# Croydon Pension Fund 2018/19

31st March 2019



# Independent auditor's report to the members of the London Borough of Croydon on the Pension Fund Financial Statements of the London Borough of Croydon Pension Fund

#### Opinion

We have audited the financial statements of the London Borough of Croydon Pension Fund (the 'pension fund') administered by the London Borough of Croydon (the 'Authority') for the year ended 31 March 2019 which comprise the Fund Account, the Net Assets Statement and notes to the pension fund financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2018/19.

In our opinion, the financial statements:

- give a true and fair view of the financial transactions of the pension fund during the year ended 31 March 2019 and of the amount and disposition at that date of the fund's assets and liabilities;
- have been prepared properly in accordance with the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2018/19; and |
- have been prepared in accordance with the requirements of the Local Audit and Accountability Act 2014.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the pension fund's financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Director of Finance, Investment and Risk and Interim Section 151 Officer's use of the going concern basis of accounting in the preparation of the pension fund's financial statements is not appropriate; or
- the Director of Finance, Investment and Risk and Interim Section 151 Officer has not disclosed in the pension fund's
  financial statements any identified material uncertainties that may cast significant doubt about the Authority's ability to
  continue to adopt the going concern basis of accounting for the pension fund for a period of at least twelve months from
  the date when the pension fund's financial statements are authorised for issue.

#### Other information

The Director of Finance, Investment and Risk and Interim Section 151 Officer is responsible for the other information. The other information comprises the information included in the Statement of Accounts and the Annual Governance Statement, other than the pension fund's financial statements, our auditor's report thereon and our auditor's report on the Authority's financial statements. Our opinion on the pension fund's financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the pension fund's financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the pension fund's financial statements or our knowledge of the pension fund obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the pension fund's financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinion on other matter required by the Code of Audit Practice published by the National Audit Office on behalf of the Comptroller and Auditor General (the Code of Audit Practice)

In our opinion, based on the work undertaken in the course of the audit of the pension fund's financial statements and our knowledge of the pension fund the other information published together with the pension fund's financial statements in the Statement of Accounts and the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the pension fund's financial statements.

#### Matters on which we are required to report by exception

Under the Code of Audit Practice, we are required to report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make a written recommendation to the Authority under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or;
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014, in the course
  of, or at the conclusion of the audit.

We have nothing to report in respect of the above matters.

#### Responsibilities of the Authority, the Director of Finance, Investment and Risk and Interim Section 151 Officer and Those Charged with Governance for the financial statements

As explained more fully in the Statement of Responsibilities set out on page 4, the Authority is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Director of Finance, Investment and Risk and Interim Section 151 Officer. The Director of Finance, Investment and Risk and Interim Section 151 Officer is responsible for the preparation of the Statement of Accounts, which includes the pension fund's financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2018/19, for being satisfied that they give a true and fair view, and for such internal control as the Strategic Director of Finance and Governance determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the pension fund's financial statements, the Director of Finance, Investment and Risk and Interim Section 151 Officer is responsible for assessing the pension fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless there is an intention by government that the services provided by the pension fund will no longer be provided.

The General Purposes and Audit Committee is Those Charged with Governance. Those charged with governance are responsible for overseeing the Authority's financial reporting process.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the pension fund's financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <u>www.frc.org.uk/auditorsresponsibilities</u>. This description forms part of our auditor's report. Use of our report

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Sarah L Ironmonger

Sarah Ironmonger, Key Audit Partner for and on behalf of Grant Thornton UK LLP, Local Auditor

London 31 July 2019

# FUND ACCOUNT

Dealings with members, employers and others directly involved in the fund	Notes	2018/19 £'000	2017/18 £'000
Contributions Individual Transfers in from Other Pension Funds	8	47,808 11,584	44,178 7,880
Benefits Pensions Commutation, Lump Sum Retirement and Death Benefits	9	<b>59,392</b> (43,431) (8,923)	<b>52,058</b> (42,381) (7,908)
Payments to and on Account of Leavers Individual Transfers Out to Other Pension Funds	5	(5,445)	(4,783)
Refunds to Members Leaving Service		(349) (58,148)	(139) (55,211)
Net additions/(withdrawals) from dealings with members		1,244	(3,153)
Management Expenses	10	(8,167) (6,923)	(6,845) (9,998)
<b>RETURNS ON INVESTMENTS</b> Investment Income Taxes on Income (Irrecoverable Withholding Tax) Profit and loss on disposal of investments and changes	11 11	5,469 (1)	13,022 <mark>(361)</mark>
in the market value of investments Net returns on investments	13	120,171 <b>125,639</b>	32,725 <b>45,386</b>
Net increase in the Fund during the year		118,716	35,388
Net assets at the start of the year		1,139,443	1,104,055
Net assets at the end of the year		1,258,159	1,139,443

PENSION FUND ACCOUNTS

NET ASSETS STATEMENT		31 March	31 March
	Notes	2019 £'000	2018 £'000
Investments held by the Fund Managers:		£ 000	£ 000
Equities - segregated funds	13	150	150
Equities - pooled funds	13	516,037	578,812
Private equity funds	13	114,703	95,253
Infrastructure funds	13	145,358	113,728
Fixed Interest funds	13	282,419	192,407
Pooled Property funds	13	178,566	134,352
Total Investments held by the Fund Managers		1,237,233	1,114,702
Other Balances held by the Fund Managers			
Cash held by the Fund Managers	13	6,452	8,603
Investment income due	13	1,557	1,465
Total Other Balances held by the Fund Managers		8,009	10,068
Total Assets held by the Fund Managers		1,245,242	1,124,770
Current Assets	16	15,064	21,432
Current Liabilities	17	(2,147)	(6,759)
Net Assets of the fund available to fund benefits		1,258,159	1,139,443

The fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end. The actuarial position of the fund which does take into account such obligations is dealt with in note 22.

#### 1. GENERAL INFORMATION

In addition to acting as a Local Authority, Croydon Council administers the Local Government Pension Scheme. As a Local Authority it is accountable to the residents of the London Borough of Croydon for its stewardship of public funds. As an administering authority for the LGPS it is accountable both to employees who are members of the Pension Fund, and to past employees in receipt of a pension, for its stewardship of pension assets. The two roles, and the relevant interest groups, are significantly different. Consequently, the Pension Fund accounts are presented as a supplementary statement to clearly demonstrate the distinction.

The London Borough of Croydon Pension Fund (the Fund) operates a contributory Career Average Revalued Earnings (CARE) scheme whose purpose is to provide benefits to all of the Council's employees, with the exception of teaching and NHS staff, and to the employees of admitted and scheduled bodies who are members of the Fund. These benefits include retirement pensions and lump sums, ill-health retirement benefits and payment of death benefits where death occurs either in service or in retirement. The benefits payable in respect of service from 1st April 2014 are based on career average revalued earnings and the number of years of eligible service. Pensions are increased each year in line with the Consumer Price Index.

The Fund is governed by the Public Service Pensions Act 2013. The fund is administered in accordance with the following secondary legislation:

the Local Government Pension Scheme Regulations 2013, (as amended);

the Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014, (as amended):

the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

The financial statements have been prepared in accordance with the 2018/19 Code of Practice on Local Authority Accounting in the United Kingdom, issued by the Chartered Institute of Public Finance and Accountancy (CIPFA). The Code of Practice on Local Authority Accounting in the United Kingdom is based on International Financial Reporting Standards (IFRS), as amended for the UK public sector.

Below is a list of the admitted and scheduled bodies contributing to the Fund:

#### Admitted<sup>.</sup>

AXIS Europe plc (Housing Repairs), Brick by Brick Croydon Limited, Capita Secure Information Solutions Limited, Conway Construction & Training Ltd, Churchill Services Limited, Croydon Citizen's Advice Bureau, Croydon Equipment Services Limited, Croydon Community Mediation, Croydon Voluntary Action, Kier Highways Limited, Ground Control Limited, Impact Group Limited, Keyring Living Support Networks, London Hire Services Limited, Octavo Partnership Limited, Hats Group Ltd, Quadron Services Limited, Olive Dining Limited Limited, Roman Catholic Archdiocese of Southwark, Skanska Construction UK Limited, Sodexo Limited, Veolia Environmental Services (UK) Recycling Limited (Croydon), Vinci Facilities Limited, Veolia Environmental Services (UK) Recycling Limited (SLWP1) & (SLWP2), Wallington Cars & Couriers Limited, Westgate Cleaning Services Limited, Arthur Mckay Limited, Greenwich Leisure Limited, Idverde Limited

#### Scheduled:

Meridian (Addington) High Academy, Aerodrome Primary Academy, Applegarth Academy, The Archbishop Lanfranc School, ARK Oval Primary Academy, Atwood Primary School, BRIT School, Broadmead Primary Academy, Castle Hill Academy, Chesnut Park Primary School, Chipstead Valley Primary School, Coulsdon College, Crescent Primary Academy, Croydon College, David Livingstone Academy, Orchard Park High School, Fairchildes Academy Community Trust, Forest Academy, Gonville Academy, Good Shepherd Catholic Primary, Harris Academy (Purley), Harris Academy (South Norwood), Harris Academy (Purley Way) Harris City Academy (Crystal Palace), Harris Primary Academy (Benson), Harris Primary Academy (Kenley), Harris Invictus Academy Croydon, Harris Primary Academy Haling Park, Heathfield Academy, John Ruskin College, New Valley Primary, Norbury Manor Business and Enterprise College, Oasis Academy Byron, Oasis Academy Arena, Oasis Academy Coulsdon, Oasis Academy Ryelands, Oasis Academy Shirley Park, Pegasus Academy Trust, Quest Academy, Riddlesdown Collegiate, Robert Fitzroy Academy, Rowdown Primary School, Shirley High School Performing Arts College, South Norwood Academy, St Chad's Catholic Primary School, Davidson Primary Academy, Krishna Avanti Primary School, St Cyprian's Greek Orthodox Primary School Academy, St James the Great RC Primary and Nursery School, St Joseph's College, St Mark's COE Primary School, St Mary's Infants School, St Mary's Junior School, St Thomas Becket Catholic Primary School, Winterbourne Junior Boys, West Thornton Primary Academy, Wolsey Junior Academy, Paxton Academy, Woodcote High School, The Woodside Academy, Kingsley Primary Croydon, STEP Academy Trust, St Aidans Catholic Primary, Kingsley Primary Academy, Folio Education Trust, Coombe Wood, Courtwood Primary,

Monks Orchard Primary, Keston Primary, Glibert Scott, Manor Trust

# 1. GENERAL INFORMATION (continued)

#### Management of the Fund

The London Borough of Croydon has a statutory responsibility to administer and manage the London Borough of Croydon Pension Fund on behalf of all the participating employers of the Fund in Croydon and the past and present contributing members and their dependents.

