

# Statement of Accounts 2025/26

**31 March 2026**

**CROYDON**  
[www.croydon.gov.uk](http://www.croydon.gov.uk)

## COMMUNITY LANGUAGES

If you find it easier to read large print, use an audio tape or Braille or would prefer to communicate in a language other than English, please do so. Interpreters and translators can be provided ☎ 020 8726 6000.

### Bengali

যদি বৈশিষ্ট্য সহজ পড়া বা অন্য কোনো ভাষায় সংলাপ সহজসাধ্য করতে পারেন তবে  
সহায়তা করে তাই করতে পারেন। এটা পরিষ্কার এবং অস্পষ্ট বক্তব্য [ইন্টারপ্রেটার/ট্রান্সল্যাটার] ব্যবস্থা করে  
প্রদত্ত পাঠ্য উপস্থাপনা করতে 020 8726 6000.

### Chinese

如果您覺得使用除英語以外的另一種語言能夠更容易溝通的話，可作這樣  
選擇的。若是需要，您可以得到安排傳譯員及翻譯其他幫助，詳情請打電  
話查詢 020 8726 6000 查詢。

### Français

Vous avez la possibilité de communiquer dans une autre langue que  
l'anglais, si cela est plus facile pour vous. Des interprètes et  
traducteurs sont à votre disposition: 020 8726 6000.

### Gujarati

અંગ્રેજી સિવાયની કોઈ પણ બીજા ભાષામાં તમે આમનીથી વાતચીત કરવા લી. તો એવું કરવા  
વિનંતી છે. હુદાઈવિયાની અને વાપરનારકરની સહાયતા હમને પણ પાડી શકે છે. આ માટે રેકોર્ડિંગ  
નંબર 020 8726 6000 કોલ કરવા.

### Hindi

यदि आपको अंग्रेजी के अलावा किसी और भाषा में आसानी से बात कर  
सकते हैं तो कृपया अवश्य करें। दोभाषिया और अनुवादक का प्रबन्ध किया  
जा सकता है। टैलिफोन : 020 8726 6000.

### Punjabi

ਜੇਕਰ ਤੁਹਾਨੂੰ ਅੰਗਰੇਜ਼ੀ ਤੋਂ ਇਲਾਵਾ, ਕਿਸੇ ਹੋਰ ਥੋਲੀ ਵਿਚ ਗੱਲ ਕਰਨੀ ਆਸਾਨ ਲਗਦੀ  
ਹੈ ਤਾਂ ਕ੍ਰਿਪਾ ਕਰਕੇ ਜ਼ਰੂਰ ਕਰੋ। ਦੋ-ਭਾਸ਼ੀਏ ਅਤੇ ਤਰਜਮਾ ਕਰਨ ਵਾਲਿਆਂ ਦਾ ਪ੍ਰਬੰਧ  
ਕੀਤਾ ਜਾ ਸਕਦਾ ਹੈ। ਟੈਲੀਫੋਨ ਨੰਬਰ ਹੈ: 020 8726 6000.

### Somali

Haddii ay kula tahay in si fudud laguugu fahmi karo luqo aan  
ahayn Ingiriisi, Fadlan samee sidaa. Afceliyeyaal iyo tarjubaano  
ayaa lagu qaban. Telifoonku waa 020 8726 6000.

### Tamil

உங்களுக்கு ஆங்கிலம் தவிர வேறு மொழியில் பேசுவதற்கு வசதிடாக இடருந்தால்,  
தயவு செய்து சொல்லு. மொழி மொழி மொழிகள் வார்த்தையாளுவார்கள்.  
தொ. 020 8726 6000.

### Turkish

İri yazılmış harfleri okumayı, ses kaseti veya Braille (kör) alfabesi kullanmayı  
daha kolay buluyorsanız, veya bizimle iletişmeden başka bir şekilde iletişim kurmak  
istiyorsanız bu noktanı sağlayabiliriz. Yazılı ve sözlü tercüman temin edilir.  
Telefon 020 8726 6000

### Urdu

اگر آپ انگریزی کے علاوہ کسی اور زبان میں بات کرتے ہیں تو ہمیں آسانی سے اسے سننے میں توفیر فراہم  
کریں گے۔ آپ کو اردو اور انگریزی کے درمیان اور انگریزی کے درمیان اور انگریزی کے درمیان  
020 8726 6000.

## CONTENTS

	PAGES
<b>Community Languages</b>	2
<b>Contents</b>	3-4
<b>RESPONSIBILITIES AND CERTIFICATION OF THE STATEMENT OF ACCOUNTS:</b>	
<b>Statement of Responsibilities</b>	5
<b>Certificate of the Corporate Director of Resources (Section 151 Officer)</b>	6
<b>Report of the Auditor</b>	7
<b>NARRATIVE STATEMENT 2025/26</b>	8-15
<b>THE CORE FINANCIAL STATEMENTS:</b>	
<b>Movement in Reserves Statement</b>	16
<b>Comprehensive Income and Expenditure Statement</b>	17
<b>Balance Sheet</b>	18
<b>Cash Flow Statement</b>	19
<b>Notes to the Core Financial Statements:</b>	
1 Accounting Policies	20-37
1A Expenditure Funding Analysis	38
1B Note to the Expenditure and Funding Analysis	39
1C Expenditure and Income Analysed by Nature	40
2 Accounting Standards Issued, not Adopted	41
3 Critical Judgements in Applying Accounting Policies	41
4 Assumptions Made About the Future and Other Major Sources of Estimation Uncertainty	42-43
5 Material Items of Income and Expense	44
6 Events After the Reporting Period	44
7 Adjustments Between Accounting Basis and Funding Basis under Regulations	45-46
8 Transfers to / from Earmarked Reserves	47-49
9 Other Operating Expenditure	50
10 Financing and Investment Income and Expenditure	50
11 Taxation and Non-Specific Grant Income	50
12 Property, Plant and Equipment	52-55
13 Heritage Assets	55
14 Investment Properties	56
15 Intangible Assets	56
16 Financial Instruments	57-60
17 Debtors	61
18 Cash and Cash Equivalents	61
19 Assets Held for Sale	61
20 Creditors And Receipts In Advance (RIA)	61
21 Provisions	61-62
22 Usable Reserves	62-63
22.1 General Fund	63
22.2 Housing Revenue Account and Major Repairs Reserve	63
22.3 Earmarked Reserves	63
22.4 Capital Receipts Reserves	63
22.5 Capital Grants Unapplied	63
23 Unusable Reserves	63-67
23.1 Revaluation Reserve	64
23.2 Financial Instruments Revaluation Reserve	64
23.3 Capital Adjustment Account	64-65
23.4 Financial Instruments Adjustment Account	65
23.5 Pensions Reserve	65-66
23.6 Collection Fund Adjustment Account	66
23.7 Accumulated Absences Account	66
23.8 Pooled Investment Fund Adjustment Account	67
23.9 Dedicated Schools Grant Adjustment Account	67
24 Agency Services	67
25 Pooled Budgets	67-68
26 Members' Allowances	68
27 Officers' Remuneration	68-70
28 External Audit Costs	70
29 Dedicated Schools Grant	71
30 Grant Income	72-73
31 Related Party Transactions	74
32 Capital Expenditure and Capital Financing	76
33 Leases	77

## CONTENTS

	<b>PAGES</b>
34 Private Finance Initiatives and Similar Contracts	78-81
35 Impairment Losses	82
36 Contingent Liabilities and Contingent Assets	82
37 Nature and Extent of Risks Arising from Financial Instruments	82-84
38 Trust Funds	84
39 Group Interests	84-85
40 Date of Accounts Being Authorised for Issue and by Whom	86
41 Pensions - IAS19 and Accounting Code of Practice Disclosure Notes	86-90
<b>SUPPLEMENTARY STATEMENTS:</b>	
<b>Housing Revenue Account - Comprehensive Income and Expenditure Statement</b>	91
<b>THE MOVEMENT IN RESERVES ON THE HRA STATEMENT</b>	92
<b>Notes to the Housing Revenue Account:</b>	
1 Number and Type of Dwellings in the Housing Stock	93
2.1 Property, Plant And Equipment And Investment Property Assets Category Values	93
2.2 Property, Plant And Equipment Assets Category Values	94
3 Capital Expenditure	95
4 Revenue Expenditure Funded from Capital Under Statute	96
5 HRA Share of Contributions to the Pensions Reserve	96
6 Debtors and Allowance for Credit Losses	96
<b>Collection Fund</b>	97
<b>Notes to the Collection Fund:</b>	
1 a) National Non-Domestic Rates Collectable	98
b) Crossrail Business Rate Supplement	99
2 Council Tax Base	99
3 Demands and Precepts	100
<b>CROYDON PENSION FUND:</b>	<b>107</b>
<b>Report of the Auditor</b>	<b>108-110</b>
<b>Pension Fund Accounts</b>	<b>111-112</b>
<b>Notes to the Pension Fund Accounts:</b>	
1 General Information	113-114
2 Investment Strategy Statement	114
3 Basis of preparation	114
4 Summary of significant accounting policies	114-116
5 Critical judgements in applying accounting policies	116
6 Assumptions made about the future, and other sources of estimation uncertainty	116
7 Fund information	117-119
8 Contributions	119
9 Benefits	119
10 Management Expenses	120
11 Investment Income	120
12 Investments	120-121
13 Reconciliation in movement in investments	121
14 Analysis of investments	122
15 Investments exceeding 5% of the market value of the fund	122
16 Current Assets	123
17 Current Liabilities	123
18 Information in respect of material transactions with related parties	124
19 Details of stock released to third parties under a stock lending arrangement	124
20 Contingent Liabilities and contractual commitments	124
21 Details of additional contributions not included in pension fund accounts	124
22 Pension fund accounts reporting requirements	125-128
23 Events after the reporting period	129
24 Financial Instruments	129-134
25 Nature and extent of risk arising from financial instruments	135-137
<b>GLOSSARY OF TERMS</b>	<b>138-141</b>

### THE AUTHORITY'S RESPONSIBILITIES

The Authority is required:

- ▶ to make arrangements for the proper administration of its financial affairs and to ensure that one of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the Corporate Director of Resources and Section 151 Officer;
- ▶ to approve the Statement of Accounts.

### RESPONSIBILITIES OF THE CORPORATE DIRECTOR OF RESOURCES AND SECTION 151 OFFICER

The Corporate Director of Resources and Section 151 Officer is responsible for the preparation of the Authority's Statement of Accounts which, in terms of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom is required to present fairly the financial position of the Authority at the accounting date and its income and expenditure for the year ended 31 March 2026.

In preparing the Statement of Accounts, the Corporate Director of Finance and Section 151 Officer has:

- ▶ selected suitable accounting policies and then applied them consistently;
- ▶ made judgements and estimates that were reasonable and prudent;
- ▶ complied with the Code of Practice;
- ▶ kept proper accounting records which are up to date; and
- ▶ taken reasonable steps for the prevention and detection of fraud and other irregularities.

**LONDON BOROUGH OF CROYDON AND LONDON BOROUGH OF CROYDON PENSION FUND  
FINANCIAL ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2026**

**CERTIFICATE of the Corporate Director of Resources and Section 151 officer**

I certify that this Statement of Accounts presents a true and fair view of the financial position of the London Borough of Croydon and the London Borough of Croydon Pension Fund as at 31 March 2026, and of its income and expenditure for the financial year 2025-26, prepared in accordance with the CIPFA/LASAAC Code of Practice.

**REPORT OF THE AUDITOR**

**INDEPENDENT AUDITORS REPORT TO BE INSERTED AFTER COMPLETION OF AUDIT**

## INTRODUCTION

This statement summarises the Council's financial position as at 31st March 2026. It provides information about Croydon and the key issues affecting the Council's accounts.

## BACKGROUND TO THE CURRENT FINANCIAL POSITION

Within the local government sector it is not alone in this, although there are some specific circumstances which are unique to Croydon. This section is intended to give a brief contextual background to allow the reader to better understand the circumstances from which the organisation is emerging, with subsequent sections providing an overview of the year and insight into the strategic way forward.

The London Borough of Croydon experienced an unprecedented period of turmoil from 2019 through to 2021. The aftermath of that turmoil is still being worked through today. The previously published draft accounts for 2019-20 and 2020-21 had to be revised significantly prior to finalisation, which led to knock-on delays in issuing draft accounts for subsequent years. The accounts for 2019-20 through to 2023-24 were all approved by the Council's Audit and Governance Committee, with a "backstop" disclaimer audit opinion from the Council's auditor, Grant Thornton LLP, under the legislation specifically designed to bring all local authorities' accounts at a national level up to date. The 2024-25 accounts were the first step back to normalisation, and were subject to substantial audit work; however, due to proper process orchestrated at a national level, those councils which had previously received disclaimer opinions continued to do so for 2024-25, and are expected to do so for another two, or possibly three, years.

In addition to the backlog in the production of accounts, the Council's financial position had been deteriorating significantly. In order to make up the levels of funding required to meet the costs of running services and, crucially, the cost of servicing an ever-increasing debt burden, the government granted the Council access to Exceptional Financial Support, which is essentially access to capital funding streams (either through sale of assets or through additional borrowing) in order to support revenue expenditure. As a result of this challenging financial backdrop, the Ministry of Housing, Communities and Local Government (MHCLG) required the appointment of an Improvement and Assurance Panel in January 2021, replaced with Commissioners in July 2025.

The Council continues to be reliant on Exceptional Financial Support, and acknowledges that this is an unsustainable financial position. In order to balance the 2025-26 budget, total borrowing of £108.7m for the financial year 2025-26 will be utilised under Capitalisation Directions, which represents an improvement on the sum of £136.0m initially requested from MHCLG for the year, and is attributable to the delivery of the Stabilisation Plan, which was introduced during 2025-26 to help manage expenditure down.

The Council's historic legacy borrowing and debt burden continues to be critical to the non-sustainability of the Council's revenue budget, with a £82m cost in 2025-26 for the Council's General Fund to service the debt. By 31st March 2026 the Council had applied £525.7m of Exceptional Financial Support, funded by a combination of asset sales and borrowing, with details as shown in the table below.

Financial Year	Exceptional Financial Support			Funded by:		
	Confirmed EFS	Approved in principle	Total Applied	Capital Receipts	New Borrowing	Total
	£'m	£'m	£'m	£'m	£'m	£'m
2019-20	135.4		<b>135.4</b>		(135.4)	<b>(135.4)</b>
2020-21	80.0		<b>80.0</b>		(80.0)	<b>(80.0)</b>
2021-22	64.4		<b>64.4</b>	(47.4)	(17.0)	<b>(64.4)</b>
2022-23		36.2	<b>36.2</b>	(36.2)		<b>(36.2)</b>
2023-24		50.0	<b>50.0</b>	(50.0)		<b>(50.0)</b>
2024-25		51.0	<b>51.0</b>	(31.3)	(19.7)	<b>(51.0)</b>
2025-26		108.7	<b>108.7</b>		(108.7)	<b>(108.7)</b>
	<b>279.8</b>	<b>245.9</b>	<b>525.7</b>	<b>(164.9)</b>	<b>(360.8)</b>	<b>(525.7)</b>

## **AN INTRODUCTION TO CROYDON**

Croydon Council is an outer London Borough in South London. It has the largest population of all the London boroughs with approximately 409,342 residents estimated in mid-2024 by the Office for National Statistics (ONS) and with a rate of population growth of about 10% per decade experienced in the years 2001-2021. Nearly a quarter of Croydon's population (23.1%) are aged 17 years and under, but Croydon has a higher proportion (13.6%) of residents 65 years or over compared to the average for London (11.9%).

It is one of London's more diverse boroughs, with 48% of residents from a White background, 23% Black, 17% Asian, 8% from mixed or multiple ethnic groups and 4% from other ethnic groups. 35% were born outside the UK.

Croydon faces challenges regarding income distribution, health, education and housing deprivation, with some wards, particularly to the north and east of the Borough remaining more deprived. Furthermore, it experiences a high rate of pensioner poverty when compared across London. As of April 2026, 6.3% of the working age population are claiming work benefits, compared to the London average of 5.6%.

The Borough is a significant retail and commercial centre, and enjoys some of the best transport connections in the UK, with London's only tram system; London Overground; and fast rail connections to central London and Gatwick Airport.

Geographically, it covers 86.5 square kilometres, making it the fifth largest borough in the capital. It consists of urban and suburban environments, offering 129 parks and open spaces, together with 6 allotment sites.

## **ORGANISATIONAL GOVERNANCE**

The Council is led by a Directly Elected Mayor and Cabinet, and Executive Mayor Jason Perry was elected in June 2022, and re-elected in May 2026. The Mayor's vision is for the council to listen to, respect and work in partnership with Croydon's diverse communities and businesses. The Mayor wants to strengthen collaboration and joint working with partner organisations and the voluntary, community and faith sectors.

The Executive Mayor holds all executive powers but delegates them to the Cabinet, cabinet committees, individual cabinet members and officers through a scheme of delegation. He has appointed a Cabinet of eight councillors, of whom two are also deputy executive mayors while holding the Homes and Finance portfolios respectively. There are also 4 deputy cabinet members.

The Council's budget and policy framework sets out the policies and the budget which are for Full Council to decide. In addition, there are the main Scrutiny and Overview Committee and its four sub-committees, chaired by non-executive members, and several other standing committees of the Council to handle council business.

Above all the Executive Mayor has emphasised the vital importance of regaining financial sustainability.

## **APPOINTMENT OF GOVERNMENT COMMISSIONERS**

On the 12th June 2025, the Minister of State for Local Government published a written ministerial statement in response to the ninth and final report from the Improvement and Assurance Panel, which coincided with the ninth report being made public. This report noted the deteriorating financial position of the Council and determined that Croydon is not yet meeting its Best Value Duty of "Continuous Improvement, Leadership and Use of Resources".

The ministerial statement set out that the receipt of significant sums in Exceptional Financial Support since March 2021 was not sustainable, and along with a lack of pace in delivering transformation and facing a deteriorating financial position, the Secretary of State was minded to move the statutory intervention to a Commissioner-led model.

A further written statement was published on 17th July 2025 setting out an intervention package that will run until 20th July 2027, which is the appointment of three Commissioners as well as a Political Commissioner. The statement set out that a short, sharp reset is required, with fast action to shift the dial on the Council's recovery. The Secretary of State's view was that this is best achieved by escalating the statutory intervention to a Commissioner-led model to ensure the Council can achieve sustained change at the pace needed.

## **ORGANISATIONAL AIMS AND PERFORMANCE**

The Mayor's Business Plan 2022-26 was approved at Cabinet in November 2022 and Full Council in December 2022. It sets out five Council priorities, and notable achievements through the 2025-26 year against these outcomes are set out as follows:

*1. The council balances its books, listens to residents and delivers good sustainable services.*

The Council has made significant progress in strengthening financial sustainability and corporate grip, delivering improved budget management and organisational resilience during a period of continued demand pressures.

It has also taken major steps to transform resident access, with a council-wide AI assistant on the council website and incorporation of Adult Social Care and Homelessness specialists within the contact centre. This has led to more transactions resolved at first point of contact. Overall, almost 300,000 calls were taken in 2025-26, with a wait time of just over 4 minutes.

*2. Croydon is a place of opportunity for business, earning and learning.*

The Council has delivered strong performance in enabling economic growth, regeneration and skills development. Planning performance has exceeded local and national targets, with over 90% of major applications determined within 13 weeks and non-major within 8 weeks (target 70%). Key regeneration programmes continue to progress, including the Regina Road estate redevelopment and town centre public realm improvements.

Croydon Means Business and Connect to Work were launched, focused on helping local businesses start, grow and thrive and supporting people with disabilities, long-term health conditions or other barriers enter the workforce. Over the year there has been a reduction in 16 and 17 year olds Not in Employment, Education or Training and an increase in care leavers aged 19 to 21 in Employment, Education or Training.

*3. Children and young people in Croydon have the chance to thrive, learn and fulfil their potential.*

Children's Services delivered improved outcomes for vulnerable children, with a focus on reducing dependency on high-cost and high-risk placements and successfully maintained their 'Good' Ofsted rating throughout 2025-26.

Early Years Foundation Stage (Good Level of Development) rates in Croydon rose to 70.4%. The service also successfully implemented the expansion of 30 hours of free childcare for working parents of children aged 9 months and up. In Youth Justice, custody numbers for Croydon children dropped steadily. Children subject to a Child Protection Plan for a second or subsequent time reached an all-time low at 19% in March 2026 meaning children are safer for longer without repeated statutory intervention.

The Helping Families Thrive transformation plan to optimize social care efficiency and early intervention continued to progress, with sustained reductions in children looked after, children in residential care and long-term child protection plans.

A new children's home was opened with St Christopher's Fellowship, representing a significant step in improving local sufficiency and quality of care provision.

*4. Croydon is a cleaner, safer and healthier place, a borough we're proud to call home.*

In 2025-26, services in Housing and Place have delivered visible improvements across community safety, environment and housing, contributing to an enhanced resident experience.

CCTV enhancements and live facial recognition, knife bins and targeted policing operations and work to tackle Violence Against Women and Girls contributed to a 29% reduction in personal robbery, a 19% reduction in residential burglary and a 24% reduction in from theft from motor vehicles and knife crime (between December 2024 and December 2025).

Over 99% of household waste was collected on time and almost 90% of inspected roads met the required grade in Quarter 4. A programme of 'BLITZ' operations were delivered across the borough, providing rapid, visible improvements to local environments by addressing fly-tipping, littering, graffiti and non-compliance in a coordinated way, while also reinforcing expectations with residents and businesses.

A new dedicated Community Compliance Team has been established to strengthen the Council's response to fly-tipping and wider environmental crime. Four parks achieved Green Flag status, reflecting excellence in maintenance, safety, community engagement and biodiversity management.

The Regulator of Social Housing lifted the regulatory notice against the Council in April 2025, following evidence of progress in housing standards, repairs, maintenance, resident involvement, and customer care. A new Housing Assurance Board, comprising councillors, residents and independent housing experts ensures national standards are met, with clear reporting and accountability.

The number of households in temporary accommodation reduced by over 350 to 3,294 and from April 2025 the use of shared Bed and Breakfast accommodation for families with children was eliminated, restoring compliance with statutory requirements. This position was sustained for the rest of the year despite increased demand.

*5. People can lead healthier and independent lives for longer.*

Adult Social Care has demonstrated strong performance and transformation progress in 2025-26. In October 2025 the service had a successful Care Quality Commission inspection, achieving an overall rating of "Good".

A redesigned reablement service has shortened the average length of a resident's time in reablement, whilst reducing residents' reliance on formal, long-term care and helping more people remain independent. The revised Adult Social Care and Health Strategy 2026-30 was developed through engagement with 850 residents and 1,000 stakeholders.

Integrated working has been strengthened via the One Croydon Alliance and neighbourhood teams supporting prevention and community-based care, enabling earlier intervention, more joined-up support, and reduced reliance on high-cost services, improving outcomes for residents while delivering better value for money.

The Direct Payments Service was recommissioned in October 2025, increasing residents' choice and control over their care and leading to greater independence and reduced reliance on more costly services.

The 2024-29 Croydon Carers Strategy and action plan has been developed as a system wide all age approach to how carers are supported, providing clarity to carers, residents, workforce, providers and partners, on the core offer for carers and services. It directs resources to provide the best impact on the health, wellbeing and resilience of carers.

Areas of strong performance in 2025-26 included safeguarding effectiveness which continuously met target with 95% of interventions leading to reduction or removal of risk; front door demand management which exceeded the 75% target for resolving needs at first contact all year; planned reviews were significantly stronger than the national average and the quality of the borough's care homes were consistently above the London average.

## **FINANCIAL PERFORMANCE IN 2025-26**

The Council's revenue outturn positions have finalised as follows:

### *General Fund*

The General Fund underspent by £27.3m against the net 2025-26 revenue budget approved by Council in February 2025 of £375.8m, which included *planned* capitalisation directions from Government of £136m to balance, owing to funding the ongoing annual cost of servicing the disproportionate level of debt and unfunded local government cost pressures that exist nationally, regionally and locally relating to increases in demand as well as market prices.

The Council's historic legacy borrowing and debt burden continues to be critical to the non-sustainability of the Council's revenue budget, with an £82m cost in 2025-26 for the Council's General Fund to service the debt. The CIPFA Financial Resilience Index shows Croydon's 2024-25 Gross External Debt to Income (Council Tax, Business Rates and fees) ratio as 211% compared to an average 124% for the other 32 London boroughs.

### *Housing Revenue Account (HRA)*

The HRA underspent by £1.6m, primarily as a result of increased income collection. However, the HRA reserves reduced in-year overall by £9.3m due mostly to contributions to financing the capital programme.

### *Dedicated Schools Grant (DSG)*

The DSG budget has overspent by £32.7m in the High Needs Block, predominantly due to significant increases in demand for placements generally, and increasing numbers of complex cases, which tend to have higher cost implications.

The Council's capital outturn finalised as follows:

The Council made a Capitalisation Direction of £108.7m, funded by borrowing, under the Exceptional Financial Support mechanism, which technically forms part of the capital outturn.

### *General Fund - Expenditure (excluding Capitalisation Direction)*

The General Fund capital programme spent a total £67.3m, representing an underspend of £38.6m against the revised budget of £105.9m. Significant items of expenditure include £16.6m on vehicles for waste and street cleansing, £14.7m on regeneration and public realm projects, £9.4m on highways, and £6.4m on schools.

### *General Fund - Financing (excluding Capitalisation Direction)*

The key element of funding to support this capital expenditure was additional borrowing, of £32.0m, followed by grants of £21.5m, capital receipts of £5.2m, Growth Zone contributions of £3.7m, developer contributions of £2.9m and other funding of £2.0m

### *Housing Revenue Account (HRA) - Expenditure*

The HRA spent a total of £95.0m on capital schemes against the revised budget of £108.5m, the largest elements being £35.0m on acquisitions, £21.2m on major repairs and improvements, £21.3m on building safety and compliance, £7.4m on Regina Road, and £4.1m on repairs referrals.

### *Housing Revenue Account (HRA) - Financing*

The key elements of financing came from capital receipts of £32.0m, £23.8m of additional borrowing, the Major Repairs Reserve, of £14.2m, which represents the depreciation charged to the HRA for the year, £12.5m of direct revenue contribution and £12.6m of assorted grants and contributions (of which, £0.9m was indirectly recognised through revenue contributions).

## **MEDIUM-TERM FINANCIAL STRATEGY**

Croydon faces the same issues that are prevalent across the sector, including rising demand and costs for social care, the exceptional costs of providing temporary accommodation arising from what has been described as the worst housing crisis in living memory, increasing public expectations and Government regulations adding to the cost of services, inflation and many similar issues. The budget for 2026-27 recognises the impact of these, as well as the impact of the local government finance settlement, from which Croydon is a significant beneficiary.

The overall impact of these and other issues is that Croydon will continue to rely on the Exceptional Financial Support (EFS) scheme sponsored by the Ministry for Housing, Communities and Local Government (MHCLG). This is not sustainable. The scheme essentially allows local authorities to relax normal accounting requirements to use the receipts from asset disposals and borrowing to cover day to day expenditure, which is clearly unsustainable in anything but the very short-term.

It is of course the case that Croydon's financial issues are compounded by legacy issues such as previous losses on unsuccessful commercial investments and the substantial accumulated debt in respect of those. It is difficult to see a route out of the EFS programme over the medium-term that does not include some sort of Government intervention to mitigate the impact of this, but there is much more yet that the Council needs to do to manage as closely as possible to the resources available to it.

The main features of the budget and MTFs for 2026-27 are summarised below:

Savings of £18.6m will be delivered in 2026-27 from the Council's "Future Croydon" programme, which will rise to £45.7m by 2029-30. This is an important element, but only an element, of the Council's financial plans and is broadly consistent with what many other local authorities are looking to implement. Overall, the Council has a good track record of delivering planned savings, with 86.7% of the 2025-26 proposals fully implemented. However, the "Future Croydon" programme has not consistently delivered to its targets to date and the pace of change will need to accelerate in 2026-27.

Further savings of £15.5m will be delivered in 2026-27 across service areas, rising to £20.7m identified savings by 2029-30. These are a combination of efficiency savings and income generation across all areas. Adding to these and other programmes in high spend areas such as adult social care, children's social care and temporary accommodation will be an essential element of the updating of the financial strategy.

Growth of £43.3m in 2026-27, rising to £158.3m by 2029-30, has been allocated in anticipation of rising demand and prices in the high spend services, such as social care and housing, as well as more routine allocations for pay and contractual inflation. Whilst these pressures need to be recognised as part of responsible budget setting the refresh of the financial strategy will need to place significantly more emphasis on ensuring that market making and good commercial practice enable the Council to mitigate these more effectively in future years.

## **USABLE RESERVES**

Usable reserves in recent years, after the adjustments arising from the prior year accounts, and after the capitalisation directions have been taken into account, are presented below:-

	<b>31 March</b>	<b>31 March</b>	<b>31 March</b>	<b>31 March</b>
<b>Usable Reserves*</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
	<b>£'m</b>	<b>£'m</b>	<b>£'m</b>	<b>£'m</b>
General Fund balances	27.5	27.5	27.5	27.5
General Fund earmarked reserves*	152.2	151.6	109.6	101.8
HRA balances and reserves	44.0	29.7	22.4	13.1
Capital Receipts Reserve - GF	19.9	0.0	5.5	2.0
Capital Receipts Reserve - HRA	42.0	49.7	39.7	24.7
Capital Grants Unapplied	19.2	7.8	39.2	35.2
<b>TOTAL</b>	<b>317.6</b>	<b>266.3</b>	<b>243.9</b>	<b>204.3</b>

\*Please note: these figures for earmarked reserves are presented excluding the Dedicated Schools Grant reserve and schools' balances - see table overleaf for separate presentation.

## **RESERVES POSITION FOR DEDICATED SCHOOLS GRANT**

To understand the true position of the cumulative surpluses and deficits in the Dedicated Schools Grant budget it is necessary to consider both the earmarked DSG reserve where cumulative surpluses are held, and the DSG Adjustment Account, where any cumulative deficits are held and which is technically labelled as an unusable reserve. In particular, the DSG Adjustment Account has arisen due to specific statute which is only in force until 31st March 2028. Positions are presented in the table below.

On 9 February 2026, the High Needs Stability Grant was announced alongside the Local Government Finance Settlement. Based on the outturn this is estimated to be in the region of £52m. This will significantly reduce the accumulated deficit as at the end of the 2025-26 financial year. However, a substantial deficit of circa £6m will remain and the deficit is set to continue to grow annually.

In 2025-26, the Council's overspend against the DSG budget was the highest in London, and over four times the London average. As shown in the table below, the rate of increase is also highly significant. Taken together, this is the Council's most significant financial risk.

<b>Schools' DSG position</b>	<b>31 March 2023 £'m</b>	<b>31 March 2024 £'m</b>	<b>31 March 2025 £'m</b>	<b>31 March 2026 £'m</b>
DSG earmarked reserve	5.9	9.9	9.9	9.9
DSG Adjustment Account (deficit)	(21.3)	(21.3)	(38.0)	(67.5)
<b>SUB-TOTAL net deficit for DSG</b>	<b>(15.4)</b>	<b>(11.4)</b>	<b>(28.1)</b>	<b>(57.6)</b>

## **COLLECTION FUND**

The Collection Fund is a ring-fenced account into which all sums relating to Council Tax and Business Rates are paid. Any deficits on the Fund, in relation to Council Tax or Business Rates, must be met by the precepting bodies, but any surpluses can be used by those bodies to fund expenditure within their own organisation. The Collection Fund holds a deficit of £3.2m as at 31st March 2026, which has decreased from the £1.6m surplus position of the previous year. This is made up of a Council Tax deficit of £0.9m and Business Rates deficit of £2.3m.

However, a Council Tax deficit of £0.7m and Business Rates surplus of £6.2m had been declared in January 2026. The difference between the amount declared in January 2026 and the year-end position at 31st March 2026 will be carried into 2025-26 and distributed to preceptors as part of the 2026-27 budget cycle.

## **COUNCIL TAX COLLECTION**

The Council monitors performance targets in relation to the amount of debt collected in the initial year of billing (2025-26 debt collected in 2025-26). The target set for Council Tax in-year collection for 2025-26 was 94.26%. Actual performance of in-year collection was 94.25%, and arrears collection was £7.9m. Outstanding debts will continue to be collected in future years.

## **BUSINESS RATES COLLECTION**

The target set for Business Rates collection for 2025-26 was 99.25% and the actual performance was 92.02% which is 7.23% behind the target equating to approximately £9.6m. This underperformance is in large part owing to retrospective amendments to rateable values applied by the Valuation Office, some as late as March 2026, thus providing only a matter of weeks available for collection within the financial year.

## **PENSION FUND**

The Council's Pension Fund Net Assets increased in value during 2025-26 by £181.6m (9%). This was largely as a result of the gains on Investments held by Fund Managers. Details can be found in the Pension Fund Accounts.

The annual IAS19 valuation of the Pension Fund assets and liabilities show an overall surplus for the Croydon's Pension Fund of £337m, made up of the fair value of assets of £1,631m; offset by the present value of the defined benefit obligation of £1,343m.

Conrad Hall

Corporate Director of Resources (Section 151 Officer)

**Explanation of Accounting Statements**

This Statement of Accounts is produced in accordance with legislation and in particular with the Accounts and Audit Regulations 2015. These financial statements have been prepared in line with the Code of Practice on Local Authority Accounting in the United Kingdom 2025-26 (the Code). Under the Code, local authorities produce accounts that are compliant with International Financial Reporting Standards (IFRS).

**Core financial statements****1. Comprehensive Income and Expenditure Statement**

This records all the Council's income and expenditure for the year in accordance with International Financial Reporting Standards. The top half of the statement provides an analysis by service area, the bottom half deals with the corporate transactions and funding.

**2. Movement in Reserves Statement**

A summary of the changes to the Council's reserves over the course of the year. Reserves are divided into 'usable', which can be invested in capital projects or service improvements, and 'unusable' which must be set aside for specific purposes.

**3. Balance Sheet**

A snapshot of the Council's assets, liabilities, cash balances and reserves at the year-end date.

**4. Cash Flow Statement**

Shows the reason for changes in the Council's cash balances during the year, and whether that change is due to operating activities, new investment or financing activities (such as repayment of borrowing and other long-term liabilities).

In addition to the primary statements, the accounts contain disclosure notes explaining or analysing further the figures in the primary statements.

**Supplementary financial statements****1. Housing Revenue Account (HRA)**

Shows the income and expenditure at the year-end date for the ring-fenced Housing Revenue Account which identifies the Council's statutory landlord function as a provider of social housing under the Local Government and Housing Act 1989. The HRA figures are included in the primary core statements.

**2. Collection Fund**

The Collection Fund reports the amounts raised and collected through local taxation for council tax and business rates. Only the Council's entitlement to taxation income and expenditure is included in the primary statements. The amounts collected on behalf of the government and the Greater London Authority are not included apart from amounts owing to or from those organisations.

**3. Pension Fund**

These are the funds the Council manages to provide future retirement benefits for its employees. The funds are not included within the primary statements.

## MOVEMENT IN RESERVES STATEMENT

2025/26	General Fund Balance £000	Earmarked GF Reserves Balance £000	Total General Fund Balance £000	HRA Balance £000	Capital Receipts Balance £000	Capital Grants Unapplied Balance £000	Major Repairs Reserve Balance £000	Total Usable Reserves Balance £000	Total Unusable Reserves Balance £000	Total Authority Reserves Balance £000
<b>Balance b/f at 1 April 2025</b>	(27,500)	(124,871)	(152,371)	(22,441)	(45,191)	(39,236)	0	(259,239)	(481,484)	(740,723)
<b>Movement in reserves during 2025/26:</b> (Surplus) or deficit on provision of services	109,347		109,347	(25,653)				83,694		83,694
Other Comprehensive Expenditure and Income									47,383	47,383
<b>Total Comprehensive Expenditure and Income</b>	109,347	0	109,347	(25,653)	0	0	0	83,694	47,383	131,077
Adjustments between accounting basis and funding basis under regulations	(100,518)		(100,518)	35,013	18,505	4,008		(42,992)	42,992	
<b>Net increase/Decrease before Transfers to Earmarked Reserves</b>	8,829	0	8,829	9,360	18,505	4,008	0	40,702	90,375	131,077
Transfers to/(from) Earmarked Reserves	(8,829)	8,829	0							
<b>Net increase/(decrease) in reserves for the year</b>	0	8,829	8,829	9,360	18,505	4,008	0	40,702	90,375	131,077
<b>Balance c/f at 31 March 2026</b>	(27,500)	(116,042)	(143,542)	(13,081)	(26,686)	(35,228)	0	(218,537)	(391,109)	(609,646)

2024/25	General Fund Balance £000	Earmarked GF Reserves Balance £000	Total General Fund Balance £000	HRA Balance £000	Capital Receipts Balance £000	Capital Grants Unapplied Balance £000	Major Repairs Reserve Balance £000	Total Usable Reserves Balance £000	Total Unusable Reserves Balance £000	Total Authority Reserves Balance £000
<b>Balance b/f at 1 April 2024</b>	(27,500)	(168,677)	(196,177)	(29,734)	(49,735)	(7,785)	0	(283,431)	(590,192)	(873,623)
<b>Movement in reserves during 2024/25:</b> (Surplus) or deficit on provision of services	80,248		80,248	(12,133)				68,115	0	68,115
Other Comprehensive Expenditure and Income									64,785	64,785
<b>Total Comprehensive Expenditure and Income</b>	80,248	0	80,248	(12,133)	0	0	0	68,115	64,785	132,900
Adjustments between accounting basis and funding basis under regulations	(36,442)		(36,442)	19,426	4,544	(31,451)		(43,923)	43,923	0
<b>Net increase/Decrease before Transfers to Earmarked Reserves</b>	43,806	0	43,806	7,293	4,544	(31,451)	0	24,192	108,708	132,900
Transfers to/(from) Earmarked Reserves	(43,806)	43,806	0	0	0	0	0	0	0	0
<b>Net increase/(decrease) in reserves for the year</b>	0	43,806	43,806	7,293	4,544	(31,451)	0	24,192	108,708	132,900
<b>Balance c/f at 31 March 2025</b>	(27,500)	(124,871)	(152,371)	(22,441)	(45,191)	(39,236)	0	(259,239)	(481,484)	(740,723)

Full details of the adjustments between accounting basis and funding basis under regulations are shown in Note 7

Further details about the movements in earmarked reserves can be found in Note 8, and details around movements in all reserves can be found in Notes 22 and 23.

## COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

	Note No	2025/26			2024/25		
		Gross Expenditure £000	Gross Income £000	Net Expenditure £000	Gross Expenditure £000	Gross Income £000	Net Expenditure £000
<b>Gross expenditure, income and net expenditure of continuing operations</b>							
Sustainable Communities Regeneration and Economic Recovery		215,162	(151,644)	63,518	265,851	(179,113)	86,738
Children, Young People & Education		490,360	(302,618)	187,742	411,542	(274,866)	136,676
Adult Social Care & Health		301,651	(110,561)	191,090	280,750	(112,519)	168,231
Assistant Chief Executive		21,855	(365)	21,490	26,358	(1,907)	24,451
Resources		158,226	(133,740)	24,486	166,876	(152,213)	14,663
Housing		105,256	(57,671)	47,585	99,400	(63,050)	36,350
HRA		86,552	(102,301)	(15,749)	82,063	(97,197)	(15,134)
Corporate		1,312	(4,867)	(3,555)	15,962	(5,900)	10,062
<b>Net cost of services</b>		<b>1,380,374</b>	<b>(863,767)</b>	<b>516,607</b>	<b>1,348,802</b>	<b>(886,765)</b>	<b>462,037</b>
Other operating expenditure	9			(9,006)			532
Financing and Investment Income and Expenditure	10			61,049			75,033
Taxation and Grant Income	11			(484,956)			(469,487)
<b>(Surplus) or Deficit on Provision of Services</b>				<b>83,694</b>			<b>68,115</b>
(Surplus) or deficit on revaluation of non-current assets	23.1			73,622			(64,062)
Remeasurement of the net defined benefit liability	41			(26,239)			128,847
<b>Other Comprehensive Income and Expenditure</b>				<b>47,383</b>			<b>64,785</b>
<b>Total Comprehensive Income and Expenditure</b>				<b>131,077</b>			<b>132,900</b>

## BALANCE SHEET

The Balance Sheet shows the Council's position at the end of the year for all activities and services except the Pension Fund and trust funds, which are held on behalf of third parties.

