
Contributions to / (from) Earmarked Reserves - 181 (183) (2) n/a							
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment Capital Provision for Provision for Provision to Provision to Provision for Provision for Provision Provision for Provision Provi	307	TOTAL UNCONTROLLABLE COST	202		443	001	162
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment of External Loans Contribution to / (from) General Balances - no Provision for Phepayment Capital Provision for Provision for Provision to Provision to Provision for Provision for Provision Provision for Provision Provi		VET COOT OF OFFINAL		40.1	4400)	(0)	
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	347	NET COST OF SERVICE	•	181	(183)	(2)	n/a
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS		Contributions to / (from) Earmarked Reserves				_	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Total demands Total demands Total Control of Expenditure Total Control of Expe						-	n/a
Contribution to / (from) General Balances -						-	n/a
TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Total display a service demands Total display and Services budgets Total display and Services budgets Total Executives - Management support team transferred to Business Support Total Executives - Pensions Deficit Budget Trements from : Chief Executives - Pensions Deficit Budget Trements from : Chief Executives - Transfer of D1100 Sustainable Development SERCOP Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes Ariations in running expenses Ariations in income Ar						-	n/a
TOTAL NET EXPENDITURE TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction in Supplies and Services budgets (50 (55 (56)		• •					n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction in Supplies and Services budgets (56 (56 (56 (56)	•	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduction in Supplies and Services budgets (56 (56 (56 (56)	047	TOTAL NET EVERNOTURE		404	(400)	(0)	- t-
Strategic budget - agreed pressures / service demands	347	TOTAL NET EXPENDITORE	-	101	(100)	(2)	18d
Strategic budget - agreed additional income / savings Reduction in Supplies and Services budgets (50 (50 (50 (50 (50 (50 (50 (5	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings Reduction in Supplies and Services budgets (50 (50 (50 (50 (50 (50 (50 (5	Ot to . ! !						
Ariations in running expenses Variations in income Variations in recharges Variations in rech	Strategic buo	get - agreed pressures / service demands					
Ariations in running expenses Variations in income Variations in recharges Variations in rech							
Ariations in running expenses Variations in income Variations in recharges Variations in rech							
Ariations in running expenses Variations in income Variations in recharges Variations in rech	Ctratagia bud	ant annual additional income I cavings					
Diher resource changes Virements to :- Chief Executives - Management support team transferred to Business Support Chief Executives - Pensions Deficit Budget Virements from :- Chief Executives - Transfer of D1100 Sustainable Development SERCOP Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in Minor variations .earning and Development adjustment (133	Strategic buo	qer - agreed additional income / savings					
Diher resource changes Virements to :- Chief Executives - Management support team transferred to Business Support Chief Executives - Pensions Deficit Budget Virements from :- Chief Executives - Transfer of D1100 Sustainable Development SERCOP Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in Minor variations .earning and Development adjustment (133	Reduction in	Supplies and Services budgets					(50
Other resource changes Virements to :- Chief Executives - Management support team transferred to Business Support Chief Executives - Pensions Deficit Budget Virements from :- Chief Executives - Transfer of D1100 Sustainable Development SERCOP Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes Arriations in running expenses Arriations in income Arriations in income Capital Charges SEFCUS Corporate support services bought in Minor variations Minor variations (23.		- · ·					
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Virements to :- Chief Executives - Management support team transferred to Business Support Chief Executives - Pensions Deficit Budget Virements from :- Chief Executives - Transfer of D1100 Sustainable Development SERCOP Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Capital Charges Corporate support services bought in Minor variations Learning and Development adjustment (236							
Chief Executives - Management support team transferred to Business Support Chief Executives - Pensions Deficit Budget //irements from :- Chief Executives - Transfer of D1100 Sustainable Development SERCOP Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes /ariations in running expenses /ariations in income /ariations in recharges Capital Charges EFCUS Corporate support services bought in dinor variations .earning and Development adjustment (133							
Chief Executives - Pensions Deficit Budget //irements from :- Chief Executives - Transfer of D1100 Sustainable Development SERCOP Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes /ariations in running expenses /ariations in income /ariations in recharges							,,,,
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Chief Executives - Transfer of D1100 Sustainable Development SERCOP Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges EFCUS Corporate support services bought in Minor variations Learning and Development adjustment (236 (1							(27
Highways & Parking - Departmental Layers and Spans Parking Services Environmental & Leisure Services - Clear remaining budget on Cultural Projects & Performance Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes Arriations in running expenses Arriations in running expenses Arriations in recharges Capital Charges EFCUS Corporate support services bought in Minor variations Learning and Development adjustment (23 (133			nt SERCOP				60
Highways & Parking - HRA recharge and Directorate turnover allowance Staff Changes /ariations in running expenses /ariations in income /ariations in recharges Capital Charges REFCUS Corporate support services bought in Ainor variations .earning and Development adjustment (236 (136 (136) (1	Highways	& Parking - Departmental Layers and Spans Parking	Services				86
Staff Changes /ariations in running expenses -/ariations in income /ariations in recharges -/ariations in recharges -/ariations in recharges -/ariations in recharges -/ariations in recharges -/ariations in recharges -/ariations -/aria				erformance			2
Variations in running expenses Variations in income Variations in recharges Variations in recharges Capital Charges EFCUS Corporate support services bought in Minor variations Va	rignways -	a Harking - HIHA recharge and Directorate turnover	аномапсе				238
Variations in running expenses Variations in income Variations in recharges Variations in recharges Capital Charges EFCUS Corporate support services bought in Minor variations Va	Staff Changes	Ş					32
Variations in income Variations in recharges Capital Charges SEFCUS Corporate support services bought in Minor variations Learning and Development adjustment (133	Variations in r	running expenses					-
Capital Charges REFCUS Outporate support services bought in Minor variations Learning and Development adjustment (23 (13)							
REFCUS Corporate support services bought in 381 Minor variations (132 Learning and Development adjustment (233							(772
Corporate support services bought in 381 Minor variations (182 Learning and Development adjustment (183 (183		ES					_
Minor variations (1 Learning and Development adjustment (23 (133)		pport services bought in					381
Learning and Development adjustment (23 (133							(1
	Learning and	Development adjustment					(23
TOTAL OTHER VARIATIONS IN RESOURCE (183							(133
TOTAL OTHER VARIATIONS IN RESOURCE (183							
	TOTAL OTHE	ER VARIATIONS IN RESOURCE					(402

PLANNING

COST CENTRE: 1V553

The Planning Division comprises Spatial Planing, Development Management and Building Control services.

Spatial Planning provides the functions of place making and plan making, which combined provide the councils spatial planning strategy over a future time horizon spanning twenty years. Plan making carry out the analysis and interpretation of evidence to support the preparation of Croydon's Local Plan principally through the Strategic Policies and other key spatial planning documents - Detailed Policies and Proposals, Infrastructure Delivery Plan (IDP) and Community Infrastructure Levy (CIL).

Place making provides qualitative inputs into the plan making processes regarding design and local distinctiveness through character appraisals, briefs, feasibility studies and masterplanning. It also integrates with Development Management through the pre-application process.

Development management processes applications for planning permission relating to all development types from householder extensions to large commercial or housing developments. A range of pre-application enquiry processes are also available to assist applicants. The service responds to appeals to the Planning Inspectorate against decisions to refuse planning permission or in relation to a condition on a planning permission and also investigates, and remedies where necessary, allegations about breaches of planning control.

Building Control is a statutory service to regulate the built environment for the protection of the public through the implementation and enforcement of Building Regulations and other legislation. The service aims to promote an accessible, healthy, safe and sustainable built environment within Croydon through provision of a customer focused service that offers value for money, and that is efficient, effective, and equitable.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
1V654 1V653 1V652	Spatial Planning Development Management Building Control	1,201 1,799 776	8 19 11	(93) (187) (208)	1,116 1,631 579	(7) (9) (25)
(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	TOTAL NET SPEND	3,776	38	(488)	3,326	(12)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Spatial Planning	16.0	18.0	2.0
Development Management	49.0	49.2	0.2
Building Control	22.6	22.6	0.0
TOTAL FTE STAFF	87.6	89.8	2.2

PLANNING

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
•	Employees	4,266	39	(181)	4,124	(:
-	Premises related expenditure		-	-		n.
	Supplies and Services	385	1	1	387	
	Third Party Payments	25	-	-	25	•
	Transfer Payments		-			n.
	Transport related expenditure	40	•	1	41	
	Recharges from other services	1,675	-	114	1,789	
6,645	TOTAL EXPENDITURE	6,391	40	(65)	6,366	((
	Government Grants	-	•	•	-	n.
	Other Grants, reimbursements and contributions		<u>-</u>	-	·	ก
	Fees and Charges	(2,679)	(1)	(77)	(2,757)	;
	Other Customer and Client Receipts	(58)	(1)	-	(59)	;
	Interest Receivable	-	-		-	n
(1,414)	Recharges to other services	(1,388)	-	(71)	(1,459)	
(4,072)	TOTAL INCOME	(4,125)	(2)	(148)	(4,275)	
2,573	NET CONTROLLABLE COST	2,266	38	(213)	2,091	(8
2,0.0		2,200		(2.0)		· ·
32	Capital Charges	32	-	(26)	6	(8
-	Deferred/Intangible Charges	-	-	-	-	n.
	REFCUS	124	-	(124)	-	(10
1,354	Corporate support services bought in	1,354	-	(125)	1,229	(
1,509	TOTAL UNCONTROLLABLE COST	1,510	-	(275)	1,235	(18
		,			· .	
4,082	NET COST OF SERVICE	3,776	38	(488)	3,326	(12
(320)	Contributions to / (from) Earmarked Reserves					n.
	Contributions to / (from) Capital Reserves:	[]	<u> </u>	_	- 1	n
_	Financing of Capital Expenditure	[]	.	_ [· _ [n
-	Provision for Repayment of External Loans] []	_ [_	_ [n
-	Contribution to / (from) General Balances	.	-	-	-	n
	TOTAL APPROPRIATIONS	-	-			n
· · · · · · · · · · · · · · · · · · ·						
3,762	TOTAL NET EXPENDITURE	3,776	38	(488)	3,326	(1