The Council is also responsible for making decisions governing the way the Fund is invested. In this respect, the Council delegates responsibility for making investment decisions and monitoring arrangements to the Pension Committee. The Pension Committee's responsibilities include reviewing and monitoring the Fund's investments: selecting and deselecting investment managers and other relevant third parties and establishing investment objectives and policies. The Pension Committee is made up of eight voting Members of the Council, two pensioner representatives (one voting), and a non-voting employee representative. In addition, the Committee is supported by officers and external advisors.

#### 2. INVESTMENT STRATEGY STATEMENT

This is published on the Croydon Pension Scheme web page http://www.croydonpensionscheme.org/croydon-pension-fund/about-us/forms-and-publications

#### 3. BASIS OF PREPARATION

## **Going Concern**

The Pension Fund Accounts have been prepared on a going concern basis. That is the accounts assume that the Fund will continue in operational existence for the foreseeable future. This means, in particular, that the accounts assume that there is no intention to curtail significantly the scale of operations.

The Code of Practice on Local Authority Accounting in the United Kingdom 2018/19 gives administering authorities the option to disclose information about retirement benefits by reference to the actuarial report. Note 22 refers.

Note 1 (general information) above refers to the International Financial Reporting Standards applicable to this set of accounts. There are no standards issued that have not been adopted in preparation of this statement of accounts.

#### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# **Contribution income**

Normal contributions, both from the members and from the employer, are accounted for on an accruals basis at the percentage rate recommended by the fund actuary in the payroll period to which they relate. Employer deficit funding contributions are accounted for in accordance with the agreement under which they are being paid. Pensions strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid will be classed as a current financial asset.

#### Transfers to and from other schemes

Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the Local Government Pension Scheme Regulations. Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged. Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included in Transfers in. Bulk (group) transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement.

#### Investment income

- Interest income: Interest income is recognised in the fund account as it accrues.
- Dividend income: Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the Net Assets Statement as a current financial asset.
- Distributions from pooled funds: Distributions from pooled funds are recognised by our fund managers at the date of issue. Any amount not received by the end of the reporting period is disclosed in the Net Assets Statement as a financial asset.
- Movement in the net market value of investments: Changes in the net market value of investments are recognised as income and comprise all realised and unrealised profits/losses during the year

# 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Benefits payable**

Pensions and lump-sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the Net Assets Statement as current liabilities.

#### Taxation

The Fund is a registered public service scheme under section 1(1) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

#### **Management expenses**

Pension fund management expenses are accounted for in accordance with the CIPFA guidance Accounting for Local Government Pension Scheme Management Costs.

#### Administrative expenses

All administrative expenses are accounted for on an accruals basis. All staff costs of the pensions administration team are recharged at year end from the Authority to the Pension Fund.

#### **Oversight and Governance costs**

All oversight and governance expenses are accounted for on an accruals basis. All staff costs associated with oversight and governance are charged to the Fund.

The cost of obtaining investment advice from the external advisors is included in oversight and governance costs.

#### Investment management expenses

All investment management expenses are accounted for an accruals basis. Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. A proportion of the Council's costs representing management time spent by officers on investment management are recharged to the Fund.

#### **Financial assets**

A financial asset is recognised in the Net Assets Statement on the date the Fund becomes party to the contractual acquisition of the asset. The majority of the Fund's financial assets are included in the Net Assets Statement on a fair value basis as at the reporting date. Any gains and losses arising from changes in the fair value are recognised in the change in market value in the Fund Account.

Quoted securities and Pooled Investment Vehicles have been valued at bid price. Quoted securities are valued by the Fund's custodian; Bank of New York Mellon. Pooled Investments, Private Equity Funds, Infrastructure Funds and Pooled Property Funds are quoted by their fund managers.

Loans and receivables consist of cash at bank, other balances investment balances and contributions receivable. They are initially recognised at fair value and subsequently at amoritsed cost. Impairement losses are recognised where appropriate, although no impairment has been deemed necessary.

#### Derivatives

Derivatives are valued at fair value on the following basis: assets at bid price and liabilities at offer price. Changes in the fair value are included in the change in market value in the Fund account. The value of open futures contracts is determined using exchange prices at the reporting date.

#### Foreign currency transactions

Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of the transaction. End of year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, market values of overseas investments and purchases and sales outstanding at the year end.

#### Cash and cash equivalents

Cash comprises cash in hand and term deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

#### **Financial liabilities**

The Fund recognises financial liabilities at fair value as at the reporting date. A financial liability is recognised in the Net Assets Statement on the date the Fund becomes party to the liability. From this date any gains or losses arising from changes in the fair value of the liability are recognised by the Fund.

# 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Actuarial present value of promised retirement benefits

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS 19 and relevant actuarial standards. As permitted by the Code, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Assets Statement (see Note 22).

#### Additional voluntary contributions

The Fund provides an additional voluntary contributions (AVC) scheme for its members, the assets of which are invested separately from those of the Pension Fund. The Fund has appointed Prudential plc as its AVC provider. AVCs are paid to the AVC provider by employers and are specifically for providing additional benefits for individual contributors. AVCs are not included in the accounts in accordance with section 4(2)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (SI 2009/3093) but are disclosed as a note only (Note 21).

#### 5. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

#### Pension fund liability

The pension fund liability is calculated every three years by the appointed actuary, with annual updates in the intervening years. The methodology used is in line with accepted guidelines and in accordance with IAS 19. Assumptions underpinning the valuations are agreed with the actuary and are summarised in Note 22. This estimate is subject to significant variances based on changes to the underlying assumptions.

#### Unquoted private equity and infrastructure investments

It is important to recognise the highly subjective nature of determining the fair value of many private equity and infrastructure investments. They are inherently based on forward-looking estimates and judgements involving factors which include the valuations of companies deemed comparable to the asset being valued, the future cash flow expectations and discount factors used.

#### 6. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER SOURCES OF ESTIMATION UNCERTAINTY

The statement of accounts contains estimated figures that are based on assumptions made by the Council about the future, or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different in the forthcoming year.

#### Actuarial present value of promised retirement benefits

Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on Pension Fund assets. A firm of consulting actuaries is engaged to provide the fund managers with expert advice about the assumptions to be applied.

The effects on the net pension liability can be measured. For instance, a 0.5% decrease in the discount rate assumption would result in an increase in the pension liability of  $\pounds$ 194m. A 0.5% increase in the salary increase assumption would result in a  $\pounds$ 22m increase in the pension liability. A 0.5% increase in the pension increase assumption would result in a  $\pounds$ 162m increase to the pension liability.

#### Unquoted private equity and infrastructure investments

Due to the nature of of private equity and infrastructure assets it is difficult to assess their true value until the assets are realised. Assumptions are made in the valuation of Unquoted private equities and infrastructure investments. Investment managers use the guidelines published by various bodies including the Finacial Accounting Standards Board, the British Venture Capital Association and the Institutional Limited Partners Association. The value of unquoted private equities and infrastructure at 31 March 2019 was £260m (2018: £209m). There is a risk that these investments may be under or overstated in the accounts, although it is considered unlikely to have a material impact on the value of the Fund.

#### 7. FUND INFORMATION

The last full triennial Actuarial Valuation was completed as at 31 March 2016 which calculated the total accrued liabilities to be £1,203m (2013: £1,064m). The market value of the Fund's assets at the valuation date was £877m (2013: £705m). The Fund deficit was therefore £326m (2013: £359m) producing a funding level of 73% (2013: 66.3%). The next triennial valuation will be effective as at 1 April 2020.

In accordance with new Regulations and CIPFA guidance, a primary rate and secondary rate is set for the Whole Fund. The Primary Rate is the payroll weighted average of the underlying individual employer Primary Rates and the Secondary Rate is the total of the underlying individual employer Secondary Rates (before any pre-payment or capitalisation of future contributions).

The table below shows the Primary and Secondary contribution rates for the 2016 valuation:

pril 2017 - 31 March 2020         2017/18         2018/19         2019/20           17.9%         F10,321,000         [F10,401,000         [F11,805,000           Contribution rate required as a percentage of pay (Primary Rate from 2017/18)         Plus Additional Pa (Secondary rate from 2018/19         2019/20           2018/19         2019/20         2018/19         2019/20         2018/19         2019/20           % of pay         % of pay         % of pay         £000         £000         £000         £000/%           ndon Borough of Croydon Pool         17.6         17.6         -2.5%         -1.5%           avo Partnership Limited         16.6         16.6         -1.5%         -0.5%           ther Education Bodies         18.3         18.3         58         600         793           ulsdon College         18.1         18.1         84         87           mmunity) Admission Bodies	Primary rate (%)		Secondary Rate	e (£)	
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adon Borough of Croydon       17.6       17.6       -2.5%       -1.5%         avo Partnership Limited       16.6       16.6       -1.5%       -0.5%         ther Education Bodies       17.1       17.5       660       793         ydon College       18.3       18.3       58       60         in Ruskin College       18.1       18.1       84       87         ommunity) Admission Bodies       18.9       18.9       37       38         ydon Collintary Action       18.9       18.0       4       4         mission Bodies       18.0       18.0       4       4         mission Bodies       17.1       -20.4%       -20.4%       -20.4%         vact Group Limited       20.6       28.6       29.4%       -20.4%         vact Group Limited       28.6       28.6       -9.4%       -9.4%         urchill Services Limited       28.6       28.6       -9.4%       -9.4%         urchild Croydon)       26       26       -4.3%       -4.3%         oin Lifestyle       23.6       23.6       -1.1%       -1.1%         s Group Ltd       29.8       29.9       -13.5%       -10.4%         urchilfestyle		% of pay	% of pay	£'000	£'000/%
avo Partnership Limited         16.6         16.6         -1.5%         -0.5%           ther Education Bodies         17.1         17.5         660         793           Jlsdon College         18.3         18.3         58         60           In Ruskin College         18.1         18.1         84         87           In Ruskin College         18.1         18.1         84         87           In Ruskin College         18.1         18.9         37         38           oydon Voluntary Action         18.9         18.9         37         38           oydon Community Mediation         18.0         18.0         4         4           mission Bodies         -         -         -20.4%         -20.4%           vact Group Limited         20.1         30.1         -10.5%         -10.5%           odon Hire Services Limited         28.6         28.6         -9.4%         -9.4%           bia Environmental Services (UK) Recycling         -         -         -1.1%         -1.1%           s Group Ltd         29.8         29.8         -         -         -1.1%         -1.1%           is a Lifestyle         31.6         31.6         -10.4%         -10.4%	ondon Borough of Croydon Pool				
ther Education Bodies           ydon College         17.1         17.5         660         793           Jlsdon College         18.3         18.3         58         60           in Ruskin College         18.1         18.1         84         87           inmunity) Admission Bodies         18.1         18.1         84         87           wdon Voluntary Action         18.9         18.9         37         38           ydon Community Mediation         18.0         18.0         4         4           mission Bodies         72         27.2         -20.4%         -20.4%           r Highways Limited         20.1         30.1         -10.5%         -10.5%           act Group Limited         28.6         28.6         -9.4%         -9.4%           Jact Group Limited         28.4         28.4         -8.7%         -8.7%           odon Hire Services Limited         29.8         29.8         -11.1%         s Group Ltd         29.8         29.8           lington Cars & Couriers Limited         31.6         31.6         -10.4%         -10.4%           s Group Ltd         29.9         29.9         -13.5%         -13.5%           ci Facilities Limited	ndon Borough of Croydon	17.6	17.6	-2.5%	
ydon College         17.1         17.5         660         793           Jlsdon College         18.3         18.3         18.3         58         60           nn Ruskin College         18.1         18.1         18.1         84         87           mmunity) Admission Bodies         18.9         18.9         37         38           ydon Voluntary Action         18.9         18.0         6         6         6           ydon Community Mediation         18.0         18.0         4         4         4           mission Bodies         r         righways Limited         27.2         27.2         -20.4%         -20.4%           act Group Limited         30.1         30.1         -10.5%         -10.5%         -10.5%           act Group Limited         28.6         28.6         -9.4%         -9.4%         -9.4%           olia Environmental Services (UK) Recycling         ited (Croydon)         26         26         -4.3%         -4.3%           sion Lifestyle         23.6         23.6         -1.1%         -11.1%         -11.5%           sion Lifestyle         29         29         -13.5%         -13.5%         -13.5%           ci Facilities Limited         32.3 </td <td>ctavo Partnership Limited</td> <td>16.6</td> <td>16.6</td> <td>-1.5%</td> <td>-0.5%</td>	ctavo Partnership Limited	16.6	16.6	-1.5%	-0.5%
Jasdon College       18.3       18.3       58       60         In Ruskin College       18.1       18.1       18.1       84       87         mmunity) Admission Bodies       30.6       30.6       6       6       6         ydon Voluntary Action       18.9       18.9       37       38         ydon Community Mediation       18.0       18.0       4       4         mission Bodies       7.2       27.2       -20.4%       -20.4%         act Group Limited       30.1       30.1       -10.5%       -10.5%         add Group Limited       28.6       28.6       -9.4%       -9.4%         urchill Services Limited       28.4       28.4       -8.7%       -8.7%         blia Environmental Services (UK) Recycling	Inther Education Bodies				
n Ruskin College       18.1       18.1       18.1       84       87         mmunity) Admission Bodies       30.6       30.6       36       6       6         ydon Citizens Advice Bureau       30.6       30.6       6       6       6         ydon Community Mediation       18.0       18.0       18.0       4       4         mission Bodies       7.2       27.2       -20.4%       -20.4%         r Highways Limited       27.2       27.2       -20.4%       -20.4%         vact Group Limited       30.1       30.1       -10.5%       -10.5%         vact Group Limited       28.6       28.6       -9.4%       -9.4%         Jurchill Services Limited       28.4       28.4       -8.7%       -8.7%         blia Environmental Services (UK) Recycling       26       26       -4.3%       -4.3%         sion Lifestyle       23.6       23.3       -32.3%       -32.3%       -32.3%         storup Ltd       29.8       29.8       -11.1%       -11.4%       -10.4%         dexho Limited       31.6       31.6       -10.4%       -10.4%       -22.2%       -22.2%       -22.2%       -22.2%       -22.2%       -22.2%       -22.2% <td< td=""><td>roydon College</td><td>17.1</td><td>17.5</td><td>660</td><td>793</td></td<>	roydon College	17.1	17.5	660	793
Immunity Admission Bodies           hydon Voluntary Action         18.9         18.9         37         38           hydon Citizens Advice Bureau         30.6         30.6         6         6           hydon Community Mediation         18.0         18.0         4         4           mission Bodies         18.0         18.0         4         4           nission Bodies         18.0         18.0         4         4           nission Bodies         27.2         27.2         -20.4%         -20.4%           hact Group Limited         30.1         30.1         -10.5%         -10.5%           act Group Limited         28.6         28.6         -9.4%         -9.4%           urchill Services Limited         28.4         28.4         -8.7%         -8.7%           bia Environmental Services (UK) Recycling         itted (Croydon)         26         26         -4.3%         -4.3%           ison Lifestyle         23.6         23.6         23.6         -11.1%         -11.1%           s Group Ltd         29.8         29.8         -         -         -         -         -         -         -         -         -         -         -         -         -	oulsdon College	18.3	18.3	58	60
hydon Voluntary Action         18.9         18.9         37         38           hydon Citizens Advice Bureau         30.6         30.6         6         6           hydon Community Mediation         18.0         18.0         4         4           mission Bodies         7         27.2         27.2         -20.4%         -20.4%           act Group Limited         30.1         30.1         -10.5%         -10.5%           act Group Limited         28.6         28.6         -9.4%         -9.4%           urchill Services Limited         28.4         28.4         -8.7%         -8.7%           bila Environmental Services (UK) Recycling         ited (Croydon)         26         26         -4.3%         -4.3%           s Group Ltd         29.8         29.8         29.8         -11.1%         -11.4%           s Group Ltd         29.9         29         -13.5%         -13.5%         -13.5%           ci Facilities Limited         31.6         31.6         -10.4%         -10.4%         -10.4%           anska Construction UK Limited         29.9         29.9         -8.3%         -8.3%         -8.3%           adron Services Limited         29.2         22.2         -22.2%         -22.	hn Ruskin College	18.1	18.1	84	87
ydon Citizens Advice Bureau         30.6         30.6         30.6         6         6           ydon Community Mediation         18.0         18.0         4         4           mission Bodies         7         27.2         27.2         -20.4%         -20.4%           r Highways Limited         30.1         30.1         -10.5%         -10.5%           odon Hire Services Limited         28.6         28.6         -9.4%         -9.4%           urchill Services Limited         28.4         28.4         -8.7%         -8.7%           blia Environmental Services (UK) Recycling         26         26         -4.3%         -4.3%           sion Lifestyle         23.6         23.6         -11.1%         -11.1%           s Group Ltd         29.8         29.8         29.8         -32.3%	community) Admission Bodies				
Avg         Avg         Avg         Avg           nission Bodies         18.0         18.0         4         4           nission Bodies         27.2         27.2         -20.4%         -20.4%           act Group Limited         30.1         30.1         -10.5%         -10.5%           act Group Limited         28.6         28.6         -9.4%         -9.4%           urchill Services Limited         28.4         28.4         -8.7%         -8.7%           bla Environmental Services (UK) Recycling         26         26         -4.3%         -4.3%           sion Lifestyle         23.6         23.6         -11.%         -1.1%           s Group Ltd         29.8         29.8         -13.5%         -13.5%           llington Cars & Couriers Limited         29         29         -13.5%         -13.5%           ci Facilities Limited         32.3         32.3         -32.3%         -32.3%           anska Construction UK Limited         31.6         31.6         -10.4%         -14.9%         -14.9%           ound Control Limited         29.2         29.2         -22.2%         -22.2%         -22.2%         -22.2%         -22.2%         -22.2%         -22.2%         -22.4%	oydon Voluntary Action	18.9	18.9	37	38
Inission Bodies       27.2       27.2       -20.4%       -20.4%         r Highways Limited       30.1       30.1       30.1       -10.5%       -10.5%         act Group Limited       28.6       28.6       28.6       -9.4%       -9.4%         urchill Services Limited       28.4       28.4       -8.7%       -8.7%         blia Environmental Services (UK) Recycling       -11.5%       -11.1%       -4.3%         sion Lifestyle       23.6       23.6       -11.1%       -11.1%         s Group Ltd       29.8       29.8       -13.5%       -13.5%         llington Cars & Couriers Limited       29.9       29       -13.5%       -13.5%         ci Facilities Limited       32.3       32.3       -32.3%       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%       -14.9%         ound Control Limited       29.2       22.2       -22.2%       -22.2	oydon Citizens Advice Bureau	30.6	30.6	6	6