	Note No.	31 March 2026		31 March 2025
		£000	£000	£000
<b>Operational Assets (Property, Plant and Equipment)</b>				
Council dwellings	12	1,060,759		1,087,629
Other land and buildings		1,099,714		1,100,064
Vehicles, plant, furniture and equipment		22,969		7,624
Infrastructure		179,675		172,007
Community assets		2,799		2,328
<b>Total Operational Assets (Property, Plant and Equipment)</b>			<b>2,365,916</b>	<b>2,369,652</b>
<b>Non-Operational Assets (Property, Plant and Equipment)</b>				
Assets under construction		17,030		9,920
Surplus assets not held for sale		174		229
<b>Total Non-Operational Assets (Property, Plant and Equipment)</b>			<b>17,204</b>	<b>10,149</b>
<b>Total Property, Plant and Equipment</b>			<b>2,383,120</b>	<b>2,379,801</b>
<b>Heritage Assets</b>	13	4,712		4,556
<b>Investment Properties</b>	14	13,521		14,800
<b>Intangible Assets</b>	15	13,343		12,035
<b>Long-term Investments</b>	16	31,385		34,344
<b>Long-term Debtors</b>	16	6,153		6,245
<b>Long-term Assets</b>			<b>2,452,234</b>	<b>2,451,781</b>
<b>Short-term Investments</b>	16	40,000		60,000
<b>Assets held for sale (&lt; 1 year)</b>	19	5,628		6,407
<b>Inventories</b>		65		854
<b>Debtors, Payments In Advance (PIA) And Allowance For Doubtful Debt</b>	17	197,913		205,090
<b>Cash and cash equivalents</b>	18	26,071		78,432
<b>Current Assets</b>			<b>269,677</b>	<b>350,783</b>
<b>Bank overdraft</b>	18	(34,836)		(4,356)
<b>Short-term borrowing</b>	16	(328,499)		(188,855)
<b>Short-term creditors and receipts in advance</b>	20	(175,371)		(222,286)
<b>Grants received in advance - revenue</b>	20	(9,210)		(1,658)
<b>Short-term provision</b>	21	(30,535)		(13,749)
<b>Current Liabilities</b>			<b>(578,451)</b>	<b>(430,904)</b>
<b>Long-term Creditors</b>				
Provisions	21	(14,186)		(27,337)
Long-term borrowing	16	(1,440,828)		(1,485,289)
Deferred capital creditors		-		-
<b>Other non-current liabilities</b>				
Net pensions liability	41	(52,612)		(90,678)
Other long term liabilities		(7,178)		(7,395)
Capital grants receipts in advance	30	(19,010)		(20,238)
<b>Long-term Liabilities</b>			<b>(1,533,814)</b>	<b>(1,630,937)</b>
<b>Net Assets</b>			<b>609,646</b>	<b>740,723</b>
<b>Usable reserves</b>	22	(218,537)		(259,239)
<b>Unusable reserves</b>	23	(391,109)		(481,484)
<b>Total Reserves</b>			<b>(609,646)</b>	<b>(740,723)</b>

*Conrad Hall*

**Signed: Conrad Hall**

Corporate Director of Resources and Section 151 officer

Date: 30/06/2026

## CASH FLOW STATEMENT

	Note	2025/26		2024/25	
	No.	£000	£000	£000	£000
<b>OPERATING ACTIVITIES</b>					
The cash flows for operating activities include the following,					
<b>Net surplus or (deficit) on the provision of services</b>	1A & 7		(83,694)		(68,115)
The surplus or deficit on the provision of services has been adjusted for the following non-cash movements					
Depreciation	7,12 & 23.3		47,702		47,105
Impairment and downward valuations	7		9,265		(8,977)
Amortisations	7,15 & 23.3		4,148		4,530
Increase/(decrease) in creditors			(21,977)		(1,172)
(Increase)/decrease in debtors			19,170		7,320
(Increase)/decrease in inventories			789		882
Movement in pension liability	1B,7 & 23.5		(11,827)		(9,792)
Carrying amount of non-current assets sold	23.3		8,377		40,117
Provisions					1,601
Movements in the value of investment properties	7,10,14 & 23.3				8,296
Other non-cash movements			7,307		(3,227)
			<b>62,954</b>		<b>86,683</b>
<b>Items included/excluded from net surplus or deficit on the provision of services:</b>					
Proceeds from the sale of property, plant and equipment, investment property and intangible assets	22.4		(18,698)		(41,018)
Any other items for which the cash effects are investing or financing			(32,762)		(64,487)
			<b>(51,460)</b>		<b>(105,505)</b>
<b>Net cash (inflow)/outflow from operating activities</b>			<b>(72,200)</b>		<b>(86,937)</b>
<b>INVESTING ACTIVITIES</b>					
Purchase of property, plant and equipment, investment property			(149,826)		(168,639)
Purchase of short-term and long-term investments					(60,000)
Proceeds from the sale of property, plant and equipment, investment property and intangible assets			18,698		32,325
Proceeds from short-term and long-term investments			20,000		8,693
Proceeds from capital grants received			32,426		51,482
Other payments for investing activities			(2,120)		
<b>Net cash inflow/(outflow) from investing activities</b>			<b>(80,822)</b>		<b>(136,139)</b>
<b>FINANCING ACTIVITIES</b>					
Cash receipts from short-term and long-term borrowing			95,183		300,402
Cash payments for the reduction of the outstanding liabilities to finance leases and PFI contracts (Principal)			(3,240)		(3,241)
Repayments of short-term and long-term borrowing			-		(41,972)
Other payments made			(21,762)		5,429
<b>Net cash inflow/(outflow) from financing activities</b>			<b>70,181</b>		<b>260,618</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>			<b>(82,841)</b>		<b>37,542</b>
Cash and cash equivalents at the beginning of the reporting period			74,076		36,534
<b>Cash and cash equivalents at the end of the reporting period</b>			<b>(8,765)</b>		<b>74,076</b>
Bank overdraft	18		(34,836)		(4,356)
Cash and Cash Equivalents (gross)	18		26,071		78,432
<b>Cash and cash equivalents (net) as at 31 March</b>			<b>(8,765)</b>		<b>74,076</b>

### 1. ACCOUNTING POLICIES

#### 1.1. BASIS OF PREPARATION - SINGLE ENTITY AND GROUP ACCOUNTS

##### Basis of Preparation

The Statement of Accounts summarises the Council's transactions for the 2025/26 financial year and its position as at 31st March 2026. The Council is required to prepare an annual Statement of Accounts in accordance with the Accounts and Audit (England) Regulations 2015, which require preparation in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2025/26, issued by the Chartered Institute of Public Finance and Accountancy (CIPFA), supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the statement of accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

##### The Statements Prepared

The Comprehensive Income and Expenditure (CI&E) Statement presents the results of the Council's activities measured under the rules set out in the 2025/26 Code. Different rules are applied to measure the results for the purpose of setting Council Tax. The accumulated amount of the differences are set out in the Movement in Reserves Statement (MIRS) and explained in the notes to the financial statements.

The Balance Sheet shows the value, as at the Balance Sheet date, of the assets and liabilities recognised by the Authority. The net assets of the Authority (assets less liabilities) are matched by reserves held by the Authority.

The Cash Flow Statement shows the changes in cash and cash equivalents of the Authority during the reporting period. The Statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities.

The classifications within the Expenditure and Funding Analysis have been adapted to follow the current management structure and how reports are structured to cabinet and committee.

##### The Selection of Accounting Policies

In those instances where the 2025/26 Code permits a choice of accounting policy the selection has been made to facilitate a true and fair presentation of the Authority's results.

In future years the accounting policies selected, as amended from time to time by revised editions of the Code, will be applied consistently when dealing with items considered material in relation to the accounts.

##### Single Entity Financial Statements

The single entity financial statements are defined as including the income, expenditure, assets, liabilities, reserves and cash flows of the local authority maintained schools in England and Wales within the control of the local authority.

**1. ACCOUNTING POLICIES (continued)**

**1.1. BASIS OF PREPARATION - SINGLE ENTITY AND GROUP ACCOUNTS (continued)**

**Group Accounts - Recognition of Group Entities and Basis of Consolidation**

The Council prepared a review of group interests in the companies and other entities that have the nature of subsidiaries, associates and jointly controlled entities. It has concluded that group interests are non material, and accordingly Group accounts will not be prepared for this financial year.

The group structure is set out below:

- ▶ Brick By Brick Croydon Limited - 100% control and ownership by Croydon Council, and will not be accounted for due to immateriality.
- ▶ Croydon Central Management Company - This is a 100% Council owned company. The company was established to provide management services to the shared areas of the Taberner House development. Activity in 2025/26 is not material.
- ▶ Croydon TH Limited - This is a 100% Council owned company. The company has been dormant and not carried out any activities.
- ▶ Croydon TH Commercial Limited - This is a 100% Council owned company. The company has been dormant and not carried out any activities.
- ▶ Croydon Holdings Ltd - This is a 100% Council owned company. This company is linked to the Croydon Affordable Homes and Croydon Affordable Tenures entities and was designed to be a holding company for these subsidiaries. The company has immaterial transactions to be consolidated within the Council's Group Accounts
- ▶ Croydon Affordable Homes LLP - The Council holds a 10% share of this partnership, and does not control it. The partnership is Landlord for 96 properties which are used to provide affordable housing.
- ▶ Croydon Affordable Tenures LLP - The Council holds a 10% share of this partnership, and does not control it. The partnership is Landlord for 250 properties which are used to provide affordable housing.
- ▶ Croydon Affordable Dwellings LLP - The Council holds a 10% share of this partnership, and does not control it. The partnership has not been used and remains inactive.
- ▶ Croydon Affordable Homes (Taberner House) LLP - The Council holds a 10% share of this partnership, and does not control it. The partnership has not been used and remains inactive.
- ▶ Croydon Pensions Nominee 1 Ltd - This is a 100% company owned by the Council. This company has been inactive and no transactions have taken place.
- ▶ Croydon Pensions Nominee 2 Ltd - This is a 100% company owned by the Council. This company has been inactive and no transactions have taken place.

See Note 39 for further details on the Council's Group Interests.

**1. ACCOUNTING POLICIES (continued)****1.1. BASIS OF PREPARATION - SINGLE ENTITY AND GROUP ACCOUNTS (continued)****Accruals of Income and Expenditure**

Activity is accounted for in the year it takes place, not simply when cash payments are made or received. In particular:

- ▶ Revenue from contracts with service recipients, whether for services or the provision of goods, is recognised when (or as) the Council can measure reliably the percentage or completion of the transaction, and it is probable that economic benefits or service potential of goods or services are transferred to the service recipient in accordance with the performance obligations in the contract.
- ▶ Supplies are recorded as expenditure when they are consumed - where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- ▶ Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- ▶ Housing and Council Tax benefits are calculated and paid in accordance with relevant regulations and accounted for accordingly.
- ▶ Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- ▶ Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

**Council Tax and Non-Domestic Rates**

Billing authorities act as agents, collecting council tax and non-domestic rates (NDR) on behalf of the major preceptors (including government for NDR) and, as principals, collecting council tax and NDR for themselves. Billing authorities are required by statute to maintain a separate fund (i.e. the Collection Fund) for the collection and distribution of amounts due in respect of council tax and NDR. Under the legislative framework for the Collection Fund, billing authorities, major preceptors and central government share proportionately the risks and rewards that the amount of council tax and NDR collected could be less or more than predicted.

**Accounting for Council Tax and NDR**

The council tax and NDR income included in the Comprehensive Income and Expenditure Statement is the authority's share of accrued income for the year. However, regulations determine the amount of council tax and NDR that must be included in the authority's General Fund. Therefore, the difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the authority's share of the end of year balances in respect of council tax and NDR relating to arrears impairment allowances for doubtful debts, overpayments and prepayments and appeals.

Where debtor balances for the above are identified as impaired because of a likelihood arising from a past event that payments due under the statutory arrangements will not be made (fixed or determinable payments), the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the CIES. The impairment loss is measured as the difference between the carrying amount and the revised future cash flows.

**Principal and Agent**

In the majority of transactions the Council undertakes it is acting entirely on its own behalf and completely owns any risks and rewards of the transaction. This is known as the Council acting as a Principal. However there are some situations whereby the Council is acting as an Agent, where the Council is acting as an intermediary for all or part of a transaction or service.

**1. ACCOUNTING POLICIES (continued)****1.1. BASIS OF PREPARATION - SINGLE ENTITY AND GROUP ACCOUNTS (continued)**

The three main instances where this occurs are in relation to Community Infrastructure Levy, Council Tax and Business Rates whereby the Council is collecting income on behalf of itself and the Greater London Authority. The implications for this is that any Balance Sheet transactions at the year end, in relation to these Agent relationships, are split between the principal parties and, therefore, the balances contained on the Balance Sheet for a particular debt are the Council's own proportion of the debt and associated balances. The proportions of transactions that relate to the other parties to the relationship are shown as debtors or creditors due from/to these parties.

**1.2. ACCOUNTING REQUIREMENTS****Financial Performance Reflected by Accrual Accounting**

The Authority has prepared its financial statements, except for the Statement of Cash Flow, using the accruals basis of accounting, i.e. the Authority recognises items as assets, liabilities, income and expenses when they satisfy the definitions and recognition criteria for those elements in the 2025/26 Code. The accruals basis of accounting requires the non-cash effects of transactions to be reflected in the financial statements for the accounting period in which those effects are experienced and not in the period in which any cash is received or paid. Where revenue and expenditure have been recognised, but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet.

**Underlying Assumption - Going Concern**

The Authority's financial statements have been prepared on a going concern basis; that is, the accounts have been prepared on the assumption that the functions of the Authority will continue in operational existence for the foreseeable future. Transfers of services under machinery of Government changes, such as Local Government reorganisation, do not negate the presumption of going concern. As local authorities cannot be created or dissolved without statutory prescription, the CIPFA Code of Practice confirms local authority accounts must be completed on a going concern basis. Despite the Authority being deemed to be a Going Concern, it has relied heavily on Exceptional Financial Support from Government, and continues to do so.

**1.3. Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors**

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the authority's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

**1.4. NON-CURRENT ASSETS****Fair Value Measurement**

The authority measures some of its non-financial assets such as surplus assets and investment properties and some of its financial instruments at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- a) in the principal market for the asset or liability, or
- b) in the absence of a principal market, in the most advantageous market for the asset or liability

The authority measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the fair value of a non-financial asset, the authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

**1. ACCOUNTING POLICIES (continued)****1.4. NON-CURRENT ASSETS (continued)**

The authority uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the authority's financial statements are categorised within the fair value hierarchy, as follows:

- ▶ Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date
- ▶ Level 2 - inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- ▶ Level 3 - unobservable inputs for the asset or liability

**1.4.1. Property, Plant and Equipment**

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as property, plant and equipment.

**Recognition**

Expenditure on the acquisition, creation or enhancement of property, plant and equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the authority and the cost of the item can be measured reliably. This recognition will include (where appropriate) a portion of direct staff time spent wholly on bringing capital assets into use.

Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred. There is a de minimus of £10,000 in recognising expenditure as capital.

**Measurement**

Assets are initially measured at cost, comprising:

- ▶ purchase price;
- ▶ any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management; and
- ▶ the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

The authority does not capitalise borrowing costs incurred whilst assets are under construction.

The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the authority). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the authority.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-specific Grant Income and Expenditure line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account. Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried in the Balance Sheet using the following measurement bases:

- ▶ infrastructure, community assets, vehicles, plant and equipment and assets under construction – depreciated historical cost
- ▶ Council dwellings – current value, determined using the basis of existing use value for social housing (EUV-SH)
- ▶ other land and buildings – current value, determined as the amount that would be paid for the asset in its existing use (existing use value – EUV), or at depreciated replacement cost (DRC), which is also known as instant build, as an estimate of current value. This includes council offices and school buildings
- ▶ surplus assets – the current value measurement base is fair value, estimated at highest and best use from a market participant's perspective

Where there is no market-based evidence of current value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of current value.

**1. ACCOUNTING POLICIES (continued)****1.4. NON-CURRENT ASSETS (continued)**

Where non-property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

Assets included in the Balance Sheet at current value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their current value at the year-end, but as a minimum every five years.

Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. [Exceptionally, gains might be credited to the Surplus or Deficit on the Provision of Services where they arise from the reversal of a loss previously charged to a service.]

Where decreases in value are identified, they are accounted for by:

- ▶ where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- ▶ where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

**Impairment**

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- ▶ where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- ▶ where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

**Depreciation**

Depreciation is provided for on all property, plant and equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain community assets) and assets that are not yet available for use (i.e. assets under construction).

Depreciation is calculated on the following bases:

- ▶ dwellings and other buildings – straight-line allocation over the useful economic life of the property (as advised by the valuer). Land is not usually depreciated as it does not have a determinable useful life
- ▶ vehicles, plant, furniture and equipment – they are depreciated on a straight line basis over their useful life which is determined at the time of purchase (usually three to five years). These assets include all items except fixtures and fittings to a building.
- ▶ infrastructure - they are depreciated on a straight line basis over their useful life (usually thirty years).

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

**Componentisation**

When an item of Property, Plant and Equipment has major components whose cost is significant in relation to the total cost of the asset, the components are separately depreciated.

**1. ACCOUNTING POLICIES (continued)**

**1.4. NON-CURRENT ASSETS (continued)**

The Authority's policy is to recognise three components:

- ▶ Structure
- ▶ Mechanical and electrical
- ▶ Outside space.

The Authority's assets are considered for componentisation at the time of their revaluation under the rolling five year revaluation programme. Following the end of the HRA self financing transitional period, Council dwellings are now depreciated on a componentisation basis, which is in accordance with proper accounting practice. The components are:

- Kitchen
- Bathroom
- Windows and doors
- Structure
- Roof

When the Authority replaces or restores a separately identified component, it derecognises the carrying value of the old component and recognises the carrying value of the new component.

**1.4.2 Heritage Assets**

A Heritage Asset is defined as either:

- ▶ A tangible asset with historical, artistic, scientific, technological, geophysical or environmental qualities, that is held and maintained by the Authority principally for its contribution to knowledge and culture; or
- ▶ An intangible asset with cultural, environmental or historical significance.

The Authority presents Heritage Assets as a separate line item within the Balance Sheet. Assets are held at a valuation, but where obtaining a valuation would not be commensurate with the benefit to the users of the accounts, they are held at cost.

Assets, other than land, are normally regarded as having a finite life and are subject to depreciation. Heritage Assets are preserved by the Authority, not used by the Authority, as are other assets, in the provision of services. Consequently, no depreciation allowance is made against Heritage Assets.

Asset valuations are not undertaken at regular intervals but with sufficient frequency to report realistic values in the Balance Sheet. Assets values are reviewed immediately if there is any evidence of impairment. Impairment can arise due to physical deterioration or doubts about an asset's authenticity.

**1.4.3. Investment Properties**

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, being the price that would be received to sell such an asset in an orderly transaction between market participants at the measurement date. As a non-financial asset, investment properties are measured at highest and best use. Properties are not depreciated.

Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

**1.4.4. Intangible Assets**

An intangible asset is an identifiable non-monetary asset without physical substance. The Authority recognises an intangible asset if:

- ▶ it is probable that future economic benefits, or service potential will flow from the asset to the Authority;
- ▶ the asset is controlled by the Authority either through custody or legal rights; and
- ▶ the cost of the asset can be reliably measured.

The Authority's intangible assets are its purchased software licences and its in house developed software. These are measured on initial recognition at cost and subsequently at cost less accumulated amortisation and any impairment loss.

Intangible assets are amortised on a straight-line basis over their useful economic lives (usually initially five years). The useful economic lives of intangible assets are reviewed at the end of each reporting period and revised if necessary.

**1. ACCOUNTING POLICIES (continued)****1.4. NON-CURRENT ASSETS (continued)****Revaluation and Impairment**

There is no active market for intangible assets held by the Council so they are not subject to revaluation. Management reviews intangible assets held to assess for any impairment caused by obsolescence or under-performance. If identified, the carrying value of Intangible Assets would be reduced accordingly with a charge to the Comprehensive Income & Expenditure Account.

**1.4.5. Charges to Revenue for Non-Current Assets**

Services, support services and trading accounts are debited with the following to record the annual cost of holding non-current assets

- ▶ depreciation attributable to the assets used by the relevant service
- ▶ revaluation and impairment losses on assets used by the service where there are no previous gains in the Revaluation Reserve
- ▶ amortisation of intangible assets attributable to the service

The authority is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisation. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement (equal to an amount calculated on a prudent basis determined in accordance with statutory guidance). This charge is known as the Minimum Revenue Provision (MRP).

Depreciation revaluation and impairment losses and amortisation are therefore replaced by the contribution in the general fund balance, Minimum Revenue Provision (MRP), by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

**1.4.6. Investments in Associates**

The Authority's single entity financial statements record the actual dividend received or receivable. The interest in associates is set out in Note 39 Group Interests

In the group accounts, the equity method is a method of accounting whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the investor's share of net assets of the investee. The profit or loss of the investor includes the investor's share of the profit or loss of the investee.

**1.4.7. Disposals and Non-current Assets Held for Sale**

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an asset held for sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previous losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on assets held for sale.

If assets no longer meet the criteria to be classified as assets held for sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as held for sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as assets held for sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether property, plant and equipment or assets held for sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts. A proportion of capital receipts relating to housing disposals may be payable to the government. The balance of receipts remains within the Capital Receipts Reserve, and can then only be used for new capital investment, or set aside to reduce the authority's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of noncurrent assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

**1. ACCOUNTING POLICIES (continued)****1.5. CURRENT ASSETS****1.5.1. Inventories and Long Term Contracts**

The Authority's inventories include items it holds as stores in hand and that are held in the form of materials or supplies to be consumed in the rendering of its services. Inventories are recognised on the Authority's Balance Sheet and measured at:

- ▶ the lower of cost and net realisable value, except where inventories are acquired through a non-exchange transaction in which case their cost is deemed to be their fair value at the date of acquisition; or
- ▶ the lower of cost and current replacement cost where they are held for distribution at no charge or for a nominal charge, or consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Long-term contracts are accounted for on the basis of charging the surplus or deficit on the provision of services with the consideration allocated to the performance obligations satisfied based on the goods or services transferred to the service recipient during the financial year.

**1.5.2. Debtors**

Debtors are recognised when the ordered goods have been delivered or the services rendered, and are measured at the amortised cost of the consideration to be received. An allowance for credit losses is estimated based upon past experience, and where sufficient and reliable information is available for future impacts on receipts of the debts.

**1.5.3. Cash and Cash Equivalents**

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in 30 days or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the authority's cash management.

**1.6. CURRENT LIABILITIES****1.6.1. Short Term Creditors**

Creditors are recognised when the ordered goods or services have been delivered or rendered, and measured at the amortised cost of the consideration to be paid.

**1.7. USABLE AND UNUSABLE RESERVES**

The Authority has two categories of reserves, usable and unusable:

**Usable Reserves**

These are reserves created by the Authority and earmarked for future policy purposes or to provide for contingencies. The reserves are created by transferring amounts out of the General Fund Balance. It is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then transferred back to the General Fund Balance so that there is no net charge against council tax for the expenditure.

**Unusable Reserves**

These are established by the impact of accounting and statutory arrangements and are kept to manage the accounting process for non-current assets, financial instruments, local taxation, retirement and employee benefits. They do not represent usable resources for the Authority. See Note 23 on unusable reserves for further details.

**1.8. GOVERNMENT GRANTS AND CONTRIBUTIONS**

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the authority when there is reasonable assurance that:

- ▶ the authority will comply with the conditions attached to the payments, and
- ▶ the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset in the form of the grant or contribution are required to be

### 1. ACCOUNTING POLICIES (continued)

#### 1.8. GOVERNMENT GRANTS AND CONTRIBUTIONS (continued)

consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as "Government Grants - Receipts in Advance" where material, although non material amounts will be held as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-specific Grant Income and Expenditure (non-ringfenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied Reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

#### 1.9. LEASES

IFRS 16 was issued by the International Accounting Standards Board (IASB) in 2016 to replace IAS 17. The main impact of this standard is to remove (for lessees) the distinction between finance leases and operating leases. IFRS16 requires all substantial leases to be accounted for using the acquisition approach, recognising both the value of the rights acquired from the use of an asset, and all future liabilities arising from the arrangement. This effectively means that for all substantial leases the lessee must account for them as an acquisition.

IFRS 16 requires all lessee leases (with two exemptions noted below) to be accounted for on the balance sheet, recognising the rights to use an asset i.e. accounted for as though the Authority had purchased the asset. These changes to IFRS16 do not apply where Croydon is acting as the lessor.

From 1 April 2024, the amount of annual lease payments will be split between an interest element and the principal element. The approach to determining the initial value of the asset was to use the 'cost model' which in effect equates the value of the leased asset as the sum of the principal repayments within the lease contract. This approach works for all assets except where assets are leased for a concessionary or nil consideration. Where leases are provided at a concessionary rate (e.g. peppercorn) or nil consideration this approach would result in an understatement of the value of the asset. Consequently, assets from such arrangements will need to be recognised at Fair Value, but with no associated liability. In essence they will be treated as donated assets. These valuations will be undertaken as part of the Council's independent asset valuation contract.

After the initial recognition of leased assets on the Council's balance sheet the assets will be revalued and accounted for in accordance with the Council's current valuation policies for property, plant, and equipment assets.

There are two exemptions for lessees from applying this standard. These are:

- Short term leases and
- Leases where the value of the asset that the lease relates to is low.

**1. ACCOUNTING POLICIES (continued)**

**1.9. LEASES (continued)**

The definitions we propose to apply when using these exemptions are:

- Short term leases will be defined as those with a lease term of twelve months or less at the date of their initial recognition;
- Leases where the value of the asset that the lease relates to is low will be defined as those where the value of the asset is less than £5,000 when new.

Exempt leases will continue to be accounted for as operating leases.

Under current accounting policies, the Council make an annual charge to revenue for the use of assets through its depreciation policy. The Council's depreciation policy is that assets are depreciated on a straight-line basis over their useful life, with a full year's depreciation beginning the year after their initial recognition on the balance sheet. These proposals do not change this policy other than the requirement within IFRS16 to depreciate leased assets on a straight-line basis using the lower of the remaining useful life of the asset or the remaining years on the lease liability.

The introduction of increased numbers of finance leases onto the balance sheet has increased the level of capital spend to be financed i.e., the Capital Financing Requirement (CFR). This is because the Council is recognising assets that it has not yet paid for. The lease rental payments already being made by the Council are then split into an interest cost element and a Minimum Revenue Provision (MRP) element. The MRP element will reduce the lease liability over the course of the lease, and removes the IFRS16 related borrowing balance from the Council's CFR over the lease term.

The accounting policy in respect of leases under IFRS16 that is in place for the 2025/26 accounts is as follows:

Under IFRS 16, leases are a contract, or part of a contract, that conveys the right to use an asset for a period of time in exchange for consideration with the right to use the asset and the associated liability being recognised on the balance sheet accounted for as finance leases.

The definition above has been adapted slightly in the CIPFA Code to remove the wording 'in exchange for consideration'. This adaptation removes the requirement for any financial consideration to be made in return for the right to use the asset so IFRS will apply to those arrangements which contain the right to use an asset but where there are no payments made in return.

**Measurement**

For the majority of leased assets, the Council will use the 'cost model' to determine the initial value, which equates the value of the leased asset to the sum of the principal repayments within the lease contract. The exception is where leases are provided concessionary or nil rate. Assets from such arrangements will be recognised at Fair Value, but with little or no associated liability.

After the initial recognition of leased assets on the Council's balance sheet the assets will be revalued and accounted for in accordance with the approach set out in the Council's accounting policy for Property, Plant and Equipment.

**Operating Leases**

Where the authority grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

**1.10. EMPLOYEE BENEFITS**

**Benefits Payable During Employment**

Short-term employee benefits are those due to be settled wholly within 12 months of the year-end. They include such benefits for current employees as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits and are recognised as an expense for services in the year in which employees render service to the authority.

An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit.

**1. ACCOUNTING POLICIES (continued)**

**1.10. EMPLOYEE BENEFITS (continued)**

The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday entitlements are charged to revenue in the financial year in which the holiday absence occurs.

**Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the authority to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis to the appropriate service segment or, where applicable, to a corporate service segment at the earlier of when the authority can no longer withdraw the offer of those benefits or when the authority recognises costs for a restructuring. Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the authority to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

**Post-employment Benefits**

Employees of the authority are usually members of one of two separate pension schemes:

- ▶ the Teachers' Pension Scheme,
- ▶ the Local Government Pensions Scheme, administered by London Borough of Croydon.

Both schemes provided defined benefits to members (retirement lump sums and pensions), earned as employees worked for the authority.

However, the arrangements for the teachers' scheme mean that liabilities for these benefits cannot ordinarily be identified specifically to the authority. The scheme is therefore accounted for as if it were a defined contribution scheme and no liability for future payments of benefits is recognised in the Balance Sheet. The Children Young People & Education Directorate line in the Comprehensive Income and Expenditure Statement is charged with the employer's contributions payable to Teachers' Pensions in the year.

**The Local Government Pension Scheme**

The Local Government Pension Scheme is accounted for as a defined benefits scheme:

- ▶ The liabilities of the London Borough of Croydon pension fund attributable to the authority are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projections of projected earnings for current employees.
- ▶ Liabilities are discounted to their value at current prices, using a discount rate of 5.8% (based on the indicative rate of return on high quality corporate bond).
- ▶ The assets of London Borough of Croydon pension fund attributable to the authority are included in the Balance Sheet at their fair value:
  - ▶ quoted securities – current bid price
  - ▶ unquoted securities – professional estimate
  - ▶ unitised securities – current bid price
  - ▶ property – market value.

The change in the net pensions liability is analysed into the following components:

Service cost comprising:

- ▶ current service cost – the increase in liabilities as a result of years of service earned this year – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked
- ▶ past service cost – the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years – debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement.
- ▶ net interest on the net defined benefit liability (asset), i.e. net interest expense for the authority – the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period – taking into account any changes in the net defined benefit liability (asset) during the period as a result of contribution and benefit payments.

**1. ACCOUNTING POLICIES (continued)**

**1.10. EMPLOYEE BENEFITS (continued)**

Remeasurements comprising:

- ▶ the return on plan assets – excluding amounts included in net interest on the net defined benefit liability (asset) – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
- ▶ actuarial gains and losses – changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
- ▶ Contributions paid to the London Borough of Croydon pension fund – cash paid as employer’s contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund Balance to be charged with the amount payable by the authority to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

**Discretionary Benefits**

The authority also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff (including teachers) are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

**1.11. FINANCIAL INSTRUMENTS**

**Financial Liabilities**

Financial liabilities are recognised on the Balance Sheet when the authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For most of the borrowings that the authority has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest); and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Gains and losses on the repurchase or early settlement of borrowing are credited and debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement in the year of repurchase/settlement. However, where repurchase has taken place as part of a restructuring of the loan portfolio that involves the modification or exchange of existing instruments, the premium or discount is respectively deducted from or added to the amortised cost of the new or modified loan and the write-down to the Comprehensive Income and Expenditure Statement is spread over the life of the loan by an adjustment to the effective interest rate.

Where premiums and discounts have been charged to the Comprehensive Income and Expenditure Statement, regulations allow the impact on the General Fund Balance to be spread over future years.

The reconciliation of amounts charged to the Comprehensive Income and Expenditure Statement to the net charge required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

**Financial Assets**

Financial assets are classified based on a classification and measurement approach that reflects the business model for holding the financial assets and their cashflow characteristics. There are three main classes of financial assets measured at:

- ▶ amortised cost
- ▶ fair value through profit and loss (FVPL)
- ▶ fair value through other comprehensive income (FVOCI)

**1. ACCOUNTING POLICIES (continued)**

**1.11. FINANCIAL INSTRUMENTS (continued)**

The authority's business model is to hold investments to collect contractual cash flows. Financial assets are therefore classified as amortised cost, except for those whose contractual payments are not solely payment of principal and interest (i.e. where the cash flows do not take the form of a basic debt instrument).

**Financial Assets Measured at Amortised Cost**

Financial assets measured at amortised cost are recognised on the Balance Sheet when the authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement (CIES) for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the financial assets held by the authority, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the CIES is the amount receivable for the year in the loan agreement.

Any gains and losses that arise on the derecognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

**Expected Credit Loss Model**

The authority recognises expected credit losses on all of its financial assets held at amortised cost [or where relevant FVOCI], either on a 12-month or lifetime basis. The expected credit loss model also applies to lease receivables and contract assets. Only lifetime losses are recognised for trade receivables (debtors) held by the authority.

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in assessing losses. Where risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses.

**Financial Assets Measured at Fair Value through Profit and Loss (FVPL)**

Financial assets that are measured at FVPL are recognised on the Balance Sheet when the authority becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Fair value gains and losses are recognised as they arrive in the Surplus or Deficit on the Provision of Services.

However, there is a statutory override (Statutory instrument 2018/1207, and Local Authorities (Capital finance and accounting) amendment 2023), giving a transitional period until 31.3.2025 amending this requirement for financial instruments held at FVPL. For this period any gains or losses on valuation should have no overall impact on the General Fund Balance. Therefore, all gains and losses are reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Pooled Investment Fund Adjustment Account. This has subsequently been further extended by statutory instrument 2025/422, extending the transition period to 31 March 2029.

**Fair value measurement of financial assets**

Fair value of an asset is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. The fair value measurements of the financial assets are based on the following techniques:

- ▶ instruments with quoted market prices – the market price
- ▶ other instruments with fixed and determinable payments – discounted cash flow analysis

The inputs to the measurement techniques are categorised in accordance with the following three levels:

- ▶ Level 1 inputs – quoted prices (unadjusted) in active markets for identical assets that the authority can access at the measurement date.
- ▶ Level 2 inputs – inputs other than quoted prices included within Level 1 that are observable for the asset, either directly or indirectly.
- ▶ Level 3 inputs – unobservable inputs for the asset.

Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

### 1. ACCOUNTING POLICIES (continued)

#### 1.12. PRIVATE FINANCE INITIATIVE (PFI) CONTRACTS

PFI and similar contracts are agreements to receive services, where the responsibility for making available the property, plant and equipment needed to provide the services passes to the PFI contractor. As the authority is deemed to control the services that are provided under its PFI schemes, and as ownership of the property, plant and equipment will pass to the authority at the end of the contracts for no additional charge, the authority carries the assets used under the contracts on its Balance Sheet as part of property, plant and equipment.

The original recognition of these assets at fair value (based on the cost to purchase the property, plant and equipment) was balanced by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment.

Non-current assets recognised on the Balance Sheet are revalued and depreciated in the same way as property, plant and equipment owned by the authority.

The amounts payable to the PFI operators each year are analysed into five elements:

- ▶ **fair value of the services received during the year** – debited to the relevant service in the Comprehensive Income and Expenditure Statement
- ▶ **finance cost** – an interest charge on the outstanding Balance Sheet liability, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- ▶ **contingent rent** – increases in the amount to be paid for the property arising during the contract, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- ▶ **payment towards liability** – applied to write down the Balance Sheet liability towards the PFI operator (the profile of write-downs is calculated using the same principles as for a finance lease)
- ▶ **lifecycle replacement costs** – proportion of the amounts payable is posted to the Balance Sheet as a prepayment and then recognised as additions to property, plant and equipment when the relevant works are eventually carried out.

#### 1.13. PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

##### Provisions

Provisions are made where an event has taken place that gives the authority a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the authority may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement when the authority has an obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the authority settles the obligation.

##### Contingent Liabilities

A contingent liability arises where an event has taken place that gives the authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet, but are disclosed in the notes to the accounts.

**1. ACCOUNTING POLICIES (continued)****1.13. PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)****Contingent Assets**

A contingent asset arises where an event has taken place that gives the authority a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the authority.

Contingent assets are not recognised in the Balance Sheet, but are disclosed in the notes to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

**1.14. VAT**

Output tax is VAT charged on sales, input tax is VAT paid on purchases. Revenue recognised in the Authority's Comprehensive Income and Expenditure Statement is net of all output tax charged on sales; the VAT collected is remitted to HMRC. Purchases are recognised in the Comprehensive Income and Expenditure Statement for consistency net of VAT to the extent that the VAT is recoverable. Any irrecoverable VAT is part of the associated purchase cost. Recoverable VAT is remitted to the Authority by HMRC.

**1.15. FOREIGN CURRENCY TRANSLATION**

Where the authority has entered into a transaction denominated in a foreign currency, the transaction is converted into sterling at the exchange rate applicable on the date the transaction was effective. Where amounts in foreign currency are outstanding at the year-end, they are reconverted at the spot exchange rate at 31 March. Resulting gains or losses are recognised in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

**1.16. OPERATING SEGMENTS**

Segmental information is provided to enable users of the financial statements to evaluate the nature and financial effects of the activities in which the Authority engages and the environments in which it operates. This is achieved by providing financial performance data according to how the Authority has been managed, with information corresponding to that used by management in making decisions. For Croydon Council, these segments are:

- ▶ Sustainable Communities, Regeneration & Economic Recovery Directorate;
- ▶ Children, Young People & Education Directorate;
- ▶ Adult Social Care and Health Directorate;
- ▶ Assistant Chief Executive Directorate;
- ▶ Resources Directorate;
- ▶ Housing Directorate;
- ▶ Corporate

Note: the Corporate segment holds central costs that belong in the Net Cost of Services in the CIES statement.

**1.17. STATUTORY PROVISION FOR THE REPAYMENT OF DEBT**

The Minimum Revenue Provision (MRP) is a charge to the General Fund, which reflects the statutory requirement to set aside revenue funds to repay those debts incurred in financing the Authority's fixed assets. Under accounting regulations the diminution in value of fixed assets through use or passage of time is recognised in the Comprehensive Income and Expenditure Statement by a Depreciation Charge. An adjustment is made through the MIRS to the General Fund balance that replaces the depreciation charge with the MRP.

The bases used for calculation of the MRP are as follows:

- ▶ Regulatory Method, which is used for inherited debt pre 2007, and is based on fixed payments of 2% of the balance, payable over 50 years, which is commensurate with the asset lives.
- ▶ Annuity method for unsupported borrowing and PFI debt, over a repayment period of either 40 years or 50 years
- ▶ Annuity method for Capitalisation Direction over 20 years

**1. ACCOUNTING POLICIES (continued)****1.18. JOINT OPERATIONS**

Joint operations are arrangements where the parties that have joint control of the arrangement have rights to the assets and obligations for the liabilities relating to the arrangement. The activities undertaken by the authority in conjunction with other joint operators involve the use of the assets and resources of those joint operators. In relation to its interest in a joint operation, the authority as a joint operator recognises:

- ▶ its assets, including its share of any assets held jointly
- ▶ its liabilities, including its share of any liabilities incurred jointly
- ▶ its revenue from the sale of its share of the output arising from the joint operation
- ▶ its share of the revenue from the sale of the output by the joint operation
- ▶ its expenses, including its share of any expenses incurred jointly.

**1.19. REVENUE EXPENDITURE FUNDED FROM CAPITAL UNDER STATUTE**

Legislation in England and Wales allows some expenditure to be classified as capital for funding purposes when it does not result in the expenditure being carried on the Balance Sheet as an item of property, plant and equipment. The purpose of this is to enable it to be funded from capital resources rather than charged to the General Fund and impact on that year's Council Tax.

Items classified as such are generally grants and expenditure on property not owned by the Council, and amounts directed under statute (see Exceptional Financial Support below).

Expenditure of this kind is charged to the Comprehensive Income and Expenditure Statement in accordance with the general requirements of the Code of Practice. Any statutory provision that allows capital resources to meet the expenditure is accounted for by charging it to the Capital Adjustment Account and crediting the General Fund Balance and showing it as a reconciling item in the Movement in Reserves Statement.

**1.20. EXCEPTIONAL FINANCIAL SUPPORT**

The government is providing Exceptional Financial Support (EFS) to the Council through Capitalisation Directions. These directions allow the Council to finance revenue expenditure via debt, which must be repaid over a period of 20 years.

**1.21. BORROWING COSTS**

The Authority does not capitalise borrowing costs. All borrowing costs are expensed in the year they are incurred.

**1.22. OVERHEADS AND SUPPORT SERVICES**

All overhead and support service costs are charged to the service segments in accordance with the authority's arrangements for accountability and financial performance.

### 1. ACCOUNTING POLICIES (continued)

#### 1.23. SCHOOLS

In line with accounting standards and the Code on group accounts and consolidation, all maintained schools in the borough are considered to be entities of the Council. Rather than produce group accounts the income, expenditure, current assets, current liabilities, reserves and cash flows of each school are recognised in the Council's single entity accounts. The council has the following types of maintained schools under its control:

- ▶ Community Schools
- ▶ Foundation Schools

School Non-Current Assets are recognised on the Balance Sheet where the Council directly owns the assets and where the Council holds the balance of control of the assets. Community schools and foundation schools are owned by the Council and both the buildings and land are, therefore, recognised on the Balance Sheet.

Non-current assets for Voluntary Aided and Academy schools (granted 125 year leases at peppercorn rent) are not directly owned by the Council and are not considered to be controlled by the Council as no formal rights to use the assets through a licence arrangement are passed to the School or Governing Bodies. As a result the buildings and land of these schools are not recognised on the Balance Sheet.

Where a community school transfers to academy status during the year, the value of the land and buildings are derecognised from the balance sheet and treated as a loss on disposal.

#### 1.24. EVENTS AFTER THE REPORTING PERIOD

Events after the balance sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the statement of accounts is authorised for issue. Two types of event can be identified.