ORIGINAL Variations in Level of ORIGINAL

DEVELOPMENT & ENVIRONMENT

PLANNING

SPATIAL PLANNING

22	(E) % 11
£000's £000's<	% 11
- Premises related expenditure 45 Supplies and Services 139 11: 22 Third Party Payments 22 1: 1 Transfer Payments 1 Transport related expenditure 90 Recharges from other services 91 - 35 1: 1,114 TOTAL EXPENDITURE 1,064 8 57 1,1: - Government Grants - Other Grants, reimbursements and contributions (10) Fees and Charges (40) (4) Other Customer and Client Receipts (147) Recharges to other services (121) - (81) (21)	- n/a 19 - 12 - 11 n/a 16 38
45 Supplies and Services 139 - - 13 22 Third Party Payments 22 - - 1 Transfer Payments - - 1 Transport related expenditure - 1 90 Recharges from other services 91 - 35 13 1,114 TOTAL EXPENDITURE 1,064 8 57 1,13 - Government Grants - - - Other Grants, reimbursements and contributions - - (10) Fees and Charges (40) - - (4) Other Customer and Client Receipts (10) - - (147) Recharges to other services (121) - (81) (24) (24) (25) (2	
- Transfer Payments	- n/a 1 n/a 6 38
1 Transport related expenditure - - 1 90 Recharges from other services 91 - 35 13 14 1,114 TOTAL EXPENDITURE 1,064 8 57 1,13 - Government Grants - - - - - (10) Fees and Charges (40) - - - (40) (41) Other Customer and Client Receipts (10) - - (10) - - (147) Recharges to other services (121) - (81) (24) (24) (24) (24) (24) (25)	1 n/a 26 38 9 6
90 Recharges from other services 91 - 35 12 1,114 TOTAL EXPENDITURE 1,064 8 57 1,12 - Government Grants - - - - Other Grants, reimbursements and contributions - - - (10) Fees and Charges (40) - - (60) (4) Other Customer and Client Receipts (10) - - - Interest Receivable - (147) Recharges to other services (121) - (81) (20)	9 6
- Government Grants - Other Grants, reimbursements and contributions - (10) Fees and Charges (40) (60) - Interest Receivable (147) Recharges to other services (121) - (81) (20)	_!
- Other Grants, reimbursements and contributions (40) Fees and Charges (40) (40) Other Customer and Client Receipts (10) (70) Interest Receivable - (147) Recharges to other services (121) - (81) (20)	
(10) Fees and Charges (40) (60) (4) Other Customer and Client Receipts (10) (70) - Interest Receivable - (147) (147) Recharges to other services (121) - (81)	- n/a
(4) Other Customer and Client Receipts (10) - - (1 cm) - - (1 cm) - - (1 cm) - (1 cm) - (1 cm) - (1 cm) - (1 cm) - (1 cm) - (1 cm) - (1 cm) - (1 cm) - (1 cm) - (1 cm) - - (1 cm) -	- n/a
- Interest Receivable - (147) Recharges to other services (121) - (81) (20	0) -
	- n/a
(161) TOTAL INCOME (171) - (81) (21	(2) 47
953 NET CONTROLLABLE COST 893 8 (24) 87	7 (2)
32 Capital Charges 32 - (26)	6 (81)
- Deferred/Intangible Charges	- (61)
14 REFCUS 14 - (14)	- (100)
262 Corporate support services bought in 262 - (29) 23 308 TOTAL UNCONTROLLABLE COST 308 - (69) 23	
308 TOTAL UNCONTROLLABLE COST 308 - (69) 23	9 (22)
1,261 NET COST OF SERVICE 1,201 8 (93) 1,11	e /2)
1,261 NET COST OF SERVICE 1,201 8 (93) 1,11	6 (7)
(72) Contributions to / (from) Earmarked Reserves	- n/a
Contributions to / (from) Capital Reserves:	- n/a
Financing of Capital Expenditure	- n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances	- n/a - n/a
(72) TOTAL APPROPRIATIONS	n/a
1,189 TOTAL NET EXPENDITURE 1,201 8 (93) 1,11	6 (7)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	
	-
Strategic budget - agreed additional income / savings	
	-
Other resource changes Virements to :-	
Chief Executives - Pensions Deficit Budget	(65)
Virements from :- Chief Executives - Open House Magazine	4
Staff Changes	3
Variations in running expenses Variations in income	
Variations in recharges	35
Capital Charges	(26)
Incomo	(14)
REFCUS Corporate support services hought in	(1)
REFCUS Corporate support services bought in Minor variations	4 17
Corporate support services bought in	1
Corporate support services bought in	
Corporate support services bought in	(93)
Corporate support services bought in	

PLANNING

DEVELOPMENT MANAGEMENT

SECRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
COO'S COO'			BUDGET	Expendit	re on (A)	BUDGET	
2,000's 2,000's 2,000's 2,000's 2,000's 2,168 3	2013/14	DESCRIPTION					
2,365	£000's						
145 Suppless and Services 152 1							(4
277 Third Party Payments						474	n/a
Transfer Payments 21 Transport related expenditure 21 Transport related expenditure 397 Recharges from other services 386 - 70 486 18 387 TOTAL EXPENDITURE 2,815 21 (47) 456 18 3172 TOTAL EXPENDITURE 2,815 21 (47) 2,789 (1 -			l '	<u>'</u>	<u>'</u>	154	
397 Recharges from other services 386 - 70 456 18 18 18 18 18 19 19 19		Transfer Payments	-	-		-	n/a
3,172 TOTAL EXPENDITURE			l	-	-		-
Comment (Grants							
Olher Grants, reinbursements and contributions	· ·						
(1,545) Fees and Charges (1,548) (1) (75) (1,528) (6) (1) CPT Customer and Cleint Receipts (30) (1) (31) (31) 3 (31) 3 (31) 1 (31) 1 (31) 3 (31) 3 (31) 1 (31) 1 (31) 3 (31) 3 (31) 1 (31) 1 (31) 3 (31) 3 (31) 1 (3			-	-	-	-	
(85) Other Customer and Client Receipts (30) (1) · (31) · (31) · (31) related Fleeziety (217) Recharges to other services (217) · 10 (207) (5 (1) (217) Recharges to other services (217) · 10 (207) (5 (1) (217) Recharges to other services (217) · 10 (207) (5 (1) (217) Recharges to other services (1) (217) Recharges (1) (218	1	1	(1.548)	(1)	(76)	(1.625)	
Interest Receivable (217)					. (, 0,		3
1,245 NET CONTROLLABLE COST 1,020 19 (113) 926 (9)	· - ′	Interest Receivable	· - ′	, ,		- 1	n/a
1,245 NET CONTROLLABLE COST	(217)	Recharges to other services	(217)	-	10	(207)	(5
Capital Charges	(1,927)	TOTAL INCOME	(1,795)	(2)	(66)	(1,863)	4
Capital Charges							
Deferred/Intangible Charges	1,245	NET CONTROLLABLE COST	1,020	19	(113)	926	(9)
Deferred/Intangible Charges		Conital Charges	_	_			nlo
44 REFCUS 1	•		-		-		
TOTAL UNCONTROLLABLE COST 779 -	44		45		(45)	-	(100)
2,023 NET COST OF SERVICE	734	Corporate support services bought in	734	-	(29)	705	(4)
(225) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) Capital Reserves: Provision for Repayment of External Loans Provision for Reserved Provision (from) Capital Reserves: Provision for Reserved Provision (from) Capital Reserves: Provision for Reserved Provision Reserv	778	TOTAL UNCONTROLLABLE COST	779	-	(74)	705	(9)
(225) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) General Balances Provision for Repayment of External Loans Contribution to / (from) Capital Reserves: Provision for Repayment of External Loans Provision for Reserved Provision (from) Capital Reserves: Provision for Reserved Provision (from) Capital Reserves: Provision for Reserved Provision Reserv							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances (225) TOTAL APPROPRIATIONS 1,798 TOTAL NET EXPENDITURE 1,799 19 (187) 1,631 (9 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Development Management Restructure 23 Strategic budget - agreed additional income / savings Centralised scanning of Planning Application documents Charging for Duty Planning Officer service (25) Other resource changes //irements to: Chief Executives - Pensions Deficit Budget (162) Staff Changes Ariations in running expenses Ariations in recharges Ariations in recharges 1- Ariations in recharges	2,023	NET COST OF SERVICE	1,799	19	(187)	1,631	(9)
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances (225) TOTAL APPROPRIATIONS 1,798 TOTAL NET EXPENDITURE 1,799 19 (187) 1,631 (9 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Development Management Restructure 23 Strategic budget - agreed additional income / savings Centralised scanning of Planning Application documents Charging for Duty Planning Officer service (25) Other resource changes //irements to: Chief Executives - Pensions Deficit Budget (162) Staff Changes Ariations in running expenses Ariations in recharges Ariations in recharges 1- Ariations in recharges	(0.0.5)						,
Financing of Capital Expenditure	(225)		-	-	-	-	
Provision for Repayment of External Loans Contribution to / (from) General Balances (225) TOTAL APPROPRIATIONS						-	n/a
1,798 TOTAL APPROPRIATIONS						-	n/a
1,798 TOTAL NET EXPENDITURE 1,799 19 (187) 1,631 (9 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Development Management Restructure 23 23 Strategic budget - agreed additional income / savings Centralised scanning of Planning Application documents Charging for Duty Planning Officer service (25 (25) Other resource changes Ariations in running expenses Ariations in income Ariations in						-	n/a
Content variations in recharges Ariations Ariati	(225)	TOTAL APPROPRIATIONS	-	•	•	•	n/a
Content variations in recharges Ariations Ariati	1,798	TOTAL NET EXPENDITURE	1,799	19	(187)	1,631	(9)
Strategic budget - agreed pressures / service demands Development Management Restructure 23 23 Strategic budget - agreed additional income / savings Centralised scanning of Planning Application documents Charging for Duty Planning Officer service (25 Other resource changes Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in income Variations in income Variations in recharges 23 23 23 23 24 25 25 25 25 25 25 26 26 27 28 28 29 20 20 20 21 21 22 23 24 25 26 26 27 28 28 29 29 29 29 29 20 20 20 21 21 22 23 23 23 23 24 25 26 27 28 28 29 29 29 29 20 20 20 20 20 20					···········		
Development Management Restructure 23 23 23 25 Strategic budget - agreed additional income / savings Centralised scanning of Planning Application documents Charging for Duty Planning Officer service (25 (25 (25 (25 (25 (25 (25 (2	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings Centralised scanning of Planning Application documents Charging for Duty Planning Officer service (25 (55 (55 (55 (55 (55 (55 (5	Strategic bud	get - agreed pressures / service demands					
Strategic budget - agreed additional income / savings Centralised scanning of Planning Application documents Charging for Duty Planning Officer service (25 (55 (55 (55 (55 (55 (55 (5	Da	Management Destructure					00
Centralised scanning of Planning Application documents Charging for Duty Planning Officer service Charging for Duty Planning Officer service (55 Chief resource changes Virements to :- Chief Executives - Pensions Deficit Budget Changes Variations in running expenses Variations in running expenses Ariations in recharges Capital Charges EEFCUS Corporate support services bought in Vinor variations (162) (162) (163)	Development	wanagement Hestructure					23
Centralised scanning of Planning Application documents Charging for Duty Planning Officer service Charging for Duty Planning Officer service (55 Chief resource changes Virements to :- Chief Executives - Pensions Deficit Budget Changes Variations in running expenses Variations in running expenses Ariations in recharges Capital Charges EEFCUS Corporate support services bought in Vinor variations (162) (162) (163)							23
Centralised scanning of Planning Application documents Charging for Duty Planning Officer service (25 (25 (25 (25 (25 (25 (25 (2	Strategic hude	net - agreed additional income / savings					
Charging for Duty Planning Officer service (25 Cher resource changes Virements to: Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in income - Against Charges Capital Charges Capital Charges Capital Charges Corporate support services bought in (155) (155)	Strategic bbu	ger - agreed additional income / davings					
Dither resource changes Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Capital Support services bought in Minor variations (152) (162) (Centralised so	canning of Planning Application documents					(30)
Dither resource changes Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Sapital Charges Sapital Charges Sapital Support services bought in Vinor variations (155)	Charging for I	Outy Planning Officer service					(25)
Dither resource changes Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Sapital Charges Sapital Charges Sapital Support services bought in Vinor variations (155)						ŀ	(55)
Airements to :- Chief Executives - Pensions Deficit Budget Chief Executives - Pensions Deficit Budget (162) Staff Changes Ariations in running expenses - Ariations in recharges - Beptial Charges - Capital Ch							
Airements to :- Chief Executives - Pensions Deficit Budget Chief Executives - Pensions Deficit Budget (162) Staff Changes Ariations in running expenses - Ariations in recharges - Beptial Charges - Capital Ch	Other recours	e channes					
Chief Executives - Pensions Deficit Budget Charlet Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Corporate support services bought in Variations (45) Corporate variations (155)	Care resourc	onangog					
Staff Changes /ariations in running expenses /ariations in income /ariations in recharges Capital Charges Capital Charges Corporate support services bought in //inor variations (45) (155)							
Variations in running expenses - Variations in income - Variations in recharges - Papital Charges REFCUS Corporate support services bought in Minor variations (155)	Chief Exec	cutives - Pensions Deficit Budget					(162)
Variations in running expenses - Variations in income - Variations in recharges - Papital Charges REFCUS Corporate support services bought in Minor variations (155)	Staff Changes	5					_
Variations in recharges Capital Charges	Variations in r	unning expenses					•
Capital Charges REFCUS Corporate support services bought in (29) Minor variations (155)							
REFCUS Corporate support services bought in (45) Minor variations (155)							80
Corporate support services bought in (29) Minor variations 1 (155)	REFCUS	~~					(45)
(155)	Corporate sup						(29)
	Minor variatio	ns					1
						-	
						[(155)
TOTAL OTHER VARIATIONS IN RESOURCE (187)							
	TOTAL OTHE	ER VARIATIONS IN RESOURCE				ļ	(187)

