

CROYDON COUNCIL

DRAFT REVENUE BUDGET AND CAPITAL PROGRAMME

2013/14

**Appendix F to agenda item 6
Cabinet, 26th February 2013**

REVENUE BUDGET SUMMARY

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REVENUE BUDGET SUMMARY

GENERAL FUND SUMMARY

ACTUAL 2011/12 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E)
			Inflation (B) £000's	Other (C) £000's		
	SERVICE BUDGETS					
118,866	Department of Adult Services, Housing and Health	117,760	2,130	(5,460)	114,430	(3)
101,640	Children, Families and Learners	111,465	653	(7,489)	104,629	(6)
67,337	Planning and Environment	75,248	751	(6,757)	69,242	(8)
26,674	Corporate Resources and Customer Services	29,227	1,312	7,100	37,640	29
6,014	Chief Executive's Office	5,539	91	(1,678)	3,952	(29)
-	Contribution to Provision for Doubtful Debts	180	-	-	180	-
-	Layers and Spans	(300)	-	300	-	(100)
-	Business Support	(400)	-	400	-	(100)
-	Redundancy	-	-	1,000	1,000	n/a
-	Carbon Credits	190	-	65	255	34
320,530	NET COST OF SERVICES	338,906	4,937	(12,519)	331,328	(2)
(41,213)	Core Grants	(41,043)	-	27,790	(13,253)	(68)
1	Contingency / Unallocated Provision	1,000	-	-	1,000	-
	Levies from Other Bodies					
252	Environment Agency	272	-	-	272	-
378	Lee Valley Regional Park Authority	407	-	-	407	-
706	London Boroughs Grants Committee	507	-	(100)	407	(20)
349	London Pensions Fund Authority	438	-	-	438	-
(6,953)	Interest and Investment Income	(1,911)	-	(60)	(1,971)	3
9,924	Interest Payable	11,389	-	2,321	13,710	20
283,974	NET OPERATING EXPENDITURE	309,966	4,937	17,432	332,335	7
	APPROPRIATIONS					
18,745	Contributions to / (from) Earmarked Reserves	3,241	-	3,876	7,117	120
(27,026)	Provision for Repayment of External Loans	(27,526)	-	1,423	(26,103)	(5)
-	Revenue Expenditure Funded from Capital under Statute (REFCUS)	(14,825)	-	(1,851)	(16,676)	12
(1,878)	Deferred / Intangible Charges Written Off	(3,149)	-	(809)	(3,958)	26
-	Contribution to / (from) General Balances	-	-	-	-	n/a
273,815	BUDGET REQUIREMENT	267,707	4,937	20,071	292,715	153
	FINANCED BY					
29,124	Revenue Support Grant	2,206	-	95,023	97,229	4,307
3,345	Collection Fund surplus / (deficit)	3,166	-	1,365	4,531	43
-	Business Rates Top Up Grant	-	-	31,722	31,722	n/a
94,221	Business Rates Income	113,800	-	(80,628)	33,172	(71)
147,125	Council Tax - Band D Equivalent	148,535	-	(22,473)	126,062	(15)
273,815	TOTAL FINANCING	267,707			292,716	9
2011/12 Band D Equivalent £.pp 1,150.11 309.82	COUNCIL TAX SUMMARY		2012/13 Band D Equivalent £.pp 1,150.11 306.72	2013/14 Band D Equivalent £.pp 1,171.39 303.00		Change Band D Equivalent % 1.85% -1.21%
1,459.93	London Borough of Croydon Greater London Authority	188,147	1,456.83	1,474.39	158,670	1.21%

REVENUE BUDGET SUMMARY
SUBJECTIVE ANALYSIS

ACTUAL 2011/12	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E)
			Inflation (B) £000's	Other (C) £000's		
£000's						
	EXPENDITURE					
323,991	Employees	140,977	1,085	(8,814)	133,248	(5)
37,069	Premises related expenditure	21,642	212	4,290	26,144	21
87,208	Supplies and Services	39,531	1,698	(3,577)	37,652	(5)
213,331	Third Party Payments	205,377	2,465	16,072	223,914	9
288,629	Transfer Payments	594,175	16	(4,243)	589,948	(1)
8,472	Transport related expenditure	8,305	145	(706)	7,745	(7)
71,581	Capital Charges	36,742	-	141	36,883	0
-	Deferred/Intangible Charges	3,148	-	630	3,778	20
-	REFCUS	14,825	-	5,224	20,049	35
45,332	Corporate support services bought in	(5,073)	-	(2,997)	(8,070)	59
78,425	Recharges from other services	81,670	1,348	(7,208)	75,810	(7)
1,154,039	TOTAL EXPENDITURE	1,141,319	6,968	(1,187)	1,147,101	1
	INCOME					
(381,928)	Government Grants	(649,195)	-	(6,894)	(656,089)	1
(243,459)	Other Grants, reimbursements and contributions	(11,758)	(88)	(1,271)	(13,118)	12
(42,292)	Fees and Charges	(35,688)	(471)	(1,654)	(37,813)	6
(25,926)	Other Customer and Client Receipts	(16,666)	(36)	(5,553)	(22,256)	34
(5)	Interest Receivable	(147)	(1)	120	(28)	(81)
(139,898)	Recharges to other services	(88,626)	-	2,157	(86,470)	(2)
(833,508)	TOTAL INCOME	(802,080)	(596)	(13,097)	(815,773)	2
320,530	NET EXPENDITURE	339,239	6,372	(14,284)	331,327	(2)

STAFF ESTABLISHMENT NUMBERS

DESCRIPTION	Note	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
		FTE STAFF	FTE STAFF	FTE STAFF
Chief Executive's Office		155.7	138.5	(17.2)
Children, Families and Learners		1,104.6	833.4	(271.3)
Planning and Environment		567.4	521.6	(45.8)
Department of Adult Services and Housing and Health		620.4	560.4	(60.0)
Corporate Resources and Customer Services		702.0	881.7	179.7
TOTAL FTE STAFF		3,150.2	2,935.5	(214.6)

REVENUE BUDGET SUMMARY
CORPORATE SUPPORT SERVICES BROUGHT IN

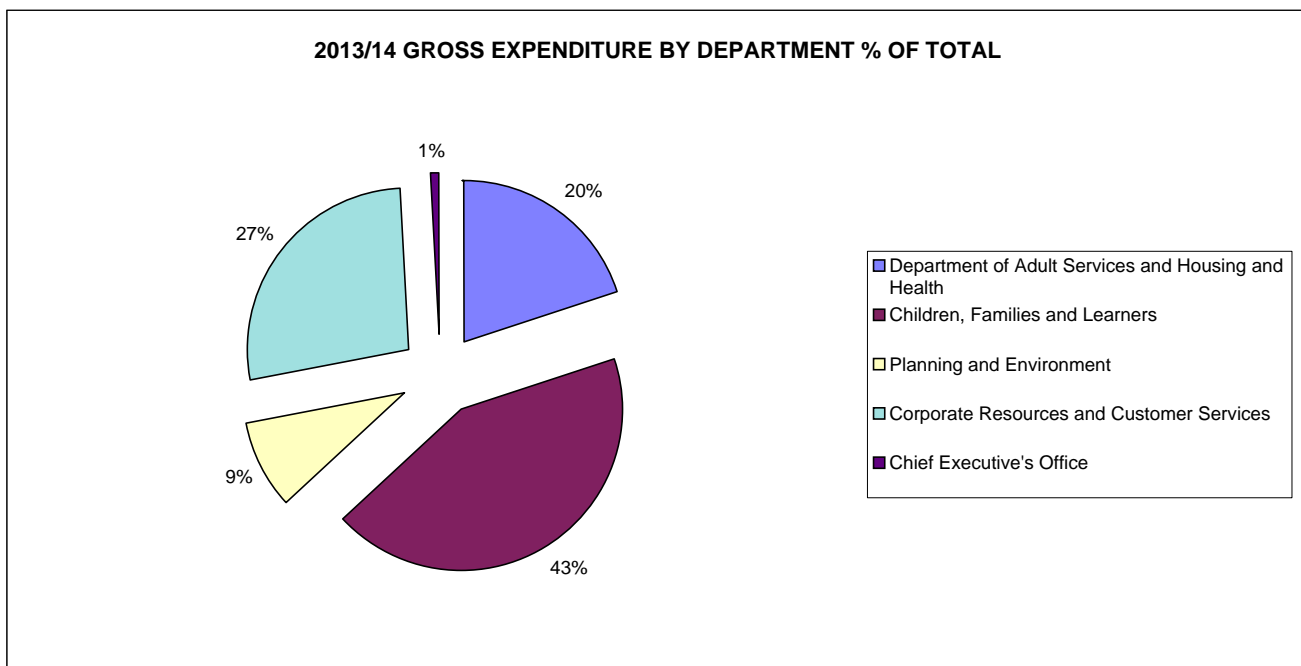
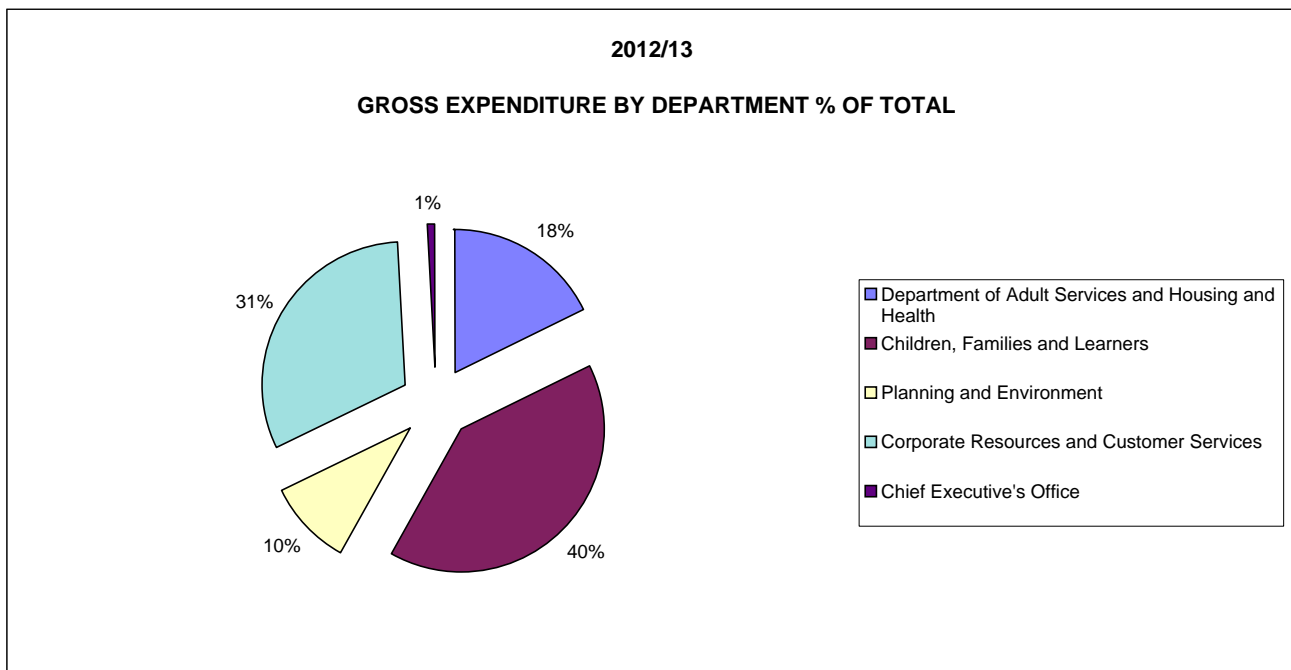
DESCRIPTION	Chief Executive's Office	Corporate Resources Customer Serv.	Planning and Environment	Children, Families and Learners	HRA *	Department Of Adult Serv. Housing & Health	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Central Finance	19	54	403	626	129	588	1,819
Finance Unification	0	0	485	711	0	479	1,675
Treasury and Pensions	1	4	31	49	10	46	142
Audit and Fraud	15	44	329	512	106	481	1,488
Strategy and Performance	26	74	551	857	177	805	2,490
Procurement and Commissioning	11	30	226	352	73	331	1,023
Risk and CPO	(2)	(7)	(50)	(78)	(16)	(74)	(228)
SCPP - Services	0	0	289	311	0	(63)	538
Corporate Planning	0	0	0	0	0	0	0
Exchequer	15	47	169	152	26	377	785
Cash and Control	0	266	58	0	176	0	499
Customer Strategy and Development	5	14	108	168	35	158	489
Contact Centre	13	6	753	371	1,109	914	3,166
Communications	9	24	182	284	59	266	824
FM Services - Soft	112	591	672	660	474	864	3,373
FM Services - Hard	0	880	595	1,708	221	379	3,784
ST and ICT Strategy	3	22	64	136	36	76	337
Information Communication Technology	16	139	397	845	221	473	2,091
Telephony Service	0	0	0	0	0	0	0
Service Transformation Program	0	0	0	0	0	0	0
ICT Contract	104	914	2,614	5,562	1,453	3,115	13,763
Health and Safety Team	0	0	0	0	0	0	0
Property Team	0	0	0	0	0	0	0
Step Change PMO	0	0	0	0	0	0	0
HR Consultancy Summary	11	159	393	842	236	391	2,031
Health and Wellbeing	1	20	50	107	30	50	259
Health and Safety Team	0	0	1	1	0	1	4
Business Development Information	7	102	253	542	152	251	1,306
Organisational Effectiveness	4	53	132	282	79	131	680
Corporate Learning and Development	2	31	76	163	46	76	393
Equalities and Social Inclusion	9	25	188	292	60	274	848
Total	379	3,495	8,969	15,456	4,890	10,391	43,579

* Non general fund support charge

REVENUE BUDGET SUMMARY

DEPARTMENTAL GROSS EXPENDITURE

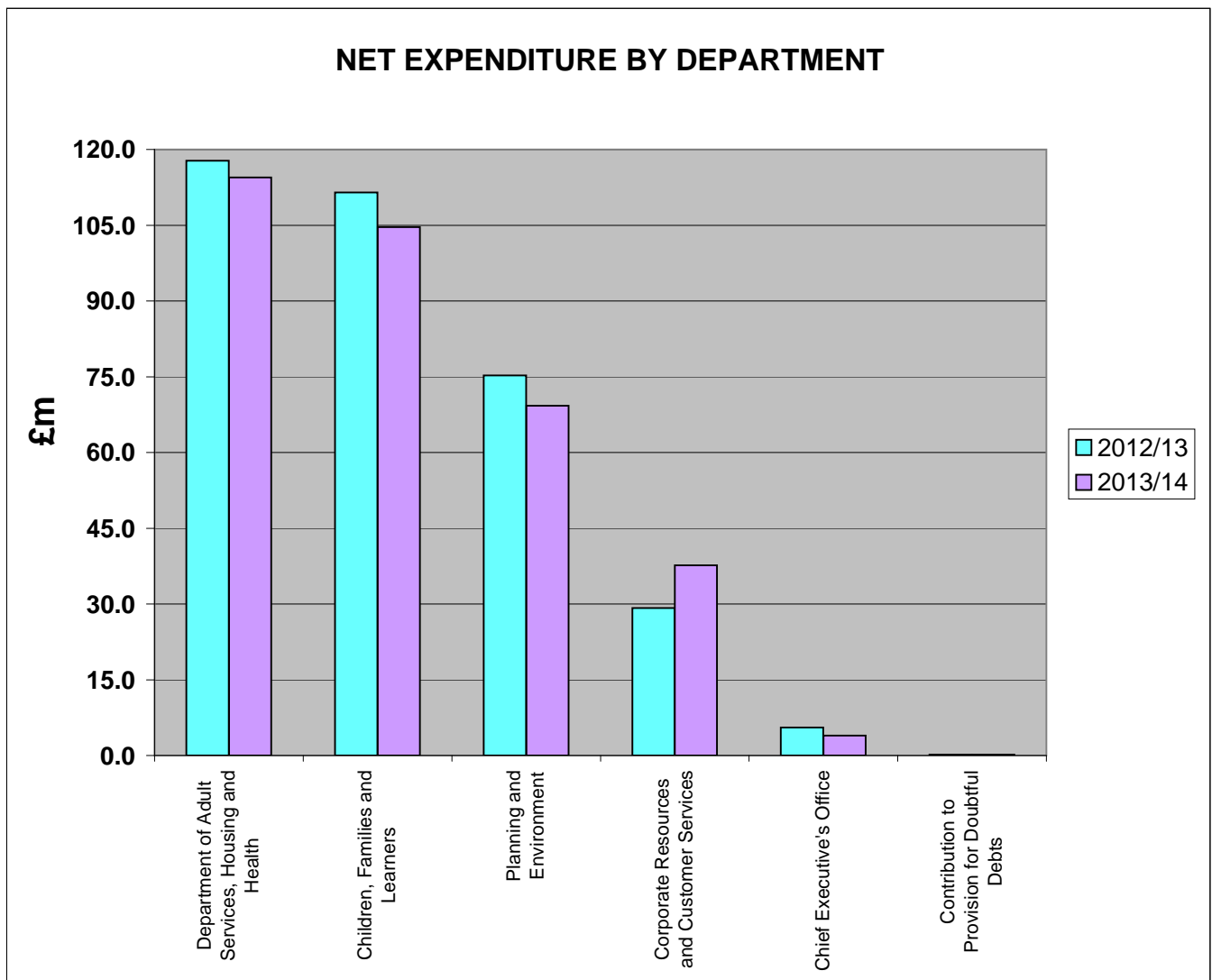
ACTUAL 2011/12 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E)
			Inflation (B) £000's	Other (C) £000's		
	SERVICE BUDGETS					
9,969	Department of Adult Services Housing and Health	204,214	2,602	21,563	228,380	12
17,765	Children, Families and Learners	458,712	677	34,125	493,514	8
115,824	Planning and Environment	110,395	837	(8,848)	102,384	(7)
308,929	Corporate Resources and Customer Services	358,274	1,326	(46,353)	313,246	(13)
(152)	Chief Executive's Office	9,724	91	(1,674)	8,141	(16)
5	Contribution to Provision for Doubtful Debts	180	-	-	180	-
-	Layers and Spans	(300)	-	300	-	(100)
-	Business Support	(400)	-	400	-	(100)
-	Redundancy	-	-	1,000	1,000	n/a
-	Carbon Credits	190	-	65	255	34
452,339	GROSS DEPARTMENTAL COST OF SERVICE	1,140,989	5,533	578	1,147,101	1



