# CROYDON COUNCIL

REVENUE BUDGET AND CAPITAL PROGRAMME

2022/23

# REVENUE BUDGET SUMMARY

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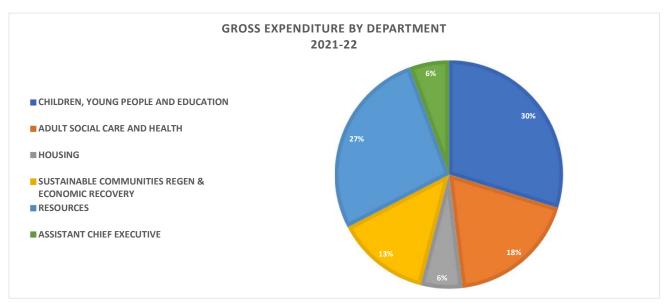
	ORIGINAL	Variations	in Level of	ORIGINAL	
	BUDGET		re on (A)	BUDGET	%
DESCRIPTION	2021/22	Inflation	Other	2022/23	CHANGE
DESCRIPTION	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	(=)
SERVICE BUDGETS	2000	2000	2000	2000	
CHILDREN, YOUNG PEOPLE AND EDUCATION	106,150	_	(26,467)	79,683	(25
ADULT SOCIAL CARE AND HEALTH	125,488	_	(11,273)		`(9
HOUSING	13,793	_	(5,765)		(42
SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	51,399	_	(24,933)	26,466	(49
RESOURCES	33,910	_	(9,123)		(27
ASSISTANT CHIEF EXECUTIVE	20,891	_	11,587	32,478	55
			,	02,	n/a
NET COST OF SERVICES	351,631	-	(65,974)	285,657	(19
Contribution to Description for Description	4 000			4 000	
Contribution to Provision for Doubtful Debts	1,000	-	(4.000)	1,000	-
Core Grants	(35,941)	=	(1,392)		4
Corporate Held Service Budgets	8,494	=	21,783	30,276	256
Other Corporate Items	(4,076)		874	(3,202)	(21
Contingency	7,652	-	(2,652)	5,000	(35
Levies from Other Bodies		-	<u>-</u>		_
Environment Agency	300	-	14	314	5
Lee Valley Regional Park Authority	428	-	(106)	322	(25
London Boroughs Grants Committee	313	-	(16)	297	(5
London Pensions Fund Authority	463	-	(6)	457	(1)
London Local Gold	30	-	(9)	21	(30
Interest and Investment Income	(8,155)	-	22	(8,133)	(0)
Interest Payable	31,357	-	(3,832)	27,525	(12
Sub Total	1,865	-	14,680	16,544	787
NET OPERATING EXPENDITURE	353,496	-	(51,294)	302,201	(15
ADDDODDIATIONS					
APPROPRIATIONS Contributions to / (from) Earmarked Reserves	(7,000)	-	3,440	(3,560)	(49
	* * * *	-			95
Provision for Repayment of External Loans Depreciation	10,796	-	10,204	21,000	95
REFCUS	(30,507)	-	30,507	-	(100
	(4,574)	-	4,574	-	(100)
Deferred / Intangible Charges Written Off	(2,793)	-	2,793	(25 000)	
Capitalisaiton	(50,000)	=	25,000	(25,000)	(400)
Contribution to / (from) General Balances  Sub Total	10,000	-	(10,000)	(7 EEO)	(100)
	(74,077)	-	66,518	(7,559)	(90)
BUDGET REQUIREMENT	279,419	-	15,224	294,642	5.45%
FINANCED BY					
Revenue Support Grant	14,205	-	441	14,646	3
Collection Fund surplus / (deficit)	(4,554)	-	5,494	940	(121
Business Rates Top Up Grant	34,192	-	-	34,192	- 1
Business Rates Income	37,482	-	(6,730)		(18
Council Tax - Band D Equivalent	198,094	-	16,018	214,112	8
TOTAL FINANCING	279,419	-	15,223	294,642	5.45
	Total	Band D	2022/23	Total	Change
	Council tax	Equivalent	Band D	Council tax	Band D
COUNCIL TAX SUMMARY	2021/22	£.pp	Equivalent	2022/23	Equivalent
	£000's		£.pp	£000's	%
London Borough of Croydon	175,943	1,354.02	1,384.36	188,786	1.99%
Adult Social Care Levy	22,151	170.47	185.71	25,325	3.00%
Sub Total	198,094	1,524.49	1,570.07	214,112	
Greater London Authority	47,254	363.66	395.59	53,947	8.77% 4.11%
TOTAL	245,348	1,888.15	1,965.66	268,058	

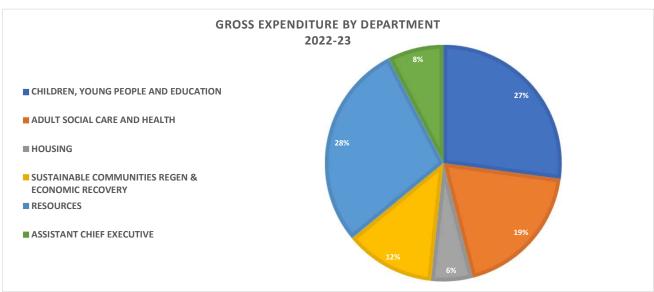
	ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
DESCRIPTION 2021		Inflation	Other	2022/23	CHANGE
	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	
EXPENDITURE					
Employees	173,383	-	(175)	173,208	(0)
Premises related expenditure	51,834	-	(2,250)	49,584	(4)
Supplies and Services	70,521	-	1,604	72,124	2
Third Party Payments	214,959	-	(12,915)		(6)
Transfer Payments	336,055	-	(29,803)	306,252	(9)
Transport related expenditure	10,981	-	606	11,587	6
Capital Charges	30,507	-	(30,507)	-	(100)
Intangible Charges	3,035	-	(3,035)	-	(100)
REFCUS	4,574	-	(4,574)	-	(100)
Corporate support services bought in	(6,705)	-	-	(6,705)	-
Recharges from other services	33,161	-	2,607	35,768	8
TOTAL EXPENDITURE	922,304	-	(78,442)	843,862	(9)
INCOME					
Government Grants	(384,877)	_	20,142	(364,735)	(5)
Other Grants, reimbursements and contributions	(31,223)	-	(121)	(31,344)	0
Customer and Client Receipts	(110,333)	-	(6,111)	(116,444)	6
Interest Receivable	(28)	-	-	(28)	-
Recharges to other services	(44,212)	-	(1,442)	(45,654)	3
TOTAL INCOME	(570,673)	-	12,468	(558,205)	(2)
	054.004		(05.07.1)		(10)
NET EXPENDITURE	351,631	-	(65,974)	285,657	(19)

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DESCRIPTION	BUDGET	BUDGET	IN
	2021/22	2022/23	2022/23
	FTE STAFF	FTE STAFF	FTE STAFF
CHILDREN, YOUNG PEOPLE AND EDUCATION	939.7	975.1	35.4
ADULT SOCIAL CARE AND HEALTH	576.0	653.3	77.3
HOUSING	164.8	164.4	(0.4)
SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	770.6	740.2	(30.4)
RESOURCES	487.8	464.9	(22.9)
ASSISTANT CHIEF EXECUTIVE	357.3	312.6	(44.7)
TOTAL FTE STAFF	2,356.4	2,335.4	(21.0)

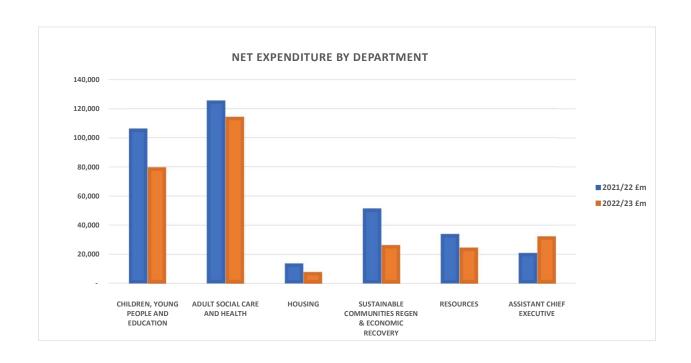
DESCRIPTION	ORIGINAL BUDGET 2021/22 (A) £000's		in Level of ure on (A) Other (C) £000's	ORIGINAL BUDGET 2022/23 (D) £000's	% CHANGE (E)
SERVICE BUDGETS CHILDREN, YOUNG PEOPLE AND EDUCATION ADULT SOCIAL CARE AND HEALTH HOUSING SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY RESOURCES ASSISTANT CHIEF EXECUTIVE	274,250 169,429 54,477 123,320 248,838 51,990	-	(45,279) (10,376) (6,331) (19,237) (9,735) 12,516	159,053 48,146 104,083	(17) (6) (12) (16) (4) 24
GROSS DEPARTMENTAL COST OF SERVICE	922,304	-	(78,442)	843,862	(9)





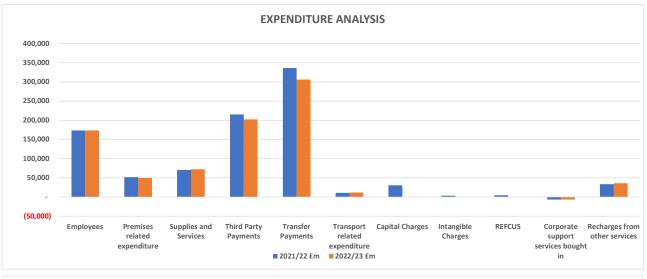
# **DEPARTMENTAL NET EXPENDITURE**

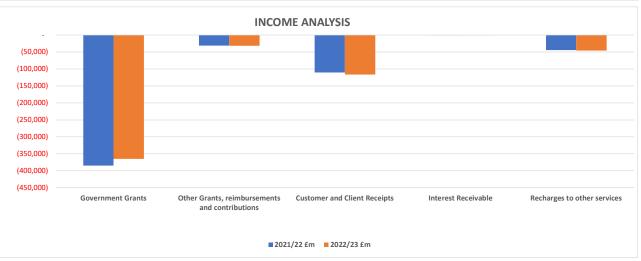
	ORIGINAL	Variations	in Level of	ORIGINAL	
	BUDGET	Expenditu	ıre on (A)	BUDGET	%
DESCRIPTION	2021/22	Inflation	Other	2022/23	CHANGE
	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	
SERVICE BUDGETS					
CHILDREN, YOUNG PEOPLE AND EDUCATION	106,150	-	(26,467)	79,683	(25)
ADULT SOCIAL CARE AND HEALTH	125,488	-	(11,273)	114,216	(9)
HOUSING	13,793	-	(5,765)	8,027	(42)
SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	51,399	-	(24,933)	26,466	(49)
RESOURCES	33,910	-	(9,123)	24,787	(27)
ASSISTANT CHIEF EXECUTIVE	20,891	-	11,587	32,478	55
NET COST OF SERVICES	351,631	-	(65,974)	285,657	(19)



### **ANALYSIS OF INCOME AND EXPENDITURE**

ORIGINAL	Variations	in Level of	ORIGINAL	
BUDGET	Expenditure on (A)		BUDGET	%
2021/22	Inflation	Other	2022/23	CHANGE
(A)	(B)	(C)	(D)	(E)
£000's	£000's	£000's	£000's	` '
173,383	-	(175)	173,208	(0)
51,834	-	(2,250)	49,584	(4)
70,521	-	1,604	72,124	2
214,959	-	(12,915)	202,044	(6)
336,055	-	(29,803)	306,252	(9)
10,981	-	606	11,587	6
30,507	-	(30,507)	-	(100)
3,035	-	(3,035)	-	(100)
4,574	-	(4,574)	-	(100)
(6,705)	-	-	(6,705)	-
33,161	-	2,607	35,768	8
922,304	-	(78,442)	843,862	(9)
			-	
(384,877)	-	20,142	(364,735)	(5)
(31,223)	-	(121)	(31,344)	0
(110,333)	-	(6,111)		6
(28)	-	- '	(28)	-
(44,212)	-	(1,442)	(45,654)	3
(570,673)	-	12,468	(558,205)	(2)
251 621		(6E 074)	20E 6E7	(19)
	BUDGET 2021/22 (A) £000's  173,383 51,834 70,521 214,959 336,055 10,981 30,507 3,035 4,574 (6,705) 33,161 922,304  (384,877) (31,223) (110,333) (28) (44,212)	BUDGET	BUDGET   Expenditure on (A)	BUDGET         Expenditure on (A)         BUDGET           2021/22         Inflation         Other           (A)         (B)         (C)           £000's         £000's         £000's           173,383         -         (175)         173,208           51,834         -         (2,250)         49,584           70,521         -         1,604         72,124           214,959         -         (12,915)         202,044           336,055         -         (29,803)         306,252           10,981         -         606         11,587           30,507         -         (30,507)         -           3,035         -         (3,035)         -           4,574         -         (4,574)         -           (6,705)         -         -         (6,705)           33,161         -         2,607         35,768           922,304         -         (78,442)         843,862           (31,223)         -         (121)         (31,344)           (110,333)         -         (6,111)         (116,444)           (28)         -         -         (28)           (44,212)<





# TOTAL CHILDREN, YOUNG PEOPLE AND EDUCATION

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DIVISION: CHILDREN'S SOCIAL CARE DIVISION SUMMARY: CHILDREN'S SOCIAL CARE DIVISION: SERVICE SUBJECTIVE SUMMARY SERVICE SUBJECTIVE SUMMARY: AND INTERVENTION SERVICE SUBJECTIVE SUMMARY: SOCIAL WORK WITH FAMILIES AND 0-17 CHILDREN WITH DISABILITIES SERV SERVICE SUBJECTIVE SUMMARY: CHILDREN'S SOCIAL CARE DIRECTORATE SERVICE SUBJECTIVE SUMMARY: SOCIAL WORK WITH CHILDREN LOOKED AFTER AND CARE LEAVERS SERVICE SUBJECTIVE SUMMARY: SYSTEMIC CLINICAL SERVICES AND WORKFORCE DEVELOPMENT	CYPE 2.1-C1210E CYPE 2.2-C1210E CYPE 2.3-C120F IC CYPE 2.4-C1232F CYPE 2.5-C1236F CYPE 2.6-C1240F CYPE 2.7-C1260F
DIVISION : EDUCATION DIVISION DIVISION SUMMARY : EDUCATION DIVISION DIVISION : SERVICE SUBJECTIVE SUMMARY SERVICE SUBJECTIVE SUMMARY : EDUCATION DIVISION SUMMARY SERVICE SUBJECTIVE SUMMARY : 0-25 SEND SERVICE SPECIAL EDUCATION GF SERVICE SUBJECTIVE SUMMARY : EARLY YEARS, SCHOOL PLACE PLANNING AND ADMISSIONS SERVICE SUBJECTIVE SUMMARY : COMMISIONING AND SERVICES TO SCHOOLS SERVICE SUBJECTIVE SUMMARY : ACCESS TO EDUCATION SERVICE SUBJECTIVE SUMMARY : EARLY YEARS TEAM AND CHILDREN CENTRES SERVICE SUBJECTIVE SUMMARY : EARLY YEARS	CYPE 3.1-C1220E CYPE 3.2-C1220E CYPE 3.3-C120F CYPE 3.4-C1210F CYPE 3.5-C1215F CYPE 3.6-C1222F CYPE 3.7-C1224F CYPE 3.8-C1217F CYPE 3.9-C1255F
DIVISION: QUALITY, POLICY AND PERFORMANCE IMPROVEMENT DIVISION SUMMARY: QUALITY, POLICY AND PERFORMANCE IMPROVEMENT DIVISION: SERVICE SUBJECTIVE SUMMARY SERVICE SUBJECTIVE SUMMARY: CHILD PROTECTION AND REVIEW SERVICE SUBJECTIVE SUMMARY: PERFORMANCE AND BUSINESS INTELLIGENCE	CYPE 4.1-C1230E CYPE 4.2-C1230E CYPE 4.3-C1270F CYPE 4.4-C1275F
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#### **KEY SERVICE TARGETS / PRIORITIES FOR 2022/23**

Service developments across the Directorate in education, children's social care and quality, commissioning and performance improvement aim to sustain the service offer to children, families and schools at reduced cost, whilst continuing to meet statutory responsibilities. We will retain the commitment to the following values that guide us:

- Putting children at the centre of all that we do Building and sustaining trusting relationships
- Doing things with children and their families not to them and enabling independence
- Working with the whole family, the school and community
- Making the journey of the child and family as simple as possible
- Intervening as early as possible

The following principles will guide the delivery of this commitment:

- We will support families to keep children and young people safely at home, and make sound decisions to bring children into our care when we need to
- We will develop local provision so more children with Special Education Needs and Disabilities attend Croydon schools, keeping close to their friends and community and relieving the pressure on the Dedicated Schools Grant
- We will get the best possible value for the Croydon pound for placements and packages of care for children and young people, commissioning for cost and quality
- We will continuously challenge ourselves to improve efficiency and reduce the cost of services, improving the business systems and processes needed to enable us to understand our spend and accurately benchmark ourselves against others locally, regionally and nationally.