- ▶ those providing evidence of conditions that existed at the end of the reporting period - the statement of accounts is adjusted to reflect such events
- ▶ those indicative of conditions that arose after the reporting period. The statement of accounts are not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts. See note 6 for further details.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 1A. Expenditure and Funding Analysis

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) by local authorities in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Authority's directorates. Income expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

2025/26	Net Expenditure Chargeable to the GF and HRA Balances £000	Adjustments between Funding and Accounting Basis £000	Net Expenditure in the CIES £000
Sustainable Communities Regeneration and Economic Recovery	61,045	2,473	63,518
Children, Young People & Education	156,609	31,133	187,742
Adult Social Care & Health	190,877	213	191,090
Assistant Chief Executive	18,828	2,662	21,490
Resources	16,642	7,844	24,486
Housing	44,928	2,657	47,585
HRA	19,263	(35,012)	(15,749)
Corporate	(3,555)	-	(3,555)
<b>Net cost of services</b>	<b>504,637</b>	<b>11,970</b>	<b>516,607</b>
Other operating expenditure	(8,520)	(486)	(9,006)
Financing and Investment Income and Expenditure	(15,550)	76,599	61,049
Taxation and Non-Specific Grant Income	(462,378)	(22,578)	(484,956)
<b>(Surplus)/Deficit</b>	<b>18,189</b>	<b>65,505</b>	<b>83,694</b>
<b>Opening GF and HRA Balances and Reserves</b>	<b>(174,812)</b>		
Add (surplus) / deficit on General Fund in year	8,829		
Add (surplus) / deficit on HRA Balance in year	9,360		
<b>Closing General Fund and HRA balance 31 March 2026</b>	<b>(156,623)</b>		

  

2024/25	Net Expenditure Chargeable to the GF and HRA Balances £000	Adjustments between Funding and Accounting Basis £000	Net Expenditure in the CIES £000
Sustainable Communities Regeneration and Economic Recovery	67,799	18,939	86,738
Children, Young People & Education	126,808	9,868	136,676
Adult Social Care & Health	168,195	36	168,231
Assistant Chief Executive	19,549	4,902	24,451
Resources	16,903	(2,240)	14,663
Housing	30,395	5,955	36,350
HRA	(2,465)	(12,669)	(15,134)
Corporate	(49,548)	59,610	10,062
<b>Net cost of services</b>	<b>377,636</b>	<b>84,401</b>	<b>462,037</b>
Other operating expenditure	19,649	(19,117)	532
Financing and Investment Income and Expenditure	75,888	(855)	75,033
Taxation and Non-Specific Grant Income	(422,074)	(47,413)	(469,487)
<b>(Surplus)/Deficit</b>	<b>51,099</b>	<b>17,016</b>	<b>68,115</b>
<b>Opening GF and HRA Balances and Reserves</b>	<b>(225,911)</b>		
Add (surplus) / deficit on General Fund in year	43,806		
Add (surplus) / deficit on HRA Balance in year	7,293		
<b>Closing General Fund and HRA balance 31 March 2025</b>	<b>(174,812)</b>		

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 1B. Note to the Expenditure and Funding Analysis

This note provides further analysis of the adjustments between funding and accounting basis shown in Note 1A.

	Adjustments for capital purposes £000	Net change for the pensions adjustments £000	Other differences £000	Total adjustments between funding and accounting £000
<b>2025/26</b>				
Sustainable Communities Regeneration and Economic Recovery	7,856	(5,382)		2,474
Children, Young People & Education	6,984	(5,273)	29,422	31,133
Adult Social Care & Health	2,098	(1,885)		213
Assistant Chief Executive	3,260	(598)		2,662
Resources	11,036	(3,191)		7,845
Housing	2,657			2,657
HRA	(34,283)	(729)		(35,012)
Corporate				0
<b>Net cost of services</b>	<b>(392)</b>	<b>(17,058)</b>	<b>29,422</b>	<b>11,972</b>
Other Income and Expenditure				
Other operating expenditure	(488)			(488)
Financing and Investment Income and Expenditure	69,193	5,231	2,177	76,601
Taxation and non-specific grant income	(12,354)		(10,226)	(22,580)
<b>Differences between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or deficit</b>	<b>55,959</b>	<b>(11,827)</b>	<b>21,373</b>	<b>65,505</b>
<b>2024/25</b>				
Sustainable Communities Regeneration and Economic Recovery	21,529	(2,590)		18,939
Children, Young People & Education	(4,348)	(2,512)	16,728	9,868
Adult Social Care & Health	1,014	(978)		36
Assistant Chief Executive	5,179	(277)		4,902
Resources	(570)	(1,670)		(2,240)
Housing	5,955			5,955
HRA	(12,165)	(504)		(12,669)
Corporate	59,300	310		59,610
<b>Net cost of services</b>	<b>75,894</b>	<b>(8,221)</b>	<b>16,728</b>	<b>84,401</b>
Other Income and Expenditure				
Other operating expenditure	(17,546)	(1,571)		(19,117)
Financing and Investment Income and Expenditure	(445)		(410)	(855)
Taxation and non-specific grant income	(47,413)			(47,413)
<b>Differences between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or deficit</b>	<b>10,490</b>	<b>(9,792)</b>	<b>16,318</b>	<b>17,016</b>

#### Adjustments for Capital purposes

This column adds in depreciation and impairment and revaluation gains and losses in the service line. For other operating expenditure, it adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets. For financing and investment income and expenditure, it adjusts for the statutory charges for capital financing and investment i.e. Minimum Revenue Provision and other revenue contributions are deducted from other income and expenditure as these are not chargeable under income and expenditure. Taxation and non specific grant income and expenditure - capital grants, with no outstanding conditions, are adjusted for income not chargeable under generally accepted accounting practices. Revenue grants are adjusted from those receivable in the year to those receivable without conditions or for which conditions were satisfied in year.

#### Net change for the pensions adjustments

Net change for the renewal of pension contributions and the addition of IAS19 Employee Benefits pension related expenditure and income. For services, this represents the removal of the employer pension contributions made by the authority as allowed by statute and the replacement with current service costs and past service costs. For financing and investment income and expenditure, the net interest on the defined benefit liability is charged to the CIES.

**1B. Note to the Expenditure and Funding Analysis (continued)**

**Other differences**

Other differences between amounts debited / credited to the CIES and amounts payable / receivable to be recognised under statute. For services, this represents removal of the annual leave accrual adjustment. For financing and investment income and expenditure the other differences column recognises adjustments to General Fund for the timing differences for premiums and discounts and financial instruments. The charge under taxation and non-specific grant income and expenditure represents the difference between what is chargeable regulations under statutory for Council Tax and Non-Domestic Rates that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference, as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

**1C. Expenditure and Income Analysed by Nature**

	<b>2025/26</b>	<b>2024/25</b>
	<b>£000</b>	<b>£000</b>
<b>Expenditure</b>		
Employee benefits expenses	318,273	295,615
Other service expenses	1,012,090	1,010,463
Depreciation amortisation and impairment	45,071	51,635
Loss/(Gain) on disposal of non-current assets	(10,321)	(1,667)
Impairment of long-term loans		19,233
Interest payments	64,653	60,619
Precepts and Levies	1,315	1,433
<b>Total</b>	<b>1,431,081</b>	<b>1,437,331</b>
<b>Income</b>		
Fees and charges and other service income	(350,168)	(380,450)
Income from Council Tax and Business Rates & Non Service Income	(362,038)	(333,148)
Government grants and contributions	(637,041)	(642,336)
Interest and investment income	1,860	(13,282)
<b>Total</b>	<b>(1,347,387)</b>	<b>(1,369,216)</b>
<b>Deficit/(Surplus) on provision of services</b>	<b>83,694</b>	<b>68,115</b>

**2. ACCOUNTING STANDARDS ISSUED, NOT ADOPTED**

The Code of Practice on Local Authority Accounting in the United Kingdom (the Code) requires the disclosure of information relating to the expected impact of an accounting change that will be required by a new standard that has been issued but not yet adopted. At the balance sheet date, the following standards have been issued but not adopted:

- ▶ IFRS18 - Presentation and Disclosures in Financial Statements was issued in April 2024 with an effective date of 1 January 2027. It has the potential to change subtotalling and aggregation principles, but it is unclear yet to what extent any changes will be adopted by the CIPFA code of practice, although an alignment review is underway by the body that sets the Code of Practice.
- ▶ IFRS19 - Subsidiaries without Public Accountability has an effective date of 1 January 2027, but is not anticipated to have any impact on the Council's accounts, as group reporting requirements are set by the Code of Practice.
- ▶ Amendments to IFRS9 and IFRS7 - Classification and Measurement of Financial Instruments - has an effective date of 1 January 2026 and so is not in scope of the 2025-26 Code of Practice. It has the potential to create classification or disclosure changes in relation to financial instruments but is not expected to cause structural changes to the Council's accounts.

**3. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES**

In applying the accounting policies set out in Note 1, the Authority has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are as follows:

**Croydon Affordable Housing - long term lease of properties**

During the period 2017/18 to 2019/20 the Council entered into a series of 80 year leases with Croydon Affordable Homes LLP (CAH LLP) and Croydon Affordable Tenures LLP (CAT LLP) with respect to 346 dwellings owned by the Council. The Council judgement is that control of these properties did not pass to CAH LLP or CAT LLP, but instead remained with the Council. The properties therefore remain in the Council's balance sheet, with CAH LLP and CAT LLP as the landlord to the tenants.

As part of the lease of properties to CAH LLP and CAT LLP, two external funders entered into leases with the Council and the LLPs which resulted in the payment to the Council of an up front lease premium, in return for guaranteed future rent income being paid back to the funders over a period of 40 years.

The Council's earlier judgement under IFRIC27 has been superceded by the adoption of IFRS16. The Council reviewed its judgement about the series of linked contracts between the Council, the two LLPs and funders, and determined that the arrangements do not contain a lease, because the economic benefit of the properties is returned to the Council.

Accordingly, the properties will remain recognised in the Council's balance sheet as property, plant and equipment, and the liability to repay the funders remains included as a Long Term Liability in the Council's accounts.

	31 March 2026 £'000	31 March 2025 £'000
Net book value of properties recognised in the Council's accounts	113,898	115,625
Liability held in the Council's balance sheet as a result of this judgement	(70,556)	(70,916)

**Schools Ownership**

As set out in the accounting policies, the Council has reviewed control of schools on a case by case basis, and recognised only those schools where the Council has the balance of control, as shown in the table below:

	Number of schools	& Buildings recognised £'000
Community Schools, Foundation Schools, Nursery Schools, Special Schools	30	347,159
Voluntary Aided Faith Schools (excluded from balance sheet)	10	nil

**Group Boundary**

Croydon has made judgements in accordance with accounting policy 1.1 about which entities are within the group boundary. The judgements made are set out in Note 39.

**Pension Asset**

In calculating the net pensions asset or liability, the Council has made a judgement that the statutory framework for setting employer's contributions under its pension schemes constitutes a minimum funding requirement. The Council has determined that the accounting standard (IFRIC 14 IAS19) has set an asset ceiling on the amount that can be disclosed as an asset. These restrict the current realisability of the pension surplus through the reductions in future employer's contributions. The asset ceiling has been factored into the calculations by the Council's actuary, and is reflected in the valuations in these accounts.

This has resulted in a defined benefit liability for the Council's pension scheme at 31 March 2026. Please refer to note 41 for further information.

**Leases**

In applying the Council's accounting policy 1.9, the Council has made certain judgements that have a significant effect on the amounts recognised in the financial statements. The most significant judgements relating to IFRS 16 are:

- ▶ **Determination of lease term**                      The Council assesses whether it is reasonably certain that extension or termination options will be exercised. This judgement affects both the right of use asset and liability measurement.
  
- ▶ **Discount Rate Applied**                              Where the implicit interest rate cannot be readily determined, the Council uses incremental borrowing rates (PWLb certainty rate) over a similar term to the lease term.

**3. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES**

- ▶ Classification of service contracts      The Council evaluates whether contracts convey the right to control the use of an identified asset. Judgement is required to distinguish between service arrangements and leases.
- ▶ Non lease components                      Where a lease includes an element of payment for services rather than the right of use, sums have been excluded from the lease right of use calculation and will instead be expensed.
- ▶ Materiality and low-value                  Judgement is applied in determining which leases qualify for the low-value exemption.

**4. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY**

The Statement of Accounts contains estimated figures that are based on assumptions made by the Authority about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be different from the assumptions and estimates. The following items are in the Authority's Balance Sheet for which there is a risk of adjustment in the forthcoming financial year:

**Pension Fund Assets and Liabilities**

Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. The actuaries Hymans Robertson LLP provide the Council with expert advice about the assumptions applied, and an estimation of the net pension position. Liabilities are discounted to their present value, using a discount rate of 6.2% (5.8% in 2024/25) based on the indicative rate of return on high quality corporate bonds.

The assets of the scheme attributable to the London Borough of Croydon are included in the Balance Sheet at their fair value:

- Quoted securities - current bid price or the last trade price depending upon the convention of the market
- Unquoted securities - professional estimate
- Unlisted securities - current bid price
- Property - market value.

The difference between the two, the net liability, is a notional figure; the result of applying the measurement rules within IAS19. Their purpose is to provide a consistent framework of measurement for all Pension Funds to facilitate comparability. The result from the measurement rules would only become a reality if a Pension Fund invested all of its funds in high quality corporate bonds. This is not the case; the Pension Fund invests in a wide portfolio of assets utilising the skills of professional fund managers with the objective of securing a return sufficient to meet the obligations of the Fund as they fall due. IAS19 requires the disclosure of the sensitivity of the results to the methods and assumptions used. The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

Change in assumptions at 31 March 2026:

- 0.1% decrease in Real Discount Rate
- 1 year increase in member life expectancy
- 0.1% increase in the Salary Increase Rate
- 0.1% increase in the Pension Increase Rate

Approximate % increase to Employer Liability	Approximate monetary amount £000
1.0%	19,031
4.0%	53,725
0.0%	541
1.0%	18,485

Details of the Pension Fund position are provided in Note 41 (Pensions - IAS19 and Accounting Code of Practice disclosure notes). For 2025/26, the Council's actuary has concluded that the Council has a net Pensions Asset, but under IFRIC 14 this is being accounted for as a net Pensions Liability.

**Property, Plant and Equipment and Investment Properties**

Property, Plant and Equipment and Investment Properties are held on the Balance Sheet at net book value. These assets are depreciated according to the depreciation policy set by the Council, as detailed in the Accounting Policies section of this Statement of Accounts. The useful economic lives of all assets are reviewed annually to ensure that accurate asset values are reflected on the Balance Sheet. This procedure together with the 5 year rolling valuation and formal review of valuation changes each year is being undertaken to minimise the risk of asset values being mis-stated on the Balance Sheet.

**4. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY (cont'd)**

There is always uncertainty in estimating the useful economic life of an asset, but it is expected that drawing upon past experience of useful lives, undertaking annual reviews, and the detailed acquisition plans within the Capital Strategy will minimise the uncertainty.

Estimated values may vary from the actual prices that could be achieved if an asset was disposed at the reporting date. The carrying amounts subject to this uncertainty are set out below, along side the impact of a 1% change in the estimated value:

		<b>Carrying Value 31 March 2026 £'000</b>	<b>Sensitivity to 1% change £'000</b>
Council Dwellings	See Note 12a	1,060,759	10,608
Other Land and Buildings	See Note 12a	1,099,714	10,997
Vehicles Plant & Equipment, Community Assets	See Note 12a	25,768	258
Surplus Assets		174	2

**Fair Value Measurement**

When the fair values of financial assets and liabilities cannot be measured based on quoted process in active markets, their fair value is measured using valuation techniques, such as quoted prices for similar assets, or a discounted cash flow model. Where possible, the inputs to these valuation techniques are based on observable data, but where this is not possible, judgement is required in establishing fair values. These judgements typically include considerations such as uncertainty and risk. However, changes in the assumptions used could affect the fair value of the authority's assets and liabilities. The carrying amounts subject to this uncertainty are set out below, along side the impact of a 1% change in the estimated value.

		<b>Carrying Value 31 March 2026 £'000</b>	<b>Sensitivity to 1% change £'000</b>
Investment Property	See Note 14	13,521	135
Non-property Investments	See Note 16	31,385	314

**Allowance for Credit Losses**

The allowance is estimated based upon the Authority's past experience of collection rates in conjunction with a prudent view of the current economic climate and its possible impact on those collection rates. The estimation within the credit loss allowance could cause the carrying value of Short Term debtors to be over or under-stated, as well as under or over-stating the net cost of services.

The carrying amounts subject to this uncertainty are set out below, along side the impact of a 1% change in the estimated value:

		<b>Carrying Value 31 March 2026 £'000</b>	<b>Sensitivity to 1% change £'000</b>
Short Term trade receivables	See Note 17	(128,620)	(1,286)
Short Term non trade receivables	See Note 17	(89,245)	(892)

**Leases**

The following assumptions and sources of estimation uncertainty could result in material adjustments to the carrying amounts of lease assets and liabilities within the next financial year:

- ▶ **Future changes in lease terms**      If the Council reassesses its likelihood of exercising extension or termination options, lease liabilities could increase or decrease significantly.
- ▶ **Changes in discount rates**        A 1% increase in the discount rate would reduce the present value of lease liabilities by £1.8m, as future cashflows become less valuable.
- ▶ **Index-linked lease payments**      Future changes in CPI/RPI indices could materially affect the value of lease liabilities (although current measurement only includes known changes and does not include forecast changes)

**5. MATERIAL ITEMS OF INCOME AND EXPENSE**

Material items of income and expense during the year are highlighted to help the reader understand movements in the Comprehensive Income and Expenditure Statement.

**Pensions Assets and Liabilities**

During 2025/26, the Council's actuarial review determined that whilst the pension fund is a net asset, under IFRIC 14 it is accounted for as a liability. This valuation is a result of changes in financial assumptions and returns on assets. It should be noted that this is not an assessment of the cash value of the funding difference; it is a notional sum that is reversed out through the Local Government accounting mechanism. The carrying value of the net pension liability is £52.612m

**Capitalisation Directions used to balance the Council's General Fund**

The Council has received permission from the Secretary of State to bring its General Fund into balance by charging exceptional amounts of revenue expenditure to capital in recent years. This is known as a Capitalisation Direction. The table below sets out the value of capitalisation directions applied to each financial year. Amounts are not cumulative.

	<b>2025/26 £000's</b>	<b>2024/25 £000's</b>
<i>In Principle</i> * permission, granted in 2023, now applied	108,700	51,000
<b>Total Capitalisation Direction</b>	<b>108,700</b>	<b>51,000</b>

\*Permission was granted on a provisional basis, and is subject to final confirmation from the Secretary of State.

**Expected Credit Loss for capital loans**

The Council had made a series of loans to its wholly owned development company Brick by Brick (Croydon) Limited. A review of the loans, and what was expected to be repaid has resulted in an increase in the expected credit loss for this asset. The carrying value of loans is now:

	<b>2025/26 £000's</b>	<b>2024/25 £000's</b>
Gross value of loans at 31 March	86,679	86,679
Reassignment to Regen Coulsdon Ltd	(21,000)	(21,000)
Expected Credit Loss	(65,679)	(65,679)
<b>Carrying Value of Loan at 31 March</b>	<b>-</b>	<b>-</b>

**Acquisition of Red Clover Gardens**

In 2024-25, Brick by Brick (Croydon) Limited sold the Red Clover Garden site to Regen Coulsdon Ltd. The payment of which was - in part - an assignment of a £21m loan balance from Brick by Brick to Regen Coulsdon Ltd. At 31.3.2025 the Council impaired 1 loan by £5.25m, to a carrying value of £15.75m.

During 2025-26, this loan was not repaid, and the Council took ownership of the 3 Red Clover Garden blocks on which the loan was secured. This has been treated as a non-cash settlement of a loan. The three Red Clover Garden blocks are now part of the Council's property, plant and equipment balances.

	<b>2025/26 £000's</b>
Net Carrying Value of Loan assigned to Regen Coulsdon written out	15,750
Fair Value of Red Clover Garden recognised	(19,559)
Gain to Comprehensive Income & Expenditure Account - see Note 9	<b>(3,809)</b>

**6. EVENTS AFTER THE REPORTING PERIOD**

**Adjusting Events**

There have been no adjusting events after the balance sheet date that have required a change to the balance sheet figures at 31 March 2026.

**Non-adjusting events**

The following non-adjusting event has taken place after the balance sheet date:

Loans to Brick by Brick (Croydon) Ltd of £64.7m were written off by the Council on 1st April 2026. This enabled the company to enter a solvent winddown. Further information can be found at the following link:

<https://democracy.croydon.gov.uk/documents/d2693/Printed%20decision%20Brick%20by%20Brick%20Croydon%20Ltd%20Solvent%20Wind-Down%20and%20Loan%20Write%20Off.pdf?T=5>

The Department for Education have announced a Dedicated Schools Grant Stability Grant will be issued in 2026-27 to write off 90% of the DSG deficit at 31.3.2026. The council has submitted its DSG Recovery Plan and expects to receive this funding in 2026-27. This income cannot be accounted for in 2025-26, but will have a material impact on the Council's cumulative DSG deficit of £57.6m, writing off up to £52m of the total.

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**7. ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS**

This note provides further details as to the make up of the relevant line in the Movement In Reserves Statement

2025-26	General Fund	HRA	Capital Receipts	Capital Grants Unapplied	Major Repairs Reserve	Total Usable Reserves	Total Unusable Reserves
	Balance	Balance	Balance	Balance	Balance	Balance	Balance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Adjustments involving the Capital Adjustment Account</b>							
<b>Reversal of items debited or credited to the CIES</b>							
Charges for depreciation and impairment of non-current assets (including HRA)	(30,405)	0	0	0	(14,244)	(44,649)	44,649
IFRS16 - Depreciation	(3,053)	0	0	0	0	(3,053)	3,053
Impairment/revaluation gains reversing losses previously charged to CIES	6,510	(104)	0	0	0	6,406	(6,406)
Amortisation of intangible assets	(4,090)	(58)	0	0	0	(4,148)	4,148
Revenue expenditure funded from capital under statute	(124,193)	0	0	0	0	(124,193)	124,193
Secretary of State Capitalisation Direction	0	0	0	0	0	0	0
Long term loans repaid	0	0	0	0	0	0	0
Red Clover Gardens add site to OLB after default	19,559	0	0	0	0	19,559	(19,559)
Long term loans - impairment Red Clover Gardens	(15,750)	0	0	0	0	(15,750)	15,750
IFRS16 - Derecognition	2,162	0	0	0	0	2,162	(2,162)
Amounts of investments written off on disposal or sale as part of the gain/loss on disposal to the CIES	0	0	0	0	0	0	0
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES	(836)	(7,590)	0	0	0	(8,426)	8,426
Movement in the Fair Value of Investment Properties	(930)	0	0	0	0	(930)	930
Use of the Capital Receipts Reserve to finance new capital expenditure	0	0	37,203	0	0	37,203	(37,203)
Use of the Major Repairs Reserve to finance new capital expenditure	0	0	0	0	14,244	14,244	(14,244)
Capital grants and contributions applied	13,500	11,609	0	0	0	25,109	(25,109)
<b>Inclusion of items not debited or credited to the CIES</b>							
Application of grants to capital financing from the Capital Grants Unapplied Account	0	0	0	11,661	0	11,661	(11,661)
Statutory provision for the financing of capital investment (Minimum Revenue Provision)	33,765	0	0	0	0	33,765	(33,765)
Capital expenditure charged against the General Fund and HRA balances	4,168	13,428	0	0	0	17,596	(17,596)
<b>Adjustments involving the Capital Receipts Reserve</b>							
Receipts from disposals during the year	1,770	16,999	(18,769)	0	0	0	0
Cost of disposals	(71)	0	71	0	0	0	0
<b>Adjustments involving Capital Grants Unapplied</b>							
Transfer of capital grants to Capital Grants Unapplied	7,653	0	0	(7,653)	0	0	0
<b>Adjustments involving the Financial Instruments Adjustment Account</b>							
Amount by which finance costs charged to the CIES are different from finance costs chargeable in the year in accordance with statutory requirements	782	0	0	0	0	782	(782)
	0	0	0	0	0	0	0
<b>Adjustments involving the Pensions Reserve</b>							
Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	(29,561)	(1,941)	0	0	0	(31,502)	31,502
Employer's pensions contributions and direct payments to pensioners payable in the year	40,659	2,670	0	0	0	43,329	(43,329)
<b>Adjustments involving the Collection Fund Adjustment Account</b>							
Amount by which Council Tax and NNDR income credited to the CIES is different from Council Tax income calculated for the year in accordance with statutory requirements	10,223	0	0	0	0	10,223	(10,223)
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>Adjustments involving the Pooled Investment Fund Adjustment Account</b>							
Gains / losses on valuation of financial instruments held at Fair Value Through Profit and Loss	(2,958)	0	0	0	0	(2,958)	2,958
<b>Adjustments involving the Dedicated Schools Grant Adjustment Account</b>							
School budget deficit transferred from General Fund in accordance with statutory requirements	(29,422)	0	0	0	0	(29,422)	29,422
<b>Total Adjustments</b>	<b>(100,518)</b>	<b>35,013</b>	<b>18,505</b>	<b>4,008</b>	<b>0</b>	<b>(42,992)</b>	<b>42,992</b>

NOTES TO THE CORE FINANCIAL STATEMENTS

7. ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS

This note provides further details as to the make up of the relevant line in the Movement In Reserves Statement

2024-25	General Fund Balance £'000	HRA Balance £'000	Capital Receipts Balance £'000	Capital Grants Unapplied Balance £'000	Major Repairs Reserve Balance £'000	Total Usable Reserves Balance £'000	Total Unusable Reserves Balance £'000
<b>Adjustments involving the Capital Adjustment Account</b>							
<b>Reversal of items debited or credited to the CIES</b>							
Charges for depreciation and impairment of non-current assets (including HRA)	(33,065)				(14,040)	(47,105)	47,105
Revaluation losses on Property, Plant and Equipment	8,920	57				8,977	(8,977)
Impairment/revaluation gains reversing losses previously charged to CIES							
Amortisation of intangible assets	(4,443)	(87)				(4,530)	4,530
Revenue expenditure funded from capital under statute	(12,928)					(12,928)	12,928
Secretary of State Capitalisation Direction	(51,000)					(51,000)	51,000
Long term loans repaid	(16,817)					(16,817)	16,817
Long term loans - impairment	(19,233)					(19,233)	19,233
Amounts of investments written off on disposal or sale as part of the gain/loss on disposal to the CIES	(8,812)					(8,812)	8,812
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES	(26,193)	(5,152)				(31,345)	31,345
Movement in the Fair Value of Investment Properties	(8,296)					(8,296)	8,296
Use of the Capital Receipts Reserve to finance new capital expenditure			62,378			62,378	(62,378)
Use of the Major Repairs Reserve to finance new capital expenditure					14,040	14,040	(14,040)
Capital grants and contributions applied	22,545	1,324				23,869	(23,869)
<b>Inclusion of items not debited or credited to the CIES</b>							
Application of grants to capital financing from the Capital Grants Unapplied Account				9,000		9,000	(9,000)
Statutory provision for the financing of capital investment (Minimum Revenue Provision)	30,729					30,729	(30,729)
Capital expenditure charged against the General Fund and HRA balances	1,480	12,196				13,676	(13,676)
<b>Adjustments involving the Capital Receipts Reserve</b>							
Receipts from disposals during the year	31,121	10,663	(41,784)			0	0
Cost of disposals	(592)	(175)	767			0	0
Receipts from the repayment of loans	16,817	0	(16,817)			0	0
<b>Adjustments involving Capital Grants Unapplied</b>							
transfer of unused capital grants to Capital Grants Unapplied	40,451			(40,451)		0	0
<b>Adjustments involving the Financial Instruments Adjustment Account</b>							
Amount by which finance costs charged to the CIES are different from finance costs chargeable in the year in accordance with statutory requirements	782					782	(782)
<b>Adjustments involving the Pensions Reserve</b>							
Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	(29,458)	(1,924)				(31,382)	31,382
Employer's pensions contributions and direct payments to pensioners payable in the year	38,650	2,524				41,174	(41,174)
<b>Adjustments involving the Collection Fund Adjustment Account</b>							
Amount by which Council Tax and NNDR income credited to the CIES is different from Council Tax income calculated for the year in accordance with statutory requirements	(3,163)					(3,163)	3,163
<b>Adjustments involving the Pooled Investment Fund Adjustment Account</b>							
Gains / losses on valuation of financial instruments held at Fair Value Through Profit and Loss	2,791					2,791	(2,791)
<b>Adjustments involving the Dedicated Schools Grant Adjustment Account</b>							
School budget deficit transferred from General Fund in accordance with statutory requirements	(16,728)					(16,728)	16,728
<b>Total Adjustments</b>	<b>(36,442)</b>	<b>19,426</b>	<b>4,544</b>	<b>(31,451)</b>	<b>0</b>	<b>(43,923)</b>	<b>43,923</b>

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 8. TRANSFERS TO / FROM EARMARKED RESERVES

This note sets out the amounts set aside from the General Fund in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund expenditure in year.

	Balance at 31 March 2024 £000	Movement In 2024/25 £000	Balance at 31 March 2025 £000	Movement In 2025/26 £000	Balance at 31 March 2026 £000
<b>General Fund - Non Schools</b>					
Growth Zone	(27,865)	(2,132)	(29,997)	4,654	(25,343)
Corporate Contingency	(5,398)	5,398	0	0	-
Public Health	(15,206)	2,673	(12,533)	1,373	(11,160)
Local Outbreak Planning	(2,832)	2,832	0	0	-
Council Tax and NNDR Smoothing Reserve	(20,138)	13,356	(6,782)	1,240	(5,542)
Insurance Reserve	(2,536)	(403)	(2,939)	160	(2,779)
Street Lighting	(7,863)	51	(7,812)	3,000	(4,812)
Streets and Neighbourhood Reserve	(1,074)	824	(250)	250	-
Vulnerable Renters Fund Reserve	(1,304)	1,212	(92)	0	(92)
Schools Deficit Funding	(1,000)	0	(1,000)	0	(1,000)
Financial Improvement Reserve	(7,409)	3,961	(3,448)	1,289	(2,159)
Bad Debt Reserve	(1,000)	0	(1,000)	0	(1,000)
Homelessness Grant Reserve	(790)	790	0	(450)	(450)
Local Elections	(358)	(319)	(677)	(188)	(865)
Homes for the Future PFI	(1,122)	0	(1,122)	(1,000)	(2,122)
Ashburton PFI	(1,505)	(161)	(1,666)	(1,160)	(2,826)
Adult Social Care	(1,800)	0	(1,800)	0	(1,800)
Corporate Risk Reserve	(13,000)	13,000	0	0	-
Business Risk Reserve	(9,008)	(2,943)	(11,951)	3,032	(8,919)
HB Multidisciplinary Team	(530)	30	(500)	133	(367)
Dedicated Schools Grant (DSG)	(9,852)	0	(9,852)	0	(9,852)
Traded Services	(871)	0	(871)	0	(871)
Coroners	(482)	37	(445)	(54)	(499)
Family Hubs Reserve	(2,047)	1,007	(1,040)	90	(950)
Croydon Works	(1,372)	(182)	(1,554)	89	(1,465)
Transformation Reserve	(5,250)	2,509	(2,741)	644	(2,097)
Borough CIL - Local Meaningful Proportion	(5,061)	(36)	(5,097)	321	(4,776)
Homes for Ukraine - Tariff	(4,609)	653	(3,956)	665	(3,291)
Homes for Ukraine - Education	(1,319)	490	(829)	366	(463)
Asylum dispersal	(623)	607	(16)	(466)	(482)
Borough CIL	(620)	0	(620)	0	(620)
Croydon Local Plan	(753)	523	(230)	153	(77)
Work Health Programme	(691)	(127)	(818)	575	(243)
Revenues and Benefits Reserve	0	0	0	(1,253)	(1,253)
School Payments Reserve	0	0	0	(699)	(699)
Better Care Fund Reserve	0	0	0	(945)	(945)
Housing Compensation Reserve	0	0	0	(560)	(560)
Section 106 developer contributions	0	0	0	(4,733)	(4,733)
Other Reserves under £0.5m	(6,129)	(1,711)	(7,840)	1,291	(6,549)
<b>Sub-total Non Schools</b>	<b>(161,417)</b>	<b>41,939</b>	<b>(119,478)</b>	<b>7,817</b>	<b>(111,661)</b>
<b>General Fund - Schools:</b>					
Balances held by schools	(7,260)	1,867	(5,393)	1,012	(4,381)
<b>Total GF Earmarked Reserves</b>	<b>(168,677)</b>	<b>43,806</b>	<b>(124,871)</b>	<b>8,829</b>	<b>(116,042)</b>

**8. TRANSFERS TO / FROM EARMARKED RESERVES (continued)**

**8.1 Earmarked Reserves - Explanations**

The Council has established various reserves for specific purposes. The amounts, purposes and objectives of these reserves are summarised below for all reserves over £0.5m:

**Growth Zone** - This funding will be used to meet borrowing costs of up-front investment until the Growth Zone can be supported by its own revenue generation.

**Corporate Contingency** - This reserve has been set aside to support various unknown one off risks, particularly as the organisation progresses through its recent financial challenges. This reserve was utilised in 2024-25.

**Public Health** - Public Health grant funding set aside to tackle specific public health issues as set out in the conditions of this grant.

**Local Outbreak Planning** - Public health grant funding to tackle COVID-19, working to break the chain of transmission and protecting the most vulnerable. The deadline for using this funding was September 2024, and the reserve is now fully used.

**Council Tax and NNDR Smoothing Reserve** - Reserve set aside for the Council Tax and Business Rate Income timing differences arising from the Collection Fund.

**Insurance Reserve** - A fund for potential insurance claims yet to be received that did not form part of the insurance provision. The insurance fund is maintained in order to underwrite a substantial proportion of the Council's insurable risks including damage to Council and school property and contents, consequential loss, theft, civic regalia, motor accidents and liability claims made by members of the public, customers or employees of the Council. The fund covers claims up to the Council's excess of £250,000 (£125,000 for motor vehicles), with a maximum yearly exposure to £1.25 million on property and £1.25 million on liability. Premiums are paid into the fund by the Council service centres, with them being based on commercial rates. By utilising an insurance fund, external insurance premiums are kept to a minimum. The self insurance fund is reviewed on an annual basis to ensure that it has sufficient balances to cover existing and potential future claims. The Insurance team also work closely with the Risk Management section to identify and manage risks in order to further reduce the likelihood of claims.

**Street Lighting** - this reserve is to help smooth the costs recognised over the long-term life of the PFI contract.

**Streets and Neighbourhood** - Reserve to support initiatives across streets and neighbourhoods to promote resident and business experience.

**Vulnerable Renters Fund** - held to provide support to those at risk of eviction due to arrears to prevent homelessness.

**Schools Deficit Reserve** - Allowance for schools in deficit closing and reming deficit failing on general fund.

**Financial Improvement Reserve** - funding earmarked to deliver improvements to financial processes and management to deliver the recommendations set out in the Council's Annual Governance Statement.

**Bad Debt Reserve** - Allowance for decline in collection rates in case of further economic decline.

**Homelessness Grant** - This is unspent grant ringfenced to prevent homelessness, and has been used in 2024-25.

**Local Elections** - This reserve is to smooth out the costs of elections, which do not fall equally each and every year.

**Homes for the Future PFI Sinking Fund** - This reserve is to smooth out the costs and income of this PFI contract over its life.

**Ashburton PFI Sinking fund** - This reserve is to smooth out the costs and income of this PFI contract over its life.

**Adult Social Care** - This reserve is to deal with unforeseen costs that may arise as knock-on impacts from the turbulence of recent years on the supply chain

**Corporate Risk Reserve** - This reserve is held to mitigate against risks arising at a corporate level, and was used in full in 2024-25 to address the in-year over-spend.

**Business Risk Reserve** - funds held to address operational business risks.

**HB Multidisciplinary Team** - to fund a working group drawn from across the Council to reduce Housing Benefit expenditure subsidy loss.

**8. TRANSFERS TO / FROM EARMARKED RESERVES (continued)**

**8.1 Earmarked Reserves - Explanations (continued)**

**Dedicated Schools Grant** - this represents underspends on the Dedicated Schools ringfenced grant. However, it excludes deficit amounts, which are held in an unusable reserve called "DSG Adjustment Account". These two reserves need to be combined to understand the total DSG position of the Council.

**Traded Services** - this represents accumulated gains to date of traded services.

**Coroners** - this is to assist in smoothing costs evenly each year.

**Family Hubs Reserve** - this is carried forward underspend on ring-fenced grant.

**Croydon Works** - this is carried forward unspent ring-fenced grant.

**Transformation Reserve** - this is to support the one-off costs of transformation.

**Community Infrastructure Levy - Local Meaningful Proportion** - this represents unused funding raised through Community Infrastructure Levy (CIL) that will be used to fund infrastructure investment (previously this had been recognised solely in Capital Grants Unapplied reserve).

**Homes for Ukraine - Tariff** - this is carried forward underspend on ring-fenced grant.

**Homes for Ukraine - Education** - this is carried forward underspend on ring-fenced grant.

**Asylum Dispersal** - this is carried forward underspend on ring-fenced grant.

**Borough CIL** - this represents unused funding raised through Community Infrastructure Levy (CIL). Funding will be used to fund infrastructure investment (previously this had been recognised solely in Capital Grants Unapplied reserve).

**Croydon Local Plan** - this is to fund the review of the Local Plan.

**Work Health Programme** - this is carried forward unspent ring-fenced grant.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 9. OTHER OPERATING EXPENDITURE

This note details the component elements of the Other Operating Expenditure section of the Comprehensive Income and Expenditure Statement

	2025/26 £000	2024/25 £000
Levies	1,315	1,433
Payments of Housing capital receipts to Government pool	-	-
(Gain)/loss on disposal of non-current assets	(10,321)	(901)
<b>Total</b>	<b>(9,006)</b>	<b>532</b>

A levy is the act of an imposing or collecting an amount of money, as of a tax, by an authority. The money raised is used to meet expenditure on various projects. Some of the levies are often apportioned between various authorities. Levies are owed to the following authorities: the Financial Reporting Council - Preparers Levy; London Councils - London Boroughs Grants Scheme; Environment Agency; Lee Valley Regional Park Authority; and the London Pensions Fund Authority.

### 10. FINANCING AND INVESTMENT INCOME AND EXPENDITURE

This note details the component elements of the Finance and Investment Income and Expenditure section of the Comprehensive Income and Expenditure Statement.