REVENUE BUDGET SUMMARY

DEPARTMENTAL NET EXPENDITURE

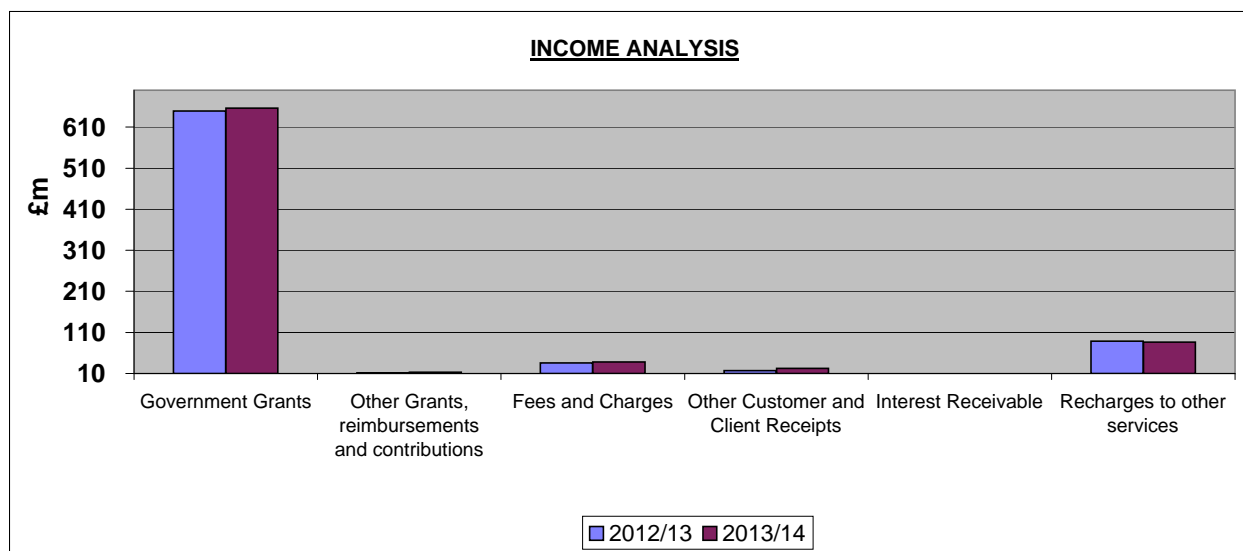
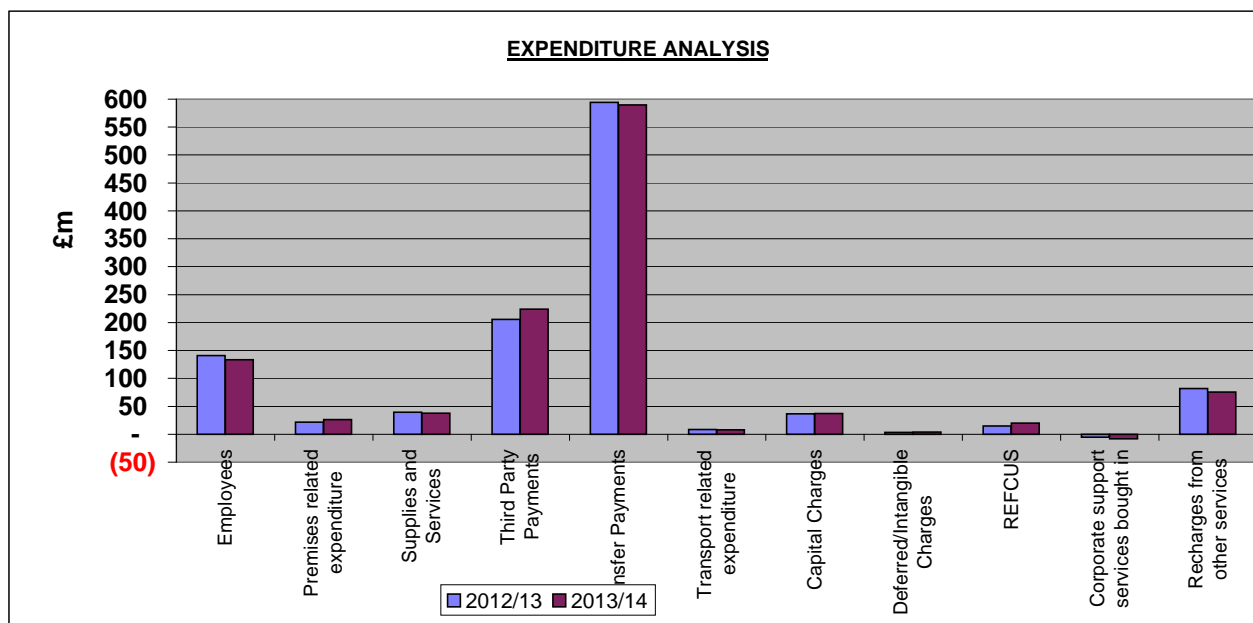
ACTUAL 2011/12 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E)
			Inflation (B) £000's	Other (C) £000's		
	SERVICE BUDGETS					
(35,781)	Department of Adult Services, Housing and Health	117,760	2,130	(5,460)	114,430	(3)
101,640	Children, Families and Learners	111,465	653	(7,489)	104,629	(6)
67,337	Planning and Environment	75,248	751	(6,757)	69,242	(8)
-	- Corporate Resources and Customer Services	29,227	1,312	7,100	37,640	29
-	- Chief Executive's Office	5,539	91	(1,678)	3,952	(29)
-	- Contribution to Provision for Doubtful Debts	180	-	-	180	-
-	- Layers and Spans	(300)	-	300	-	(100)
-	- Business Support	(400)	-	400	-	(100)
-	- Redundancy	-	-	1,000	1,000	-
-	- Carbon Credits	190	-	65	255	34
133,196	NET COST OF SERVICES	338,909	4,937	(12,519)	331,328	(2)



REVENUE BUDGET SUMMARY

ANALYSIS OF INCOME AND EXPENDITURE

ACTUAL 2011/12 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E)
			Inflation (B) £000's	Other (C) £000's		
	EXPENDITURE					
338,909	Employees	140,977	1,085	(8,814)	133,248	(5)
58,727	Premises related expenditure	21,642	212	4,290	26,144	21
97,013	Supplies and Services	39,531	1,698	(3,577)	37,652	(5)
229,898	Third Party Payments	205,377	2,465	16,072	223,914	9
288,784	Transfer Payments	594,175	16	(4,243)	589,948	(1)
8,718	Transport related expenditure	8,305	145	(706)	7,745	(7)
85,550	Capital Charges	36,742	-	141	36,883	0
-	Deferred/Intangible Charges	3,148	-	630	3,778	20
-	REFCUS	14,825	-	5,224	20,049	35
50,453	Corporate support services bought in	(5,073)	-	(2,997)	(8,070)	59
78,425	Recharges from other services	81,670	1,348	(7,208)	75,810	(7)
1,236,478	TOTAL EXPENDITURE	1,141,319	6,968	(1,187)	1,147,101	1
	INCOME					
(381,954)	Government Grants	(649,195)	-	(6,894)	(656,089)	1
(238,817)	Other Grants, reimbursements and contributions	(11,758)	(88)	(1,271)	(13,118)	12
(51,758)	Fees and Charges	(35,688)	(471)	(1,654)	(37,813)	6
(100,575)	Other Customer and Client Receipts	(16,666)	(36)	(5,553)	(22,256)	34
(55)	Interest Receivable	(147)	(1)	120	(28)	(81)
(142,788)	Recharges to other services	(88,626)	-	2,157	(86,470)	(2)
(915,947)	TOTAL INCOME	(802,080)	(596)	(13,097)	(815,774)	2
320,530	NET EXPENDITURE	339,239	6,372	(14,284)	331,327	(2)



CHIEF EXECUTIVE'S OFFICE

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KEY SERVICE TARGETS / PRIORITIES FOR 2013/14

KEY VOLUME INDICATORS

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	FORECAST	%
	2011/12	2012/13	2012/13	2013/14	CHANGE
Registration of Births	4,607	4,400	4,620	4,630	0.2
Registration of Deaths	1,750	2,000	1,800	1,850	2.8
Number of marriages	1,114	700	1,130	1,200	6.2
Certificates from archives	4,307	3,600	4,200	4,100	(2.4)
No. of visits to croydon.gov.uk	2,300,000	2,650,000	2,650,000	3,250,000	22.6
Average sick days per FTE		7.2	6.2	6.0	

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2011/12 £000	2012/13 £000	2012/13 £000	2013/14 £000	CHANGE
Employees	9,591	8,128	7,977	7,771	(3)
Premises related expenditure	6	10	10	10	(0)
Supplies and Services	4,208	2,840	2,752	2,900	5
Third Party Payments	3,165	3,382	2,764	2,777	0
Transfer Payments	124	134	134	-	(100)
Transport related expenditure	31	46	46	42	(9)
Capital Charges	1,310	-	-	-	n/a
Deferred/Intangible Charges	-	123	123	153	25
REFCUS	-	-	-	-	n/a
Corporate support services bought in	592	(4,944)	(4,944)	(5,517)	12
Recharges (to) / from other services	(10,118)	(1,954)	(2,646)	(2,646)	(0)
TOTAL EXPENDITURE	8,909	7,765	6,215	5,490	(12)
Government Grants	(152)	-	-	-	n/a
Other Grants, reimbursements and contributions	(33)	(39)	(39)	(18)	(54)
Fees and Charges	(2,549)	(1,818)	(1,416)	(1,384)	(2)
Other Customer and Client Receipts	(161)	(369)	(142)	(136)	(4)
Interest Receivable	-	-	-	-	n/a
TOTAL INCOME	(2,895)	(2,226)	(1,597)	(1,538)	(4)
NET EXPENDITURE	6,014	5,539	4,618	3,952	(14)
Contributions to / (from) Reserves	-	75	75	-	(100)
CURRENT BUDGET	6,728		4,734		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(714)		(40)		

TOP FINANCIAL RISKS 2013/14

CHIEF EXECUTIVE'S OFFICE

SERVICE SUMMARY

CABINET MEMBERS

Councillor Sara Bashford	Cabinet Member for Corporate & Voluntary Services
Councillor Vidhi Mohan	Cabinet Member for Communities & Economic Development

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jon Rouse	Chief Executive	61429
Julie Belvir	Director of Democratic & Legal Services	64985
Pam Parkes	Director of Workforce & Community Relations	47090

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2012/13 £000's	SERVICE	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
3,223	Democratic and Legal Services	3,463	25	(403)	3,085	(11)
(664)	Workforce and Community Relations	(442)	61	(719)	(1,100)	149
1,266	Voluntary Sector Funding	1,538	-	(302)	1,236	(20)
794	Chief Executive's Office	980	5	(254)	731	(25)
4,618	TOTAL NET SPEND	5,539	91	(1,678)	3,952	(29)
75	Contributions to / (from) Reserves	75	-	(75)	-	(100)

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STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE STAFF
Democratic and Legal Services	59.9	56.9	(3.0)
Workforce and Community Relations	87.8	73.6	(14.2)
Voluntary Sector Funding	-	-	-
Chief Executive's Office	8.0	8.0	-
TOTAL FTE STAFF	155.7	138.5	(17.2)

CHIEF EXECUTIVE'S OFFICE

SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
7,977	Employees	8,128	65	(422)	7,771	(4)
10	Premises related expenditure	10	-	-	10	-
2,752	Supplies and Services	2,840	3	57	2,900	2
2,764	Third Party Payments	3,382	23	(628)	2,777	(18)
134	Transfer Payments	134	-	(134)	-	(100)
46	Transport related expenditure	46	-	(4)	42	(9)
5	Recharges from other services	5	-	-	5	-
13,688	TOTAL EXPENDITURE	14,545	91	(1,131)	13,505	(7)
-	Government Grants	-	-	-	-	n/a
(39)	Other Grants, reimbursements and contributions	(39)	-	21	(18)	(54)
(1,416)	Fees and Charges	(1,818)	-	434	(1,384)	(24)
(142)	Other Customer and Client Receipts	(369)	-	233	(136)	(63)
-	Interest Receivable	-	-	-	-	n/a
(2,651)	Recharges to other services	(1,959)	-	(692)	(2,651)	35
(4,248)	TOTAL INCOME	(4,185)	-	(4)	(4,189)	-
9,440	NET CONTROLLABLE COST	10,360	91	(1,135)	9,316	(10)
-	Capital Charges	-	-	-	-	n/a
123	Deferred/Intangible Charges	123	-	30	153	24
-	REFCUS	-	-	-	-	n/a
(4,944)	Corporate support services bought in	(4,944)	-	(573)	(5,517)	12
(4,821)	TOTAL UNCONTROLLABLE COST	(4,821)	-	(543)	(5,364)	11
4,618	NET COST OF SERVICE	5,539	91	(1,678)	3,952	(29)
75	Contributions to / (from) Earmarked Reserves	75	-	(75)	-	(100)
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
75	TOTAL APPROPRIATIONS	75	-	(75)	-	(100)
4,694	TOTAL NET EXPENDITURE	5,614	91	(1,753)	3,952	(30)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings						(517)
Other resource changes						(517)
Other resource changes						(1,236)
TOTAL OTHER VARIATIONS IN RESOURCE						(1,753)

CHIEF EXECUTIVE'S OFFICE

DEMOCRATIC AND LEGAL SERVICES

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Legal	(186)	11	(189)	(364)	96
Democratic	2,607	9	109	2,725	5
Electoral	531	1	(225)	307	(42)
Mayoral	313	1	(5)	309	(1)
Registrars	(63)	3	(83)	(143)	127
Contribution to Coroner's Court	261	-	(10)	251	(4)
Contribution to the Local Election's Reserve	75	-	(75)	-	(100)
TOTAL NET SPEND	3,538	25	(478)	3,085	(13)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Legal	25.9	25.3	(0.6)
Democratic	12.9	13.3	0.4
Electoral	5.7	6.0	0.3
Mayoral	4.4	4.4	-
Registrars	11.0	8.0	(3.0)
TOTAL FTE STAFF	59.9	56.9	(3.0)

CHIEF EXECUTIVE'S OFFICE

DEMOCRATIC AND LEGAL SERVICES

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,091	Employees	3,132	25	(169)	2,988	(5)
10	Premises related expenditure	10	-	-	10	-
2,008	Supplies and Services	1,993	-	-	1,993	-
447	Third Party Payments	559	-	(221)	338	(40)
-	Transfer Payments	-	-	-	-	n/a
30	Transport related expenditure	30	-	-	30	-
5	Recharges from other services	5	-	-	5	-
5,590	TOTAL EXPENDITURE	5,729	25	(390)	5,364	(6)
-	Government Grants	-	-	-	-	n/a
(39)	Other Grants, reimbursements and contributions	(39)	-	21	(18)	(54)
(540)	Fees and Charges	(500)	-	1	(499)	(0)
(142)	Other Customer and Client Receipts	(142)	-	6	(136)	(4)
-	Interest Receivable	-	-	-	-	n/a
(1,939)	Recharges to other services	(1,939)	-	-	(1,939)	-
(2,660)	TOTAL INCOME	(2,620)	-	28	(2,592)	(1)

2,930	NET CONTROLLABLE COST	3,109	25	(362)	2,772	(11)
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-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
292	Corporate support services bought in	354	-	(41)	313	(12)
292	TOTAL UNCONTROLLABLE COST	354	-	(41)	313	(12)

3,223	NET COST OF SERVICE	3,463	25	(403)	3,085	(11)
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75	Contributions to / (from) Earmarked Reserves	75	-	(75)	-	(100)
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
75	TOTAL APPROPRIATIONS	75	-	(75)	-	(100)

3,298	TOTAL NET EXPENDITURE	3,538	25	(478)	3,085	(13)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

	£000's
<u>Strategic budget - agreed pressures / service demands</u>	
	-
<u>Strategic budget - agreed additional income / savings</u>	
Increased efficiencies in legal services	(318)
Reduction in contributions to election reserves	(75)
Reduction in contributions to Coroners Court	(10)
Reduction in supplies and services	(15)
Reduction in professional training	(10)
Reduction in third-party payments	(9)
	(437)
<u>Other resource changes</u>	
Pay award budget back to Corporate	(27)
Reduce budget for design studio to Corporate	(13)
Members training budget transferred from WCR	15
BVACOP adjustments	(41)
Contingency adjustment - rolling budget saving 2012/13	115
Business support - Transfer to Corporate Services as part of Consolidation	(88)
EBCR enhancements reduction	(2)
	(41)
TOTAL OTHER VARIATIONS IN RESOURCE	(478)

CHIEF EXECUTIVE'S OFFICE

WORKFORCE AND COMMUNITY RELATIONS

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
HR Consultancy	(422)	13	(256)	(665)	58
Recruitment	(153)	2	(280)	(431)	182
Business Development and Information	19	29	159	207	989
Organisational Development	90	5	(120)	(25)	(128)
Health and Well-Being	(72)	2	117	47	(165)
Corporate Learning and Member Development	32	3	(282)	(247)	(872)
Corporate Equalities and Communities	215	7	(228)	(6)	(103)
Local Strategic Partnership	(151)	-	171	20	(113)
TOTAL NET SPEND	(442)	61	(719)	(1,100)	149

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STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
HR Consultancy	29.0	28.6	(0.4)
Recruitment	6.2	6.2	-
Business Development and Information	11.8	8.0	(3.8)
Organisational Development	9.0	10.0	1.0
Health and Well-Being	3.8	4.8	1.0
Health and Safety	8.0	-	(8.0)
Corporate Learning and Development	8.0	6.0	(2.0)
Corporate Equalities and Communities	10.0	10.0	-
Local Strategic Partnership	2.0	-	(2.0)
TOTAL FTE STAFF	87.8	73.6	(14.2)

CHIEF EXECUTIVE'S OFFICE

WORKFORCE AND COMMUNITY RELATIONS

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
4,319	Employees	4,426	35	(242)	4,219	(5)
-	Premises related expenditure	-	-	-	-	n/a
641	Supplies and Services	745	3	49	797	7
1,186	Third Party Payments	1,174	23	6	1,203	2
-	Transfer Payments	-	-	-	-	n/a
5	Transport related expenditure	5	-	(4)	1	(80)
-	Recharges from other services	-	-	-	-	n/a
6,152	TOTAL EXPENDITURE	6,350	61	(191)	6,220	(2)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(876)	Fees and Charges	(1,318)	-	433	(885)	(33)
-	Other Customer and Client Receipts	(227)	-	227	-	(100)
-	Interest Receivable	-	-	-	-	n/a
(692)	Recharges to other services	-	-	(692)	(692)	n/a
(1,568)	TOTAL INCOME	(1,545)	-	(32)	(1,577)	2
4,583	NET CONTROLLABLE COST	4,805	61	(223)	4,643	(3)
-	Capital Charges	-	-	-	-	n/a
123	Deferred/Intangible Charges	123	-	30	153	24
-	REFCUS	-	-	-	-	n/a
(5,370)	Corporate support services bought in	(5,370)	-	(526)	(5,896)	10
(5,247)	TOTAL UNCONTROLLABLE COST	(5,247)	-	(496)	(5,743)	9
(664)	NET COST OF SERVICE	(442)	61	(719)	(1,100)	149
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(664)	TOTAL NET EXPENDITURE	(442)	61	(719)	(1,100)	149
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings						(15)
Reduction in trade union support						(35)
Reduce by 1FTR the support function to the Equality and Community Relations Team						(50)
Other resource changes						(155)
ICT restructure - budget transferred to CR&CS						(37)
Pay award budget back to Corporate						(99)
Realignment of ICT budget - Midland Trent to CR&CS						31
Staff transfer to Equalities from DASHH						55
Staff transfer to Staff Engagement from CR&CS						(15)
Members training budget transferred to Democratic and Lega						30
Payroll system amortisation						(477)
BVACOP adjustments						(63)
Business support - Transfer to Corporate Services as part of Consolidation						(9)
Library outsourcing						70
Agency staff - Contract Management						(669)
TOTAL OTHER VARIATIONS IN RESOURCE						(719)