r Highways Limited       27.2       27.2       -20.4%       -20.4%         vact Group Limited       30.1       30.1       -10.5%       -10.5%         idon Hire Services Limited       28.6       28.6       -9.4%       -9.4%         urchill Services Limited       28.4       28.4       -8.7%       -8.7%         bila Environmental Services (UK) Recycling	oydon Community Mediation	18.0	18.0	4	4
act Group Limited       30.1       30.1       -10.5%       -10.5%         adon Hire Services Limited       28.6       28.6       28.6       -9.4%       -9.4%         blia Environmental Services (UK) Recycling       26       26       -4.3%       -4.3%         blia Environmental Services (UK) Recycling       23.6       23.6       23.6       -11.%       -1.1%         sion Lifestyle       23.6       23.6       23.6       -11.%       -1.1%       -1.1%         s Group Ltd       29.8       29.8       29.8       -13.5%       -13.5%       -13.5%         llington Cars & Couriers Limited       29.29       29.9       -13.5%       -10.4%         dexho Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         ound Control Limited       22.2       22.2       -22.2%       -22.2%         rillion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.5       -2.0%       -2.0%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         bita Secure Information Solutions Limited					
adon Hire Services Limited       28.6       28.6       -9.4%       -9.4%         urchill Services Limited       28.4       28.4       28.4       -8.7%       -8.7%         blia Environmental Services (UK) Recycling       26       26       -4.3%       -4.3%         sion Lifestyle       23.6       23.6       23.6       -1.1%       -1.1%         s Group Ltd       29.8       29.8       29.8       -13.5%       -13.5%         llington Cars & Couriers Limited       29.2       29       -13.5%       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -43.3%       -83.3%         adron Services Limited       29.9       29.9       -14.9%       -14.9%         vund Control Limited       22.2       22.2       -22.2%       -22.2%         villion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       29.2       22.2       -22.2%       -22.2%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.		27.2	27.2	-20.4%	-20.4%
urchill Services Limited       28.4       28.4       28.4       -8.7%       -8.7%         blia Environmental Services (UK) Recycling       26       26       26       -4.3%       -4.3%         sion Lifestyle       23.6       23.6       23.6       -1.1%       -1.1%         s Group Ltd       29.8       29.8       29.8       -13.5%       -13.5%         llington Cars & Couriers Limited       29       29       -13.5%       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         ound Control Limited       22.2       22.2       -22.2%       -22.2%         villion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -2.0%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         oita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         vring Living Support Networks       29.4       29.4       -0.8					
blia Environmental Services (UK) Recycling         iited (Croydon)       26       26       -4.3%       -4.3%         sion Lifestyle       23.6       23.6       23.6       -1.1%       -1.1%         s Group Ltd       29.8       29.8       -13.5%       -13.5%         llington Cars & Couriers Limited       29       29       -13.5%       -13.5%         ci Facilities Limited       32.3       32.3       -32.3%       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         ound Control Limited       29.2       22.2       -22.2%       -22.2%         rillion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -2.0%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         bita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         vring Living Support Networks       29.4       29.4       -0.8%       -0.8%         stgate Cleaning Services Limited       30       30.0       -			28.6		
ited (Croydon)       26       26       -4.3%       -4.3%         sion Lifestyle       23.6       23.6       23.6       -1.1%       -1.1%         s Group Ltd       29.8       29.8       29.8       -13.5%       -13.5%         llington Cars & Couriers Limited       29       29       -13.5%       -13.5%         ci Facilities Limited       32.3       32.3       -32.3%       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         ound Control Limited       22.2       22.2       -22.2%       -22.2%         rillion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -2.0%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         oita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         vring Living Support Networks       29.4       29.4       -0.8%       -0.8%         stgate Cleaning Services Limited       30       30.0       -       -         olia E			28.4	-8.7%	-8.7%
sion Lifestyle       23.6       23.6       23.6       -1.1%       -1.1%         s Group Ltd       29.8       29.8       29.8       29.8       -13.5%       -13.5%         llington Cars & Couriers Limited       29       29       -13.5%       -13.5%       -32.3%         ci Facilities Limited       32.3       32.3       32.3       -32.3%       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         ound Control Limited       22.2       22.2       -22.2%       -22.2%         rillion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -0.2%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         Sita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         vring Living Support Networks       29.4       29.4       -0.8%       -0.8%         stgate Cleaning Services Limited       30       30.0       -       -         olia Environmental Services (UK) Recycling       25.4					
s Group Ltd       29.8       29.8         Ilington Cars & Couriers Limited       29       29       -13.5%         ci Facilities Limited       32.3       32.3       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         ound Control Limited       22.2       22.2       -22.2%       -22.2%         rillion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -0.2%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         bita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         rring Living Support Networks       29.4       29.4       -0.8%       -0.8%         stgate Cleaning Services Limited       30       30.0       -       -         olia Environmental Services (UK) Recycling       25.4       25.4       -9.9%       -9.9%	nited (Croydon)	26	26		-4.3%
Ilington Cars & Couriers Limited       29       29       -13.5%       -13.5%         ci Facilities Limited       32.3       32.3       -32.3%       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         ound Control Limited       22.2       22.2       -22.2%       -22.2%         illion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -0.2%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         oita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         rring Living Support Networks       29.4       29.4       -0.8%       -0.8%         stgate Cleaning Services Limited       30       30.0       -       -         olia Environmental Services (UK) Recycling       25.4       25.4       -9.9%       -9.9%	sion Lifestyle	23.6	23.6	-1.1%	-1.1%
ci Facilities Limited       32.3       32.3       -32.3%       -32.3%         anska Construction UK Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         bund Control Limited       22.2       22.2       -22.2%       -22.2%         illion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -20.2%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         bita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         vring Living Support Networks       29.4       29.4       -0.8%       -0.8%         stgate Cleaning Services Limited       30       30.0       -       -         bita Environmental Services (UK) Recycling       25.4       25.4       -9.9%       -9.9%	its Group Ltd	29.8	29.8		
anska Construction UK Limited       31.6       31.6       -10.4%       -10.4%         dexho Limited       29.9       29.9       -14.9%       -14.9%         bund Control Limited       22.2       22.2       -22.2%       -22.2%         illion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -20.2%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         bita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         vring Living Support Networks       29.4       29.4       -0.8%       -0.8%         stgate Cleaning Services Limited       30       30.0       -       -         bita Environmental Services (UK) Recycling       -       -       -       -	allington Cars & Couriers Limited	29	29	-13.5%	-13.5%
dexho Limited         29.9         29.9         -14.9%         -14.9%           bund Control Limited         22.2         22.2         -22.2%         -22.2%           illion Integrated Services Limited         29         29         -8.3%         -8.3%           adron Services Limited         27.3         27.3         -0.2%         -20.2%           S Europe plc (Housing Repairs)         27.5         27.5         -2.0%         -2.0%           bita Secure Information Solutions Limited         28         28.0         -3.4%         -3.4%           vring Living Support Networks         29.4         29.4         -0.8%         -0.8%           stgate Cleaning Services Limited         30         30.0         -         -           bita Environmental Services (UK) Recycling         -         -         -	nci Facilities Limited	32.3	32.3	-32.3%	-32.3%
bund Control Limited         22.2         22.2         -22.2%         -22.2%           billion Integrated Services Limited         29         29         -8.3%         -8.3%           adron Services Limited         27.3         27.3         -0.2%         -0.2%           S Europe plc (Housing Repairs)         27.5         27.5         -2.0%         -2.0%           bita Secure Information Solutions Limited         28         28.0         -3.4%         -3.4%           vring Living Support Networks         29.4         29.4         -0.8%         -0.8%           stgate Cleaning Services Limited         30         30.0         -         -           bita Environmental Services (UK) Recycling         25.4         25.4         -9.9%         -9.9%	anska Construction UK Limited	31.6	31.6	-10.4%	-10.4%
iillion Integrated Services Limited       29       29       -8.3%       -8.3%         adron Services Limited       27.3       27.3       -0.2%       -0.2%         S Europe plc (Housing Repairs)       27.5       27.5       -2.0%       -2.0%         bita Secure Information Solutions Limited       28       28.0       -3.4%       -3.4%         vring Living Support Networks       29.4       29.4       -0.8%       -0.8%         stgate Cleaning Services Limited       30       30.0       -       -         bita Secure (UK) Recycling       25.4       25.4       -9.9%       -9.9%	odexho Limited			-14.9%	
adron Services Limited27.327.3-0.2%-0.2%S Europe plc (Housing Repairs)27.527.527.5-2.0%-2.0%bita Secure Information Solutions Limited2828.0-3.4%-3.4%vring Living Support Networks29.429.4-0.8%-0.8%stgate Cleaning Services Limited3030.0bita Environmental Services (UK) Recycling25.425.4-9.9%-9.9%	ound Control Limited	22.2	22.2	-22.2%	-22.2%
S Europe plc (Housing Repairs)27.527.5-2.0%-2.0%bita Secure Information Solutions Limited2828.0-3.4%-3.4%vring Living Support Networks29.429.4-0.8%-0.8%stgate Cleaning Services Limited3030.0blia Environmental Services (UK) Recycling25.425.4-9.9%-9.9%	rillion Integrated Services Limited	29	29	-8.3%	-8.3%
bita Secure Information Solutions Limited2828.0-3.4%-3.4%rring Living Support Networks29.429.4-0.8%-0.8%stgate Cleaning Services Limited3030.0blia Environmental Services (UK) Recycling25.425.4-9.9%-9.9%	adron Services Limited	27.3	27.3	-0.2%	-0.2%
vring Living Support Networks29.429.4-0.8%-0.8%stgate Cleaning Services Limited3030.0blia Environmental Services (UK) Recycling25.425.4-9.9%-9.9%	IS Europe plc (Housing Repairs)	27.5	27.5	-2.0%	-2.0%
stgate Cleaning Services Limited3030.0-blia Environmental Services (UK) Recycling25.425.4-9.9%ited (SLWP1)25.425.4-9.9%	pita Secure Information Solutions Li	imited 28	28.0	-3.4%	-3.4%
blia Environmental Services (UK) Recycling ited (SLWP1) 25.4 25.4 -9.9% -9.9%	vring Living Support Networks	29.4	29.4	-0.8%	-0.8%
ited (SLWP1) 25.4 25.4 -9.9% -9.9%	estgate Cleaning Services Limited olia Environmental Services (UK) R		30.0	-	-
	mited (SLWP1)		25.4	-9.9%	-9.9%
			31.4	4	-