OBIGINIAL

ODIGINAL

#### FINANCIAL PERFORMANCE

#### **COST CENTRE: C1200N**

		ORIGINAL		ORIGINAL	
DESCRIPTION	ACTUAL	BUDGET	FORECAST	BUDGET	%
	2020/21	2021/22	2021/22	2022/23	CHANGE
	£000	£000	£000	£000	%
Employees	159,266	50,429	49,191	50,463	0
Premises related expenditure	8,781	82	147	106	29
Supplies and Services	51,492	3,991	4,904	4,360	9
Third Party Payments	59,722	62,294	50,517	51,508	(17)
Transfer Payments	153,483	131,725	103,677	114,141	(13)
Transport related expenditure	260	27	4	17	(37)
Capital Charges	7,968	9,334	9,334	-	(100)
Intangible Charges	-	-	-	-	n/a
REFCUS	-	-	-	-	n/a
Corporate support services bought in	11,116	8,725	8,725	-	(100)
Recharges from other services	10,262	7,643	8,733	8,376	10
TOTAL EXPENDITURE	462,350	274,250	235,232	228,971	(3)
Government Grants	(327,123)	(161,857)	(126,272)	(139,829)	(14)
Other Grants, reimbursements and contributions	(6,512)	(1,028)	(1,352)	(1,642)	60
Customer and Client Receipts	(4,780)	(237)	(1,963)	(2,470)	942
Interest Receivable	(4,700)	(237)	(1,905)	(2,470)	n/a
Recharges to other services	(3,980)	(4,978)	(4,607)	(5,347)	7
TOTAL INCOME	(342,395)	(168,100)	(134,194)	(149,288)	11
TOTAL NET EXPENDITURE	119,955	106,150	101,038	79,683	(21)
Contributions to / (from) Reserves	(332)	_	_	_	n/a
2	(302)				.,,α
CURRENT BUDGET	105,683		107,217		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	13,940		(6,179)		

#### **TOP FINANCIAL RISKS 2022/23**

The number of unaccompanied asylum seeking children (UASC) and care leavers who were previously unaccompanied children continues to be substantially above the National Transfer Scheme rate of 0.07% of the borough's child population as a consequence of the location of the Home Office Asylum Entry Unit in the borough. This places substantial additional financial pressures on the Council in order to deliver its statutory obligations. Whilst the numbers of under 18s are decreasing the financial pressures are greatest for young people over 18 where direct and indirect service provision costs are not decreasing at the same rate. The Council is continuing to engage in positive dialogue with the DFE, Home Office and DHLUC various government departments to mitigate this financial burden over 2022-24.

Demand for social care services has been depressed as a result of the pandemic, for example the use of in-home carers by families of children with disabilities. However there is no evidence of reduced needs and the services will need to be ready to respond to any upturn in demand.

An increasing population with complex learning needs and parental expectations leads to rising demand and financial pressure on Special Educational Needs fixed budgets including pressure on High Needs Dedicated Schools Grant (DSG) budget, which can't be funded from General Fund reserves. Local Authorities with a DSG deficit are required to submit a DSG Management Plan to the Department for Education. Progress against this plan is reported to bot the School Forum and the General Purposes and Audit Committee.

 CABINET MEMBER
 Cllr Alisa Flemming
 Cabinet Member for Children, Young People and Learning

#### DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Deborah Jones	Interim Corporate Director of Children, Young People and Education	60531
Róisín Madden	Interim Director of Children's Social Care	64852
Shelley Davies	Director of Education	88414
Kerry Crichlow	Director of Quality, Policy and Performance Improvement	64802

DIVISION	DIVISION
CODE	DIVISION
C1205E	CHILDREN, YOUNG PEOPLE AND EDUCATION
C1210E	CHILDREN'S SOCIAL CARE
C1220E	EDUCATION DIVISION
C1230E	QUALITY, POLICY AND PERFORMANCE IMPROVEMENT

#### MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2021/22	DIVISION	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
10,039	C1205E : CHILDREN, YOUNG PEOPLE AND EDUCATION	10,732	-	(10,158)	574	(95)
73,771	C1210E : CHILDREN'S SOCIAL CARE	78,302	-	(10,918)	67,384	(14)
12,486	C1220E : EDUCATION DIVISION	14,069	-	(6,812)	7,257	(48)
4,742	C1230E : QUALITY, POLICY AND PERFORMANCE IMPROVEMENT	3,047	-	1,421	4,468	47
					-	n/a
101,038	TOTAL NET EXPENDITURE	106,150	-	(26,467)	79,683	(25)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1205E: CHILDREN, YOUNG PEOPLE AND EDUCATION	8.0	6.0	(2.0)
C1210E: CHILDREN'S SOCIAL CARE	566.6	617.8	51.2
C1220E: EDUCATION DIVISION	317.1	262.8	(54.2)
C1230E : QUALITY, POLICY AND PERFORMANCE IMPROVEMENT	48.0	88.5	40.5
			-
TOTAL FTE STAFF	939.7	975.1	35.4

## STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

Children, Young People and Education Directorate staffing has reduced by 2 FTE due to a realignment of staffing budgets.

Children's Social Care staffing has increased by 51.2 FTE due to the decentralisation of business support and the restructure of teams.

Education staffing has reduced by 54.2FTE due to the decentralisation of business support and other staffing realignments to reflect service demands.

Quality, Policy and Performance Improvement staffing has increased by 40.5 FTE due to posts being transferred from services within Children's Social Care Directorate.

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
49,191	Employees	50,429	-	34	50,463	0
147	Premises related expenditure	82	-	24	106	29
4,904	Supplies and Services	3,991	-	369	4,360	9
50,517	Third Party Payments	62,294	-	(10,786)	51,508	(17)
103,677	Transfer Payments	131,725	-	(17,584)	114,141	(13)
3.760	Transport related expenditure	27	-	(10)	17	(37)
8,733	Recharges from other services	7,643	-	733	8,376	10
217,173	TOTAL CONTROLLABLE EXPENDITURE	256,191	-	(27,220)	228,971	(11)
(126,272)	Government Grants	(161,857)	-	22,028	(139,829)	(14)
(1,352)	Other Grants, reimbursements and contributions	(1,028)	-	(614)	(1,642)	60
(1,963)	Customer and Client Receipts	(237)	-	(2,233)	(2,470)	942
-	Interest Receivable	-	-	-	-	n/a
(4,607)	Recharges to other services	(4,978)	-	(369)	(5,347)	7
(134,194)	TOTAL CONTROLLABLE INCOME	(168,100)	-	18,812	(149,288)	(11)
	T					
82,979	NET CONTROLLABLE COST	88,091	-	(8,408)	79,683	(10)
0.334	Capital Charges	9.334		(9,334)		(100)
9,334	Intangible Charges	9,334	-	(9,334)	-	, ,
_	REFCUS	-	-	-	-	n/a n/a
8 725	Corporate support services bought in	8,725	-	(8,725)		(100)
18.059	TOTAL NON-CONTROLLABLE EXPENDITURE	18,059	_	(18,059)	-	(100)
7,111		,,,,,,		( 1,111)		( 11)
101,038	NET COST OF SERVICE	106,150	-	(26,467)	79,683	(25)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL NET EXPENDITURE	165.1-		(02.125)	70.00-	
101,038	TOTAL NET EXPENDITURE	106,150	-	(26,467)	79,683	(25)
* OTHER VARIA	TIONS IN LEVEL OF EXPENDITURE					£000's
	-					
Strategic budget	- agreed pressures / service demands					85
Strategic budget	- agreed additional income / savings					(9,557)
046	h					(40.005)
Other resource c	nanges					(16,995)
TOTAL OTHER	VARIATIONS IN RESOURCE					(26,467)

**DIVISION SUMMARY** 

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION
DIVISION: C1205E: CHILDREN, YOUNG PEOPLE AND EDUCATION

## SERVICE DESCRIPTION

his cost centre is used to charge all administration costs relating to the Directorate.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1202F	CHILDREN, YOUNG PEOPLE AND EDUCATION	10,732	-	(10,158)	574	(95)
	TOTAL NET EXPENDITURE	10,732	-	(10,158)	574	(95)

# STAFF ESTABLISHMENT NUMBERS

SERVICE BUDGET BUDGET BUDGET	CHANGE IN FTE
	FTE
2021/22   2022/23	
FTE STAFF   FTE STAFF	FTE STAFF
CHILDREN, YOUNG PEOPLE AND EDUCATION DIRECTORATE 8.0 6.0	(2.0)
TOTAL FTE STAFF 8.0 6.0	(2.0)

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION: C1205E: CHILDREN, YOUNG PEOPLE AND EDUCATION

Premises related expenditure			ORIGINAL	Variations	in Level of	ORIGINAL	
Control   Cont							
Add   Employees	2021/22	DESCRIPTION					
447   Employees   903	£000's						
Premises related expenditure		Employees		-			(47
200 Third Party Payments			1	-	` - ´	1	-
Transfer Payments				-			-
1   Transport related expenditure   1   -   1   -   1   -   1   -   7   7   -   7				-	(414)	34	(92
O   Recharges from other services   7				-	-		n/a
TOTAL CONTROLLABLE EXPENDITURE				-			
Courtment Grants							
(1) Other Grants, reimbursements and contributions — Customer and Client Receipts — Interest Receivable — Recharges to other services — Recharges to the services — Recharges to the services — Recharges to the services — Recharges — Re			·	-	, ,	5/4	
- Customer and Client Receipts				-	-	-	n/a
Interest Receivable				-	-	-	
- Recharges to other services				_			
(1)   TOTAL CONTROLLABLE INCOME   -   -   -   -     -			_	_	_	_	n/a
721   NET CONTROLLABLE COST		-	_		_	_	
9,262 Capital Charges	(1)	TOTAL GONTHOLLABLE INCOME			_		11/6
9,262 Capital Charges	704	NET CONTROL LARLE COST	1 111		(940)	E7.4	n/-
Intangible Charges	721	NET CONTROLLABLE COST	1,414	-	(840)	5/4	n/a
Intangible Charges	0.262	Canital Charges	0.262		(0.060)		/400
REFCUS						[ ]	•
56   Corporate support services bought in   56   - (56)   - (100)     9,318   TOTAL NON-CONTROLLABLE EXPENDITURE   9,318   - (9,318)   - (10,158)     10,039   NET COST OF SERVICE   10,732   - (10,158)   574   m/     - Contributions to / (from) Earmarked Reserves     m/     - Contributions to / (from) Earmarked Reserves     m/     - Financing of Capital Expenditure     m/     - Provision for Repayment of External Loans     m/     - Provision for Repayment of External Loans     m/     - TOTAL APPROPRIATIONS     m/     10,039   TOTAL NET EXPENDITURE   10,732   - (10,158)   574   (98)     **OTHER VARIATIONS IN LEVEL OF EXPENDITURE   5000's    Strategic budget - agreed pressures / service demands   5000's    **Other resource changes**  **Other resource changes**							n/a
9,318 TOTAL NON-CONTROLLABLE EXPENDITURE 9,318 - (9,318) - INDICATE OF SERVICE 10,732 - (10,158) 574 INDICATE OF SERVICE 10,732 - INDICATE OF SERVICE INDICATE INDICATE OF SERVICE INDICATE OF SERVICE OF SERV			56	_	(56)	_	
10,039 NET COST OF SERVICE  10,732 - (10,158) 574 n/  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE  10,039 TOTAL NET EXPENDITURE  10,732 - (10,158) 574 (98)  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  Strategic budget - agreed additional income / savings			t	_	` ,	_	
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Earmarked Reserves: - Note of the Contribution to / (from) Ceneral Balances - Contribut	0,010	TOTAL NON-GONTHOLLADLE EXITENDITORE	0,010		(0,010)		11/0
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Earmarked Reserves: - Note of the Contribution to / (from) Ceneral Balances - Contribut	10.030	NET COST OF SERVICE	10.732		(10.158)	E74	n/c
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Contribution to / (from) General Balances Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 10,732 TOTAL NET EXPENDITURE 10,732 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	10,039	NET COST OF SERVICE	10,732		(10,130)	374	11/6
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Contribution to / (from) General Balances Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 10,732 TOTAL NET EXPENDITURE 10,732 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	_	Contributions to / (from) Farmarked Reserves			_	_	n/s
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS				_	_	_	
- Provision for Repayment of External Loans			_	-	_	-	n/a
- Contribution to / (from) General Balances	-		-	-	_	-	n/a
10,039 TOTAL NET EXPENDITURE  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-		-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	-	TOTAL APPROPRIATIONS	-			-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes			1				
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes							
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	10,039	TOTAL NET EXPENDITURE	10,732	-	(10,158)	574	(95)
Strategic budget - agreed additional income / savings  Other resource changes	,		10,732	-	(10,158)	574	(95)
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	,
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	·
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	·
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	·
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	·
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	·
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	,
Strategic budget - agreed additional income / savings  Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	,
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	10,732	-	(10,158)	574	,
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	·
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
Other resource changes	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
	* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
(10,163	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
I I	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's
TOTAL OTHER VARIATIONS IN RESOURCE (10,158)	* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	10,732	-	(10,158)	574	£000's

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION: C1205E: CHILDREN, YOUNG PEOPLE AND EDUCATION

# SERVICE: C1202F: CHILDREN, YOUNG PEOPLE AND EDUCATION DIRECTORATE

1	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)	Inflation (B)	re on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's	Familiaria	£000's	£000's	£000's	£000's	%
447	Employees Premises related expenditure	903	-	(426)	477 1	(47)
74	Supplies and Services	54	-	-	54	_
	Third Party Payments	448	-	(414)	34	(92)
-	Transfer Payments	-	-	` - ´	-	n/a
1	Transport related expenditure	1	-	-	1	-
	Recharges from other services	7	-	-	7	-
722	TOTAL CONTROLLABLE EXPENDITURE	1,414	-	(840)	574	n/a
-	Government Grants	-	-	-	-	n/a
(1)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
_	Customer and Client Receipts Interest Receivable		_	_	_	n/a n/a
_	Recharges to other services		_	_	_	n/a
(1)	TOTAL CONTROLLABLE INCOME	_	_	_	_	n/a
(1)	TO THE GOVERNOE INCOME					11/4
721	NET CONTROLLABLE COST	1,414	-	(840)	574	n/a
0.000	0 110	0.000		(0.000)		(400)
9,262	Capital Charges Intangible Charges	9,262	-	(9,262)	-	(100) n/a
-	REFCUS	-		-	-	n/a n/a
56	Corporate support services bought in	56	_	(56)	_	(100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	9,318	_	(9,318)		n/a
0,0.0	TO THE NON CONTINUE DATE DATE OF THE PROPERTY	0,0.0		(0,0.0)		.,,
10,039	NET COST OF SERVICE	10,732	-	(10,158)	574	n/a
_	Contributions to / (from) Earmarked Reserves					n/a
_	Contributions to / (from) Capital Reserves:		-	-	-	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
10,039	TOTAL NET EXPENDITURE	10,732	_	(10,158)	574	(95)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
	dget - agreed additional income / savings on of new senior structures					- 5
Other resour Transfer 1 F Transfer 1 F Transfer 1 F Transfer rete Contract infla Transfer 0.5	ce changes TE Director to Education Directorate (CYPE 3.3) TE Director to Education Directorate (CYPE 3.6) TE Director to Children's Social Care Directorate (CYPE 2) The Director to Children's Social Care Directorate (CYPE 2)	2.5) E 2.5)	,	Leavers (CYF	PE 2.6)	5 (158) (158) (158) (400) 7 22
Other resour Transfer 1 F Transfer 1 F Transfer 1 F Transfer rete Contract infla Transfer 0.5	ce changes TE Director to Education Directorate (CYPE 3.3) TE Director to Quality, Policy and Performance Improver TE Director to Children's Social Care Directorate (CYPE intion budget to Children's Social Care Directorate (CYP ation FTE Executive Support Officer from Social Work with CI	2.5) E 2.5)	,	Leavers (CYF	PE 2.6)	5 (158) (158) (158) (400) 7

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION SUMMARY

DIVISION: C1210E: CHILDREN'S SOCIAL CARE

### SERVICE DESCRIPTION

Children's Social Care and Early Help fulfils the council's statutory responsibilities to support children in need of help and protection. The legislative framework, of the Children Act 1989, largely defines the functions and responsibilities of the service.