CHIEF EXECUTIVE'S OFFICE

VOLUNTARY SECTOR FUNDING

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Voluntary Sector Funding	1,538	-	(302)	1,236	(20)
TOTAL NET SPEND	1,538	0	(302)	1,236	(20)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE
Nil Staff	-	-	-
TOTAL FTE STAFF	-	-	-

CHIEF EXECUTIVE'S OFFICE

VOLUNTARY SECTOR FUNDING

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
1,132	Third Party Payments	1,404	-	(168)	1,236	(12)
134	Transfer Payments	134	-	(134)	-	(100)
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
1,266	TOTAL EXPENDITURE	1,538	-	(302)	1,236	(20)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Other Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a

1,266	NET CONTROLLABLE COST	1,538	-	(302)	1,236	(20)
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-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a

1,266	NET COST OF SERVICE	1,538	-	(302)	1,236	(20)
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-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

1,266	TOTAL NET EXPENDITURE	1,538	-	(302)	1,236	(20)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

	£000's
<u>Strategic budget - agreed pressures / service demands</u>	-
	-
<u>Strategic budget - agreed additional income / savings</u>	
Reduction in rent subsidy and rate relief	(30)
	(30)
<u>Other resource changes</u>	
Housing Aid Service funding to DASHH	(149)
Community funding to CFL	(123)
	(272)
TOTAL OTHER VARIATIONS IN RESOURCE	(302)

CHIEF EXECUTIVE'S OFFICE

CHIEF EXECUTIVE'S OFFICE

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Chief Executive's Office	980	5	(254)	731	(25)
TOTAL NET SPEND	980	5	(254)	731	(25)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE STAFF
Chief Executive's Office	8.0	8.0	-
TOTAL FTE STAFF	8.0	8.0	-

CHIEF EXECUTIVE'S OFFICE

CHIEF EXECUTIVE'S OFFICE

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
567	Employees	570	5	(11)	564	(1)
-	Premises related expenditure	-	-	-	-	n/a
102	Supplies and Services	102	-	8	110	8
-	Third Party Payments	245	-	(245)	-	(100)
-	Transfer Payments	-	-	-	-	n/a
11	Transport related expenditure	11	-	-	11	-
-	Recharges from other services	-	-	-	-	n/a
680	TOTAL EXPENDITURE	928	5	(248)	685	(26)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Other Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(20)	Recharges to other services	(20)	-	-	(20)	-
(20)	TOTAL INCOME	(20)	-	-	(20)	-

661	NET CONTROLLABLE COST	908	5	(248)	665	(27)
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-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
133	Corporate support services bought in	72	-	(6)	73	1
133	TOTAL UNCONTROLLABLE COST	72	-	(6)	66	(8)

794	NET COST OF SERVICE	980	5	(254)	731	(25)
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-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

794	TOTAL NET EXPENDITURE	980	5	(254)	731	(25)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

	£000's
<u>Strategic budget - agreed pressures / service demands</u>	-
<u>Strategic budget - agreed additional income / savings</u>	-
<u>Other resource changes</u>	
Pay award budget back to Corporate	(3)
Local authorities association for Repayment of External Loans	(245)
BVACOP adjustments	(6)
	(254)
TOTAL OTHER VARIATIONS IN RESOURCE	(254)

CHILDREN, FAMILIES AND LEARNING

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KEY SERVICE TARGETS / PRIORITIES FOR 2013/14

KEY VOLUME INDICATORS

DESCRIPTION	ACTUAL	RESTATED	FORECAST	FORECAST	%
	2011/12	ORIGINAL 2012/13	2012/13	2013/14	CHANGE
Early Years	2,489	2,766	2,766	3,586	30
Primary pupils (including nursery classes)	28,883	31,122	31,122	31,682	2
Secondary pupils	15,983	16,268	16,268	16,268	-
High Needs	3,515	3,575	3,575	3,590	-

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2011/12 £000	2012/13 £000	2012/13 £000	2013/14 £000	CHANGE
Employees	49,006	51,444	52,658	41,590	(21)
Premises related expenditure	7,108	3,047	3,199	2,295	(28)
Supplies and Services	22,125	8,591	8,676	6,011	(31)
Third Party Payments	64,294	57,239	60,337	57,936	(4)
Transfer Payments	227,400	278,116	278,637	329,122	18
Transport related expenditure	6,359	6,615	6,700	6,164	(8)
Capital Charges	29,409	14,574	14,555	13,306	(9)
Deferred/Intangible Charges	180	150	9,875	122	(99)
REFCUS	12,000	9,725	-	14,276	n/a
Corporate support services bought in	17,765	18,718	18,717	17,706	(5)
Recharges (to) / from other services	3,721	2,704	(677)	1,207	(278)
TOTAL EXPENDITURE	439,367	450,923	452,679	489,735	8
Government Grants	(102,019)	(333,388)	(336,190)	(376,793)	12
Other Grants, reimbursements and contributions	(219,806)	(1,955)	(2,896)	(2,561)	(12)
Fees and Charges	(8,257)	(3,340)	(3,304)	(3,955)	20
Other Customer and Client Receipts	(7,646)	(775)	(546)	(1,798)	230
Interest Receivable	-	-	-	-	n/a
TOTAL INCOME	(337,728)	(339,459)	(342,936)	(385,107)	12

1C400

NET EXPENDITURE	101,640	111,464	109,743	104,628	(5)
Contributions to / (from) Reserves	-	-	1000	-	(100)

CURRENT BUDGET	102,585	110,629
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(946)	114

TOP FINANCIAL RISKS 2013/14

CHILDREN, FAMILIES AND LEARNING

SERVICE SUMMARY

CABINET MEMBER

Councillor Tim Pollard	Deputy Leader (Communications) and Cabinet Member for Children, Families & Learning
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DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Paul Greenhalgh	Executive Director of Children, Families and Learning	65729
Sylvia McNamara	Director - Learning and Inclusion	65690
David Worlock	Director - Social Care and Family Support	65452
Jane Doyle	Director - Community and Support Services	65671

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2012/13 £000's	SERVICE	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
61,918	Social Care and Family Support	63,555	390	(6,800)	57,145	(10)
-	Dedicated Schools Budget *	-	-	-	-	n/a
7,367	Learning and Inclusion	8,356	93	(1,414)	7,035	(16)
40,458	Community and Support Services and CFL Central Costs	39,553	170	725	40,448	2
109,743	TOTAL NET SPEND	111,464	653	(7,489)	104,628	(6)

1C500
1C503
1C501
1C508

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Social Care and Family Support **	614.5	484.2	(130.3)
Dedicated Schools Budget *	N/A	N/A	N/A
Learning and Inclusion	317.7	297.1	(20.6)
Community and Support Services and CFL Central Costs **	172.5	52.1	(120.4)
TOTAL FTE STAFF **	1,104.6	833.4	(271.3)

*The Dedicated Schools Budget expenditure is fully funded by grant. Budgets are delegated and information on staffing levels is not available.

** The reduction in FTE staffing reflects the proposed outsourcing of the borough's Library Service and restructuring of the Social Care and Family Support Service.

CHILDREN, FAMILIES AND LEARNING

SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
52,658	Employees	51,444	380	(10,234)	41,590	(19)
3,199	Premises related expenditure	3,047	-	(752)	2,295	(25)
8,676	Supplies and Services	8,591	-	(2,580)	6,011	(30)
60,337	Third Party Payments	57,239	152	545	57,936	1
278,637	Transfer Payments	278,116	-	51,006	329,122	18
6,700	Transport related expenditure	6,615	145	(596)	6,164	(7)
6,449	Recharges from other services	10,493	-	(5,507)	4,986	(52)
416,658	TOTAL EXPENDITURE	415,545	677	31,882	448,104	8
(336,190)	Government Grants	(333,388)	-	(43,405)	(376,793)	13
(2,896)	Other Grants, reimbursements and contributions	(1,955)	-	(606)	(2,561)	31
(3,304)	Fees and Charges	(3,340)	(24)	(591)	(3,955)	18
(546)	Other Customer and Client Receipts	(775)	-	(1,023)	(1,798)	132
-	Interest Receivable	-	-	-	-	n/a
(7,126)	Recharges to other services	(7,789)	-	4,011	(3,778)	(51)
(350,062)	TOTAL INCOME	(347,248)	(24)	(41,614)	(388,885)	12
66,596	NET CONTROLLABLE COST	68,297	653	(9,732)	59,218	(13)
14,555	Capital Charges	14,574	-	(1,268)	13,306	(9)
9,875	Deferred/Intangible Charges	150	-	(28)	122	(19)
-	REFCUS	9,725	-	4,551	14,276	47
18,717	Corporate support services bought in	18,718	-	(1,012)	17,706	(5)
43,147	TOTAL UNCONTROLLABLE COST	43,167	-	2,243	45,410	5
109,743	NET COST OF SERVICE	111,464	653	(7,489)	104,628	(6)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
1,000	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
1,000	TOTAL APPROPRIATIONS	-	-	-	-	n/a
110,743	TOTAL NET EXPENDITURE	111,464	653	(7,489)	104,628	(6)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						442
Strategic budget - agreed additional income / savings						(6,832)
						(6,390)
Other resource changes						(1,099)
TOTAL OTHER VARIATIONS IN RESOURCE						(7,489)

CHILDREN, FAMILIES AND LEARNING

SOCIAL CARE AND FAMILY SUPPORT

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Early Intervention and Family Support	12,892	38	(4,239)	8,691	(33)
Safeguarding and Looked After Children Quality Assurance	2,348	19	347	2,714	16
Children in Need Service	17,417	58	(722)	16,753	(4)
Looked After Children	22,734	233	(1,373)	21,594	(5)
Youth Services	7,835	42	(926)	6,951	(11)
Directorate Support	329	-	113	442	34
TOTAL NET SPEND	63,555	390	(6,800)	57,145	(10)

1C642
1C605
1C636
1C637
1C610

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Early Intervention and Family Support	75.0	74.5	(0.5)
Safeguarding and Looked After Children Quality Assurance	44.1	30.0	(14.1)
Children in Need Service	155.3	128.4	(26.9)
Looked After Children	229.6	141.0	(88.6)
Youth Services	110.4	110.3	(0.1)
Directorate Support	-	-	-
TOTAL FTE STAFF	614.5	484.2	(130.3)

CHILDREN, FAMILIES AND LEARNING

SOCIAL CARE AND FAMILY SUPPORT

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
27,282	Employees	26,584	238	(2,303)	24,519	(8)
445	Premises related expenditure	460	-	(166)	294	(36)
3,710	Supplies and Services	3,704	-	(913)	2,791	(25)
43,080	Third Party Payments	42,328	152	(1,933)	40,547	(4)
978	Transfer Payments	1,111	-	4,672	5,783	421
195	Transport related expenditure	248	-	(33)	215	(13)
4,367	Recharges from other services	5,713	-	(1,927)	3,786	(34)
80,057	TOTAL EXPENDITURE	80,148	390	(2,603)	77,935	(3)
(25,146)	Government Grants	(23,993)	-	(4,661)	(28,654)	19
(599)	Other Grants, reimbursements and contributions	465	-	(1,533)	(1,068)	(330)
(4)	Fees and Charges	(5)	-	(40)	(45)	800
(25)	Other Customer and Client Receipts	(52)	-	(1,299)	(1,351)	2,498
-	Interest Receivable	-	-	-	-	n/a
(3,473)	Recharges to other services	(4,136)	-	2,271	(1,865)	(55)
(29,247)	TOTAL INCOME	(27,721)	-	(5,262)	(32,983)	19
50,810	NET CONTROLLABLE COST	52,427	390	(7,865)	44,952	(14)
218	Capital Charges	238	-	(59)	179	(25)
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
10,890	Corporate support services bought in	10,890	-	1,124	12,014	10
11,109	TOTAL UNCONTROLLABLE COST	11,128	-	1,065	12,193	10
61,918	NET COST OF SERVICE	63,555	390	(6,800)	57,145	(10)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
61,918	TOTAL NET EXPENDITURE	63,555	390	(6,800)	57,145	(10)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Social Care - Service re-modelling						52
Children Looked After - Supporting access to education, employment and training						80
Quality Assurance & Safeguarding - Ongoing review of children in need case:						110
						242
<u>Strategic budget - agreed additional income / savings</u>						
Children Looked After - Reduction in fostering costs						(66)
Children Looked After - Reduction in number of children looked after and associated placement cost:						(364)
Children in Need - Efficiencies in short breaks and residential provision for children with disabilities						(400)
Children Looked After - Closure of internal residential homes:						(370)
Children Looked After - Improved external placement procurement						(47)
Children Looked After - Reduction in expenditure on external fostering:						(386)
Children in Need - Reduction following employment based cost review						(23)
Step Change - Supplies and Services reduction						(127)
Youth Services - Bringing Not in Employment Education or Training (NEET) tracking into L/						(50)
Youth Services - Reduction in local commissioning programme						(20)
Youth Services - End Journeys Programme						(140)
Youth Services - Reduction in commissioned youth counselling services						(10)
Youth Services - Increased income generated from youth activity services:						(20)
Youth Services - Embed new youth model at locality level						(30)
Review of Early Intervention & Family Support & Integrated Youth Support Service:						(1,010)
Early years - Efficiencies in commissioning						(495)
Children's Centres recommissioning						(100)
Recharge sufficiency post to 2 year old funding						(35)
Use of Interim Staff Review						(32)
Early Intervention - Reduction in staff						(62)
Mandatory PVI course Cost Reduction						(5)
Domestic violence service commissioning						(20)
Early Intervention access strategy						(105)
						(3,917)
<u>Other resource changes</u>						
Children Looked After - Increase in secure remand budget following legislative change:						321
DSG funding changes						(305)
Realignment of corporate, departmental and capital charges						1,084
Business Support - Transfer to corporate Services as part of Consolidation						(2,317)
2 Year Nursery Places funded by DSG						(635)
Virements actioned in year						(795)
Intra Service Transfers						(478)
						(3,125)
TOTAL OTHER VARIATIONS IN RESOURCE						(6,800)

CHILDREN, FAMILIES AND LEARNING

DEDICATED SCHOOLS BUDGET

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Schools Delegated budget	236,491	-	(748)	235,743	-
Dedicated Schools Grant	(226,342)	-	5,658	(220,684)	(2)
Pupil Premium	(10,149)	-	(4,910)	(15,059)	48
TOTAL NET SPEND	-	-	-	-	n/a

1C503
1C503

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE FTE STAFF
The budgets are delegated and information on staffing levels is not available	N/A	N/A	N/A
TOTAL FTE STAFF	-	-	-

CHILDREN, FAMILIES AND LEARNING

DEDICATED SCHOOLS BUDGET

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
	Schools				-	n/a
123,289	- Primary	123,289	-	3,347	126,636	3
87,324	- Secondary	87,324	-	2,195	89,519	3
-	- Growth Fund	-	-	3,250	3,250	n/a
-	- Central	-	-	2,374	2,374	n/a
	High Needs				-	n/a
44,973	- Provision	44,973	-	580	45,553	1
-	- Support	-	-	-	-	n/a
3,015	- Central	3,015	-	(76)	2,939	(3)
	Early Years				-	n/a
-	- 2 yr Old	-	-	5,078	5,078	n/a
15,729	- 3 & 4 yr Old	15,729	-	236	15,965	2
2,289	- Central	2,289	-	-	2,289	-
276,619	TOTAL EXPENDITURE	276,619	-	16,984	293,603	6
(266,470)	Dedicated Schools Grant	(266,470)	-	(12,074)	(278,544)	5
(10,149)	Pupil Premium	(10,149)	-	(4,910)	(15,059)	48
(276,619)	TOTAL INCOME	(276,619)	-	(16,984)	(293,603)	6
-	NET EXPENDITURE	-	-	-	-	n/a

CHILDREN, FAMILIES AND LEARNING

LEARNING AND INCLUSION

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
School Improvement	6,843	24	(2,220)	4,647	(32)
Inclusion, Learning Access and SEN	(1,858)	19	1,980	141	(108)
Central Learning and Inclusion School costs	3,306	50	(2,404)	952	(71)
Adult Learning	65	-	1,230	1,295	1,892
TOTAL NET SPEND	8,356	93	(1,414)	7,035	(16)

1C643
1C621
1C646
1C609

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
School Improvement	92.1	85.4	(6.7)
Inclusion, Learning Access and SEN	88.1	82.8	(5.3)
Adult Learning	137.5	128.9	(8.6)
TOTAL FTE STAFF	317.7	297.1	(20.6)

CHILDREN, FAMILIES AND LEARNING

LEARNING AND INCLUSION

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
19,277	Employees	19,285	117	(4,825)	14,577	(24)
1,678	Premises related expenditure	1,610	-	(400)	1,210	(25)
3,549	Supplies and Services	3,651	-	(728)	2,923	(20)
16,116	Third Party Payments	13,629	-	(939)	12,690	(7)
891	Transfer Payments	284	-	29,350	29,634	10,335
94	Transport related expenditure	93	-	-	93	-
870	Recharges from other services	3,599	-	(3,081)	518	(86)
42,474	TOTAL EXPENDITURE	42,151	117	19,377	61,645	46
(33,865)	Government Grants	(32,265)	-	(21,350)	(53,615)	66
(2,296)	Other Grants, reimbursements and contributions	(2,420)	-	1,408	(1,012)	(58)
(3,082)	Fees and Charges	(3,124)	(24)	(762)	(3,910)	25
(255)	Other Customer and Client Receipts	(378)	-	71	(307)	(19)
-	Interest Receivable	-	-	-	-	n/a
(1,129)	Recharges to other services	(1,129)	-	381	(748)	(34)
(40,628)	TOTAL INCOME	(39,316)	(24)	(20,252)	(59,592)	52

1,846	NET CONTROLLABLE COST	2,835	93	(875)	2,053	(28)
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737	Capital Charges	737	-	(461)	276	(86)
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
4,784	Corporate support services bought in	4,784	-	(78)	4,706	(2)
5,521	TOTAL UNCONTROLLABLE COST	5,521	-	(539)	4,982	(10)

7,367	NET COST OF SERVICE	8,356	93	(1,414)	7,035	(16)
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-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
1,000	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
1,000	TOTAL APPROPRIATIONS	-	-	-	-	n/a

8,367	TOTAL NET EXPENDITURE	8,356	93	(1,414)	7,035	(16)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Parent Partnership recommissioning						(16)
Victoria House running costs funded from DSG						(37)
Reduce the funding for supplementary education, mentoring and community language:						(78)
Education Welfare - Traded Service Income						(200)
Education Psychology Service - Traded Service income						(50)
School Improvement - Traded Service income						(104)
Education Welfare Service - Reduction in staff						(47)
School Improvement - Reduction in staff						(184)
DSG funding - Additional SEN provision						(1,000)
Step Change - Supplies & Services reduction						(99)
						(1,815)
<u>Other resource changes</u>						
Virements actioned in year						(15)
Realignment of corporate, departmental and capital charges						(538)
Business Support - Transfer to corporate Services as part of Consolidation						(144)
DSG funding changes						1,029
Inter & Intra Service Transfers						69
						401
TOTAL OTHER VARIATIONS IN RESOURCE						(1,414)