PLANNING

BUILDING CONTROL

,		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	* Other (C)	2014/15 (D)	CHANGE (E)
s'0003		£000's	£000's	£000's	(D) 20003	(E) %
	Employees	1,188	11	(84)	1,115	(6)
	Premises related expenditure	- 1	-	-		n/a
94	Supplies and Services Third Party Payments	94	•	•	94	-
	Transfer Payments	3	_]	3	n/a
30	Transport related expenditure	29			29	100
	Recharges from other services	1,198	-	9	1,207	1
2,359	TOTAL EXPENDITURE	2,512	11	(75)	2,448	(3)
	Government Grants			` .		n/a
-	Other Grants, reimbursements and contributions	_	_	-	_	n/a
	Fees and Charges	(1,091)		(1)	(1,092)	0
(14)	Other Customer and Client Receipts	(18)	-	-	(18)	-
-	Interest Receivable				-	п/а
(1,050)	Recharges to other services	(1,050)	-	-	(1,050)	-
(1,984)	TOTAL INCOME	(2,159)		(1)	(2,160)	0
		I				
375	NET CONTROLLABLE COST	353	11	(76)	288	(18)
0.0				(70)		(10)
-	Capital Charges	- 1		- I		n/a
_	Deferred/intangible Charges	•	-	_	-	n/a
	REFCUS	65	-	(65)	-	(100)
358	Corporate support services bought in	358	-	(67)	291	(19)
423	TOTAL UNCONTROLLABLE COST	423	-	(132)	291	(31)
				1	·	(0.7
700	NET COST OF SERVICE	776	11	(208)	579	(25)
730	NET COST OF SERVICE	770		(208)	5/3	(23)
(23)	Contributions to / (from) Earmarked Reserves				_ 1	n/a
(20)	Contributions to / (from) Capital Reserves:				- 1	n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans		ĺ		-	n/a
	Contribution to / (from) General Balances				-	n/a
(23)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
775	TOTAL NET EXPENDITURE	776	11	(208)	579	(25)
775	TOTAL NET EXPENDITURE	776	11	(208)	579	(25)
	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	776	11	(208)	579	(25) £000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	776	11	(208)	579	
* OTHER VA		776	11	(208)	579	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	776	11	(208)	579	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	776	11	(208)	579	(25) £000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	776	11	(208)	579	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	776	11	(208)	579	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	776	11	(208)	579	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	776	11	(208)	579	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	776	11	(208)	579	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	776	11	(208)	579	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	776	11	(208)	579	£000's
OTHER VA	get - agreed additional income / savings	776	11	(208)	579	£000's
* OTHER VA	get - agreed additional income / savings	776	11	(208)	579	£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	776	11	(208)	579	£000's
* OTHER VA Strategic bud Strategic bud Other resourc	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	776	11	(208)	579	£000's
OTHER VA Strategic bud Strategic bud Other resource Virements to Chief Execute	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings se changes :- ::::::::::::::::::::::::::::::::::	776	11	(208)	579	£000's
OTHER VA Strategic bud Strategic bud Other resource Virements to Chief Executed	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings se changes cutives - Pensions Deficit Budget	776	11	(208)	579	£000's
OTHER VA Strategic bud Strategic bud Other resource Virements to Chief Executed Staff Changes Variations in resource	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings se changes :- :- :- :- :- :- :- :- :- :- :- :- :-	776	11	(208)	579	£000's
Other resource Other resource Virements to Chief Exect Staff Changes Variations in in	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - Pensions Deficit Budget securives - Pensions Deficit Budget securing expenses ancome	776	11	(208)	579	£000's
Other resource Other resource Virements to Chief Exect Staff Changer Variations in reversible and resource	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - rectives - Pensions Deficit Budget s unning expenses ncome echarges	776	11	(208)	579	£000's
Other resource Other resource Virements to Chief Exect Staff Changes Variations in in	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - rectives - Pensions Deficit Budget s unning expenses ncome echarges	776	11	(208)	579	£000's
OTHER VA Strategic bud Strategic bud Strategic bud Other resource Virements to Chief Exect Staff Changes Variations in in Variations in in Capital Charg REFCUS	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - rectives - Pensions Deficit Budget s unning expenses ncome echarges	776	11	(208)	579	£000's
OTHER VA Strategic bud Strategic bud Strategic bud Other resource Virements to Chief Exect Staff Changes Variations in in Variations in in Capital Charg REFCUS	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - pensions Deficit Budget securives - Pensions Deficit Budget security and services bought in	776	11	(208)	579	(84) 2 - 9 - (65)
Other resource Other resource Other resource Virements to Chief Exect Variations in recapital Charge REFCUS Corporate sur	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - pensions Deficit Budget securives - Pensions Deficit Budget security and services bought in	776	11	(208)	579	£000's
Other resource Other resource Other resource Virements to Chief Exect Variations in recapital Charge REFCUS Corporate sur	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - pensions Deficit Budget securives - Pensions Deficit Budget security and services bought in	776	11	(208)	579	£000's
Other resource Other resource Other resource Virements to Chief Exect Variations in recapital Charge REFCUS Corporate sur	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - pensions Deficit Budget securives - Pensions Deficit Budget security and services bought in	776	11	(208)	579	£000's
Other resource Other resource Other resource Virements to Chief Exect Variations in recapital Charge REFCUS Corporate sur	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - pensions Deficit Budget securives - Pensions Deficit Budget security and services bought in	776	11	(208)	579	£000's
Other resource Other resource Other resource Virements to Chief Exect Variations in recapital Charge REFCUS Corporate sur	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - pensions Deficit Budget securives - Pensions Deficit Budget security and services bought in	776	11	(208)	579	£000's (84) 2 (65) (67) (3)
Other resource Other resource Other resource Virements to Chief Exect Variations in recapital Charge REFCUS Corporate sur	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - pensions Deficit Budget securives - Pensions Deficit Budget security and services bought in	776	11	(208)	579	£000's
Other resource Other resource Virements to Chief Exect Variations in revariations in recapital Change Variations in recapital Charge REFCUS Corporate sug Minor variation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ge changes get - pensions Deficit Budget securives - Pensions Deficit Budget security and services bought in	776	11	(208)	579	£000's



DEVELOPMENT & ENVIRONMENT REGENERATION

SERVICE DESCRIPTION

The Regeneration Division comprises Economic Development, Housing development and Regeneration, Transport and Capital Delivery Hub.

Responding to national and regional policy the Economic Development, team develop economic strategies, evidenced by specialist analysis and expertise to support Croydon's residents and businesses. By creating the conditions for inward investment and business retention and establishing Croydon as a place for businesses to invest and grow, the team help to assist residents realise their potential by gaining access to skills and good quality jobs. The team also manage programmes providing support to businesses, while also making bids for funding to support economic development.

The Housing development & regeneration alms to maximise investment for development of sustainable housing and regeneration in the borough. This includes maximising the number of new homes, negotiating the level of affordable housing provided by private developers through \$106 planning policy requirements and strategic & client development of the council new build programme. The team also promote and deliver a range of housing options to help local people meet their housing needs and aspirations, act as a catalyst for regeneration schemes arising from masterplans, third party developer interest and corporate asset based schemes and manage Croydon's Urban Regeneration Vehicle (CCURV) partnership with John Laing.

Transport is responsible for development of transport policy, translating local priorities and regional policies into delivery plans and programmes. As well as development of transport policy, translating local priorities and regional policies into delivery plans and programmes. As well as developing and managing the Local Implementation Plan (LIP), the team also provides transport advice to the planning authority on development plan and masterplan making and advises the Development Management Service and Planning Committee(s) on the transport implications of development proposals. The team also bids for funds through the LIP drawing funding from TfL, CIL and the Capital Programme to improve transport and infrastructure in Croydon and runs a large 'Active Travel' programme including School Travel Planning, Work Place Travel Planning and overseeing and reporting delivery of the Biking Borough programme.

The Capital Delivery Hub provides a strong client commissioning/delivery function to effectively manage the borough's ambitious capital, infrastructure and regeneration programmes including education estates, Connected Croydon and Council new build housing. Employing a flexible approach to the execution of capital projects and services the team can provide light touch' support including governance, framework appointments and gateway approval through to a small number of council wide embedded project delivery units and provision of a full service including commissioning, delivery and

MOVEMENT	IN NET EXPENDITURE					
COST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
CENTRE	SERVICE	2013/14	Inflation	Other	2014/15	CHANGE
G-10-10-10-10-10-10-10-10-10-10-10-10-10-		(A)	(B)	(C)	(D)	(E)
SELECTION STORES		£000's	£000's	£000's	£000's	%
1V655	Housing Development & Regeneration	287	11	1,294	1,592	455
1V656	Corporate Property & Regeneration	673	-	(673)	-	(100)
1V657	Economic Development	807	7	(58)	756	(6)
1V658	Transport	351	2	(36)	317	(10)
1V659	Capital Delivery	857	9	(249)	617	(28)
	TOTAL NET SPEND	2,975	29	278	3,282	10

	ORIGII	NAL	ORIGINAL	CHANGE
	BUDG	EΤ	BUDGET	iN
SERVICE	2013/	14	2014/15	FTE
	FTE ST	AFF	FTE STAFF	FTE STAFF
Housing Development & Regeneration		13.0	20.0	7.0
Economic Development		10.5	10.0	(0.5)
Transport		5.0	5.0	-
Capital Delivery		15.0	18.0	3.0
TOTAL FTE STAFF		43.5	53.0	9.5

REGENERATION

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	\$'0003	%
	Employees	2,611	29	468	3,108	19
	Premises related expenditure		-	(04)	400	n
	Supplies and Services	219	-	(31)	188	(1-
	Third Party Payments Transfer Payments	221	•	(120)	101	(5
	Transport related expenditure	3	-	•	3	n
	Recharges from other services	376	-	161	537	4:
	TOTAL EXPENDITURE	3,430	29	478	3,937	11
	Government Grants	-	-	-	-	n
	Other Grants, reimbursements and contributions	-	-	•	-	n.
	Fees and Charges	(153)	-	153	-	(100
	Other Customer and Client Receipts	-	-	•	-	ก
-	Interest Receivable	-	-	-	-	n.
(1,885)	Recharges to other services	(1,111)		(800)	(1,911)	7:
(2,773)	TOTAL INCOME	(1,264)	-	(647)	(1,911)	5
2 257	NET CONTROLLABLE COST	2,166	29	(169)	2,026	(6
2,201	NET CONTROLLABLE (COS)	2,100	29	(109)	2,020	(6
3	Capital Charges	3	. 1		3	
	Deferred/Intangible Charges	-	-	- 1		n/
	REFCUS	40		460	500	1.150
765	Corporate support services bought in	766	-	(13)	753	(2
809	TOTAL UNCONTROLLABLE COST	809		447	1,256	5!
			•		,	
3,066	NET COST OF SERVICE	2,975	29	278	3,282	10
(114)	Contributions to / (from) Earmarked Reserves				1	n.
	Contributions to / (from) Capital Reserves:	1	- [-	-	n n
<u> </u>	Financing of Capital Expenditure	1 [1	- 1	<u> </u>	_ [n
[]	Provision for Repayment of External Loans		[]		_ <u>-</u>	n
_ [Contribution to / (from) General Balances	1 [[]	_		n.
	TOTAL APPROPRIATIONS				-	ก
, ,		1		1	!	- 11
2,952	TOTAL NET EXPENDITURE	2,975	29	278	3,282	1