The Early Help service focuses on supporting children and families to prevent the need for social care intervention. Children's Social Care will support children and families through social work services using the Child in Need, Child Protection or Children in Care frameworks including instituting care proceedings under the Children Act 1989.

Our focus is upon supporting families to remain together wherever possible, in recognition that children are best brought up within their birth families or kinship network. If children need to be removed from their birth families, in order to protect them, the service focuses upon ensuring alternative permanent care for children at the earliest possible point and through family connected carers if possible.

The service works closely with other divisions within the council such as Housing and Adults, in order to ensure a joined up approach to service delivery and to support families in a holistic way.

#### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	re on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1220F	ACCESS SUPPORT AND INTERVENTION	10,157	-	200	10,357	2
C1232F	SOCIAL WORK WITH FAMILIES AND 0-17 CHILDREN WITH DISABILITIES SERVICE	21,111	-	(1,511)	19,600	(7)
C1236F	CHILDREN'S SOCIAL CARE DIRECTORATE	6,220	-	(4,675)	1,545	(75)
C1240F	SOCIAL WORK WITH CHILDREN LOOKED AFTER AND CARE LEAVERS	39,378	-	(5,262)	34,116	(13)
C1260F	SYSTEMIC CLINICAL SERVICES AND WORKFORCE DEVELOPMENT	1,436	-	330	1,766	23
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	78,302	-	(10,918)	67,384	(14)

#### STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
ACCESS SUPPORT AND INTERVENTION	202.1	220.4	18.3
SOCIAL WORK WITH FAMILIES AND 0-17 CHILDREN WITH DISABILITIES SERVICE	184.5	188.0	3.5
CHILDREN'S SOCIAL CARE DIRECTORATE	6.0	1.0	(5.0)
SOCIAL WORK WITH CHILDREN LOOKED AFTER AND CARE LEAVERS	152.0	182.4	30.4
SYSTEMIC CLINICAL SERVICES AND WORKFORCE DEVELOPMENT	22.0	26.0	4.0
TOTAL FTE STAFF	566.6	617.8	51.2

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION: C1210E: CHILDREN'S SOCIAL CARE

		ORIGINAL		in Level of	ORIGINAL	
FORECAST 2021/22	DESCRIPTION	BUDGET 2021/22	Expendite Inflation	ure on (A)  * Other	BUDGET 2022/23	% CHANGE
2021/22	DESCRIPTION	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	35,712	-	(71)	35,641	(0)
	Supplies and Services	76 1,951	-	(1) (180)	75 1,771	(1) (9)
	Third Party Payments	57,647	-	(9,961)	47,686	(17)
	Transfer Payments	103	-	10	113	10
	Transport related expenditure Recharges from other services	5,867	-	(10) 705	11 6,572	(48) 12
	TOTAL CONTROLLABLE EXPENDITURE	101,377	_	(9,508)	91,869	n/a
	Government Grants	(23,218)	-	3,359	(19,859)	(14)
V /	Other Grants, reimbursements and contributions	(916)	-	(314)	(1,230)	34
-	Customer and Client Receipts	-	-	-	-	n/a
(3.404)	Interest Receivable Recharges to other services	(3,203)	-	(193)	(3,396)	n/a 6
	TOTAL CONTROLLABLE INCOME	(27,337)	-	2,852	(24,485)	n/a
69,509	NET CONTROLLABLE COST	74,040	-	(6,656)	67,384	n/a
69	Capital Charges	69	-	(69)	-	(100)
-	Intangible Charges	-	-	-	-	n/a
4.193	REFCUS Corporate support services bought in	4,193	-	(4,193)	-	n/a (100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	4,262	-	(4,262)	-	n/a
73,771	NET COST OF SERVICE	78,302	-	(10,918)	67,384	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
_	Contribution to / (from) General Balances		-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	ı	-	-	n/a
73 771	TOTAL APPROPRIATIONS	78 302	-	(10.918)		
	TOTAL NET EXPENDITURE	78,302	-	(10,918)	67,384	(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	78,302	-	(10,918)		
* OTHER VA	TOTAL NET EXPENDITURE	78,302	-	(10,918)		(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	78,302	-	(10,918)		(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	78,302	-	(10,918)		(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	78,302	-	(10,918)		(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	78,302	-	(10,918)		(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	78,302	-	(10,918)		(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	78,302	-	(10,918)		(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14)
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	78,302	-	(10,918)		(14) £000's
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14) £000's
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14) £000's
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14) £000's
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14) £000's
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14) £000's
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14) £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14) £000's
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		£000's
* OTHER VA Strategic buc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	78,302	-	(10,918)		(14) £000's 85

DIRECTORATE: C1200D : CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION: C1210E : CHILDREN'S SOCIAL CARE

SERVICE: C	C1220F : ACCESS	SUPPORT AND	INTERVENTION

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's		£000's	£000's	£000's	£000's	%
	Employees	11,964	-	1,187	13,151	10
	Premises related expenditure Supplies and Services	64 428	-	(185)	64 243	(43)
	Third Party Payments	363	_	27	390	7
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	11	-	-	11	-
	Recharges from other services	48	-	11	59	23
	TOTAL CONTROLLABLE EXPENDITURE  Government Grants	12,878	-	1,040	13,918	n/a
(1,536)	Other Grants, reimbursements and contributions	(1,465) (291)	-	(46) (324)	(1,511) (615)	111
-	Customer and Client Receipts	(20.7)	-	(02.)	(0.0)	n/a
-	Interest Receivable		-	-	-	n/a
	Recharges to other services	(1,016)	-	(419)	(1,435)	41
(2,979)	TOTAL CONTROLLABLE INCOME	(2,772)	-	(789)	(3,561)	n/a
9,773	NET CONTROLLABLE COST	10,106	-	251	10,357	n/a
51	Capital Charges	51	_	(51)	-	(100
- 31	Intangible Charges	-	-	(01)	-	(100) n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
51	TOTAL NON-CONTROLLABLE EXPENDITURE	51	-	(51)	-	n/a
9,824	NET COST OF SERVICE	10,157	-	200	10,357	n/a
_	Contributions to / (from) Earmarked Reserves	T -	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS		_	_		n/a
	1.0.7.2.7.1.1.0.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1					.,,
9,824	TOTAL NET EXPENDITURE	10,157	-	200	10,357	2
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
Stratagia bug						
	laet - agreed additional income / savings					-
	lget - agreed additional income / savings ion of Early Help Services					(185
Reconfigurat	ion of Early Help Services					(185
Reconfigurat	ce changes	(OVPE 0.5)				(185
Other resour Transfer 1 F	ion of Early Help Services <u>ce changes</u> FE Head of Service from Children's Social Care Directora		CYPE 3.6)			(185 (185
Other resour Transfer 1 F <sup>-</sup> Transfer 9.4° Contract Infla	ce changes FE Head of Service from Children's Social Care Directora FETE Business Support from Commissioning and Servic		CYPE 3.6)			(185 (185 117 307
Other resour Transfer 1 F <sup>-</sup> Transfer 9.4° Contract Infla	ion of Early Help Services <u>ce changes</u> TE Head of Service from Children's Social Care Directors  I FTE Business Support from Commissioning and Servic		CYPE 3.6)			(185 (185 117 307 12
Other resour Transfer 1 F <sup>-</sup> Transfer 9.4° Contract Infla	ce changes FE Head of Service from Children's Social Care Directora FETE Business Support from Commissioning and Servic		CYPE 3.6)			(185 (185 117 307 12
Other resour Transfer 1 F <sup>-</sup> Transfer 9.4° Contract Infla	ce changes FE Head of Service from Children's Social Care Directora FETE Business Support from Commissioning and Servic		CYPE 3.6)			(185 (185 117 307 12
Other resour Transfer 1 F <sup>-</sup> Transfer 9.4° Contract Infla	ce changes FE Head of Service from Children's Social Care Directora FETE Business Support from Commissioning and Servic		CYPE 3.6)			(185 (185 117 307 12
Other resour Transfer 1 F <sup>-</sup> Transfer 9.4° Contract Infla	ce changes FE Head of Service from Children's Social Care Directora FETE Business Support from Commissioning and Servic		CYPE 3.6)			(185 (185 117 307 12 (51
Other resour Transfer 1 F Transfer 9.41 Contract Infla Removal of c	ce changes FE Head of Service from Children's Social Care Directora FETE Business Support from Commissioning and Servic		CYPE 3.6)			

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION
DIVISION: C1210E: CHILDREN'S SOCIAL CARE

## SERVICE: C1232F: SOCIAL WORK WITH FAMILIES AND 0-17 CHILDREN WITH DISABILITIES SERVICE

		ORIGINAL BUDGET	Variations Expenditu	re on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE €
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
10,840	Employees	11,403	-	106	11,509	1
4	Premises related expenditure	3	-	3	6	100
	Supplies and Services	50	-	8	58	16
	Third Party Payments	10,160	-	(2,428)	7,732	(24)
23	Transfer Payments Transport related expenditure	75 10	-	(10)	75	(400)
	Recharges from other services	218		492	710	(100) 226
	TOTAL CONTROLLABLE EXPENDITURE	21,919	_	(1,829)	20,090	n/a
10,170		21,010		(1,023)	20,030	
_	Government Grants Other Grants, reimbursements and contributions	(500)	-	10	(490)	n/a (2)
_	Customer and Client Receipts	(500)	-	-	(430)	n/a
_	Interest Receivable	_	-	-	-	n/a
-	Recharges to other services	(326)	-	326	-	(100)
-	TOTAL CONTROLLABLE INCOME	(826)	-	336	(490)	n/a
		(			( 11)	
18,170	NET CONTROLLABLE COST	21,093	-	(1,493)	19,600	n/a
10		101		(40)		(400)
18	Capital Charges Intangible Charges	18	-	(18)	-	(100) n/a
_	REFCUS				_ [	n/a
-	Corporate support services bought in		-	-		n/a
18	TOTAL NON-CONTROLLABLE EXPENDITURE	18	_	(18)	_	n/a
	TOTAL NON GONTHOLEAGE EXCENSIONE			(.0)		.,,
18,188	NET COST OF SERVICE	21,111	-	(1,511)	19,600	n/a
	Contributions to / (from) Earmarked Reserves	- 1				n/a
	Contributions to / (from) Capital Reserves:		-			n/a
_	Financing of Capital Expenditure	_	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
18,188	TOTAL NET EXPENDITURE	21,111	-	(1,511)	19,600	(7)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
Strategic bud	dget - agreed additional income / savings					
Review of C	nildren with Disabilities care packages					
						` '
Contract sav	ings					(65
Contract sav						(124) (65) (490)
Contract sav	ings					(65)
Contract sav Health contri	ings bution to support Children with Disabilities placements					(65 (490
Contract sav Health contri	ings bution to support Children with Disabilities placements  ce changes					(65) (490)
Contract sav Health contri Other resour Transfer 1 F	ings bution to support Children with Disabilities placements  ce changes TE Head of Service from Children's Social Care Directora		(DE 2.6)			(65°) (490°) (679) 117
Other resour Transfer 1 F Transfer 1 1 I	ings bution to support Children with Disabilities placements <u>ce changes</u> TE Head of Service from Children's Social Care Directors  TE Business Support from Commissioning and Services	to Schools (CY		DE 2.6)		(65) (490) (679) 117 465
Other resour Transfer 11 I Transfer resi	ings bution to support Children with Disabilities placements  ce changes TE Head of Service from Children's Social Care Directors TE Business Support from Commissioning and Services dential care budget to Social Work With Children Looked	to Schools (CY After And Care		PE 2.6)		(65) (490) (679) 117 465 (993)
Other resour Transfer 1 F Transfer 11 I Transfer resi Transfer resi	ings bution to support Children with Disabilities placements <u>ce changes</u> TE Head of Service from Children's Social Care Directors  TE Business Support from Commissioning and Services	to Schools (CY After And Care		PE 2.6)		(65) (490) (679) 117 465 (993) (225)
Other resour Transfer 1 F Transfer 1 T Transfer 1 S Transfer resi Transfer resi Transfer rete Transfer 3 F	ings bution to support Children with Disabilities placements  ce changes TE Head of Service from Children's Social Care Directora FTE Business Support from Commissioning and Services dential care budget to Social Work With Children Looked	to Schools (CY After And Care 2.5)	Leavers (CYI	PE 2.6)		(65) (490) (679) 117 465 (993) (225) (251)
Other resour Transfer 1 F Transfer rete Transfer 3 F Transfer 3 F Transfer 202 In year budg	ings bution to support Children with Disabilities placements  ce changes TE Head of Service from Children's Social Care Directors TE Business Support from Commissioning and Services dential care budget to Social Work With Children Lookes intion budget to Children's Social Care Directorate (CYPE TE to 18-25 Disability Transitions (ASCH 2.8) 1/22 care packages growth and savings to 18-25 Disabil et realignment	s to Schools (CY After And Care E 2.5)	Leavers (CYI	PE 2.6)		(65) (490) (679) 117 465 (993) (225) (251) (168)
Other resour Transfer 1 F Transfer resi Transfer rest Transfer 3 F Transfer 202 In year budg Contract inflat	ings bution to support Children with Disabilities placements  Ce changes TE Head of Service from Children's Social Care Directora TE Business Support from Commissioning and Services dential care budget to Social Work With Children Looked ention budget to Children's Social Care Directorate (CYPE TE to 18-25 Disability Transitions (ASCH 2.8)  1/22 care packages growth and savings to 18-25 Disabil et realignment ation	s to Schools (CY After And Care E 2.5)	Leavers (CYI	PE 2.6)		(65) (490) (679) 117 465 (993) (225) (251) (168) 100) 141
Other resour Transfer 1 F Transfer resi Transfer rest Transfer 3 F Transfer 202 In year budg Contract inflat	ings bution to support Children with Disabilities placements  ce changes TE Head of Service from Children's Social Care Directors TE Business Support from Commissioning and Services dential care budget to Social Work With Children Lookes intion budget to Children's Social Care Directorate (CYPE TE to 18-25 Disability Transitions (ASCH 2.8) 1/22 care packages growth and savings to 18-25 Disabil et realignment	s to Schools (CY After And Care E 2.5)	Leavers (CYI	PE 2.6)		(65) (490) (679) 117 465 (993) (225) (251) (168) 100 141 (18)
Other resour Transfer 1 F Transfer resi Transfer rest Transfer 3 F Transfer 202 In year budg Contract inflat	ings bution to support Children with Disabilities placements  Ce changes TE Head of Service from Children's Social Care Directora TE Business Support from Commissioning and Services dential care budget to Social Work With Children Looked ention budget to Children's Social Care Directorate (CYPE TE to 18-25 Disability Transitions (ASCH 2.8)  1/22 care packages growth and savings to 18-25 Disabil et realignment ation	s to Schools (CY After And Care E 2.5)	Leavers (CYI	PE 2.6)		(679) (679) 117 465 (993) (225) (251) (168) 100

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION
DIVISION: C1210E: CHILDREN'S SOCIAL CARE

# SERVICE: C1236F: CHILDREN'S SOCIAL CARE DIRECTORATE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ire on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
	Employees	597	£000 S	(2,190)	(1,593)	(367
	Premises related expenditure	4	_	(4)	(1,000)	(100
	Supplies and Services	330	_	5	335	2
	Third Party Payments	20	-	1,065	1,085	5,325
-	Transfer Payments	-	-	10	10	n/
-	Transport related expenditure	-	-	-	-	n/
2,644	Recharges from other services	2,515	-	(6)	2,509	(0
3,939	TOTAL CONTROLLABLE EXPENDITURE	3,466	-	(1,120)	2,346	n/
_	Government Grants	_	-	-	-	n/
	Other Grants, reimbursements and contributions	-	-	-	-	n/
	Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable	-	-	-	-	n/
(1,101)	Recharges to other services	(701)	-	(100)	(801)	14
(1.101)	TOTAL CONTROLLABLE INCOME	(701)	-	(100)	(801)	n/
( ) - /		( - )		( /	(2.2.7)	
2,838	NET CONTROLLABLE COST	2,765	-	(1,220)	1,545	n/
	0 "10"					
-	Capital Charges	-	-	-	-	n/
-	Intangible Charges	-	-	-	-	n/
- 0.455	REFCUS	- 0.455	-	(0.455)	-	n/
	Corporate support services bought in	3,455	-	(3,455)	-	(100
3,455	TOTAL NON-CONTROLLABLE EXPENDITURE	3,455	-	(3,455)	-	n/
6,293	NET COST OF SERVICE	6,220	-	(4,675)	1,545	n/
					·	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
	` '					
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
6 293	TOTAL APPROPRIATIONS		-			
6,293	` '	6,220		(4,675)	1,545	
* OTHER VA	TOTAL APPROPRIATIONS					(75 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE					(75
OTHER VA Strategic bud Margin bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings tice System Efficiency on of new senior structures	6,220	-			£000's
Other resourd Transfer 1 FT Transfer 2 FT Transfer 2 FT Transfer 2 FT Transfer 1 FT Transfer 2 FT Transfer 1 FT Transfer 2 FT Transfer 2 FT Transfer 2 FT Transfer 2 FT Transfer 1 FT Transfer 2 FT Transfer 1 FT Transfer 2 FT Tr	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  tice System Efficiency on of new senior structures  E Director from Children, Young People and Education If the Head of Service to Access, Support and Intervention (If the Head of Service to Social Work with Families and 0-17 E Head of Service to Social Work with Children Looked, The Head of Service to Social Work with Children Looked, The Head of Service to Child Protection and Review (CYPI)  If E Head of Service to Child Protection and Review (CYPI)  If E Head of Service to Child Protection and Review (CYPI)  If Head of Service to Child Protection and Protection and Protection and P	Directorate (CYICYPE 2.3) 7 Children with After and Care rkforce Develop E 4.3) erformance and dildren with Disar and Care Lear Directorate (C	PE 1.3) Disabilities Se Leavers (CYP pment (CYPE Business Inte abilities Servic vers (CYPE 2.	rvice (CYPE 2 E 2.6) 2.7) Illigence (CYPE e (CYPE 2.4) 6)	1,545	(1,45 (1,54