\* The London Borough of Croydon paid a lump sum of £33,192,000 to to the Fund during 16/17. This payment was sufficient to meet in full the monetary elements of £11,795,000 p.a. that were due as the Secondary Rates over three years.

	pe	tion rate required as a rcentage of pay rimary Rate)		litional Payment ondary Rate)
	2018/19	2019/20	2018/19	2019/20
Academies	% of pay	% of pay	£'000	£'000 /%
Harris Academy (South Norwood)	16.8	16.8	11	12
BRIT School	16.6	16.6	22	22
Harris City Academy (Crystal Palace)	15.4	15.4	-0.2%	-0.2%
St Joseph's College	18.7	18.7	31	32
St Cyprian's Greek Orthodox Primary School	18.7	18.7	7	7
Norbury Manor Business and Enterprise College	18.2	18.2	29	29
Woodcote High School	18.8	18.8	39	40
St James the Great R.C Primary	20.0	20.0	40	41
Meridian (Addington) High Academy	18.5	18.5	29	29
Riddlesdown Collegiate	18.1	18.1	55	57
Shirley High School of Performing Arts College	18.3	18.3	33	34
Oasis Academy Byron	18.7	18.7	8	8
Robert Fitzroy Academy	15.5	15.5	0.3	0.3
St Thomas Becket RC Primary	19.6	19.6	14	15
Aerodome Primary Academy	17.7	17.7	12	12
Oasis Academy Coulsdon	18.0	18.0	47	48
Oasis Academy Shirley Park	18.0	18.0	81	83
Harris Academy (Purley)	17.3	17.3	35	35
The Quest Academy	17.4	17.4	32	33
ARK Oval Primary Academy	18.2	18.2	2	2
Pegasus Academy Trust	17.2	17.2	51	52
Gonville Academy	18.4	18.4	12	12
West Thornton Primary Academy	18.1	18.1	26	26
David Livingstone Academy	18.0	18.0	-0.8%	-0.8%
Applegarth Academy	18.2	18.2	11	11
Harris Primary Academy Benson	19.9	19.9	21	22
Harris Academy Primary Kenley	18.5	18.5	7	7
Forest Academy	18.1	18.1	9	9
Castle Hill Academy	18.5	18.5	17	18
Wolsey Junior Academy	18.1	18.1	23	24
Atwood Primary School	19.1	19.1	20	21
Winterbourne Junior Boys	19.8	19.8	18	19
Oasis Academy Ryelands	18.1	18.1	31	32
Chipstead Valley Primary School	18.7	18.7	30	31
Fairchildes Primary School	17.8	17.8	59 55	61 56
Broadmead Primary Academy Rowdown Primary School	18.1 18.9	18.1 18.9	19	19
St Mark's COE Primary School	17.8	17.8	19	11
New Valley Primary	18.5	18.5	10	10
Archbishop Lanfranc School	19.4	19.4	104	107
Harris Invictus Academy Croydon	17.4	17.4	-	-
Harris Primary Academy Haling Park	16.0	16.0	-0.8%	-0.8%
Paxton Academy	15.7	15.7	-0.7%	-0.7%
Edenham High School	18.6	18.6	114	117
St Mary's Infants School	19.1	19.1	34	34
St Mary's Junior School	18.5	18.5	16	16
Heathfield Academy	16.8	16.8	-	-
Crescent Primary Academy	16.6	16.6	16	16
Oasis Academy Arena	15.9	15.9	2	2
Good Shepherd Catholic Primary	17.5	17.5	29	30
South Norwood Academy Chesput Park Primary School	17.9	17.9	36	37
Chesnut Park Primary School St Chad's Catholic Primary School	15.9	15.9	- 45	- 46
St Chad's Catholic Primary School St Aidan's Catholic Primary School	26.9 23.2	26.9 23.2	45 14	46 15
Davidson Primary School	23.2 26.0	26.0	44	46
Krishna Avanti Primary School	19.1	19.1	-	-
The Woodside Academy	29.4	29.4	-	-
Kingsley Primary Croydon	19.2	19.2	75	75
STEP Academy Trust	18.3	18.3	-	-
<i>.</i>				

Employees in the scheme are required by the Local Government Pension Scheme Transitional Regulations 2014 to make contributions to the Fund by deductions from earnings. The contribution rate payable is determined by the pay band applicable to each individual employee. The pay bands for 2018/19 are detailed below:

Band	2018/19 Range £	Contribution Rate %
1	0 -14,100	5.5%
2	14,101-22,000	5.8%
3	22,001-35,700	6.5%
4	35,701-45,200	6.8%
5	45,201-63,100	8.5%
6	63,101-89,400	9.9%
7	89,401-105,200	10.5%
8	105,201-157,800	11.4%
9	157,801+	12.5%

Membership of the Fund consists of current and ex-employees not of pensionable age, retired employees and dependants.

	2018/19	2017/18	% change
Contributing members	9,811	9,670	1.5%
Deferred pensioners	10,936	9,463	15.6%
Pensioners	7,903	7,492	5.5%
Total	28,650	26,625	7.6%

# 8. CONTRIBUTIONS

By Authority:         2018/19 £'000         2017/18 £'000           Administering Authority         29,591         26,570           Scheduled bodies         14,242         12,915           Admitted bodies         3,975         4,693           Admitted bodies         14,242         12,915           Admitted bodies         3,975         4,693           By Type         2018/19         2017/18           By Type         2018/19         2017/18           Employers:         30,679         29,132           Normal contributions         30,679         29,132           Deficit recovery contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19         2017/18           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         675         6,731           Lump sum death benefits         675         52,354         50,289	8. CONTRIBUTIONS				
Administering Authority       29,591       26,570         Scheduled bodies       14,242       3,975         Admitted bodies       3,975       4,693         Admitted bodies       47,808       44,178         By Type       2018/19       2017/18         Employees normal contributions       12,746       12,038         Employers:       30,679       29,132         Normal contributions       30,679       29,132         Deficit recovery contributions       2,488       2,253         Augmentation contributions       1,895       755         9. BENEFITS       2018/19       2017/18         Pensions       43,431       42,381         Commutation and lump sum retirement benefits       8,248       6,731         Lump sum death benefits       675       1,177		2018/19		2017/18	
Scheduled bodies         14,242 3,975         12,915 4,693           Admitted bodies         3,975         4,693           By Type         2018/19 £'000         2017/18           Employees normal contributions         12,746         12,038           Employers: Normal contributions         30,679         29,132           Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19 £'000         2017/18 £'000           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177	By Authority:	£'000		£'000	
Scheduled bodies         14,242 3,975         12,915 4,693           Admitted bodies         3,975         4,693           By Type         2018/19 £'000         2017/18           Employees normal contributions         12,746         12,038           Employers: Normal contributions         30,679         29,132           Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19 £'000         2017/18 £'000           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177					
Admitted bodies       3,975       4,693         By Type       2018/19       2017/18         Employees normal contributions       12,746       12,038         Employers:       30,679       29,132         Normal contributions       2,488       2,253         Deficit recovery contributions       1,895       755         Augmentation contributions       44,178       2017/18         9. BENEFITS       2018/19       2017/18         Pensions       43,431       42,381         Commutation and lump sum retirement benefits       8,248       6,731         Lump sum death benefits       675       1,177		· ·		,	
47,808         44,178           By Type         2018/19 £'000         2017/18 £'000           Employees normal contributions         12,746         20,38           Employers: Normal contributions         30,679         29,132           Deficit recovery contributions         30,679         29,132           Deficit recovery contributions         44,178         2017/18           Business         2,488         2,253           Augmentation contributions         44,178         2017/18           Business         2018/19         2017/18           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177		· ·			
By Type         2018/19 £'000         2017/18 £'000           Employees normal contributions         12,746         12,038           Employers:         30,679         29,132           Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19 £'000         2017/18 £'000           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177	Admitted bodies	,			
£'000         £'000         £'000           Employees normal contributions         12,746         12,038           Employers:         30,679         29,132           Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19         2017/18           É'000         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177		47,808	ļ L	44,178	
£'000         £'000         £'000           Employees normal contributions         12,746         12,038           Employers:         30,679         29,132           Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19         2017/18           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177			_		
Employees normal contributions         12,746         12,038           Employers:         30,679         29,132           Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19         2017/18           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177	Ву Туре				
Employers:         30,679         29,132           Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19         2017/18           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177					
Normal contributions         30,679         29,132           Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19         2017/18           E'000         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177		12,746		12,038	
Deficit recovery contributions         2,488         2,253           Augmentation contributions         1,895         755           47,808         44,178           9. BENEFITS         2018/19         2017/18           2018/19         2017/18         2017/18           £'000         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177					
Augmentation contributions       1,895       755         47,808       44,178         9. BENEFITS       2018/19       2017/18         £'000       £'000       £'000         Pensions       43,431       42,381         Commutation and lump sum retirement benefits       8,248       6,731         Lump sum death benefits       675       1,177					
47,808     44,178       9. BENEFITS     2018/19     2017/18       2018/19     2017/18       £'000     43,431     42,381       Commutation and lump sum retirement benefits     8,248     6,731       Lump sum death benefits     675     1,177					
Pensions         43,431         42,381         6,731           Lump sum death benefits         675         1,177	Augmentation contributions				
2018/19 £'000         2017/18 £'000           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177		47,808		44,178	
£'000         £'000           Pensions         43,431         42,381           Commutation and lump sum retirement benefits         8,248         6,731           Lump sum death benefits         675         1,177	9. BENEFITS				
Pensions43,43142,381Commutation and lump sum retirement benefits8,2486,731Lump sum death benefits6751,177		2018/19		2017/18	
Commutation and lump sum retirement benefits8,2486,731Lump sum death benefits6751,177		£'000		£'000	
Commutation and lump sum retirement benefits8,2486,731Lump sum death benefits6751,177					
Lump sum death benefits6751,177	Pensions	43,431		42,381	
	Commutation and lump sum retirement benefits	8,248		6,731	
	Lump sum death benefits	675		1,177	
		52,354			

10. MANAGEMENT EXPENSES		
	2018/19	2017/18
	£'000	£'000
Administration	1,083	1,417
Oversight and Governance	674	669
Investment management	6,410	4,759
	8,167	6,845

Included in oversight and governance expenses is £16,170 (2018: £21,000) in respect of audit fees. Some investment managers charge fees within the fund's net asset value and these (implicit) fees are not easily identifiable. Investment management fees have been adjusted to reflect the implicit fees charged by managers and a corresponding adjustment has been made to the change in market value. For 2019 the implicit fee was £5,776,000 (2018: £4,027,000) Included in the investment management expenses are 108,000 (2018: £286,000) in respect of transaction costs.

.....

11. INVESTMENT INCOME	2018/19	2017/18
	£'000	£'000
Equity dividends- segregated funds	(6)	9,143
Pooled Equity Income	152	-
Pooled Fixed Income	206	-
Pooled Property funds income	5,048	3,842
Interest on cash deposits	69	37
Total before taxes	5,469	13,022
Taxes on income	(1)	(361)
Total	5,468	12,661

#### **12. INVESTMENTS**

The Fund used the following investment managers during the year.

Asset Category	Fund Managers
Equities	Legal and General Investment Management Limited (LGIM) and London LGPS
	CIV Limited underlying manager Henderson Golbal Investors (LCIV Henderson)
Private equity	Knightsbridge Advisors LLC, Pantheon Ventures LLP, Access Capital Partners
	and North Sea Capital
Infrastructure	Equitix Limited, Temporis Capital Limited and Green Investment Group Management
	Limited (GIGM), Access Capital Partners, I-Squared Capital
Fixed Interest	Aberdeen Standard Investments, Wellington Management Company LLP and
	London LGPS CIV Limited underlying manager PIMCO (LCIV PIMCO)
Property	Schroder Investment Management Limited and M&G Investment Management Limited
Cash	Cash is invested by the in-house team

All managers have discretion to buy and sell investments within the constraints set by the Pension Committee and their respective Investment Management Agreements. Each manager has been appointed with clear strategic benchmarks which place maximum accountability for performance against that benchmark on the investment manager.