REGENERATION

HOUSING DEVELOPMENT AND REGENERATION

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	171	11	1,029	1,211	608
-	Premises related expenditure		-	-	-	n/a
59	Supplies and Services Third Party Payments	20	•	30	50	150
	Transfer Payments	-	_	91	91	n/a n/a
_	Transport related expenditure		_	1	1	n/a
254	Recharges from other services	31		251	282	810
1,740	TOTAL EXPENDITURE	222	11	1,402	1,635	636
- "	Government Grants		-	-		n/a
	Other Grants, reimbursements and contributions		-	-	-	n/a
	Fees and Charges		-	-	-	n/a
	Other Customer and Client Receipts		-	-	-	n/a
	Interest Receivable	(40)		(300)	- (744)	n/a
	Recharges to other services	(13)	-	(798)	(811)	6,138
(937)	TOTAL INCOME	(13)	-	(798)	(811)	6,138
803	NET CONTROLLABLE COST	209	11	604	824	294
-	Capital Charges		-	-	-	n/a
	Deferred/Intangible Charges REFCUS	3	•	- 497	500	n/a 16 567
	Corporate support services bought in	75		193	268	16,567 257
	TOTAL UNCONTROLLABLE COST	78	-	690	768	
240	TOTAL ORGOTTHOLEABLE GOST			030	700	885
1,046	NET COST OF SERVICE	287	11	1,294	1,592	455
(40)	0. 12					- 1-
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		l			n/a n/a
	Financing of Capital Expenditure					n/a
	Provision for Repayment of External Loans				_	n/a
	Contribution to / (from) General Balances				-	n/a
(40)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,006	TOTAL NET EXPENDITURE	287	11	1,294	1,592	455
············			· · · · · · · · · · · · · · · · · · ·	•		
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					2000's
Strategic bude	get - agreed pressures / service demands					
on atoqio soci	44.000 10000.00.000.000					
					-	
Strategic budi	get - agreed additional income / savings				ŀ	
23,03,03,00	got agreed additional internet real integral					
Reduction in e	expenses budget					(40)
					ŀ	,,
					E E	
					ļ	(40)
						(40)
Other resourc	e changes				-	(40)
Other resourc	e changes				-	(40)
Virements to:					,	
Virements to : Chief Exec	:- :- :utives - Pensions Deficit Budget					(63)
Virements to : Chief Exec Virements fro	:- cutives - Pensions Deficit Budget m :-	Regeneration mot	runture			(63)
Virements to : Chief Exec Virements fro Corporate			ructure			,
Virements to : Chief Exec Virements fro Corporate Economic	:- cutives - Pensions Deficit Budget m :-	on restructure	ructure			(63) 673
Virements to : Chief Exec Virements froi Corporate Economic Capital Del	eutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneration restru livery - Housing Development & Regeneration restru	on restructure	ructure			(63) 673 24
Virements to : Chief Exec Virements froi Corporate Economic Capital Del	:- tutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneratio livery - Housing Development & Regeneration restru	on restructure	ructure			(63) 673 24
Virements to : Chief Exec Virements froi Corporate Economic Capital Del Staff Changes Variations in r	:- :- :- :- :- :- :- :- :- :- :- :- :- :	on restructure	ructure			(63) 673 24
Virements to: Chief Exec Virements froi Corporate Economic Capital Del Staff Changes Variations in in	eutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneration livery - Housing Development & Regeneration s unning expenses ncome	on restructure	ructure			(63) 673 24
Virements to : Chief Exec Virements froi Corporate Economic Capital Del Staff Changes Variations in r	eutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneration livery - Housing Development & Regeneration restruction s unning expenses ncome echarges	on restructure	ructure			(63) 673 24 59
Virements to: Chief Exec Virements froi Corporate Economic Capital Del Staff Changes Variations in ri Variations in in	eutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneration livery - Housing Development & Regeneration restruction s unning expenses ncome echarges	on restructure	ructure			(63) 673 24 59
Virements to: Chief Exec Virements froi Corporate Economic Capital Del Staff Changes Variations in re Variations in re Variations Capital Charg REFCUS Corporate sup	eutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneration livery - Housing Development & Regeneration restruction s unning expenses echarges echarges es export services bought in	on restructure	ructure			(63) 673 24 59
Virements to: Chief Exec Virements froi Corporate Economic Capital Del Staff Changes Variations in ri Variations in ri Capital Charg REFCUS	eutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneration livery - Housing Development & Regeneration restruction s unning expenses echarges echarges es export services bought in	on restructure	ructure			(63) 673 24 59
Virements to: Chief Exec Virements froi Corporate Economic Capital Del Staff Changes Variations in re Variations in re Variations Capital Charg REFCUS Corporate sup	eutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneration livery - Housing Development & Regeneration restruction s unning expenses echarges echarges es export services bought in	on restructure	ructure			(63) 673 24 59 - - 115 - 489 36 1
Virements to: Chief Exec Virements froi Corporate Economic Capital Del Staff Changes Variations in re Variations in re Variations Capital Charg REFCUS Corporate sup	eutives - Pensions Deficit Budget m :- Property & Regeneration - Housing Development & Development - Housing Development & Regeneration livery - Housing Development & Regeneration restruction s unning expenses echarges echarges es export services bought in	on restructure	ructure			(63) 673 24 59

REGENERATION

CORPORATE PROPERTY & REGENERATION

FORECAST 2013/14	DESCRIPTION	ORIGINAL BUDGET 2013/14 (A)	!	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2014/15 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	638	-	(638)	-	(100)
	Supplies and Services	60	-	(60)	-	(n/a (100)
- 17	Fhird Party Payments	210	-	(210)		(100)
	Fransfer Payments	4			-	n/a
	Fransport related expenditure Recharges from other services	1 103		(1) (103)	-	(100) (100)
	TOTAL EXPENDITURE	1,012	_	(1,012)	-	(100)
	Government Grants	7,01.		- (11-1-)		n/a
-	Other Grants, reimbursements and contributions			_	-	n/a
1 1	Fees and Charges		-	-	-	n/a
	Other Customer and Client Receipts Interest Receivable		-	-	-	n/a
4	Recharges to other services	(504)		504	-	n/a (100)
	TOTAL INCOME	(504)	-	504	-	
		(001)		001		(100)
- N	NET CONTROLLABLE COST	508	-	(508)		(100)
- 10	Capital Charges			-	_	n/a
- 0	Deferred/Intangible Charges		-	-	_	n/a
	REFCUS	8	-	(8)	-	(100)
	Corporate support services bought in	157	*	(157)		(100)
- !	OTAL UNCONTROLLABLE COST	165	-	(165)	-	(100)
	SET COOT OF OFFICE	a=a		(0=0)		(400)
- 10	NET COST OF SERVICE	673	-	(673)		(100)
- 10	Contributions to / (from) Earmarked Reserves					n/a
	Contributions to / (from) Capital Reserves:				-	n/a
-	Financing of Capital Expenditure				-	n/a
[Provision for Repayment of External Loans Contribution to / (from) General Balances				-	n/a n/a
	OTAL APPROPRIATIONS					
						n/a
- T	OTAL NET EXPENDITURE	673	-	(673)	-	(100).
* OTHER VARI	IATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budge	et - agreed pressures / service demands					
<u>January and Janua</u>	Egroca producer dorring domana					
Strategic budge	et - agreed additional income / savings					
						-
Other resource	changes					
Virements to :-						
	velopment & Regeneration - Housing Development	t & Regeneration r	estructure			(673)
Staff Changes						
	nning expenses					
Variations in inc	come					
Variations in red Capital Charges						
REFCUS	9					
Corporate supp	oort services bought in					
Minor variations	3					•
						(673)
TOTAL OTHER	R VARIATIONS IN RESOURCE					(070)
CIAL DIMER	1 VARIATIONS IN RESOURCE					(673)

DEVELOPMENT & ENVIRONMENT REGENERATION

ECONOMIC DEVELOPMENT

FORECAST		ODIONI	Medele	in Laurel - f	00101111	
		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 599	£000's	£000's (74)	£000's 532	% (11
	Premises related expenditure	599		(74)	532	(11 n/a
	Supplies and Services	55		-	55	•
	Third Party Payments	10	-	-	10	-
-	Transfer Payments		•	•	-	n/
167	Transport related expenditure Recharges from other services	78	-	- 19	- 97	n/s 24
	TOTAL EXPENDITURE		-			
		742	7	(55)	694	(6
, ,	Government Grants		-	-	-	n/a
	Other Grants, reimbursements and contributions Fees and Charges		-	- 1	-	n/a
	Other Customer and Client Receipts		_ [-		n/a n/a
	Interest Receivable				_ :	n/a
	Recharges to other services	(129)	-	10	(119)	(8
	TOTAL INCOME	(129)	-	10	(119)	
()		(120)			(1.0)	(8
704	NET CONTROLLABLE COST	613	7	(45)	575	(6
704	NET CONTINUEERBEE COST	013		(43)	3/3	(0
-	Capital Charges	1			<u>.</u> I	n/a
	Deferred/Intangible Charges			-	-	n/a
	REFCUS	10	-	(10)	-	(100
184	Corporate support services bought in	184	•	(3)	181	(2
194	TOTAL UNCONTROLLABLE COST	194	-	(13)	181	(7
	- Milite III (1911)					
898	NET COST OF SERVICE	807	7	(58)	756	(6
				\/		,,,
(74)	Contributions to / (from) Earmarked Reserves			.]	-	n/a
	Contributions to / (from) Capital Reserves:				-	n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances	İ			-	n/a
	TOTAL APPROPRIATIONS					n/a
(/4)	TOTAL APPROPRIATIONS		-	-	-	n/a
	TOTAL NET EVOCAIOITUDE	207	1	(50)	I	(2)
824	TOTAL NET EXPENDITURE	807	7	(58)	756	(6
					_	
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
						£000's
						£000's
						£000's
Strategic bude	get - agreed pressures / service demands					£000's
Strategic bude						
Strategic bude	get - agreed pressures / service demands					
Strategic bude	get - agreed pressures / service demands					
Strategic bude	get - agreed pressures / service demands					
Strategic bude	get - agreed pressures / service demands					
Strategic budd	get - agreed pressures / service demands get - agreed additional income / savings					
Strategic bude	get - agreed pressures / service demands get - agreed additional income / savings					
Strategic bude Strategic bude	get - agreed pressures / service demands get - agreed additional income / savings se changes					
Strategic bude Strategic bude Other resource	get - agreed pressures / service demands get - agreed additional income / savings se changes					-
Strategic bude Strategic bude Other resourc Virements to: Chief Exec	get - agreed pressures / service demands get - agreed additional income / savings se changes	t & Regeneration re	estructure			(42
Strategic bude Strategic bude Other resourc Virements to: Chief Exec Housing Di	get - agreed pressures / service demands get - agreed additional income / savings e changes the changes t	t & Regeneration re	estructure			- - (42 (24
Strategic bude Strategic bude Other resource Virements to: Chief Exect Housing De Staff Changes	get - agreed pressures / service demands get - agreed additional income / savings e changes sutives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen	t & Regeneration re	estructure			- (42 (24 2
Strategic bude Strategic bude Other resource Virements to: Chief Exect Housing De Staff Changes	get - agreed pressures / service demands get - agreed additional income / savings e changes cutives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen s unning expenses	t & Regeneration re	estructure			- (42 (24
Strategic bude Strategic bude Virements to: Chief Exec Housing Dr Variations in re Variations in re	get - agreed pressures / service demands get - agreed additional income / savings e changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes	t & Regeneration re	estructure			- (42 (24 2 -
Strategic bude Strategic bude Strategic bude Virements to: Chief Exec Housing Di Staff Changes Variations in in Variations in re Capital Charge	get - agreed pressures / service demands get - agreed additional income / savings e changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes the changes	t & Regeneration re	estructure			- (42 (24 2 - - 19
Strategic bude Strategic bude Strategic bude Other resource Virements to: Chief Exect Housing De Staff Changes Variations in invariations in re Capital Charges REFCUS	get - agreed pressures / service demands get - agreed additional income / savings e changes cutives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen s unning expenses ncome echarges es	t & Regeneration re	estructure			(42 (24 2 - - 19 9
Other resource Virements to: Chief Exect Housing Driveriations in invariation	get - agreed pressures / service demands get - agreed additional income / savings e changes :- :utives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen s unning expenses ncome echarges es	t & Regeneration re	estructure			(42 (24 2 - - 19 9
Strategic bude Strategic bude Strategic bude Other resource Virements to: Chief Exect Housing De Staff Changes Variations in invariations in re Capital Charges REFCUS	get - agreed pressures / service demands get - agreed additional income / savings e changes :- :utives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen s unning expenses ncome echarges es	t & Regeneration re	estructure			(42 (24 2 - - 19 9
Other resource Virements to: Chief Exect Housing Driveriations in invariation	get - agreed pressures / service demands get - agreed additional income / savings e changes :- :utives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen s unning expenses ncome echarges es	t & Regeneration re	estructure			- (42 (24) 2
Other resource Virements to: Chief Exect Housing Driveriations in invariation	get - agreed pressures / service demands get - agreed additional income / savings e changes :- :utives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen s unning expenses ncome echarges es	t & Regeneration re	estructure			(42 (24 2 - - 19 9
Other resource Virements to: Chief Exect Housing Driveriations in invariation	get - agreed pressures / service demands get - agreed additional income / savings e changes :- :utives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen s unning expenses ncome echarges es	t & Regeneration re	estructure			(42 (24 2 - - 19 - (10 (3
Other resource Virements to: Chief Exect Housing Driveriations in invariation	get - agreed pressures / service demands get - agreed additional income / savings e changes :- :utives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen s unning expenses ncome echarges es	t & Regeneration re	estructure			(42 (24 2 - - 19 9 - (10