DIVISION: C1210E: CHILDREN'S SOCIAL CARE

## SERVICE: C1240F: SOCIAL WORK WITH CHILDREN LOOKED AFTER AND CARE LEAVERS

£000's     (A)     (B)     (C)     (D)     €       £000's     £000's     £000's     £000's     £000's     %       10,078     Employees     10,359     -     499     10,858     5	FORECAST	DECODIDATION	ORIGINAL BUDGET		ıre on (A)	ORIGINAL BUDGET	% CHANGE
10.078   Employees	2021/22	DESCRIPTION	2021/22 (A)	Inflation (B)	* Other	2022/23 (D)	CHANGE €
10,076   Employees	£000's						_
1.045 Supplies and Services			10,359	-	499	10,858	5
40.213 Triird Party Payments			- 020	-	- (44)	- 027	n/a
Transfer Payments	,	11		-	. ,	-	
3.080 - 208 3,288 7. 5.5032 **TOTAL CONTROLLABLE EXPENDITURE** 61.5090 - (7.022) \$3,580 r/ (15.345) **Government Grants** (15.345) **Covernment Grants** (16.345) **Covernment Grants** (17.345) **Covernment Grants** (1				-	(0,020)	,	-
5.5.02   TOTAL CONTROLLABLE EXPENDITURE	17	Transport related expenditure	-	-		-	n/
(15,945)   Government Grants   (21,709)   3,405   (18,304)   (18	3,679	Recharges from other services	3,080	-	208		7
(613) Other Grants, reimbursements and contributions	55,032	TOTAL CONTROLLABLE EXPENDITURE	61,509	-	(7,929)	53,580	n/
Customer and Client Receipts   -   -   -     -			(21,709)	-	3,405	(18,304)	(16
Interest Receivable			-	-	-	-	
(1,160) Recharges to other services (1,160) (1,160) (17,718) TOTAL CONTROLLABLE INCOME (22,869) - 3,405 (19,464) no (17,718) TOTAL CONTROLLABLE COST 38,640 - (4,524) 34,116 no (17,718) TOTAL CONTROLLABLE COST 38,640 - (4,524) 34,116 no (17,718) TOTAL CONTROLLABLE COST 38,640 - (4,524) 34,116 no (17,718) TOTAL CONTROLLABLE COST 1 no (17,718) 1 n	-	•	-	-	-	-	
37,718   TOTAL CONTROLLABLE INCOME   (22,869)   - 3,405   (19,464)   No.	(1.160)		(1.160)	_	_	(1.160)	
37,314 NET CONTROLLABLE COST  38,640 - (4.524) 34,116 nn  - Capital Charges	, , ,	<u> </u>	1	_	3 405	, , , ,	
- Capital Charges - Intangliste Charges - Intangliste Charges - Intangliste Charges - REFCUS - 738 - Corporate support services bought in 738 - (738) - (738) - (738) - 738 - TOTAL NON-CONTROLLABLE EXPENDITURE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves - Provision for Repayment of External Loans - Provision for Repayment of External Loans - Provision for Repayment of External Loans - TOTAL APPROPRIATIONS - TOT	(17,710)	TOTAL GONTHOLEADEL INGOINE	(22,000)		0,400	(10,404)	11/
- Capital Charges - Intangliste Charges - Intangliste Charges - Intangliste Charges - REFCUS - 738 - Corporate support services bought in 738 - (738) - (738) - (738) - 738 - TOTAL NON-CONTROLLABLE EXPENDITURE - 738 - (738) - (738) - (738) - (738) - (738) - (738) - 738 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves - Provision for Repayment of External Loans - Provision for Repayment of External Loans - TOTAL APPROPRIATIONS - TOTAL APPRO	37 314	NET CONTROLLABLE COST	38 640	_	(4 524)	34 116	n
Intangible Charges	37,314	NET CONTROLLABLE COST	36,040	-	(4,524)	34,110	11/
- Intangible Charges		Capital Charges	_	-	_	-	n
- REFGUS 738 Corporate support services bought in 738 - (738) - (738) - (100 738 TOTAL NON-CONTROLLABLE EXPENDITURE 738 - (738) - (738) - (1738) - (1738) 38.052 NET COST OF SERVICE 39.378 - (5.262) 34.116 n.  - Contributions to / (from) Earmarked Reserves - Financing of Capital Expenditure - Provision for Repayment of External Loans - Provision for Repayment of External Loans - Contribution to / (from) Earmarked Reserves - Financing of Capital Expenditure - Contribution to / (from) Earmarked Reserves - Financing of Capital Expenditure - Contribution to / (from) Earmarked Reserves - Financing of Capital Expenditure - Contribution to / (from) Earmarked Reserves - Financing of Capital Expenditure - Contribution to / (from) Earmarked Reserves - Financing of Capital Expenditure - Contribution to / (from) Earmarked Reserves - Financing of Capital Expenditure - Contribution to / (from) Earmarked Reserves - Financing of Capital Expenditure - Financing of			_	_	_		
Total Non-Controllable Expenditure  38.052   NET COST OF SERVICE  39.378   -   (5.262)   34,116   n.  Contributions to / (from) Earmarked Reserves   -   -	-		-	-	-	-	n,
38,052 NET COST OF SERVICE  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - CONTRIBUTIONS - CONTRIBUTIONS - CONTRIBUTIONS - CONTRIBUTIONS - CONTRIBUTIONS - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPENDITURE  - CONTRIBUTIONS IN LEVEL OF EXPEN	738	Corporate support services bought in	738	-	(738)	-	(100
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)	738	TOTAL NON-CONTROLLABLE EXPENDITURE	738	-	(738)	-	n,
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)							!
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Children Looked After Placements - fund Demographic and Cost Pressures  Strategic budget - agreed pressures / service demands Children Looked After Placements - fund Demographic and Cost Pressures  Strategic budget - agreed additional income / savings Review Of Children Looked After Placements Review Support for Young People where Appeal Rights Exhausted Additional Staying Put Grant Income  Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Additional Staying Put Grant Income  (40)  Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 1-5 FTE Executive Support Officer to Children, Young People & Education Directorate (CYPE 1.3) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer party payments budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5)	38,052	NET COST OF SERVICE	39,378	-	(5,262)	34,116	n,
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Children Looked After Placements - fund Demographic and Cost Pressures  Strategic budget - agreed pressures / service demands Children Looked After Placements - fund Demographic and Cost Pressures  Strategic budget - agreed additional income / savings Review Of Children Looked After Placements Review Support for Young People where Appeal Rights Exhausted Additional Staying Put Grant Income  Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Additional Staying Put Grant Income  (40)  Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 1-5 FTE Executive Support Officer to Children, Young People & Education Directorate (CYPE 1.3) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer party payments budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5)							I
Financing of Capital Expenditure			-	-	-	-	
- Provision for Repayment of External Loans			_	_	_	_	
TOTAL APPROPRIATIONS	-		-	-	-	-	
38,052 TOTAL NET EXPENDITURE  39,378 - (5,262) 34,116 (11  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands. Children Looked After Placements - fund Demographic and Cost Pressures  88  Strategic budget - agreed additional income / savings Review of Children Looked After Placements Review of Children Looked After Placements Review Support for Young People where Appeal Rights Exhausted Additional Staying Put Grant Income  **Other resource changes** Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 21.86 FTE Business Support form Commissioning and Services to Schools (CYPE 3.6) Transfer residential care budget from Social Work with Families and 0-17 Children with Disabilities Service (CYPE 2.4) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Transfer retention budget to Children's Social Care Directorate (CYPE 2.5) Contract inflation Removal of corporate charges  (1,064 665 673	-	Contribution to / (from) General Balances	-	-	-	-	n/
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Strategic budget - agreed pressures / service demands   Strategic budget - agreed pressures / service demands   Strategic budget - agreed additional income / savings   Strategic budget - agreed additional income / savings   Strategic budget - agreed additional income / savings   Review of Children Looked After Placements   (4,738   Review of Children Looked After Placements   (4,738   Review Support for Young People where Appeal Rights Exhausted   (400   Additional Staying Put Grant Income   (400   Additional							
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Captain Strategic budget - agreed additional income / savings   Captain Strategic budget - agreed additional income / savings   Captain Strategic budget - agreed additional income / savings   Captain Strategic budget - agreed additional Staying Put Grant Income   Captain Staying Put Grant Inco	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	,	-	(5,262)	34,116	£000's
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Transfer third party payments budget to Children's Social Care Directorate (CYPE 2.5)  Contract inflation  Removal of corporate charges  (1,06 66 (73) 35	*OTHER VAI Strategic bud Children Look Strategic bud Review of Ch Review Supp Additional Sta	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ked After Placements - fund Demographic and Cost Press get - agreed additional income / savings ildren Looked After Placements ort for Young People where Appeal Rights Exhausted aying Put Grant Income  see changes The Head of Service from Children's Social Care Directora of FTE Business Support from Commissioning and Service	te (CYPE 2.5)			34,116	8 8 (4,73 (56 (40 (5,69
Contract inflation 66 Removal of corporate charges 35	*OTHER VAI Strategic bud Children Look Strategic bud Review of Ch Review Supp Additional Sta	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ked After Placements - fund Demographic and Cost Press get - agreed additional income / savings ildren Looked After Placements ort for Young People where Appeal Rights Exhausted aying Put Grant Income  see changes TE Head of Service from Children's Social Care Directoral for FTE Business Support from Commissioning and Service TE Executive Support Officer to Children, Young People dential care budget from Social Work with Families and 0	te (CYPE 2.5) tes to Schools & Education December 17 Children with	کirectorate (C)	/PE 1.3)	•	\$8 8 (4,73 (56 (40 (5,69 11 62 (2) 99
Removal of corporate charges (73	Strategic bud Children Look Strategic bud Children Look Review of Ch Review Supp Additional Sta Other resourc Transfer 1 FT Transfer 21.8 Transfer c5.1 Transfer resic	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ked After Placements - fund Demographic and Cost Press get - agreed additional income / savings ildren Looked After Placements ort for Young People where Appeal Rights Exhausted aying Put Grant Income get changes TE Head of Service from Children's Social Care Directora of FTE Business Support from Commissioning and Service TTE Executive Support Officer to Children, Young People dential care budget from Social Work with Families and 0- ntion budget to Children's Social Care Directorate (CYPE	te (CYPE 2.5) tes to Schools & Education E -17 Children wi 2.5)	Directorate (C) ith Disabilities	/PE 1.3)	•	\$8 (4,73 (56 (40 (5,69 11 62 (2) 99 (22
35.	Strategic bud Children Look Strategic bud Children Look Review of Ch Review Supp Additional Sta  Other resourc Transfer 1 FT Transfer 21.8 Transfer 0.5 f Transfer reter Transfer reter	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ked After Placements - fund Demographic and Cost Press  get - agreed additional income / savings  ildren Looked After Placements  ort for Young People where Appeal Rights Exhausted aying Put Grant Income  get changes  E Head of Service from Children's Social Care Directora 6 FTE Business Support from Commissioning and Service fTE Executive Support Officer to Children, Young People dential care budget from Social Work with Families and 0-intion budget to Children's Social Care Directorate (CYPE party payments budget to Children's Social Care Directorate (CYPE party payments budget to Children's Social Care Directorate (CYPE party payments budget to Children's Social Care Directorate	te (CYPE 2.5) tes to Schools & Education E -17 Children wi 2.5)	Directorate (C) ith Disabilities	/PE 1.3)	•	\$3 8. (4,73 (56) (40) (5,69) 111 62; (2,99) (22; (1,06)
	*OTHER VAI Strategic bud Children Look Strategic bud Review of Ch Review Supp Additional Sta  Other resourc Transfer 1.5 Transfer 21.8 Transfer resic Transfer retet Transfer retet Transfer retet Contract infla	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ked After Placements - fund Demographic and Cost Press  get - agreed additional income / savings  ildren Looked After Placements  ort for Young People where Appeal Rights Exhausted  aying Put Grant Income  see changes  E Head of Service from Children's Social Care Directoral  6 FTE Business Support from Commissioning and Service  5 FTE Executive Support Officer to Children, Young People  dential care budget from Social Work with Families and 0-  ntion budget to Children's Social Care Directorate (CYPE)  party payments budget to Children's Social Care Directorate  tion	te (CYPE 2.5) tes to Schools & Education E -17 Children wi 2.5)	Directorate (C) ith Disabilities	/PE 1.3)	•	\$3 83 (4,733 (566) (400) (5,699) (22) (22) (1,066) 663
FOTAL OTHER MARIATIONS IN RESOURCE	*OTHER VAI Strategic bud Children Look Strategic bud Review of Ch Review Supp Additional Sta  Other resourc Transfer 1.5 Transfer 21.8 Transfer resic Transfer retet Transfer retet Transfer retet Contract infla	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ked After Placements - fund Demographic and Cost Press  get - agreed additional income / savings  ildren Looked After Placements  ort for Young People where Appeal Rights Exhausted  aying Put Grant Income  see changes  E Head of Service from Children's Social Care Directoral  6 FTE Business Support from Commissioning and Service  5 FTE Executive Support Officer to Children, Young People  dential care budget from Social Work with Families and 0-  ntion budget to Children's Social Care Directorate (CYPE)  party payments budget to Children's Social Care Directorate  tion	te (CYPE 2.5) tes to Schools & Education E -17 Children wi 2.5)	Directorate (C) ith Disabilities	/PE 1.3)	•	£000's  88  (4,733 (566)  (11) 622 999 (222 (1,066) 663
	*OTHER VAI Strategic bud Children Look Strategic bud Review of Ch Review Supp Additional Sta  Other resourc Transfer 1.5 Transfer 21.8 Transfer 7.5 Transfer resic Transfer retet Transfer retet Transfer retet Contract infla	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ked After Placements - fund Demographic and Cost Press  get - agreed additional income / savings  ildren Looked After Placements  ort for Young People where Appeal Rights Exhausted  aying Put Grant Income  see changes  E Head of Service from Children's Social Care Directoral  6 FTE Business Support from Commissioning and Service  5 FTE Executive Support Officer to Children, Young People  dential care budget from Social Work with Families and 0-  ntion budget to Children's Social Care Directorate (CYPE)  party payments budget to Children's Social Care Directorate  tion	te (CYPE 2.5) tes to Schools & Education E -17 Children wi 2.5)	Directorate (C) ith Disabilities	/PE 1.3)	•	\$5000's  85  85  (4,735) (560) (400)  (5,695)  117 627 (22 993 (223) (1,065) 663 (738)