The Pension Committee has authorised the Executive Director of Resources and Section 151 Officer to exercise delegated powers to vary the Pension Fund's target asset allocation between asset classes as is deemed necessary.

The market value and proportion of investments managed by each fund manager at 31 March 2019 was as follows

	2019		2018	
	Market	Market	Market	Market
	£'000	%	£'000	%
LGIM	457,993	37.0%	578,812	51.9%
London LGPS CIV Limited (LCIV)	150	0.0%	150	0.0%
LCIV PIMCO	84,066	6.8%	-	
LCIV Janus Henderson	58,044	4.7%	-	
Pantheon Ventures LLP (Pantheon)	66,559	5.4%	61,780	5.5%
Knightsbridge Advisors LLC (Knightsbridge)	30,692	2.5%	20,929	1.9%
Access Capital Partners (Access)	28,095	2.3%	22,160	2.0%
North Sea Capital	3,069	0.2%	781	0.1%
I-Squared Capital	7,132	0.6%	-	
Equitix Limited	65,140	5.3%	57,488	5.2%
Temporis Capital Limited (Temporis)	34,367	2.8%	20,678	1.9%
Green Investment Bank (GIGM)	25,007	2.0%	25,165	2.3%
Aberdeen Standard Investments (Aberdeen)	131,228	10.6%	128,715	11.5%
Wellington Management Company LLP (Wellington)	67,125	5.4%	63,692	5.7%
Schroder Investment Management Limited (Schroders)	118,321	9.6%	109,123	9.8%
M&G Investment Management Limited (M&G)	60,245	4.9%	25,229	2.3%
Total investments	1,237,233	100.0%	1,114,702	100.0%

# 13. RECONCILIATION IN MOVEMENT IN INVESTMENTS

	Market value	Purchases	Sales	Change in	Market value
	01 April 2018	and derivative	and derivative	market	31 March 2019
		payments	receipts	value	
	£'000	£'000	£'000	£'000	£'000
Equities - segregated funds	150				150
Equities - pooled funds	578,812	119,902	(251,204)	68,527	516,037
Private equity	95,253	14,160	(17,343)	22,633	114,703
Infrastructure	113,728	28,837	(13,034)	15,827	145,358
Fixed Interest	192,407	80,264	(744)	10,492	282,419
Property	134,352	49,133	(7,585)	2,666	178,566
	1,114,702	292,296	(289,910)	120,145	1,237,233
Cash deposits	8,603			26	6,452
Investment income due	1,465				1,557
Net investment assets	1,124,770	292,296	(289,910)	120,171	1,245,242

	Market value	Purchases	Sales	Change in	Market value
	01 April 2017	and derivative	and derivative	market	31 March 2018
		payments	receipts	value	
	£'000	£'000	£'000	£'000	£'000
Equities - segregated funds	575,427	242,260	(840,365)	22,828	150
Equities - pooled funds		596,372	(110)	(17,450)	578,812
Private equity	92,584	14,905	(19,473)	7,237	95,253
Infrastructure	83,247	29,851	(9,925)	10,555	113,728
Fixed Interest	191,155	50,059	(50,710)	1,903	192,407
Property	103,621	30,586	(7,312)	7,457	134,352
Derivatives	152	0	(785)	633	-
	1,046,186	964,033	(928,680)	33,163	1,114,702
Cash deposits	17,460			(438)	8,603
Investment income due	2,738			× ,	1,465
Amounts payable for purchases	(41)				-
Net investment assets	1,066,343	964,033	(928,680)	32,725	1,124,770

# 14. ANALYSIS OF INVESTMENTS

			2019			2018	
		UK	Foreign	Total	UK	Foreign	Total
		£'000	£'000	£'000	£'000	£'000	£'000
Equities-segregated fur	nds						
London CIV	Unquoted	150		150	150	-	150
Total equities		150	-	150	150	-	150
Global equities - pooled			457.000	457.000		570.040	570.040
LGIM	unit trust		457,993	457,993	-	578,812	578,812
Emerging market equiti LCIV Janus Henderson			58,044	- 58,044			1
LOIV Janus Henderson	manageu funu		56,044	56,044	-	-	-
Total pooled investme	ents	-	516,037	516,037	-	578,812	578,812
•			,	,		,	,
Private Equity							
Pantheon	managed fund		66,559	66,559	-	61,780	61,780
Knightsbridge	managed fund		30,692	30,692	-	20,929	20,929
Access	managed fund		14,383	14,383	-	11,763	11,763
North Sea Capital	managed fund		3,069	3,069	-	781	781
Total private equity		_	114,703	114,703	-	95,253	95,253
i otal pirrato oquity			111,100	11,100		00,200	00,200
Infrastructure							
Equitix Limited	managed fund	65,140		65,140	57,488	-	57,488
Temporis	managed fund	34,367		34,367	20,678	-	20,678
GIGM	managed fund	25,007		25,007	25,165	-	25,165
Access	managed fund		13,712	13,712	-	10,397	10,397
I Squared	managed fund		7,132	7,132	-	-	-
Total Infrastructure		124,514	20,844	145,358	103,331	10,397	113,728
		121,011	20,011	1 10,000	100,001	10,001	110,120
Fixed Interest							
Aberdeen	unit trust	131,228		131,228	128,715	-	128,715
Wellington	managed fund		67,125	67,125	-	63,692	63,692
LCIV PIMCO	managed fund		84,066	84,066	-	-	-
Total Fixed Interest		131,228	151,191	282,419	128,715	63,692	192,407
. star i nou interest		101,220	101,101	202,110	120,710	00,002	102,107
Property							
Schroders	managed fund	118,321		118,321	109,123	-	109,123
M&G	managed fund	60,245		60,245	25,229	-	25,229
Total Property		178,566	-	178,566	134,352	-	134,352
Total lancestaria		104 (50	000 775	4 007 000	000 540	740.454	4 4 4 4 700
Total investments		434,458	802,775	1,237,233	366,548	748,154	1,114,702

# 15. INVESTMENTS EXCEEDING 5% OF THE MARKET VALUE OF THE FUND

	2019		20		18
	Market	% of		Market	% of
	£'000	Total		£'000	Total
	l	Net assets			Net assets
Standard Life SLI Absolute Return Global Bond Strategies	66.001	E 20/		65.071	F 00/
5	66,221	5.3%		65,971	5.8%
Standard Life Corporate Bond	65,007	5.2%		62,744	5.5%
Wellington Sterling Core Bond Plus Portfolio	67,125	5.3%		63,692	5.6%
LCIV PIMCO Golbal Bond Fund	84,066	6.7%		-	0.0%
LGIM FTSE Ex Tobacco World Equity Index	457,993	36.4%		578,812	50.8%
				-	

# 16. CURRENT ASSETS

	2019 £'000	2018 £'000
Cash balances Other Local Authorities - Croydon Council Other Entities and Individuals	5,528 6,245 3,291	17,380 1,585 2,467
	15,064	21,432
17. CURRENT LIABILITIES		
Other Local Authorities - Croydon Council	2019 £'000 (862)	2018 £'000 (5,666)

Other entities and individuals

(1,09 (1, 285)(2, 147)(6,759

The amount due to Croydon Council relates to transactions between the Fund and the Council all of which were settled through the Pension Fund bank account after the year end.

# **18. INFORMATION IN RESPECT OF MATERIAL TRANSACTIONS WITH RELATED PARTIES**

#### **Related Parties**

#### **Related parties include:**

- a. Councillors and their close families
- b. certain Officers and Managers
- c. entities controlled by, and associates and joint ventures of, the Scheme itself
- d. companies and businesses controlled by the Councillors or their close families

Councillor Hall, the Vice Chair of the Pensions Committee is the Council Shareholder Representitive for the London LGPS CIV Limited and is a member of the London Councils Pensions CIV Sectoral Joint Committee.

#### **Officers and Managers**

Related parties under this heading include:

a. key management (senior officers) of the Fund and their close families

b. companies and businesses controlled by the key management of the Fund, or their close families.

The key management personnel of the fund during the year were the Executive Director of Resources (Section 151 Officer) to 28 February 2019, the Director of Finance, Investment and Risk (Interim Section 151 Officer) and the Head of Pensions and Treasury.

During the year a charge of £125k (2018: £125k) was made to the Fund for their services.

The only other financial relationship that either Councillors or officers and managers have with the Fund is as prospective or actual pensioners for those who are scheme members. For further details please refer to Note 33 of the London Borough of Croydon's Statement of Accounts 2018/19.

#### 19. DETAILS OF STOCK RELEASED TO THIRD PARTIES UNDER A STOCK LENDING ARRANGEMENT

There was no stock released to third parties under a stock lending arrangement.

#### 20. CONTINGENT LIABILITIES AND CONTRACTUAL COMMITMENTS

The Fund had outstanding capital commitments of £93.9m at 31 March 2019 (2018:£170.4m) based on:

USD 66.0m at exchange rate 1.30 equals £50.7m (2018: £62.0m) EUR 40.8m at exchange rate 1.16 equals £35.1m (2018: £43.8m) GBP £8.1m (2018: £64.6m)

These commitments related to outstanding call payments due on Private Equity, Infrastructure and Property investments. The amounts 'called' by these funds are both irregular in size and timing over a period of usually 3 to 6 years from the date of the original commitment.

# 21. DETAILS OF ADDITIONAL CONTRIBUTIONS NOT INCLUDED IN PENSION FUND ACCOUNTS

In accordance with regulation 4(2)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (SI 2009 No 3093), there were no additional contributions included in the Pension Fund Accounts since all Additional Voluntary Contributions (AVCs), in total £172,000 for 2018/19 (£220,700 in 2017/18), are sent directly to the relevant AVC provider.

The value at 31 March 2019 of separately invested additional voluntary contributions was £1.81m (£1.86m in 2017/18).

# 22. PENSION FUND ACCOUNTS REPORTING REQUIREMENTS

#### London Borough of Croydon Pension Fund ('the Fund) Actuarial Statement for 2018/19

This statement has been prepared in accordance with Regulation 57(1)(d) of the Local Government Pension Scheme Regulations 2013. It has been prepared at the request of the Administering Authority of the Fund for the purpose of complying with the aforementioned regulation.