CHILDREN, FAMILIES AND LEARNING

**COMMUNITY AND SUPPORT SERVICES AND
CFL CENTRAL COSTS**

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
School Places and Admissions	16,700	155	(9,606)	7,249	(57)
Libraries and Culture	8,686	4	(1,424)	7,266	(16)
Partnerships and Business Development	293	2	(23)	272	(7)
Children Families and Learning central costs	13,874	9	11,778	25,661	85
TOTAL NET SPEND	39,553	170	725	40,448	2

1C614
1C644
1C617
1C645

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE FTE STAFF
School Places and Admissions	30.1	37.5	7.4
Libraries and Culture	113.9	9.9	(104.0)
Partnerships and Business Development	28.4	4.7	(23.7)
TOTAL FTE STAFF	172.5	52.1	(120.4)

CHILDREN, FAMILIES AND LEARNING

**COMMUNITY AND SUPPORT SERVICES
AND CFL CENTRAL COSTS**

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
6,100	Employees	5,575	25	(3,106)	2,494	(55)
1,077	Premises related expenditure	977	-	(186)	791	(19)
1,417	Supplies and Services	1,236	-	(939)	297	(76)
1,141	Third Party Payments	1,283	-	3,417	4,700	266
149	Transfer Payments	102	-	-	102	-
6,412	Transport related expenditure	6,274	145	(563)	5,856	(7)
1,213	Recharges from other services	1,181	-	(499)	682	(42)
17,508	TOTAL EXPENDITURE	16,628	170	(1,876)	14,922	(10)
(560)	Government Grants	(512)	-	(410)	(922)	80
-	Other Grants, reimbursements and contributions	-	-	(481)	(481)	n/a
(218)	Fees and Charges	(211)	-	211	-	(100)
(266)	Other Customer and Client Receipts	(345)	-	205	(140)	(59)
-	Interest Receivable	-	-	-	-	n/a
(2,524)	Recharges to other services	(2,524)	-	1,359	(1,165)	(54)
(3,568)	TOTAL INCOME	(3,592)	-	884	(2,708)	(25)

13,940	NET CONTROLLABLE COST	13,036	170	(992)	12,214	(6)
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13,599	Capital Charges	13,599	-	(748)	12,851	(6)
9,875	Deferred/Intangible Charges	150	-	(28)	122	(19)
-	REFCUS	9,725	-	4,551	14,276	47
3,043	Corporate support services bought in	3,043	-	(2,058)	985	(68)
26,518	TOTAL UNCONTROLLABLE COST	26,517	-	1,717	28,234	6

40,458	NET COST OF SERVICE	39,553	170	725	40,448	2
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-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

40,458	TOTAL NET EXPENDITURE	39,553	170	725	40,448	2
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*** OTHER VARIATIONS IN LEVEL OF EXPENDITURE**

	£000's
<u>Strategic budget - agreed pressures / service demands</u>	
Increased funding to Fairfield Halls	200
	200
<u>Strategic budget - agreed additional income / savings</u>	
School Travel Plans - Increasing Independent Travel	(498)
Upper Norwood Joint Library - reduced contribution	(114)
Reduction in the facilitation of culture including reduced archive service	(105)
School's Catering Service - saving due to cessation of service	(61)
School Crossing Patrols - reduced service	(60)
Croydon Voluntary Action contract - 3rd sector partnership engagement	(38)
Step Change - Supplies & Services reduction	(24)
Libraries savings due to outsourcing of service	(200)
	(1,100)
<u>Other resource changes</u>	
Virements actioned in year	(25)
Intra Service Transfers	409
Business Support - Transfer to Corporate Services as part of Consolidation	(379)
Realignment of corporate, departmental and capital charges	1,716
DSG funding changes	(724)
Libraries Outsourcing - Inter Departmental Transfer	420
Olympic Costs - Inter Departmental Transfer	8
Librairies - realign resources budgets	200
	1,625
TOTAL OTHER VARIATIONS IN RESOURCE	725

CORPORATE RESOURCES & CUSTOMER SERVICES

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SUBJECTIVE SUMMARY	CRCSS:
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CORPORATE RESOURCES & CUSTOMER SERVICES
KEY SERVICE TARGETS / PRIORITIES FOR 2013/14

DEPARTMENT OVERVIEW

KEY VOLUME INDICATORS

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	FORECAST	%
	2011/12	2012/13	2012/13	2013/14	CHANGE
Debts Raised	29,784	23,292	32,286	32,000	(1)
Audit Days Delivered	1,602	1,600	1,600	1,600	-
Insurance Claims received.	675	700	700	700	-
No of Benefit Claimants	41,489	44,000	44,000	45,500	3
Council Tax Dwellings	147,147	147,741	147,943	147,851	-
Housing Benefit : number of days to assess new claim	20	16	23	16	(30)

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2011/12 £000	2012/13 £000	2012/13 £000	2013/14 £000	CHANGE
Employees	29,827	29,862	29,888	35,386	18
Premises related expenditure	7,920	8,230	8,423	6,767	(20)
Supplies and Services	2,804	7,518	8,276	6,637	(20)
Third Party Payments	29,545	32,194	32,347	32,185	(1)
Transfer Payments	270,930	313,254	313,254	258,592	(17)
Transport related expenditure	207	51	160	159	-
Capital Charges	8,949	4,772	4,791	6,352	33
Deferred/Intangible Charges	-	2,562	2,563	3,163	23
REFCUS	-	-	-	3,373	n/a
Corporate support services bought in	5,670	(40,373)	(40,374)	(39,619)	(2)
Recharges (to) / from other services	(46,923)	(4,664)	(3,863)	(5,887)	52
TOTAL EXPENDITURE	308,929	353,406	355,464	307,108	(14)
Government Grants	(269,404)	(312,831)	(312,831)	(258,008)	(18)
Other Grants, reimbursements and contributions	(5,306)	(5,808)	(5,897)	(6,204)	5
Fees and Charges	(5,249)	(3,110)	(4,025)	(2,999)	(25)
Other Customer and Client Receipts	(2,296)	(2,310)	(1,338)	(2,257)	69
Interest Receivable	-	(120)	-	-	n/a
TOTAL INCOME	(282,255)	(324,179)	(324,090)	(269,469)	(17)

1N400

NET EXPENDITURE	26,674	29,227	31,374	37,640	20
Contributions to / (from) Reserves	-	-	(198)	-	(100)
CURRENT BUDGET	28,146		31,662		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(1,472)		(487)		

TOP FIVE FINANCIAL RISKS 2013/14

CORPORATE RESOURCES & CUSTOMER SERVICES

SERVICE SUMMARY

CABINET MEMBERS

Councillor Sara Bashford	Cabinet Member for Corporate & Voluntary Services
Councillor Dudley Mead	Deputy Leader (Statutory) and Cabinet Member for Housing, Finance & Asset Management
Councillor Tim Pollard	Deputy Leader (Communications) and Cabinet Member for Children, Families & Learning
Councillor Steve O'Connell	Cabinet Member for finance and Performance Management

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Nathan Elvery	Executive Director of Corporate Resources & Customer Services	62822
Sarah Ireland	Director - Strategy, Commissioning, Procurement and Performance	62070
Richard Simpson	Director - Finance and Assets	61848
Graham Cadle	Director - Customer, Transformation & Communication Service	63295
Aiden McManus	Director - Corporate Services	61508

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2012/13 £000's	SERVICE	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
1,574	Finance & Assets	1,234	90	(671)	653	(47)
7,865	Customer, Transformation & Communication	7,556	154	(1,041)	6,669	(12)
13,274	Concessionary Fares	13,395	331	7	13,733	3
987	Strategy, Commissioning, Procurement and Performance	(205)	38	131	(36)	(82)
7,476	Corporate Services	7,247	699	8,674	16,621	129
31,176	TOTAL NET SPEND	29,227	1,312	7,100	37,640	29

1N400
1N530

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Finance & Assets	134.4	125.7	(8.7)
Customer, Transformation & Communication Service	415.6	365.1	(50.5)
Concessionary Fares	-	-	-
Strategy, Commissioning, Procurement and Performance	77.0	77.2	0.2
Corporate Services	75.0	313.7	238.7
TOTAL FTE STAFF	702.0	881.7	179.7

CORPORATE RESOURCES & CUSTOMER SERVICES

SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
29,888	Employees	29,862	244	5,280	35,386	18
8,423	Premises related expenditure	8,230	172	(1,635)	6,767	(18)
8,276	Supplies and Services	7,518	54	(935)	6,637	(12)
32,347	Third Party Payments	32,194	856	(865)	32,185	-
313,254	Transfer Payments	313,254	-	(54,662)	258,592	(17)
160	Transport related expenditure	51	-	108	159	212
318	Recharges from other services	204	-	47	251	23
392,665	TOTAL EXPENDITURE	391,313	1,326	(52,662)	339,977	(13)
(312,831)	Government Grants	(312,831)	-	54,823	(258,008)	(18)
(5,897)	Other Grants, reimbursements and contributions	(5,808)	-	(396)	(6,204)	7
(4,025)	Fees and Charges	(3,110)	(13)	124	(2,999)	(4)
(1,338)	Other Customer and Client Receipts	(2,310)	-	53	(2,257)	(2)
-	Interest Receivable	(120)	-	120	-	(100)
(4,181)	Recharges to other services	(4,868)	-	(1,270)	(6,138)	26
(328,271)	TOTAL INCOME	(329,047)	(13)	53,454	(275,607)	(16)
64,394	NET CONTROLLABLE COST	62,266	1,312	792	64,371	3
4,791	Capital Charges	4,772	-	1,580	6,352	33
2,563	Deferred/Intangible Charges	2,562	-	601	3,163	23
-	REFCUS	-	-	3,373	3,373	n/a
(40,374)	Corporate support services bought in	(40,373)	-	754	(39,619)	(2)
(33,020)	TOTAL UNCONTROLLABLE COST	(33,039)	-	6,308	(26,731)	(19)
31,374	NET COST OF SERVICE	29,227	1,312	7,100	37,640	29
(198)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(198)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
31,176	TOTAL NET EXPENDITURE	29,227	1,312	7,100	37,640	29
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						270
Strategic budget - agreed additional income / savings						(4,170)
Other resource changes						(3,900)
TOTAL OTHER VARIATIONS IN RESOURCE						11,000
						7,100

CORPORATE RESOURCES & CUSTOMER SERVICES

FINANCE & ASSETS

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Corporate Finance	(87)	8	21	(58)	(33)
Governance	25	39	(76)	(12)	(148)
Treasury & Pensions	343	8	(57)	294	(14)
Departmental Finance	(25)	27	158	160	(740)
Asset management & Estate	978	8	953	1,939	98
Agency staff rebate	-	-	(1,670)	(1,670)	n/a
TOTAL NET SPEND	1,234	90	(671)	653	(47)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE STAFF
Corporate Finance	15.6	15.0	(0.6)
Governance	17.2	16.4	(0.8)
Treasury & Pensions	22.8	21.8	(1.0)
Departmental Finance	70.8	67.5	(3.3)
Asset management & Estate	8.0	5.0	(3.0)
TOTAL FTE STAFF	134.4	125.7	(8.7)

CORPORATE RESOURCES & CUSTOMER SERVICES

FINANCE & ASSETS

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
6,741	Employees	6,781	52	(532)	6,301	(7)
703	Premises related expenditure	675	3	28	706	5
1,004	Supplies and Services	1,013	16	(1,772)	(743)	(173)
787	Third Party Payments	1,102	19	(315)	806	(27)
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
68	Recharges from other services	125	-	(57)	68	(46)
9,305	TOTAL EXPENDITURE	9,697	90	(2,648)	7,139	(26)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1,781)	Fees and Charges	(2,025)	-	303	(1,722)	(15)
(799)	Other Customer and Client Receipts	(816)	-	54	(762)	(7)
-	Interest Receivable	-	-	-	-	n/a
(134)	Recharges to other services	(586)	-	477	(109)	(81)
(2,714)	TOTAL INCOME	(3,427)	-	834	(2,593)	(24)

6,590	NET CONTROLLABLE COST	6,270	90	(1,814)	4,546	(27)
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400	Capital Charges	380	-	223	603	59
202	Deferred/Intangible Charges	202	-	(123)	79	(61)
-	REFCUS	-	-	-	-	n/a
(5,618)	Corporate support services bought in	(5,618)	-	1,043	(4,575)	(19)
(5,017)	TOTAL UNCONTROLLABLE COST	(5,036)	-	1,143	(3,893)	(23)

1,574	NET COST OF SERVICE	1,234	90	(671)	653	(47)
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-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

1,574	TOTAL NET EXPENDITURE	1,234	90	(671)	653	(47)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

	£000's
Strategic budget - agreed pressures / service demands	-
Strategic budget - agreed additional income / savings	
Finance Staffing Efficiencies	(170)
External Audit Contract	(170)
Income Options - Shared Services	(10)
Step Change - Supplies and Services	(6)
	(356)
Other resource changes	
Budget Virements - P&E Re-alignment	(126)
Budget Virements - Trainees	30
Budget Virements - CRB Budget moved to CFL	(14)
Budget Virements - Consolidation of community halls from CFL and DASHH	452
Budget Virements - Pay Awards 1% back to corporate	(54)
Budget Virements - Increased budget relating to Bank Charges from corporate	60
Budget Virements - Transfer of Design Studio budget to Customer Services	(8)
Budget Virements - Rolling Budget items to corporate	(20)
Budget Virements - Agency Rebate	(920)
Budget Adjustment - Business Support - Transfer to Corporate Services as part of consolidation	(103)
Budget Adjustment - Library Post (0.5 fte) due to Libraries Outsourcing	(25)
Budget Adjustment - Budget realignment	20
Budget Adjustment - Agency Re-Procurement Benefits	(750)
Capital Charges and Intangible Assets	100
Corporate Recharges	1,043
	(315)
TOTAL OTHER VARIATIONS IN RESOURCE	(671)

CORPORATE RESOURCES & CUSTOMER SERVICES

CUSTOMER, TRANSFORMATION &
COMMUNICATION SERVICE

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Revenues & Benefits	5,571	79	271	5,921	6
Customer Support Services	387	17	(279)	125	(68)
Contact Centre	1,461	40	(1,083)	418	(71)
Customer Communications Strategy	137	17	(378)	(224)	(264)
Transformation	-	1	428	429	n/a
TOTAL NET SPEND	7,556	154	(1,041)	6,669	(12)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Revenues & Benefits	175.3	213.6	38.3
Customer Support Services	53.0	38.7	(14.4)
Contact Centre	148.5	82.8	(65.7)
Customer Communications Strategy	38.8	25.1	(13.7)
Transformation	-	5.0	5.0
TOTAL FTE STAFF	415.6	365.1	(50.5)

CORPORATE RESOURCES & CUSTOMER SERVICES

CUSTOMER, TRANSFORMATION &
COMMUNICATION SERVICE

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
14,658	Employees	14,113	124	(1,340)	12,897	(9)
5	Premises related expenditure	5	-	-	5	-
4,821	Supplies and Services	4,667	10	150	4,827	3
1,104	Third Party Payments	1,109	20	(42)	1,087	(2)
313,254	Transfer Payments	313,254	-	(54,662)	258,592	(17)
12	Transport related expenditure	11	-	1	12	9
142	Recharges from other services	36	-	97	133	269
333,996	TOTAL EXPENDITURE	333,195	154	(55,796)	277,553	(17)
(312,718)	Government Grants	(312,718)	-	54,911	(257,807)	(18)
(5,897)	Other Grants, reimbursements and contributions	(5,808)	-	(396)	(6,204)	7
(1,539)	Fees and Charges	(332)	-	(215)	(547)	65
(214)	Other Customer and Client Receipts	(1,020)	-	(196)	(1,216)	19
-	Interest Receivable	-	-	-	-	n/a
(2,162)	Recharges to other services	(2,160)	-	111	(2,049)	(5)
(322,530)	TOTAL INCOME	(322,038)	-	54,215	(267,823)	(17)

11,466	NET CONTROLLABLE COST	11,157	154	(1,581)	9,730	(13)
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-	Capital Charges	-	-	-	-	n/a
58	Deferred/Intangible Charges	58	-	10	68	17
-	REFCUS	-	-	-	-	n/a
(3,659)	Corporate support services bought in	(3,659)	-	530	(3,129)	(14)
(3,601)	TOTAL UNCONTROLLABLE COST	(3,601)	-	540	(3,061)	(15)

7,865	NET COST OF SERVICE	7,556	154	(1,041)	6,669	(12)
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-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

7,865	TOTAL NET EXPENDITURE	7,556	154	(1,041)	6,669	(12)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

	£000's
<u>Strategic budget - agreed pressures / service demands</u>	
	-
<u>Strategic budget - agreed additional income / savings</u>	
Reduction of 3 FTE's in Communication Team	(126)
Income Options - Land Charges	(150)
Efficiencies - Convitca Software (Assessment Team)	(30)
Step Change - Access Strategy (Contact Centre)	(1,012)
Step Change - Document Storage	(17)
Step Change - Supplies and Services	(26)
	(1,361)
<u>Other resource changes</u>	
Virements -1% Pay Award - Contact Centre	(48)
Virements -1% Pay Award - Customer Support	(17)
Virements -1% Pay Award - Revenues & Benefits	(67)
Virements -1% Pay Award - Strategy and Comms	9
Virements - Subsidised Travel	(6)
Virements - Welfare Team from DASHH	114
Virements - Consolidate Internal and External Communications	169
Virements - Fixed Element of Complaints Recharge	107
Virements - Transformation Team	324
Business Support - Transfer to Corporate services as part of consolidation	(805)
Intangibles Amortisation	10
Corporate Recharges	530
	320
TOTAL OTHER VARIATIONS IN RESOURCE	(1,041)

CORPORATE RESOURCES & CUSTOMER SERVICES

CONCESSIONARY FARES

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Freedom Pass Scheme	13,259	331	127	13,717	3
Taxicard Scheme	163	-	(147)	16	(90)
Blue Badge Scheme	(27)	-	27	-	(100)
TOTAL NET SPEND	13,395	331	7	13,733	3

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Freedom Pass	-	-	-
Taxicard Scheme	-	-	-
Blue Badge Scheme	-	-	-
TOTAL FTE STAFF	-	-	-

CORPORATE RESOURCES & CUSTOMER SERVICES

CONCESSIONARY FARES

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
10	Supplies and Services	68	-	(20)	48	(29)
13,397	Third Party Payments	13,354	331	-	13,685	2
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
13,407	TOTAL EXPENDITURE	13,422	331	(20)	13,733	2
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	(27)	-	27	-	(100)
-	Other Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	(27)	-	27	-	(100)
13,407	NET CONTROLLABLE COST	13,395	331	7	13,733	3
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
13,407	NET COST OF SERVICE	13,395	331	7	13,733	3
(133)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(133)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
13,274	TOTAL NET EXPENDITURE	13,395	331	7	13,733	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						(20)
Budget Virements within CRCS						27
Budget Virements within CRCS						7
TOTAL OTHER VARIATIONS IN RESOURCE						7