DIVISION: C1210E : CHILDREN'S SOCIAL CARE

## SERVICE: C1260F: SYSTEMIC CLINICAL SERVICES AND WORKFORCE DEVELOPMENT

FORECAST		ODICINIAL	\ /: - · · ·	in Lauret C	ODICINIAL	
		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's	F 1	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	1,389 5		327	1,716 5	24
	Supplies and Services	205	-	3	208	- 1
	Third Party Payments	-	-	-		n/a
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure		-	-	-	n/a
	Recharges from other services	6	-	-	6	-
,	TOTAL CONTROLLABLE EXPENDITURE	1,605	-	330	1,935	n/a
( /	Government Grants Other Grants, reimbursements and contributions	(44) (125)	-	-	(44)	-
	Customer and Client Receipts	(125)	_	-	(125)	- n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(155)	TOTAL CONTROLLABLE INCOME	(169)	-	-	(169)	n/a
1,414	NET CONTROLLABLE COST	1,436	-	330	1,766	n/a
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges REFCUS			-	•	n/a n/a
[ ]	Corporate support services bought in	-	-	-		n/a
_	TOTAL NON-CONTROLLABLE EXPENDITURE	_	_		-	n/a
1,414	NET COST OF SERVICE	1,436	-	330	1,766	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS			-		n/a
			_	_	-	11/4
1,414	TOTAL NET EVDENDITUDE			330	1,766	
1,414 i	TOTAL NET EXPENDITURE	1,436	-	330	1,700 1	23
		1,436	-	330	1,700	23
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	1,436	-	330	1,700	£000's
* OTHER VAI		1,436	-	330	1,700	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	1,436	-	330	1,700	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	1,436	-	330	1,700	
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	1,436	-	330	1,700	_
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	1,436	-	330	1,700	_
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	1,436	-	330	1,700	_
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	1,436	-	330	1,700	_
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	1,436	-	330	1,700	_
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	_
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	1,436		330	1,700	
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings			550	1,700	£000's
* OTHER VAI Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  se changes TE Head of Service from Children's Social Care Directoral	e (CYPE 2.5)			1,700	£000's
* OTHER VAI Strategic bud  Strategic bud  Other resource Transfer 1 FT Transfer 3 FT	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  get - agreed additional income / savings  E Head of Service from Children's Social Care Directoral E Policy and Practice Improvement Consultants to Child	e (CYPE 2.5) Protection and	d Review (CYF	PE 4.3)		£000's
* OTHER VAI Strategic bud  Strategic bud  Other resource Transfer 1 FT Transfer 3 FT Transfer Child	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  get - agreed additional income / savings  get - agreed additional income / savings	e (CYPE 2.5) Protection and	d Review (CYF	PE 4.3)		£000's
* OTHER VAI Strategic bud  Strategic bud  Other resource Transfer 1 FT Transfer 3 FT	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  get - agreed additional income / savings  get - agreed additional income / savings	e (CYPE 2.5) Protection and	d Review (CYF	PE 4.3)		£000's
* OTHER VAI Strategic bud  Strategic bud  Other resource Transfer 1 FT Transfer 3 FT Transfer Child	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  get - agreed additional income / savings  get - agreed additional income / savings	e (CYPE 2.5) Protection and	d Review (CYF	PE 4.3)		£000's
* OTHER VAI Strategic bud Strategic bud Other resourc Transfer 1 FT Transfer 3 FT Transfer Child	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  get - agreed additional income / savings  get - agreed additional income / savings	e (CYPE 2.5) Protection and	d Review (CYF	PE 4.3)		£000's
* OTHER VAI Strategic bud Strategic bud Strategic bud Other resource Transfer 1 FT Transfer 3 FT Transfer Child	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  get - agreed additional income / savings  get - agreed additional income / savings	e (CYPE 2.5) Protection and	d Review (CYF	PE 4.3)		£000's
* OTHER VAI Strategic bud  Strategic bud  Other resource Transfer 1 FT Transfer 3 FT Transfer Child	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  get - agreed additional income / savings  get - agreed additional income / savings	e (CYPE 2.5) Protection and	d Review (CYF	PE 4.3)		£000's
* OTHER VAI Strategic bud Strategic bud Other resourc Transfer 1 FT Transfer 3 FT Transfer Child	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings  get - agreed additional income / savings  get - agreed additional income / savings	e (CYPE 2.5) Protection and	d Review (CYF	PE 4.3)		£000's

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION SUMMARY

DIVISION: C1220E: EDUCATION DIVISION

#### SERVICE DESCRIPTION

#### School Place Planning, Admissions and Early Years Education

The service has responsibility for ensuring there are sufficient school places for every child in Croydon, implementing transparent policies and arrangements to ensure each child is allocated an appropriate place at a local school and supporting parents and carers to ensure their child's safe journey to school, in designated areas across the borough. The School Places Team is responsible for forecasting pupil demand and securing the right levels of capital funding to support changes to the school estate. They work closely with the School Delivery team in the Place Department, commissioning it to deliver expansions and improvements to meet an exceptional increase in demand for places. The sufficiency Team ensures that there are sufficient childcare places in Croydon (so far as is reasonably practicable) for working parents or parents/carers who are studying or training for employment. The Team assesses the supply of formal childcare from private day nurseries, pre-schools, schools with nursery provision, childminders (funded childminders are accredited to deliver the free entitlement on behalf of the local authority), out of school clubs and holiday clubs to secure sufficient early years education places for three and four year olds, as well as disadvantaged two year olds.

## Early Years, Parenting and Parent Infant Partnership Service

This team is also responsible for delivering the Children's Centre services.

#### Education Services

The service has responsibility for the delivery of our traded services and education partnership, plus statutory functions including Not in Education, Employment, or Training (NEET) tracking and support (under consultation), 16-19 student places and standards in schools, school governance and the commissioning of a range of education services such as alternative provision, pupil tracking and monitoring, education management systems. The service also delivers a wide range of traded services to schools, including: IT, HR, finance, educational psychology, school improvement, CPD, safeguarding, governance & clerking, teacher recruitment, plus facilitating sales of wider council services to schools, e.g. pensions, occupational health and insurance. Management of the Education and SPOC business support hubs. Functions include the local authority statutory functions in relation to intervention in underperforming schools; the Virtual School for looked after children; Standing Advisory Council for Religious Education (SACRE) and Croydon Music and Arts.

#### Access to Education

This team ensures the Council meets its statutory duties, including leadership of the education of children looked after. They devise, in consultation with external partners, the key strategic school improvement priorities, alongside Education services area for the Borough and monitor progress towards them. Where schools are causing significant concern the team is responsible for exercising the Council's statutory powers of intervention. The team focuses on key themes to improve the quality of education and learning provision in Croydon identified by outcomes for children and young people in the Borough. These include improving service delivery, raising all standards, narrowing the gap for identified vulnerable groups, enriching the curriculum and building learning communities. Functions include the local authority statutory functions in relation to the Fair Access Panel; children excluded from school and statutory education welfare. A key role is to provide educational input in to the Multi-Agency Safeguarding Hub and the Local Children Safeguarding Board.

#### 25 SEND Service

The aim of the service is to provide for children with Special Educational Needs and Disabilities to allow them to achieve independence and employment, whenever possible, in or near their local community so that they can live fulfilled lives and be active contributors to Croydon's future. The service has undertaken various SEND strategies and now considering extending the locality model (An additional sum devolved to clusters of mainstream schools to support development of capacity for predictable needs, set at a level that can be sustained and generalised) borough wide due to its successful implementation so far.

### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1205F	EDUCATION DIVISION SUMMARY	4,439	-	(4,281)	158	(96)
C1210F	0-25 SEND SERVICE SPECIAL EDUCATION GF	1,756	-	(265)	1,491	(15)
C1215F	ADMISSIONS	53	-	41	94	77
C1222F	COMMISIONING AND SERVICES TO SCHOOLS	4,751	-	(2,118)	2,633	(45)
C1224F	ACCESS TO EDUCATION	406	-	-	406	- 1
C1217F	EARLY YEARS TEAM AND CHILDREN CENTRES	2,633	-	(158)	2,475	(6)
C1255F	EARLY YEARS	31	-	(31)	-	(100)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	14,069	-	(6,812)	7,257	(48)

#### STAFF ESTABLISHMENT NUMBERS

OTAL ESTABLISHMENT NOMBERS			
SERVICE	ORIGINAL BUDGET 2021/22 FTE STAFF	ORIGINAL BUDGET 2022/23 FTE STAFF	CHANGE IN FTE FTE STAFF
EDUCATION DIVISION SUMMARY	TILSIAII	1.0	1.0
0-25 SEND SERVICE SPECIAL EDUCATION GF	10.3	12.8	2.5
EARLY YEARS, SCHOOL PLACE PLANNING AND ADMISSIONS	19.5	17.0	(2.5)
COMMISIONING AND SERVICES TO SCHOOLS	153.6	66.6	(87.1)
ACCESS TO EDUCATION	24.0	51.0	27.0
EARLY YEARS TEAM AND CHILDREN CENTRES	80.0	80.9	0.9
EARLY YEARS	4.0	7.9	3.9
	25.7	25.7	
TOTAL FTE STAFF	317.1	262.8	(54.2)

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION: C1220E: EDUCATION DIVISION

		LODICINIAL	M		ODIOINIAI	
FORECAST		ORIGINAL BUDGET	Variations	in Level of ire on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
2021/22	DEGORII TION	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	9,584	-	(547)	9,037	(
102	Premises related expenditure	(1)	-	25	24	(2,50
	Supplies and Services	2,859	-	(533)	2,326	(1
	Third Party Payments	3,973	-	(297)	3,676	(
	Transfer Payments	32,805	-	882	33,687	
	Transport related expenditure	4	-	-	4	
1,483	Recharges from other services	1,715	-	-	1,715	
20,839	TOTAL CONTROLLABLE EXPENDITURE	50,939	-	(470)	50,469	n
(9.944)	Government Grants	(39,822)	_	193	(39,629)	(
	Other Grants, reimbursements and contributions	(22)	-	(300)	(322)	1,36
	Customer and Client Receipts	(237)	-	(2,233)	(2,470)	94
- 1	Interest Receivable	` - '	-	- 1	-	n
(659)	Recharges to other services	(1,231)	-	440	(791)	(3
(12 795)	TOTAL CONTROLLABLE INCOME	(41,312)	-	(1,900)	(43,212)	n
(12,100)		( , 5 )		(1,000)	(:-,=:=)	
8,044	NET CONTROLLABLE COST	9,627	-	(2,370)	7,257	n
3	Capital Charges	2		(0)		(40
	Capital Charges Intangible Charges	3	-	(3)	-	(10
	REFCUS	-	-	-	-	n
		4 420	-	(4.420)	-	n
4,439	Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE	4,439 4,442	-	(4,439) (4,442)	-	(10
4,442	TOTAL NON-CONTROLLABLE EXPENDITURE	4,442	-	(4,442)	-	n
12,486	NET COST OF SERVICE	14,069	-	(6,812)	7,257	n
-	Contributions to / (from) Earmarked Reserves		_	_	-	n
	Contributions to / (from) Capital Reserves:			_	_	n
_	Financing of Capital Expenditure		_	_	-	n
_	Provision for Repayment of External Loans		_	_	-	n
	Contribution to / (from) General Balances					
		-	_	-	_	ı n
		+		-	-	n n
	TOTAL APPROPRIATIONS	-	-		-	
ı		+				n
12,486	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	-	-	-	-	n (4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	-	-	-	-	r (4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	r (4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	r (4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	r (4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	r (4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	r (4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(4
12,486 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	r (4
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	r (4
- 12,486 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(4
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	(4
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	r (4
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	r (4
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	(4
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	(4
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	(4
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	(4
- 12,486 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	(4
- 12,486 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	£000's
- 12,486  * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	(4

DIVISION: C1220E: EDUCATION DIVISION

SERVICE: C1205F: EDUCATION DIVISION SUMMARY

FORECAST		ODICINAL	\/e=:=!	ا ا - ا منا	ODIONA	
1. 0		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	-	-	158	158	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
_	Transfer Payments Transport related expenditure	- 1	-	-	-	n/a n/a
	Recharges from other services		-		_	n/a
	TOTAL CONTROLLABLE EXPENDITURE			158	158	n/a
		_				
-	Government Grants	- 1	-	-	-	n/a
-	Other Grants, reimbursements and contributions Customer and Client Receipts	- 1	-	-	-	n/a n/a
_	Interest Receivable		_		_	n/a
_	Recharges to other services	_	_	_	_	n/a
	TOTAL CONTROLLABLE INCOME		_	_		n/a
	TOTAL CONTROLLABLE INCOME			_		11/6
150				150		,
158	NET CONTROLLABLE COST	-	-	158	158	n/a
	Ta	1				
-	Capital Charges	-	-	-	-	n/a
_	Intangible Charges REFCUS	-	-	-	-	n/a
1 130	Corporate support services bought in	4,439	-	(4,439)	-	n/a (100
		1		,	-	
4,439	TOTAL NON-CONTROLLABLE EXPENDITURE	4,439	-	(4,439)	-	n/a
	I	1				
4,597	NET COST OF SERVICE	4,439	1	(4,281)	158	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	1	-	-	n/a
	I					
4,597	TOTAL NET EXPENDITURE	4,439	-	(4,281)	158	(96)
	RIATIONS IN LEVEL OF EXPENDITURE					
						£000's
Otrategic bud	lget - agreed pressures / service demands					£000's
Otrategic bud						£000's
Otrategic bud						£000's
Strategic bud						£000's
Otrategio bud						£000's
Otrategic bud						£000's
<u>Strategie bud</u>						£000's
<u>Strategie bud</u>						£000's
<u>Strategie bud</u>						£000's
	Iget - agreed pressures / service demands					£000's
	Iget - agreed pressures / service demands					
	Iget - agreed pressures / service demands					
	Iget - agreed pressures / service demands					
	Iget - agreed pressures / service demands					
	Iget - agreed pressures / service demands					
	Iget - agreed pressures / service demands					
	Iget - agreed pressures / service demands					
	Iget - agreed pressures / service demands					
	Iget - agreed pressures / service demands					
	dget - agreed pressures / service demands					-
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CYI	PE 1.3)			
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings	Directorate (CYI	PE 1.3)			
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CYI	PE 1.3)			
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CYI	PE 1.3)			
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CYI	PE 1.3)			- 158
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CYI	PE 1.3)			- 158
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CYI	PE 1.3)			- 158
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CYI	PE 1.3)			- 158
Strategic bud	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CYI	PE 1.3)			- 158 (4,439
Other resour. Transfer 1 FT Removal of c	dget - agreed pressures / service demands  dget - agreed additional income / savings  ce changes TE Director from Children, Young People and Education	Directorate (CY	PE 1.3)			-

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION: C1220E: EDUCATION DIVISION

# SERVICE: C1210F: 0-25 SEND SERVICE SPECIAL EDUCATION GF

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
	Employees	527	-	-	527	-
	Premises related expenditure	(8)	-	-	(8)	-
360	Supplies and Services Third Party Payments	92 57	-	89	181 57	97 -
1 030	Transfer Payments	1,030	-	3	1,033	0
-	Transport related expenditure	-	-	-	-	n/a
230	Recharges from other services	353	-	-	353	-
2,375	TOTAL CONTROLLABLE EXPENDITURE	2,051	-	92	2,143	n/a
	Government Grants	(295)	-	(57)	(352)	19
\ <i>\</i>	Other Grants, reimbursements and contributions	-	-	(300)	(300)	n/a
9 -	Customer and Client Receipts Interest Receivable	_	-		-	n/a n/a
(100)	Recharges to other services	-	-	-	-	n/a
(387)	TOTAL CONTROLLABLE INCOME	(295)	-	(357)	(652)	n/a
				•		
1,988	NET CONTROLLABLE COST	1,756	-	(265)	1,491	n/a
	Capital Chargos					n/a
	Capital Charges Intangible Charges	-	_ [	_ [		n/a n/a
_	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,988	NET COST OF SERVICE	1,756	_	(265)	1 401	n/a
1,900	NET COST OF SERVICE	1,730	-	(200)	1,491	11/2
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,988	TOTAL NET EXPENDITURE	1,756	-	(265)	1,491	(15)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
Strategie bud	daet - agreed additional income / savings					-
	lget - agreed additional income / savings bution to support SEND assessments					(300
	-Statutory Education Functions					(60)
						(360
Other resour	ce changes					(300)
Contract infla			(DE 0 =)			288
	tract inflation to Early Years, School Place Planning and A tract inflation to Commissioning and Services to Schools (		PE 3.5)			(41) (73)
	tract initiation to Commissioning and Services to Schools ( tract inflation to Early Years Team and Children Centres (	,				(73) (82)
	TE Business Support from Commissioning and Services to		PE 3.6)			3
		-				
						95
TOTAL OTH	ER VARIATIONS IN RESOURCE					95 ( <b>265</b>

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION: C1220E: EDUCATION DIVISION