REGENERATION

TRANSPORT

£000's (A) £000's (B) £000's (C) £000's £ 301 Employees 293 2 (22) (22) - Premises related expenditure - - 48 Supplies and Services 21 - - Third Party Payments 1 - (1) - Transfer Payments - - - Transport related expenditure 1 - 38 Recharges from other services 38 - (5)	IGINAL JDGET 014/15 (D)	% CHANGE (E)
- Premises related expenditure 48 Supplies and Services - Third Party Payments - Transfer Payments - Transport related expenditure 1	000's	%
48 Supplies and Services 21 - - Third Party Payments 1 - (1) - Transfer Payments - - - Transport related expenditure 1 - -	273	(7) n/a
- Transfer Payments Transport related expenditure 1	21	-
- Transport related expenditure 1	-	(100)
		n/a
	1 33	(13)
387 TOTAL EXPENDITURE 354 2 (28)	328	(7)
	320	
- Government Grants (52) Other Grants, reimbursements and contributions	-	n/a n/a
- Fees and Charges	-	n/a
- Other Customer and Client Receipts	-	n/a
- Interest Receivable	-	n/a
(41) Recharges to other services (82) - 2	(80)	(2)
(93) TOTAL INCOME (82) - 2	(80)	(2)
		,-,
294 NET CONTROLLABLE COST 272 2 (26)	248	(9)
3 Capital Charges 3	3	-
- Deferred/Intangible Charges	-	n/a
5 REFCUS 5 - (5)	-	(100)
71 Corporate support services bought in 71 - (5)	66	(7)
79 TOTAL UNCONTROLLABLE COST 79 - (10)	69	(13)
373 NET COST OF SERVICE 351 2 (36)	317	(10)
		. 1.
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		n/a n/a
Financing of Capital Expenditure		n/a
Provision for Repayment of External Loans	-	n/a
Contribution to / (from) General Balances	-	n/a
- TOTAL APPROPRIATIONS	-	n/a
373 TOTAL NET EXPENDITURE 351 2 (36)	317	(10)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE		£000's
Strategic budget - agreed pressures / service demands		
	L	
Charles is hardened and the control of the control	1	
Strategic budget - agreed additional income / savings	- 1	
	l	
1		
		-
	Ī	
Other resource changes		
Other resource changes Virements to :-		(22)
Virements to :- Chief Executives - Pensions Deficit Budget		
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes		(1)
Virements to :- Chief Executives - Pensions Deficit Budget		
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges		
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges		(1) - - (3)
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS	TO THE PROPERTY OF THE PROPERT	(1) - (3) - (5)
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in	THE THE PARTY OF T	(1) - - (3)
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS	THE THE PARTY AND ASSAULT.	(1) - (3) - (5)
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in	THE THE THE THE THE THE THE THE THE THE	(1) - (3) - (5)
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in	THE THE PROPERTY OF THE PROPER	(1) - (3) - (5)
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in		(1) - (3) - (5) (5)
Virements to :- Chief Executives - Pensions Deficit Budget Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in		(1) - (3) - (5)

DEVELOPMENT & ENVIRONMENT

REGENERATION

CAPITAL DELIVERY

FORECAST		ORIGINAL BUDGET	Variations Expendit	in Level of ire on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 910	£000's	£000's	£000's 1,092	% 20
-	Premises related expenditure	310	-	-	1,032	n/a
	Supplies and Services	63		(1)	62	(2
	Third Party Payments Transfer Payments	-	-		-	n/a n/a
	Transport related expenditure	[-		1	100
126	Recharges from other services	126	-	(1)	125	(1
1,355	TOTAL EXPENDITURE	1,100	9	171	1,280	16
-	Government Grants			•	-	ก/ส
	Other Grants, reimbursements and contributions		-	-	-	n/a
	Fees and Charges	(153)	•	153	-	(100
	Other Customer and Client Receipts Interest Receivable		-	-		n/a n/a
	Recharges to other services	(383)	-	(518)	(901)	135
	TOTAL INCOME	(536)	_	(365)	(901)	
(4447)		()		(555)	(/	68
456	NET CONTROLLABLE COST	564	9	(194)	379	(33
		55.	-	(10.7)	0,0	(00
	Capital Charges			-	-	n/a
	Deferred/Intangible Charges	 	-		-	n/a
	REFCUS Corporate support services bought in	14 279	•	(14) (41)	238	(100) (15
	TOTAL UNCONTROLLABLE COST	293		(55)	238	
	TOTAL ORGANITOLEADEL COST	293	<u> </u>	(33)	230	(19
	NET COST OF SERVICE			(2.42)		(0.0
749	NET COST OF SERVICE	857	9	(249)	617	(28
	Contributions to / (from) Earmarked Reserves	1				n/a
	Contributions to / (from) Capital Reserves:				-	n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances				- [n/a
	TOTAL APPROPRIATIONS			_		n/a
	TOTAL APPROPRIATIONS	* [• 1	- 1	- 1	n/a
749	TOTAL NET EXPENDITURE	857	9	(249)	617	(28
148				(= : = /		(20,
	RIATIONS IN LEVEL OF EXPENDITURE			,/,		£000's
* OTHER VAI				(=17)		
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE			(= 117)		•
* OTHER VAI				(=/	1	•
* OTHER VAI					70.	
* OTHER VAI					1	
* OTHER VAI				(T THE STATE OF THE	£000's
* OTHER VAI	get - agreed pressures / service demands get - agreed additional income / savings					£000's
* OTHER VAI	get - agreed pressures / service demands			()		£000's
* OTHER VAI	get - agreed pressures / service demands get - agreed additional income / savings			()		£000's
* OTHER VAI	get - agreed pressures / service demands get - agreed additional income / savings			()		£000's
* OTHER VAI	get - agreed pressures / service demands get - agreed additional income / savings			()		£000's
* OTHER VAI	get - agreed pressures / service demands get - agreed additional income / savings					£000's
* OTHER VAI	get - agreed pressures / service demands get - agreed additional income / savings pital Delivery Hub					£000's
* OTHER VAI Strategic bude Strategic bude Review of Cap Other resource Virements to:	get - agreed pressures / service demands get - agreed additional income / savings pital Delivery Hub e changes					£000's
* OTHER VAI Strategic buds Strategic buds Review of Cap Other resource Virements to: Chief Exec	get - agreed pressures / service demands get - agreed additional income / savings pital Delivery Hub e changes cutives - Pensions Deficit Budget		octupel u-			£000's
* OTHER VAI Strategic bude Strategic bude Review of Cap Other resource Virements to:	get - agreed pressures / service demands get - agreed additional income / savings pital Delivery Hub e changes		estructure			£000's
* OTHER VAI Strategic budg Strategic budg Review of Cap Other resource Virements to: Chief Exect Housing De Staff Changes	get - agreed pressures / service demands get - agreed additional income / savings pital Delivery Hub se changes cutives - Pensions Deficit Budget evelopment & Regeneration - Housing Developmen		estructure			£000's (130)
* OTHER VAI Strategic budde Strategic budde Review of Cap Other resource Virements to: Chief Exec Housing Do	get - agreed pressures / service demands get - agreed additional income / savings pital Delivery Hub e changes cutives - Pensions Deficit Budget evelopment & Regeneration - Housing Developments		estructure			£000's (130)
* OTHER VAI Strategic budden Strategic budden Strategic budden Review of Cap Other resource Virements to: Chief Exec Housing Den Staff Changes Variations in ir Variations in ir	get - agreed pressures / service demands get - agreed additional income / savings pital Delivery Hub e changes cutives - Pensions Deficit Budget evelopment & Regeneration - Housing Developments sunning expenses income		estructure			(130) (130) (130) (59) (3)
* OTHER VAI Strategic budg Strategic budg Review of Cap Other resource Virements to: Chief Exect Housing De Staff Changes Variations in in Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from Variations in from	get - agreed pressures / service demands get - agreed additional income / savings pital Delivery Hub e changes sutives - Pensions Deficit Budget evelopment & Regeneration - Housing Development s unning expenses ncome echarges		estructure			
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KEY SERVICE TARGETS / PRIORITIES FOR 2014/15

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):

- Maximise the supply of affordable housing, meet housing need and reduce the number of households in temporary accommodation
 Promote independent living for vulnerable people
 Improve housing conditions to ensure a decent home for all and maintain the Decent Homes Standard for council housing
 Promote better and fair access to housing services

- 5) Develop sustainable communities

KEY VOLUME INDICATORS

	ACTUAL	ORIGINAL.
DESCRIPTION	2012/13	2013/14
Total Housing stock (properties) April 1 including	14,052	14,070
Sheltered and Special Sheltered Housing		
Sheltered Housing for Older People (flats)	1,062	1,062
Special Sheltered Housing (flats)	242	242
Average sick days per FTE		

FORECAST	BUDGET	%
2013/14	2014/15	CHANGE
14,020	13,900	(1)
1,062	1,062	-
242	242	-

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2012/13	2013/14	2013/14	2014/15	CHANGE
	£000	£000	£000	£000	
Employees	13,071	14,253	13,634	14,471	6
Premises related expenditure	23,297	22,359	21,818	21,573	(1)
Supplies and Services	2,853	5,270	5,108	5,140	1
Third Party Payments	520	669	445	678	52
Transfer Payments	175	145	153	1,627	963
Transport related expenditure	305	257	237	266	12
Capital Charges	33,120	37,280	37,280	39,080	5
Deferred/Intangible Charges		-	-	-	n/a
Corporate support services bought in	4,928	4,923	4,923	5,154	5
Recharges from other services	5,219	4,848	6,063	5,848	(4)
TOTAL EXPENDITURE	83,488	90,004	89,661	93,837	5
Government Grants	(54)	- [-	(40)	n/a
Other Grants, reimbursements and contributions	-	- [-	-	n/a
Fees and Charges	(10,093)	(9,848)	(10,552)	(10,809)	2
Other Customer and Client Receipts	(74,111)	(77,759)	(77,387)	(81,078)	5
Interest Receivable	(34)	(8)	(8)	(4)	(50)
Recharges to other services	(2,557)	(2,389)	(2,304)	(1,906)	(17)
TOTAL INCOME	(86,849)	(90,004)	(90,251)	(93,837)	4
NET EXPENDITURE	(3,361)	-	(590)	-	
Contributions to / (from) Reserves	3,361		590	-	(100)
TOTAL VARIANCE FROM BUDGET- Over/(Under)	- 1				