	2025/26 £000	2024/25 £000
Interest payable and similar charges	64,653	60,618
Interest receivable and similar income	(2,575)	(3,296)
(Gains)/Losses <i>realised</i> on financial instruments classified as FVPL*	(3,057)	(3,212)
(Gains)/Losses <i>unrealised</i> on fair value of investment funds	2,958	(2,791)
Other investment income	(487)	(1,112)
Premium receivable	(218)	(435)
Investment property rental income	(462)	(864)
Pensions Interest Cost and Expected Return on Pensions Assets	4,769	(1,572)
(Surplus) / deficit on trading undertakings	135	38
Long term loans - impairment	-	19,233
Changes in fair value of investment funds	930	8,296
Exceptional items	(5,597)	130
<b>Total</b>	<b>61,049</b>	<b>75,033</b>

\*FVPL means Fair Value through Profit & Loss

### 11. TAXATION AND NON-SPECIFIC GRANT INCOME

	2025/26 £000	2024/25 £000
<b>Credited to Taxation and Non-Specific Grant Income</b>		
Recognised Capital Grants and Contributions	(27,641)	(50,285)
Council Tax Income	(275,265)	(257,378)
National Non-Domestic Rates (NNDR)	(86,772)	(75,770)
Revenue Support Grant	(16,569)	(19,457)
Non-service Related Government Grants (see Note 30)	(78,709)	(66,597)
<b>Taxation and Non-Specific Grants</b>	<b>(484,956)</b>	<b>(469,487)</b>

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**12. PROPERTY, PLANT AND EQUIPMENT**

**2025/26**

	Council Dwellings £000	Other Land and Buildings £000	Vehicles, Plant, Furniture and Equipment £000	Community Assets £000	Surplus Assets £000	Assets under Construction £000	Total PPE £000	PFI Assets Included in PPE £000
Net Book Value at 1 April 2025	1,087,629	1,100,064	7,624	2,328	229	9,920	2,207,794	127,420
Gross Book Value at 1 April 2025	1,087,629	1,106,212	13,403	9,333	233	9,920	2,226,730	147,188
Additions	86,267	8,095	18,596	1,155	0	7,619	121,732	0
Revaluation increase/(decrease) recognised in the Revaluation Reserve	(105,448)	4,966	0	0	(19)	0	(100,501)	(4,060)
Revaluation increase/(decrease) recognised in the Surplus/Deficit on the Provision of Services	0	2,441	0	0	0	0	2,441	0
Derecognition - Disposals	(7,689)	0	0	0	0	0	(7,689)	0
Derecognition - Other	0	(101)	0	0	0	0	(101)	0
Assets reclassified (to)/from held for sale	0	(177)	0	0	(38)	0	(215)	0
Transfers/Reclassifications	0	511	0	0	(2)	(509)	0	0
Transfers from investment properties	0	525	0	0	0	0	525	0
Red Clover Gardens - asset brought in in at fair value	0	19,559	0	0	0	0	19,559	0
Red Clover Gardens - termination of Lessee lease	0	(32,248)	0	0	0	0	(32,248)	0
Other Lessee lease adjustments	0	(4,048)	228	0	0	0	(3,820)	0
<b>Gross book value 31 March 2026</b>	<b>1,060,759</b>	<b>1,105,735</b>	<b>32,227</b>	<b>10,488</b>	<b>174</b>	<b>17,030</b>	<b>2,226,413</b>	<b>143,128</b>
Accumulated Depreciation and Impairment at 1 April 2025	0	(6,148)	(5,779)	(7,005)	(4)	0	(18,936)	(19,768)
Depreciation for year	(14,139)	(18,339)	(3,479)	(684)	(1)	0	(36,642)	(4,190)
Depreciation written out to the Revaluation reserve	14,039	12,836	0	0	5	0	26,880	2,187
Depreciation written out to the Surplus/Deficit on the Provision of Services	0	4,339	0	0	0	0	4,339	0
Impairment Losses/(Reversals) recognised in the Revaluation Reserve	0	0	0	0	0	0	0	0
Impairment Losses/(Reversals) recognised in the Surplus/Deficit on the Provision of Services	0	0	0	0	0	0	0	0
Derecognition - Disposals	100	0	0	0	0	0	100	0
Derecognition - Other	0	1	0	0	0	0	1	0
Assets reclassified (to)/from held for sale	0	0	0	0	0	0	0	0
Transfers/Reclassifications	0	0	0	0	0	0	0	0
Red Clover Gardens - termination of Lessee lease	0	1,290	0	0	0	0	1,290	0
Accumulated Depreciation and Impairment 31 March 2025	0	(6,021)	(9,258)	(7,689)	0	0	(22,968)	(21,771)
<b>Net book value 31 March 2026</b>	<b>1,060,759</b>	<b>1,099,714</b>	<b>22,969</b>	<b>2,799</b>	<b>174</b>	<b>17,030</b>	<b>2,203,445</b>	<b>121,357</b>

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**12. PROPERTY, PLANT AND EQUIPMENT**

**2024/25**

	Council Dwellings £000	Other Land and Buildings £000	Vehicles, Plant, Furniture and Equipment £000	Community Assets £000	Surplus Assets £000	Assets under Construction £000	Total PPE £000	PFI Assets Included in PPE £000
Net Book Value at 1 April 2024	1,092,484	967,134	5,185	2,665	100	4,598	2,203,445	107,282
Gross Book Value at 1 April 2024	1,092,484	1,003,287	8,140	8,796	100	4,598	2,117,405	128,578
Additions	42,752	59,842	5,263	537	0	5,115	113,509	0
Revaluation increase/(decrease) recognised in the Revaluation Reserve	(42,183)	58,485	0	0	0	0	16,302	18,597
Revaluation increase/(decrease) recognised in the Surplus/Deficit on the Provision of Services	0	(5,984)	0	0	0	0	(5,984)	13
Derecognition - Disposals	(5,217)	(3,033)	0	0	0	0	(8,250)	0
Derecognition - Other	0	(4,491)	0	0	0	0	(4,491)	0
Assets reclassified (to)/from held for sale	0	(1,877)	0	0	0	0	(1,877)	0
Transfers/Reclassifications	(207)	(133)	0	0	133	207	0	0
Transfers from investment properties	0	116	0	0	0	0	116	0
Other Movements in cost or valuation							0	0
<b>Gross book value 31 March 2025</b>	<b>1,087,629</b>	<b>1,106,212</b>	<b>13,403</b>	<b>9,333</b>	<b>233</b>	<b>9,920</b>	<b>2,226,730</b>	<b>147,188</b>
Accumulated Depreciation and Impairment at 1 April 2024	0	(36,153)	(2,955)	(6,131)	0	0	(45,239)	(21,296)
Depreciation for year	(13,587)	(19,663)	(2,824)	(874)	1	0	(36,947)	(3,719)
Depreciation written out to the Revaluation reserve	13,522	34,238	0	0	0	0	47,760	5,247
Depreciation written out to the Surplus/Deficit on the Provision of Services	0	15,092	0	0	0	0	15,092	0
Impairment Losses/(Reversals) recognised in the Revaluation Reserve	0	0	0	0	0	0	0	0
Impairment Losses/(Reversals) recognised in the Surplus/Deficit on the Provision of Services	0	0	0	0	0	0	0	0
Derecognition - Disposals	65	132	0	0	0	0	197	0
Derecognition - Other	0	182	0	0	0	0	182	0
Assets reclassified (to)/from held for sale	0	19	0	0	0	0	19	0
Transfers/Reclassifications	0	5	0	0	(5)	0	0	0
Other movements in Depreciation and Impairment							0	0
Accumulated Depreciation and Impairment 31 March 2024	0	(6,148)	(5,779)	(7,005)	(4)	0	(18,936)	(19,768)
<b>Net book value 31 March 2025</b>	<b>1,087,629</b>	<b>1,100,064</b>	<b>7,624</b>	<b>2,328</b>	<b>229</b>	<b>9,920</b>	<b>2,207,794</b>	<b>127,420</b>

**12. PROPERTY, PLANT AND EQUIPMENT (continued)**

**Infrastructure Assets**

Movements on balances

In accordance with the temporary relief offered by the Update to the Code on infrastructure assets this note does not include disclosure of gross cost and accumulated depreciation for infrastructure assets because historical reporting practices and resultant information deficits mean that this would not faithfully represent the asset position to the users of the financial statements. The authority has chosen not to disclose this information as the previously reported practices and resultant information deficits mean that gross cost and accumulated depreciation are not measured accurately and would not provide the basis for the users of the financial statements to take economic or other decisions relating to infrastructure assets.

	<b>2025/26</b> <b>£'000</b>	<b>2024/25</b> <b>£'000</b>
Net Book Value (modified historical costs)		
<b>At 1 April</b>	<b>172,007</b>	<b>168,213</b>
Additions	18,727	13,951
Derecognitions	0	0
Depreciation	(11,059)	(10,157)
Impairment		
Other movement in cost		
<b>NBV at 31 March</b>	<b>179,675</b>	<b>172,007</b>

Reconciliation with the total Property, Plant and equipment in the Balance Sheet

	<b>2025/26</b> <b>£'000</b>	<b>2024/25</b> <b>£'000</b>
Infrastructure Assets	179,675	172,007
Other PPE assets	2,203,445	2,207,794
<b>Total PPE assets</b>	<b>2,383,120</b>	<b>2,379,801</b>

The authority has determined in accordance with Regulation 30M England of the Local Authorities (Capital Finance and Accounting) (England/Wales) (Amendment) Regulations 2022 that the carrying amounts to be derecognised for infrastructure assets when there is replacement expenditure is nil.

**Council Dwellings**

Council dwellings are valued at less than market value, as directed by Government. See HRA Note 2 for more details.

**Depreciation**

The depreciation policy is set out under the Statement of Accounting Policies.

**Revaluations**

The Authority carries out a rolling programme to ensure all Property, Plant and Equipment required to be measured is revalued at least every five years. Valuation of Other Land and Buildings were carried out by external valuers Wilks Head & Eve. Additionally, an internal annual review was undertaken to determine if there were any material changes to Property Plant and Equipment as at 31 March 2026 for assets not revalued in 2025/26. It determined that any change from assets not revalued were likely to be immaterial.

From 1 April 2025, the Code of Practice on Local Authority Accounting in the United Kingdom (the Code) requirements changed in respect of revaluations of property, plant and equipment. Where authorities do not have a rolling programme of revaluations in place and/or the assets are not non-property assets subject to indexation, authorities revalue their assets every five years, with annual indexation applied to assets during the four intervening years. Where authorities cannot obtain indices without undue cost or effort, authorities revalue those assets using a quinquennial revaluation [with a desktop revaluation in year three.]

For the 2022/23 and 2023/24 accounts, in order to prepare the accounts ahead of the backstop date, it was judged the accounting entries in relation to the change in value of Property, Plant and Equipment, Assets Held for Sale and Investment assets would not be included in the accounts. As a result, for 2024/25, the Council requested Wilks, Head & Eve to revalue specific material assets as at 31 March 2025 where their valuation within the rolling revaluation programme had not already done so. This helped ensure that the revaluation of Land and Buildings would cover all material items.

In order to gain surety over the 2024-25 valuations following two years of no valuations, the council decided in 2025-26 to revalue all of its material Property Plant and Equipment assets. This was in addition to the specific assets due to be revalued at 31 March 2026 as part of the five year rolling programme. As a result the council has determined that any changes from assets not revalued would be immaterial. Therefore indexation has not been required for 2025-26.

**12. PROPERTY, PLANT AND EQUIPMENT (continued)**

The council intends from 2026-27 to fully introduce the changes to the Code of Practice with a five year rolling revaluation programme and appropriate indexation in the intervening years

The valuations of Council dwellings were undertaken externally by Wilks Head & Eve as at 31 March 2026.

All valuations were carried out in accordance with the methodologies and bases for estimation set in the professional standards of the Royal Institution of Chartered Surveyors. All valuations were as at 31 March 2026.

These valuations were carried out in accordance with the methodologies and bases for estimation set out in:

- ▶ the professional standards of the Royal Institution of Chartered Surveyors; and
- ▶ the Stock Valuation for Resource Accounting Guidance for Valuers 2016 from the MHCLG

The significant assumptions applied in estimating the current values are:

- ▶ There are no onerous conditions or restrictions which might affect the valuations
- ▶ Operational assets are valued using Depreciated Replacement Cost (DRC) for specialised properties, or Existing Use Value (EUV) for other properties
- ▶ Non operational properties are valued using fair value (FV)
- ▶ The external valuer uses a single, average rate to value land across the borough.

The table below sets out the categories of property assets and if applicable, when they were last revalued

	<b>Council Dwellings</b> £'000	<b>Other Land &amp; Buildings</b> £'000	<b>Vehicles &amp; Plant</b> £'000	<b>Infrastructure</b> £'000	<b>Community</b> £'000	<b>Surplus Assets</b> £'000	<b>Assets Under Construction</b> £'000	<b>Total</b> £'000
Carried at historical cost	1,760	29,258	22,969	179,675	2,799	0	17,030	253,491
Valued at current value as at:								
31/03/2026	1,059,002	1,045,430	-	-	-	101	-	2,104,533
31/03/2025	-	19,452	-	-	-	64	-	19,516
31/03/2024	-	0	-	-	-	0	-	0
31/03/2023	-	0	-	-	-	0	-	0
31/03/2022	-	4,941	-	-	-	10	-	4,951
Up to 31/03/2021	-	633	-	-	-	0	-	633
Total cost or valuation (NBV)	<u>1,060,762</u>	<u>1,099,714</u>	<u>22,969</u>	<u>179,675</u>	<u>2,799</u>	<u>175</u>	<u>17,030</u>	<u>2,383,124</u>

**Valuation Techniques Used To Determine Level Two Fair Value**

Investment properties and surplus assets have been valued using either the Market or Income approaches to Fair Value. The valuations were carried out by external valuers Wilks Head & Eve.

Valuations have taken into account the following factors:

- ▶ existing lease terms and rentals relating to each property, including income produced
- ▶ independent research into market evidence including market rentals and yields, adjusted to reflect the nature of each tenancy or void

**Highest and Best Use of Investment Properties**

In estimating the fair value of Croydon's investment properties and surplus properties, the highest and best use of the properties is deemed to be their current use.

**Fair Value Measurement**

The authority measures some of its non-financial assets such as surplus assets and investment properties and some of its financial instruments at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- a) in the principal market for the asset or liability, or
- b) in the absence of a principal market, in the most advantageous market for the asset or liability

The authority measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

**12. PROPERTY, PLANT AND EQUIPMENT (continued)**

When measuring the fair value of a non-financial asset, the authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The authority uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the authority's financial statements are categorised within the fair value hierarchy, as follows:

- ▶ Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date
- ▶ Level 2 - inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- ▶ Level 3 - unobservable inputs for the asset or liability

**Measurement of fair value of non-financial assets**

The following table shows the Levels within the hierarchy of non-financial assets measured at fair value on a recurring basis at 31 March 2026. Note, that the majority of Property, Plant and Equipment is carried at current value in accordance with IAS 16 adaptation and are not carried at fair value.

	Level 1 £000	Level 2 £000	Level 3 £000	31 March 2026 Total £000
Surplus Assets		174		174
Investment Properties		13,521		13,521
Assets held for Sale		5,628		5,628
<b>Total non-financial assets held at Fair Value</b>		<b>19,323</b>		<b>19,323</b>

	Level 1 £000	Level 2 £000	Level 3 £000	31 March 2025 Total £000
Surplus Assets		229		229
Investment Properties		14,800		14,800
Assets held for Sale		6,407		6,407
<b>Total non-financial assets held at Fair Value</b>	<b>0</b>	<b>21,436</b>	<b>0</b>	<b>21,436</b>

**CAPITAL COMMITMENTS**

Outstanding capital commitments at 31.3.2026 are set out below:

**Capital Scheme**

- General Fund Schemes
- NHS Coulsdon GP Hub
- Education Major Maintenance
- Other schemes under £1m

**Total**

Estimated Total Cost	
31 March 2026 £000	31 March 2025 £000
3,622	
969	1,209
3,828	2,865
<b>4,797</b>	<b>4,074</b>

**13. HERITAGE ASSETS**

The carrying value of heritage assets held by the authority is no longer judged to be material and consequently the Heritage Assets note will no longer be prepared as part of the authority's financial statements.

**14. INVESTMENT PROPERTIES**

There are no restrictions on the Authority's ability to realise the value inherent in its investment property or on the Authority's right to the remittance of income and the proceeds of disposal except for the properties in Imperial Way. The properties in Imperial Way were transferred to the London Borough of Croydon (LBC) from the London Borough of Sutton (LBS) due to a boundary change in 1994. Following an application to the High Court by LBS, the High Court decided that Sutton was entitled to all the rental income from the rent levels prevailing at the date of the boundary change and half from any subsequent increase. Consequently, LBC's only entitlement from its freehold interest in Imperial Way is one half of the rental produced from any increase in rental subsequent to the boundary change.

The Authority has no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancement.

It is not possible to disclose the direct operating expenses arising from investment property; the expenses of property management are not yet separately recorded between property classes.

Investment property is measured at fair value. Valuation techniques and inputs into calculating the fair value of investment properties can be found in Note 12. The following table summarises the movement in the fair value of investment properties over the year:

	<b>2025/26</b>	<b>2024/25</b>
	<b>Total</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>
Balance at start of the year	14,800	32,176
Additions	176	1
Disposals	0	(8,965)
Net gains/losses from fair value adjustments	(930)	(8,296)
Transfers:		
to/from Property, Plant and Equipment	(525)	(116)
<b>Balance at end of the year</b>	<b>13,521</b>	<b>14,800</b>

**15. INTANGIBLE ASSETS**

The Authority accounts for its software as intangible assets, to the extent that the software is not an integral part of a particular IT system and accounted for as part of the hardware item of Property, Plant and Equipment. The intangible assets include both purchased licenses and internally generated software.

All software is given a finite useful life, based on assessments of the period that the software is expected to be of use to the Authority. Currently this is set at five years for every intangible asset.

The movement on Intangible Asset balances during the year is as follows:

	<b>2025/26</b>	<b>2024/25</b>
	<b>Intangible</b>	<b>Intangible</b>
	<b>Assets</b>	<b>Assets</b>
	<b>£000</b>	<b>£000</b>
<b>Balance at start of year:</b>		
Gross carrying amounts	33,386	27,589
Accumulated amortisation	(21,351)	(16,820)
Net carrying amount at start of year	12,035	10,769
Additions:		
Purchases	5,473	5,797
Amortisation for the period	(4,148)	(4,531)
Other changes - cost	(3,630)	0
Other changes - amortisation	3,613	0
<b>Net carrying amount at end of year</b>	<b>13,343</b>	<b>12,035</b>

Comprising:

Gross carrying amounts	35,229	33,386
Accumulated amortisation	(21,886)	(21,351)
	<b>13,343</b>	<b>12,035</b>

There are no intangible assets that are individually material, i.e. with over £12 million gross carrying value, to the financial statements.

**16. FINANCIAL INSTRUMENTS**

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instruments of another entity, recognised on the balance sheet when the Council becomes party to their contractual provisions.

Financial instruments range from straightforward trade receivables and trade payables to more complex transactions such as financial guarantees and derivatives. The Council's borrowing, service concession arrangements (PFI and similar contracts) and investment transactions are classified as financial instruments.

Non exchange transactions, like those relating to tax and government grants, do not give rise to financial instruments.

Further details of the treatment and classification of Financial Instruments can be found in the Accounting Policies (Note 1)

The following categories of financial instrument (investments, lending and borrowing) are carried in the Balance Sheet:

	31 March 2026 £000	31 March 2025 £000	31 March 2026 £000	31 March 2025 £000
	Non-Current	Non-Current	Current	Current
<b>Financial Liabilities at Amortised Cost</b>				
Borrowing	(1,358,492)	(1,361,843)	(321,519)	(180,499)
Service concessions and lease liabilities	(54,632)	(123,446)	(3,748)	(8,356)
Trade creditors		0	(140,863)	(171,016)
Bank overdraft		0	(34,836)	(4,356)
<b>Total Financial Liabilities</b>	<b>(1,413,124)</b>	<b>(1,485,289)</b>	<b>(500,966)</b>	<b>(364,227)</b>
<b>Financial Assets at Amortised Cost</b>				
Investments	-	-	40,000	60,000
Loans and Receivables	6,153	6,245	65,679	65,679
Expected lifetime credit risk on loans to Brick by Brick	-	-	(65,679)	(65,679)
Current other trade debtors	-	-	111,230	129,318
Cash and cash equivalents	-	-	5,000	5,000
<b>Financial Assets at Fair Value through Profit and Loss</b>				
Investments	31,385	34,344	-	-
Cash and cash equivalents	-	-	21,071	73,432
<b>Total Financial Assets</b>	<b>37,538</b>	<b>40,589</b>	<b>177,301</b>	<b>267,750</b>

**Financial Instruments Classified at Fair Value through Profit or Loss**

Croydon Council has an investment in shares in a property fund (the Real Lettings Property Fund), principally to secure service savings in relation to temporary accommodation. As this instrument is not structured to repay principal and interest, it is necessary to hold it at Fair Value.

**Notes**

1. Financial liabilities at amortised costs: Under accounting requirements the carrying value of the financial instrument value is shown in the Balance Sheet which includes the principal amount borrowed or lent and further adjustments for breakage costs or stepped interest loans (measured by an effective interest rate calculation) including accrued interest. Accrued interest is shown separately in current assets/liabilities where the payments/receipts are due within one year. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

2. All operational creditors and debtors are due for settlement within one year. Debtors and creditors falling within this definition are disclosed elsewhere in the Balance Sheet.

**16. FINANCIAL INSTRUMENTS (continued)**

**Income, Expense, Gains and Losses**

	<b>2025/26 Surplus or Deficit on the Provision of Services £'000</b>	<b>2024/25 Surplus or Deficit on the Provision of Services £'000</b>
<b>Net (gains)/losses on:</b>		
<b>Financial assets measured at FVPL</b>		
Realised movement in valuation	(3,057)	(3,212)
Unrealised movement in valuation	2,958	(2,791)
<b>Total (increase)/decrease in value</b>	<b>(99)</b>	<b>(6,003)</b>
<b>Interest/dividend income:</b>		
Financial assets measured at amortised cost	(2,575)	(3,296)
Dividend income	(487)	(1,112)
Premium receivable	(218)	(435)
<b>Total interest/dividend income</b>	<b>(3,280)</b>	<b>(4,843)</b>
<b>Long term loans - impairment</b>	-	19,233
<b>Interest expense</b>	<b>63,401</b>	<b>60,618</b>

**FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES**

The fair value of each class financial assets and liabilities which are carried in the Balance Sheet is disclosed below. Please see Note 1.4 in the Accounting Policies section for further information.

**Methods and Assumptions in Valuation Technique**

The fair value of an instrument is determined by calculating the Net Present Value (NPV) of future cash flows, which provides an estimate of the value of payments in the future in today's terms.

The discount rate used in the NPV calculation is the rate applicable in the market on the date of valuation for an instrument with the same structure, terms and remaining duration. For debt, this will be the new borrowing rate since premature repayment rates include a margin which represents the lender's profit as a result of rescheduling the loan; this is not included in the fair value calculation since any motivation other than securing a fair price should be ignored.

The rates quoted in this valuation were obtained by the Council's Treasury Management consultants, MUG from the Money Markets on 31 March, using bid prices where applicable. The calculations are made with the following assumptions:

- ▶ For Public Works Loans Board (PWLB) debt, the discount rate used is the rate for new borrowing as per the rate sheet in force on 31 March;
- ▶ For other market debt and investments the discount rate used is the rates available for an instrument with the same terms from a comparable lender;
- ▶ No early repayment or impairment is recognised;
- ▶ Fair value calculations have been done for all instruments in the portfolio, but only those which are materially different from the carrying value have been disclosed;
- ▶ The fair value of trade and other receivables or instruments with a maturity of less than 12 months is taken to be the invoiced or billed amount.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 16. FINANCIAL INSTRUMENTS (continued)

The fair values are calculated as follows:

#### FAIR VALUE OF LIABILITIES CARRIED AT AMORTISED COST

	Fair Value Hierarchy	31 March 2026		31 March 2025	
		Carrying Amount £000	Fair Value £000	Carrying Amount £000	Fair Value £000
PWLB - maturity	level 2	(1,481,929)	(1,258,214)	(1,323,153)	(1,036,500)
Market debt (including LOBOs)	level 2	(127,000)	(118,114)	(127,000)	(108,122)
Funding raised for Croydon Affordable Homes	level 2	(70,566)	(50,734)	(70,916)	(52,667)
Temporary borrowing	level 2	(517)	(517)	(21,273)	(21,273)
Bank overdraft	level 1	(34,836)	(34,836)	(4,356)	(4,356)
<b>Financial Liabilities</b>		<b>(1,714,848)</b>	<b>(1,462,415)</b>	<b>(1,546,698)</b>	<b>(1,222,918)</b>

Fair value is lower than the carrying amount because the Council's portfolio of loans includes a number of fixed rate loans where the interest rate payable is lower than the rates available for similar loans at the Balance Sheet date.

#### FAIR VALUE OF ASSETS CARRIED AT AMORTISED COST

	Fair Value Hierarchy	31 March 2026		31 March 2025	
		Carrying Amount £000	Fair Value £000	Carrying Amount £000	Fair Value £000
Term deposits with banks and other Local Authorities	level 2	45,000	45,000	65,000	65,000
Long-term debtors	level 2	6,153	5,680	6,245	5,782
<b>Financial Assets</b>		<b>51,153</b>	<b>50,680</b>	<b>71,245</b>	<b>70,782</b>

The fair value can be higher or lower than the carrying amount because the Council's portfolio of investments includes a few fixed rate investments where the interest rate receivable is different than the rates available for similar investments at the Balance Sheet date.

#### FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

Financial assets and financial liabilities measured at fair value in the statement of financial position are grouped into three Levels of a fair value hierarchy. The three Levels are defined based on the observability of significant inputs to the measurement as follows:

- ▶ Level 1: quoted process (unadjusted) in active markets for identical assets or liabilities
- ▶ Level 2: inputs other than quoted process included within level 1 that are observable for the asset or liability, either directly or indirectly
- ▶ Level 3: unobservable inputs for the asset or liability.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 16. FINANCIAL INSTRUMENTS (continued)

The following table shows the Levels within the hierarchy of financial assets and liabilities measured at fair value on a recurring basis at 31 March 2026:

	Level 1 £000	Level 2 £000	Level 3 £000	31 March 2026 Total £000
<b>Financial Assets</b>				
Cash and cash equivalents	21,071	-	-	21,071
Investments	-	31,385	-	31,385
<b>Total Financial Assets</b>	<b>21,071</b>	<b>31,385</b>	<b>0</b>	<b>52,456</b>

There were no transfers between Level 1 and Level 2 in 2025/26.

#### Measurement of fair value of financial instruments

The Council's finance team performs valuations of financial items for financial reporting purposes in consultation with third party valuation specialists for complex valuations. Valuation techniques are selected based on the characteristics of each instrument, with the overall objective of maximising the use of market-based information. The finance team reports directly into the Corporate Director of Resources and Section 151 Officer and to the Audit and Governance Committee.

The valuation techniques used for material instruments categorised in Levels 2 and 3 are described below:

#### Investments (Level 2)

The Council has an investment in a property fund, the fundamental value of which is based on the valuations of the underlying properties. These valuations are estimated based on the amount an investor could be expected to pay for the existing leases and rental income, in addition to an appropriate level of reversionary value.

As the fair values have been calculated from observable market data, other than prices for identical instruments, these are classified as level 2.

#### Reconciliation of liabilities arising from financing activities

	Financing cash		Other non-cash		31 March 2026
2025-26	01 April 2025 £'000	flows £'000	Acquisitions £'000	changes £'000	£'000
Long-term borrowings*	(1,361,843)	(284,649)	-	288,000	(1,358,492)
Long-term lease and PFI liabilities	(123,446)	-	-	41,110	(82,336)
Short-term borrowings*	(180,499)	160,499	-	(301,519)	(321,519)
Short-term lease and PFI liabilities	(8,356)	8,356	-	(6,979)	(6,979)
<b>Total liabilities from financing activities</b>	<b>(1,674,144)</b>	<b>(115,794)</b>	<b>0</b>	<b>20,612</b>	<b>(1,769,326)</b>

  

	Financing cash		Other non-cash		31 March 2025
2024-25	01 April 2024 £'000	flows £'000	Acquisitions £'000	changes £'000	£'000
Long-term borrowings*	(1,257,839)	(230,229)	-	126,225	(1,361,843)
Long-term lease and PFI liabilities	(61,628)	-	-	(61,818)	(123,446)
Short-term borrowings*	(93,000)	51,726	-	(139,225)	(180,499)
Short-term lease and PFI liabilities	(3,247)	3,247	-	(8,356)	(8,356)
<b>Total liabilities from financing activities</b>	<b>(1,415,714)</b>	<b>(175,256)</b>	<b>0</b>	<b>(83,174)</b>	<b>(1,674,144)</b>

\*Please note for purposes of this note, the lease and PFI liabilities have been separated out from the long-term and short-term borrowings figures as presented on the Balance Sheet.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 17. DEBTORS

The amounts receivable at the reporting date are shown in the table below:

	2025/26 £000	2024/25 £000
Trade receivables	239,850	264,195
Trade receivables - allowance for credit losses	(128,620)	(129,741)
Prepayments	20,267	18,642
Other receivable amounts	155,661	134,002
Other receivable amounts - allowance for credit losses	(89,245)	(82,008)
<b>Total</b>	<b>197,913</b>	<b>205,090</b>

Restatement note: the allowance for credit loss for 2024/25 has been allocated between trade receivables and other receivables.

### 18. CASH AND CASH EQUIVALENTS

	2025/26 £000	2024/25 £000
Bank current accounts	(34,836)	(4,356)
Short-term deposits with other local authorities	5,000	5,000
Money Market Funds	21,071	73,432
<b>Total</b>	<b>(8,765)</b>	<b>74,076</b>

### 19. ASSETS HELD FOR SALE

	2025/26 £000	2024/25 £000
Balance at start of the year	6,407	14,657
Net fair value revaluation adjustments	(374)	(131)
Asset additions	51	0
Assets Sold	(671)	(9,977)
Transfers from / (to) Property, Plant and Equipment	215	1,858
<b>Balance outstanding at year end</b>	<b>5,628</b>	<b>6,407</b>

### 20. CREDITORS AND RECEIPTS IN ADVANCE

	2025/26 £000	2024/25 £000
Receipts In Advance	(19,633)	(23,290)
Grants received in advance - revenue	(9,210)	(1,658)
Trade payables	(140,863)	(171,016)
Other payables	(14,875)	(27,980)
<b>Total</b>	<b>(184,581)</b>	<b>(223,944)</b>

### 21. PROVISIONS

#### Short-Term Provisions

	LTN penalty refunds £0	Contract Claim £000	HRA Water £000	Subsidy Clawback £000	Other Provisions £000	Total £000
<b>Balance at 1 April 2025</b>	<b>0</b>	<b>(2,355)</b>	<b>(6,138)</b>	<b>(4,809)</b>	<b>(447)</b>	<b>(13,749)</b>
Amounts used in 2025/26						0
Provisions released in 2025/26					40	40
Additional provisions made in 2025/26	(3,300)	(628)	(978)	(1,739)	(1,280)	(7,925)
Transferred between long and short term				(8,901)		(8,901)
<b>Balance at 31 March 2026</b>	<b>(3,300)</b>	<b>(2,983)</b>	<b>(7,116)</b>	<b>(15,449)</b>	<b>(1,687)</b>	<b>(30,535)</b>

#### Long-Term Provisions

	Insurance £000	NNDR Appeals £000	HRA Housing Disrepair £000	Subsidy Clawback £000	Other Provisions £000	Total £000
<b>Balance at 1 April 2025</b>	<b>(3,599)</b>	<b>(3,568)</b>	<b>(7,846)</b>	<b>(8,901)</b>	<b>(3,422)</b>	<b>(27,336)</b>
Amounts used in 2025/26		2,374	2,149			4,523
Provisions released in 2025/26					884	884
Additional provisions made in 2025/26	(388)				(770)	(1,158)
Transferred between long and short term				8,901		8,901
<b>Balance at 31 March 2026</b>	<b>(3,987)</b>	<b>(1,194)</b>	<b>(5,697)</b>	<b>0</b>	<b>(3,308)</b>	<b>(14,186)</b>

**21. PROVISIONS (Continued)**

**Low Traffic Neighbourhood penalty refunds**

This provision is held to reflect future refunds in relation to the Low Traffic Neighbourhood penalty charge income following a High Court decision that they were not lawful.

**Insurance Provision**

In line with most other Local Authorities, the Council aims to be self-insuring (i.e. meeting claims out of our own funds) for all but catastrophe risks for which cover is purchased on the external insurance market.

The insurance provision relates to the estimated value of outstanding claims that have not yet been settled.

**NNDR Appeals**

The National Non-Domestic Rates (NNDR) appeals relate to appeals made by businesses to the Valuation Office Agency (VOA) to have their local rateable values reduced which in turn reduces the NNDR collectable by the Council. Croydon Council has a 30% share of all NNDR income after all relevant allowances, reliefs and costs of collection. The NNDR appeal provision is therefore Croydon's share of the expected loss in NNDR net income due to VOA appeals. The level of provision continues to be reviewed in relation to uncertainty around outstanding appeals, as well as future risk of appeals that could be in relation to the 2017 or 2023 Valuation list.

**HRA Water**

An obligation has arisen concerning the repayment of water charges for the period 2010-2016. The exact amount and timing is not yet known, but an amount has been set aside which is likely to be settled within the next 3 years.

**Housing Benefit Subsidy Clawback**

During previous Housing Benefit subsidy claim audits, it was identified that certain payments of housing benefit were not eligible for full subsidy from the Department of Work and Pensions (DWP). An amount of clawback has been estimated based on these findings, but the final clawback will be determined when the subsidy claim audit is completed.

**Housing Disrepair**

This provision represents the estimated cost of settling claims for damages and legal costs received from Council residents as at the balance sheet date.

**Contract Claim**

The Council has created a provision for costs that are currently in dispute with a contractor.

**Other Provisions**

Other provisions are shown under this heading. No individual provision in this category exceeds £1.0m.

**22. USABLE RESERVES**

This section provides details of the Council's Usable Reserves, summarised below:

	2025/26 £000	2024/25 £000
General Fund	(27,500)	(27,500)
Earmarked reserves - Council	(111,661)	(119,478)
Earmarked reserves - Schools	(4,381)	(5,393)
<b>Sub-total General Fund Balances</b>	<b>(143,542)</b>	<b>(152,371)</b>
Housing Revenue Account	(13,081)	(22,441)
Capital receipts reserve	(26,686)	(45,191)
Capital grants unapplied	(35,228)	(39,236)
Major repairs reserve	-	-
<b>Total Usable Reserves</b>	<b>(218,537)</b>	<b>(259,239)</b>

**22.1. General Fund**

The General Fund Balance at 31 March 2026 is £27.5m (31 March 2025 was £27.5m).

The General Fund is the statutory fund into which all the receipts of an authority are required to be paid and out of which all liabilities of the authority are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund balance, which is not necessarily in accordance with proper accounting practice. The General Fund balance therefore summarises the resources that the council is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the council is required to recover) at the end of the financial year. [For housing authorities however, the balance is not available to be applied to funding HRA services.]

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 22. USABLE RESERVES (Continued)

#### 22.2. Housing Revenue Account

The Housing Revenue Account Balance at 31 March 2026 is £13.081m (31 March 2025: £22.441m).

The HRA balance reflects the statutory obligation to maintain a revenue account for local authority council housing provision in accordance with Part VI of the Local Government and Housing Act 1989. It contains the balance of income and expenditure as defined by the 1989 Act that is available to fund future expenditure in connection with the council's landlord function.

#### 22.3. Earmarked Reserves

The Council keeps a number of reserves on the Balance Sheet. Some are required to be held for statutory reasons, some are needed to comply with proper accounting practice and others have been set up voluntarily to earmark resources for future spending plans. See Note 8 for further details of earmarked reserves.

#### 22.4. Capital Receipts Reserve

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year-end.

	General Fund £000	Housing Revenue Account £000	2025/26 Total £000	2024/25 Total £000
<b>Balance brought forward</b>	<b>(5,480)</b>	<b>(39,711)</b>	<b>(45,191)</b>	<b>(49,735)</b>
Receipts from sales of assets during the year	(1,770)	(16,999)	(18,769)	(33,091)
Receipts from the repayment of loans			-	(16,817)
Receipts from disposal of investments			-	(8,693)
Cost of disposals	71	0	71	767
<b>Balance on account before application of receipts</b>	<b>(7,179)</b>	<b>(56,710)</b>	<b>(63,889)</b>	<b>(107,569)</b>
Financing of capital expenditure	245	31,985	32,230	29,071
Financing of capitalisation direction			0	31,327
Financing of transformation	4,973	0	4,973	1,980
Repayment of borrowing			0	0
<b>Balance carried forward</b>	<b>(1,961)</b>	<b>(24,725)</b>	<b>(26,686)</b>	<b>(45,191)</b>

#### 22.5. Capital Grants Unapplied

The Capital Grant Unapplied Account (reserve) at 31 March 2026 is £35.228m (31 March 2025: £39.236m).

The capital grants unapplied account (reserve) holds the grants and contributions received towards capital projects for which the council has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

#### 22.6. Major Repairs Reserve

The authority is required to maintain the major repairs reserve, which controls an element of the capital resources limited to being used on capital expenditure on HRA assets or the financing of historical capital expenditure by the HRA. The balance shows the capital resources that have yet to be applied at the year-end.

The Major Repairs Reserve balance at 31 March 2026 is £nil (31 March 2025: £nil).

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 23. UNUSABLE RESERVES

	2025/26 £000	2024/25 £000
Revaluation reserve	(682,119)	(764,728)
Capital adjustment account	149,358	124,912
Financial Instruments adjustment account	26,354	27,136
Pensions reserve	52,612	90,678
Deferred capital receipts	-	-
Collection Fund adjustment account	(6,232)	3,981
Short-term accumulating compensated absences account	4,047	4,047
Pooled Investment Fund Adjustment Account	(2,575)	(5,533)
Dedicated Schools Grant Adjustment Account	67,446	38,023
	<b>(391,109)</b>	<b>(481,484)</b>

#### 23.1. Revaluation Reserve

The Revaluation Reserve contains the gains made by the Authority arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- ▶ Revalued downwards or impaired and the gains are lost;
- ▶ Used in the provision of services and the gains are consumed through depreciation; or
- ▶ Disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

	2025/26 £000	£000	2024/25 £000
<b>Balance at 1 April</b>		<b>(764,728)</b>	<b>(720,547)</b>
Revaluations upward	(38,337)		(130,938)
Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of Services	111,959		66,876
Surplus or deficit on revaluation of non-current assets not posted to the Surplus/Deficit on the Provision of Services		73,622	(64,062)
The difference in depreciation arising from a revaluation gain and the depreciation charged on the historic cost	6,365		6,256
Accumulated gain or loss on assets sold or scrapped	2,622		13,625
Amount written off to the Capital Adjustment Account		8,987	19,881
<b>Balance at 31 March</b>		<b>(682,119)</b>	<b>(764,728)</b>

#### 23.2 Financial Instruments Revaluation Reserve

The Financial Instruments Revaluation Reserve contains the gains made by the authority arising from increases in the value of its investments that are measured at fair value through other comprehensive income. The balance is reduced when investments with accumulated gains are reversed. The reserve currently holds no balances.

#### 23.3. Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Authority. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains. Note 7 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 23. UNUSABLE RESERVES (continued)

	2025/26 £000	£000	2024/25 £000
<b>Balance at 1 April</b>		124,912	109,185
<b>Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:</b>			
Charges for depreciation and impairment of non-current assets (including HRA)	47,702		47,105
Revaluation losses on Property, Plant and Equipment	9,265		17,353
Impairment/revaluation gains reversing losses previously charged to Comprehensive Expenditure and Income	(15,670)		(26,330)
Amortisation of intangible assets	4,148		4,530
Revenue expenditure funded from capital under statute	10,521		10,948
Secretary of State Capitalisation Direction	108,700		51,000
Transformation expenditure financed from Flexible Capital Receipts	4,972		1,980
Long term loans repaid			16,817
Credit Loss Assessment of outstanding Brick By Brick loans			19,233
Disposal of long term investments			8,812
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	8,377		31,305
		178,015	182,753
Adjusting amounts written out of the Pooled Investment Fund Adjustment Account			(1,790)
Adjusting amounts written out of the Revaluation Reserve		(8,987)	(19,882)
<b>Net written out amount of the cost of non-current assets consumed in the year</b>		169,028	161,081
<b>Capital financing applied in the year:</b>			
Use of the Capital Receipts Reserve to finance new capital expenditure	(32,231)		(29,071)
Use of the Capital Receipts reserve to finance capitalisation direction			(31,327)
Use of the Capital Receipts reserve to finance transformation expenditure	(4,972)		(1,980)
Use of the Major Repairs Reserve to finance new capital expenditure	(14,244)		(14,040)
Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	(25,109)		(23,869)
Application of grants to capital financing from the Capital Grants Unapplied Account	(11,661)		(9,000)
Statutory provision for the financing of capital investment charged against the General Fund and HRA balances	(33,765)		(30,729)
Repayment of loan financing			-
Capital expenditure charged against the General Fund and HRA balances	(17,596)		(13,676)
		(139,578)	(153,692)
Movements in the market value of Investment Properties debited or credited to the Comprehensive Income and Expenditure Statement		930	8,296
Lessor Leases		37	42
Red Clover Gardens - Cessation of lessee lease, loan and transfer at fair value		(5,971)	
<b>Balance at 31 March</b>		149,358	124,912

### 23.4. Financial Instruments Adjustment Account

This reserve allows for the timing differences in statutory requirements and proper accounting practices for borrowings and investments. This account represents the remaining premium paid in respect of debt restructuring exercises carried out in past years.

	2025/26 £000	£000	2024/25 £000
<b>Balance at 1 April</b>		27,136	27,918
Proportion of premiums incurred in previous financial years to be charged against the General Fund Balance in accordance with statutory requirements		(782)	(782)
<b>Balance at 31 March</b>		26,354	27,136

### 23.5. Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Authority accounts for post employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service and updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Authority makes employer's contributions to Pension Funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Authority has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 23. UNUSABLE RESERVES (continued)

#### 23.5. Pensions Reserve (continued)

##### Balance at 1 April

Actuarial gains or losses on pensions assets and liabilities  
 Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement  
 Employer's pensions contributions and direct payments to pensioners payable in the year  
 Application of Asset Ceiling adjustment under IAS19 IFRIC 14

2025/26 £000	2024/25 £000
90,678	(28,377)
(26,239)	(238,803)
31,502	31,382
(43,329)	(41,174)
	367,650
<b>52,612</b>	<b>90,678</b>

##### Balance at 31 March

#### 23.6. Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council Tax and NNDR income in the Comprehensive Income and Expenditure Statement as it falls due from Council Tax payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

##### Balance at 1 April

Amount by which Council Tax and NNDR income credited to the Comprehensive Income and Expenditure Statement is different from Council Tax income calculated for the year in accordance with statutory requirements

Council Tax  
 Business Rates  
 Business Rates - Designated Area (Growth Zone)

2025/26 £000	2024/25 £000
3,981	819
(1,111)	2,362
1,850	(2,505)
(10,952)	3,305
<b>(6,232)</b>	<b>3,981</b>

##### Balance at 31 March

#### 23.7. Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

##### Balance at 1 April

Settlement or cancellation of accrual made at the end of the preceding year  
 Amount accrued at the end of the current year

Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements

2025/26 £000	£000	2024/25 £000
	4,047	4,047
(4,047)		(4,047)
4,047		4,047
	0	0
	<b>4,047</b>	<b>4,047</b>

##### Balance at 31 March

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 23.8. POOLED INVESTMENT FUND ADJUSTMENT ACCOUNT

Pooled investment funds adjustment account (England and Wales) – this reserve is a mechanism that is required by the capital finance and accounting regulations in England and Wales to hold the fair value movements in those pooled investment funds specified by the regulations. The difference between the amount charged or credited in the year to surplus or deficit on the provision of services in accordance with the Code and the amount charged or credited to the General Fund in accordance with regulations should be debited or credited to the General Fund balance with the double entry going to the pooled investment funds adjustment account such that the General Fund is charged or credited with the amount that accords with the applicable regulations

**Balance at 1 April**

Gains / losses on valuation of financial instruments held at Fair Value Through Profit and Loss  
Accumulated gain or loss on assets sold or scrapped to the Capital Adjustment Account

**Balance at 31 March**

2025/26 £000	2024/25 £000
(5,533)	(4,532)
2,958	(2,791)
0	1,790
<b>(2,575)</b>	<b>(5,533)</b>

### 23.9. DEDICATED SCHOOLS GRANT ADJUSTMENT ACCOUNT

The Dedicated Schools Grant adjustment account holds accumulated deficits relating to the schools budget. Where the authority has incurred a deficit on its schools budget in years beginning 1 April 2020 ending 31 March 2028, the Local Authorities (Capital Finance and Accounting) Regulations do not allow for such amounts to be included in the General Fund and instead must be held in this adjustment account.