SERVICE: C1215F: EARLY YEARS, SCHOOL PLACE PLANNING AND ADMISSION	NS
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FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ire on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
921	Employees	957	-	-	957	-
-	Premises related expenditure	6	-	-	6	-
	Supplies and Services Third Party Payments	96 261	_	41	96 302	- 16
	Transfer Payments	201		2,824	2,824	n/a
	Transport related expenditure	_	_	2,024	2,024	n/a
	Recharges from other services	89	-	_	89	-
	TOTAL CONTROLLABLE EXPENDITURE	1,409	_	2.865	4,274	n/a
(998)	Government Grants	(998)	_	(1,799)	(2,797)	180
- (666)	Other Grants, reimbursements and contributions	-	-	(1,700)	(2,,	n/a
(89)	Customer and Client Receipts	(151)	-	(1,025)	(1,176)	679
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	(207)	-	-	(207)	-
(1,087)	TOTAL CONTROLLABLE INCOME	(1,356)	-	(2,824)	(4,180)	n/a
(23)	NET CONTROLLABLE COST	53	-	41	94	n/a
	Capital Charges	-	-	-	-	n/a
	Intangible Charges REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a n/a
_	TOTAL NON-CONTROLLABLE EXPENDITURE	_				n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	11/2
(23)	NET COST OF SERVICE	53	-	41	94	n/a
, ,						
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
_	` '					n/a
-	TOTAL APPROPRIATIONS	-	-	-	_	11/6
(23)		53	-	41	94	
(23)	TOTAL NET EXPENDITURE	<u> </u>	-			
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			n/a 77 £000's
* OTHER VA	TOTAL NET EXPENDITURE	<u> </u>	-			77
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			77
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			77 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	-			777
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's
* OTHER VA Strategic bud  Strategic bud  Other resourd Transfer cont	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	53	-			77 £000's

DIVISION: C1220E: EDUCATION DIVISION

# SERVICE: C1222F: COMMISIONING AND SERVICES TO SCHOOLS

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)	Variations Expenditu Inflation (B)	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's		£000's	£000's	£000's	£000's	%
4,516 1	Employees Premises related expenditure	4,753	-	(665)	4,088 1	(14)
	Supplies and Services	1,011	-	(637)	374	(63)
	Third Party Payments	208	-	(48)	160	(23
- 5	Transfer Payments Transport related expenditure	_	-	-	-	n/a n/a
	Recharges from other services	36	-	-	36	-
5,252	TOTAL CONTROLLABLE EXPENDITURE	6,009	-	(1,350)	4,659	n/a
(248)		(249)	-	-	(249)	-
	Other Grants, reimbursements and contributions Customer and Client Receipts	(22) (19)		(1,208)	(22) (1,227)	- 6,358
(1,144)	Interest Receivable	(13)	_	(1,200)	(1,227)	n/a
	Recharges to other services	(968)	-	440	(528)	(45
(2,516)	TOTAL CONTROLLABLE INCOME	(1,258)	-	(768)	(2,026)	n/a
2.725	NET CONTROLLABLE COST	4.754		(0.110)	2 622	- n/
2,735	NET CONTROLLABLE COST	4,751	-	(2,118)	2,633	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/:
-	REFCUS Corporate support services bought in		-	-	-	n/a n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,735	NET COST OF SERVICE	4,751	-	(2,118)	2,633	n/a
	Contributions to / (from) Earmarked Reserves	1 .	_	_		n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
-	1			_	_	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	_	_	_	
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-		-	n/a
- - -	Contribution to / (from) General Balances	-	-		-	n/a
2,735	Contribution to / (from) General Balances	4,751	-		2,633	n/a
2,735	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	-	-	-	-	n/: n/:
2,735	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
2,735  * OTHER VA Strategic buc	Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  dget - agreed pressures / service demands  dget - agreed additional income / savings -Statutory Education Functions	-	-	-	-	n/: n/:

DIVISION: C1220E: EDUCATION DIVISION

SERVICE: C1224F: ACCESS TO EDUCATION

FORECAST   2021/22   DESCRIPTION   2021/22   Inflation   Other   2021/22   Inflation   Other   (B)   (C)   (C)   (D)   (E)   (D)   (E)   (D)   (E)   (D)   (E)			Lopionia				
2021/22   DESCRIPTION	FORECAST		ORIGINAL			ORIGINAL	%
2.197   Employees		DESCRIPTION					CHANGE
2.197   Employees							_
0   Promises related expenditure		Employees		£000's	£000's		%
1.072   Supplies and Services   706			1,007	-	-	1,867	- n/a
3,978			706	-	_	706	-
(65) Transport related expenditure 3 3 - 809 - 8			1,323	-	-	1,323	-
679 609 609 609 609 609 609 609 609 609 609 609 609 609 609 609 609 609 609 600 - 600			1	-	-		-
8,466			-	-	-		-
(8,013   .			+				
Other Grants, reimbursements and contributions   -   -				-	-		n/a
(40)   Customer and Client Receipts   (67)   -   (67)   -   (67)   -   (7)   Recharges to other services   -	(7,930)		` ' '	-	-	(8,013)	- ,
Interest Receivable	(140)	· · · · · · · · · · · · · · · · · · ·		-	-	(67)	
- Recharges to other services			` ′			(67)	
(8,070)   TOTAL CONTROLLABLE INCOME				-	_	-	n/a
- Capital Charges - Intanglièe Charges - Intanglièe Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL NON-CONTROLLABLE EXPENDITURE		_	(8,080)	-	-	(8,080)	n/a
- Capital Charges - Intanglièe Charges - Intanglièe Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL NON-CONTROLLABLE EXPENDITURE	406	NET CONTROLLABLE COST	406	_	_	406	n/:
- Intangible Charges	400	NET CONTROLLABLE COST	400	-	_	400	11/6
REFGUS	-		-	-	-	-	n/a
- Corporate support services bought in	-		-	-	-	-	n/a
- TOTAL NON-CONTROLLABLE EXPENDITURE	-		-	-	-	-	
406 NET COST OF SERVICE 406 4066 nn/  Contributions to / (from) Earmarked Reserves							n/a
- Contributions to / (from) Earmarked Reserves							
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	406	NET COST OF SERVICE	406	-	-	406	n/a
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	Contributions to / (from) Earmarked Reserves		- 1	_		n/a
- Financing of Capital Expenditure	-		-	-	_	-	n/a
- Contribution to / (from) General Balances	-	Financing of Capital Expenditure	-	-	-	-	n/a
TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
A06 TOTAL NET EXPENDITURE  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  **Strategic budget - agreed additional income / savings**  **Other resource changes**  **Other resource changes**  **Other resource changes**  **Other resource changes**  **Total NET EXPENDITURE	-	`	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	-	TOTAL APPROPRIATIONS	_	-	_	-	n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes							
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	406	TOTAL NET EXPENDITURE	406	-	-	406	-
Other resource changes			406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
Other resource changes	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-	-	406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-		406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-		406	-
	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-		406	-
COTAL CITIES VARIATIONS IN DECOURSE	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-		406	-
COLAR COLUED VADIA HAME IN DECIMIDAL	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	406	-		406	-

DIVISION: C1220E: EDUCATION DIVISION

# SERVICE: C1217F: EARLY YEARS TEAM AND CHILDREN CENTRES

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
1,062	Employees	1,322	-	(40)	1,282	(3)
	Premises related expenditure	-	-	25	25	n/a
	Supplies and Services Third Party Payments	142 1,383	-	15 (158)	157 1,225	(11)
1,004	Transfer Payments	1,505	-	(130)	1,225	(11) n/a
1	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
3,158	TOTAL CONTROLLABLE EXPENDITURE	2,847	-	(158)	2,689	n/a
(352)		(158)	-	-	(158)	-
1	Other Grants, reimbursements and contributions Customer and Client Receipts	-	-	-	-	n/a
<u>'</u>	Interest Receivable	_	-	-		n/a n/a
(56)	Recharges to other services	(56)		-	(56)	-
(407)	TOTAL CONTROLLABLE INCOME	(214)	-	-	(214)	n/a
2,751	NET CONTROLLABLE COST	2,633	-	(158)	2,475	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,751	NET COST OF SERVICE	2,633	-	(158)	2,475	n/a
	Contributions to / (from) Formarked Bosonyos					7/0
_	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-			n/a n/a
_	Financing of Capital Expenditure	_	-	_	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
						,
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
			-		2,475	
2,751	TOTAL NET EXPENDITURE	2,633	-	(158)	2,475	(6)
2,751 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-		2,475	
2,751 * OTHER VA	TOTAL NET EXPENDITURE		-		2,475	(6)
2,751 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-		2,475	(6)
2,751 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-		2,475	(6)
2,751 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-		2,475	(6)
2,751 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-		2,475	(6)
2,751 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-		2,475	(6)
2,751 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-		2,475	(6)
2,751 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-		2,475	(6)
2,751  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		2,475	£000's
2,751  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		2,475	(6) £000's
2,751  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		2,475	£000's
2,751  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		2,475	(6) £000's
2,751  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		2,475	(6) £000's
2,751  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		2,475	(6) £000's
2,751  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		2,475	(6) £000's
2,751  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		2,475	(6) £000's
* OTHER VA Strategic bud  Strategic bud Review Child	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model		-		2,475	(6) £000's
* OTHER VA Strategic bud  Strategic bud Review Child	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model  Ce changes	2,633			2,475	(66) £000's
* OTHER VA Strategic bud  Strategic bud Review Child	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model	2,633			2,475	£000's
* OTHER VA Strategic bud  Strategic bud Review Child	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model  Ce changes	2,633			2,475	(66) £000's
* OTHER VA Strategic bud  Strategic bud Review Child	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model  Ce changes	2,633			2,475	(66) £000's
* OTHER VA Strategic bud  Strategic bud Review Child	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model  Ce changes	2,633			2,475	(6) £000's
* OTHER VA Strategic bud  Strategic bud Review Child	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model  Ce changes	2,633			2,475	(6) £000's
* OTHER VA Strategic bud  Strategic bud Review Child	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model  Ce changes	2,633			2,475	(6) £000's
* OTHER VA Strategic bud  Strategic bud Review Child	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model  Ce changes	2,633			2,475	(240) (240)
* OTHER VA Strategic bud  Strategic bud Review Child	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Iren's Centres Delivery Model  Ce changes	2,633			2,475	(66) £000's

DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION: C1220E: EDUCATION DIVISION

SERVICE:	C1255F	: EARLY	YEARS
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	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)	Expenditu Inflation (B)	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's		£000's	£0000's	£000's	£000's	%
	Employees Premises related expenditure	158	-	-	158	- n/a
	Supplies and Services	812	-	_	812	- 11/a
	Third Party Payments	741	-	(132)	609	(18)
	Transfer Payments	27,797	-	(1,945)	25,852	(7)
	Transport related expenditure	1	-	-	1	-
	Recharges from other services	628	-	- (0.077)	628	-
	TOTAL CONTROLLABLE EXPENDITURE	30,137	-	(2,077)	28,060	n/a
\ /	Government Grants	(30,109)	-	2,049	(28,060)	(7)
	Other Grants, reimbursements and contributions Customer and Client Receipts	_	-	_	-	n/a n/a
I I	Interest Receivable	_	-	_	_	n/a
1	Recharges to other services	-	-	-	-	n/a
(328)	TOTAL CONTROLLABLE INCOME	(30,109)	-	2,049	(28,060)	n/a
28	NET CONTROLLABLE COST	28	1	(28)	-	n/a
	Capital Charges	3	-	(3)	-	(100)
	Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	-	-	-	-	n/a
		-	-	- (0)	-	n/a
3	TOTAL NON-CONTROLLABLE EXPENDITURE	3	-	(3)	-	n/a
				(2.1)		
31	NET COST OF SERVICE	31	-	(31)	-	n/a
	Contributions to / (from) Earmarked Reserves	_				n/a
	Contributions to / (from) Capital Reserves:		_		[	n/a n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
31	TOTAL MET EVENIBITURE	24	_	(24)	_	(400)
ا اد	TOTAL NET EXPENDITURE	31	-	(31)	- 1	(100)
		31		(31)		, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31	-	(31)	-	£000's
* OTHER VAI		31		(31)	-	, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31	-	(31)		, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31	-	(31)	-	, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31	-	(31)		, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31	-	(31)		, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31		(31)		, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31		(31)		, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31		(31)		, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	31		(31)		£000's
* OTHER VAI Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		, ,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	31		(31)		£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's  - (28)
* OTHER VAI Strategic bude Strategic bude Reduce Non-	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Statutory Education Functions	31		(31)		£000's

DIRECTORATE : C1200D : CHILDREN, YOUNG PEOPLE AND EDUCATION DIVISION SUMMARY

DIVISION: C1230E: QUALITY, POLICY AND PERFORMANCE IMPROVEMENT

#### SERVICE DESCRIPTION

The Quality, Commissioning and Performance Improvement division is responsible for driving the continuous improvement of services through effective performance management, business intelligence, quality assurance, practice improvement and systems and payments processes across the children, young people and education department.

The division will work across the directorate to support, challenge and enable front line practitioners across Education, Early Help and Children's Social Care to deliver high quality, safe, cost-effective services that achieve the best outcomes for Children, Young People and their families, ensuring consistency and compliance with the council's corporate procedures, competencies and values.

The division will lead on children's commissioning and procurement across the department, working closely with service leads to ensure best value is obtained from public money and that commissioned services deliver excellent outcomes for the resources available, now and in the future.

#### **MOVEMENT IN NET EXPENDITURE**

MOVEMENT	N NET EXPENDITURE	LODIONIAL	1			
		ORIGINAL		in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1270F	CHILD PROTECTION AND REVIEW	2,619	-	635	3,254	24
C1275F	PERFORMANCE AND BUSINESS INTELLIGENCE	428	-	786	1,214	184
		-	-	-	-	
		-	-	-	-	
		-	-	-	_	
		-	-	-	_	
		-	-	-	-	
		_	-	-	_	
	<u>                                     </u>					
	TOTAL NET EXPENDITURE	3.047	-	1.421	4.468	47

#### STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
CHILD PROTECTION AND REVIEW	39.0	59.0	20.0
PERFORMANCE AND BUSINESS INTELLIGENCE	9.0	29.5	20.5
TOTAL FTE STAFF	48.0	88.5	40.5

DIVISION : C1230E : QUALITY, POLICY AND PERFORMANCE IMPROVEMENT

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)	Expenditu Inflation (B)	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's	Employees	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	4,230 6	_	1,078	5,308 6	25
	Supplies and Services	(873)	_	1,082	209	(124)
	Third Party Payments	226	_	(114)	112	(50)
-	Transfer Payments		_	-		n/a
(5)	Transport related expenditure	1	-	-	1	-
306	Recharges from other services	54	-	28	82	52
5,332	TOTAL CONTROLLABLE EXPENDITURE	3,644	-	2,074	5,718	n/a
_	Government Grants	-	_	_	-	n/a
(83)	Other Grants, reimbursements and contributions	(90)	-	-	(90)	-
`-'	Customer and Client Receipts	- '	-	-	`-'	n/a
-	Interest Receivable	-	-	-	-	n/a
(544)	Recharges to other services	(544)	-	(616)	(1,160)	113
(627)	TOTAL CONTROLLABLE INCOME	(634)	-	(616)	(1,250)	n/a
4,705	NET CONTROLLABLE COST	3,010	-	1,458	4,468	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	37	-	(37)	-	(100)
37	TOTAL NON-CONTROLLABLE EXPENDITURE	37	-	(37)	-	n/a
4,742	NET COST OF SERVICE	3,047	-	1,421	4,468	n/a
_	Contributions to / (from) Earmarked Reserves	T -	_	_	-	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	-	n/a
_	Provision for Repayment of External Loans	_	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4 742	TOTAL NET EXPENDITURE	3,047	_	1,421	4,468	47
4,742	TOTAL NET EXI ENDITORE	3,047	_	1,421	7,700	71
	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
Strategic bud	dget - agreed additional income / savings					
Other resour	ce changes					(622)
	ce changes					2,043