**CORPORATE RESOURCES & CUSTOMER SERVICES
STRATEGY, COMMISSIONING, PROCUREMENT AND PERFORMANCE**

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Commissioning and Procurement	(649)	9	780	140	(122)
Risk and Corporate Programme Management	(380)	6	311	(63)	(83)
Strategy and Performance	671	10	(654)	27	(96)
SCPP - Departmental	175	8	(73)	110	(37)
Business Development and departmental support	(22)	5	(233)	(250)	1,036
TOTAL NET SPEND	(205)	38	131	(36)	(82)

N1000 N2003 N2001 N1010/11/12 N2002/06/09
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	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Commissioning and Procurement	22.0	22.0	-
Risk and Corporate Programme Management	13.0	12.0	(1.0)
Strategy and Performance	22.0	24.0	2.0
SCPP - Departmental	13.0	14.0	1.0
Business Development and departmental support	7.0	5.2	(1.8)
TOTAL FTE STAFF	77.0	77.2	0.2

CORPORATE RESOURCES & CUSTOMER SERVICES

STRATEGY, COMMISSIONING, PROCUREMENT AND PERFORMANCE

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
4,779	Employees	4,884	38	(335)	4,587	(6)
9	Premises related expenditure	-	-	5	5	n/a
(264)	Supplies and Services	(1,174)	-	765	(409)	(65)
243	Third Party Payments	12	-	230	242	1,917
-	Transfer Payments	-	-	-	-	n/a
4	Transport related expenditure	7	-	(4)	3	(57)
85	Recharges from other services	20	-	7	27	35
4,856	TOTAL EXPENDITURE	3,749	38	668	4,455	19
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(48)	Fees and Charges	(69)	-	9	(60)	(13)
(150)	Other Customer and Client Receipts	(372)	-	267	(105)	(72)
-	Interest Receivable	(120)	-	120	-	(100)
(392)	Recharges to other services	(180)	-	(114)	(294)	63
(590)	TOTAL INCOME	(741)	-	282	(459)	(38)
4,266	NET CONTROLLABLE COST	3,008	38	950	3,996	33
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(3,213)	Corporate support services bought in	(3,213)	-	(819)	(4,032)	25
(3,213)	TOTAL UNCONTROLLABLE COST	(3,213)	-	(819)	(4,032)	25
1,052	NET COST OF SERVICE	(205)	38	131	(36)	(82)
(65)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(65)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
987	TOTAL NET EXPENDITURE	(205)	38	131	(36)	(82)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Corporate Insurances - Riesco Collection						22
						22
<u>Strategic budget - agreed additional income / savings</u>						
Reduce staff in Corporate Programme Office (1fte)						(45)
Step Change - SCPP efficiencies						(150)
Step Change - Transport						(50)
Step Change - reduction in Supplies and Services budgets						(4)
						(249)
<u>Other resource changes</u>						
Budget Virements - to Corporate						1,012
Budget Virements - from CEO						245
Budget Virements - within CRCS						(30)
Business Support - Transfer to Corporate services as part of consolidation						(50)
Changes in Corporate Recharges						(819)
						358
TOTAL OTHER VARIATIONS IN RESOURCE						131

CORPORATE RESOURCES & CUSTOMER SERVICES

CORPORATE SERVICES

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Transformation and Programme Management	72	2	(16)	58	(19)
Information Communication Technology	5,678	484	(903)	5,259	(7)
Facilities Management	1,497	213	4,430	6,140	310
Business Support	-	-	5,163	5,163	n/a
TOTAL NET SPEND	7,247	699	8,674	16,621	129

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Transformation and Programme Management	1.0	1.0	-
Information Communication Technology	60.0	60.0	-
Facilities Management	14.0	14.0	-
Business Support	0.0	238.7	238.7
TOTAL FTE STAFF	75.0	313.7	238.7

CORPORATE RESOURCES & CUSTOMER SERVICES

CORPORATE SERVICES

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,710	Employees	4,084	30	7,487	11,601	184
7,706	Premises related expenditure	7,550	169	(1,668)	6,051	(20)
2,704	Supplies and Services	2,944	28	(58)	2,914	(1)
16,816	Third Party Payments	16,617	486	(738)	16,365	(2)
-	Transfer Payments	-	-	-	-	n/a
143	Transport related expenditure	32	-	111	143	347
23	Recharges from other services	23	-	-	23	-
31,102	TOTAL EXPENDITURE	31,250	713	5,134	37,097	19
(113)	Government Grants	(113)	-	(88)	(201)	78
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(657)	Fees and Charges	(657)	(13)	-	(670)	2
(174)	Other Customer and Client Receipts	(102)	-	(72)	(174)	71
-	Interest Receivable	-	-	-	-	n/a
(1,493)	Recharges to other services	(1,942)	-	(1,744)	(3,686)	90
(2,437)	TOTAL INCOME	(2,814)	(13)	(1,904)	(4,732)	68
28,665	NET CONTROLLABLE COST	28,436	699	3,230	32,366	14
4,392	Capital Charges	4,392	-	1,357	5,749	31
2,302	Deferred/Intangible Charges	2,302	-	714	3,016	31
-	REFCUS	-	-	3,373	3,373	n/a
(27,883)	Corporate support services bought in	(27,883)	-	-	(27,883)	-
(21,189)	TOTAL UNCONTROLLABLE COST	(21,189)	-	5,444	(15,745)	(26)
7,476	NET COST OF SERVICE	7,247	699	8,674	16,621	129
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
7,476	TOTAL NET EXPENDITURE	7,247.00	699.35	8,674.41	16,621	129
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						
New Children Recording System Hosting and Support						87
Staffing for Share Point						125
Deeds and Document Officer						36
						248
Strategic budget - agreed additional income / savings						
Cap Gemini Contract Extensions						(1,486)
Core IT Skills Training for CFL - remove one-off Spend						(100)
Reduction in PC's across the Council						(125)
ICT Quick Wins						(51)
Systems Rationalisation						(100)
Supplies & Services 10% reduction						(14)
One Oracle - Hosting and Support						(148)
FM Contract Extension to 2016						(180)
						(2,204)
Other resource changes						
Virements						601
Business Support transfer from departments as part of consolidation						5,727
Business Support savings						(600)
Contingency Adjustments - 2012/13 rolling budget savings						180
Libraries Outsourcing						(586)
Increase in Corporate Recharges						3,238
Increase in Depreciation charges						1,355
Increase in Intangibles Amortisation						714
						10,630
TOTAL OTHER VARIATIONS IN RESOURCE						8,674

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

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DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

DEPARTMENT OVERVIEW

KEY SERVICE TARGETS / PRIORITIES FOR 2013/14

KEY VOLUME INDICATORS

DESCRIPTION	ACTUAL 2011/12	ORIGINAL 2012/13	FORECAST 2012/13	FORECAST 2013/14	% CHANGE
Social care clients receiving self-directed support (DPs and Individual Budgets) (NI 130)	47.45%	70.00%	70.00%	80.00%	14
Percentage of items of equipment and adaptations delivered within 7 working days (D54)	99.46%	98.00%	98.00%	99.00%	1
Numbers in Temporary Accommodation (at year end)	1,749	1,200	2,010	2,170	8

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL 2011/12 £000	ORIGINAL 2012/13 £000	FORECAST 2012/13 £000	BUDGET 2013/14 £000	% CHANGE
Employees	27,614	26,651	24,729	25,664	4
Premises related expenditure	7,271	5,569	9,124	12,628	38
Supplies and Services	5,961	2,647	4,506	3,053	(32)
Third Party Payments	91,071	88,789	84,999	106,930	26
Transfer Payments	10,175	2,670	16,502	2,234	(86)
Transport related expenditure	583	647	428	436	2
Capital Charges	5,659	969	968	955	(1)
Deferred/Intangible Charges	-	313	2,213	339	(85)
REFCUS	-	1,900	-	1,900	n/a
Corporate support services bought in	9,969	10,814	11,041	10,391	(6)
Recharges (to) / from other services	(3,655)	(932)	(5,082)	(1,183)	(77)
TOTAL EXPENDITURE	154,647	140,036	149,427	163,347	9
Government Grants	(6,388)	(2,976)	(2,983)	(21,288)	614
Other Grants, reimbursements and contributions	(9,482)	(3,619)	(7,464)	(4,014)	(46)
Fees and Charges	(14,380)	(12,149)	(12,433)	(14,866)	20
Other Customer and Client Receipts	(5,526)	(3,506)	(7,593)	(8,722)	15
Interest Receivable	(5)	(27)	-	(28)	n/a
TOTAL INCOME	(35,781)	(22,277)	(30,473)	(48,917)	61

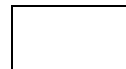
NET EXPENDITURE	118,866	117,759	118,954	114,430	(4)
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Contributions to / (from) Reserves	-	-	(155)	-	(100)
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CURRENT BUDGET	118,130	117,357
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TOTAL VARIANCE FROM BUDGET- Over/(Under)	736	1,442
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TOP FINANCIAL RISKS 2013/14



DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

SERVICE SUMMARY

CABINET MEMBER

Councillor Margaret Mead	Cabinet Member for Health and Adult Services
Councillor Dudley Mead	Deputy Leader & Cabinet Member for Housing, Budget and Asset Management

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Hannah Miller	Executive Director of Adult Services, Housing and Health	65490
Peter Brown	Director - Housing Needs and Strategy	65474
Brenda Scanlan	Director - Adult Care Commissioning	65727
Pauline French	Director - Personal Support	65416
Mike Robinson	Director - Public Health	14030
Dave Sutherland	Managing Director - Croydon Landlord Services	65675

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2012/13 £000's	SERVICE	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
8,469	Housing Needs and Strategy	7,945	(76)	2,391	10,260	29
104,490	Adult Care Commissioning	104,578	2,168	(3,191)	103,555	(1)
5,833	Personal Support	5,002	(76)	(4,312)	615	(88)
275	Public Health	235	-	(235)	-	(100)
(268)	Directorate	-	114	(114)	-	n/a
118,799	TOTAL NET SPEND	117,760	2,130	(5,460)	114,430	(3)

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Needs and Strategy	87.5	77.7	(9.8)
Adult Care Commissioning	175.6	137.3	(38.3)
Personal Support	352.5	312.4	(40.1)
Public Health	3.8	32.0	28.2
Directorate	1	1	-
TOTAL FTE STAFF	620.40	560.36	(60.04)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
24,729	Employees	26,651	201	(1,189)	25,664	(4)
9,124	Premises related expenditure	5,570	3	7,055	12,628	127
4,506	Supplies and Services	2,646	55	352	3,053	15
84,999	Third Party Payments	88,790	980	17,160	106,930	20
16,502	Transfer Payments	2,671	16	(453)	2,234	(16)
428	Transport related expenditure	646	-	(210)	436	(32)
62,405	Recharges from other services	63,245	1,348	(744)	63,849	1
202,692	TOTAL EXPENDITURE	190,219	2,602	21,973	214,795	13
(2,983)	Government Grants	(2,976)	-	(18,312)	(21,288)	615
(7,464)	Other Grants, reimbursements and contributions	(3,619)	(88)	(306)	(4,014)	11
(12,433)	Fees and Charges	(12,150)	(364)	(2,352)	(14,866)	22
(7,593)	Other Customer and Client Receipts	(3,505)	(19)	(5,197)	(8,722)	149
-	Interest Receivable	(27)	(1)	-	(28)	3
(67,487)	Recharges to other services	(64,177)	-	(856)	(65,033)	1
(97,960)	TOTAL INCOME	(86,454)	(473)	(27,023)	(113,950)	32
104,732	NET CONTROLLABLE COST	103,765	2,130	(5,050)	100,845	(3)
968	Capital Charges	968	-	(13)	955	(1)
2,213	Deferred/Intangible Charges	313	-	26	339	8
-	REFCUS	1,900	-	-	1,900	-
11,041	Corporate support services bought in	10,814	-	(423)	10,391	(4)
14,222	TOTAL UNCONTROLLABLE COST	13,995	-	(410)	13,585	(3)
118,954	NET COST OF SERVICE	117,760	2,130	(5,460)	114,430	(3)
(155)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(155)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
118,799	TOTAL NET EXPENDITURE	117,760	2,130	(5,460)	114,430	(3)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						3,184
Strategic budget - agreed additional income / savings						(6,543)
Other resource changes						(2,102)
TOTAL OTHER VARIATIONS IN RESOURCE						(5,461)

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Housing Options	1,152	7	(150)	1,009	(12)
Housing Solutions	1,811	5	1,690	3,506	94
Housing Strategy, Commissioning and Standards	989	(105)	4,862	5,746	481
Operational Support	3,994	-	(3,994)	-	(100)
SWL Partnership	-	-	-	-	n/a
TOTAL NET SPEND	7,945	(93)	2,408	10,260	29

1F739
1F738
1F740, 1F741, 1F

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Options	24.4	22.5	(2.0)
Housing Solutions	3.3	2.9	(0.4)
Housing Strategy, Commissioning and Standards	55.8	51.3	(4.5)
Operational Support	3.0	0.0	(3.0)
SWL Partnership	1.0	1.0	-
TOTAL FTE STAFF	87.5	77.7	-9.8

F742, 1F743

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

HOUSING NEEDS AND STRATEGY

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
3,575	Employees	3,573	29	(236)	3,366	(6)
8,282	Premises related expenditure	4,475	-	7,189	11,664	161
780	Supplies and Services	610	-	216	826	35
493	Third Party Payments	346	-	68	414	20
3	Transfer Payments	3	-	(3)	-	(100)
82	Transport related expenditure	51	-	(7)	44	(14)
402	Recharges from other services	400	-	(215)	185	(54)
13,617	TOTAL EXPENDITURE	9,458	29	7,012	16,499	74
28	Government Grants	(107)	-	-	(107)	-
87	Other Grants, reimbursements and contributions	(81)	-	81	-	(100)
(1,226)	Fees and Charges	(1,547)	(105)	10	(1,642)	6
(7,004)	Other Customer and Client Receipts	(2,740)	-	(5,214)	(7,954)	190
-	Interest Receivable	-	-	-	-	n/a
(626)	Recharges to other services	(697)	-	29	(668)	(4)
(8,741)	TOTAL INCOME	(5,172)	(105)	(5,094)	(10,371)	101

4,876	NET CONTROLLABLE COST	4,286	(76)	1,918	6,128	43
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21	Capital Charges	21	-	36	57	171
1,900	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	1,900	-	-	1,900	-
1,738	Corporate support services bought in	1,738	-	437	2,175	25
3,659	TOTAL UNCONTROLLABLE COST	3,659	-	473	4,132	13

8,536	NET COST OF SERVICE	7,945	(76)	2,391	10,260	29
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(67)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(67)	TOTAL APPROPRIATIONS	-	-	-	-	n/a

8,469	TOTAL NET EXPENDITURE	7,945	(76)	2,391	10,260	29
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

	£000's
<u>Strategic budget - agreed pressures / service demands</u>	
Additional net cost of homelessness	2,100
	2,100
<u>Strategic budget - agreed additional income / savings</u>	
Transforming the tenancy relations team	(36)
Efficiencies in management of homelessness	(25)
Staffing efficiencies	(18)
Shared services efficiencies	(5)
Step change - improved ways of managing the housing register	(35)
Step change - implementation of Housing Wizard	(60)
Increase in pet control charges	(5)
Increase in licencing fees	(24)
	(208)
<u>Other resource changes</u>	
Transfer of business support functions to corporate resources and customer	(164)
Increase in capital asset charges	36
Increase in cost of corporate services bought in	437
Reduction in internal charges to other services due to lower net costs	29
Permanent allocation of sub regional funding	75
Removal of budget for inflationary increases to staff salaries	(30)
Transfer of housing aid service from Chief Executive's Office	149
Transfer of costs in relation to SCPP	(31)
Transfer of building costs from CFL	90
Transfer of budgets in relation to internal/external communications	(54)
Other minor variations	(38)
	499
TOTAL OTHER VARIATIONS IN RESOURCE	2,391

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Learning Disability	44,311	966	(3,300)	41,978	(5)
Vulnerable Adults and Supported Housing	9,978	145	(2,038)	8,085	(19)
Older People and Long Term Conditions	33,876	867	6,703	41,446	22
Professional Standards	(0)	4	(6)	(2)	492
Specialist Services	5,437	46	(2,769)	2,714	(50)
Adult Care Commissioning	319	3	(175)	147	(54)
Strategic Projects	11	(5)	55	61	479
Mental Health	10,648	141	(1,662)	9,127	(14)
TOTAL NET SPEND	104,578	2,168	(3,191)	103,555	(1)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Learning Disability	31.2	8.8	(22.4)
Vulnerable Adults and Supported Housing	21.5	19.5	(2.0)
Older People and Long Term Conditions	16.0	11.0	(5.0)
Professional Standards	12.5	10.0	(2.5)
Specialist Services	13.0	10.5	(2.5)
Adult Care Commissioning	2.0	3.0	1.0
Strategic Projects	12.0	12.0	-
Mental Health	67.4	62.5	(4.9)
TOTAL FTE STAFF	175.6	137.3	(38.3)