**Balance at 1 April**

School budget deficit transferred from General Fund in accordance with statutory requirements

**Balance at 31 March**

2025/26 £000	2023/24 £000
38,023	21,295
29,423	16,728
<b>67,446</b>	<b>38,023</b>

### 24. AGENCY SERVICES

**Business Improvement Districts**

A Business Improvement District (BID) scheme may exist within a designated area of the Borough. Schemes are funded by a BID levy paid by Non-Domestic Ratepayers. The Council acts as agent under the schemes and the BID levy income is the BID body's revenue. The billing Authority does not account for the income and expenditure in its Comprehensive Income and Expenditure Statement since it is collecting the BID levy income as an agent on behalf of the BID body.

The Council currently acts as an agent for three BIDs:

The Croydon Town Centre bid was incorporated as Croydon Town Centre Bid Limited from 6 July 2007. Their tenure was extended to 31 March 2027, following a ballot of local businesses on 21st October 2021.

The New Addington Business Improvement District is a private sector initiative led by the Central Parade Business Partnership Limited. The New Addington BID is funded by local businesses; it was approved by ballot in December 2012 and commenced on 4 February 2013.

The Purley BID was established from the 1st March 2016 following a successful ballot of local businesses.

### 25. POOLED BUDGETS

**The Provide Equipment Hub Limited agreement is hosted by the Authority.**

The Authority has entered into two agreements for pooled budgets under Section 75 of the National Health Service Act 2006. All agreements have been documented, approved by Cabinet, South West London (SWL) Clinical Commissioning Group (CCG) (Croydon Borough) (SWL Integrated Care Board (ICB) from July 2022), Croydon Health Services (CHS) NHS Foundation Trust and signed.

Any surplus or deficit, on the Provide Equipment Hub Limited pooled budget is shared between the pool members 40% Croydon Council and 60% Croydon Health Services.

	2025/26			2024/25		
	£000 Council	£000 Partner	£000 Total	£000 Council	£000 Partner	£000 Total
<b>The Provide Equipment Hub</b>						
Funding provided to the pooled budget	(1,692)	(1,650)	(3,342)	(1,135)	(1,730)	(2,865)
Expenditure met from the pooled budget	3,852		3,852	3,545		3,545
<b>Net Expenditure</b>	<b>2,160</b>	<b>(1,650)</b>	<b>510</b>	<b>2,410</b>	<b>(1,730)</b>	<b>680</b>

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 25. POOLED BUDGETS (continued)

#### Better Care Fund

This agreement commenced on 1st April 2014 and is hosted by the NHS South West London Integrated Care Board

Funding pooled by Croydon Council includes Disabled Facilities Grant and Improved BCF (iBCF) grant monies. Additional funding is received by the Council from the pool to fund the delivery of agreed objectives set by the BCF Executive Group.

Any surplus or deficit is shared between the pool members pro rata'd on the proportion of funding they contributed to the pool.

	2025/26			2024/25		
	£000 Council	£000 Partner	£000 Total	£000 Council	£000 Partner	£000 Total
<b>Better Care Fund</b>						
Gross Income	(15,811)	(36,893)	(52,704)	(15,566)	(36,320)	(51,886)
Gross Expenditure	29,229	23,410	52,638	31,905	19,981	51,886
<b>Net Expenditure</b>	<b>13,417</b>	<b>(13,483)</b>	<b>(66)</b>	<b>16,339</b>	<b>(16,339)</b>	<b>0</b>

### 26. MEMBERS' ALLOWANCES

Total allowances paid to the Members of the Council was £1.438m in 2025/26 (£1.337m in 2024/25). The Council pays employer's national insurance on Members' allowances, taking the total cost to £1.601m in 2025/26 (£1.478m in 2024/25).

### 27. OFFICERS' REMUNERATION

Out of more than 7,000 employees, the number whose remuneration, excluding on-costs and allowances, was £50,000 or more in bands of £5,000 was:

The table above does not include the members of the Corporate Management Team listed on the following page on note 27B

Remuneration Band	2025/26		2024/25	
	Schools	Non-Schools	Schools	Non-Schools
£195,000 - £199,999	0	0	0	0
£190,000 - £194,999	0	0	0	0
£185,000 - £189,999	0	0	0	0
£180,000 - £184,999	0	0	0	0
£175,000 - £179,999	1	0	1	0
£170,000 - £174,999	0	0	0	0
£165,000 - £169,999	1	0	0	0
£160,000 - £164,999	0	0	0	0
£155,000 - £159,999	0	0	0	0
£150,000 - £154,999	0	1	0	0
£145,000 - £149,999	0	0	0	0
£140,000 - £144,999	3	0	0	1
£135,000 - £139,999	0	7	0	0
£130,000 - £134,999	2	2	1	4
£125,000 - £129,999	0	3	1	0
£120,000 - £124,999	1	6	0	0
£115,000 - £119,999	1	1	2	7
£110,000 - £114,999	2	2	0	0
£105,000 - £109,999	2	1	1	1
£100,000 - £104,999	7	1	2	0
£95,000 - £99,999	3	5	6	32
£90,000 - £94,999	4	3	4	15
£85,000 - £89,999	12	0	6	0
£80,000 - £84,999	18	53	11	30
£75,000 - £79,999	14	7	15	8
£70,000 - £74,999	27	2	18	11
£65,000 - £69,999	29	74	19	40
£60,000 - £64,999	55	207	35	145
£55,000 - £59,999	82	390	40	119
£50,000 - £54,999	92	334	112	516
<b>Totals</b>	<b>356</b>	<b>1,099</b>	<b>274</b>	<b>929</b>

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**27. OFFICERS' REMUNERATION (continued)**

Remuneration total is gross payable before individuals' contributions to the Pension Fund. This includes basic salary and any contracted additions where applicable. All amounts are given in £.

<b>Corporate Management Team 2025-26</b>		<b>Basic Salary and allowances</b>	<b>Compensation for loss of Office</b>	<b>Total Remuneration excluding Pension Contributions</b>	<b>Employer's Pension</b>	<b>Pension Strain Contributions</b>	<b>Total Remuneration including Pension Contributions</b>
<b>Note</b>		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Katherine Kerswell - Chief Executive	141,097	44,457	<b>185,554</b>			<b>185,554</b>
1							
	Elaine Jackson - (Interim) Chief Executive and Head of Paid Services	178,301		<b>178,301</b>	41,366		<b>219,667</b>
2							
	Susmita Sen - Corporate Director of Housing	184,182		<b>184,182</b>	42,730		<b>226,912</b>
	Stuart Collins - Corporate Director of Childrens Young People and Education	180,252		<b>180,252</b>	41,818		<b>222,070</b>
	Annette McPartland - Corporate Director Adult Social Care & Health	179,183		<b>179,183</b>	41,570		<b>220,753</b>
	Jane West - Corporate Director of Resources and S151 Officer	147,540		<b>147,540</b>			<b>147,540</b>
3							
	Nazeya Hussain Corporate Director of Sustainable Communities, Regeneration & Venetia Reid-Baptiste - Corporate Director of Sustainable Communities, Regeneration & Economic Recovery	110,424		<b>110,424</b>	25,618		<b>136,042</b>
4							
		69,643		<b>69,643</b>	6,332		<b>75,975</b>
5							
	<b>TOTAL</b>	<b>1,190,623</b>	<b>44,457</b>	<b>1,235,080</b>	<b>199,435</b>	<b>0</b>	<b>1,434,514</b>

<b>Corporate Management Team 2024-25</b>		<b>Basic Salary and allowances</b>	<b>Compensation for loss of Office</b>	<b>Total Remuneration excluding Pension Contributions</b>	<b>Employer's Pension</b>	<b>Pension Strain Contributions</b>	<b>Total Remuneration including Pension Contributions</b>
<b>Note</b>		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Katherine Kerswell - Chief Executive	219,890		<b>219,890</b>	3,948		<b>223,838</b>
	Jane West - Corporate Director of Resources and S151 Officer	174,813		<b>174,813</b>	0		<b>174,813</b>
	Debbie Jones - Interim Executive Director of Childrens Young People and Education	164,151		<b>164,151</b>	0		<b>164,151</b>
	Stuart Collins - Executive Director of Childrens Young People and Education	61,250		<b>61,250</b>	14,210		<b>75,460</b>
	Elaine Jackson - Assistant Chief Executive	153,002		<b>153,002</b>	36,514		<b>189,516</b>
	Nicholas Hibberd - Corporate Director of Sustainable Communities, Regeneration & Economic Recovery	125,320		<b>125,320</b>	29,074		<b>154,394</b>
	Sustainable Communities, Regeneration & Economic Recovery	55,237		<b>55,237</b>	12,815		<b>68,053</b>
	Susmita Sen - Corporate Director of Housing	169,604		<b>169,604</b>	39,348		<b>208,952</b>
	Annette McPartland - Corporate Director Adult Social Care & Health	164,151		<b>164,151</b>	38,083		<b>202,234</b>
	<b>TOTAL</b>	<b>1,287,418</b>	<b>0</b>	<b>1,287,418</b>	<b>173,992</b>	<b>0</b>	<b>1,461,410</b>

**Notes:**

- 1) Katherine Kerswell started on 14/09/2020 and left on 31/10/2025
- 2) Elaine Jackson's position changed from Assistance Chief Executive to (Interim) Chief Executive and Head of Paid Services on 10/12/2025 . Her new salary was paid from January 2026. This line contains pay for both roles.
- 3) Jane West started on 03/03/2022 and left 18/01/2026
- 4) Nazeya Hussein started on 04/11/2024 and left on 30/11/2025
- 5) Venitia Reid-Baptiste started on 30/10/2026.

Please also note: Conrad Hall was seconded to the position of Corporate Director of Resources on 1st January, but remained employed by the London Borough of Newham during 2025/06. In that period Croydon paid Newham £65,081 for his services, which included employer costs as well as remuneration. On 27 May 2026 Full Council approved his permanent appointment on the recommendation of the Appointment and Disciplinary Committee

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 27. OFFICERS' REMUNERATION (continued)

#### Exit Costs

This note discloses employee exit packages in rising bands of £20,000 up to £100,000 and bands of £50,000 thereafter. The packages included in the bands are those that have been agreed by the Authority, i.e. those packages for which the Authority is demonstrably committed. The costs included in the exit packages include all relevant redundancy including compulsory and voluntary redundancy costs, pension contributions in respect of added years, ex gratia payments and other departure costs.

2025/26	Total number of exit costs by cost band			Total cost of exit costs in each band		
	Compulsory Redundancies No.	Other Departures No.	Total No.	Compulsory Redundancies £	Other Departures £	Total £
£250,000 - £299,999	0	0	0	0	0	0
£200,000 - £249,999	0	1	1	0	248,775	248,775
£150,000 - £199,999	0	0	0	0	0	0
£100,000 - £149,999	0	2	2	0	247,285	247,285
£80,000 - £99,999	1	0	1	91,188	0	91,188
£60,000 - £79,999	0	0	0	0	0	0
£40,000 - £59,999	1	1	2	44,903	44,457	89,360
£20,000 - £39,999	5	2	7	131,781	59,972	191,753
£0 - £19,999	18	22	40	100,616	232,850	333,466
<b>Total</b>	<b>25</b>	<b>28</b>	<b>53</b>	<b>368,488</b>	<b>833,339</b>	<b>1,201,827</b>

2024/25	Total number of exit costs by cost band			Total cost of exit costs in each band		
	Compulsory Redundancies No.	Other Redundancies No.	Total No.	Compulsory Redundancies £	Other Redundancies £	Total £
£250,000 - £299,999	0	1	1	0	274,685	274,685
£200,000 - £249,999	0	1	1	0	208,750	208,750
£150,000 - £199,998	0	2	2	0	326,953	326,953
£100,000 - £149,999	0	2	2	0	237,287	237,287
£80,000 - £99,999	1	0	1	90,838	0	90,838
£60,000 - £79,999	0	3	3	0	214,930	214,930
£40,000 - £59,999	1	2	3	44,466	95,709	140,175
£20,000 - £39,999	2	4	6	59,286	108,586	167,872
£0 - £19,999	5	10	15	63,588	65,988	129,576
<b>Total</b>	<b>9</b>	<b>25</b>	<b>34</b>	<b>258,178</b>	<b>1,532,888</b>	<b>1,791,066</b>

### 28. EXTERNAL AUDIT COSTS

Draft audit fee for London Borough of Croydon\*  
 Fees payable for other grant certification services during the year  
**Total for Croydon Council**

2025/26 £000	2024/25 £000
646	629
125	66
<b>771</b>	<b>695</b>

\*Figures provided are estimated and subject to finalisation

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 29. DEDICATED SCHOOLS GRANT

The Council's expenditure on schools is funded by grant monies provided by the Department for Education, the Dedicated Schools Grant (DSG). DSG is ring-fenced and can only be applied to meet expenditure properly included in the Schools Budget. Details of the deployment of DSG receivable for 2025/26 are set out in the following table:

Final DSG for 2025/26 before academy and high needs recoupment  
Academy and high needs figure recouped for 2025/26

**Total DSG after academy and high needs recoupment for 2025/26**

Plus: Brought forward from 2024/25

Less: Carry-forward to 2026/27 agreed in advance

**Agreed initial budget distribution in 2025/26**

In-year adjustments

**Final budget distribution in 2025/26**

Less: actual central expenditure

Less: actual ISB deployed to schools

Plus: local authority contribution for 2025/26

**Carry-forward to 2026/27 - deficit/(surplus)**

**Carry-forward to 2026/27 (DSG earmarked reserve)**

DSG unusable reserve at the end of 2024/25

Addition to DSG unusable reserve at the end of 2025/26

**Total of DSG unusable reserve at the end of 2025/26**

**Net DSG position at the end of 2025/26 (net deficit)**

Central Expenditure £000	Individual Schools Budget £000	Total DSG 2025/26 £000
		518,255
		281,681
		<b>236,574</b>
		0
		0
84,002	152,572	<b>236,574</b>
	4,599	4,599
<b>84,002</b>	<b>157,171</b>	<b>241,173</b>
115,864		115,864
	154,731	154,731
		0
<b>31,862</b>	<b>(2,440)</b>	<b>29,422</b>
		<b>(9,852)</b>
		38,023
		29,422
		<b>67,445</b>
		<b>57,593</b>

Final DSG for 2024/25 before academy and high needs recoupment

Academy and high needs figure recouped for 2024/25

**Total DSG after academy and high needs recoupment for 2024/25**

Plus: Brought forward from 2023/24

Less: Carry-forward to 2026/27 agreed in advance

**Agreed initial budget distribution in 2024/25**

In-year adjustments

**Final budget distribution in 2024/25**

Less: actual central expenditure

Less: actual ISB deployed to schools

Plus: local authority contribution for 2024/25

**Carry-forward to 2025/26 - deficit/(surplus)**

**Carry-forward to 2025/26 (DSG earmarked reserve)**

DSG unusable reserve at the end of 2024/25

Addition to DSG unusable reserve at the end of 2025/26

**Total of DSG unusable reserve at the end of 2025/26**

**Net DSG position at the end of 2024/25 (net deficit)**

Central Expenditure £000	Individual Schools Budget £000	Total DSG 2024/25 £000
		470,675
		259,251
		<b>211,424</b>
		9,852
		9,852
72,830	138,594	<b>211,424</b>
	2,100	2,100
<b>72,830</b>	<b>140,694</b>	<b>213,524</b>
74,543		74,543
	155,709	155,709
		0
<b>1,713</b>	<b>15,015</b>	<b>16,728</b>
		<b>(9,852)</b>
		21,295
		16,728
		<b>38,023</b>
		<b>28,171</b>

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**30. GRANT INCOME**

	2025/26 £000	2024/25 £000
<b>Taxation and Non-Specific Grants Credited to Services</b>		
Department for Education - Dedicated Schools Grant	(241,173)	(211,424)
Department for Work and Pensions - Housing Benefit Subsidy	(110,420)	(135,354)
Department of Health and Social Care - Public Health Grant	(26,176)	(24,651)
Prevention Services element of Homelessness Prevention Grant	(13,848)	(9,503)
Better care fund	(13,010)	(12,791)
Contributions from Health	(7,221)	(7,307)
Department for Education - Free School Meals funding	(7,907)	(7,800)
Home Office - Unaccompanied Asylum Seeking Children	(6,645)	(5,685)
Core Schools Budget Grant (CSBG)	(6,275)	0
Market Sustainability and Improvement Fund	(6,131)	(6,131)
Pupil Premium Grant	(6,101)	(6,206)
Street lighting PFI	(5,952)	(5,952)
Household Support Fund	(5,312)	(6,027)
Section 106 contributions from developers	(5,156)	0
Skills Funding Agency - Adult Education	(5,109)	(5,073)
MHCLG Children and Families Grant	(4,538)	0
Revenue Expenditure Financed by Capital Under Statute - Disabled Facilities Grant	(3,713)	(9,099)
Homes for future PFI	(2,869)	(2,869)
Drugs and Alcohol treatment grant	(2,408)	(2,058)
DWP Work Health Programme	(2,360)	(2,096)
Home Office - Leaving Care support	(2,300)	(2,878)
Education Funding Agency	(1,905)	(4,336)
Ashburton learning village PFI	(1,799)	(1,799)
Family Hubs Main Grant	(1,710)	(1,510)
Children's Social Care Prevention Grant	(1,697)	0
Holiday Activities & Food	(1,680)	(1,888)
Revenue Expenditure Financed by Capital Under Statute - Other	(1,149)	(2,071)
Rough Sleeping Grant	(1,406)	(1,584)
Teachers Pay Grant	(1,326)	(1,979)
GLA - London Mayor's Office for Police and Crime	(1,174)	(1,632)
Community Infrastructure Levy	(1,003)	(734)
Youth Justice Board - Youth Offending Services	(978)	(1,027)
Homes For Ukraine Grant funding	(877)	(1,089)
Arts Council England	(690)	0
Teachers Pension Grant	(603)	(2,198)
Adult Social Care Discharge Grant	0	(2,432)
Supporting Families	0	(1,949)
Supported Accommodation Grant funding	0	(1,027)
Revenue Expenditure Financed by Capital Under Statute - Schools High Needs	0	(2,749)
Department for Education - Staying Put	0	(1,047)
Other Grants	(11,501)	(12,042)
<b>Sub Total - Service Grants and Contributions</b>	<b>(514,122)</b>	<b>(505,997)</b>

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 30. GRANT INCOME (continued)

#### Credited to Taxation and Non-Specific Grant Income

##### Capital Grants And Contributions

Zodiac House contribution from the Greater London Authority	0	(5,106)
Department for Education - School Condition Allocation	(2,202)	(7,611)
Department for Education - High Needs provision	(5,548)	(13,486)
MHCLG - Levelling Up Fund	(5,249)	0
MHCLG - Local Authority Housing Fund	(2,994)	0
Department for Education - Basic Needs provision	(312)	(2,905)
Transport for London	(2,527)	(1,376)
Regina Road contribution from the Greater London Authority	(7,406)	(1,054)
Section 106 contributions from developers	8,329	(12,424)
Community Infrastructure Levy	(4,207)	(2,990)
Department for Transport	(1,397)	0
Other capital grants and contributions	(4,128)	(3,333)
	<b>(27,641)</b>	<b>(50,285)</b>

##### Non-service Related Government Grants

Revenue Support Grant	(16,569)	(19,457)
MHCLG - Social Care Grant	(28,762)	(25,025)
MHCLG - Section 31 grants for Business Rates	(24,314)	(26,401)
Department for Health - Improved Better Care	(12,310)	(9,978)
Extended Producer Responsibility Grant	(5,912)	-
National Insurance	(3,469)	-
MHCLG - New homes bonus scheme	(2,251)	(1,896)
DWP - Housing benefit admin grant	(1,303)	(1,441)
Other non-service related grants	(388)	(1,856)
	<b>(95,278)</b>	<b>(86,054)</b>

##### Subtotal Non-Specific Grant Income and Contributions

##### Total Grants Income

	2025/26 £000	2024/25 £000
<b>Credited to Taxation and Non-Specific Grant Income</b>		
<b>Capital Grants And Contributions</b>		
Zodiac House contribution from the Greater London Authority	0	(5,106)
Department for Education - School Condition Allocation	(2,202)	(7,611)
Department for Education - High Needs provision	(5,548)	(13,486)
MHCLG - Levelling Up Fund	(5,249)	0
MHCLG - Local Authority Housing Fund	(2,994)	0
Department for Education - Basic Needs provision	(312)	(2,905)
Transport for London	(2,527)	(1,376)
Regina Road contribution from the Greater London Authority	(7,406)	(1,054)
Section 106 contributions from developers	8,329	(12,424)
Community Infrastructure Levy	(4,207)	(2,990)
Department for Transport	(1,397)	0
Other capital grants and contributions	(4,128)	(3,333)
	<b>(27,641)</b>	<b>(50,285)</b>
<b>Non-service Related Government Grants</b>		
Revenue Support Grant	(16,569)	(19,457)
MHCLG - Social Care Grant	(28,762)	(25,025)
MHCLG - Section 31 grants for Business Rates	(24,314)	(26,401)
Department for Health - Improved Better Care	(12,310)	(9,978)
Extended Producer Responsibility Grant	(5,912)	-
National Insurance	(3,469)	-
MHCLG - New homes bonus scheme	(2,251)	(1,896)
DWP - Housing benefit admin grant	(1,303)	(1,441)
Other non-service related grants	(388)	(1,856)
	<b>(95,278)</b>	<b>(86,054)</b>
<b>Total Grants Income</b>	<b>(637,041)</b>	<b>(88,959)</b>

The Council has received a number of grants and contributions that have yet to be recognised as income because they have conditions attached to them that have not yet been met, and may require the monies or property to be returned to the grantor. The balances are:

##### Capital Grants Receipts in Advance

Ministry of Housing, Communities and Local Government - Levelling Up Fund	(4,480)	(3,064)
Greater London Authority - grants to support house building	0	(1,724)
NHS England - contribution for Coulsdon Health Centre	(4,444)	(4,437)
Developer contributions	(7,670)	(9,105)
Other grants and contributions	(2,416)	(1,908)

##### Total

	2025/26 £000	2024/25 £000
<b>Capital Grants Receipts in Advance</b>		
Ministry of Housing, Communities and Local Government - Levelling Up Fund	(4,480)	(3,064)
Greater London Authority - grants to support house building	0	(1,724)
NHS England - contribution for Coulsdon Health Centre	(4,444)	(4,437)
Developer contributions	(7,670)	(9,105)
Other grants and contributions	(2,416)	(1,908)
	<b>(19,010)</b>	<b>(20,238)</b>

**31. RELATED PARTY TRANSACTIONS**

The Council is required to disclose material transactions with related parties - bodies or individuals that have the potential to control or significantly influence the Council or to be controlled or significantly influenced by the Council.

Disclosure of these is required as it could suggest the inability of the Council to take decisions with these related parties independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

Note 39 of these statement of Accounts provide further details of the key entity owed by the Council - Brick By Brick Limited. There are no other entities controlled by the Council with material levels of related party transactions.

During the year no Council Members, Executive Directors and Directors or their close relations or members of the same household have undertaken any material declarable transactions with the Council other than the individuals and transactions disclosed below. The Council compiled the existing declarations for Members by issuing a form at the end of the financial year requesting the disclosure of any related party transactions that had taken place within the year. Members of the Corporate Management Team were issued with standard letters requesting declaration of any potential related party transactions. The accruals are not a material value. The amounts in the note below represent sums paid by the Council to the 3rd party. Only related transactions considered material (in relation to the related party) are detailed below:

*Transactions where the Council has incurred cash outflow:*

<b>Organisation</b>	<b>Related Party</b>	<b>Related Party Transactions</b>	<b>2025/26 (balances as at 31/03/2026) £'000</b>	<b>2024-25 (balances as at 31/3/2025) £'000</b>
Brick By Brick (Croydon) Limited	Wholly-owned subsidiary	Brick By Brick Croydon Limited is a private independent company with the council as sole shareholder. The Council has provided funding for residential-led development across a range of sites through a combination of debt and equity.  Opening balance Loans made in year Loans repaid in year Loans re-assigned in year Closing balance *	65,679	104,750
			0	0
			0	(18,071)
			0	(21,000)
			<b>65,679</b>	<b>65,679</b>
		<i>*An expected credit loss of £65.679m has been applied to this loan, reducing the carrying value to £nil at 31.3.2025 and 31.3.2025</i>		
<b>Organisation</b>	<b>Related Party</b>	<b>Related Party Transactions</b>	<b>2025/26 transactions £'000</b>	<b>2024-25 transactions £'000</b>
Apasen International	Cllr Sherwan Chowdhury	Apasen provides social and community services	-	413
Croydon African Caribbean Family Organisation	Cllr Callton Young	Refund	2	-
Croydon Almshouses	Cllr Ellily Ponnuthurai	Induction Support	8	-
Friends of Ashburton Park	Cllr Maddie Henson	Grant provided	3	-
Saffron Valley Collegiate	Cllr Margaret Bird	Provision of funding	2,586	-
Friends of Farthing Downs	Cllr Margaret Bird	Nature Trail	2	-

**31. RELATED PARTY TRANSACTIONS**

*The Council has received income from the following transactions:*

<b>Organisation</b>	<b>Related Party</b>	<b>Related Party Transactions</b>	<b>2025/26 transactions £'000</b>	<b>2024-25 transactions £'000</b>
Community Fibre Ltd	Cllr Andy Stranack	Charges for inspections	5	-
Saffron Valley Collegiate	Cllr Margaret Bird	Charge for IAS19 pension report	1	-
London Borough of Newham	Conrad Hall, Corporate Director of Resources	The Council supplies specialist equipment to support communities	7,720	-

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 32. CAPITAL EXPENDITURE AND CAPITAL FINANCING

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases and PFI/PPP contracts), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Authority, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Authority that has yet to be financed. The CFR is analysed in the second part of this note.

	General Fund £000	IFRS16 General Fund £000	Housing Revenue Account £000	2025/26 Total £000	2024/25 Total £000
<b>EXPENDITURE:</b>					
Property, Plant and Equipment	46,124	235	59,127	105,486	136,493
Acquisition of council dwellings			34,549	34,549	9,382
Acquisition of other residential properties	430			430	21,060
Investment Properties & Assets held for sale	227			227	1
Revenue expenditure funded from capital under statute	10,521			10,521	10,948
Secretary of State Capitalisation Directions	108,700			108,700	51,000
Transformation Expenditure	4,972			4,972	1,980
Intangible assets	4,536		937	5,473	5,796
Heritage assets	156			156	1
	<b>175,666</b>	<b>235</b>	<b>94,613</b>	<b>270,514</b>	<b>236,661</b>
<b>FINANCED BY:</b>					
Borrowing	(31,989)	(235)	(23,778)	(56,002)	(94,024)
Borrowing used to finance Secretary of State Capitalisation Direction	(108,700)			(108,700)	(19,673)
Capital receipts	(246)		(31,984)	(32,230)	(17,671)
Capital receipts used to acquire other residential properties				-	(11,400)
Capital receipts used to finance Secretary of State Capitalisation Direction				-	(31,327)
Capital receipts used to finance transformation expenditure	(4,972)			(4,972)	(1,980)
Government grants and other contributions	(25,961)		(11,179)	(37,140)	(32,978)
Growth Zone Fund	(3,673)			(3,673)	(1,372)
Direct revenue contributions	(125)		(13,428)	(13,553)	(12,196)
Major Repairs Reserve			(14,244)	(14,244)	(14,040)
	<b>(175,666)</b>	<b>(235)</b>	<b>(94,613)</b>	<b>(270,514)</b>	<b>(236,661)</b>

### EXPLANATION OF MOVEMENTS IN YEAR:

	General Fund £000	IFRS16 General Fund £000	Housing Revenue Account £000	2025/26 Total £000	2024/25 Total £000
Opening Capital Financing Requirement	1,387,568	70,173	377,099	1,834,840	1,751,873
Adjustment to opening position				-	39,475
Increase in underlying need to borrow (unsupported by Government financial assistance)	140,689	235	23,778	164,702	74,222
Minimum Revenue Provision (MRP)	(31,245)	(2,520)		(33,765)	(30,730)
Capital receipts used to reduce the Capital Financing Requirement				-	
Property transfers between General Fund & Housing Revenue Account				-	
De-recognition of lease liability in year		(36,954)		(36,954)	
Closing Capital Financing Requirement	<b>1,497,012</b>	<b>30,934</b>	<b>400,877</b>	<b>1,928,823</b>	<b>1,834,840</b>

**33. LEASES**

**Authority as Lessee - Right of Use Assets**

The Council has recognised a Right of Use asset where it has assessed it has control of a lease that is not immaterial. The Council applied an equivalent borrowing cost using the PWLB certainty rate for a period of time equal to the lease length.

Major changes in year have been the termination of the lease agreement for Red Clover Gardens, Coulsdon.

This lease was began in 2024/25, but ended when the Council took ownership of the property. This has reduced both the RoU asset under "Other Land and Buildings", as well as the lease liability.

**Right of Use Asses**

Balance at 1 April 2024  
 Additions in year  
 Revaluations / Remeasurements  
 Depreciation  
 Disposals

Balance at 31 March 2025

Additions in year  
 Revaluations / Remeasurements  
 Depreciation  
 Disposals

Balance at 31 March 2026

Other Land and Buildings £000's	Vehicles, Plant and Equipment £000's	Total Right of Use Assets £000's
38,392	1,083	39,475
32,248	280	32,528
(4,266)	(556)	(4,822)
0		0
<b>66,374</b>	<b>807</b>	<b>67,181</b>
0	235	235
(4,048)	228	(3,820)
(1,248)	(515)	(1,763)
(32,248)	0	(32,248)
<b>28,830</b>	<b>755</b>	<b>29,585</b>

Other Land and Building right of use assets are held at cost: the valuation of the temporary accommodation blocks (Concord, Sycamore and Winsor) were not materially different from the valuation received, and leased private sector landlord properties are on a short term lease resulting in the cost model being a reliable proxy for their current value.

**Transactions relating to leases**

The table below sets out the transactions that have affected the lease liability held for leases where the Council is lessee.

	2025/26 £000s	2024/25 £'000s
Interest Expense	1,252	4,787
Expenses relating to short term leases	2,520	1,830
Total cashflows for leases	<b>3,772</b>	<b>6,617</b>

**Lease maturity**

The table below sets out the maturity of lease liability: both the non discounted payments, and the discounted lease payments (which reconcile to the lease liability)

Undiscounted 31.3.2026 £'000s	Undiscounted 31.3.2025 £'000s		Discounted 31.3.2026 £'000s	Discounted 31.3.2025 £'000s
6,218	6,384	Less than 1 year	3,317	1,391
15,702	25,739	1 to 5 years	10,374	6,801
20,721	151,701	More than 5 years	17,243	61,982
<b>42,641</b>	<b>183,824</b>	<b>Total</b>	<b>30,934</b>	<b>70,174</b>

**Council as lessor - operating leases**

The Council leases out properties relating to offices, retail space and industrial units. The future minimum lease payments receivable under non-cancellable leases in future years are:

	2025/26 Total £'000s	2024/25 Total £'000s
Future minimum lease payments receivable at balance sheet date		
Within One Year	2,934	2,944
Later than one Year but within five years	8,182	6,191
Later than five years	6,224	8,169
	<b>17,340</b>	<b>17,304</b>

**34. PRIVATE FINANCE INITIATIVES AND SIMILAR CONTRACTS**

**Adults Homes For The Future (formerly New4Old)**

Two of the homes opened during 2010 and the other two homes opened during 2011. The care services to the users and residents of the facilities were outsourced to Care UK Ltd during 2011/12. The facilities, including management of all soft facilities are fully maintained by Caring 4 Croydon Ltd, a subsidiary of Care UK Ltd. In 2024-25 the payment to Caring 4 Croydon Ltd was £6.2m ; PFI credits of £2.868m were received. The annual payment to Caring 4 Croydon Ltd is index-linked to the Retail Price (RPI) index and consequently, will increase each year until contract expiration in 2038/39.

**Ashburton Learning Village**

The Ashburton Learning Village incorporates an eight form entry (1,200 capacity) secondary school (Oasis Academy Shirley Park) together with a new purpose built library and a headquarters for the Housebound Library service. The village also houses office and teaching space for the Music Service. The Authority's Community Strategy states the Council's commitment to make Croydon a learning place by recognising the importance of ensuring good education and lifelong learning opportunities for everyone living and working in Croydon. Ashburton Learning Village is part of the previous Community Strategy and fulfils a commitment within the strategy to rebuild Ashburton High School. The Authority has entered into a 30 year contract with Norwest Holst on a design, build and operate basis, that includes enhanced facilities, improved ICT and access to the National Grid for Learning. This is supported through the Government's PFI scheme. The PFI credits include £17.1m from the Department for Education and £4.7m from the Department for Culture, Media and Sport; depending on usage, the Council may pay £32m over the remaining 11 years of the contract.

**Street Lighting**

The Croydon and Lewisham Street Lighting PFI is a joint procurement project that has been developed to replace the ageing street lighting stock of both London Boroughs. The 25 year contract with Skanska-Laing started in August 2011. In 2024/25 the Annual Unitary Payment (AUP) to Skanska-Laing was £12.4m; PFI credits of £5.9m were received. The PFI credits are in excess of the AUP, the excess is held in an equalisation account to offset charges in future years that will exceed the PFI credit. The PFI credit is fixed at £6.0m each year whereas the AUP is index linked to the RPI and consequently, will increase each year until contract expiration in 2036/37.

**Value of Assets Held**

**Net book value as at 31 March 2025**

Gross book value as at 31 March 2025

Revaluation

Gross book value as at 31 March 2025

Depreciation as at 1 April 2025

Depreciation for year

Depreciation written out after revaluation

Accumulated depreciation at 31 March 2026

**Net book value as at 31 March 2026**

**Value of Liabilities**

Creditors as at 31 March 2025

Capital repayment

**Creditors as at 31 March 2026**

	<b>Ashburton Learning Village</b>	<b>Adult Homes For The Future</b>	<b>Street Lighting</b>	<b>2025/26 Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
	<b>43,855</b>	<b>51,508</b>	<b>32,058</b>	<b>127,421</b>
Gross book value as at 31 March 2025	43,855	51,508	51,825	147,188
Revaluation	(2,608)	(1,452)	0	(4,060)
Gross book value as at 31 March 2025	41,247	50,056	51,825	143,128
Depreciation as at 1 April 2025	0	0	(19,768)	(19,768)
Depreciation for year	(1,000)	(1,186)	(2,003)	(4,189)
Depreciation written out after revaluation	1,001	1,185	0	2,186
Accumulated depreciation at 31 March 2026	1	(1)	(21,771)	(21,771)
<b>Net book value as at 31 March 2026</b>	<b>41,248</b>	<b>50,055</b>	<b>30,054</b>	<b>121,357</b>
	<b>Ashburton Learning Village</b>	<b>Adult Homes For The Future</b>	<b>Street Lighting</b>	<b>2025/26 Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Creditors as at 31 March 2025	(10,239)	(16,052)	(35,412)	(61,703)
Capital repayment	729	819	1,775	3,323
<b>Creditors as at 31 March 2026</b>	<b>(9,510)</b>	<b>(15,233)</b>	<b>(33,637)</b>	<b>(58,380)</b>

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**34. PRIVATE FINANCE INITIATIVES AND SIMILAR CONTRACTS (continued)**

	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2024/25 Total £000</b>
<b>Value of Assets Held</b>				
<b>Net book value as at 31 March 2024</b>	<b>36,143</b>	<b>37,078</b>	<b>34,061</b>	<b>107,282</b>
Gross book value as at 31 March 2024	37,857	38,896	51,825	128,578
Revaluation	5,998	12,612	0	18,610
Gross book value as at 31 March 2024	43,855	51,508	51,825	147,188
Depreciation as at 1 April 2024	(1,714)	(1,818)	(17,764)	(21,296)
Depreciation for year	(832)	(883)	(2,004)	(3,719)
Depreciation written out after revaluation	2,546	2,701	0	5,247
Accumulated depreciation at 31 March 2025	0	0	(19,768)	(19,768)
<b>Net book value as at 31 March 2025</b>	<b>43,855</b>	<b>51,508</b>	<b>32,057</b>	<b>127,420</b>
	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2024/25 Total £000</b>
<b>Value of Liabilities</b>				
<b>Creditors as at 31 March 2024</b>	<b>(10,931)</b>	<b>(16,823)</b>	<b>(37,189)</b>	<b>(64,943)</b>
Capital repayment	692	771	1,777	3,240
<b>Creditors as at 31 March 2025</b>	<b>(10,239)</b>	<b>(16,052)</b>	<b>(35,412)</b>	<b>(61,703)</b>

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**34. PRIVATE FINANCE INITIATIVES AND SIMILAR CONTRACTS (continued)**

<b>Repayment of Liabilities</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2025/26 Total £000</b>
Within one year	768	867	2,113	3,748
Within two to five years	3,505	4,024	13,705	21,234
Within six to ten years	5,237	6,552	17,819	29,608
Within 11 to 15 years	-	3,790	-	3,790
<b>Total</b>	<b>9,510</b>	<b>15,233</b>	<b>33,637</b>	<b>58,380</b>
<b>Interest Payments</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2025/26 Total £000</b>
Within one year	508	917	2,977	4,402
Within two to five years	1,601	3,115	11,716	16,432
Within six to ten years	826	2,371	4,342	7,539
Within 11 to 15 years	-	374	-	374
<b>Total</b>	<b>2,935</b>	<b>6,777</b>	<b>19,035</b>	<b>28,747</b>
<b>Service Charge Payments</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2025/26 Total £000</b>
Within one year	1,182	2,261	1,958	5,401
Within two to five years	5,136	9,728	10,877	25,741
Within six to ten years	7,025	13,831	11,165	32,021
Within 11 to 15 years	-	7,162	-	7,162
<b>Total</b>	<b>13,343</b>	<b>32,982</b>	<b>24,000</b>	<b>70,325</b>
<b>Lifecycle Payments</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2025/26 Total £000</b>
Within one year	411	405	-	816
Within two to five years	1,643	1,621	-	3,264
Within six to ten years	1,951	2,026	-	3,977
Within 11 to 15 years	-	945	-	945
<b>Total</b>	<b>4,005</b>	<b>4,997</b>	<b>0</b>	<b>9,002</b>
<b>Contingent Rent</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2025/26 Total £000</b>
Within one year	-	-	110	110
Within two to five years	-	-	374	374
Within six to ten years	-	-	168	168
Within 11 to 15 years	-	-	(62)	(62)
<b>Total</b>	<b>0</b>	<b>0</b>	<b>590</b>	<b>590</b>

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**34. PRIVATE FINANCE INITIATIVES AND SIMILAR CONTRACTS (continued)**

<b>Repayment of Liabilities</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2024/25 Total £000</b>
Within one year	729	818	1,935	3,482
Within two to five years	3,327	3,795	12,586	19,708
Within six to ten years	5,263	6,180	19,277	30,720
Within 11 to 15 years	920	5,258	1,612	7,790
<b>Total</b>	<b>10,239</b>	<b>16,051</b>	<b>35,410</b>	<b>61,700</b>
<b>Interest Payments</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2024/25 Total £000</b>
Within one year	547	967	3,149	4,663
Within two to five years	1,778	3,344	12,836	17,958
Within six to ten years	1,119	2,744	6,152	10,015
Within 11 to 15 years	37	691	48	776
<b>Total</b>	<b>3,481</b>	<b>7,746</b>	<b>22,185</b>	<b>33,412</b>
<b>Service Charge Payments</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2024/25 Total £000</b>
Within one year	1,143	2,196	1,891	5,230
Within two to five years	4,971	9,451	10,506	24,928
Within six to ten years	7,188	13,444	12,484	33,116
Within 11 to 15 years	1,184	10,086	1,010	12,280
<b>Total</b>	<b>14,486</b>	<b>35,177</b>	<b>25,891</b>	<b>75,554</b>
<b>Lifecycle Payments</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2024/25 Total £000</b>
Within one year	411	405	0	816
Within two to five years	1,643	1,621	0	3,264
Within six to ten years	2,054	2,026	0	4,080
Within 11 to 15 years	308	1,351	0	1,659
<b>Total</b>	<b>4,416</b>	<b>5,403</b>	<b>0</b>	<b>9,819</b>
<b>Contingent Rent</b>	<b>Ashburton Learning Village £000</b>	<b>Adult Homes For The Future £000</b>	<b>Street Lighting £000</b>	<b>2024/25 Total £000</b>
Within one year	0	0	113	113
Within two to five years	0	0	405	405
Within six to ten years	0	0	249	249
Within 11 to 15 years	0	0	(62)	(62)
<b>Total</b>	<b>0</b>	<b>0</b>	<b>705</b>	<b>705</b>

**35. IMPAIRMENT LOSSES**

There were no material impairments to assets in 2025/26 (£nil in 2024/25). There is no impaired property, plant or equipment.