TOP FINANCIAL RISKS 2014/15

- 1) Increased rent arrears due to welfare reform
- 2) Increased cost of Programmed Works

CABINET MEMBER

Deputy Leader Councillor Dudley Mead	Cabinet Member for Housing, Capital Budget and Asset Management
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DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Hannah Miller	Executive Director of Adult Services Health and Housing	65490
Peter Brown	Director of Housing Needs and Strategy	65474
Dave Sutherland	Managing Director Croydon Landlord Services	65675

COST CENTRE	SERVICE
	Repairs and Maintenance
	Supervision and Management-General
	Supervision and Management-Special
1950	Capital Financing
	Income
	Notional H.R.A and Government Grant

MOVEMENT IN SERVICE NET EXPENDITURE

	ORIGINAL	Variations i	n Level of	ORIGINAL	
	BUDGET	Expenditu	re on (A)	BUDGET	%
SERVICE	2013/14	Inflation	Other	2014/15	CHANGE
	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	%
Repairs and Maintenance	13,486	11	(1,238)	12,259	(9
Supervision and Management-General	20,901	100	1,727	22,728	9
Supervision and Management-Special	7,282	(76)	101	7,307	0
Capital Financing	37,280	-	1,800	39,080	5
Income	(78,949)	(104)	(2,321)	(81,374)	3
TOTAL NET SPEND	_	(60)	60	_	n/a
	Repairs and Maintenance Supervision and Management-General Supervision and Management-Special Capital Financing	BUDGET 2013/14 (A) £000's	SERVICE BUDGET 2013/14 (A) (B) £000's Expenditu Repairs and Maintenance 13,486 (D) (D) (D) (D) (D) (D) (D) (D) (D) (D)	BUDGET Expenditure on (A)	BUDGET Expenditure on (A) BUDGET 2013/14 Inflation Other 2014/15 (A) (B) (C) (D) 2000's

- Contributions to / (from) Re	eserves	-	-	-	4	n/a

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2012/13	2013/14	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Repairs & Maintenance	27.6	13.6	(14.0)
Supervision and Management - General Expenses	233.6	238.9	5.3
Supervision and Management - Special Expenses	86.0	91.0	5.0
TOTAL FTE STAFF	347.2	343.5	(3.7)

	SUMMARY

SORPECTIA	E SUMMAN1	T 00/01/14	14. 2.2	to the second set		
		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	14,253	139	79	14,471	2
21,818	Premises related expenditure	22,359	34	(820)	21,573	(4)
	Supplies and Services	5,270	4	(134)	5,140	(2)
	Third Party Payments	669	-	9	678	1
	Transfer Payments	145	-	1,482	1,627	1,022
	Transport related expenditure	257	-	9	266	4
6,063	Recharges from other services	4,848	-	1,000	5,848	21
47,458	TOTAL EXPENDITURE	47,801	177	1,625	49,603	4
_	Government Grants	-	-	(40)	(40)	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(10,552)	Fees and Charges	(9,848)	(246)	(715)	(10,809)	10
(77,387)	Other Customer and Client Receipts	(77,759)	-	(3,319)	(81,078)	4
(8)	Interest Receivable	(8)	-	4	(4)	(50)
(2,304)	Recharges to other services	(2,389)	-	483	(1,906)	(20)
(90,251)	TOTAL INCOME	(90,004)	(246)	(3,587)	(93,837)	4
						<u> </u>
(42,793)	NET CONTROLLABLE COST	(42,203)	(69)	(1,962)	(44,234)	4
37,280	Capital Charges	37,280	- 1	1,800	39,080	5
37,200	Deferred/Intangible Charges	37,200	-	1,000	39,000	n/a
4 923	Corporate support services bought in	4,923	-	231	5,154	11/a 5
	TOTAL UNCONTROLLABLE COST	42,203		2,031	44,234	
12,200	TO THE CONTINUE OF THE CONTINU	12,200		-,,,,,	77,207	5
(590)	NET COST OF SERVICE	-	(69)	69	-	n/a
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
590	Contribution to / (from) General Balances	-	-	-	-	n/a
590	TOTAL APPROPRIATIONS	-	-	-		n/a
-	TOTAL NET EXPENDITURE	-	(69)	69	-	n/a
* OTHER VAL	DIATIONS IN LEVEL OF EXPENDITURE					COOOlo
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic hude	get - agreed pressures / service demands					_
	get - agreed pressures / service demands get - agreed additional income / savings					_
Chalegic budg	get - agreed additional income / savings					•
					l	_
Other resource	e changes					69
TOTAL OTHE	R VARIATIONS IN RESOURCE				j	69

REPAIRS AND MAINTENANCE

SERVICE DESCRIPTION

This service provides responsive repairs and cyclical maintenance to the Council's housing stock. The service responds to around 60,000 repair requests each year. The repairs service is delivered through two long term partnering contracts.

The total planned expenditure on revenue and capital repairs within the H.R.A is £40m.

MOVEMENT IN NET EXPENDITURE

COST		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
	Responsive Repairs Cyclical Works	12,494 992	11	(1,238) -	11,267 992	(10) -
	TOTAL NET SPEND	13,486	11	(1,238)	12,259	(9)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Responsive Repairs	27.6	13.6	(14.0)
Cyclical Works	-	-	-
TOTAL FTE STAFF	27.6	13.6	(14.0)

REPAIRS AND MAINTENANCE

SU	BJ	EC	TIV	E	SU	IMM	IAF	٦Y
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SUBJECTIVE		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	* Other (C)	2014/15 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(⊑) %
1,176	Employees	1,116	11	(600)	527	(50
	Premises related expenditure	12,298	•	(622)	11,676	(5
	Supplies and Services Third Party Payments	48	-	(22)	26	(46 n/
	Transfer Payments	-	-	-	-	n/
27	Transport related expenditure	24	-	6	30	25
	Recharges from other services	548	-	(548)	-	(100
14,130	TOTAL EXPENDITURE	14,034	11	(1,786)	12,259	(13
-	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions Fees and Charges	-	-	-	-	n/:
	Other Customer and Client Receipts]	_ [[]	_	n/: n/:
	Interest Receivable		_	_	-	n/a
	Recharges to other services	(548)	-	548	-	(100
	TOTAL INCOME	(548)	-	548	-	(100
	. 110011					
13,546	NET CONTROLLABLE COST	13,486	11	(1,238)	12,259	(9
	Capital Charges	- 1	- 1	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	Corporate support services bought in	-			-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
		T		· · · · · · · · · · · · · · · · · · ·	·	
13,546	NET COST OF SERVICE	13,486	11	(1,238)	12,259	(9
- 1	Contributions to / (from) Earmarked Reserves	- 1		-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	-		-	-	
	TOTAL ALI HOLHAHOMO	<u> </u>				n/a
13,546	TOTAL NET EXPENDITURE	13,486	11	(1,238)	12,259	(9)
OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE				Γ	£000's
						20009
trategic bude	get - agreed pressures / service demands					
						-
trategic budo	get - agreed additional income / savings				ļ	
					}	
ther	a shangaa]	*
ther resource	e cnanges					
eprocuremer	nt of Responsive Repairs Contract					(2,090
ne-off costs i	relating to implementation of new contract					951
	of Pension Deficit Charge					(86
ther minor va	ariations					(13
					į.	
						(1,238)
OTA: O=:-	R VARIATIONS IN RESOURCE					(1,238

SUPERVISION AND MANAGEMENT GENERAL EXPENSES

SERVICE DESCRIPTION

This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting.

There is a Client/Provider relationship in place and this arrangement involves the separation of certain functions and responsibilities into two divisions:

- a provider division (the Croydon Landlord Services division) which will have operational responsibility and carry out day-to-day property, estate and tenancy services
- a client division (the Housing Needs and Strategy division), which will be responsible for developing and consulting on strategies, long-term plans and priorities for funding, identifying the available resources and recommending the annual budget, ensuring compliance with governance arrangements, supporting customers to scrutinise the performance of the provider division, and supporting and challenging the provider division to benchmark its performance and identify and adopt best practice. It should be noted that the provider division contributes information, advice and guidance to the development of strategies.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	1		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
	Supervision and management - General expenses	20,901	100	1,727	22,728	9
F 100 0 100 5 60 60	TOTAL NET SPEND	20,901	100	1,727	22,728	9

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Supervision and management - General expenses	233.6	238.9	5.3
TOTAL FTE STAFF	233.6	238.9	5.3

SUPERVISION AND MANAGEMENT -GENERAL EXPENSES

SUBJ	ECT	IVE	SU	ΜМ	ARY

SOBJECTIVE	Johnney	ORIGINAL	Variations	in Level of	ORIGINAL	***				
FORECAST		BUDGET		ure on (A)	BUDGET	%				
2013/14	DESCRIPTION	2013/14 (A)	Inflation (B)	* Other (C)	2014/15 (D)	CHANGE (E)				
£000's		£000's	£000's	£000's	£000's	%				
	Employees	10,207	100	700	11,007	8				
	Premises related expenditure Supplies and Services	835 3,854	-	110 (30)	945 3,824	13				
	Third Party Payments	642		26	668	(1) 4				
-	Transfer Payments	-	-		-	n/a				
	Transport related expenditure	104	-	1	105	1				
	Recharges from other services	2,072	-	919	2,991	44				
	TOTAL EXPENDITURE	17,714	100	1,726	19,540	10				
-	Government Grants	-	-	(40)	(40)	n/a				
(17)	Other Grants, reimbursements and contributions Fees and Charges] []	-	_	_	n/a n/a				
	Other Customer and Client Receipts	(20)	-	_	(20)	11/a				
-	Interest Receivable	-	_	-	-	n/a				
(1,740)	Recharges to other services	(1,716)	-	(190)	(1,906)	. 11				
(1,765)	TOTAL INCOME	(1,736)	-	(230)	(1,966)	13				
		1								
15,649	NET CONTROLLABLE COST	15,978	100	1,496	17,574	10				
	lo. : lo	······································								
	Capital Charges Deferred/Intangible Charges	•	-	-	-	n/a n/a				
4,923	Corporate support services bought in	4,923	-	231	5,154	5				
4,923	TOTAL UNCONTROLLABLE COST	4,923	1	231	5,154	5				
20,572	NET COST OF SERVICE	20,901	100	1,727	22,728	9				
		<u></u>								
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a				
	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		_		-	n/a n/a				
	Provision for Repayment of External Loans		-	-	_	n/a				
-	Contribution to / (from) General Balances	- 1	-	-	_	n/a				
-	TOTAL APPROPRIATIONS	_			-	n/a				
20,572	TOTAL NET EXPENDITURE	20,901	100	1,727	22,728	9				
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's				
						2000				
Strategic budg	et - agreed pressures / service demands									
						-				
Strategic budg	et - agreed additional income / savings									
					-					
Other resource	a changes				}	-				
Other resource	<u>s unangos</u>									
	vestment Fund					(62)				
	RCOP Charges					231 (190)				
	Increase in recharges to Capital Controllection of Pagelon Peticit Charge									
Centralisation of Pension Deficit Charge Increase in recharges from other services										
Increase in Pre	emises Costs					919 110				
	chnical staff to manage increased capital programme					243				
Other minor va	ariations					172				
					-					
					1	4 707 1				
			<u> </u>							
TOTAL OTHE	R VARIATIONS IN RESOURCE				 - -	1,727				

SUPERVISION AND MANAGEMENT -SPECIAL EXPENSES

SERVICE DESCRIPTION

This part of the Housing Revenue Account includes any expenditure which relates only to specific estates rather than the general housing stock. This includes services such as Caretaking, Neighbourhood Wardens and grounds maintenance.

The income from the charges made for central heating is credited directly to income and the full cost of the standard space water heating provided will be recovered from tenants.