DIRECTORATE: C1200D : CHILDREN, YOUNG PEOPLE AND EDUCATION SERVICE SUBJECTIVE SUMMARY

DIVISION: C1230E: QUALITY, POLICY AND PERFORMANCE IMPROVEMENT

# SERVICE: C1270F: CHILD PROTECTION AND REVIEW

2021/22   DESCRIPTION	FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
E000's   Employees   2,700   2000's   2000's   3,820   3,820   6   Pramises related expenditure   6   - 7   6   - 7   6   0   0   0   0   0   0   0   0   0		DESCRIPTION	1				
3,379   Employees							
6 Premises related expenditure 6 - 7 6 6 - 9 7 6 7 1 207 9 9 9 6 7 1 1 207 1 207 9 9 6 7 1 1 207 1 207 9 9 6 7 1 1 207 1 207 9 9 1 207 1 2		Employees		£000's			
284   Supplies and Services   190				-	-		-
Transfer Payments	284	Supplies and Services		-	17		9
1   Transport related expenditure	65			-	(114)	112	(50)
105   Recharges from other services   54	-			-	-	- 1	
Control Cont							
(83) Other Crants, reinbursements and contributions (00) (80)	3,830	TOTAL CONTROLLABLE EXPENDITURE	3,177	-	851	4,028	n/a
Uniformer and Client Receipts				-	-	-	n/a
Interest Receivable	(83)		` '	-		(90)	
(468)   Recharges to other services	_	· ·		-	-	-	n/a
3,279 NET CONTROLLABLE COST  2,619 - 635 3,254 n/ds  Capital Charges	(468)		(468)	-	(216)	(684)	46
- Capital Charges	(551)	TOTAL CONTROLLABLE INCOME	(558)	-	(216)	(774)	n/a
Intangible Charges REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  - TOTAL NON-CONTROLLABLE EXPENDITURE  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	3,279	NET CONTROLLABLE COST	2,619	_	635	3,254	n/a
Intangible Charges REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  - TOTAL NON-CONTROLLABLE EXPENDITURE  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	- , -		, , , ,			., .	
REFCUS	-	, · •		-	-	-	n/a
- Corporate support services bought in	-			-	-		
- TOTAL NON-CONTROLLABLE EXPENDITURE							n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	3 279	NET COST OF SERVICE	2 619	_	635	3 254	n/a
Contributions to / (from) Capital Expenditure Financing of Capital Expenditure Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRI	5,219		2,010	_	000	3,234	
- Financing of Capital Expenditure	-		-	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	
- Contribution to / (from) General Balances	_	, ,		-	-	_	n/a
3.279 TOTAL NET EXPENDITURE  *OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  Strategic budget - agreed additional income / savings  Contract savings  Capitalisation of Children and Families Systems Team staff costs  Other resource changes  Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5)  Transfer 1 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7)  Transfer 1 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  687	_		-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.							
Strategic budget - agreed additional income / savings Contract savings Capitalisation of Children and Families Systems Team staff costs  Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 1 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6) Contract inflation  6857	3 279	TOTAL NET EXPENDITURE	2 619	_	635	3.254	24
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Strategic budget - agreed additional income / savings Contract savings Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff co	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	2,619	-	635	3,254	
Strategic budget - agreed additional income / savings Contract savings Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff costs  Capitalisation of Children and Families Systems Team staff co	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	2,619	-	635	3,254	
Contract savings Capitalisation of Children and Families Systems Team staff costs  Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6) Contract inflation  Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6) Contract inflation  857	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	2,619	-	635	3,254	
Capitalisation of Children and Families Systems Team staff costs    Capitalisation of Children and Families Systems Team staff costs	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands	2,619	-	635	3,254	£000's
Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  (222)  117  192  6  857	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	2,619	-	635	3,254	£000's
Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  542  857	* OTHER VA Strategic bud  Strategic bud Contract savi	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	2,619	-	635	3,254	£000's
Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  542  857	* OTHER VA Strategic bud  Strategic bud Contract savi	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	2,619	-	635	3,254	£000's
Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  542  857	* OTHER VA Strategic bud  Strategic bud Contract savi	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	2,619	-	635	3,254	£000's
Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  542  857	* OTHER VA Strategic bud  Strategic bud Contract savi	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	2,619	-	635	3,254	£000's
Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  542  857	* OTHER VA Strategic bud  Strategic bud Contract savi	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	2,619	-	635	3,254	£000's
Other resource changes Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5) Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7) Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  542  857	* OTHER VA Strategic bud  Strategic bud Contract savi	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	2,619	-	635	3,254	£000's
Transfer 1 FTE Head of Service from Children's Social Care Directorate (CYPE 2.5)  Transfer 3 FTE Policy and Practice Improvement Consultants from Systemic Clinical Services and Workforce Development (CYPE 2.7)  Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  542  857	* OTHER VA Strategic bud  Strategic bud Contract savi	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	2,619	-	635	3,254	£000's
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Transfer 16 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)  Contract inflation  542  857	* OTHER VA Strategic bud  Strategic bud Contract savi Capitalisation  Other resoura	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  ings  n of Children and Families Systems Team staff costs  Ce changes TE Head of Service from Children's Social Care Directorate	e (CYPE 2.5)				£000's  - (6) (216)
Contract inflation 6  857	* OTHER VA Strategic bud  Strategic bud Contract savi Capitalisation  Other resour. Transfer 1 F1 Transfer 3 F1	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  ings  n of Children and Families Systems Team staff costs  Ce changes TE Head of Service from Children's Social Care Directorate	e (CYPE 2.5)				£000's  - (6) (216)
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TOTAL OTHER VARIATIONS IN RESOURCE	* OTHER VA Strategic bud Contract savi Capitalisation  Other resour Transfer 1 FT Transfer 3 FT (CYPE 2.7) Transfer 16 F	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Ings Ings In of Children and Families Systems Team staff costs  TE Head of Service from Children's Social Care Directorat TE Policy and Practice Improvement Consultants from Systems Support from Commissioning and Services	e (CYPE 2.5) temic Clinical	Services and			£000's  - (6) (216)  (222)  117 192 542
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DIRECTORATE: C1200D: CHILDREN, YOUNG PEOPLE AND EDUCATION SERVICE SUBJECTIVE SUMMARY

DIVISION: C1230E : QUALITY, POLICY AND PERFORMANCE IMPROVEMENT

## SERVICE: C1275F: PERFORMANCE AND BUSINESS INTELLIGENCE

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Variations Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
2021/22	DESCRIFTION	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,530	-	158	1,688	10
	Premises related expenditure		-	<u>-</u>	-	n/a
	Supplies and Services	(1,063)	-	1,065	2	(100)
_	Third Party Payments Transfer Payments		-	-	_	n/a n/a
(6)	Transport related expenditure	_	-	_		n/a
	Recharges from other services	-	-	-	-	n/a
1,502	TOTAL CONTROLLABLE EXPENDITURE	467	-	1,223	1,690	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
(70)	Interest Receivable	- (70)	-	- (400)	- (470)	n/a
	Recharges to other services	(76)	-	(400)	(476)	526
(76)	TOTAL CONTROLLABLE INCOME	(76)	-	(400)	(476)	n/a
1,426	NET CONTROLLABLE COST	391	-	823	1,214	n/a
	0					
-	Capital Charges	-	-	-	-	n/a
_	Intangible Charges REFCUS	-	-	-		n/a n/a
37	Corporate support services bought in	37	-	(37)		(100)
37	TOTAL NON-CONTROLLABLE EXPENDITURE	37	_	(37)	_	n/a
37	TOTAL NON-CONTROLLABLE EXPENDITURE	31		(01)	-	11/6
1,463	NET COST OF SERVICE	428	_	786	1,214	n/a
1,403	NET COST OF SERVICE	420	_	700	1,214	11/6
_	Contributions to / (from) Earmarked Reserves	-	-	-	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,463	TOTAL NET EXPENDITURE	428	-	786	1,214	184
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
						£000's
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Strategic bud	get - agreed pressures / service demands					£000's
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Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					-
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					- (400
Strategic bud	get - agreed pressures / service demands  get - agreed additional income / savings ic Health funding					- (400
Strategic bud Strategic bud Refocus Pub	get - agreed pressures / service demands  get - agreed additional income / savings ic Health funding	virectorate (CYI	PE 1.3)			(400
Strategic bud Refocus Pub  Other resourd Transfer 1 F1 Transfer 202	get - agreed pressures / service demands  get - agreed additional income / savings iic Health funding  ee changes E Director from Children, Young People and Education D			)		(400 (400 158 1,065
Strategic bud Refocus Pub  Other resourd Transfer 1 F1 Transfer 202	get - agreed pressures / service demands  get - agreed additional income / savings iic Health funding  ce changes TE Director from Children, Young People and Education D			)		(400 (400 158 1,065
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Strategic bud  Strategic bud  Refocus Pub  Other resourd  Transfer 1 F1  Transfer 202	get - agreed pressures / service demands  get - agreed additional income / savings iic Health funding  ee changes E Director from Children, Young People and Education D			)		(400 (400 158 1,065
Strategic bud Refocus Pub  Other resourd Transfer 1 F1 Transfer 202	get - agreed pressures / service demands  get - agreed additional income / savings iic Health funding  ee changes E Director from Children, Young People and Education D			)		(400 (400 158 1,065
Strategic bud  Strategic bud  Refocus Pub  Other resourd  Transfer 1 F1  Transfer 202	get - agreed pressures / service demands  get - agreed additional income / savings iic Health funding  ee changes E Director from Children, Young People and Education D					(400 (400 158 1,065 (37
Strategic bud  Strategic bud  Refocus Pub  Other resourd  Transfer 1 FT  Transfer 202  Removal of co	get - agreed pressures / service demands  get - agreed additional income / savings iic Health funding  ee changes E Director from Children, Young People and Education D			)		-

# CHILDREN, YOUNF PEOPLE AND EDUCATION **DIVISIOI DEDICATED SCHOOLS GRANT**

### SERVICE DESCRIPTION

- 1) The main funding for schools is the Dedicated Schools Grant (DSG) from the Department for Education (DfE) via the Education and Skills Funding Agency (ESFA). This funding is broken down into 4 main blocks:
- i) Early Years block this includes funding for 2, 3 and 4 year olds in nursery schools, nursery classes and private, voluntary and independent institutions (PVIs) and childminders. It also includes funding for some early years central services
- ii) Schools block this includes funding for primary and secondary schools/academies and Growth Funding for items such as expansions and bulge classes. Note most funding for academies is passed directly to the academies by the Education and Skills Funding Agency (ESFA).
- iii) High Needs block this includes the funding for the education of all Croydon resonsible children and young adults with high needs from birth until age 25.

Other funding streams from the ESFA include:

- Pupil Premium funding for 5 to 16 year olds in mainstream schools
- post 16 pupils bursary funding
- iv) Central Schools Services Block this funds education services carried out by the LA and covers historic commitments such as admissions and schools forum.
- 2) Education establishments are broken down into the following categories and numbers:
- i) PVIs (note settings close and open throughout the year)
- ii) Child minders (note child minders join and leave throughout the year)
- iii) Nursery and early years centres 5
- iv) Primary Schools ( Maintained, Academies and 2 free schools)
  v) Secondary Schools (5 Maintained and 17 Academies)
- vi) Special Schools 7 schools
- Vii) Pupil Referral Units (PRUs)

Note numbers above are projected as at December 2021 and are subject to change due to academy conversions.

- 3) All schools and PRUs have fully delegated staffing powers. Some staff who work in schools are purchased through service agreements. Some schools are now providing provision outside of the school day either directly or through the services of another organisation
- 4) DSG that is retained to fund LA provided services is shown on the relevant division's page of the budget book.

The overall 2022/23 indicative DSG allocation for Croydon Council is £391.581m. The breakdown is as follows:

Mainstream Academies - £209.893m Maintained LA Schools Block - £73.305m

High Needs Block - £75.268m Early Years Block - £27.813m CSS Block - £5.302m

MOVEMENT IN NET EXPENDITURE

INIOAEINIE	OVEWENT IN NET EXPENDITURE							
		ORIGINAL	Variations	in Level of	ORIGINAL			
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%		
CENTRE	SERVICE	"2021/22"	Inflation	Other	"2022/23"	CHANGE		
		(A)	(B)	(C)	(D)	(E)		
		£000's	£000's	£000's	£000's	%		
C2040E	Dedicated Schools Grant - Primary and Secondary	91,036	-	(19,689)	71,347	(22)		
C2040E	Dedicated Schools Grant - Growth	1,735	-	223	1,958	13		
C2040E	Dedicated Schools Grant - Central Schools Services Block	6,046	-	(744)	5,302	(12)		
C1220E	Dedicated Schools Grant - High Needs	67,644	-	7,624	75,268	11		
C1220E	Dedicated Schools Grant - Early Years	30,109	-	(2,296)	27,813	(8)		
C1220E	Dedicated Schools Grant after ESFA recoupment & deductions	(196,570)	-	14,882	(181,688)	(8)		
			-	-				
	TOTAL NET SPEND	-	-	-	-	n/a		

### STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	"2021/22"	"2022/23"	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
The budgets are delegated information on staffing levels are held at school level	N/A	N/A	N/A
TOTAL FTE STAFF	-	•	-

# CHILDREN, FAMILIES & EDUCATION SCHOOLS BUDGET DEDICATED SCHOOLS BUDGET

**COST CENTRE: C2040E** 

		ORIGINAL		Variations in Level of		0,
FORECAST		BUDGET		Expenditure on (A)		%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	<u>Schools</u>					
69,492	Primary	69,492	-	(18,216)	51,276	(26
21,544	Secondary	21,544	-	(1,473)	20,071	(7
1,735	Dedicated Schools Grant - Growth	1,735	_	223	1,958	13
6,046	Central Schools Services Block	6,046	-	(744)	5,302	(12
98,817	TOTAL EXPENDITURE	98,817	-	(20,210)	78,607	(20
(91 036)	Dedicated Schools Grant - Primary and Secondary	(91,036)	_	19,689	(71,347)	(22
	Dedicated Schools Grant - Growth	(1,735)	_	(223)	(1,958)	13
	Dedicated Schools Grant - Central Schools Services Block	(6,046)	_	744	(5,302)	(12
(0,010)	Boulous College Chark College College College	(0,010)	_		(0,002)	n/s
(98,817)	TOTAL INCOME	(98,817)	-	20,210	(78,607)	(20
		<u> </u>	! 	!	-	
_	NET EXPENDITURE	-	-	-	-	n/a

# TOTAL ADULT SOCIAL CARE AND HEALTH

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DEPARTMENT SUMMARY	ASCHS2
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### DIRECTORATE OVERVIEW

### **KEY SERVICE TARGETS / PRIORITIES FOR 2022/23**

The newly formed Adult Social Care and Health Directorate, comprises of the Adult Social Care Operational Division and the Strategic Commissioning, Policy and Improvement Division.

Our vision is to enable people to live in a place they call home, with the people and things that they love and doing the things that matter to them in communities which look out for one another.

Our core directorate priorities are to:

- Develop our Resident Voice, and fulfil all our statutory responsibilities ensuring that our adults are supported and those at risk of abuse or neglect are safe.
- Deliver a balanced budget, achieving our savings targets, implementing managing demand principles and processes, strong commissioning and market management; and moving activity and expenditure to the targets in our strategy.

  Ensure health and care integration is successful and proportionate, and that it aligns to the Council's objectives for its budgets and our residents.
- We work in collaboration with a range of statutory and non-statutory partners to ensure people's finances are maximised, their housing, care and support needs are met; with our support where this is needed. We will also continue to improve and integrate services where this makes sense for residents and continue our long term ambition to reduce inequalities across the Borough.

Our biggest asset is our committed workforce and we will continue to invest in them to deliver high quality services.

A difference in the coming year and over the course of the medium term financial strategy will be the impact of the Government's two key white papers listed below. Each has financial and operational considerations for services, providers and residents.

- Integration white paper 'joining up care for people, places and populations' (published 09 February 2022).
- ASC reform white paper 'people at the heart of care' (published December 2021).