**36. CONTINGENT LIABILITIES AND CONTINGENT ASSETS**

The following items have been identified in accordance with accounting policy 1.13:

**Municipal Mutual Insurance (MMI) - potential for future claims**

In 1993, MMI ceased to accept new business, due to changes in insurance industry requirements. The appointed administrator has set a levy rate of 15%, and London Borough of Croydon is liable for this proportion of any future claim that pre-dates 1993. A likely amount cannot be estimated reliably, and the possibility does remain for the administrator to revise the levy rate, should the company's assets prove insufficient to meet liabilities.

**37. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS**

The Council's management of treasury risks actively works to minimise the Council's exposure to the unpredictability of financial markets and to protect the financial resources available to fund services. The Council has fully adopted CIPFA's Code of Treasury Management Practices and has written principles for overall risk management as well as written policies and procedures covering specific areas such as credit risk, liquidity risk and market risk.

The annual treasury management strategy for 2025/26 which incorporates the prudential indicators was approved by Council on 26 February 2025 and is available on the Council's website. The key issues within the Strategy were:

1. The Authorised Borrowing Limit for 2025/26 was set at £1,980.6m. This is the maximum limit of external borrowings or other long term liabilities.
2. The Operational Boundary was set at £1,930.9m. This is the expected level of debt and other long term liabilities during the year.
3. The Minimum Revenue Provision Policy (MRP) Statement was approved. This is the revenue charge which reduces the borrowing need of the Council in line with the life of the assets which have been financed by borrowing.
4. The Council's authorised counterparty lending list criteria was approved.

These policies are implemented by the Council's treasury team. The Council maintains written policies for overall risk management, as well as written policies (Treasury Management Policies - TMPs) covering specific areas, such as interest rate risk, credit risk and the investment of surplus cash. These TMPs are a requirement of the Code of Practice and are reviewed periodically.

**Credit Risk**

Credit risk arises from the short-term lending of surplus funds to banks, building societies and other local authorities. It is the policy of the Council to place deposits only with a limited number of high quality banks and building societies whose credit rating is independently assessed as sufficiently secure by the Council's treasury advisers and to ensure lending is prudent.

Credit risk has also arisen from lending by the authority to the Council owned company Brick by Brick Ltd. Development work has now ceased, and following a management review it is expected that the outstanding debt cannot be cleared by future income. The Council has therefore made a lifetime credit risk impairment adjustment to the value of loans to Brick by Brick of £65.7m (£65.7m in 2024/25).

During 2024/25, £21m of capital loan to Brick by Brick Ltd was re-assigned to Regen Coulsdon Ltd. It was impaired by £5.25m resulting in a carrying value of £15.25m at 31.3.2025. During 2025/26, this loan was not repaid, and the Council took possession of a property (Red Clover Gardens) in full settlement of this loan. See Note 6 for further details.

**37. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS (continued)**

**Liquidity Risk**

The Council has access to a facility to borrow from the Public Works Loans Board. As a result there is no significant risk that the Council will be unable to raise finance to meet its commitments under financial instruments. The Council has safeguards in place to ensure that a significant proportion of its borrowing does not mature for repayment at any one time in the future to reduce the financial impact of re-borrowing at a time of unfavourable interest rates. The Council's policy is to ensure that not more than 25% of loans are due to mature within any financial year through a combination of prudent planning of new loans taken out and, where it is economic to do so, making early repayments.

The amount of £26.1m which is classified under Cash & Cash Equivalent on the Balance Sheet, and which is invested with financial institutions and other local authorities, is due back to the Council within 3 months.

Conversely, the Council has liabilities of duration less than 12 months amounting to £346.9m, as shown below.

**Refinancing and Maturity Risk**

The maturity structure of financial liabilities is as follows (at nominal value):

	<b>At 31 March 2026 £000</b>	<b>At 31 March 2025 £000</b>
<b>Loans outstanding:</b>		
PWLB	1,468,926	1,312,601
Market debt / LOBOs	127,000	127,000
External Financing for Croydon Affordable Homes	70,566	70,916
Temporary borrowing	0	20,000
Deferred purchases	58,380	61,702
Bank overdraft	34,836	4,356
<b>Total</b>	<b>1,759,708</b>	<b>1,596,575</b>
Less than 1 year	346,941	47,913
Between 1 and 2 years	4,552	132,530
Between 2 and 5 years	408,583	351,775
Between 5 and 10 years	171,303	196,509
More than 10 years	828,330	867,848
<b>Total</b>	<b>1,759,709</b>	<b>1,596,575</b>

**Interest Rate Risk**

The Council is exposed to interest rate risk in two different ways; the first being the uncertainty of interest paid/received on variable rate instruments, and the second being the effect of fluctuations in interest rates on the fair value of an instrument.

The current interest rate risk for the Authority is summarised below:

- ▶ Decreases in interest rates will affect interest earned on variable rate investments, potentially reducing income credited to the Comprehensive Income and Expenditure Statement.
- ▶ Increases in interest rates will affect interest paid on variable rate borrowings, potentially increasing interest expense charged to the Comprehensive Income and Expenditure Statement.
- ▶ The fair value of fixed rate financial assets will fall if interest rates rise. This will not impact on the Balance Sheet for the majority of assets held at amortised cost, but will impact on instruments held at fair value.
- ▶ The fair value of fixed rate financial liabilities will rise if interest rates fall. This will not impact on the Balance Sheet for the majority of liabilities held at amortised cost, but will impact on instruments held at fair value.

The Council has an active strategy for assessing interest rate exposure that feeds into the setting of the annual budget. This allows any adverse changes to be accommodated. The strategy will also advise on whether new borrowing taken out is to be at fixed or variable interest rates.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 37. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS (continued)

According to this assessment strategy, if prevailing interest rates had been 1% higher throughout the year, the financial effect would be:

	At 31 March 2026 £000	At 31 March 2025 £000
Increase in movement in fair values on MMF deposits	(704)	(675)
Increase in interest receivable on term deposits held with other local authorities	(568)	(330)
Increase in interest payable	2,600	440

Note: the Council does not hold any variable rate borrowings or investments at the end of the last reporting period. The above sensitivity to changes in interest rates has therefore been calculated based on principal sums invested or borrowed in the year.

#### Foreign Exchange Risk

The Council has no financial assets or liabilities denominated in foreign currencies and therefore has no exposure to loss arising from movements in exchange rates.

### 38. TRUST FUNDS

The Council acts as trustee for various funds including trust fund legacies, prize funds, amenity funds of establishments and charity appeal funds. The funds are not assets of the Council and are included as "Short Term Creditors" in the Balance Sheet. A summary of funds held is set out below:

	At 31 March 2026 £000	At 31 March 2025 £000
Looked After Children monies	(1,428)	(1,298)
Service related partnerships	(228)	(412)
Appointee monies	(411)	(391)
Trust funds / amenity funds / bequests	(73)	(87)
Coast to Capital Local Enterprise Partnership	(82)	(76)
Business Improvement Districts' funds held	(107)	(71)
Coroners Court Consortium	0	1,773
Croydon Affordable Housing Charity	(5)	-
<b>Total</b>	<b>(2,334)</b>	<b>(562)</b>

### 39. GROUP INTERESTS

The Council reviewed its group activities during 2025-26, including a review of the nature of the risks it was exposed to through its group trading activities and the amounts involved after eliminating intra-group transactions. The Council concluded that its group activities were not material to justify the preparation of Group Accounts.

The key group component of the Council's group structure is Brick by Brick (Croydon). This company entered into voluntary administration on 1st April 2026, following the write off of the majority of the debt it owed to Croydon Council, of £64.7m (out of £65.7m total). Although at 31 March 2025 the company held a retained loss of some £67m, but the company has ceased trading, and poses no further risk to the group structure.

This loan write off has already been absorbed by the Council as an item within its capital financing requirement (see Note 32) and the Council is setting aside general fund revenue monies (known as MRP) to repay this debt over a period of 40 years.

It is the Council's judgement that the preparation of Group Accounts would not add to the understanding of the group position.

Croydon Central Management Company – This is a 100% Council owned company. This company was established to provide management services to all residential and commercial units within the Taberner House development. Activity in 2025-26 is not material.

**39. GROUP INTERESTS (continued)**

Croydon TH Commercial Ltd – This is a 100% Council owned company. The company was established in connection with the commercial units on the Taberner site. It was planned that a separate company should be created to hold the commercial units due to the differing tax arrangements for commercial vs residential development and also to ring fence the activity between the commercial units and residential units.

Croydon Holdings Ltd – This is a 100% Council owned company. This company was created as part of the structure when the Council entered into the Limited Liability Partnerships (LLPs) with Croydon Affordable Housing. It is not trading and has no impact on the group interests.

London Borough of Croydon Holdings LLP - this partnership is between the Council itself and Croydon Holdings Limited. It was created to enable the Council to enter into the following LLPs through its own LLP, rather than the Council enter into them directly. The LLP has no financial activity and has no impact on group interests.

Croydon Affordable Homes LLP - This is company is part of the Council's group structure but the Council does not directly own its shares. The Council owns this company through Croydon Holdings Ltd and London Borough of Croydon Holdings LLP. This company is designed to lease residential units to investors.

Croydon Affordable Homes (Taberner House) LLP - This company is part of the Council's group structure but the Council does not directly own its shares. The Council owns this company through Croydon Holdings Ltd and London Borough of Croydon Holdings LLP. This company is designed to lease residential units to investors. No activity has taken place within this company since it was incorporated.

Croydon Affordable Tenures LLP - This is company is part of the Council's group structure but the Council does not directly own its shares. The Council owns this company through Croydon Holdings Ltd and London Borough of Croydon Holdings LLP. This company is designed to lease residential units to investors.

Croydon Affordable Dwellings LLP - This is company is part of the Council's group structure but the Council does not directly own its shares. The Council owns this company through Croydon Holdings Ltd and London Borough of Croydon Holdings LLP. This company is designed to lease residential units to investors. No activity has taken place within this company since it was incorporated.

Croydon Pension Nominee 1 Ltd - This is a 100% company owned by the Council. This company has been inactive and no transactions have taken place, but was designed to support residential and commercial property investments that the Council's Pension Fund could invest in.

Croydon Pension Nominee 2 Ltd - This is a 100% company owned by the Council. This company has been inactive and no transactions have taken place, but was designed to support residential and commercial property investments that the Council's Pension Fund could invest in.

Croydon owned a 100% stake in YourCare (Croydon) Ltd, a company that was set up to carry out retail sales of aids to daily living equipment to the public. This company was dissolved in 2024.

Provider Equipment Hub - during 2024/25, the operation of the Council's Equipment Service was transferred to Provide Equipment Hub Limited. The Council does not have control of this organisation, so it has not been included in the Council's group accounts.

Croydon Enterprise Loan Fund Limited is not owned by the Council, and the Council has determined that there is no control or influence exercised by the Council.

Southwest London Music Ltd - the Council holds a directorship of this company, which was created to receive and distribute Government funding for arts and music across the sub-region. The Council has no overall control, and activity is also immaterial so there is no impact on group interests.

**40. DATE OF ACCOUNTS BEING AUTHORISED FOR ISSUE AND BY WHOM**

This Statement of Accounts was issued on 30 June 2026 by Conrad Hall, Corporate Director of Resources and Section 151 officer.

**41. PENSIONS - IAS19 AND ACCOUNTING CODE OF PRACTICE DISCLOSURE NOTES**

Employees of the Council are members of two separate pension schemes:

- The Teachers' Pension Scheme, administered by Capita Teachers' Pensions on behalf of the Department for Education.
- The Local Government Pensions Scheme, administered by the London Borough of Croydon.
- The NHS Pensions Scheme, administered by the London Borough of Croydon.

Both schemes provide defined benefits to members (retirement lump sums and pensions), earned as employees working for the Council.

However, the arrangements for the teachers' scheme mean that liabilities for these benefits cannot be identified to the Council. The scheme is therefore accounted for as if it was a defined contributions scheme - no liability for future payments of benefits is recognised in the Council's Balance Sheet and the Children, Young People and Education revenue account is charged with the employer's contributions payable to the Teachers' Pension Scheme during the year.

In 2025/26, the Council paid £11.3m (2024/25: £10.7m) to Capita Teachers' Pensions in respect of teachers' retirement benefits, representing 28.68% (2024/25: 28.78%) of pensionable pay.

**The Local Government Pension Scheme**

The Local Government Scheme is accounted for as a defined benefits scheme; its members are the London Borough of Croydon and a number of Scheduled and Admitted bodies. A list of all member bodies is available in the Pension Fund Accounts.

The liabilities of the scheme attributable to the London Borough of Croydon are included in the balance sheet on an actuarial basis using the projected unit credit method of valuation - i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates and projections of earnings for current employees.

Liabilities are discounted to their present value, using a discount rate of 5.8% (based on the indicative rate of return on high quality corporate bonds).

The assets of the scheme attributable to the London Borough of Croydon are included in the Balance Sheet at their fair value:

- Quoted securities - current bid price or the last trade price depending upon the convention of the market
- Unquoted securities - professional estimate
- Unlisted securities - current bid price
- Property - market value.

The change in the net pensions liability is analysed into seven components:

**Current service cost** - the increase in the present value of a defined benefit obligation resulting from employee service in the current period - allocated in the Comprehensive Income and Expenditure Statement to the revenue accounts of services for which the employee worked.

**Past service cost** - the change in the present value of the defined benefit obligation for employee service in prior periods, resulting in the current period from the introduction of, or changes to, post-employment benefits or other long-term employee benefits. Past service cost may be either positive (when benefits are introduced or changed so that the present value of the defined benefit obligation increases) or negative (when existing benefits are changed so that the present value of the defined benefit obligation decreases) - debited / credited to the Net Cost of Services in the Comprehensive Income and Expenditure Statement as part of Non-Distributed Costs.

**Interest cost** - the increase during a period in the present value of a defined benefit obligation which arises because the benefits are one period closer to settlement - debited to Financing and Investment Income and Expenditure in the Comprehensive Income and Expenditure Statement.

**The return on Fund assets** - is interest, dividends and other revenue derived from the Fund assets, together with realised and unrealised gains or losses on the Fund assets, less any costs of administering the Funds (other than those included in the actuarial assumptions used to measure the defined benefit obligation) and less any tax payable by the Fund itself - credited to Financing and Investment Income and Expenditure in the Comprehensive Income and Expenditure Statement.

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 41. PENSIONS - IAS19 AND ACCOUNTING CODE OF PRACTICE DISCLOSURE NOTES (continued)

**Gains / losses on settlements and curtailments** - the result of actions to relieve the Council of liabilities or events that reduce the expected future service or accrual of benefits of employees - debited to the Net Cost of Services in the Comprehensive Income and Expenditure Statement as part of Non-Distributed Costs.

**Actuarial gains and losses** comprise:

- experience adjustments, which are the effects of differences between the assumptions applied in the previous actuarial valuation, and what has actually occurred in reality
- the effects of changes in actuarial assumptions - are recognised in Other Comprehensive Income.

**Contributions paid to the Pension Fund** - cash paid as employer's contributions to the Pension Fund.

Actuarial valuations are carried out every three years as required by legislation. The most recent valuation was undertaken by Hymans Robertson as at 31 March 2025. This identified a funding level of 132% which equates to a surplus of £480m. The reported funding level is based on an assumed future investment return of 5.9% p.a. The Actuary has calculated there is an 80% likelihood that the Fund's investments will achieve at least 5.9% p.a. over the next 20 years. The actuary sets contribution rates for each employer, after consideration of their relative risk profiles and funding time horizons.

#### Discretionary Benefits

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff (including teachers) are accrued in the year of the decision to make the award and accounted for using the same policies as those applied to the Local Government Pension Scheme.

#### Actuarial Assumptions

##### Financial assumptions

Rate of increase in salaries	3.00%	2.75%
Rate of increase of pensions	3.00%	2.75%
Discount rate	6.20%	5.80%

##### Split of assets between investment categories

Equities	0.00%	0.00%
Debt Securities	0.00%	0.00%
Private Equity	8.00%	8.00%
Real Estate	10.00%	11.00%
Investment Funds and Unit Trusts	78.00%	77.00%
Cash / Liquidity	4.00%	4.00%

##### Life expectancy

of a male future pensioner aged 65 in 20 years' time	22.9 years	22.4 years
of a female future pensioner aged 65 in 20 years' time	25.9 years	25.4 years
of a male current pensioner aged 64	22.1 years	21.5 years
of a female current pensioner aged 65	24.7 years	24.1 years

#### Commutation of pension for lump sum at retirement

take 50% of additional tax-free cash up to HMRC limits for pre-April 2008 and 75% of the maximum tax-free cash for post-April 2008 service

#### Market value of total funds (£ millions)

At 31 March 2026	At 31 March 2025
2,051	1,880

**NOTES TO THE CORE FINANCIAL STATEMENTS**

**41. PENSIONS - IAS19 AND ACCOUNTING CODE OF PRACTICE DISCLOSURE NOTES (continued)**

**Changes in the Fair Value of Plan Assets, Defined Benefit Obligation and Net Liability**

	Period ended 31 March 2026			Period ended 31 March 2025		
	Assets £000	Obligations £000	Net (Liability) /Asset £000	Assets £000	Obligations £000	Net (Liability) /Asset £000
Fair value of employer assets	1,546,411		1,546,411	1,478,175		1,478,175
Present value of funded liabilities		1,249,908	(1,249,908)		1,427,956	(1,427,956)
Effect of Asset Ceiling			(367,650)			
Present value of unfunded liabilities		19,531	(19,531)		21,842	(21,842)
<b>Opening Position</b>	<b>1,546,411</b>	<b>1,269,439</b>	<b>(90,678)</b>	<b>1,478,175</b>	<b>1,449,798</b>	<b>28,377</b>
Service cost:						
Current service cost *		25,928	(25,928)		32,623	(32,623)
Past service cost (including curtailments)		805	(805)		1,129	(1,129)
Effect of settlements			0	(1,848)	(2,646)	798
<b>Total Service Cost</b>	<b>0</b>	<b>26,733</b>	<b>(26,733)</b>	<b>(1,848)</b>	<b>31,106</b>	<b>(32,954)</b>
Net interest:						
Interest income on plan assets	89,486		89,486	71,329		71,329
Interest cost on defined benefit obligation		72,946	(72,946)		69,757	(69,757)
Impact of asset ceiling on net interest			(21,309)			
<b>Total Net Interest</b>	<b>89,486</b>	<b>72,946</b>	<b>(4,769)</b>	<b>71,329</b>	<b>69,757</b>	<b>1,572</b>
<b>Total Defined Benefit Cost Recognised in Profit or (Loss)</b>	<b>89,486</b>	<b>99,679</b>	<b>(31,502)</b>	<b>69,481</b>	<b>100,863</b>	<b>(31,382)</b>
Cashflows:						
Plan participants' contributions	11,963	11,963	0	11,023	11,023	0
Employer contributions	41,297		41,297	39,097		39,097
Benefits paid	(60,453)	(60,453)	0	(61,213)	(61,213)	0
Unfunded benefits paid	(2,032)	(2,032)	0	(2,077)	(2,077)	0
Contributions in respect of unfunded benefits	2,032		2,032	2,077		2,077
<b>Expected Closing Position</b>	<b>1,628,704</b>	<b>1,318,596</b>	<b>(78,851)</b>	<b>1,536,563</b>	<b>1,498,394</b>	<b>38,169</b>
Remeasurements:						
Changes in financial assumptions		(28,863)	28,863		211,777	211,777
Changes in demographic assumptions		(30,747)	30,747		2,545	2,545
Other experience ***	(13,240)	84,134	(97,374)		14,633	14,633
Return on assets excluding amounts included in net interest	65,578		65,578	9,848		9,848
Changes in asset ceiling			(1,575)	(367,650)		(367,650)
<b>Total remeasurements recognised in Other Comprehensive Income (OCI)</b>	<b>52,338</b>	<b>24,524</b>	<b>26,239</b>	<b>(357,802)</b>	<b>228,955</b>	<b>(128,847)</b>
Exchange differences			0			0
Effect of business combinations and disposals			0			0
Fair value of employer assets	1,681,042		1,681,042	1,546,411		1,546,411
Present value of funded liabilities		1,324,902	(1,324,902)		1,249,908	(1,249,908)
Effect of Asset ceiling			(390,534)			
Present value of unfunded liabilities **			(18,218)		19,531	(19,531)
<b>Closing Position (unadjusted)</b>	<b>1,681,042</b>	<b>1,324,902</b>	<b>(52,612)</b>	<b>1,546,411</b>	<b>1,269,439</b>	<b>276,972</b>
Effect of asset ceiling (see next page)			0	(367,650)		(367,650)
<b>Adjusted Closing Position</b>	<b>1,681,042</b>	<b>1,324,902</b>	<b>(52,612)</b>	<b>1,178,761</b>	<b>1,269,439</b>	<b>(90,678)</b>

Notes:

\* The service cost figures include an allowance for administration expenses of 1.1% of payroll.

\*\* (31 March 2026) This liability comprises of approximately £9,281m in respect of LGPS unfunded pensions and £8,937m in respect of Teachers' unfunded pensions.

For unfunded liabilities as at 31 March 2026, it is assumed that all unfunded pensions are payable for the remainder of the member's life. It is further assumed that 90% of pensioners are 'married (or cohabiting) at death and that their spouse (cohabitee) will receive a pension of 50% of the member's pension as at the date of the member's death.

The other experience on obligation includes an allowance of £12,186m for the April 2026 pension increase order impact

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 41. PENSIONS - IAS19 AND ACCOUNTING CODE OF PRACTICE DISCLOSURE NOTES (continued)

#### Pension Asset Ceiling

Accounting standards only allow a surplus (asset) to be recognised to the extent that an employer can gain economic benefit from that surplus. Paragraph 64 of IAS 19 limits the measurement of the defined benefit asset to the "present value of economics benefits available in the form of refunds from the plan or reductions in future contributions to the plan". This is known as an asset ceiling. An asset ceiling is required when the future projected contributions from an employer are calculated to be less than the surplus. IFRIC 14 limits the measurement of any defined benefit asset to the lower of the surplus in the defined benefit plan and the asset ceiling. Therefore, an asset ceiling is applicable to Croydon Council Pension Fund.

The table below shows a reconciliation of changes in the value of Pension net asset ceiling in respect of the Council:

	2025/26 £'000	2024/25 £'000
Opening Net Asset / (Liability)	(90,678)	28,377
Service costs (current and past)	(26,733)	(32,954)
Net Interest Gain / (cost)	(4,769)	1,572
Employer contributions (including for unfunded benefits)	43,329	41,174
Remeasurement of asset through OCI	27,814	238,803
<b>Closing Net Asset / (Liability) - unadjusted</b>	<b>(51,037)</b>	<b>276,972</b>
Effect of asset ceiling	(1,575)	(367,650)
<b>Closing Net Asset / (Liability) - adjusted</b>	<b>(52,612)</b>	<b>(90,678)</b>

#### Assumptions within the asset ceiling calculation

The present value of agreed past service contributions is calculated using the secondary rate percentage of pay and/or monetary amount multiplied by the corresponding annuities for each element. This amount has been calculated as £34.4m.

	2025/26 £'000	2024/25 £'000
Net Asset / (Liability) with effect of asset ceiling	(34,394)	(71,147)
Add: present value of unfunded contributions	(18,218)	(19,531)
Adjusted Pension Net Asset / (Liability)	(52,612)	(90,678)

## NOTES TO THE CORE FINANCIAL STATEMENTS

### 41. PENSIONS - IAS19 AND ACCOUNTING CODE OF PRACTICE DISCLOSURE NOTES (continued)

The valuation of employer assets used in this analysis differs from the figures presented in the Pension Fund Statements in that it uses an estimate of returns (-0.1%) because it has to be prepared in advance of the year end, whereas the Pension Fund Accounts are prepared on the basis of actual and not assumed figures after the year's end.

Good performance of the Fund's investments for the year and increases to expected future investment returns due to the continued rise in interest rates meant that the net asset moved from a surplus position of 276m (before asset ceiling) to a surplus of £337m (before the application of the asset ceiling), which was another significant increase to the funding level in the year to 31 March 2026.

It should be noted however that this IAS19 valuation is not an assessment of the cash value of the funding difference; it is a notional sum that is reversed out through the Local Government accounting mechanism.

IAS19 requires that the cost of retirement benefits is recognised in the Comprehensive Income and Expenditure Statement when the entitlement is earned, irrespective of when the benefits are actually paid. However, the charge the Council is required to make in its financial statements is equal to the actual contribution to the Pension Fund payable in the year. Consequently, a transfer is made to, or from, the Pensions Reserve to achieve this.

The other adjustment to the Pensions Reserve during the year represents the Experience / Actuarial gain or loss recognised during the year. The gain or loss calculated is taken directly to Other Comprehensive Income.

Consequently, the balance on the reserve represents the amount required to meet the estimated liability for future pensions, and the change in the reserve during the year represents the change in that liability.

#### Fair value of employers assets

The below asset values are at bid value as required under IAS19. Please note, where IAS19 asset splits were not available at the exact start and end dates, we have used the nearest IAS19 assets split prior to these dates have been used.

Asset Category	Period Ended 31 March 2026				Period Ended 31 March 2025			
	Quoted Prices in Active Markets £000	Quoted Prices not in Active Markets £000	Total £000	Percentage of Total Assets %	Quoted Prices in Active Markets £000	Quoted Prices not in Active Markets £000	Total £000	Percentage of Total Assets %
<b>Equity Securities:</b>								
Consumer				0%				0%
Manufacturing				0%				0%
Energy and Utilities				0%				0%
Financial Institutions				0%		118	118	0%
Health and Care				0%				0%
Information Technology				0%				0%
Other		118	118	0%				0%
<b>Debt Securities:</b>								
Other				0%				0%
<b>Private Equity:</b>								
All		131,338	131,338	8%		128,444	128,444	8%
<b>Real Estate:</b>								
UK Property	163,658		163,658	10%		163,839	163,839	11%
Overseas Property				0%				0%
<b>Investment Funds and Unit Trusts:</b>								
Equities	760,258		760,258	45%		687,111	687,111	44%
Bonds	376,827		376,827	22%		316,597	316,597	20%
Hedge Funds				0%				0%
Commodities				0%				0%
Infrastructure		186,622	186,622	11%		194,135	194,135	13%
Other				0%				0%
<b>Cash and Cash Equivalents:</b>								
All		62,222	62,222	4%		56,167	56,167	4%
<b>Totals</b>	<b>1,300,742</b>	<b>380,300</b>	<b>1,681,042</b>	<b>100%</b>	<b>1,546,411</b>	<b>1,546,411</b>	<b>1,546,411</b>	<b>100%</b>

## HOUSING REVENUE ACCOUNT - INCOME AND EXPENDITURE STATEMENT

### INTRODUCTION

The Housing Revenue Account (HRA) is a record of revenue expenditure and income relating to Croydon Council's own housing stock. Income and expenditure on other housing services provided by the Council is recorded in the General Fund. The items recorded within the HRA are prescribed by statute because the Council has no general discretion to transfer sums into or out of the HRA, this type of account is known as ring fenced.

The ring fence was introduced by the Local Government and Housing Act 1989, to ensure that rents paid by Local Authority tenants accurately and realistically reflected the cost of providing the housing service.

	Note No.	2025/26 £000	2024/25 £000
<b>Income</b>			
Dwelling rents		(91,270)	(84,319)
Non-dwelling rents		(1,038)	(1,246)
Charges for services and facilities		(9,854)	(11,258)
Contributions towards expenditure		(139)	(374)
<b>Total Income</b>		<b>(102,301)</b>	<b>(97,197)</b>
<b>Expenditure</b>			
Repairs and maintenance		27,855	26,710
Supervision and management		38,322	36,263
Rents, rates, taxes and other charges		4,377	2,437
Allowance for debtors		1,042	2,014
Depreciation of non-current assets	2.1 & 3	14,244	14,040
Amortisation of intangible assets		58	87
Gain or loss on revaluation of non-current assets		104	(57)
Revenue expenditure funded from capital under statute	3 & 4	-	-
<b>Total Expenditure</b>		<b>86,002</b>	<b>81,494</b>
<b>Net cost of HRA services as included in the whole-Authority Comprehensive Income and Expenditure Statement</b>			
		<b>(16,299)</b>	<b>(15,703)</b>
<b>HRA services share of Corporate and Democratic Core</b>			
		500	500
<b>HRA share of Pensions Reserve contributions not allocated to specific services</b>			
	5	50	69
<b>Net cost of HRA services</b>			
		<b>(15,749)</b>	<b>(15,134)</b>
Gain or loss on sale of HRA non-current assets		(9,409)	(5,336)
Interest payable and similar charges		13,133	12,167
Interest and investment income		(2,313)	(2,410)
Pensions interest costs and expected return on pensions assets		294	(96)
Capital Grants & Contributions Receivable		(11,609)	(1,324)
<b>Deficit for the year on HRA services</b>		<b>(25,653)</b>	<b>(12,133)</b>

## THE MOVEMENT IN RESERVES ON THE HRA STATEMENT

This Statement takes the outturn on the HRA Comprehensive Income and Expenditure Statement and reconciles it to the surplus or deficit for the year on the HRA Balance, calculated in accordance with the requirements of the Local Government and Housing Act 1989.

	Note No.	2025/26 £000		2024/25 £000
<b>HRA surplus balance brought forward</b>		(22,441)		(29,734)
<b>(Surplus)/deficit for the year on the HRA Comprehensive Income and Expenditure Statement</b>		(25,653)		(12,133)
<b>Amounts included in the HRA Comprehensive Income and Expenditure Statement but are required by statute to be excluded when determining the movement on the HRA balance for the year</b>				
Amortisation of intangible assets		(58)		(87)
Gain or loss on revaluation of non-current assets		(104)		57
Write out of Net Book Value on sale of HRA non-current assets		(7,590)		(5,152)
Capital receipts on disposals		16,999		10,663
Costs of disposals		0		(175)
Capital Grants & Contributions Receivable		11,609		1,324
Net charges made for retirement benefits in accordance with IAS19		729		600
		21,585		7,230
<b>Amounts excluded in the HRA Comprehensive Income and Expenditure Statement but are required by statute to be included when determining the movement on the HRA balance for the year</b>				
Transfer to Major Repairs Reserve for depreciation	3	14,244		14,040
Transfer from Capital Adjustment Account		(14,244)		(14,040)
Capital expenditure funded by the Housing Revenue Account	3	13,428		12,196
		13,428		12,196
<b>Contributions to/from reserves</b>				
Short-Term Accumulating Compensated Absences (STACA)		0		0
		0		0
<b>(Increase)/decrease in HRA balance for the year</b>		<b>9,360</b>		<b>7,293</b>
<b>HRA balance carried forward</b>		<b>(13,081)</b>		<b>(22,441)</b>

## NOTES TO THE HOUSING REVENUE ACCOUNT

### 1. NUMBER AND TYPE OF DWELLINGS IN THE HOUSING STOCK (Tenantable Units)

#### Types of Property

Houses  
Flats

	2025/26	2024/25
Houses	5,073	5,074
Flats	8,286	8,314
<b>Total Dwellings</b>	<b>13,359</b>	<b>13,388</b>

### 2.1. PROPERTY, PLANT AND EQUIPMENT AND INVESTMENT PROPERTY ASSETS CATEGORY VALUES

	Council Dwellings	Other Land and Buildings	Assets Held For Sale	Surplus Assets	Assets Under Construction	Total
	£000	£000	£000	£000	£000	£000
Net book value as at 1 April 2025	1,087,629	15,528	275	24	9,623	1,113,079
Gross book value as at 1 April 2025	1,087,629	15,629	275	25	9,623	1,113,181
Additions	86,270	1			7,407	93,678
Revaluation increase/(decrease) recognised in the Revaluation Reserve	(105,450)	(416)		(25)		(105,891)
Revaluation increase/(decrease) recognised in Income and Expenditure		(104)				(104)
Derecognition - Disposals	(7,690)					(7,690)
Derecognition - Derecognitions						0
Transfers/Reclassifications		194	(194)			0
Other movements in cost or valuation						
Gross book value as at 31 March 2026	1,060,759	15,304	81	0	17,030	1,093,174
<b>Accumulated Depreciation and Impairment</b>						
At 1 April 2025	-	(101)	-	(1)	-	(102)
Depreciation for year	(14,139)	(104)				(14,243)
Depreciation written out to the Revaluation Reserve	14,039	96		1		14,136
Depreciation written out to Income and Expenditure	0	0				-
Derecognition - Disposals	100					100
Derecognition - Derecognitions						-
Transfers/Reclassifications						-
Other movements in depreciation and impairment						
Accumulated Depreciation and Impairment at 31 March 2026	-	(109)	-	-	-	(109)
<b>Net book value as at 31 March 2026</b>	1,060,759	15,195	81	0	17,030	1,093,065

The Council is required to charge depreciation on all HRA properties, including non-dwelling properties.

Depreciation is charged on Council dwellings, excluding garages and parking spaces. It is calculated on the basis of their fair value which is then adjusted by the Existing Use Value - Social Housing factor.

**2.2. PROPERTY, PLANT AND EQUIPMENT ASSETS CATEGORY VALUES**

The depreciation charge in respect of HRA dwellings is a real charge in the HRA. Unlike depreciation charges in respect of other Local Authority assets, it is not offset against Minimum Revenue Provision (MRP) or reversed out.

The physical properties represented in the financial tables and their vacant possession value are disclosed below:

	<b>At 31 March 2026</b>	<b>At 31 March 2025</b>
Total Dwellings	13,359	13,388
Garages	2,577	2,577
Parking Spaces	104	104
	<b>16,040</b>	<b>16,069</b>

	<b>£m</b>
Vacant possession value of dwellings at 31 March 2026	<b>4,238</b>
Vacant possession value of dwellings at 31 March 2025	4,352
Vacant possession value of dwellings at 31 March 2024	4,366
Vacant possession value of dwellings at 31 March 2023	4,357
Vacant possession value of dwellings at 31 March 2022	4,153

The vacant possession value is the Authority's estimate of the total sum that it would receive if all the assets were sold on the open market.

For the Balance Sheet, Council dwellings are required, by the Housing Revenue Account (Accounting Practices) Directions 2007, to be valued in a way that reflects their occupation by sitting tenants enjoying rents at less than open market rents and tenants' rights including the Right to Buy. This reduction from vacant possession values is achieved by the application of an adjustment, known as Existing Use Value - Social Housing (EUV-SH) factor. It is calculated by Government at 25% giving a value of £4,352m x 25% = £1,088m as at 31 March 2025

The valuation of council dwellings as at 31 March 2026 was undertaken by Wilks Head & Eve. This led to an decrease in the vacant possession value of £114m to £4,238m. The EUV-SH value was £4,238m x 25% = £1,059m as at 31 March 202

The difference between the vacant possession value and balance sheet value of dwellings within the HRA shows the economic cost to Government of providing council housing at less than market rents.

## NOTES TO THE HOUSING REVENUE ACCOUNT

### 3. CAPITAL EXPENDITURE

#### Expenditure

	2025/26 £000	2024/25 £000
Non-current assets (buildings)	51,721	33,661
Acquisition of council dwellings	34,549	9,382
Contribution towards acquisition of other residential properties	0	11,400
Assets under construction	7,406	5,025
Intangible assets	937	775

94,613	60,243
--------	--------

#### Financed By

Borrowing	(23,778)	(12,171)
Capital receipts	(31,984)	(20,512)
Government grants and other contributions	(11,179)	(1,324)
Direct revenue contributions	(13,428)	(12,196)
Major Repairs Reserve	(14,244)	(14,040)

(94,613)	(60,243)
----------	----------

#### Capital Receipts

	2025/26 £000	2024/25 £000
Balance brought forward	(39,711)	(49,735)
Receipts from sales of assets during the year	(16,999)	(10,663)
Cost of disposals	-	175
Transfer to Housing Capital Receipts Pool (via General Fund)	-	-
Balance of receipts after transfer	(16,999)	(10,488)
Balance on account before application of receipts	(56,710)	(60,223)
Financing of capital expenditure	31,985	20,512
<b>Balance carried forward</b>	<b>(24,725)</b>	<b>(39,711)</b>

#### Major Repairs Reserve

Authorities are required by the Accounts and Audit (England) Regulations 2015 to maintain the Major Repairs Reserve (MRR), which controls an element of the capital resources required to be used on HRA assets or for capital financing

	2025/26 £000	2024/25 £000
Opening balance as at 1 April	-	-
Depreciation charge to HRA	(14,244)	(14,040)
Capital expenditure during the year	14,244	14,040
Other reserve adjustments	-	-
<b>Closing balance as at 31 March</b>	<b>0</b>	<b>0</b>

## NOTES TO THE HOUSING REVENUE ACCOUNT

### 4. REVENUE EXPENDITURE FUNDED FROM CAPITAL UNDER STATUTE

Revenue expenditure funded from capital under statute relates to expenditure on assets that do not belong to the Council. The amounts are written out in the movement in reserves statement within the HRA.

### 5. HRA SHARE OF CONTRIBUTIONS TO THE PENSIONS RESERVE

The HRA contribution to the Pensions Reserve is based on the employer's contributions for the HRA as a proportion of the total employers' contributions to the Pension Fund and calculated in accordance with IAS19.