#### **Description of Funding Policy**

The funding policy is set out in the Administering Authority's Funding Strategy Statement (FSS), dated March 2017. In summary, the key funding principles are as follows:

- to ensure the long-term solvency of the Fund, using a prudent long term view. This will ensure that sufficient funds are available to meet all members'/dependants' benefits as they fall due for payment;
- ▶ to ensure that employer contribution rates are reasonably stable where appropriate;
- to minimise the long-term cash contributions which employers need to pay to the Fund, by recognising the link between assets and liabilities and adopting an investment strategy which balances risk and return (this will also minimise the costs to be borne by Council Tax payers);
- to reflect the different characteristics of different employers in determining contribution rates. This involves the Fund having a clear and transparent funding strategy to demonstrate how each employer can best meet its own liabilities over future years; and
- ► to use reasonable measures to reduce the risk to other employers and ultimately to the Council Tax payer from an employer defaulting on its pension obligations.

The FSS sets out how the Administering Authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. For employers whose covenant was considered by the Administering Authority to be sufficiently strong, contributions have been stabilised to return their portion of the Fund to full funding over 22 years if the valuation assumptions are borne out. Asset-liability modelling has been carried out which demonstrates that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is still around a 70% chance that the Fund will return to full funding over 22 years.

#### Funding Position as at the last formal funding valuation

The most recent actuarial valuation carried out under Regulation 62 of the Local Government Pension Scheme Regulations 2013 was as at 31 March 2016. This valuation revealed that the Fund's assets, which at 31 March 2016 were valued at £877 million, were sufficient to meet 73% of the liabilities (i.e. the present value of promised retirement benefits) accrued up to that date. The resulting deficit at the 2016 valuation was £326 million.

Each employer had contribution requirements set at the valuation, with the aim of achieving full funding within a time horizon and probability measure as per the FSS. Individual employers' contributions for the period 1 April 2017 to 31 March 2020 were set in accordance with the Fund's funding policy as set out in its FSS.

#### Principal Actuarial Assumptions and Method used to value the liabilities

Full details of the methods and assumptions used are described in the 2016 valuation report.

#### Method

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date, and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership.

# 22. PENSION FUND ACCOUNTS REPORTING REQUIREMENTS (continued)

#### Assumptions

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2016 valuation were as follows:

Financial assumptions	31 Mar 2016
Discount rate	4.4%
Salary increase assumption	2.7%
Benefit increase assumption (CPI)	2.1%

The key demographic assumption was the allowance made for longevity. The life expectancy assumptions are based on the Fund's VitaCurves with improvements in line with the CMI 2013 model, assuming the current rate of improvements has reached a peak and will converge to a long term rate of 1.25% p.a. Based on these assumptions, the average future life expectancies at age 65 are as follows:

	Males	Females
Current Pensioners	22.3 years	24.4 years
Future Pensioners*	24.0 years	26.2 years

\*Aged 45 at the 2016 Valuation

Copies of the 2016 valuation report and Funding Strategy Statement are available on request from the Administering Authority to the Fund.

#### Experience over the period since 31 March 2016

Since the last formal valuation, real bond yields have fallen placing a higher value on the liabilities and there have been strong asset returns over the 3 years. Both events are of broadly similar magnitude with regards to the impact on the funding position.

The next actuarial valuation will be carried out as at 31 March 2019. The Funding Strategy Statement will also be reviewed at that time.

Robert McInroy Fellow of the Institute and Faculty of Actuaries For and on behalf of Hymans Robertson LLP 20 Waterloo Street Glasgow G2 6DB

# 22. PENSION FUND ACCOUNTS REPORTING REQUIREMENTS (continued)

#### Pension Fund Accounts Reporting Requirement Introduction

CIPFA's Code of Practice on Local Authority Accounting 2018/19 requires administering Authorities of LGPS funds that prepare pension fund accounts to disclose what IAS26 refers to as the actuarial present value of promised retirement benefits. I have been instructed by the Administering Authority to provide the necessary information for the London Borough of Croydon Pension Fund ('the Fund').

The actuarial present value of promised retirement benefits is to be calculated similarly to the defined benefit obligation under IAS19. There are three options for its disclosure in pension fund accounts:

- showing the figure in the Net Assets Statement, in which case it requires the statement to disclose the resulting surplus or deficit;
- as a note to the accounts; or
- by reference to this information in an accompanying actuarial report.

If an actuarial valuation has not been prepared at the date of the financial statements, IAS26 requires the most recent valuation to be used as a base and the date of the valuation disclosed. The valuation should be carried out using assumptions in line with IAS19 and not the Pension Fund's funding assumptions.

#### Present value of promised retirement benefits

Year ended	31 Mar 2019	31 Mar 2018	
	£m	£m	
Active members	853	705	
Deferred members	486	446	
Pensioners	683	688	
Present Value of Promised Retirement Benefits*	2,022	1,839	

\*Incorporates an allowance for the potential increase in liabilities arising from the McCloud judgement and GMP indexation.

The promised retirement benefits have been projected using a roll forward approximation from the latest formal funding valuation as at 31 March 2016. The approximation involved in the roll forward model means that the split of benefits between the three classes of member may not be reliable. However, I am satisfied that the total figure is a reasonable estimate of the actuarial present value of benefit promises.

The above figures include both vested and non-vested benefits, although the latter is assumed to have a negligible value. Further I have not made any allowance for unfunded benefits.

It should be noted the above figures are appropriate for the Administering Authority only for preparation of the pension fund accounts. They should not be used for any other purpose (i.e. comparing against liability measures on a funding basis or a cessation basis).

# 22. PENSION FUND ACCOUNTS REPORTING REQUIREMENTS (continued)

#### Assumptions

The assumptions used are those adopted for the Administering Authority's IAS19 report and are different as at 31 March 2019 and 31 March 2018. I estimate that the impact of the change in financial assumptions to 31 March 2019 is to increase the actuarial present value by £107m. There is no impact from any change in the demographic and longevity assumptions because they are identical to the previous period.

#### **Financial Assumptions**

Year ended	31 Mar 2019 %p.a.	31 Mar 2018 %p.a.
Pensions Increase Rate	2.5%	2.4%
Salary Increase Rate	3.0%	2.9%
Discount Rate	2.4%	2.6%

#### Longevity Assumption

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2013 model, assuming the current rate of improvements has reached a peak and will converge to a long term rate of 1.25% p.a. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current Pensioners	22.3 years	24.4 years
Future Pensioners (assumed to be		
age 45 at the latest formal	24.0 years	26.2 years

Please note that the longevity assumptions have not changed since the previous IAS26 disclosure for the Fund.

#### **Commutation Assumptions**

An allowance is included for future retirements to elect to take 50% of the maximum additional tax-free cash up to HMRC limits for pre-April 2008 service and 75% of the maximum tax-free cash for post-April 2008 service.

#### **Sensitivity Analysis**

CIPFA guidance requires the disclosure of the sensitivity of the results to the methods and assumptions used. The sensitivies regarding the principal assumptions used to measure the liabilities are set out below:

Sensitivity to the assumptions for the year ended 31 March 2019	Approximate increase to pension liabilities (%)	Approximate increase to pension liabilities (£m)
0.5% increase in pensions increase rate	8%	162
0.5% increase in salary increase rate	1%	22
0.5% decrease in the discount rate	10%	194

The principal demopgraphic assumption is the longevity assumption. For sensitivity purposes, I estimate that a 1 year increase in life expectancy would approximately increase the liabilities by around 3-5%.

#### **Professional Notes**

This paper accompanies my covering report titled 'Actuarial Valuation as at 31 March 2019 for accounting purposes'. The covering report identifies the appropriate reliances and limitations for the use of the figures in this paper, together with further details regarding the professional requirements and assumptions.

Prepared by:-

Robert McInroy FFA

16 May 2019

For and on behalf of Hymans Robertson LLP

# 23. EVENTS AFTER THE REPORTING PERIOD

There were no events after the reporting period.

# 24. FINANCIAL INSTRUMENTS

Below is the target asset allocation agreed by Pension Committee and in force during 2018/19

Asset Class UK and Overseas Listed Equities	Benchmark FTSE 4 Good	<b>Weighting</b> 42% + / - 5%
Fixed Interest Securities	18% Bank of America Merrill Lynch Sterling non gilts all stocks index 12% Bank of America Merrill Lynch Sterling Broad Market index	23% + / - 3%
Property	IPD All Properties index	10% + / - 3%
Private Rental Sector Property	IPD All Properties index	6%
Private Equity	CPI +5%	8%
Infrastructure	CPI +5%	10%
Cash and Short Term Deposits		1%
Total		100%

It is recognised that it may take some time to meet the new target asset allocation due to the nature of the assets.

# 24. FINANCIAL INSTRUMENTS (Continued)

#### **Classification of Financial Instruments**

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities by category and Net Assets Statement heading. heading. The carrying value for Pension Funds is the same as the Fair Value.

#### 31 March 2019

	Designated as	Financial	Financial
	fair value through	assets at	liabilities at
	profit and loss	amortised cost	amortised cost
	£'000	£'000	£'000
Financial Assets			
Fixed Interest funds	282,419	-	-
Equities - segregated funds	150	-	-
Pooled property funds	178.566	-	-
Private equity funds	114.703	-	-
Infrastructure funds	145,358	-	-
Global equities - pooled investments	516,037	-	-
Other investment balances	-	8,009	-
Current Assets	-	15,064	-
Total Financial Assets	1,237,233	23,073	-
Financial Liabilities			
Current liabilities	-	-	(2,147)
Total Financial Liabilities	-	-	(2,147)
Net Assets	1,237,233	23,073	(2,147)

#### 31 March 2018 Designated as Financial Financial fair value through assets at liabilities at profit and loss amortised cost amortised cost £'000 £'000 £'000 **Financial Assets** Fixed Interest funds 192,407 Equities - segregated funds 150 --Pooled property investments 134,352 --Private equity funds 95,253 --Infrastructure funds 113,728 --Global equities - pooled investments 578,812 -Other investment balances 10.068 --**Current Assets** -21,432 -**Total Financial Assets** 1,114,702 31,500 -**Financial Liabilities** Current liabilities (6,759)-**Total Financial Liabilities** --(6,759) 1,114,702 31,500

**Net Assets** 

(6,759)

31 March 2019

31 March 2018

# 24. FINANCIAL INSTRUMENTS (Continued)

#### Net Gains and Losses on Financial Instruments

	£'000	£'000
Financial assets		
Designated at fair value through profit and loss	118,690	33,163
Financial assets at amortised cost	26	(438)
	118,716	32,725
Financial liabilities		
Designated at fair value through profit and loss	-	-
Financial liabilites at amortised cost	-	-
	-	-
Total	118,716	32,725

#### Valuation of financial instruments carried at fair value

The valuation of financial instruments has been classified into three levels, according to the quality and reliability of information used to determine fair values.