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

ADULT CARE COMMISSIONING

SUBJECTIVE SUMMARY

FORECAST 2012/13	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B)	Other (C)		
7,153	Employees	7,561	57	(525)	7,092	(6)
688	Premises related expenditure	681	1	7	689	1
1,265	Supplies and Services	1,093	-	58	1,151	5
35,448	Third Party Payments	34,937	913	(2,244)	33,606	(4)
239	Transfer Payments	626	16	(224)	418	(33)
56	Transport related expenditure	107	-	(3)	104	(3)
61,666	Recharges from other services	62,476	1,348	(341)	63,483	2
106,576	TOTAL EXPENDITURE	107,481	2,334	(3,272)	106,543	(1)
(3,012)	Government Grants	(2,869)	-	-	(2,869)	-
(1,049)	Other Grants, reimbursements and contributions	(1,650)	(41)	711	(980)	(41)
(3,992)	Fees and Charges	(4,260)	(107)	17	(4,350)	2
(537)	Other Customer and Client Receipts	(682)	(17)	17	(683)	-
	Interest Receivable	(27)	(1)	-	(28)	4
(3,520)	Recharges to other services	(3,302)	-	224	(3,078)	(7)
(12,111)	TOTAL INCOME	(12,790)	(165)	968	(11,987)	(6)
94,464	NET CONTROLLABLE COST	94,691	2,168	(2,304)	94,555	(0)
914	Capital Charges	914		(58)	856	(6)
-	Defered/Intangible Charges	-		-	-	n/a
-	REFCUS	-		-	-	n/a
9,200	Corporate support services bought in	8,973		(829)	8,144	(9)
10,114	TOTAL UNCONTROLLABLE COST	9,887	-	(887)	9,000	(9)
104,578	NET COST OF SERVICE	104,578	2,168	(3,191)	103,555	(1)
(88)	Contributions to / (from) Earmarked Reserves	-		-	-	n/a
-	Contributions to / (from) Capital Reserves:	-		-	-	n/a
-	Financing of Capital Expenditure	-		-	-	n/a
-	Provision for Repayment of External Loans	-		-	-	n/a
-	Contribution to / (from) General Balances	-		-	-	n/a
(88)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
104,490	TOTAL NET EXPENDITURE	104,578	2,168	(3,191)	103,555	(1)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Mental Health - new residential and self directed support placement						181
Learning Disability - Transition from Child Care						903
						1,084
<u>Strategic budget - agreed additional income / savings</u>						
Extend current programme of transformation by reducing residential placements and moving into supported housing options						(750)
Introduction of life coaching and career advice, thus reducing the numbers of people requiring costly care packages						(137)
Move 80% of LD Clients to use generic domiciliary care providers						(57)
Self Directed Support reviews for new and existing clients (not transitions cases)						(50)
Transitions Package Re-Design 19-25						(50)
Introduction of risk stratification/preablement (figures calculated with Informatics NHS South West London)						(400)
Better use of personal budgets - Community development & cultural and behaviour training						(50)
Older persons reablement anticipated reduction in support costs for individuals						(350)
Bathroom and wet rooms installation in special sheltered housing, targeting people with large support packages, to reduce care package costs and avoid residential and nursing placements.						(250)
Systematic contract management review across all residential providers focusing on standards/quality and VFM						(600)
Expansion of scheme to accelerate move from residential care to community options for mental health service users						(200)
Learning Disability package saving through personalisation of transport; review client contributions, commissioned transport & direct payments plus community based transport options						(150)
CONTINUED ON PAGE DASHH 2.2a						
Individual Price Reductions through outcomes based efficiencies including the use of assistive technology						(50)
Social Inclusion - Employment support review (conciierge)						(50)
Generic all customer groups - efficiency savings through pathway redesign (consequence of integrated commissioning with the NHS)						(50)
Reduce the care support budgets for Older People, People with a Learning and Physical Disability and those with a Mental Health problem.						(137)
Provide Careline to support independent hospital discharges						(140)
Modernisation of shared lives scheme						(188)
Joint Transition 14-25 transformation programme with CFL						(200)
Release Savings - promote independence in Mental Health services						(312)
Using the Supporting People framework agreement to renegotiate hourly costs & re-tender service at a lower cost						(250)
Registered Social Landlords Sheltered Housing support review						(68)
Mental Health - review and re-negotiation of package costs across the 4 SLAM boroughs						(200)
Generation of external funding for the Third Sector to enable preventative solutions and reduce the direct cost of care packages						(150)
Staffing re-design (MH with SLAM as part of 4 Boroughs commissioned programme)						(150)
Review Homes 4 the Future contract relating to infrastructure and care support						(100)
Re-letting the meals in the home contract						(60)
Review of Partnership for Older People Programme Service						(20)
Older People and Longer Term Conditions - Development of Self Directed Support Market						(20)
Review of advocacy						(10)
Reduction of 2 FTE in Adult Care Commissioning costs						(139)
Reduction of 1 FTE in Professional Standards Team in Adult Social care						(44)
Further reduction in payments to the voluntary sector						(80)
Reduce the care support budgets for Older People, People with a Learning and Physical Disability and those with a Mental Health problem.						(14)
Modernisation of shared lives scheme						(63)
Introduction of demand management processes through Mental Health Reablement						(150)
Continued programme of savings through the Croydon Care Solutions Ltd contract						(205)
Employment based cost review						(43)
						(5,935)
<u>Other resource changes</u>						
Transfer of business support function to corporate resources and customer services						(215)
Removal of budget for inflationary increases to staff salaries						(82)
Removal of budget for internal charges for buildings no longer required						(10)
Transfer of welfare benefits team to corporate resources and customer services						(115)
Change in purchasing budget for micro-commissioning of services by Personal Support division						3,556
In year transfer of budgets within adult social care following restructure realignment						(336)
Additional funding for lone families						270
Change in capital asset charges						(58)
Reduction in cost of corporate services bought in						(1,056)
Reduction in internal charges to other services due to lower net costs						(295)
						1,660
TOTAL OTHER VARIATIONS IN RESOURCE						(3,191)

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Assessment and Case Management	50,256	(121)	(1,673)	48,463	(4)
Provider Commercial Relations and Brokerage	(54,153)	16	(2,248)	(56,385)	4
Early Intervention and Reablement	4,225	30	(129)	4,126	(2)
Social Work and Safeguarding - Adult Care	4,589	(2)	(261)	4,326	(6)
Strategic Projects	86	1	(1)	86	-
TOTAL NET SPEND	5,003	(76)	(4,312)	615	(88)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Assessment and Case Management	118.7	84.52	(34.2)
Provider Commercial Relations and Brokerage	47.2	48.43	1.2
Early Intervention and Reablement	140.2	116.01	(24.2)
Social Work and Safeguarding - Adult Care	45.3	62.47	17.1
Strategic Projects	1.0	1.0	-
TOTAL FTE STAFF	352.5	312.4	-40.1

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

PERSONAL SUPPORT

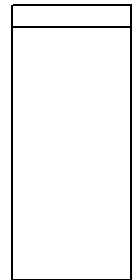
SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
13,541	Employees	14,987	114	(2,241)	12,860	(14)
254	Premises related expenditure	399	2	(204)	197	(51)
1,964	Supplies and Services	412	1	139	552	34
48,553	Third Party Payments	53,190	9	1,719	54,918	3
16,199	Transfer Payments	2,043	-	(226)	1,817	(11)
290	Transport related expenditure	292	-	(5)	287	(2)
271	Recharges from other services	306	-	(225)	81	(74)
81,072	TOTAL EXPENDITURE	71,629	126	(1,043)	70,712	(1)
1	Government Grants	-	-	-	-	n/a
(6,502)	Other Grants, reimbursements and contributions	(1,888)	(47)	402	(1,534)	(19)
(7,215)	Fees and Charges	(6,347)	(153)	(2,376)	(8,876)	40
(52)	Other Customer and Client Receipts	(82)	(2)	-	(84)	2
-	Interest Receivable	-	-	-	-	n/a
(61,817)	Recharges to other services	(58,655)	-	(1,329)	(59,984)	2
(75,584)	TOTAL INCOME	(66,972)	(202)	(3,303)	(70,477)	5
5,488	NET CONTROLLABLE COST	4,657	(76)	(4,347)	234	(95)
32	Capital Charges	32	-	9	41	28
313	Deferred/Intangible Charges	313	-	26	339	8
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
346	TOTAL UNCONTROLLABLE COST	345	-	35	380	10
5,833	NET COST OF SERVICE	5,002	(76)	(4,312)	615	(88)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,833	TOTAL NET EXPENDITURE	5,002	(76)	(4,312)	615	(88)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings						
Preparing for change of delivery model						(140)
Continued transfer of Appointeeship cases to Deputyship						(65)
Reduction of 2 FTE in the Assessment and Case Management						(80)
Employment based cost review savings						(34)
Charging for Appointeeships/funerals						(15)
Charging the PCT for brokerage support						(46)
						(380)
Other resource changes						
Transfer of business support function to corporate resources and customer services						(804)
Removal of budget for inflationary increases to staff salaries						(123)
Removal of budget for internal charges for buildings no longer required						(226)
Change in capital asset charges						35
Reduction in internal charges to other services due to lower net costs therefore reduced income						80
Change in micro-commissioning budget from Adult Care Commissioning division. This is offset against the purchasing budget within Adult Care Commissioning.						(3,556)
In year transfer of budgets within adult social care following restructure realignment						663
						(3,931)
TOTAL OTHER VARIATIONS IN RESOURCE						(4,312)

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Public Health	235	-	(235)	(0)	(100)
TOTAL NET SPEND	235	-	(235)	(0)	(100)



STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE
Public Health	3.8	32.00	28.2
TOTAL FTE STAFF	3.8	32.0	28.2

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

PUBLIC HEALTH

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
208	Employees	169	-	1,824	1,993	1,079
-	- Premises related expenditure	-	-	80	80	n/a
6	Supplies and Services	6	-	100	106	1,667
-	- Third Party Payments	-	-	17,590	17,590	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
8	Recharges from other services	8	-	(5)	3	(63)
222	TOTAL EXPENDITURE	183	-	19,589	19,772	10,704
-	- Government Grants	-	-	(18,312)	(18,312)	n/a
-	- Other Grants, reimbursements and contributions	-	-	(1,500)	(1,500)	n/a
-	- Fees and Charges	-	-	-	-	n/a
-	- Other Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
-	- Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	(19,812)	(19,812)	n/a
222	NET CONTROLLABLE COST	183	-	(223)	(40)	(122)
-	- Capital Charges	-	-	-	-	n/a
-	- Deferred/Intangible Charges	-	-	-	-	n/a
-	- REFUCUS	-	-	-	-	n/a
52	Corporate support services bought in	52	-	(12)	40	(23)
52	TOTAL UNCONTROLLABLE COST	52	-	(12)	40	(23)
275	NET COST OF SERVICE	235	-	(235)	-	(100)
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
275	TOTAL NET EXPENDITURE	235	-	(235)	-	(100)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings						-
Other resource changes						-
Transfer of Public Health from NHS to Croydon from 1 April 2013						19,812
Government funding for Public Health						(18,312)
Reimbursement from South & South West London HIV Partnership						(1,500)
Existing Public Health provision now included in Government grant						(175)
Reduction in cost of corporate service bought in						(12)
Reduction in recharges from other services						(5)
Other minor variations						(43)
						(235)
TOTAL OTHER VARIATIONS IN RESOURCE						(235)

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Directorate	-	114	(114)	-	n/a
TOTAL NET SPEND	-	114	(114)	-	n/a

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STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE FTE STAFF
Directorate	1.0	1.0	0.0
TOTAL FTE STAFF	1.0	1.0	0.0

DEPARTMENT FOR ADULT SERVICES, HOUSING AND HEALTH

DIRECTORATE

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
252	Employees	361	2	(11)	352	(2)
(100)	Premises related expenditure	16	-	(16)	-	(100)
490	Supplies and Services	524	54	(160)	417	(20)
505	Third Party Payments	318	58	27	404	27
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	195	-	(195)	-	(100)
57	Recharges from other services	55	-	42	97	76
1,205	TOTAL EXPENDITURE	1,469	113.46	(313)	1,270	(14)
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	- Fees and Charges	3	0	(3)	-	(100)
-	- Other Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
(1,523)	Recharges to other services	(1,523)	-	221	(1,302)	(15)
(1,523)	TOTAL INCOME	(1,520)	0	218	(1,302)	(14)
(319)	NET CONTROLLABLE COST	(51)	114	(95)	(32)	(37)
-	- Capital Charges	-	-	-	-	n/a
-	- Deferred/Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
51	Corporate support services bought in	51	-	(19)	32	(37)
51	TOTAL UNCONTROLLABLE COST	51	-	(19)	32	(37)
(268)	NET COST OF SERVICE	-	114	(114)	-	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(268)	TOTAL NET EXPENDITURE	-	114	(114)	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings						-
Review Direct Payment Contracts / Independence Planning						(20)
						(20)
<u>Other resource changes</u>						
Removal of budget for inflationary increases to staff salaries						(2)
Reduction of budget for printing						(12)
In year transfer of budgets within adult social care following restructure realignment						(327)
Reduction in cost of corporate services bought in						(19)
Reduction in internal charges to other services due to lower net costs therefore reduced income						221
Increase in internal charges from other services						42
Other minor variations						2
						(94)
TOTAL OTHER VARIATIONS IN RESOURCE						(114)

PLANNING & ENVIRONMENT

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SERVICE REVENUE BUDGETS	
Public Realm & Public Safety	P&E1
Planning & Building Control	P&E2
Regeneration & Economy	P&E3

KEY SERVICE TARGETS / PRIORITIES FOR 2013/14

Recharges from other services

KEY VOLUME INDICATORS

DESCRIPTION	ACTUAL 2011/12	ORIGINAL 2012/13	FORECAST 2012/13	FORECAST 2013/14	% CHANGE
Percentage of household waste recycled / composted = reduce landfill tonnage	38.1%	45%	45%	TBC	n/a
Percentage of missed domestic refuse collections	0.10%	0.10%	0.08%	TBC	n/a
Percentage of fly tips removed within 48 hours	n/a	n/a	TBC	TBC	n/a
Percentage of minor planning applications dealt with within 8 weeks	71.46%	65%	65%	65%	-
Percentage change in the violence with injury crime rate	0.30%	-5%	TBC	TBC	n/a
Utilities overruns - the number of works where an actual overrun identified by the authority	n/a	110	74	TBC	n/a
Vacant office space as a percentage of the total lettable office space	15.74%	15.00%	16.70%	14.50%	(13)

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL 2011/12 £000	ORIGINAL 2012/13 £000	FORECAST 2012/13 £000	BUDGET 2013/14 £000	% CHANGE
Employees	27,953	24,892	23,379	22,837	(2)
Premises related expenditure	4,764	4,785	4,496	4,444	(1)
Supplies and Services	22,110	17,936	18,703	17,616	(6)
Third Party Payments	25,256	23,772	23,384	24,086	3
Transfer Payments	-	-	-	-	n/a
Transport related expenditure	1,292	947	1,117	943	(16)
Capital Charges	14,074	16,428	16,428	16,270	(1)
Deferred/Intangible Charges	-	-	3,200	-	(100)
REFCUS	-	3,200	-	500	n/a
Corporate support services bought in	11,337	10,712	10,712	8,969	(16)
Recharges from other services	9,038	7,723	7,704	6,719	(13)
TOTAL EXPENDITURE	115,824	110,395	109,123	102,384	(6)
Government Grants	(3,965)	-	(26)	-	(100)
Other Grants, reimbursements and contributions	(4,190)	(337)	(1,677)	(321)	(81)
Fees and Charges	(11,857)	(15,270)	(13,518)	(14,608)	8
Other Customer and Client Receipts	(14,940)	(9,707)	(9,298)	(9,343)	-
Interest Receivable	-	-	-	-	n/a
Recharges to other services	(13,535)	(9,833)	(9,203)	(8,870)	(4)
TOTAL INCOME	(48,487)	(35,147)	(33,722)	(33,142)	(2)

Cost Centre
1V400

17616

102386

-9343

NET EXPENDITURE	67,337	75,248	75,401	69,242	(8)
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Good housekeeping loan repayment	-	-	-	-	n/a
Contributions to / (from) Reserves	-	-	(157)	-	(100)

CURRENT BUDGET	67,402		74,352		
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TOTAL VARIANCE FROM BUDGET- Over/(Under)	(66)		892		
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TOP FIVE FINANCIAL RISKS 2013/14

PLANNING & ENVIRONMENT

SERVICE SUMMARY

CABINET MEMBER

Councillor Jason Perry	Cabinet Member for Planning, Regeneration & Transport
Councillor Simon Hoar	Cabinet Member for Community Safety & Public Protection
Councillor Phil Thomas	Cabinet Member for Highways & Environmental Services
Councillor Vidhi Mohan	Cabinet Member for Communities & Economic Development

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jon Rouse	Interim Director Planning and Environment	61429
Mike Kiely	Director of Planning and Building Control	65599
Tony Antoniou	Director of Regeneration and Economy	65407
Tony Brooks	Director of Public Safety and Public Realm	65433

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2012/13 £000's	SERVICE	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
66,761	Public Realm & Public Safety	66,995	687	(5,362)	62,320	(7)
4,772	Planning and Building Control	4,289	40	(382)	3,947	(8)
3,868	Regeneration and Economy	3,964	24	(1,013)	2,975	(25)
75,401	TOTAL NET SPEND	75,248	751	(6,757)	69,242	(9)
(157)	Good housekeeping loan repayment	-	-	-	-	n/a

COST CENTRE

1V500, 1V551 & 1V554
1V552
1V553

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Public Realm & Public Safety	416.1	387.5	(28.6)
Planning & Building Control	95.0	90.6	(4.4)
Regeneration & Economy	56.3	43.5	(12.8)
TOTAL FTE STAFF	567.4	521.6	(45.8)

387.54
90.62
43.50

521.67

PLANNING & ENVIRONMENT

SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
23,379	Employees	24,892	195	(2,250)	22,837	(8)
4,496	Premises related expenditure	4,785	37	(378)	4,444	(7)
18,703	Supplies and Services	17,936	151	(471)	17,616	(2)
23,384	Third Party Payments	23,772	454	(140)	24,086	1
-	Transfer Payments	-	-	-	-	n/a
1,117	Transport related expenditure	947	-	(4)	943	-
7,704	Recharges from other services	7,723	-	(1,004)	6,719	(13)
78,783	TOTAL EXPENDITURE	80,055	837	(4,247)	76,645	(4)
(26)	Government Grants	-	-	-	-	n/a
(1,677)	Other Grants, reimbursements and contributions	(337)	-	16	(321)	(5)
(13,518)	Fees and Charges	(15,270)	(69)	731	(14,608)	(4)
(9,298)	Other Customer and Client Receipts	(9,707)	(17)	381	(9,343)	(4)
-	Interest Receivable	-	-	-	-	n/a
(9,203)	Recharges to other services	(9,833)	-	963	(8,870)	(10)
(33,722)	TOTAL INCOME	(35,147)	(86)	2,091	(33,142)	(6)

45,062	NET CONTROLLABLE COST	44,908	751	(2,156)	43,503	(3)
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16,428	Capital Charges	16,428	-	(158)	16,270	(1)
3,200	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	3,200	-	(2,700)	500	(84)
10,712	Corporate support services bought in	10,712	-	(1,743)	8,969	(16)
30,340	TOTAL UNCONTROLLABLE COST	30,340	-	(4,601)	25,739	(15)

75,401	NET COST OF SERVICE	75,248	751	(6,757)	69,242	(8)
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(157)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(157)	TOTAL APPROPRIATIONS	-	-	-	-	n/a

75,244	TOTAL NET EXPENDITURE	75,248	751	(6,757)	69,242	(8)
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*** OTHER VARIATIONS IN LEVEL OF EXPENDITURE**

	£000's
Strategic budget - agreed pressures / service demands	2,224
Strategic budget - agreed additional income / savings	(3,084)
	(860)
Other resource changes	(5,897)
TOTAL OTHER VARIATIONS IN RESOURCE	(6,757)

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PLANNING & ENVIRONMENT

PUBLIC REALM & PUBLIC SAFETY

SERVICE DESCRIPTION

Recharges from other services

PLANNING & ENVIRONMENT
SERVICE DESCRIPTION

PUBLIC REALM & PUBLIC SAFETY

Recharges from other services

Summary Centres required

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E)
		Initiation (B)	Other (C)		
Environment & Leisure Services	43,822	635	(2,343)	41,514	(5)
Highways	18,671	11	(383)	18,299	(2)
Parking Services	(2,724)	40	(110)	(2,794)	3
Directorate	(29)	(2)	31	-	(100)
Regulatory Services	2,785	11	(590)	2,216	(21)
Community Safety Services	5,756	28	(649)	5,135	(11)
Bereavement Services	1,712	(36)	(1,346)	330	(81)
Departmental Recharges	(3,008)	-	628	(2,380)	(21)
TOTAL NET SPEND	66,995	687	(5,362)	62,320	(7)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE STAFF
Highways	52.6	55.0	2.4
Parking Services	142.3	136.3	(4.0)
Directorate	6.0	4.0	(2.0)
Regulatory Services	40.7	31.4	(9.3)
Bereavement Services	27.7	23.7	(4.0)
Community Safety Services	63.6	77.1	(13.5)
TOTAL FTE STAFF	416.1	387.5	(28.6)