### 6. DEBTORS AND ALLOWANCE FOR CREDIT LOSSES

	2025/26		2024/25	
	Debtors £000	Allowance for Credit Losses £000	Debtors £000	Allowance for Credit Losses £000
Housing Revenue Account rents	16,183	(11,936)	17,520	(13,167)
Housing Revenue Account lease holder service charges/major works	5,559		5,045	
	<b>21,742</b>	<b>(11,936)</b>	<b>22,565</b>	<b>(13,167)</b>

**COLLECTION FUND**

**INCOME AND EXPENDITURE ACCOUNT**

	Note No.	2025/26			2024/25		
		Business Rates £000	Council Tax £000	Total £000	Business Rates £000	Council Tax £000	Total £000
<b>INCOME DUE</b>							
Council Tax-payers	2		(348,984)	(348,984)		(330,434)	(330,434)
S13A1C Transfer			(554)	(554)		(510)	(510)
Business Rates	1(a)	(125,852)		(125,852)	(113,976)		(113,976)
Transition grant from MHCLG		471		471	(622)		(622)
Crossrail Business Rate Supplement	1(b)	(3,339)		(3,339)	(3,036)		(3,036)
<b>Total Income</b>		<b>(128,720)</b>	<b>(349,538)</b>	<b>(478,258)</b>	<b>(117,634)</b>	<b>(330,944)</b>	<b>(448,578)</b>
<b>EXPENDITURE</b>							
Charges to the Collection Fund:							
Changes in Provision for Bad and Doubtful Debts		(151)	6,371	6,220	(1,614)	7,518	5,904
Write-offs of Bad Debt				0		(202)	(202)
Changes in Provision for Appeals		(7,912)		(7,912)	1,120		1,120
Transfer to designated area (Growth Zone)		12,149		12,149	1,991		1,991
Cost of Collection		394		394	384		384
Cost of Collection - Crossrail		8		8	8		8
<b>Total Expenditure</b>		<b>4,488</b>	<b>6,371</b>	<b>10,859</b>	<b>1,889</b>	<b>7,316</b>	<b>9,205</b>
<b>Total Income less Charges</b>		<b>(124,232)</b>	<b>(343,167)</b>	<b>(467,399)</b>	<b>(115,745)</b>	<b>(323,628)</b>	<b>(439,373)</b>
Precepts, Demands and Shares:							
London Borough of Croydon	3	36,248	275,431	311,679	33,128	259,761	292,889
Greater London Authority (GLA)		44,706	67,869	112,575	40,857	64,601	105,458
Housing, Communities and Local Government (CLG)		39,873		39,873	36,440		36,440
Greater London Authority (Crossrail)	1(b)	3,327		3,327	3,028		3,028
<b>(Surplus)/Deficit for year</b>		<b>(78)</b>	<b>133</b>	<b>55</b>	<b>(2,292)</b>	<b>734</b>	<b>(1,558)</b>

**Memorandum to the Collection Fund Statement:  
Distribution of Previous Year's Collection Fund  
Balance**

	2025/26			2024/25		
	Business Rates £000	Council Tax £000	Total £000	Business Rates £000	Council Tax £000	Total £000
<b>Surplus / (Deficit) :</b>						
London Borough of Croydon	1,888	1,240	3,128	(1,817)	1,798	(19)
Greater London Authority (GLA)	2,328	308	2,636	(2,242)	432	(1,810)
Housing, Communities and Local Government (CLG)	2,077		2,077	(1,999)		(1,999)
<b>Total Distribution of Previous Year's Collection Fund Surplus / (Deficit)</b>	<b>6,293</b>	<b>1,548</b>	<b>7,841</b>	<b>(6,058)</b>	<b>2,230</b>	<b>(3,828)</b>
<b>Movement of Collection Fund in the Year</b>	<b>6,215</b>	<b>1,681</b>	<b>7,896</b>	<b>(8,350)</b>	<b>2,964</b>	<b>(5,386)</b>
Balance brought forward (surplus)/deficit	(3,849)	2,284	(1,565)	4,501	(680)	3,821
<b>Balance carried forward (surplus)/deficit</b>	<b>2,366</b>	<b>3,965</b>	<b>6,331</b>	<b>(3,849)</b>	<b>2,284</b>	<b>(1,565)</b>

## NOTES TO THE COLLECTION FUND

### (Surplus)/deficit on the Collection Fund

#### Allocation of (surplus)/deficit

(Surplus)/deficit declared in the January Delegation report to be distributed in the following year:

London Borough of Croydon  
GLA  
CLG

#### Total (surplus) / deficit declared to be distributed in following year

#### Spreading Adjustment for Council Tax / NNDR

#### Distribution of (surplus) /deficit - using current year ratios

LBC  
GLA  
CLG

Unallocated fund balance and surplus carried forward:  
(Distributed using ratios for the year in which the surplus was declared)

London Borough of Croydon  
GLA  
CLG

#### Remaining (surplus) / deficit not yet declared

	2025/26			2024/25		
	Business Rates £000	Council Tax £000	Total £000	Business Rates £000	Council Tax £000	Total £000
London Borough of Croydon	(284)	582	298	(1,888)	1,249	(639)
GLA	(351)	143	(208)	(2,328)	309	(1,768)
CLG	(313)		(313)	(2,077)		(2,328)
<b>Total (surplus) / deficit declared to be distributed in following year</b>	<b>(947)</b>	<b>725</b>	<b>(222)</b>	<b>(6,293)</b>	<b>1,558</b>	<b>(4,735)</b>
<b>Spreading Adjustment for Council Tax / NNDR</b>						
<b>Distribution of (surplus) /deficit - using current year ratios</b>						
LBC	30%	80.2%		30%	80.1%	
GLA	37%	19.8%		37%	19.9%	
CLG	33%			33%		
<b>Unallocated fund balance and surplus carried forward: (Distributed using ratios for the year in which the surplus was declared)</b>	<b>100%</b>	<b>100%</b>		<b>100%</b>	<b>100%</b>	
London Borough of Croydon	994	2,599	3,593	733	581	1,315
GLA	1,226	641	1,866	904	145	1,049
CLG	1,093	-	1,093	807		807
<b>Remaining (surplus) / deficit not yet declared</b>	<b>3,313</b>	<b>3,240</b>	<b>6,553</b>	<b>2,444</b>	<b>726</b>	<b>3,170</b>

## INTRODUCTION

This account summarises the transactions of the Collection Fund, the purpose of which is to receive Council Tax and Non-Domestic Rates and apply the proceeds. The Council, together with the Greater London Authority and the Ministry of Housing, Communities and Local Government, demands/precepts upon the Fund to meet its expenditure, from both Council Tax and Non-Domestic Rates. The amounts of the demands/precepts are set at the beginning of the year and cannot vary.

The account is a statutory Fund required by the Local Government Finance Act 1988, separate from the other revenue accounts of the Council, whose transactions are wholly prescribed by legislation. The Council has no discretion to determine which receipts and payments are accounted for within and outside the Fund.

The Collection Fund is consolidated into the Council's Balance Sheet; there is no requirement to prepare a separate Balance Sheet.

### 1 (a) NATIONAL NON-DOMESTIC RATES COLLECTABLE

The Council collects Non-Domestic Rates (NDR) for its area based on local rateable values provided by the Valuation Office Agency (VOA) multiplied by a uniform basis set nationally by Central Government.

Local authorities retain a proportion of the total collectable rates due with the rest distributed to preceptors (Central Government and the Greater London Authority).

	2023-24	2024-25	2025-26
▶ Central Government	33%	33%	33%
▶ London Borough of Croydon	30%	30%	30%
▶ Greater London Authority	37%	37%	37%

The total Non Domestic Rateable Value as at 31 March 2026 was £317,464,788 (£316,304,752 at 31 March 2025). The multiplier for 2025/26 was set at 55.5p (54.6p for 2024/25) and the multiplier for small businesses was set at 49.90p (49.90p for 2024/25).

### 1 (b) CROSSRAIL BUSINESS RATE SUPPLEMENT

The Greater London Authority (GLA) introduced a business rate supplement (BRS) on 1 April 2010 to finance £4.1 billion of the costs of the £15.9 billion Crossrail project. This is levied at a rate of 2p (the BRS multiplier) on non-domestic properties in London with a rateable value of over £55,000 (i.e. £55,001 or more). The total amount collected less certain relief and other deductions is paid to the Greater London Authority.

**2. COUNCIL TAX BASE**

Council Tax is a banded capital value based property tax with a 25% discount where only one adult is liable. Under the arrangements for Council Tax, each domestic property within the Council's area was assigned to one of eight valuation bands based on the estimated market value at 1 April 1991. The income derives from the Tax levied according to which of the eight bands a property has been assigned.

Individual charges are calculated by estimating the amount of income required to be taken from the Collection Fund by the precepting Authorities and the Council for the forthcoming year and dividing this by the Council Tax Base (the total number of properties in each band adjusted by a proportion to convert the number to a Band D equivalent). The basic amount of Council Tax so calculated for a Band D property, £2,480.35 for 2025/26 (£2,366.91 for 2024/25) is multiplied by the proportion specified for the particular band to give an individual amount due.

Council Tax bills are based on the following proportions and property numbers for Bands A to H:

**Council Tax Base 2025/26**

Valuation Band	Number of Chargeable Dwellings	Band D Proportion	Band D Equivalent Dwellings	Council Tax £.pp	Council Tax Income £000
Band A	3,058	6/9	2,039	1,653.00	3,370
Band B	16,147	7/9	12,559	1,929.26	24,230
Band C	40,737	8/9	36,211	2,204.48	79,826
Band D	35,665	9/9	35,665	2,480.48	88,466
Band E	21,567	11/9	26,360	3,031.71	79,916
Band F	10,849	13/9	15,671	3,582.92	56,148
Band G	6,921	15/9	11,535	4,134.14	47,687
Band H	589	18/9	1,178	4,960.96	5,844
Total	135,533		141,218		385,488
Multiplied by estimated collection rate			98%		
Number of Band D equivalent dwellings			138,400		
Total of Demands/Precepts for year			343,298		343,298
Adjustments to liability during the year (including prior years)					5,686
Income due from Taxpayers credited to Collection Fund					348,984

## NOTES TO THE COLLECTION FUND

### 3. DEMANDS AND PRECEPTS

The Collection Fund is required to meet in full during the financial year the precepts and demands made on it by precepting Authorities and its own requirement as the billing Authority. Croydon Council's only precepting body is the Greater London Authority (GLA). The GLA requirement includes the budgets of its five functional bodies i.e. the Mayor's Office for Policing & Crime the London Fire and Emergency Planning Authority, Transport for London and the London Legacy Development Corporation.

This item therefore comprises the precept informed to Croydon by the GLA and its own demand, determined as required by the 1992 Act before the start of the financial year. The Authority's own payment is made direct to the General Fund.

	<b>2025/26 £.pp</b>	<b>2024/25 £.pp</b>
Band D equivalent Council Tax charge		
Split thereof:		
Croydon	1,990.00	1,895.51
Greater London Authority	490.38	471.40
<b>Total</b>	<b>2,480.38</b>	<b>2,366.91</b>
Payment to Croydon:-		
Share of Band D equivalent Council Tax charge	1,990.11	1,895.51
Number of Band D equivalent dwellings	138,400	137,040
<b>Total</b>	<b>275,431,000</b>	<b>259,760,690</b>
Rounded to £000's	275,431	259,761
Payment to the Greater London Authority:-		
Share of Band D equivalent Council Tax charge	490.38	471.40
Number of Band D equivalent dwellings	138,400	137,040
<b>Total</b>	<b>67,868,592</b>	<b>64,600,656</b>
Rounded to £000's	67,869	64,601

# **Croydon Pension Fund 2025/26**

***31st March 2026***

[www.croydonpensionscheme.org](http://www.croydonpensionscheme.org)







## PENSION FUND ACCOUNTS

### FUND ACCOUNT

#### Dealings with members, employers and others directly involved in the fund

Contributions  
Individual Transfers in from Other Pension Funds

#### Benefits

Pensions  
Commutation, Lump Sum Retirement and Death Benefits

#### Payments to and on Account of Leavers

Individual Transfers Out to Other Pension Funds  
Refunds to Members Leaving Service

#### Net additions/(withdrawals) from dealings with members

#### Management Expenses

#### RETURNS ON INVESTMENTS

Investment Income  
Profit and loss on disposal of investments and changes in the market value of investments

#### Net returns on investments

#### Net increase/(decrease) in the Fund during the year

#### Net assets at the start of the year

#### Net assets at the end of the year

Notes	2025/26 £'000	2024/25 £'000
8	79,303	75,213
	7,916	10,144
	<b>87,219</b>	<b>85,357</b>
9	(65,215)	(62,801)
9	(14,948)	(13,109)
	(26,157)	(16,057)
	(269)	(319)
	<b>(106,589)</b>	<b>(92,286)</b>
	<b>(19,370)</b>	<b>(6,929)</b>
10	<b>(15,251)</b>	<b>(15,514)</b>
	<b>(34,621)</b>	<b>(22,443)</b>
11	24,632	22,027
13	191,602	82,970
	<b>216,234</b>	<b>104,997</b>
	<b>181,613</b>	<b>82,554</b>
	1,963,127	1,880,573
	<b>2,144,740</b>	<b>1,963,127</b>

**PENSION FUND ACCOUNTS**

**NET ASSETS STATEMENT**

**Investments held by the Fund Managers:**

Equities - segregated funds  
 Equities - pooled funds  
 Private equity funds  
 Infrastructure funds  
 Fixed Interest funds  
 Pooled Property funds

**Total Investments held by the Fund Managers**

**Other Balances held by the Fund Managers**

Cash held by the Fund Managers  
 Investment income due  
 Unsettled purchase

**Total Other Balances held by the Fund Managers**

**Total Assets held by the Fund Managers**

**Current Assets**

**Current Liabilities**

**Net Assets of the fund available to fund benefits**

Notes	31 March 2026 £'000	31 March 2025 £'000
13	220	150
13	967,176	870,617
13	170,835	164,298
13	240,417	245,703
13	479,388	401,150
13	192,615	198,625
	<b>2,050,651</b>	<b>1,880,543</b>
13	16,670	10,232
13	607	559
13	-	1,381
	<b>17,277</b>	<b>12,172</b>
	<b>2,067,928</b>	<b>1,892,715</b>
16	82,470	75,283
17	(5,658)	(4,871)
	<b>2,144,740</b>	<b>1,963,127</b>

The fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end. The actuarial position of the fund which does take into account such obligations is dealt with in note 22.

**1. GENERAL INFORMATION**

In addition to acting as a Local Authority, Croydon Council administers the Local Government Pension Scheme. As a Local Authority it is accountable to the residents of the London Borough of Croydon for its stewardship of public funds. As an administering authority for the LGPS it is accountable both to employees who are members of the Pension Fund, and to past employees in receipt of a pension, for its stewardship of pension assets. The two roles, and the relevant interest groups, are significantly different. Consequently, the Pension Fund accounts are presented as a supplementary statement to clearly demonstrate the distinction.

The London Borough of Croydon Pension Fund (the Fund) operates a contributory Career Average Revalued Earnings (CARE) scheme whose purpose is to provide benefits to all of the Council's employees, with the exception of teaching and NHS staff, and to the employees of admitted and scheduled bodies who are members of the Fund. These benefits include retirement pensions and lump sums, ill-health retirement benefits and payment of death benefits where death occurs either in service or in retirement. The benefits payable in respect of service from 1st April 2014 are based on career average revalued earnings and the number of years of eligible service. Pensions are increased each year in line with the Consumer Price Index.

The Fund is governed by the Public Service Pensions Act 2013. The fund is administered in accordance with the following secondary legislation:

- the Local Government Pension Scheme Regulations 2013, (as amended);
- the Local Government Pension Scheme (Transitional Provisions, Savings and Amendment ) Regulations 2014, (as amended);
- the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

The financial statements have been prepared in accordance with the 2025/26 Code of Practice on Local Authority Accounting in the United Kingdom, issued by the Chartered Institute of Public Finance and Accountancy (CIPFA). The Code of Practice on Local Authority Accounting in the United Kingdom is based on International Financial Reporting Standards (IFRS), as amended for the UK public sector.

Below is a list of the admitted and scheduled bodies contributing to the Fund:

**Admitted Bodies:**

Atlas FM Group Limited	HATS Group Ltd	Sodexo Limited
Birkin Group Limited	Junior Adventures Group UK Ltd	Veolia Cleanaway (UK) Limited
Churchill Services Limited	M Group (Services) Limited	Veolia ES (UK) Limited
Cleantec Services Limited	Nourish Contract Catering Limited	Vinci Limited
Croydon Voluntary Action	OCS M&E Services Limited	Wallington Cars & Couriers Limited
D.Brice & Co. Limited	Olive Dining Ltd	Wates Property Services Limited
FM Conway Limited	Provide Equipment Hyb Limited	Westgate Cleaning Services Ltd
Greenwich Leisure Limited	Purgo Supply Services Ltd	

**Scheduled Bodies:**

Aerodrome Primary Academy	Harris Invictus Academy Croydon	The Pegasus Academy Trust
Applegarth Academy	Harris Primary Academy Kenley	The Quest Academy
The Archbishop Lanfranc Academy	Harris Academy Purley	Quest Primary School
Ark Blake Academy	Harris Primary Academy Purley Way	Regina Coeli Catholic Primary School
Ark Oval Primary Academy	Harris Academy South Norwood	Riddlesdown Collegiate
The Beckmead Trust	Heathfield Academy	Robert Fitzroy Academy
BRIT School for Performing Arts and Technology	John Wood School & Nursery	Rowdown Primary School
Broadmead Primary School	Kenley Primary School	Saffron Valley Collegiate
Castle Hill Academy	Kensington Avenue Primary School	Shirley High School Performing Arts College
Chestnut Park Primary School	Keston Primary School	South Norwood Primary
Chipstead Valley Primary School	Krishna Avanti Primary School	St Aidan's Catholic Primary School
Coloma Convent Girls' School	Meridian High School	St Chad's Catholic Primary School
Coombe Wood School	The Minster Nursery and Infants Church of England Aca	St Cyprian's Greek Orthodox Primary Academy
Courtwood Primary School	The Minster Junior School	St James the Great RC Primary and Nursery School
The Crescent Primary School	Monks Orchard Primary School	St Joseph's College
Croydon College	New Valley Primary School	St Mark's Church of England Primary Academy
David Livingstone Academy	Norbury High School for Girls	St Mary's Catholic Infant School
Fairchildes Primary School	Oasis Academy Arena	St. Mary's Catholic Junior School
Forest Academy	Oasis Academy Byron	St Peter's Primary School
Gonville Academy	Oasis Academy Coulsdon	St Thomas Becket Catholic Primary School
Good Shepherd Catholic Primary and Nursery School	Oasis Academy Ryelands	Tudor Academy
Greenshaw Central Learning Trust	Oasis Academy Shirley Park	West Thornton Primary School
Harris Primary Academy Benson	Oasis Academy Shirley Park Primary	Winterbourne Boys' Academy
Harris Academy Beulah Hill	Orchard Park High School	Woodcote High School
Harris Primary Academy Croydon	Orchard Way Primary School	Woodcote Primary School
Harris City Academy Crystal Palace	Park Hill Junior School	Woodside Primary School
Harris Primary Academy Haling Park	Paxton Academy Sports and Science	

**1. GENERAL INFORMATION (continued)**

**Management of the Fund**

The London Borough of Croydon has a statutory responsibility to administer and manage the London Borough of Croydon Pension Fund on behalf of all the participating employers of the Fund in Croydon and the past and present contributing members and their dependents.

The Council is also responsible for making decisions governing the way the Fund is invested. In this respect, the Council delegates responsibility for making investment decisions and monitoring arrangements to the Pension Committee. The Pension Committee's responsibilities include reviewing and monitoring the Fund's investments: selecting and deselecting investment managers and other relevant third parties and establishing investment objectives and policies. The Pension Committee is made up of eight voting Members of the Council, two pensioner representatives (one voting), one voting employer representative and a voting employee representative. In addition, the Committee is supported by officers and external advisors.

**2. INVESTMENT STRATEGY STATEMENT**

This is published on the Croydon Pension Scheme web page  
<http://www.croydonpensionscheme.org>

**3. BASIS OF PREPARATION**

**Going Concern**

The Pension Fund Accounts have been prepared on a going concern basis. That is the accounts assume that the Fund will continue in operational existence for the foreseeable future. This means, in particular, that the accounts assume that there is no intention to curtail significantly the scale of operations.

The Code of Practice on Local Authority Accounting in the United Kingdom 2025/26 gives administering authorities the option to disclose information about retirement benefits by reference to the actuarial report. Note 22 refers.

Note 1 (general information) above refers to the International Financial Reporting Standards applicable to this set of accounts. There are no standards issued that have not been adopted in preparation of this statement of accounts.

**4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Contribution income**

Normal contributions, both from the members and from the employer, are accounted for on an accruals basis. Employee contribution rates are based on employee salaries, set annually in accordance with LGPS regulations. Normal employer rates are set at the percentage rate recommended by the fund actuary in the payroll period to which they relate. These rates are determined as part of the triennial actuarial funding valuation. Employer deficit funding contributions are accounted for in accordance with the agreement under which they are being paid. Pensions strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid will be classed as a current financial asset.

**Transfers to and from other schemes**

Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the Local Government Pension Scheme Regulations. Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged. Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included in Transfers in. Bulk (group) transfers are accounted for in accordance with the terms of the transfer agreement.

**Investment income**

- ▶ **Interest income:** Interest income is recognised in the fund account as it accrues.
- ▶ **Dividend income:** Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the Net Assets Statement as investment income due.
- ▶ **Distributions from pooled funds:** Distributions from pooled funds are recognised by our fund managers at the date of issue. Any amount not received by the end of the reporting period is disclosed in the Net Assets Statement as a financial asset.
- ▶ **Movement in the net market value of investments:** Changes in the net market value of investments are recognised as income and comprise all realised and unrealised profits/losses during the year

**4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Benefits payable**

Pensions and lump-sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the Net Assets Statement as current liabilities.

**Taxation**

The Fund is a registered public service scheme under section 1(1) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

**Management expenses**

Pension fund management expenses are accounted for in accordance with the CIPFA guidance Accounting for Local Government Pension Scheme Management Costs.

**Administrative expenses**

All administrative expenses are accounted for on an accruals basis. All staff costs of the pensions administration team are recharged at year end from the Authority to the Pension Fund.

**Oversight and Governance costs**

All oversight and governance expenses are accounted for on an accruals basis. All staff costs associated with oversight and governance including a proportion of the Council's time spent by officers on investment management are recharged to the Fund.

The cost of obtaining independent advice from the external advisors is included in oversight and governance costs.

**Investment management expenses**

All investment management expenses are accounted for on an accruals basis. Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments.

**Financial assets**

A financial asset is recognised in the Net Assets Statement on the date the Fund becomes party to the contractual acquisition of the asset. The majority of the Fund's financial assets are included in the Net Assets Statement on a fair value basis as at the reporting date. Any gains and losses arising from changes in the fair value are recognised in the change in market value in the Fund Account.

Quoted securities and Pooled Investment Vehicles have been valued at bid price.

Pooled Investments, Private Equity Funds, Infrastructure Funds and Pooled Property Funds are quoted by their fund managers.

Loans and receivables consist of cash at bank, other balances investment balances and contributions receivable.

They are initially recognised at fair value and subsequently at amortised cost. Impairment losses are recognised where appropriate, although no impairment has been deemed necessary.

**Derivatives**

Derivatives are valued at fair value on the following basis: assets at bid price and liabilities at offer price.

Changes in the fair value are included in the change in market value in the Fund account.

The value of open futures contracts is determined using exchange prices at the reporting date.

**Foreign currency transactions**

Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of the transaction. End of year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, market values of overseas investments and purchases and sales outstanding at the year end.

**Cash and cash equivalents**

Cash comprises cash in hand and term deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

**Financial liabilities**

The Fund recognises financial liabilities in the net asset statement on the date the fund becomes legally responsible for that liability. The fund recognises financial liabilities relating to investment trading at fair value and all other financial liabilities as amortised cost.

**4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****Actuarial present value of promised retirement benefits**

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS 26 and relevant actuarial standards. As permitted by the Code, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Assets Statement (see Note 22).

**Additional voluntary contributions**

The Fund provides an additional voluntary contributions (AVC) scheme for its members, the assets of which are invested separately from those of the Pension Fund. The Fund has appointed Prudential plc as its AVC provider. AVCs are paid to the AVC provider by employers and are specifically for providing additional benefits for individual contributors. AVCs are not included in the accounts in accordance with section 4(2)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (SI 2009/3093) but are disclosed as a note only (Note 21).

**Accounting Standards issued but not yet adopted**

The standards introduced in the 2025/26 Code where disclosures are required in the 2024/25 financial statements are:

- a) Amendments to FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (Amendments to Heritage assets) issued March 2024.
- b) Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7) issued May 2024.
- c) Annual improvements to IFRS accounting standards -Volume 11 issued July 2024.
- d) Contracts Referencing Nature -dependent Electricity (Amendments to IFRS 9 and IFRS 7) issued December 2024.

The above changes in Accounting Standards are not expected to have a material impact on the financial statements.

**Contingent assets and contingent liabilities**

A contingent asset arises where an event has taken place giving rise to a possible asset whose existence will only be confirmed or otherwise by future events. A contingent liability arises where an event prior to the year-end has created a possible financial obligation whose existence will only be confirmed or otherwise by future events. Contingent liabilities can also arise when it is not possible at the Balance Sheet date to measure the value of the financial obligation reliably.

Contingent assets and liabilities are not recognised in the net asset statement but are disclosed by way of narrative in the notes.

**5. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES**

There are no critical judgements that have a material impact on the accounts.

**6. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER SOURCES OF ESTIMATION UNCERTAINTY**

The statement of accounts contains estimated figures that are based on assumptions made by the Council about the future, or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different in the forthcoming year.

**Actuarial present value of promised retirement benefits**

Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on Pension Fund assets. A firm of consulting actuaries is engaged to provide the fund managers with expert advice about the assumptions to be applied.

The effects on the net pension liability can be measured. For instance, a 0.1% decrease in the discount rate assumption would result in an increase in the pension liability of £27m. A 0.1% increase in the salary increase assumption would result in a £1m increase in the pension liability. A 0.1% increase in the pension increase assumption would result in a £26m increase to the pension liability. A 1 year increase in member life expectancy would result in a £67m increase to the pension liability.

**Unquoted private equity and infrastructure investments**

Private Equity and Infrastructure Investments are not publicly listed and as such there is a degree of estimation involved in the valuation of these assets. Uncertainties including changes in market activity, credit risk, expected cash flows and discount rates used can impact valuations. Over the next 12 months, these inputs may change with respect to the changing economic conditions.

Investment managers use the guidelines published by various bodies including the Financial Accounting Standards Board, the British Venture Capital Association and the Institutional Limited Partners Association.

The value of unquoted private equities and infrastructure at 31 March 2026 was £411.3m (2025: £410.0m).

## NOTES TO THE PENSION FUND ACCOUNTS

### 7. FUND INFORMATION

The last full triennial Actuarial Valuation was completed as at 31 March 2025 which calculated the total accrued liabilities to be £1,483m (2022: £1,790m). The market value of the Fund's assets at the valuation date was £1.963m (2022: £1,731m). The Fund surplus was therefore £480m (2022: deficit £59m) producing a funding level of 132% (2022: 97%). The next triennial valuation will be effective as at 31 March 2028.

The contribution rates payable for 2025-26 were set at the Actuarial Valuation effective 31 March 2022.

The table below shows the contribution rates payable by each employer for 2025/26:

	% of pay	Additional sum £
<b>London Borough of Croydon Pool</b>		
London Borough of Croydon	23.2	-
<b>Further Education Bodies</b>		
Croydon College	23.1	-
<b>(Community) Admission Bodies</b>		
Croydon Voluntary Action	21.53	-
<b>Admission Bodies</b>		
Atlas FM Group Limited	21.0	-
Birkin Group Limited	21.0	-
Churchill Services Limited	0.0	-
Cleantec Services Limited	23.2	-
D.Brice & Co. Limited	28.0	-
FM Conway Construction & Training Ltd	36.1	-
Greenwich Leisure Limited	19.3	-
Hats Group Ltd (Olympic South)	0.0	-
Junior Adventures Group UK Ltd	22.0	-
M Group (Services) Limited	38.8	-
Nourish Contract Catering Limited - St James	26.0	-
Nourish Contract Catering Limited - St Mary's	23.5	-
OCS M&E Services Limited	0.0	-
Olive Dining Limited	8.2	-
Provide Equipment Hub	23.2	-
Purgo Supply Services Ltd	21.0	-
Sodexo Limited	0.0	-
Veolia Cleanaway (UK) Recycling Ltd	20.1	-
Veolia Environmental Services (UK) Recycling Ltd (SLWP1)	15.5	-
Vinci Facilities Limited	0.0	-
Wallington Cars & Couriers Limited	0.0	-
Wates	20.2	-
Westgate Cleaning Services Limited	32.0	-
<b>Academies</b>		
Aerodome Primary Academy	19.63	-
Applegarth Academy	19.8	-
Archbishop Lanfranc School	30.03	-
Ark Blake Academy	18.8	-
Ark Oval Primary Academy	17.8	-
The Beckmead Trust	21.7	-
BRIT School	16.6	-
Broadmead Primary Academy	34.5	-
Castle Hill Academy	16.0	-
Chestnut Park Primary School	20.7	-
Chipstead Valley Primary School	22.2	-
Coloma Convent Girls' School	18.6	-
Coombe Wood School	22.0	-
Courtwood Primary School	25.6	-
Crescent Primary Academy	17.9	-

## NOTES TO THE PENSION FUND ACCOUNTS

Academies	% of pay	Additional sum £
David Livingstone Academy	15.7	-
Fairchildes Primary School	16.93	-
Forest Academy	19.3	-
Gonville Academy	23.8	-
Good Shepherd Catholic Primary and Nursery School	28.0	-
Greenshaw Central Learning Trust	22.0	-
Harris Primary Academy Benson	24.0	-
Harris Academy Beulah Hill	17.0	-
Harris Primary Academy Croydon	36.6	-
Harris City Academy Crystal Palace	16.8	-
Harris Primary Academy Haling Park	21.7	-
Harris Invictus Academy Croydon	18.8	-
Harris Primary Academy Kenley	18.6	-
Harris Academy Purley	22.1	-
Harris Primary Academy Purley Way	19.8	-
Harris Academy South Norwood	17	-
Heathfield Academy	19.2	-
John Wood (previously Davidson) Primary School	48.7	-
Kenley Primary School	22.6	-
Kensington Avenue Primary School	24.0	-
Keston Primary	25.4	-
Krishna Avanti Primary School	16.3	-
Meridian High Academy	18.2	-
The Minster Nursery and Infants Church of England Academy	19.2	-
The Minster Junior School	22.5	-
Monks Orchard Primary School	27.33	-
New Valley Primary School	24.1	-
Norbury High School for Girls	22.0	-
Oasis Academy Arena	22.9	-
Oasis Academy Byron	20.8	-
Oasis Academy Coulsdon	21.8	-
Oasis Academy Ryelands	25.7	-
Oasis Academy Shirley Park Primary	23.2	-
Oasis Academy Shirley Park	23.2	-
Orchard Way Primary School	23.1	-
Orchard Park High School	49.1	-
Park Hill Junior School	22.0	-
Paxton Academy Sports and Science	17.4	-
Pegasus Academy Trust	20.1	-
The Quest Academy	22.7	-
Quest Primary School	29.1	-
Regina Coeli Catholic Primary School	16.9	-
Riddlesdown Collegiate	21.0	-
Robert Fitzroy Academy	19.7	-
Rowdown Primary School	21.23	-
Saffron Valley Collegiate	17.7	-
Shirley High School of Performing Arts College	20.23	-
South Norwood Academy	23.5	-
St Aidan's Catholic Primary School	24.6	-
St Chad's Catholic Primary School	26.4	-
St Cyprian's Greek Orthodox Primary School	21.6	-
St James the Great R.C Primary	26.0	-
St Joseph's College	25.03	-
St Mark's Church of England Primary Academy	22.4	-
St Mary's Catholic Infant School	31.5	-
St. Mary's Catholic Junior School	23.5	-
St Peters Primary School	22.0	-
St Thomas Becket Catholic Primary School	21.7	-
The Woodside Academy	22.3	-
Tudor Primary Academy	18.3	-
West Thornton Primary Academy	21.6	-
Winterbourne Boys' Academy	29.0	-
Woodcote High School	23.5	-
Woodcote Primary School	24.2	-
Woodside Primary Academy	22.3	-

## NOTES TO THE PENSION FUND ACCOUNTS

Employees in the scheme are required by the Local Government Pension Scheme Transitional Regulations 2014 to make contributions to the Fund by deductions from earnings. The contribution rate payable is determined by the pay band applicable to each individual employee. The pay bands for 2025/26 are detailed below:

Band	2025/26 Pensionable Pay	Contribution Rate %
1	£0 - £17,800	5.5%
2	£17,801 - £28,000	5.8%
3	£28,001 - £45,600	6.5%
4	£45,601 - £57,700	6.8%
5	£57,701 - £81,000	8.5%
6	£81,001 - £114,800	9.9%
7	£114,801 - £135,300	10.5%
8	£135,301 - £203,000	11.4%
9	£203,001+	12.5%

Membership of the Fund consists of current and ex-employees not of pensionable age, retired employees and dependants.

	2025/26	2024/25	% change
Contributing members	9,659	9,989	(3.3%)
Deferred pensioners	11,178	11,690	(4.4%)
Pensioners	10,581	10,355	2.2%
<b>Total</b>	<b>31,418</b>	<b>32,034</b>	<b>(1.9%)</b>

### 8. CONTRIBUTIONS

#### By Authority:

Administering Authority  
Scheduled bodies  
Admitted bodies

2025/26 £'000	2024/25 £'000
53,273	50,153
24,683	23,692
1,347	1,368
<b>79,303</b>	<b>75,213</b>

#### By Type

Employees normal contributions

#### Employers:

Normal contributions  
Deficit recovery contributions  
Augmentation contributions

2025/26 £'000	2024/25 £'000
17,896	16,840
54,948	51,949
6,082	5,360
377	1,064
<b>79,303</b>	<b>75,213</b>

### 9. BENEFITS

#### By Authority

Administering Authority  
Scheduled bodies  
Admitted bodies

2025/26 £'000	2024/25 £'000
67,276	63,633
8,130	6,762
4,757	5,515
<b>80,163</b>	<b>75,910</b>

#### By Type

Pensions  
Commutation and lump sum retirement benefits  
Lump sum death benefits

2025/26 £'000	2024/25 £'000
65,215	62,801
12,555	11,628
2,393	1,481
<b>80,163</b>	<b>75,910</b>

## NOTES TO THE PENSION FUND ACCOUNTS

### 10. MANAGEMENT EXPENSES

	2025/26 £'000	2024/25 £'000
Administration	1,217	1,516
Oversight and Governance	1,087	944
Investment management	12,947	13,054
	15,251	15,514

Some investment managers charge fees within the fund's net asset value and these (implicit) fees are not easily identifiable. Investment management fees have been adjusted to reflect the implicit fees charged by managers and a corresponding adjustment has been made to the change in market value. For 2025/26 the implicit fee was £11,596,464 (2025: £12,293,644). Included in the investment management expenses are £1,071,143 (2025: £998,312) in respect of transaction costs. External audit fees for the year were £104,507 (excl. VAT).

Investment management fees are further analysed below by investment type.

	2025/26 £'000	2024/25 £'000
Equities	1,413	1,532
Private equity	1,950	1,475
Infrastructure	4,038	5,013
Fixed Interest	1,936	2,208
Property	3,338	2,559
London CIV Pool	169	158
Other (Custodian)	103	109
	12,947	13,054

### 11. INVESTMENT INCOME

	2025/26 £'000	2024/25 £'000
Equities	1,055	1,077
Fixed Interest	12,618	11,534
Property	5,284	6,028
Infrastructure	2,444	-
Cash	3,231	3,388
<b>Total</b>	24,632	22,027

Infrastructure income relates to withholding tax reclaims.

### 12. INVESTMENTS

The Fund used the following investment managers during the year:

Asset Category	Fund Managers
Equities	Legal and General Investment Management Limited (LGIM) and London LGPS CIV Ltd underlying manager RBC (LCIV RBC)
Private equity	Knightsbridge Advisors LLC, Pantheon Ventures LLP, Access Capital Partners and North Sea Capital
Infrastructure	Equitix Limited, Temporis Capital Limited, Green Investment Group Management Limited (GIGM), Access Capital Partners and I-Squared Capital
Fixed Interest	Aberdeen Standard Investments and London LGPS CIV Ltd underlying managers PIMCO (LCIV PIMCO), PIMCO and CQS (LCIV MAC) and Insight (LCIV All Maturities)
Property	Schroder Investment Management Limited and M&G Investment Management Limited
Cash	Cash is invested by the in-house team

All managers have discretion to buy and sell investments within the constraints set by the Pension Committee and their respective Investment Management Agreements. Each manager has been appointed with clear strategic benchmarks which place maximum accountability for performance against that benchmark on the 'investment manager'.

The Pension Committee has authorised the Corporate Director of Resources and Section 151 Officer to exercise delegated powers to vary the Pension Fund's target asset allocation between asset classes as is deemed necessary.

## NOTES TO THE PENSION FUND ACCOUNTS

### 12. INVESTMENTS (continued)

The market value and proportion of investments managed by each fund manager at 31 March 2026 was as follows:

	2026		2025	
	Market £'000	Market %	Market £'000	Market %
LGIM	861,654	42.0%	776,189	41.3%
London LGPS CIV Limited (LCIV)	220	0.0%	150	0.0%
LCIV PIMCO	155,095	7.6%	91,887	4.9%
LCIV RBC	105,522	5.1%	94,428	5.0%
LCIV MAC (Multi Asset Credit)	114,492	5.6%	108,097	5.7%
LCIV All Maturities	135,590	6.6%	129,779	6.9%
Pantheon Ventures LLP (Pantheon)	52,586	2.6%	60,312	3.2%
Knightsbridge Advisors LLC (Knightsbridge)	72,673	3.5%	61,120	3.3%
Access Capital Partners (Access)	64,602	3.2%	68,059	3.6%
North Sea Capital	25,485	1.2%	21,904	1.2%
I-Squared Capital	32,528	1.6%	33,314	1.8%
Equitix Limited	68,890	3.4%	70,866	3.8%
Temporis Capital Limited (Temporis)	78,908	3.8%	76,586	4.1%
Green Investment Group Management Limited (GIGM)	15,580	0.8%	17,840	0.9%
Aberdeen Standard Investments (Aberdeen)	74,211	3.6%	71,387	3.8%
Schroder Investment Management Limited (Schroders)	133,531	6.5%	137,425	7.3%
M&G Investment Management Limited (M&G)	59,084	2.9%	61,200	3.3%
<b>Total investments</b>	<b>2,050,651</b>	<b>100.0%</b>	<b>1,880,543</b>	<b>100.0%</b>

### 13. RECONCILIATION IN MOVEMENT IN INVESTMENTS

	Market value 01 April 2025 £'000	Purchases and derivative payments £'000	Sales and derivative receipts £'000	Change in market value £'000	Market value 31 March 2026 £'000
Equities - segregated funds	150	70	-	-	220
Equities - pooled funds	870,617	1,055	(61,400)	156,904	967,176
Private equity funds	164,298	12,321	(20,548)	14,764	170,835
Infrastructure funds	245,703	8,676	(26,236)	12,274	240,417
Fixed Interest funds	401,150	72,539	(1,857)	7,556	479,388
Pooled Property funds	198,625	5,561	(11,410)	(161)	192,615
	<b>1,880,543</b>	<b>100,222</b>	<b>(121,451)</b>	<b>191,337</b>	<b>2,050,651</b>
Cash deposits	10,232			265	16,670
Investment income due	559				607
Unsettled purchases	1,381				-
<b>Net investment assets</b>	<b>1,892,715</b>	<b>100,222</b>	<b>(121,451)</b>	<b>191,602</b>	<b>2,067,928</b>

	Market value 01 April 2024 £'000	Purchases and derivative payments £'000	Sales and derivative receipts £'000	Change in market value £'000	Market value 31 March 2025 £'000
Equities - segregated funds	150	-	-	-	150
Equities - pooled funds	925,690	1,029	(101,529)	45,427	870,617
Private equity funds	168,110	9,287	(19,354)	6,255	164,298
Infrastructure funds	238,086	13,460	(25,082)	19,239	245,703
Fixed Interest funds	277,400	312,761	(196,982)	7,971	401,150
Pooled Property funds	194,368	14,939	(14,771)	4,089	198,625
	<b>1,803,804</b>	<b>351,476</b>	<b>(357,718)</b>	<b>82,981</b>	<b>1,880,543</b>
Cash deposits	7,623			(11)	10,232
Investment income due	396				559
Unsettled purchases	-				1,381
<b>Net investment assets</b>	<b>1,811,823</b>	<b>351,476</b>	<b>(357,718)</b>	<b>82,970</b>	<b>1,892,715</b>

## NOTES TO THE PENSION FUND ACCOUNTS

### 14. ANALYSIS OF INVESTMENTS

		2026		2025	
		UK £'000	Foreign £'000	Total £'000	
		UK £'000	Foreign £'000	Total £'000	
Equities-segregated funds					
London CIV	Unquoted	220	-	220	150
<b>Total equities</b>		220	-	220	150
Equities - pooled funds					
LGIM	unit trust	-	861,654	861,654	776,189
LCIV RBC	managed fund	-	105,522	105,522	94,428
<b>Total equities - pooled investments</b>		-	967,176	967,176	870,617
Private equity funds					
Pantheon	managed fund	-	52,586	52,586	60,312
Knightsbridge	managed fund	-	72,673	72,673	61,120
Access	managed fund	-	20,091	20,091	20,963
North Sea Capital	managed fund	-	25,485	25,485	21,904
<b>Total private equity funds</b>		-	170,835	170,835	164,299
Infrastructure funds					
Equitix Limited	managed fund	-	68,890	68,890	70,866
Temporis	managed fund	63,656	15,252	78,908	76,586
GIGM	managed fund	15,580	-	15,580	17,841
Access	managed fund	-	44,511	44,511	47,096
I Squared	managed fund	-	32,528	32,528	33,314
<b>Total infrastructure funds</b>		79,236	161,181	240,417	245,703
Fixed interest funds					
Aberdeen	unit trust	74,211	-	74,211	71,387
LCIV PIMCO	managed fund	-	155,095	155,095	91,887
LCIV MAC	managed fund	114,492	-	114,492	108,097
LCIV All Maturities	managed fund	135,590	-	135,590	129,779
<b>Total Fixed Interest funds</b>		324,293	155,095	479,388	401,150
Pooled property funds					
Schroders	managed fund	133,531	-	133,531	137,425
M&G	managed fund	59,084	-	59,084	61,200
<b>Total pooled property funds</b>		192,615	-	192,615	198,625
<b>Total investments</b>		<b>596,364</b>	<b>1,454,287</b>	<b>2,050,651</b>	<b>590,484</b>
					<b>1,290,060</b>
					<b>1,880,544</b>

### 15. INVESTMENTS EXCEEDING 5% OF THE MARKET VALUE OF THE FUND

	2026		2025	
	Market £'000	% of Total Net assets	Market £'000	% of Total Net assets
LGIM FTSE Ex Tobacco World Equity Index	861,654	40.2%	776,189	41.3%
Schroders managed fund	133,531	6.2%	137,425	7.3%
LCIV PIMCO	155,095	7.2%	91,887	4.9%
LCIV MAC	114,492	5.3%	108,097	5.7%
LCIV All Maturities Fund	135,590	6.3%	129,779	6.9%

## NOTES TO THE PENSION FUND ACCOUNTS

### 16. CURRENT ASSETS

	2026 £'000	2025 £'000
Cash balances	77,745	69,317
Other Local Authorities - Croydon Council	2,280	3,058
Other Entities and Individuals	2,445	2,908
	<b>82,470</b>	<b>75,283</b>

### 17. CURRENT LIABILITIES

	2026 £'000	2025 £'000
Other Local Authorities - Croydon Council	(2,800)	(2,847)
Other entities and individuals	(2,858)	(2,024)
	<b>(5,658)</b>	<b>(4,871)</b>

The amount due to Croydon Council relates to transactions between the Fund and the Council all of which were settled through the Pension Fund bank account after the year end.