#### Level One

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets and liabilities. Products classified as Level 1 comprise quoted equities, quoted fixed securities and quoted index linked securities.

Listed investments are shown at bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

#### Level Two

Financial instruments at Level 2 are those whose quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques use inputs that are based significantly on observable market data.

The pooled investment vehicles for global equities and fix interest funds are classified as Level 2 as the fund valuations are based on the market prices of the underlying investments using evaluated price feeds.

#### Level Three

Financial instruments at Level 3 are those where at least one input, that could have a significant effect on the instrument's valuation, is not based on observable market data.

These instruments include various unquoted equity investments, Private Equity Funds, Infrastructure Funds and Pooled Property Funds, which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions.

The values of the investment in private equity and infrasturcture funds are based on valuations provided by the General Partners to the funds in which the London Borough of Croydon Pension Fund has invested.

The General Partners use a variety of methods and assumptions based on market conditions existing at the statement of financial position date which is usually at the end of December. Valuations are then rolled forward to the 31 March.

These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines, which follow the valuation principles of IFRS and US GAAP. Valuations are usually undertaken annually at the end of December.

Valuations in Pooled Property Funds are carried out by qualified surveyors with relevant qualifications from the Royal Institute of Chartered Surveyors. All assets have been classified as level 3 as the inputs are considered to be unobservable and developed by the valuer using best information available where there is little or no market activity at the valuation date.

The following table provides an analysis of the financial assets and liabilities of the Pension Fund grouped into Levels 1 to 3, based on the level at which the fair value is observable.

# 24. FINANCIAL INSTRUMENTS (Continued)

Values at 31 March 2019	Level 1 £'000	Level 2 £'000	Level 3 £'000	Total £'000
Financial Assets at fair value through				
profit and loss				
Fixed Interest funds		282,419		282,419
Global equities - segregated funds			150	150
Pooled property investments			178,566	178,566
Private equity funds			114,703	114,703
Infrastructure funds			145,358	145,358
Global equities - pooled investments		516,037		516,037
Financial Assets at amortised cost				
Other investment balances	8,009			8,009
Current Assets	15,064			15,064
Total Assets	23,073	798,456	438,777	1,260,306
Financial Liabilities at amortised cost				
Current liabilities	(2,147)	-	-	(2,147)
Net financial assets	20,926	798,456	438,777	1,258,159

Values at 31 March 2018	Level 1 £'000	Level 2 £'000	Level 3 £'000	Total £'000
Financial Assets at fair value through				
profit and loss				
Fixed Interest funds		192,407		192,407
Global equities - segregated funds			150	150
Pooled property funds			134,352	134,352
Private equity funds			95,253	95,253
Infrastructure funds			113,728	113,728
Global equities - pooled investments		578,812		578,812
Financial Assets at amortised cost				
Other investment balances	10,068			10,068
Current Assets	21,432			21,432
Total Assets	31,500	771,219	343,483	1,146,202
Financial Liabilities at amortised cost				
Current liabilities	(6,759)	-	-	(6,759)
Net financial assets	24,741	771,219	343,483	1,139,443

# 24. FINANCIAL INSTRUMENTS (Continued)

#### 2018/2019 Market value Transfers out Purchases Unrealised Market value Transfers Sales realised gains/losses gains/losses 01 April 2018 to Level 3 of Level 3 31 March 2019 £'000 £'000 £'000 £'000 £'000 £'000 £'000 £'000 Private Equity Funds 95,253 14,160 17,343 5,290 114,703 (17, 343)Infrastructure Funds (13,034) 113,728 28,837 13,034 2,793 145,358 **Pooled Property Funds** 134,352 49,133 (7,585)7,585 -4,919 178,566 Unquoted Equity 150 150 **Total assets** 438,777 343,483 92,130 (37,962)37,962 3,164 ----------

#### **Reconciliation of Fair Value Measurements within Level 3 assets**

2017/2018	Market value 01 April 2017	Transfers to Level 3	Transfers out of Level 3	Purchases	Sales	realised gains/losses	Unrealised gains/losses	Market value 31 March 2018
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Private Equity Funds	92,584			14,905	(19,473)	19,473	(12,236)	95,253
Infrastructure Funds	83,247			29,851	(9,925)	9,925	630	113,728
Pooled Property Funds		103,621		30,586	(7,312)	-	7,457	134,352
Unquoted Equity		150						150
Total assets	175,831	103,771		75,342	(36,710)	29,398	(4,149)	343,483

In 2017/18 Pooled Property Funds and the unquoted equity were transferred from level 2 to 3 due to a reappraisal of the valuati techniques.

#### Sensitivity analysis of Level 3 assets

The bid/offer spread of 5% for Pooled Property Funds has been used as a proxy to measure the sensitivity for all level 3 assets.

Level 3 Asset	Market value	Value on	Value on
	31 March 2019	Increase	Decrease
	£'000	£'000	£'000
Private Equity Funds	114,703	120,438	108,968
Infrastructure Funds	145,358	152,626	138,090
Pooled Property Funds	178,566	187,494	169,638
Unquoted Equity	150	158	143
Total	438,777	460,716	416,838

#### 25. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gains across the whole Fund portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level. In addition, the Fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund's forecast cash flows. The Council manages these investment risks as part of its overall Pension Fund risk management programme.

Responsibility for the Fund's risk management strategy rests with the Pension Committee. Risk management policies are established to identify and analyse the risks faced by the Council's pensions operations. Policies are reviewed regularly to reflect changes in activity and in market conditions. A risk register is maintained and reviewed bi-annually.

#### Market Risk

This is the risk that financial loss could arise as a result of fluctuations in interest rates, foreign exchange rates, credit spreads and equity and commodity prices. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yielc movements and the asset mix.

The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the Council and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis.

#### **Price risk**

Price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuers or factors affecting all such instruments in the market.

The Fund is exposed to share and derivative price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. Except for shares sold short, the maximum risk resulting from financial instruments is determined by fair value of the financial instruments. Possible losses from shares sold short is unlimited.

The Fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is monitored by the Council to ensure it is within limits specified in the fund investment strategy.

#### Price risk - sensitivity analysis

The following table demonstrates the change in net assets available to pay benefits if the market price had increased or decreased by 10%. The analysis excludes cash, debtors, creditors, other investment balances and forward foreign exchange, as these financial instruments are not subject to price risk.

Assets exposed to price risk	Value £'000	Value on Increase £'000	Value on Decrease £'000
At 31 March 2018	1,106,620	1,217,282	995,958
At 31 March 2019	1,237,233	1,360,956	1,113,510

# 25. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS (continued)

#### Interest rate risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risk, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Fund's exposure to interest rate risk is monitored and assessed against the strategic asset allocation benchmark.

#### Interest rate risk sensitivity analysis

The Council recognises that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. A 100 basis points (bps) movement in interest rates is consistent with the level of sensitivity applied as part of the Fund's risk management strategy.

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 100 bps change in interest rates. Fixed interest funds, cash at bank and cash held by Fund managers are exposed to interest rate risk.

Assets exposed to interest rate risk	Value	Value on Increase	Value on Decrease
interest rate risk	£'000	£'000	£'000
At 31 March 2018	218,391	240,230	196,552
At 31 March 2019	294,399	323,839	264,959

# **Currency risk**

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than pounds sterling (£GBP). The Fund holds both monetary and non-monetary assets denominated in currencies other than £GBP.

The Fund's currency rate risk is routinely monitored by the Council and its investment advisors in accordance with the Fund's risk management strategy, including monitoring the range of exposure to currency fluctuations.

Currency exposure - asset type	Asset Value as
	at 31 March 2019
	£'000
Overseas equities securities	516,037
Overseas Private Equity and Infrastructure	135,547
Overseas fixed interest	151,191
Overseas Private Equity and Infrastructure (outstanding commitments)	85,799
Total assets	888,574

#### Currency risk - sensitivity analysis

The following table demonstrates the change in value of overseas assets had there been a 10% strengthening/weakening of the pound against foreign curreinces.

Assets exposed to currency risk	Value £'000	Value on 10% weakening of pound £'000	Value on 10% strengthening of pound £'000
At 31 March 2018	853,932	939,325	768,539
At 31 March 2019	888,574	977,431	799,717

#### 25. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS (continued)

#### **Credit risk**

Credit risk is the risk that parties in whom the Fund invests may fail to pay amounts that are due to the Pension Fund. For example an entity in which the Pension Fund invests may fail. This risk is minimised by investing in specialist fund managers across different asset classes and geographical regions. Additionally there is a risk that an admitted body will be unable to meet its contributions obligations. Contribution receipts are monitored monthly and, if necessary, remedial action is taken.

Credit risk also represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

In essence the Fund's entire investment portfolio is exposed to some form of credit risk. However, the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

Contractual credit risk is represented by the net payment or receipt that remains outstanding, and the cost of replacing the derivative position in the event of a counterparty default. The residual risk is minimal due to the various insurance policies held by the exchanges to cover defaulting counterparties.

Deposits are not made with banks and financial institutions unless they are rated independently and meet the Council's credit criteria. The Council investments in money market funds with a AAA rating from a leading rating agency.

The Council believes it has managed its exposure to credit risk, and has had no experience of default or uncollectable deposits over the past six financial years. The Fund's cash holding under its treasury management arrangements at 31 March 2019 was £5.5m (£17.4m at 31 March 2018). This was held with the following institutions:

Summary	Rating at 31 March 2019	Balances as at 31 March 2019 £'000	Balances at 31 March 2018 £'000
Money Market Funds Goldman Sachs Sterling Liquid Reserve	AAA es Fund	3,439	11,313
Current Account Royal Bank of Scotland		2,089	6,067
Total		5,528	17,380

#### Liquidity risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Council therefore takes steps to ensure that the Pension Fund has adequate cash resources to meet its commitments. The Council has immediate access to its Pension Fund cash holdings including cash invested in money market funds. The Fund defines liquid assets as assets that can be converted to cash within three months. Non-liquid assets are those assets which will take longer than three months to convert into cash. All financial liabilities at 31 March 2019 are due within one year.

#### **Refinancing risk**

The key risk is that the Council will be bound to replenish a significant proportion of its Pension Fund financial instruments at a time of unfavourable interest rates. The Fund does not have any financial instruments that have a refinancing risk as part of its investment strategy.