COST CENTRE

1V651
1V650
1V602
1V300
1V604
1V605
1V606

				Total Position	Recharges	TOTAL
43,822,206	634,665	-2,343,617	41,513,254	40913282	-599,972	40,913,292
18,671,569	11,126	-383,020	18,299,675	18296675		18,299,675
-2,724,865	40,089	-109,818	-2,794,594	-2794594		-2,794,594
(29)	(2)	31	-	0	0	0
2,785	11	(590)	2,216	2216999		2,216,999
5,755,831	27,875	-648,689	5,135,117	3355209	-1779908	3,355,209
1,711,717	-35,916	-1,345,689	330,132	330132		330,132
-3,007,401	0	627,521	-2,379,880			
66,994,744	687,112	-5,362,163	62,319,703	62319703	-2,079,880	62319703
66994744			62319703			

Page 1.3

66995	687	-5362	62320
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58.0
55.0
136.3
4.0
31.4
23.7
77.1
387.5

25% 1V300 Highways Herges and E446
Moved from Highways 1V651 to Green Sp

• 10301 Forestry
area 1V651

PLANNING & ENVIRONMENT

PUBLIC REALM & PUBLIC SAFETY

SUBJECTIVE SUMMARY

FORECAST 2012/13	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %	
			Inflation (B) £000's	* Other (C) £000's			
16,351	Employees	17,315	131	(1,655)	15,791	(9)	15,254
4,474	Premises related expenditure	4,785	37	(378)	4,444	(7)	4,444
17,307	Supplies and Services	17,248	151	(388)	17,011	(1)	17,011
23,189	Third Party Payments	23,494	453	(107)	23,840	1	24,373
-	Transfer Payments	-	-	-	-	n/a	
1,066	Transport related expenditure	906	-	(6)	900	(1)	900
5,436	Recharges from other services	5,451	-	(799)	4,652	(15)	4,658
67,823	TOTAL EXPENDITURE	69,199	772	(3,333)	66,638	(4)	66,640
-	Government Grants	-	-	-	-	n/a	
(726)	Other Grants, reimbursements and contributions	(337)	-	16	(321)	(5)	(321)
(11,247)	Fees and Charges	(12,126)	(69)	419	(11,776)	(3)	(11,776)
(9,262)	Other Customer and Client Receipts	(9,651)	(16)	382	(9,285)	(4)	(9,285)
-	Interest Receivable	-	-	-	-	n/a	
(7,037)	Recharges to other services	(7,267)	-	1,019	(6,248)	(14)	(6,245)
(28,272)	TOTAL INCOME	(29,381)	(85)	1,836	(27,630)	(6)	(27,627)
39,551	NET CONTROLLABLE COST	39,818	687	(1,497)	39,008	(2)	39,013
15,928	Capital Charges	15,929	-	245	16,174	2	16,174
3,200	Deferred/Intangible Charges	-	-	-	-	n/a	
-	REFCUS	3,200	-	(2,867)	333	(90)	333
8,082	Corporate support services bought in	8,048	-	(1,243)	6,805	(15)	6,805
27,210	TOTAL UNCONTROLLABLE COST	27,177	-	(3,865)	23,312	(14)	23,312
66,761	NET COST OF SERVICE	66,995	687	(5,362)	62,320	(7)	62,325
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a	
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a	
-	Financing of Capital Expenditure	-	-	-	-	n/a	
-	Provision for Repayment of External Loans	-	-	-	-	n/a	
-	Contribution to / (from) General Balances	-	-	-	-	n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
66,761	TOTAL NET EXPENDITURE	66,995	687	(5,362)	62,320	(7)	

*** OTHER VARIATIONS IN LEVEL OF EXPENDITURE**

	£000's			Reason Code
Strategic budget - agreed pressures / service demands				
Lion Green Car Park - Rabasing Income	61	Realm	Growth	40
Waddon Leisure Centre	142	Realm	Growth	41
Additional Environmental Enforcement	200	Safety	Growth	43
MSCP income Reserve	750	Realm	Budget Adju	94
Landfill tax Increases	744	Realm	Budget Adju	96
Transport for London Signal Network Support	25	Realm	Budget Adju	97
	1,922			
Strategic budget - agreed additional income / savings				
Parking - review of the structure to fully implement layers and spans	(60)	Realm	Efficiencies	44
Car parks review closure of Poplar Walk car park	(25)	Realm	Efficiencies	45
Street lighting policy	(30)	Realm	Efficiencies	46
Environment & Leisure - restructure	(116)	Realm	Efficiencies	47
Reduction in Waste procurement costs	(47)	Realm	Efficiencies	48
Recycling - introduction of compulsory recycling	(140)	Realm	Efficiencies	49
Community Safety - Re-organisation and restructure	(10)	Safety	Efficiencies	57
Review of Mobile Enforcement Unit	(205)	Safety	Efficiencies	58
Grounds Maintenance Contract (Bereavement)	(80)	Safety	Efficiencies	59
Reduction of maintenance of trees	(20)	Realm	Cuts	60
Reduction of tree planting (highways)	(15)	Realm	Cuts	61
Removal of under-used football pitches	(12)	Realm	Cuts	62
Various reductions in parks related costs (trees/sports equipments)	(10)	Realm	Cuts	63
No maintenance of South Norwood pitch and putt	(20)	Realm	Cuts	64
Reduce Safer Croydon Partnership budget	(23)	Safety	Cuts	69
Bereavement Services - review of customer support	(23)	Safety	Cuts	71
Highways washing to be absorbed within the ERT function	(50)	Realm	Cuts	90
Permits - P&D fees increase	(50)	Realm	Income Opt	72
Charge for compost	(30)	Realm	Income Opt	73
Utility Works income	(150)	Realm	Income Opt	74
Departmental - Layers & Spans	(85)	Directorate	Step Chang	76
EBCR Enhancements	(259)	All	Step Chang	77
Parking - Layers & Spans	(80)	Realm	Step Chang	78
Restructure of Regulatory Services including review of shared services approach with other boroughs	(230)	Safety	Step Chang	79
Scaling down of Environmental Response Team	(132)	Safety	Step Chang	80
Review of CCTV and Out of Hours service	(100)	Safety	Step Chang	81
Fairfield Car Park Lease Income	(400)	Realm	Budget Adju	95
Costs in connection with the Olympics	(8)	Realm	Budget Adju	101
	(2,410)			
CONTINUED ON NEXT PAGE P&E 1.2a				
Other resource changes				
Virements to :-				
Children, families and learning - Family Justice Centre	(90)	Safety	FR007	12 (91)
Children, families and learning - Split Culture Central budget between P&E and CFL	(87)	Realm	FR014	15 (87)
Corporate - 1% Pay Award	(212)	Directorate	FR009	13 (212)
Corporate - Reduced budget for Design Studio	(33)	Directorate	FR010	14 (34)
Corporate - Savings from New Grounds Maintenance Budget	(60)	Safety	FR004	11 (60)
Corporate resources and customer services - Internal / External Comms restructure	(36)	Directorate	FR016	16 (36)
Corporate resources and customer services - Interservice savings from Facilities Management	(171)	Realm	FR025	18 (171)
Corporate resources and customer services - Transfer Family Justice Centre premises budgets	(251)	Safety	FR020	17 (251)
Virements from :-				
Planning & Building Control - Reallocation of reduced budget for Design Studio	10	Directorate	SW803	26
Planning & Building Control - Reallocation of removal of 1% pay award	44	Directorate	SW800, SW	23
Planning & Building Control - Reallocation of insurance budgets	17	Directorate		99
Regeneration and Economy - Reallocation of reduced budget for Design Studio	3	Directorate	SW803	26
Regeneration and Economy - Reallocation of removal of 1% pay award	30	Directorate	SW800, SW	23
Regeneration and Economy - Transfer Service Development Unit budgets	36	Directorate	SW822	36
Staff Changes	(24)			
Variations in income	1			
Variations in recharges	41			
Capital Charges	245			
Deferred/Intangible Charges				

REFCUS				
Corporate support services bought in	(2,700)			104
Minor variations	(1,277)			
Contingency Adjustments - Bereavement Grounds Maintenance Contract	60	Safety	Budget Adju	103
Business Support	(420)	All	Budget Adju	92
	(4,874)			
TOTAL OTHER VARIATIONS IN RESOURCE	(5,362)			

PLANNING & ENVIRONMENT

PLANNING & BUILDING CONTROL

SERVICE DESCRIPTION

Recharges from other services

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Spatial Planning	1,739	9	(376)	1,372	(21)
Development Management	1,783	21	(5)	1,799	1
Building Control	767	10	(1)	776	1
TOTAL NET SPEND	4,289	40	(382)	3,947	(8)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE
Spatial Planning	23.0	19.0	(4.0)
Development Management	49.4	49.0	(0.4)
Building Control	22.6	22.6	-
TOTAL FTE STAFF	95.0	90.6	(4.4)

COST CENTRE					Total Position
1V654	1,738,978	8,934	-376,335	1,371,577	1371577
1V653	1,783,325	20,807	-5,389	1,798,743	1798743
1V652	766,907	10,040	-732	776,215	776215
	4,289,210	39,781	-382,456	3,946,535	3946535

Page 2.2 4289 40 -382 3947

19.0
49.0
22.6

90.6

PLANNING & ENVIRONMENT

PLANNING & BUILDING CONTROL

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %	
			Inflation (B) £000's	* Other (C) £000's			
4,327	Employees	4,589	40	(194)	4,435	(3)	4,436
22	Premises related expenditure	-	-	-	-	n/a	
347	Supplies and Services	438	-	(52)	386	(12)	
39	Third Party Payments	26	1	(2)	25	(4)	25
-	Transfer Payments	-	-	-	-	n/a	
47	Transport related expenditure	40	-	-	40	-	
1,779	Recharges from other services	1,779	-	(88)	1,691	(5)	1,688
6,561	TOTAL EXPENDITURE	6,872	41	(336)	6,577	(4)	
-	Government Grants	-	-	-	-	n/a	
(62)	Other Grants, reimbursements and contributions	-	-	-	-	n/a	
(2,270)	Fees and Charges	(2,941)	-	262	(2,679)	(9)	
(36)	Other Customer and Client Receipts	(56)	(1)	(1)	(58)	4	
-	Interest Receivable	-	-	-	-	n/a	
(1,338)	Recharges to other services	(1,503)	-	(8)	(1,511)	1	
(3,706)	TOTAL INCOME	(4,500)	(1)	253	(4,248)	(6)	

2,854	NET CONTROLLABLE COST	2,372	40	(83)	2,329	(2)	
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329	Capital Charges	329	-	(236)	93	(72)	
-	Defered/Intangible Charges	-	-	-	-	n/a	
-	REFCUS	-	-	127	127	n/a	
1,588	Corporate support services bought in	1,588	-	(190)	1,398	(12)	
1,917	TOTAL UNCONTROLLABLE COST	1,917	-	(299)	1,618	(16)	

4,772	NET COST OF SERVICE	4,289	40	(382)	3,947	(8)	
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(63)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a	
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a	
-	Financing of Capital Expenditure	-	-	-	-	n/a	
-	Provision for Repayment of External Loans	-	-	-	-	n/a	
-	Contribution to / (from) General Balances	-	-	-	-	n/a	
(63)	TOTAL APPROPRIATIONS	-	-	-	-	n/a	

4,709	TOTAL NET EXPENDITURE	4,289	40	(382)	3,947	(8)	
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*** OTHER VARIATIONS IN LEVEL OF EXPENDITURE**

		£000's		
<u>Strategic budget - agreed pressures / service demands</u>				
Shortfall on Planning Income		302	Growth	42
		302		
<u>Strategic budget - agreed additional income / savings</u>				
Spatial Planning review of level of service		(200)	Cuts	65
		(200)		
<u>Other resource changes</u>				
Virements to :-				
Directorate - Reallocation of removal of 1% pay award		(45)	SW800, SW	23
Directorate - Reallocation of reduced budget for Design Studio		(10)	SW803	26
Directorate - Reallocation of insurance budgets		(17)		99
Staff Changes		15		
Variations in recharges		30		
Capital Charges		(236)		
Corporate support services bought in		(190)		
Business Support		(31)	Budget Adj.	92
		(484)		
TOTAL OTHER VARIATIONS IN RESOURCE		(382)		

PLANNING & ENVIRONMENT

REGENERATION & ECONOMY

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Housing Development & Regeneration	1,180	7	(227)	960	(19)
Economic Development	1,052	6	(251)	807	(23)
Transport	408	3	(60)	351	(14)
Capital Delivery	1,324	8	(475)	857	(35)
TOTAL NET SPEND	3,964	24	(1,013)	2,975	(25)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Development & Regeneration	16.3	13.0	(3.3)
Economic Development	15.0	10.5	(4.5)
Transport	5.0	5.0	-
Capital Delivery	20.0	15.0	(5.0)
TOTAL FTE STAFF	56.3	43.5	(12.8)

COST CENTRE

1V655 & 1V656
1V657
1V658
1V659

1,181,003	7,471	-227,620	960,854	Total Position 960854
1,051,746	5,536	-251,019	806,263	806263
407,737	2,720	-59,194	351,263	351263
1,323,709	8,048	-474,623	857,134	857134
3,964,195	23,775	-1,012,456	2,975,514	2975514

Page 3.2 0 0 0 0 0

13.0

10.5

5.0

15.0

43.5

PLANNING & ENVIRONMENT

REGENERATION & ECONOMY

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,702	Employees	2,988	24	(401)	2,611	(13)
-	Premises related expenditure	-	-	-	-	n/a
1,049	Supplies and Services	250	-	(31)	219	(12)
156	Third Party Payments	252	-	(31)	221	(12)
-	Transfer Payments	-	-	-	-	n/a
4	Transport related expenditure	1	-	2	3	200
489	Recharges from other services	493	-	(117)	376	(24)
4,400	TOTAL EXPENDITURE	3,984	24	(578)	3,430	(14)
(26)	Government Grants	-	-	-	-	n/a
(889)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1)	Fees and Charges	(203)	-	50	(153)	(25)
-	Other Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(828)	Recharges to other services	(1,063)	-	(48)	(1,111)	5
(1,744)	TOTAL INCOME	(1,266)	-	2	(1,264)	(0)
2,656	NET CONTROLLABLE COST	2,718	24	(576)	2,166	(20)
170	Capital Charges	170	-	(167)	3	(98)
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	40	40	n/a
1,042	Corporate support services bought in	1,076	-	(310)	766	(29)
1,212	TOTAL UNCONTROLLABLE COST	1,246	-	(437)	809	(35)
3,868	NET COST OF SERVICE	3,964	24	(1,013)	2,975	(25)
(94)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(94)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,774	TOTAL NET EXPENDITURE	3,964	24	(1,013)	2,975	(25)

*** OTHER VARIATIONS IN LEVEL OF EXPENDITURE**

	£000's			
Strategic budget - agreed pressures / service demands				
	-			Reason code
Strategic budget - agreed additional income / savings				
Housing Development staff amendments	(50)	Efficiencies	50	
Increase return on investment (ROI) from funding sources through improved budget delivery	(15)	Efficiencies	51	
Commissioning of business intelligence	(26)	Efficiencies	52	
Efficiencies in provision of district centre support	(20)	Efficiencies	53	
Review voluntary contribution to BID to ensure the spend aligns and complements the councils activity	(30)	Efficiencies	54	
Reduced MIPIM communications	(8)	Efficiencies	55	
Capital Delivery Hub increased recharges to capital	(47)	Efficiencies	56	
Capital Delivery Hub team	(50)	Cuts	66	
Housing Development restructure - further reductions	(50)	Cuts	91	
Transport income increase from external sources	(30)	Income Opt	75	
Business Support - transfer to Corporate Services as part of Consolidation	(148)	Budget Adj.	92	
	(474)			
Other resource changes				
Other resource changes				
Virements to :-				
Children, families and learning - FTE transfer from Capital Delivery Hub	(53)	FR003, FRC	10	(53)
Corporate resources and customer services - Internal / External Comms restructure	(37)	FR016	16	(36)
Directorate - Reallocation of removal of 1% pay award	(30)	SW800, SW	23	
Directorate - Reallocation of reduced budget for Design Studio	(3)	SW803	26	
Directorate - Transfer Service Development Unit budgets	(36)	SW822	36	
Virements from :-				
Corporate resources and customer services - Adjust Intra recharge budget	125	FR001	9	125
Staff Changes	8			
Variations in recharges	(69)			
Capital Charges	(167)			
Deferred/Intangible Charges				
REFCUS				
Corporate support services bought in	(277)			
Minor variations	-			
	(539)			
TOTAL OTHER VARIATIONS IN RESOURCE	(1,013)			

HOUSING REVENUE ACCOUNT

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Supervision and Management - Special Expenses	HR3
Capital Financing	HR4
Income	HR5
Notional H.R.A and Government Grant	HR6

HOUSING REVENUE ACCOUNT

DEPARTMENT OVERVIEW

KEY SERVICE TARGETS / PRIORITIES FOR 2013/14

KEY VOLUME INDICATORS

DESCRIPTION	ACTUAL 2011/12	ORIGINAL 2012/13	FORECAST 2012/13	BUDGET 2013/14	% CHANGE
Total Housing stock (properties) April 1 including Sheltered and Special Sheltered Housing			14,075	14,070	(0)
Sheltered Housing for the Elderly (flats)	1,062	1,062	1,062	1,062	-
Special Sheltered Housing (flats)	242	242	242	242	-
Average sick days per FTE					

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL 2011/12 £000	ORIGINAL 2012/13 £000	FORECAST 2012/13 £000	BUDGET 2013/14 £000	% CHANGE
Employees	14,918	13,596	12,928	14,253	10
Capital Charges	13,970	34,086	35,424	37,280	5
Deferred/Intangible Charges	-	-	-	-	n/a
Premises related expenditure	21,658	22,388	22,129	22,359	1
Supplies and Services	9,805	6,466	3,033	5,270	74
Third Party Payments	16,567	484	550	669	22
Transfer Payments	155	116	183	145	(21)
Transport related expenditure	246	270	308	257	(17)
Corporate support services bought in	5,121	4,928	4,928	4,923	-
Recharges (to) / from other services	(2,890)	1,703	1,665	2,459	48
TOTAL EXPENDITURE	79,549	84,037	81,148	87,615	8
Government Grants	(26)	-	(64)	-	(100)
Other Grants, reimbursements and contributions	-	-	-	-	n/a
Fees and Charges	(9,466)	(9,939)	(9,956)	(9,848)	(1)
Other Customer and Client Receipts	(70,007)	(74,090)	(74,151)	(77,759)	5
Interest Receivable	(50)	(8)	(8)	(8)	-
TOTAL INCOME	(79,549)	(84,037)	(84,179)	(87,615)	4
NET EXPENDITURE	-	-	(3,032)	-	
Contributions to / (from) Reserves	-	-	-	-	n/a
TOTAL VARIANCE FROM BUDGET- Over/(Under)	-	-	(3,032)		