There is a service charge for the following services:

Caretaking

£7.76

Grounds Maintenance

£2.01

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu	in Level of ire on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
	Utility charges Horticultural Services Sheltered Housing services Neighbourhood Services	1,312 671 1,042 4,257	0 12 0 (88)	-129 -143 -352 725	540	(10) (20) (34) 15
	TOTAL NET SPEND	7,282	(76)	101	7,307	0

	ORIGIN	IAL	ORIGINAL	CHANGE
SERVICE	BUDG	ET	BUDGET	IN
	2013/	14	2014/15	FTE
	FTE ST	AFF	FTE STAFF	FTE STAFF
Neighbourhood Services		86.0	91.0	5.0
TOTAL ETE CTAFE		000	24.0	
TOTAL FTE STAFF		86.0	91.0	5.0

SUPERVISION AND MANAGEMENT - SPECIAL EXPENSES

91	IR.I	FCT	1VE	SH	плвл	ARY
υı	JDU		IAF	υu	IVIIVI	MNI

SUBJECTIVE SUMMARY							
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%	
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	% CHANGE	
		(A)	(B)	(C)	(D)	(E)	
£000's		£000's	£000's	£000's	£000's	%	
	Employees	2,930	28	(21)	2,937	0	
	Premises related expenditure Supplies and Services	7,412 357	34 4	(377) (82)	7,069 279	(5) (22)	
	Third Party Payments	27	-	(17)	10	(63)	
	Transfer Payments	1 1	-	1	2	100	
101	Transport related expenditure	129	- '	2	131	2	
	Recharges from other services	2,228		629	2,857	28	
12,942	TOTAL EXPENDITURE	13,084	66	135	13,285	2	
-	Government Grants		_	-	-	n/a	
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a	
(5,847)	Fees and Charges	(5,693)	(142)	(143)	(5,978)	5	
-	Other Customer and Client Receipts	-	-	-	-	n/a	
-	Interest Receivable	-	-	-	-	n/a	
<u> </u>	Recharges to other services	(109)		109	-	(100)	
(5,847)	TOTAL INCOME	(5,802)	(142)	(34)	(5,978)	3	
7,095	NET CONTROLLABLE COST	7,282	(76)	101	7,307	0	
	Conitol Charges	· ·	· · · · · ·			n/a	
•	Capital Charges Deferred/Intangible Charges]	-		_	n/a	
	Corporate support services bought in	_	_	-	-	n/a	
_	TOTAL UNCONTROLLABLE COST	_	_		1	t-	
		<u> </u>			<u> </u>	n/a	
7,095	NET COST OF SERVICE	7,282	(76)	101	7,307	0	
	Contributions to / (from) Earmarked Reserves	1	_		_ 1	n/a	
]	Contributions to / (from) Capital Reserves:	-	_	_	-	n/a	
	Financing of Capital Expenditure	-		-	-	n/a	
_	Provision for Repayment of External Loans	-	-	-	-	n/a	
	Contribution to / (from) General Balances	-		-		n/a	
-	TOTAL APPROPRIATIONS	-		•	-	n/a	
7 095	TOTAL NET EXPENDITURE	7,282	(76)	101	7,307	0	
7,000	TOTAL NET EXTENSION	7,202	. (10)	101	1,001		
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
Strategic hude	get - agreed pressures / service demands						
Strategic budy	det - agreed pressures / service demands						
}					ļ		
						-	
Strategic budg	get - agreed additional income / savings						
1							
Other receive	o changes				-		
Other resource	е снапцев						
Reduction in r	echarges to other services					109	
Other minor v						(8)	
						Ī	
1					ŀ	101	
1					ţ		
TOTAL OTHE	R VARIATIONS IN RESOURCE					101	

SERVICE DESCRIPTION

Capital financing includes the interest charges for the payment of interest of loans taken out to acquire or refurbish Housing Revenue Account assets, such as council housing, and also includes a charge for debt management.

The Major Repairs Allowance is used to finance the improvements of the housing stock. Self financing was introduced on 1st April 2012 as a result of the Localism Act 2011. The previous system of subsidy payments has been replaced with an allocation of the national housing debt, known as the self financing valuation. Croydon's share of this debt was £223.1m and the interest payments on this debt are shown in the table below.

The Major Repairs Allowance is a proxy for depreciation and the increase below reflects the increased valuation of Croydon's stock under self financing. The Major Repairs Allowance is currently used to fund capital investment in our housing stock.

MOVEMENT IN NET EXPENDITURE

	**************************************	ORIGINAL	Variations	in Level of	ORIGINAL	
E 10, 10, 10, 10, 10, 10		BUDGET	Expendite	ure on (A)	BUDGET	%
COST						
CENTRE	SERVICE	2013/14	Inflation	Other	2014/15	CHANGE
Section of		(A)	(B)	(C)	(D)	(E)
	<u></u>	£000's	£000's	£000's	£000's	%
	Major Repairs Allowance	16,457	-	526	16,983	3
	Interest Charges	12,145	-	(382)	11,763	(3)
医复数复数病	Debt Management Expenses	100	-	(50)	50	(50)
g Soveregasion	Premium	399	-	(301)	98	(75)
A Did Color	Discount	(7)	-	7	-	(100)
	Financing of Capital Expenditure	8,186	-	2,000	10,186	24
4 (8, 3) (C) (8) (B)						
Grand Grand						
	TOTAL NET SPEND	37,280	_	1,800	39,080	5

ORIGINAL	ORIGINAL	CHANGE
BUDGET	BUDGET	IN
2012/13	2013/14	FTE
FTE STAFF	FTE STAFF	FTE STAFF
		-
,		
	:	
-	-	-
	BUDGET 2012/13 FTE STAFF	BUDGET 2012/13 FTE STAFF **Te STAFF **T

SUBJECTIVE SUMMARY

FORECAST 2013/14		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
10005	Employees	- 1	2000 5		2000 S	70 n
-	Premises related expenditure	- 1	-	-	-	n
-	Supplies and Services	- [-	-	-	n
-	Third Party Payments	- [-	-	-	n
-	Transfer Payments Transport related expenditure	-	-	-	-	l n
-	Recharges from other services		-		-	"
-	TOTAL EXPENDITURE	-	-	-	-	n/a
-	Government Grants	-	-	-	-	n
-	Other Grants, reimbursements and contributions	- [-	-	-	n
-	Fees and Charges	-	-	-	-	n
-	Other Customer and Client Receipts	-	-	-	-	n
-	Interest Receivable	-	-	-	-	n
-	Recharges to other services	-	-	-	-	n
-	TOTAL INCOME	-	-		-	n
_	NET CONTROLLABLE COST	-	-	<u>.</u>	-	n/a
07.000	Conital Charge	07.000		1 000	39,080.0	1
	Capital Charges Deferred/Intangible Charges	37,280	-	1,800	39,080.0	n,
	Corporate support services bought in		-	_	-	n,
	TOTAL UNCONTROLLABLE COST	37,280		1,800	39,080	
		1,		.,	,	I
37,280	NET COST OF SERVICE	37,280	-	1,800	39,080	
,		, ,		•		l
-	Contributions to / (from) Earmarked Reserves	-	-	,	-	n
-	Contributions to / (from) Capital Reserves:		-	-	*	n,
	Financing of Capital Expenditure Provision for Repayment of External Loans		- [_	_	n/ n/
590	Contribution to / (from) General Balances		-	-	-	n,
	TOTAL APPROPRIATIONS	_		<u></u>	-	
	TOTAL APPROPRIATIONS	- 1	-			i n
	TOTAL APPROPRIATIONS	- 1				<u></u>
590	TOTAL NET EXPENDITURE	37,280		1,800	39,080	
590 37,870	TOTAL NET EXPENDITURE]]	-	1,800	39,080	
37,870	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE]]	- [1,800	39,080	
37,870	TOTAL NET EXPENDITURE]]	-	1,800	39,080	
37,870	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE]]	-]	1,800	39,080	
37,870	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE]]		1,800	39,080	
37,870	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE]]		1,800	39,080	
37,870	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE]]	-	1,800	39,080	£000's
37,870 * OTHER VAN	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands]]	-	1,800	39,080	
37,870 * OTHER VAN	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE]]	-	1,800	39,080	
37,870 * OTHER VAN	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands]]	-	1,800	39,080	
37,870 * OTHER VAN	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands]]	-	1,800	39,080	
37,870 * OTHER VAN	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands]]	-	1,800	39,080	
37,870 * OTHER VAN	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands]	-	1,800	39,080	
37,870 * OTHER VAR Strategic budg	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings]	-	1,800	39,080	
37,870 * OTHER VAN	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings]	-	1,800	39,080	
37,870 * OTHER VAN Strategic bude Strategic bude	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings]	-	1,800	39,080	£000's
37,870 * OTHER VAN Strategic bude Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes Capital Expenditure]	-	1,800	39,080	£000's
37,870 * OTHER VAN Strategic bude Strategic bude Other resource Financing of Concrease in Ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes Capital Expenditure ajor Repairs Allowance]	-	1,800	39,080	2,000 526
37,870 37,870 OTHER VAN Strategic bude Strategic bude Cher resource Financing of Concrease in Machaeles in Information of Information of Information of Information of Information of Information Informatio	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes Capital Expenditure ajor Repairs Allowance nterest Payable]	-	1,800	39,080	2,000 52(
37,870 37,870 COTHER VAN Strategic budg Other resource Financing of Concrease in Macocrease in Induced as in Property of the Company of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes Capital Expenditure ajor Repairs Allowance]		1,800	39,080	2,000 520 (38) (294
37,870 37,870 COTHER VAN Strategic budg Other resource Financing of Concrease in Macocrease in Induced as in Property of the Company of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes Capital Expenditure ajor Repairs Allowance hterest Payable Premiums on Early Repayment of Debt]		1,800	39,080	2,000 526 (382 (294 (50
37,870 37,870 COTHER VAN Strategic budg Other resource Financing of Concrease in Macocrease in Induced as in Property of the Company of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes Capital Expenditure ajor Repairs Allowance hterest Payable Premiums on Early Repayment of Debt]	-	1,800	39,080	2,000 526 (382 (294

SERVICE DESCRIPTION

Income to the Housing Revenue Account derives from four main sources:

- 1) Rental income due from the letting of dwelling and garages met by tenants and direct credits for rent rebates.
 2) Service charges due to tenants for caretaking and grounds maintenance
 3) Recharges of energy costs from communal heating schemes
 4) Service charges to Leaseholders

1	· ·	
Average D (50 wee	Owelling Rent eks)	Actual Service Charge (Caretaking and Grounds Maintenance)
2010-11	£88.51	£5.05
2011-12	£92.22	£8.61
2012-13	£99.59	£9.14
2013-14	£104.07	£9.42
2014-15	£109.26	£9.77