## NOTES TO THE PENSION FUND ACCOUNTS

### 18. INFORMATION IN RESPECT OF MATERIAL TRANSACTIONS WITH RELATED PARTIES

#### Related Parties

##### Related parties include:

- a. Councillors and their close families
- b. certain Officers and Managers
- c. entities controlled by, and associates and joint ventures of, the Scheme itself
- d. companies and businesses controlled by the Councillors or their close families

Councillor Hopley is the Council Shareholder Representative for the London LGPS CIV Limited.

#### Officers and Managers

Related parties under this heading include:

- a. key management (senior officers) of the Fund and their close families
- b. companies and businesses controlled by the key management of the Fund, or their close families.

The key management personnel of the fund during the year were the Corporate Director of Resources and Section 151 Officer and the Head of Pensions and Treasury.

During the year a charge of £148k (2025: £137k) was made to the Fund for their services.

Total remuneration payable to key management personnel from the Pension Fund is set out below:

	2026 £'000	2025 £'000
Short term benefits	140	117
Post employment benefits	35	30
	<b>175</b>	<b>147</b>

The only other financial relationship that either Councillors or officers and managers have with the Fund is as prospective or actual pensioners for those who are scheme members.

### 19. DETAILS OF STOCK RELEASED TO THIRD PARTIES UNDER A STOCK LENDING ARRANGEMENT

There was no stock released to third parties under a stock lending arrangement.

### 20. CONTINGENT LIABILITIES AND CONTRACTUAL COMMITMENTS

The Fund is aware of the Virgin Media Ltd v NTL Pension Trustees II Ltd case (and other cases) and recognises that the outcome may have implications for the Croydon Pension Fund. The case relates to defined benefit schemes that provided contracted-out benefits before 6 April 2016 and relied on meeting the reference scheme test and continuous compliance requirements.

The Fund had outstanding capital commitments of £76.5m at 31 March 2026 (2024:£74.0m) based on:

USD 58.2m at exchange rate 1.3187 equals £44.2m (2025: £32.6m)

EUR 29.0m at exchange rate 1.1146 equals £25.4m (2025: £30.1m)

GBP £6.9m (2025: £11.3m)

These commitments related to outstanding call payments due on Private Equity, Infrastructure and Property investments. The amounts 'called' by these funds are both irregular in size and timing over a period of usually 3 to 6 years from the date of the original commitment.

### 21. DETAILS OF ADDITIONAL CONTRIBUTIONS NOT INCLUDED IN PENSION FUND ACCOUNTS

In accordance with regulation 4(2)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (SI 2009 No 3093), there were no additional contributions included in the Pension Fund Accounts since all Additional Voluntary Contributions (AVCs), in total £237,320 for 2025/26 are sent directly to the relevant AVC provider.

The value at 31 March 2026 of separately invested additional voluntary contributions was £1.620m (£1.440m in 2025).

**22. PENSION FUND ACCOUNTS REPORTING REQUIREMENTS****London Borough of Croydon Pension Fund ('the Fund') Actuarial Statement for 2025/26**

This statement has been prepared in accordance with Regulation 57(1)(d) of the Local Government Pension Scheme Regulations 2018. It has been prepared at the request of the Administering Authority of the Fund for the purpose of complying with the aforementioned regulation.

**Description of Funding Policy**

The funding policy is set out in the Administering Authority's Funding Strategy Statement (FSS), dated April 2026. In summary, the key funding principles are as follows:

- ▶ to ensure the long-term solvency of the overall Fund
- ▶ to ensure the solvency of each individual employers' share of the Fund based on their expected term of participation in the Fund
- ▶ to maximise the returns from investments within reasonable and considered risk parameters, and hence minimise the cost to the employer
- ▶ to minimise the degree of short-term change in employer contribution rates
- ▶ to ensure that sufficient cash is available to meet all liabilities as they fall due for payment
- ▶ to help employers manage their pension liabilities
- ▶ where practical and cost effective, to make allowance for the different characteristics of different employers and groups of employers

The FSS sets out how the Administering Authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. For employers whose covenant was considered by the Administering Authority to be sufficiently strong, contributions have been stabilised to have a sufficiently high likelihood of achieving the funding target over 20 years. Asset-liability modelling has been carried out which demonstrate that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is at least an 80% likelihood that the Fund will achieve the funding target over 20 years.

**Funding Position as at the last formal funding valuation**

The most recent actuarial valuation carried out under Regulation 62 of the Local Government Pension Scheme Regulations 2013 was as at 31 March 2025. This valuation revealed that the Fund's assets, which at 31 March 2025 were valued at £1,963 million, were sufficient to meet 132% of the liabilities (i.e. the present value of promised retirement benefits) accrued up to that date. The resulting surplus at the 2025 valuation was £480 million.

Each employer had contribution requirements set at the valuation, with the aim of achieving their funding target within a time horizon and liability measure as per the FSS. Individual employers' contributions for the period 1 April 2026 to 31 March 2029 were set in accordance with the Fund's funding policy as set out in its FSS.

**Principal Actuarial Assumptions and Method used to value the liabilities**

Full details of the methods and assumptions used are described in the 2025 valuation report.

**Method**

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date, and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership.

**22. PENSION FUND ACCOUNTS REPORTING REQUIREMENTS (continued)**

**Assumptions**

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2025 valuation were as follows:

<b>Financial assumptions</b>	<b>31 Mar 2025</b>
Discount rate	5.9% pa
Salary increase assumption	2.3% pa
Benefit increase assumption (CPI)	2.3% pa

The key demographic assumption was the allowance made for longevity. The life expectancy assumptions are based on the Fund's VitaCurves with improvements in line with the CMI 2024 model, with a core parameterisation, except, initial adjustment of 0.25% and a long term rate of 1.50% p.a.

Based on these assumptions, the average future life expectancies at age 65 are as follows:

	<b>Males</b>	<b>Females</b>
Current Pensioners	21.9 years	24.6 years
Future Pensioners*	22.6 years	25.7 years

\*Aged 45 at the 2025 Valuation

Copies of the 2025 valuation report and Funding Strategy Statement are available on request from the Administering Authority to the Fund and on the Fund's website.

**Experience over the period since 31 March 2025**

The increase in US tariffs on imports since March 2025 and the recent conflict in the Middle East have caused significant market volatility which feeds through to the investment returns achieved by the Fund's assets. The Fund's overall investment returns since March 2025 have been positive.

Observed inflation has been higher than anticipated over 2026, resulting in LGPS benefits increases of 3.8% in April 2026 and an increase in the value placed on the Fund's liabilities.

Overall, we estimate that the funding position is likely to be weaker than at the previous formal valuation at 31 March 2025.

The next actuarial valuation will be carried out as at 31 March 2028, and will be finalised by 31 March 2029. The FSS will also be reviewed at that time, and a revised version will come into effect from 1 April 2029.

Reece Notman FFA C.Act

21 May 2026

For and on behalf of Hymans Robertson LLP

**22. PENSION FUND ACCOUNTS REPORTING REQUIREMENTS (continued)**

**Pension Fund Accounts Reporting Requirement**

**Introduction**

CIPFA's Code of Practice on Local Authority Accounting 2025/26 requires administering Authorities of LGPS funds that prepare pension fund accounts to disclose what IAS26 refers to as the actuarial present value of promised retirement benefits. I have been instructed by the Administering Authority to provide the necessary information for the London Borough of Croydon Pension Fund ('the Fund').

The actuarial present value of promised retirement benefits is to be calculated similarly to the Defined Benefit Obligation under IAS19. There are three options for its disclosure in pension fund accounts:

- ▶ showing the figure in the Net Assets Statement, in which case it requires the statement to disclose the resulting surplus or deficit;
- ▶ as a note to the accounts; or
- ▶ by reference to this information in an accompanying actuarial report.

If an actuarial valuation has not been prepared at the date of the financial statements, IAS26 requires the most recent valuation to be used as a base and the date of the valuation disclosed. The valuation should be carried out using assumptions in line with IAS19 and not the Pension Fund's funding assumptions.

**Present value of promised retirement benefits**

Year ended	31 Mar 2026 £m	31 Mar 2025 £m
Active members	505	557
Deferred members	378	362
Pensioners	797	670
Present Value of Promised Retirement Benefits	1,680	1,589

The promised retirement benefits at 31 March 2026 have been projected using a roll forward approximation from the latest formal funding valuation as at 31 March 2025. The approximation involved in the roll forward model means that the split of benefits between the three classes of member may not be reliable. However, I am satisfied that the total figure is a reasonable estimate of the actuarial present value of benefit promises.

The figures include both vested and non-vested benefits, although the latter is assumed to have a negligible value. Further I have not made any allowance for unfunded benefits.

It should be noted the above figures are appropriate for the Administering Authority only for preparation of the pension fund accounts. They should not be used for any other purpose (i.e. comparing against liability measures on a funding basis or a cessation basis).

**22. PENSION FUND ACCOUNTS REPORTING REQUIREMENTS (continued)**

**Assumptions**

The assumptions used are those adopted for the Administering Authority's IAS19 report and are different as at 31 March 2026 and 31 March 2025. I estimate that the impact of the change in financial assumptions to 31 March 2026 is to decrease the actuarial present value by £39m. I estimate that the impact of the change in demographic assumptions is to decrease the actuarial present value by £45m.

**Financial Assumptions**

Year ended	31 Mar 2026 %p.a.	31 Mar 2025 %p.a.
Pensions Increase Rate	3.00%	2.75%
Salary Increase Rate	3.00%	2.75%
Discount Rate	6.20%	5.80%

**Demographic Assumption**

The longevity assumptions have changed since the previous IAS26 disclosure for the Fund.

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2025 model, with core parameterisation, initial adjustment of 0.25% and a long term rate of improvement of 1.5% p.a. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current Pensioners	22.0 years	24.6 years
Future Pensioners (assumed to be age 45 at the latest formal valuation)	22.7 years	25.8 years

All other demographic assumptions are unchanged from last year and as per the latest funding valuation of the Fund.

**Sensitivity Analysis**

CIPFA guidance requires the disclosure of the sensitivity of the results to the methods and assumptions used. The sensitivities regarding the principal assumptions used to measure the obligations are set out below:

Sensitivity to the assumptions for the year	Approximate %	Approximate monetary
0.1% p.a. decrease in the Discount Rate	2%	27
1 year increase in member life expectancy	4%	67
0.1% p.a. increase in the Salary Increase Rate	0%	1
0.1% p.a. increase in the Pension Increase Rate (CPI)	2%	26

**Professional Notes**

This paper accompanies the 'Accounting Covering Report – 31 March 2026' which identifies the appropriate reliances and limitations for the use of the figures in this paper, together with further details regarding the professional requirements and assumptions.

Prepared by:-

Reece Notman FFA C.Act

21 May 2026

For and on behalf of Hymans Robertson LLP

**McCloud and Sargeant judgments**

Following Government reforms to public service pension schemes in 2014 and 2015, certain protections were introduced for older members. These have since been found to be discriminatory to younger scheme members hence the Government has announced that further changes will be introduced to remove this age discrimination. Regulations to this effect were introduced in October 2023 and the Fund makes an allowance for these as part of its valuation process.

**Gauranteed Minimum Pension (GMP) Equalisation**

In March 2021, the Government published the outcome to a consultation on the above and concluded that all public pension schemes, including LGPS, are to provide full indexation to members with a GMP reaching State Pension Age (SPA) beyond 5 April 2021. The Fund has allowed for the impact of full GMP indexation in the calculation of the latest funding valuation results.

## NOTES TO THE PENSION FUND ACCOUNTS

### 23. EVENTS AFTER THE REPORTING PERIOD

The Government is implementing reforms requiring all LGPS administering authorities to transfer the management of their assets to FCA-regulated investment pools and delegate investment implementation and advice to those pools in 2026/27, as part of wider measures to improve scale, governance, and efficiency. The London CIV is the designated pool for the London Borough of Croydon Pension Fund.

### 24. FINANCIAL INSTRUMENTS

Below is the target asset allocation agreed by Pension Committee and in force during 2025/26

<b>Asset Class</b>	<b>Benchmark</b>	<b>Weighting</b>
UK and Overseas Listed Equities	FTSE Developed World (ex Tobacco) Index MSCI World (NDR) Index	42% + / - 5%
Fixed Interest Securities	Markit iBoxx Sterling Non-Gilts Index ICE Bank of America Merrill Lynch Sterling Broad Market index Barclays Aggregate - Credit Index Hedged (GBP) SONIA	23% + / - 5%
Property	MSCI All Balanced Property Funds Index All Balanced property Index	10% + / - 3%
Private Rental Sector Property	Target return 6-8%	6%
Private Equity	CPI +5%	8%
Infrastructure	CPI +5%	10%
Cash and Short Term Deposits		1%
<b>Total</b>		<hr style="border-top: 1px solid black;"/> <b>100%</b> <hr style="border-top: 1px solid black;"/>

## NOTES TO THE PENSION FUND ACCOUNTS

### 24. FINANCIAL INSTRUMENTS (Continued)

#### Classification of Financial Instruments

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities by category and Net Assets Statement heading. The carrying value for Pension Funds is the same as the Fair Value.

#### 31 March 2026

	Designated as fair value through profit and loss £'000	Financial assets at amortised cost £'000	Financial liabilities at amortised cost £'000
<b>Financial Assets</b>			
Fixed Interest funds	479,388	-	-
Equities - segregated funds	220	-	-
Pooled property funds	192,615	-	-
Private equity funds	170,835	-	-
Infrastructure funds	240,417	-	-
Global equities - pooled investments	967,176	-	-
Other investment balances	-	17,277	-
Current Assets	-	82,470	-
<b>Total Financial Assets</b>	<b>2,050,651</b>	<b>99,747</b>	<b>-</b>
<b>Financial Liabilities</b>			
Current liabilities	-	-	(5,658)
<b>Total Financial Liabilities</b>	<b>-</b>	<b>-</b>	<b>(5,658)</b>
<b>Net Assets</b>	<b>2,050,651</b>	<b>99,747</b>	<b>(5,658)</b>

#### 31 March 2025

	Designated as fair value through profit and loss £'000	Financial assets at amortised cost £'000	Financial liabilities at amortised cost £'000
<b>Financial Assets</b>			
Fixed Interest funds	401,150	-	-
Equities - segregated funds	150	-	-
Pooled property funds	198,625	-	-
Private equity funds	164,298	-	-
Infrastructure funds	245,703	-	-
Global equities - pooled investments	870,617	-	-
Other investment balances	-	12,172	-
Current Assets	-	75,283	-
<b>Total Financial Assets</b>	<b>1,880,543</b>	<b>87,455</b>	<b>-</b>
<b>Financial Liabilities</b>			
Current liabilities	-	-	(4,871)
<b>Total Financial Liabilities</b>	<b>-</b>	<b>-</b>	<b>(4,871)</b>
<b>Net Assets</b>	<b>1,880,543</b>	<b>87,455</b>	<b>(4,871)</b>

**24. FINANCIAL INSTRUMENTS (Continued)**

**Net Gains and Losses on Financial Instruments**

	31 March 2026 £'000	31 March 2025 £'000
<b>Financial assets</b>		
Designated at fair value through profit and loss	191,337	82,981
Financial assets at amortised cost	265	(11)
	<b>191,602</b>	<b>82,970</b>
<b>Financial liabilities</b>		
Designated at fair value through profit and loss	-	-
Financial liabilities at amortised cost	-	-
	-	-
<b>Total</b>	<b>191,602</b>	<b>82,970</b>

**Valuation of financial instruments carried at fair value**

The valuation of financial instruments has been classified into three levels, according to the quality and reliability of information used to determine fair values.

**Level One**

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets and liabilities. Products classified as Level 1 comprise quoted equities, quoted fixed securities and quoted index linked securities.

Listed investments are shown at bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

**Level Two**

Financial instruments at Level 2 are those whose quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques use inputs that are based significantly on observable market data.

The pooled investment vehicles for global equities and fixed interest funds are classified as Level 2 as the fund valuations are based on the market prices of the underlying investments using evaluated price feeds.

**Level Three**

Financial instruments at Level 3 are those where at least one input, that could have a significant effect on the instrument's valuation, is not based on observable market data.

These instruments include various unquoted equity investments, Private Equity Funds, Infrastructure Funds and Pooled Property Funds, which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions.

The values of the investment in private equity and infrastructure funds are based on valuations provided by the General Partners to the funds in which the London Borough of Croydon Pension Fund has invested.

The General Partners use a variety of methods and assumptions based on market conditions existing at the statement of financial position date which is usually at the end of December. Valuations are then rolled forward to 31 March.

These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines, which follow the valuation principles of IFRS and US GAAP. Valuations are usually undertaken annually at the end of December.

Valuations in Pooled Property Funds are carried out by qualified surveyors with relevant qualifications from the Royal Institute of Chartered Surveyors. All assets have been classified as level 3 as the inputs are considered to be unobservable and developed by the valuer using best information available where there is little or no market activity at the valuation date.

The following table provides an analysis of the financial assets and liabilities of the Pension Fund grouped into Levels 1 to 3, based on the level at which the fair value is observable.

## NOTES TO THE PENSION FUND ACCOUNTS

### 24. FINANCIAL INSTRUMENTS (Continued)

Values at 31 March 2026

**Financial Assets at fair value through profit and loss**

	Level 1 £'000	Level 2 £'000	Level 3 £'000	Total £'000
Fixed Interest funds		479,388		479,388
Global equities - segregated funds			220	220
Pooled property investments			192,615	192,615
Private equity funds			170,835	170,835
Infrastructure funds			240,417	240,417
Global equities - pooled investments		967,176		967,176

**Financial Assets at amortised cost**

Other investment balances	17,277			17,277
Current Assets	82,470			82,470

**Total Assets**

**Financial Liabilities at amortised cost**

Current liabilities	(5,658)			(5,658)
---------------------	---------	--	--	---------

**Net financial assets**

Values at 31 March 2025

**Financial Assets at fair value through profit and loss**

	Level 1 £'000	Level 2 £'000	Level 3 £'000	Total £'000
Fixed Interest funds		401,150		401,150
Global equities - segregated funds			150	150
Pooled property investments			198,625	198,625
Private equity funds			164,298	164,298
Infrastructure funds			245,703	245,703
Global equities - pooled investments		870,617		870,617

**Financial Assets at amortised cost**

Other investment balances	12,172			12,172
Current Assets	75,283			75,283

**Total Assets**

**Financial Liabilities at amortised cost**

Current liabilities	(4,871)	-	-	(4,871)
---------------------	---------	---	---	---------

**Net financial assets**

**24. FINANCIAL INSTRUMENTS (Continued)**

**Fair Value- Basis of Valuation**

The basis of the valuation of each class of investment is set out in the table below. There has been no change in valuation techniques used during the year. All assets have been valued using fair value techniques based on the characteristics of each instrument, with the overall objective of maximising the use of market-based information.

<b>Asset type</b>	<b>Valuation hierarchy level</b>	<b>Basis of Valuation</b>	<b>Observable and Unobservable inputs</b>	<b>Key Sensitivities affecting valuations</b>
Pooled global equities	Level 2	The NAV for each share class is calculated based on the market value of the underlying equity assets	Evaluated price feeds	Not required
Fixed income funds	Level 2	Fixed income securities are priced based on evaluated prices provided by independent pricing services.	Evaluated price feeds	Not required
Pooled property funds	Level 3	Closing bid price where bid and offer prices are published. Valuations of properties within the funds are carried out by qualified chartered surveyors with the relevant qualification from the Royal Institution of Chartered Surveyors.	Direct comparison with sales of similar properties. Discount rates and cash flow projections as part of income capitalisation approach.	Real Estate values can be affected by a number of factors including changes to global or local economic conditions, financial conditions of tenants, availability of debt financing, changes in interest rates, operational expenses, planning and environmental laws and other government legislation.
Private equity	Level 3	Annually at fair value using the net asset value per share (or its equivalent) as a practical expedient (ASC Topic 820 Fair Value Measurement) or market approach in accordance with International Private Equity and Venture Capital Valuation Guidelines.	Discount rates and futures cash flow projections. Evaluation based on recent market activity of comparable companies.	Events which can affect the assumptions and inputs used in determining valuations. These include risk-free and benchmark interest rates, credit spreads and inflation rates. Expected price volatilities and correlations
Infrastructure	Level 3	Annually at fair value in accordance with IFRS 13 and International Private Equity and Venture Capital Valuation Guidelines	Discount rates and futures cash flow projections. Evaluation based on recent market activity of comparable companies.	Events which can affect the assumptions and inputs used in determining valuations. These include risk-free and benchmark interest rates, credit spreads and inflation rates. Expected price volatilities and correlations.

## NOTES TO THE PENSION FUND ACCOUNTS

### 24. FINANCIAL INSTRUMENTS (Continued)

#### Reconciliation of Fair Value Measurements within Level 3 assets

2025/26	Market value 01 April 2025 £'000	Transfers to Level 3 £'000	Transfers out of Level 3 £'000	Purchases £'000	Sales £'000	realised gains/losses £'000	Unrealised gains/losses £'000	Market value 31 March 2026 £'000
Private Equity Funds	164,298	-	-	12,321	(20,548)	20,548	(5,784)	170,835
Infrastructure Funds	245,703	-	-	8,676	(26,236)	26,236	(13,962)	240,417
Pooled Property Funds	198,625	-	-	5,561	(11,410)	(933)	772	192,615
Unquoted Equity	150	70	-	-	-	-	-	220
<b>Total assets</b>	<b>608,776</b>	<b>-</b>	<b>-</b>	<b>26,558</b>	<b>(58,194)</b>	<b>45,851</b>	<b>(18,974)</b>	<b>604,087</b>

2024/25	Market value 01 April 2024 £'000	Transfers to Level 3 £'000	Transfers out of Level 3 £'000	Purchases £'000	Sales £'000	realised gains/losses £'000	Unrealised gains/losses £'000	Market value 31 March 2025 £'000
Private Equity Funds	168,110	-	-	9,287	(19,354)	19,354	(13,099)	164,298
Infrastructure Funds	238,086	-	-	13,460	(25,082)	25,082	(5,843)	245,703
Pooled Property Funds	194,368	-	-	14,939	(14,771)	14,771	(10,682)	198,625
Unquoted Equity	150	-	-	-	-	-	-	150
<b>Total assets</b>	<b>600,714</b>	<b>-</b>	<b>-</b>	<b>37,686</b>	<b>(59,207)</b>	<b>59,207</b>	<b>(29,624)</b>	<b>608,776</b>

#### Sensitivity analysis of Level 3 assets

10% has been used to measure the sensitivity of all level 3 assets.

Level 3 Asset	Market value 31 March 2026 £'000	Value on Increase £'000	Value on Decrease £'000
Private Equity Funds	170,835	187,919	153,752
Infrastructure Funds	240,417	264,459	216,375
Pooled Property Funds	192,615	211,877	173,354
Unquoted Equity	220	242	198
<b>Total</b>	<b>604,087</b>	<b>664,497</b>	<b>543,679</b>

Level 3 Asset	Market value 31 March 2025 £'000	Value on Increase £'000	Value on Decrease £'000
Private Equity Funds	164,298	180,728	147,868
Infrastructure Funds	245,703	270,273	221,133
Pooled Property Funds	198,625	218,488	178,763
Unquoted Equity	150	165	135
<b>Total</b>	<b>608,776</b>	<b>669,654</b>	<b>547,898</b>

**25. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS**

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gains across the whole Fund portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level. In addition, the Fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund's forecast cash flows. The Council manages these investment risks as part of its overall Pension Fund risk management programme.

Responsibility for the Fund's risk management strategy rests with the Pension Committee. Risk management policies are established to identify and analyse the risks faced by the Council's pensions operations. Policies are reviewed regularly to reflect changes in activity and in market conditions. A risk register is maintained and reviewed quarterly.

**Market Risk**

This is the risk that financial loss could arise as a result of fluctuations in interest rates, foreign exchange rates, credit spreads and equity and commodity prices. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix.

The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the Council and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis.

**Price risk**

Price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuers or factors affecting all such instruments in the market.

The Fund is exposed to share and derivative price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. Except for shares sold short, the maximum risk resulting from financial instruments is determined by fair value of the financial instruments. Possible losses from shares sold short is unlimited.

The Fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is monitored by the Council to ensure it is within limits specified in the fund investment strategy.

**Price risk - sensitivity analysis**

The following table demonstrates the change in net assets available to pay benefits if the market price had increased or decreased by 10%. The analysis excludes cash, debtors, creditors, other investment balances and forward foreign exchange, as these financial instruments are not subject to price risk.

<b>Assets exposed to price risk</b>	<b>Value £'000</b>	<b>Value on Increase £'000</b>	<b>Value on Decrease £'000</b>
At 31 March 2025	1,880,543	2,068,597	1,692,489
<b>At 31 March 2026</b>	<b>2,050,651</b>	<b>2,255,716</b>	<b>1,845,586</b>

**25. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS (continued)**

**Interest rate risk**

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risk, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Fund's exposure to interest rate risk is monitored and assessed against the strategic asset allocation benchmark.

**Interest rate risk sensitivity analysis**

The Council recognises that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. A 1% movement in interest rates is consistent with the level of sensitivity applied as part of the Fund's risk management strategy.

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 1% change in interest rates. Fixed interest funds, cash at bank and cash held by Fund managers are exposed to interest rate risk.

<b>Assets exposed to interest rate risk</b>	<b>Value £'000</b>	<b>Value on 1% Increase £'000</b>	<b>Value on 1% Decrease £'000</b>
At 31 March 2025	480,699	475,892	485,506
<b>At 31 March 2026</b>	<b>573,804</b>	<b>568,066</b>	<b>579,542</b>

**Currency risk**

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than pounds sterling (£GBP). The Fund holds both monetary and non-monetary assets denominated in currencies other than £GBP.

The Fund's currency rate risk is routinely monitored by the Council and its investment advisors in accordance with the Fund's risk management strategy, including monitoring the range of exposure to currency fluctuations. During the year 50% of the equities held by LGIM were fully hedged to £GBP.

**Currency exposure - asset type**

	<b>Asset Value as at 31 March 2026 £'000</b>
Overseas Equities pooled (unhedged portion)	538,191
Overseas Private Equity and Infrastructure	332,015
Overseas bonds	155,095
Overseas Private Equity and Infrastructure (outstanding commitments)	69,536
<b>Total assets</b>	<b>1,094,837</b>

**Currency risk - sensitivity analysis**

The following table demonstrates the change in value of overseas assets had there been a 10% strengthening/weakening of the pound against foreign currencies.

<b>Assets exposed to currency risk</b>	<b>Value £'000</b>	<b>Value on 10% weakening of pound £'000</b>	<b>Value on 10% strengthening of pound £'000</b>
At 31 March 2025	959,024	1,054,926	863,122
<b>At 31 March 2026</b>	<b>1,094,837</b>	<b>1,204,321</b>	<b>985,353</b>

**25. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS (continued)**

**Credit risk**

Credit risk is the risk that parties in whom the Fund invests may fail to pay amounts that are due to the Pension Fund. For example an entity in which the Pension Fund invests may fail. This risk is minimised by investing in specialist fund managers across different asset classes and geographical regions. Additionally there is a risk that an admitted body will be unable to meet its contributions obligations. Contribution receipts are monitored monthly.

Credit risk also represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

In essence the Fund's entire investment portfolio is exposed to some form of credit risk. However, the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

Contractual credit risk is represented by the net payment or receipt that remains outstanding, and the cost of replacing the derivative position in the event of a counterparty default. The residual risk is minimal due to the various insurance policies held by the exchanges to cover defaulting counterparties.

Deposits are not made with banks and financial institutions unless they are rated independently and meet the Council's credit criteria. The Council invests in money market funds with a AAA rating from a leading rating agency and also with other local authorities.

The Council believes it has managed its exposure to credit risk, and has had no experience of default or uncollectable deposits over the past six financial years. The Fund's cash holding under its treasury management arrangements at 31 March 2026 was £77.8m (£69.3m at 31 March 2025). This was held with the following institutions:

<b>Summary</b>	<b>Balances at 31 March 2026 £'000</b>
Money Market Funds	
Goldman Sachs Sterling Liquid Reserves Fund	12,350
Other Local Authorities	65,000
Current Account	
NatWest Bank	395
Total	77,745

**Liquidity risk**

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Council therefore takes steps to ensure that the Pension Fund has adequate cash resources to meet its commitments. The Council has immediate access to its Pension Fund cash holdings including cash invested in money market funds. The Fund defines liquid assets as assets that can be converted to cash within three months. Non-liquid assets are those assets which will take longer than three months to convert into cash. All financial liabilities at 31 March 2026 are due within one year.

**Refinancing risk**

The key risk is that the Council will be bound to replenish a significant proportion of its Pension Fund financial instruments at a time of unfavourable interest rates. The Fund does not have any financial instruments that have a refinancing risk as part of its investment strategy.

**ACCOUNTING POLICIES**

Those principles, bases, conventions, rules and practices applied by an entity that specify how the effects of transactions and other events are to be reflected in its financial statements. Accounting policies define the process whereby transactions and other events are reflected in financial statements.

**ACCRUALS**

An accounting principle where income and expenditure are taken into account in the year in which they are earned or incurred, rather than when monies are received and/or invoices are actually paid.

**ACTUARIAL VALUATION**

The Actuary reviews the assets and liabilities of the Pension Fund every three years and reports to the Council on the Fund's financial position and recommended employers' contribution rates.

**ACTUARY**

An independent professional who advises on the financial position of a Pension Fund.

**ALLOWANCE FOR DOUBTFUL DEBT**

An amount set aside to cover money owed to the Council where it is considered doubtful that payment will be received.

**AMORTISATION**

The equivalent of depreciation for intangible assets.

**BALANCES**

The amount of money on the various funds of the Council left over at the end of the financial year after allowing for all expenditure and income that has taken place. These are also known as financial reserves.

**BUDGET**

A forecast of the Council's planned expenditure and income, either over a set period or for a specific project.

**CAPITAL EXPENDITURE**

Expenditure on the purchase, construction and enhancement of Council assets such as houses, offices, schools and roads. Expenditure can only be treated as 'capital' if it meets the statutory definitions and is in accordance with accounting practice and regulations.

**CAPITAL RECEIPTS**

Monies received from the sale of the Council's assets such as land and buildings. These receipts are used to pay for additional capital expenditure.

**CAPITALISATION DIRECTION**

In principle or final permission granted by the Secretary of State to treat revenue costs as capital expenditure. It is subject to conditions and any capitalisation must be financed through either capital receipts or capital borrowing. Borrowing must be repaid over a period of 20 years.

**CIPFA**

The Chartered Institute of Public Finance and Accountancy is the accountancy body which represents at national level the interests of Local Government and public service finance. The Institute produces advice, codes of practice and guidance to Local Authorities on best practice.

**COLLECTION FUND**

A Fund operated by the billing Authority into which all receipts of Council Tax and National Non-Domestic Rates are paid. The Fund must be maintained separately from the Authority's General Fund.

**COMMUNITY ASSETS**

Assets that the Authority intends to hold in perpetuity that have no determinable useful life and that may have restrictions on their disposal. Examples are parks and historic buildings.

**CONTINGENT ASSETS**

Contingent assets are possible assets arising from past events whose existence will be confirmed only by the occurrence of one or more uncertain future events not wholly within the Council's control.

**CONTINGENT LIABILITIES**

Possible losses that arise from past events which will only be confirmed by one or more uncertain future events not wholly within the Council's control.

**COUNCIL TAX**

A system of local taxation on domestic property introduced from 1st April 1993. It is set by both the billing and precepting Authorities at a level determined by the Council Tax base for the area.

**COUNCIL TAX BASE**

An amount calculated by the billing authority, by applying the band proportions to the total properties in each band in order to ascertain the number of band D equivalent properties in the Authority's area. The Tax base is also used by the precepting and some levying bodies in determining their charge to the area.

**CREDITORS**

Amounts owed by the Authority for goods and services received where payment has not been made at the date of the Balance Sheet.

**DEBTORS**

Amounts owed to the Authority for goods and services provided at the date of the Balance Sheet.

**DEDICATED SCHOOLS GRANT (DSG)**

Funding received by Local Authorities to meet specific school related costs. Much of this funding is delegated directly to schools, and managed by schools locally.

**DEPRECIATION**

A provision made in the accounts to reflect the value of assets used during the year. Depreciation forms part of the capital charge made to service revenue accounts and is covered by International Accounting Standard (IAS) 16.

**EARMARKED RESERVES**

Amounts set aside for a specific purpose to meet future commitments or potential liabilities, for which it is not appropriate to establish a provision.

**EVENTS AFTER THE REPORTING PERIOD**

Events after the Reporting Period are those events, favourable or unfavourable, that occur between the Balance Sheet date and the date when the Statement of Accounts is authorised for issue.

**EXCEPTIONAL FINANCIAL SUPPORT**

Exceptional Financial Support is temporary financial assistance provided by the government to councils that are facing severe financial difficulties. The support is not a grant, but is permission to borrow to fund revenue expenditure. See also Capitalisation Direction.

**FAIR VALUE**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

**FINANCE AND OPERATING LEASES**

A finance lease is one that transfers a substantial proportion of the risks and rewards of a non-current asset to the lessee. With a finance lease the present value of the lease payments equates to substantially all of the value placed on the leased asset. For an operating lease a rental payment is payable to the lessor for the use of the asset and the ownership reverts to the owner when the lease is terminated. These concepts only apply to leases as a lessor. See IFRS16.

**FINANCIAL INSTRUMENT**

A contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

**GENERAL FUND (GF)**

The Council's main revenue account that covers the net cost of all services other than the provision of Council housing for rent.

**GOVERNMENT GRANTS**

Assistance by Government and inter-Government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an Authority in return for past or future compliance with certain conditions relating to the activities of the Authority.

**GROSS EXPENDITURE, GROSS INCOME AND NET EXPENDITURE**

Gross Expenditure and Gross Income arise from the provision of services as shown in the General Fund. Net Expenditure is the cost of service provision after the income is taken into account.

**HERITAGE ASSETS**

These are tangible assets with historical, artistic, scientific, technological, geophysical or environmental qualities that are held and maintained principally for their contribution to knowledge and culture.

**HOUSING REVENUE ACCOUNT (HRA)**

A statutory account that contains all expenditure and income on the provision of Council housing for rent. The HRA must be kept entirely separate from the General Fund and the account must balance. Local Authorities are not allowed to make up any deficit on or transfer any surplus to the HRA from the General Fund.

**IAS19**

The International Accounting Standard is based on the principle that an organisation should account for retirement benefits when it is committed to give them, even if the actual giving will be many years into the future.

**IMPAIRMENT**

This is where the value of an asset falls below the carrying value in the accounts and so to reflect the commercial reality of the situation a charge is made in the running costs.

**INFRASTRUCTURE ASSETS**

Non-current assets that cannot be easily disposed of, expenditure on which is only recovered by continued use of the asset. Examples include highways and footpaths.

**INTANGIBLE ASSETS**

Non-current assets, which do not have a physical form but provide an economic benefit for a period of more than one year. Examples include software licences.

**INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)**

International Financial Reporting Standards (IFRS) is a set of accounting standards, developed by the International Accounting Standards Board (IASB). Local Authorities moved to accounting on an IFRS basis in 2010/11, a year after Central Government and the National Health Service.

**IFRS16**

An accounting standard that requires all leases to be reflected on the lessee's balance sheet as a Right of Use Asset and lease liability, unless trivial or under 12 months duration. Operating lease payments now becomes interest and repayment of liability.

**INVESTMENT PROPERTIES**

Interest in land and/or buildings in respect of which construction work and development have been completed and which is held for its investment potential, with any rental income being negotiated at arm's length.

**LEASE**

A lease is a contractual agreement, where the lessee (user) pays the lessor (owner) for use of an asset. These assets are usually property, buildings, vehicles or equipment

**LEVIES**

Payments to London-wide bodies such as the London Pension Fund Authority. The cost of these bodies is borne by Local Authorities in the area concerned, based on their Council Tax base and is met from the General Fund.

**MINIMUM REVENUE PROVISION (MRP)**

The minimum amount that the Council must charge to the revenue account in the year in respect of the repayment of principal of borrowing for capital purposes. In the accounts the MRP is included within capital financing charges.

**NATIONAL NON-DOMESTIC RATES (NNDR)**

The charge payable on all business premises, calculated by multiplying the rateable value of the property by a nationally set rate multiplier. The Tax is collected by the Council and is allocated between central government, the Greater London Authority and Croydon Council in accordance with the business rates retention regulations.

**NET BOOK VALUE**

The amount at which non-current assets are included in the Balance Sheet, i.e. their historical cost or current value less the cumulative amounts provided for depreciation.

**NET REALISABLE VALUE**

The open market value of an asset less the expenses to be incurred in realising the asset.

**NON-CURRENT ASSETS**

These are tangible and intangible assets that yield benefit to the Council and the services it provides for a period of more than a year.

**NON-OPERATIONAL ASSETS**

Non-current assets held by the Council but not used or consumed in the delivery of services. Examples include investment properties and assets that are surplus to requirements.

**OPERATIONAL ASSETS**

Non-current assets held and occupied, used or consumed by the Council in the direct delivery of those services for which it has a statutory or discretionary responsibility.

**OUTTURN**

Actual income and expenditure for a financial year.

**PAST SERVICE COST**

For a defined benefit scheme, the increase in the present value of the scheme liabilities related to employee service in prior periods arising in the current period as a result of the introduction of, or improvements to, retirement benefits.

**PRECEPT**

A charge raised by another Authority to meet its net expenditure. The precepting Authority for this Council is the Greater London Authority (GLA). The GLA calculates its total spending needs for the year and sets its own Council Tax in the same way as a London Borough. The Council then collects the Tax for them.

### **PRIVATE FINANCE INITIATIVE (PFI)**

Government initiative under which the Council buys the services of a private sector to design, build, finance and operate a public facility.

### **PROVISIONS**

Amounts set aside for any liability or loss that is likely to be incurred, but where the exact amount and date is uncertain.

### **PUBLIC WORKS LOAN BOARD (PWLB)**

A Central Government agency which provides long and medium-term loans to Local Authorities at interest rates only slightly higher than those at which the Government itself can borrow. Local Authorities are able to borrow a proportion of their requirements to finance capital spending from this source.

### **RELATED PARTIES**

Related Parties are those individuals and entities that the Council either has the ability to influence, or to be influenced by. Related parties include the Government, subsidiary and associated companies, the Pension Fund, Councillors and senior officers.

### **RESERVES**

The amounts held by way of balances and funds that are free from specific liabilities or commitments. The Council is able to earmark some of its reserves towards specific projects, whilst leaving some free to act as a working balance.

### **REVENUE EXPENDITURE**

The regular day to day running costs incurred in providing services. Examples include salaries, wages and running costs.

### **REVENUE EXPENDITURE FUNDED FROM CAPITAL UNDER STATUTE (REFCUS)**

Expenditure that is treated by the regulations as capital expenditure but which does not meet the definition of capital expenditure in the Statement of Recommended Practice.

### **REVENUE SUPPORT GRANT (RSG)**

The main grant payable to support Local Authorities' revenue expenditure. A Local Authority's RSG entitlement is intended to make up the difference between a Council's Retained Business Rates and its Settlement Funding Assessment.

### **RIGHT TO BUY**

The Council is legally required to sell Council homes to tenants, at a discount, where the tenant wishes to buy their home. The money received from the sale is a capital receipt, some of which may be payable over to the Ministry of Housing, Communities and Local Government (MHCLG) under pooling arrangements over multiple years.

### **SETTLEMENT FUNDING ASSESSMENT**

The main channel of Government funding which includes Retained Business Rates and Revenue Support Grant. There are no restrictions on what Local Authorities can spend it on.

### **SORP**

The Statement of Recommended Practice. Its aims are to specify the principles and practices of accounting required to prepare a Statement of Accounts which represents a 'true and fair view' of the financial position and transactions of a Local Authority.

### **SUPPORT SERVICES**

Activities of a professional, technical and administrative nature, which are not Local Authority services in their own right, but support front line services.

### **TANGIBLE ASSETS**

Physical assets such as land, buildings and equipment that provide an economic benefit for a period of more than one year.

### **TRADING OPERATION**

An activity of a commercial nature that is financed substantially by charges to recipients of the service.