2B490

TOP FINANCIAL RISKS 2013/14

HOUSING REVENUE ACCOUNT

SERVICE SUMMARY

CABINET MEMBER	Deputy Leader Councillor Dudley Mead	Cabinet Member for Housing, Capital Budget and Asset Management
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DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Hannah Miller	Executive Director of Adult Services Health and Housing	65490
Peter Brown	Director of Housing Needs and Strategy	65474
Dave Sutherland	Managing Director Croydon Landlord Services	65675

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2012/13 £000's	SERVICE	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
13,239	Repairs and Maintenance	13,362	9	115	13,486	1
17,505	Supervision and Management-General	21,556	79	(734)	20,901	(3)
7,157	Supervision and Management-Special	7,562	(74)	(206)	7,282	(4)
35,424	Capital Financing	34,086	-	3,194	37,280	9
(76,356)	Income	(76,566)	(113)	(2,270)	(78,949)	3
-	Notional H.R.A and Government Grant	-	-	-	-	n/a
(3,032)	TOTAL NET SPEND	-	(99)	99	-	n/a

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2B563
2B564
2B565
2B566
2B566

-	Contributions to / (from) Reserves	-	-	-	-	n/a
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STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Repairs & Maintenance	27.6	27.6	-
Supervision and Management - General Expenses	229.1	233.6	4.6
Supervision and Management - Special Expenses	88.0	86.0	(2.0)
TOTAL FTE STAFF	344.7	347.2	2.6

HOUSING REVENUE ACCOUNT

SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
12,928	Employees	13,596	111	546	14,253	5
22,129	Premises related expenditure	22,388	38	(67)	22,359	-
3,033	Supplies and Services	6,466	-	(1,196)	5,270	(18)
550	Third Party Payments	484	-	185	669	38
183	Transfer Payments	116	-	29	145	25
308	Transport related expenditure	270	-	(13)	257	(5)
4,291	Recharges from other services	4,072	-	776	4,848	19
43,422	TOTAL EXPENDITURE	47,392	149	260	47,801	1
(64)	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(9,956)	Fees and Charges	(9,939)	(248)	339	(9,848)	(1)
(74,151)	Other Customer and Client Receipts	(74,090)	-	(3,669)	(77,759)	5
(8)	Interest Receivable	(8)	-	-	(8)	-
(2,626)	Recharges to other services	(2,369)	-	(20)	(2,389)	1
(86,805)	TOTAL INCOME	(86,406)	(248)	(3,350)	(90,004)	4
(43,383)	NET CONTROLLABLE COST	(39,014)	(99)	(3,090)	(42,203)	7
35,424	Capital Charges	34,086	-	3,194	37,280	9
-	Deferred/Intangible Charges	-	-	-	-	n/a
4,928	Corporate support services bought in	4,928	-	(5)	4,923	(0)
40,352	TOTAL UNCONTROLLABLE COST	39,014	-	3,189	42,203	8
(3,032)	NET COST OF SERVICE	-	(99)	99	-	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(3,032)	TOTAL NET EXPENDITURE	-	(99)	99	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings						-
Other resource changes						99
TOTAL OTHER VARIATIONS IN RESOURCE						99

HOUSING REVENUE ACCOUNT

REPAIRS AND MAINTENANCE

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Responsive Repairs	12,487	9	(2)	12,494	-
Cyclical Works	875	-	117	992	13
TOTAL NET SPEND	13,362	9	115	13,486	1

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STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE
Responsive Repairs	27.6	27.6	-
Cyclical Works	-	-	-
TOTAL FTE STAFF	27.6	27.6	-

HOUSING REVENUE ACCOUNT

REPAIRS AND MAINTENANCE

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,221	Employees	1,107	9	-	1,116	1
11,935	Premises related expenditure	12,167	-	131	12,298	1
402	Supplies and Services	64	-	(16)	48	(25)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
85	Transport related expenditure	24	-	-	24	-
774	Recharges from other services	544	-	4	548	1
14,417	TOTAL EXPENDITURE	13,906	9	119	14,034	1
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	- Fees and Charges	-	-	-	-	n/a
(233)	- Other Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
(946)	- Recharges to other services	(544)	-	(4)	(548)	1
(1,179)	TOTAL INCOME	(544)	-	(4)	(548)	1
-						
13,239	NET CONTROLLABLE COST	13,362	9	115	13,486	1
-	- Capital Charges	-	-	-	-	n/a
-	- Deferred/Intangible Charges	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
13,239	NET COST OF SERVICE	13,362	9	115	13,486	1
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
13,239	TOTAL NET EXPENDITURE	13,362	9	115	13,486	1
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Increase in cyclical repairs						117
Other minor adjustments						(2)
						115
TOTAL OTHER VARIATIONS IN RESOURCE						115

HOUSING REVENUE ACCOUNT

SUPERVISION AND MANAGEMENT -
GENERAL EXPENSES

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Supervision and management - General expenses	21,556	79	(734)	20,901	(3)
TOTAL NET SPEND	21,556	79	(734)	20,901	(3)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE FTE STAFF
Supervision and management - General expenses	229.1	233.6	4.6
TOTAL FTE STAFF	229.1	233.6	4.6

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HOUSING REVENUE ACCOUNT

SUPERVISION AND MANAGEMENT -
GENERAL EXPENSES

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
8,994	Employees	9,543	79	585	10,207	7
917	Premises related expenditure	741	-	94	835	13
1,990	Supplies and Services	5,789	-	(1,935)	3,854	(33)
531	Third Party Payments	434	-	208	642	48
-	Transfer Payments	-	-	-	-	n/a
106	Transport related expenditure	132	-	(28)	104	(21)
1,680	Recharges from other services	1,717	-	355	2,072	21
14,219	TOTAL EXPENDITURE	18,356	79	(721)	17,714	(3)
(64)	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(7)	Fees and Charges	-	-	-	-	n/a
(17)	Other Customer and Client Receipts	(28)	-	8	(20)	(29)
-	Interest Receivable	-	-	-	-	n/a
(1,554)	Recharges to other services	(1,700)	-	(16)	(1,716)	1
(1,642)	TOTAL INCOME	(1,728)	-	(8)	(1,736)	-

12,577	NET CONTROLLABLE COST	16,628	79	(729)	15,978	(4)
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-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
4,928	Corporate support services bought in	4,928	-	(5)	4,923	-
4,928	TOTAL UNCONTROLLABLE COST	4,928	-	(5)	4,923	-

17,505	NET COST OF SERVICE	21,556	79	(734)	20,901	(3)
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-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

17,505	TOTAL NET EXPENDITURE	21,556	79	(734)	20,901	(3)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

	£000's
<u>Strategic budget - agreed pressures / service demands</u>	
	-
<u>Strategic budget - agreed additional income / savings</u>	
	-
<u>Other resource changes</u>	
Increase in Legal Services teams legal costs	220
Decrease in Investment Fund	(2,109)
Variation in corporate recharges	(5)
Increase in insurance costs	82
Increase in Stock Investment legal and consultancy costs	96
Additional staff resources to deliver increased capital programme	121
Additional staffing resources - welfare reform	361
Other staff changes	86
Increase in ICT recharge	127
Business Support recharge from the general fund	301
Other minor adjustments	(14)
	(734)
TOTAL OTHER VARIATIONS IN RESOURCE	(734)

HOUSING REVENUE ACCOUNT

**SUPERVISION AND MANAGEMENT -
SPECIAL EXPENSES**

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Utility charges	1,512	-	(200)	1,312	(13)
Horticultural Services	698	17	(44)	671	(4)
Sheltered Housing services	1,116	-	(74)	1,042	(7)
Neighbourhood Services	4,236	(91)	112	4,257	-
TOTAL NET SPEND	7,562	(74)	(206)	7,282	(4)

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STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE STAFF
Neighbourhood Services	88.0	86.0	(2.0)
TOTAL FTE STAFF	88.0	86.0	(2.0)

HOUSING REVENUE ACCOUNT

SUPERVISION AND MANAGEMENT - SPECIAL EXPENSES

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,713	Employees	2,946	23	(39)	2,930	(1)
7,702	Premises related expenditure	7,820	38	(446)	7,412	(5)
383	Supplies and Services	352	-	5	357	1
19	Third Party Payments	50	-	(23)	27	(46)
6	Transfer Payments	4	-	(3)	1	(75)
117	Transport related expenditure	114	-	15	129	13
1,837	Recharges from other services	1,811	-	417	2,228	23
12,778	TOTAL EXPENDITURE	13,097	61	(74)	13,084	-
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(5,513)	Fees and Charges	(5,423)	(135)	(135)	(5,693)	5
-	Other Customer and Client Receipts	(3)	-	3	-	(100)
-	Interest Receivable	-	-	-	-	n/a
(109)	Recharges to other services	(109)	-	-	(109)	-
(5,622)	TOTAL INCOME	(5,535)	(135)	(132)	(5,802)	5
7,157	NET CONTROLLABLE COST	7,562	(74)	(206)	7,282	(4)
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
7,157	NET COST OF SERVICE	7,562	(74)	(206)	7,282	(4)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
7,157	TOTAL NET EXPENDITURE	7,562	(74)	(206)	7,282	(4)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						
Efficiency savings						(279)
Increase in dwellings water expenditure recharged to tenants						242
Increase in water income recharged to tenants						(121)
Increase in water commission income						(14)
Other minor adjustments						(34)
						(206)
TOTAL OTHER VARIATIONS IN RESOURCE						(206)

HOUSING REVENUE ACCOUNT

CAPITAL FINANCING

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Major Repairs Allowance	16,035	-	422	16,457	3
Interest Charges	11,397	-	748	12,145	7
Debt Management Expenses	89	-	11	100	12
Premium	400	-	(1)	399	-
Discount	(21)	-	14	(7)	(67)
Financing of Capital Expenditure	6,186	-	2,000	8,186	32
TOTAL NET SPEND	34,086	-	3,194	37,280	9

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STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE FTE STAFF
			-
TOTAL FTE STAFF	-	-	-

HOUSING REVENUE ACCOUNT

CAPITAL FINANCING

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
-	TOTAL EXPENDITURE	-	-	-	-	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Other Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
-	NET CONTROLLABLE COST	-	-	-	-	n/a
35,424	Capital Charges	34,086	-	3,194	37,280	9
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
35,424	TOTAL UNCONTROLLABLE COST	34,086	-	3,194	37,280	9
35,424	NET COST OF SERVICE	34,086	-	3,194	37,280	9
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
35,424	TOTAL NET EXPENDITURE	34,086	-	3,194	37,280	9
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						
Increase in revenue contribution to capital outlay						2,000
Increase in interest payments on additional borrowing						748
Increase in Major Repairs Allowance						422
Other minor adjustments						24
						3,194
TOTAL OTHER VARIATIONS IN RESOURCE						3,194

HOUSING REVENUE ACCOUNT

INCOME

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Dwellings Rents and Service Charges	(73,212)	(94)	(3,070)	(76,376)	4
Doubtful Debt Provision	250	-	750	1,000	300
Garages	(1,390)	-	66	(1,324)	(5)
Heating and insurance	(555)	(14)	8	(561)	1
Interest	(8)	-	-	(8)	-
Service Charges - Leaseholders	(1,579)	-	-	(1,579)	-
Other Income	(72)	(5)	(24)	(101)	40
Contributions to / (from) Earmarked Reserves	0			0	
TOTAL NET SPEND	(76,566)	(113)	(2,270)	(78,949)	3

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STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13 FTE STAFF	ORIGINAL BUDGET 2013/14 FTE STAFF	CHANGE IN FTE FTE STAFF
TOTAL FTE STAFF	-	-	-

HOUSING REVENUE ACCOUNT

INCOME

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
1,574	Premises related expenditure	1,660	-	154	1,814	9
257	Supplies and Services	261	-	750	1,011	287
-	Third Party Payments	-	-	-	-	n/a
177	Transfer Payments	112	-	32	144	29
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
2,007	TOTAL EXPENDITURE	2,033	-	936	2,969	46
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(4,437)	Fees and Charges	(4,516)	(113)	474	(4,155)	(8)
(73,901)	Other Customer and Client Receipts	(74,059)	-	(3,680)	(77,739)	5
(8)	Interest Receivable	(8)	-	-	(8)	-
(16)	Recharges to other services	(16)	-	-	(16)	-
(78,363)	TOTAL INCOME	(78,599)	(113)	(3,206)	(81,918)	4
(76,356)	NET CONTROLLABLE COST	(76,566)	(113)	(2,270)	(78,949)	3
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
(76,356)	NET COST OF SERVICE	(76,566)	(113)	(2,270)	(78,949)	3
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(76,356)	TOTAL NET EXPENDITURE	(76,566)	(113)	(2,270)	(78,949)	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						
Additional income from dwelling rents						(3,059)
Additional income from tenants service charges						(23)
Additional income from garage rents						(84)
Variation in tenants void costs						28
Variation in garage void costs						101
Increase in bad debt provision						750
Increase in major works costs recovered from leaseholders						(45)
Other minor adjustments						62
						(2,270)
TOTAL OTHER VARIATIONS IN RESOURCE						(2,270)

HOUSING REVENUE ACCOUNT

NOTIONAL H.R.A AND GOVERNMENT GRANT

SERVICE DESCRIPTION

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Notional Management and Maintenance Allowances	-	-	-	-	n/a
Major Repairs Allowance	-	-	-	-	n/a
Capital asset charges	-	-	-	-	n/a
Admissible Allowance	-	-	-	-	n/a
Notional Guideline Rent	-	-	-	-	n/a
Interest on Rent to buy mortgages	-	-	-	-	n/a
Rental Constraint Allowance	-	-	-	-	n/a
TOTAL NET SPEND	-	-	-	-	n/a

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STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2012/13	ORIGINAL BUDGET 2013/14	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
TOTAL FTE STAFF	-	-	-

HOUSING REVENUE ACCOUNT

NOTIONAL H.R.A AND GOVERNMENT GRANT

SUBJECTIVE SUMMARY

FORECAST 2012/13 £000's	DESCRIPTION	ORIGINAL BUDGET 2012/13 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2013/14 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
-	TOTAL EXPENDITURE	-	-	-	-	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Other Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
-	NET CONTROLLABLE COST	-	-	-	-	n/a
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
-	NET COST OF SERVICE	-	-	-	-	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL NET EXPENDITURE	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
TOTAL OTHER VARIATIONS IN RESOURCE						-

CAPITAL PROGRAMME

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DETAILED PROGRAMME 2013/14	CP1
FUNDING	CP2

These pages show details of the proposed capital programme for 2013/14 and draft programme for 2016/17

Improving our Assets		2013/14	2014/15	2015/16	2016/17	Total
Funding Source	Description	£'000s	£'000s	£'000s	£'000s	£'000s
EXT - PIS / LBC	Academies Programme	8,470	6,391	0	0	14,861
LBC	Secondary Schools Programme	15,000	23,800	10,155	0	48,955
EXT - DfE / LBC	Primary School Capital programme	48,187	36,946	5,600	2,000	92,733
LBC	Special Education Needs Programme	18,678	5,806	0	0	24,484
LBC	Education Disability Access Programme	1,000	500	0	0	1,500
EXT - CLG / LBC	Disabled Facilities Grants	1,900	1,850	1,800	1,800	7,350
LBC	Corporate Property Maintenance Programme	3,925	2,250	2,530	2,100	10,805
LBC	Acquisition Fund	20,951	0	0	0	20,951
LBC	Regeneration (Acquisitions) Fund	2,000	0	2,000	2,000	6,000
LBC	New Addington Regeneration - Pool	0	0	17,000	0	17,000
HRA	Housing Investment Programme	34,621	34,621	34,621	34,621	138,484
		154,732	112,164	73,706	42,521	383,123

Transforming our Place		2013/14	2014/15	2015/16	2016/17	Total
Funding Source	Description	£'000s	£'000s	£'000s	£'000s	£'000s
LBC	Highways Maintenance Programme	5,500	6,500	8,000	7,500	27,500
LBC	Soakaways Maintenance and Replacement - Highways Drainage Progra	350	350	350	350	1,400
EXT - TFL	LIP - Road Safety, Highways, Public Realm Improvements	2,712	3,336	3,336	0	9,384
EXT - GLA / EXT - TfL	Connected Croydon Public Realm Programme	10,318	6,635	0	0	16,953
EXT - TFL / LBC	Bridge Strengthening Programme	490	480	470	400	1,840
LBC	Fairfield Halls Refurbishment	750	750	10,000	15,000	26,500
		20,120	18,051	22,156	23,250	83,577

TRANSFORMING OUR SERVICES		2013/14	2014/15	2015/16	2016/17	Total
Funding Source	Description	£'000s	£'000s	£'000s	£'000s	£'000s
LBC	New Burial Land	1,200	0	0	0	1,200
LBC	Feasibility Fund	500	500	500	500	2,000
LBC	Transformational ICT Programme	3,000	3,000	3,000	3,000	12,000
LBC	New Salt Barn	0	0	1,000	0	1,000
LBC	Transforming our Space	13,327	2,022	0	0	15,349
LBC	Waste Services - Replacement Bins	150	150	150	150	600
		18,177	5,672	4,650	3,650	32,149

193,029	135,887	100,512	69,421	498,849
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Capital Programme Resourcing 2013/14 to 2016/17

GENERAL FUND					
Description	2013/14 £'000s	2014/15 £'000s	2015/16 £'000s	2016/17 £'000s	Total £'000s
Improving our Assets	154,732	112,164	73,706	42,521	383,123
Transforming our Place	20,120	18,051	22,156	23,250	83,577
Transforming our Services	18,177	5,672	4,650	3,650	32,149
RESOURCE REQUIREMENT (Including HRA)	193,029	135,887	100,512	69,421	498,849
General Fund					
Borrowing	118,968	72,497	61,205	33,900	286,570
Capital Receipt	3,000	-	-	-	3,000
Greater London Authority (GLA)	5,000	4,500	-	-	9,500
Communities and Local Government (CLG)	900	900	900	900	3,600
Department of Health (DoH)	-	-	-	-	-
Department for Education (DfE)	16,919	13,192	-	-	30,111
Transport For London (TfL)	5,662	3,786	3,786	-	13,234
Partnership for Schools (PFS)	7,959	6,391	-	-	14,350
	158,408	101,266	65,891	34,800	360,365
HRA					
HRA Receipts	900	900	900	900	3,600
Major Repairs Allowance	16,457	16,457	16,457	16,457	65,828
New Homes Bonus	-	-	-	-	-
HRA Unsupported Borrowing	9,078	9,064	2,158	-	20,300
S106	-	-	-	-	-
HRA - Reserves	-	-	-	-	-
HRA - Revenue Contribution	8,186	8,200	15,106	17,264	48,756
	34,621	34,621	34,621	34,621	138,484
TOTAL ESTIMATED RESOURCES	193,029	135,887	100,512	69,421	498,849
(OVER) / UNDER FUNDING OF PROGRAMME	0	0	0	0	0