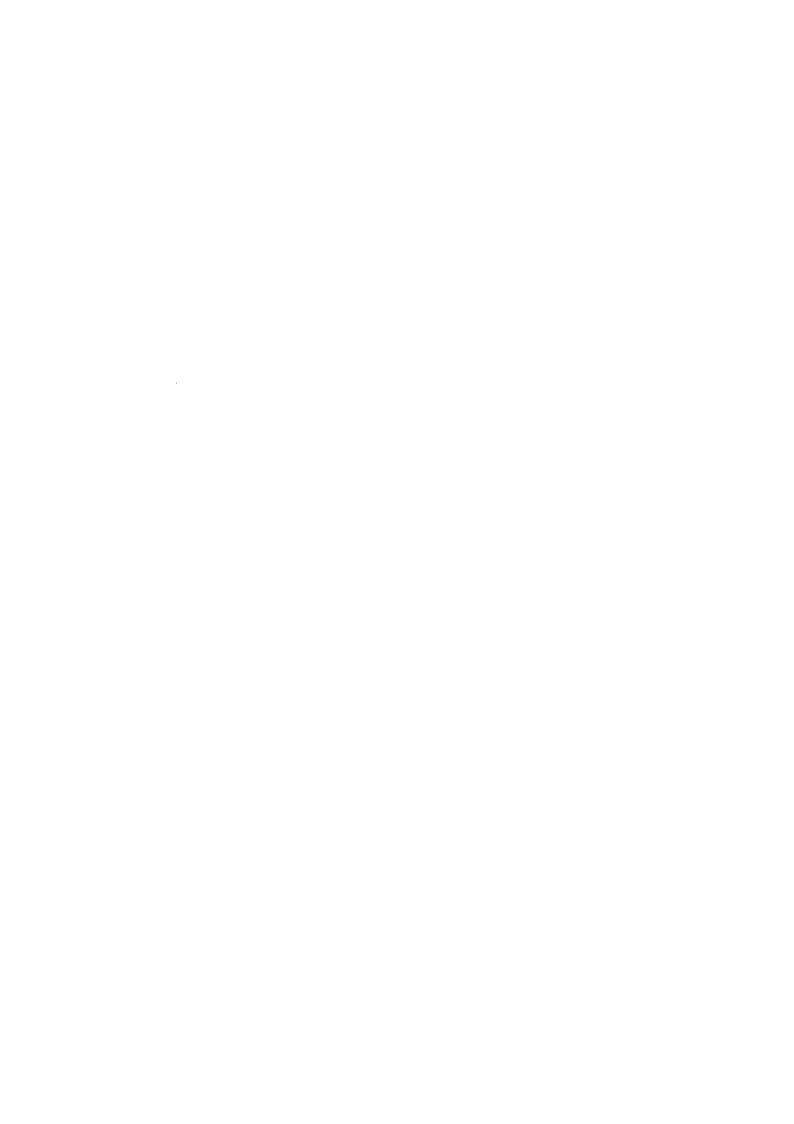
MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
CENTRE	SERVICE	2013/14 (A) £000's	Inflation (B) £000's	Other (C) £000's	2014/15 (D) £000's	CHANGE (E) %
	Dwellings Rents and Service Charges	(76,376)		(2,122)	(78,595)	3
	Doubtful Debt Provision Garages	1,000 (1,324)	1 :	12	1,000 (1,312)	(1)
	Heating and insurance Interest	(561)	(1)	2 4	(560) (4)	(0) (50)
	Service Charges - Leaseholders Other Income Contributions to / (from) Earmarked Reserves	(1,579) (101)	(6)	(181) (36)	(1,760) (143)	11 42
	TOTAL NET SPEND	(78,949)	(104)	(2,321)	(81,374)	3

STAFF ESTABLISHIVENT NUMBERS			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2013/14	2014/15	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
TOTAL FTE STAFF	•	-	-

SUBJECTIVE SUMMARY

FORECAST		ORIGINAL BUDGET	variations Expenditu	in Level of	ORIGINAL BUDGET	%
	DESCRIPTION	2013/14	Inflation	* Other	2014/15	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1 817	Employees Premises related expenditure	1,814	-	- 69	1,883	n/a 4
	Supplies and Services	1,011	-	-	1,003	-
-	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	144	-	1,481	1,625	1,028
	Transport related expenditure	-)	-]	-]	-	n/a
	Recharges from other services	 				n/a
	TOTAL EXPENDITURE Government Grants	2,969		1,550	4,519	52
	Other Grants, reimbursements and contributions		-	-		n/a n/a
	Fees and Charges	(4,155)	(104)	(572)	(4,831)	16
	Other Customer and Client Receipts	(77,739)	-	(3,319)	(81,058)	4
	Interest Receivable	(8)	_	4	(4)	(50
	Recharges to other services	(16)	-	16	- 1	(100
	TOTAL INCOME	(81,918)	(104)	(3,871)	(85,893)	5
		1 1				
(79,083)	NET CONTROLLABLE COST	(78,949)	(104)	(2,321)	(81,374)	3
	Capital Charges	-	-	-	-	n/a
	Deferred/intangible Charges	- 1	-	-	-	n/a
L.	Corporate support services bought in	-			-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-		n/a
(70,000)	NET COCT OF CERVICE	(70.040)	(104)	(0.201)	(04.074)	
(79,063)	NET COST OF SERVICE	(78,949)	(104)	(2,321)	(81,374)	3
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	- 1	-	-	-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-		-	-	n/s
]			, \	n/a
(79,083)	TOTAL NET EXPENDITURE	(78,949)	(104)	(2,321)	(81,374)	3
		(,,		(2,02./	(0.,07.7	
OTHER VAR	NATIONS IN LEVEL OF EXPENDITURE	(,,		(2,02.7	[[
	RIATIONS IN LEVEL OF EXPENDITURE	(,,		(2,02.)	(0.507.7)	£000's
	RIATIONS IN LEVEL OF EXPENDITURE	((2,32.7)	(= 1,5 - 1,7	
		((2,32.7)	(0.300.7)	
		(3,232)		(4,94,7)	(6.307.7)	
		(, , , , , , , , , , , , , , , , , , ,		(4,504.7)		
Strategic budg	let - agreed pressures / service demands	(, , , , , , , , , , , , , , , , , , ,		(4,504.7)		
Strategic budg		(-1,-13)		(4,504.7)		
Strategic budg	let - agreed pressures / service demands	(, , , , , , , , , , , , , , , , , , ,		(4,504.7)		
Strategic budg	let - agreed pressures / service demands	(-1,-12)		(4,504.7)		
Strategic budg	let - agreed pressures / service demands	(-1,-12)		(4,504.7)		
Strategic budg Strategic budg	net - agreed pressures / service demands net - agreed additional income / savings	(-1,-1,-1)	- 1	(4,504.7)		
Strategic budg Strategic budg	net - agreed pressures / service demands net - agreed additional income / savings		- 1	(4,504.7)		
Strategic budg Strategic budg Other resource	et - agreed pressures / service demands et - agreed additional income / savings e changes ome from Tenants Rents		- 1	(4,504.7)		£000's
Strategic budg Strategic budg Other resource	et - agreed pressures / service demands net - agreed additional income / savings e changes ome from Tenants Rents ome from Tenants Service Charges		- 1	(4,504.7)		£000's
Strategic budg Strategic budg Other resource Additional Inco	et - agreed pressures / service demands et - agreed additional income / savings e changes ome from Tenants Rents ome from Tenants Service Charges ome from Garage Rents		- 1	(4,504.7)		£000's £000's
Strategic budg Strategic budg Other resource Additional Inconditional Inconditional Inconditional Inconditional Inconditional Inconcrease in Telegical	net - agreed pressures / service demands net - agreed additional income / savings e changes ome from Tenants Rents ome from Tenants Service Charges ome from Garage Rents ome from Garage Rents omats Voids		- 1	(4,504.7)		£000's £000's (2,108 (143 (93 32
Strategic budg Strategic budg Other resource Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco.	net - agreed pressures / service demands net - agreed additional income / savings e changes ome from Tenants Rents ome from Tenants Service Charges ome from Garage Rents nants Voids rage Voids			(4,504.7)		£000's £000's (2,108 (143 (93 32 105
Strategic budg Strategic budg Other resource Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco. Additional Inco.	net - agreed pressures / service demands net - agreed additional income / savings e changes ome from Tenants Rents ome from Tenants Service Charges ome from Garage Rents nants Voids rage Voids aseholder Service Charge			(4,524.7)		(2,108 (143 (93 32 105 (181
Strategic budg Strategic budg Other resource Additional Inco Additional Inco Additional Inco Additional Inco Additional Inco Additional Inco Additional Inco Additional Inco Additional Inco	net - agreed pressures / service demands net - agreed additional income / savings e changes ome from Tenants Rents ome from Tenants Service Charges ome from Garage Rents nants Voids rage Voids aseholder Service Charge			(4,524.7)		£000's - (2,108 (143 (93 32 105
Strategic budg Strategic budg Other resource Additional Inconditional	net - agreed pressures / service demands net - agreed additional income / savings e changes ome from Tenants Rents ome from Tenants Service Charges ome from Garage Rents nants Voids rage Voids aseholder Service Charge			(4,524.7)		£000's (2,108' (143') (93') 32' 105' (181')
Other resource Additional Inconditional Inco	net - agreed pressures / service demands net - agreed additional income / savings e changes ome from Tenants Rents ome from Tenants Service Charges ome from Garage Rents nants Voids rage Voids aseholder Service Charge			(4,524.7)		£000's (2,108) (143) (93) 32 105 (181) 67



CAPITAL PROGRAMME

CONTENTS

	Page
DETAILED PROGRAMME 2014/15	CP1
FUNDING	CP2

Improving our Assets	2014/15	2015/16	2016/17	Total
	£	£	£	£
Corporate Property Maintenance Programme	3,100,000	2,530,000	2,100,000	7,730,000
DASHH - DFG	3,350,000	1,800,000	1,800,000	6,950,000
Education - Academies Programme	7,708,416	-	-	7,708,416
Education - DDA	500,000	•	-	500,000
Education - Primary Fixed term expansion	5,155,000	2,950,000	-	8,105,000
Education - Primary Permanent Expansion	51,227,399	57,745,000	22,100,000	131,072,399
Education - Major Maintenance	4,121,067	2,000,000	2,000,000	8,121,067
Education - Kitchen and Bathrooms and Early Intervention				
and Childcare Sufficiency Duty	1,773,605	<u>-</u>	-	1,773,605
Education - Secondary School	31,438,226	36,555,000	14,550,000	82,543,226
Education - SEN	10,092,855	-	-	10,092,855
New Salt Barn	-	1,000,000	-	1,000,000
Regeneration (Acquisitions) Fund	1,000,000	2,000,000	2,000,000	5,000,000
Expanding Our Temporary Accommodation	20,000,000	-	-	20,000,000
Housing Investment Programme	40,503,903	34,621,000	34,621,000	109,745,903
	179,970,471	141,201,000	79,171,000	400,342,471

Transforming Our Services	2014/15 £	2015/16 £	2016/17 £	Total £
Feasibility Fund	500,000	500,000	500,000	1,500,000
ICT	3,000,000	3,000,000	3,000,000	9,000,000
Taberner House Demolition	2,268,000	-	-	2,268,000
Waste / Recycling Programme	150,000	150,000	150,000	450,000
Bereavement Services	1,000,000	-	-	1,000,000
	6,918,000	3,650,000	3,650,000	14,218,000

Transforming Our Place	2014/15 £	2015/16 £	2016/17 £	Total £
Fairfield Halls Programme	1,566,000	8,197,000	11,315,000	21,078,000
Highways Programme	7,330,000	8,820,000	8,250,000	24,400,000
New Addington Leisure Centre	_	17,000,000	-	17,000,000
Connected Croydon	19,225,628	7,428,919	-	26,654,547
TFL - LIP	4,681,000	3,336,000	3,336,000	11,353,000
	32,802,628	44,781,919	22,901,000	100,485,547

GENRAL FUND 219,691,0	99 189,632,919 105,722,000 515,046,018

FUNDING	2014/15 £	2015/16 £	2016/17 £	Total £
Capital Receipts	4,500,000	12,172,000	7,189,000	23,861,000
TFL	4,681,000	3,336,000	3,336,000	11,353,000
Partnership for Schools	4,765,000	_	-	4,765,000
DFE	70,307,000	31,412,046	32,982,648	134,701,694
CLG	900,000	900,000	900,000	2,700,000
GLA	19,225,628	7,428,919	-	26,654,547
Borrowing	74,808,568	99,762,954	26,693,352	201,264,874
	179,187,196	155,011,919	71,101,000	405,300,115
HRA				
HRA Receipts	552,000	500,000	500,000	1,552,000
Major Repairs Allowance	16,983,000	16,983,000	16,983,000	50,949,000
HRA Unsupported Borrowing	12,430,085	-	_	12,430,085
Other Grants and Contriburtions	-	-	_	_
HRA - Reserves	-	-		-
HRA - Revenue Contribution	10,538,818	17,138,000	17,138,000	44,814,818
	40,503,903	34,621,000	34,621,000	109,745,903
TOTAL	219,691,099	189,632,919	105,722,000	515,046,018

,				
(OVER) / UNDER FUNDING OF PROGRAMME	d	0	0	0