### FINANCIAL PERFORMANCE

### **COST CENTRE: C1200N**

		ORIGINAL		ORIGINAL	
DESCRIPTION	ACTUAL	BUDGET	FORECAST	BUDGET	%
	2020/21	2021/22	2021/22	2022/23	CHANGE
	£000	£000	£000	£000	%
Employees	35,218	28,689	29,060	31,144	9
Premises related expenditure	587	212	167	217	2
Supplies and Services	22,971	3,486	3,451	4,174	20
Third Party Payments	123,107	99,983	108,749	103,576	4
Transfer Payments	23,086	23,919	23,630	11,697	(51)
Transport related expenditure	188	63	418	110	75
Capital Charges	252	252	242	-	(100)
Intangible Charges	-	-	-	-	n/a
REFCUS	-	-	-	-	n/a
Corporate support services bought in	8,126	4,664	4,664	-	(100)
Recharges from other services	12,201	8,162	8,267	8,135	(0)
TOTAL EXPENDITURE	225,736	169,429	178,646	159,053	(11)
	(4.000)	(4.044)	(4.047)	(4.000)	
Government Grants	(1,209)	(1,044)	(1,047)	(1,990)	91
Other Grants, reimbursements and contributions	(37,685)	(21,325)	(27,001)	(18,337)	(14)
Customer and Client Receipts Interest Receivable	(42,597)	(17,693)	(17,616)	(19,292)	9
	(2)	(2.070)	(F GEO)	(F 240)	n/a 35
Recharges to other services	(14,768)	(3,879)	(5,659)	(5,219)	
TOTAL INCOME	(96,261)	(43,941)	(51,323)	(44,838)	(13)
TOTAL NET EXPENDITURE	129,475	125,488	127,323	114,215	(10)
Contributions to / (from) Reserves	(3,922)	-		-	n/a
CURRENT BUDGET	127,351		127,351		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(1,798)		(28)		

# **TOP FINANCIAL RISKS 2022/23**

Immediate and long term effects of Covid on demand and on the provider market

Non-achievement of adult social care transformation and efficiencies due to complex interdependencies

- Increased costs to prevent provider failure
- Increased costs for re-provision of services following provider withdrawal from the market or provider failure
- current and future provision of long-term supported housing and for short-term provision for people with support needs

### Demand

- Demand led pressures increases the financial commitment significantly
- Increase in demand for services by people previously funded by the NHS for Continuing Health Care or Transforming Care and Covid
- Increase of people funding their own care depleting resources and coming under national thresholds

CABINET MEMBER	Clir Janet Campbell	Cabinet Member for Families, Health & Social Care		
	Clir Stephen Mann	Deputy Cabinet Member for Families, Health & Social Care		

# DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Annette McPartland	Corporate Director Adult Social Care and Health	13344
Simon Robson	Interim Director - Operations	62321
Bianca Byrne	Interim Director of Adults Strategic Commissioning, Policy & Improvement	50180

DIVISION CODE	DIVISION
C1405E	TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE SUMMARY
C1410E	ADULT SOCIAL CARE OPERATIONS
C1420E	ADULT SOCIAL CARE POLICY AND IMPROVEMENT

### MOVEMENT IN SERVICE NET EXPENDITURE

	N SERVICE NET EXPENDITURE				ORIGINAL	
		ORIGINAL	Variations	Variations in Level of		
FORECAST		BUDGET	Expendit	ure on (A)	BUDGET	%
2021/22	DIVISION	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
7,688	C1405E : TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE	11,202	-	(8,519)	2,683	(76)
114,295	C1410E : ADULT SOCIAL CARE OPERATIONS	108,847	-	(1,723)	107,124	(2)
5,340	C1420E : ADULT SOCIAL CARE POLICY AND IMPROVEMENT	5,439	-	(1,031)	4,408	(19)
127,323	TOTAL NET EXPENDITURE	125,488	_	(11,273)	114,215	(9)

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1405E: TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE SUMMARY	6.8	6.8	-
C1410E : ADULT SOCIAL CARE OPERATIONS	511.8	529.8	18.0
C1420E: ADULT SOCIAL CARE POLICY AND IMPROVEMENT	57.4	116.7	59.3
TOTAL FTE STAFF	576.0	653.3	77.3

# STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

- $(1) \ Adult \ Social \ Care \ Operations: \ 18 \ FTE's, moving \ of \ Transitions \ Service \ from \ Children's \ Department.$
- (2) Adult Social Care Policy and Improvement: 59.3 FTE's
- (i) Business and Service Compliance -Changes in Corporate Restructure 53.28 FTE's Financial Assessments 21.67, Front Door 23.39, Deputyship and Appointeeship 8.22
- (ii)Adult Social Care Improvement Staffing Review  $\,$  6 FTE's

		ORIGINAL	Variations	in Level of	ORIGINAL		
FORECAST		BUDGET	Expenditu		BUDGET	%	
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE	
2021/22	BESSIAII TISIA	(A)	(B)	(C)	(D)	(E)	
£000's		£000's	£000's	£000's	£000's	( <b>□</b> ) %	
	Employees	28,689	-	2,455	31,144	9	
	Premises related expenditure	212	_	5	217	2	
	Supplies and Services	3,486	_	689	4,174	20	
	Third Party Payments	99,983	_	3,593	103,576	4	
	Transfer Payments	23,919	_	(12,222)	11,697	(51	
	Transport related expenditure	63	_	47	110	75	
	Recharges from other services	8,162	-	(27)	8,135	(0	
173,740	TOTAL CONTROLLABLE EXPENDITURE	164,513	-	(5,460)	159,053	(3	
(1,047)	Government Grants	(1,044)	-	(946)	(1,990)	91	
(27,001)	Other Grants, reimbursements and contributions	(21,325)	-	2,988	(18,337)	(14	
(17,616)	Customer and Client Receipts	(17,693)	-	(1,599)	(19,292)	` 9	
-	Interest Receivable	-	-	- 1	- 1	n/a	
(5,659)	Recharges to other services	(3,879)	-	(1,340)	(5,219)	35	
(51,323)	TOTAL CONTROLLABLE INCOME	(43,941)	-	(897)	(44,838)	2	
122,417	NET CONTROLLABLE COST	120,572	-	(6,357)	114,215	(5)	
242	Capital Charges	252	_	(252)	_	(100	
2-72	Intangible Charges	202	_	(202)		n/a	
_	REFCUS	_	_	_	_	n/a	
4,664	Corporate support services bought in	4,664	_	(4,664)	_	(100	
	TOTAL NON-CONTROLLABLE EXPENDITURE	4,916	-	(4,916)		(100	
				, , , ,		,	
127,323	NET COST OF SERVICE	125,488	-	(11,273)	114,215	(9)	
_	Contributions to / (from) Earmarked Reserves	_	_	_ 1	_	n/a	
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a	
_	Financing of Capital Expenditure	_	_	_	_	n/a	
_	Provision for Repayment of External Loans	_	_	_	_	n/a	
_	Contribution to / (from) General Balances	_	_	_	_	n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
127,323	TOTAL NET EXPENDITURE	125,488	-	(11,273)	114,215	(9	
* OTHER VARIA	TIONS IN LEVEL OF EXPENDITURE					£000's	
Strategic budget	- agreed pressures / service demands					8,545	
Strategic budget	Strategic budget - agreed additional income / savings						
Other resource of	Other resource changes						
Carol resource o	mangoo					(3,429	
TOTAL OTHER	OTAL OTHER VARIATIONS IN RESOURCE						

DIRECTORATE: C1400D: ADULT SOCIAL CARE AND HEALTH DIVISION SUMMARY

DIVISION: C1405E : TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE SUMMARY

### SERVICE DESCRIPTION

The Adult Social Care Directorate undertakes the Councils statutory social services functions. It provides for the requirements under The Care Act 2014 and other legislation such as the Mental Health Act. Providing both universal services such as information, advice, advocacy and assessment as well as more specialist personalised services in accordance with individuals assessed needs and improved outcomes for both individuals and their carers. The Council coordinates the safeguarding of vulnerable adults alongside the Police and NHS. Care and support will be provided either directly from Council Services or through Council commissioned services with other independent and voluntary sector agencies.

The Division also works closely with other parts of the Council such as Children's, Housing, Gateway and Public Health as well as partners such as the NHS to deliver integrated care and support where possible. A major element of health and social care is integration, this has been delivered through the ICN+model.

Our priority is to support residents and their families with care and support needs to provide services for the most vulnerable. This has to be done within the available budget.

### **MOVEMENT IN NET EXPENDITURE**

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1410F	ADULT SOCIAL CARE AND HEALTH DIRECTORATE	11,202	-	(8,519)	2,683	(76)
					-	
					-	
					-	
					-	
					-	
					-	
					-	
	TOTAL NET EXPENDITURE	11,202	-	(8,519)	2,683	(76)

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
ADULT SOCIAL CARE AND HEALTH DIRECTORATE	6.8	6.8	-
TOTAL FTE STAFF	6.8	6.8	-

DIRECTORATE: C1400D: ADULT SOCIAL CARE AND HEALTH SERVICE SUBJECTIVE SUMMARY

DIVISION: C1405E : TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE SUMMARY

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	DECORPTION.	BUDGET		ure on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE €
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
	Employees	901	-	(42)	859	(5)
	Premises related expenditure		-			n/a
	Supplies and Services Third Party Payments	153 5,500	-	1,387	1,540	907
	Transfer Payments	5,500	_	(3,505)	1,995 -	(64) n/a
	Transport related expenditure	-	-	-	-	n/a
65	Recharges from other services	56	-	-	56	-
10,993	TOTAL CONTROLLABLE EXPENDITURE	6,610	-	(2,160)	4,450	n/a
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	(1,387)	(1,387)	n/a
0	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a n/a
(380)	Recharges to other services	(380)	_		(380)	- 11/a
` ,	TOTAL CONTROLLABLE INCOME	(380)	_	(1,387)	(1,767)	n/a
( ) /	<u> </u>	, ,		( ) ,	( ) ,	
2,716	NET CONTROLLABLE COST	6,230	-	(3,547)	2,683	n/a
				,		
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
4 972	REFCUS Corporate support services bought in	4,972	-	(4,972)	-	n/a (100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	4,972	_	(4,972)		n/a
4,572	TOTAL NON-GONTROLLADEL EXI ENDITORE	4,572		(4,512)		TI/G
7.688	NET COST OF SERVICE	11,202	_	(8,519)	2,683	n/a
.,000	NET 3331 31 3EKVISE	,202		(0,0.0)	2,000	.,,
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
1 -	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS					n/a
	TOTAL APPROPRIATIONS	-	-	-		11/4
7,688	TOTAL NET EXPENDITURE	11,202		(8,519)	2,683	(76)
	TOTAL NET EXPENDITURE	11,202	-	(8,519)	2,683	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,202	-	(8,519)	2,683	
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	11,202	-	(8,519)	2,683	(76) £000's
* OTHER VA Strategic bud Care Packag	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,202	-	(8,519)	2,683	(76)
* OTHER VA Strategic bud Care Packag	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands e Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	(76) £000's
* OTHER VA Strategic bud Care Packag	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands e Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	(76) £000's
* OTHER VA Strategic bud Care Packag	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands e Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	(76) £000's
* OTHER VA Strategic bud Care Packag	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands e Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	(76) £000's
* OTHER VA Strategic bud Care Packag	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands e Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	(76) £000's
* OTHER VA Strategic bud Care Packag	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands e Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	(76) £000's 1,387 380
* OTHER VA Strategic bud Care Packag Growth to rep	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding	11,202	-	(8,519)	2,683	(76) £000's
* OTHER VA Strategic bud Care Packag Growth to rep	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands e Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	(76) £000's 1,387 380
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana.	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure	11,202	-	(8,519)	2,683	(76) £000's 1,387 380  1,767 (1,387) (42)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana.	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance clace Public Health Funding  Iget - agreed additional income / savings growth to replace Public Health Funding	11,202	-	(8,519)	2,683	(76) £000's 1,387 380  1,767 (1,387) (42)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana.	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure	11,202	-	(8,519)	2,683	(76) £000's 1,387 380  1,767 (1,387) (42)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana.	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure	11,202	-	(8,519)	2,683	(76) £000's 1,387 380  1,767 (1,387) (42)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana.	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure	11,202	-	(8,519)	2,683	(76) £000's 1,387 380  1,767 (1,387) (42)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana.	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure	11,202	-	(8,519)	2,683	(76) £000's 1,387 380  1,767 (1,387) (42)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana.	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure	11,202	-	(8,519)	2,683	(76) £000's 1,387 380 1,767 (1,387) (42) (380)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana.	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance blace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding	11,202	-	(8,519)	2,683	(76) £000's 1,387 380  1,767 (1,387) (42)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding			(8,519)	2,683	(76) £000's 1,387 380  1,767 (1,387) (42) (380)  (1,809)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance clace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Iget - agreed additional income / savings Igenerate Restructure Public Health Funding  Igenerate Recharges (EXP)			(8,519)	2,683	(76) £000's 1,387 380 1,767 (1,387) (42) (380) (1,809) (4,972) (406)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Cc Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance clace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Coe changes Proprate Recharges (EXP) Irement to Cover Block Contract to Older People Commistirement to Provider Service (ASCH 2.5)	ssioning (ASCH		(8,519)	2,683	(76) £000's 1,387 380 1,767 (1,387) (42) (380) (1,809) (4,972) (406) (380)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance clace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Iget - agreed additional income / savings Igenerate Restructure Public Health Funding  Igenerate Recharges (EXP)	ssioning (ASCH		(8,519)	2,683	(76) £000's 1,387 380 1,767 (1,387) (42) (380) (1,809) (4,972) (406) (380)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding Igement Restructure Public Health Funding  Iget - agreed additional income / savings Igenerate Restructure Public Health Funding  Igenerate Recharges (EXP) Igenera	ssioning (ASCH		(8,519)	2,683	(76) £000's 1,387 380 1,767 (1,387) (42) (380) (4,972) (406) (380) (4,000) 1,433
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance olace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Iget - agreed additional income / savings prove the replace Public Health Funding Igement Restructure Public Health Funding  Iget - agreed additional income / savings Igenerate Restructure Public Health Funding  Igenerate Recharges (EXP) Igenerate Recharges (EXP) Igenerate Recharges (EXP) Igenerate To Cover Block Contract to Older People Commis Igenerate To Older People Health Partnership income (ASC Igenerate To Inflation pending distribution (FPS005)	ssioning (ASCH		(8,519)	2,683	(76) £000's 1,387 380 1,767 (1,387) (42) (380) (4,972) (406) (380) (4,000) 1,433
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance olace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Iget - agreed additional income / savings prove the replace Public Health Funding Igement Restructure Public Health Funding  Iget - agreed additional income / savings Igenerate Restructure Public Health Funding  Igenerate Recharges (EXP) Igenerate Recharges (EXP) Igenerate Recharges (EXP) Igenerate To Cover Block Contract to Older People Commis Igenerate To Older People Health Partnership income (ASC Igenerate To Inflation pending distribution (FPS005)	ssioning (ASCH		(8,519)	2,683	1,767 1,767 (1,387) (42) (380) (4,972) (406) (380) (4,000) 1,433
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance olace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Iget - agreed additional income / savings prove the replace Public Health Funding Igement Restructure Public Health Funding  Iget - agreed additional income / savings Igenerate Restructure Public Health Funding  Igenerate Recharges (EXP) Igenerate Recharges (EXP) Igenerate Recharges (EXP) Igenerate To Cover Block Contract to Older People Commis Igenerate To Older People Health Partnership income (ASC Igenerate To Inflation pending distribution (FPS005)	ssioning (ASCH		(8,519)	2,683	(76) £000's 1,387 380 1,767 (1,387) (42) (380) (4,972) (406) (380) (4,000) 1,433
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands e Inflation Above Corporate Allowance olace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Iget - agreed additional income / savings prove the replace Public Health Funding Igement Restructure Public Health Funding  Iget - agreed additional income / savings Igenerate Restructure Public Health Funding  Igenerate Recharges (EXP) Igenerate Recharges (EXP) Igenerate Recharges (EXP) Igenerate To Cover Block Contract to Older People Commis Igenerate To Older People Health Partnership income (ASC Igenerate To Inflation pending distribution (FPS005)	ssioning (ASCH		(8,519)	2,683	(76) £000's 1,387 380 1,767 (1,387) (42) (380) (1,809) (4,972) (406) (380) (4,000) 1,433 (152)

DIRECTORATE: C1400D: ADULT SOCIAL CARE AND HEALTH SERVICE SUBJECTIVE SUMMARY

DIVISION: C1405E: TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE SUMMARY

# SERVICE: C1410F: ADULT SOCIAL CARE AND HEALTH DIRECTORATE

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Variations Expenditu Inflation		ORIGINAL BUDGET 2022/23	% CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
784	Employees Premises related expenditure	901	-	(42)	859	(5
166	Supplies and Services	153	-	- 1,387	- 1,540	n/a 907
	Third Party Payments	5,500	_	(3,505)	1,995	(64
-	Transfer Payments	-	-	(0,000)	-	n/s
0	Transport related expenditure	-	-	-	-	n/a
65	Recharges from other services	56	-	-	56	-
10,993	TOTAL CONTROLLABLE EXPENDITURE	6,610	-	(2,160)	4,450	n/a
	Government Grants	_			-	n/a
(7,897)	Other Grants, reimbursements and contributions	_	-	(1,387)	(1,387)	n/s
0	Customer and Client Receipts	-	-	- 1	-	n/s
-	Interest Receivable	-	-	-	-	n/a
(380)	Recharges to other services	(380)	-	-	(380)	-
(8,277)	TOTAL CONTROLLABLE INCOME	(380)	-	(1,387)	(1,767)	n/
2,716	NET CONTROLLABLE COST	6,230	_	(3,547)	2,683	n/
2,1.10	1	0,200		(0,0)	_,,	
_	Capital Charges	-	-	-	- 1	n/
_	Intangible Charges		_	-	_	n/
-	REFCUS	-	-	-	-	n/a
4,972	Corporate support services bought in	4,972	-	(4,972)	-	(100
4,972	TOTAL NON-CONTROLLABLE EXPENDITURE	4,972	-	(4,972)	-	n/a
				, , ,		
7,688	NET COST OF SERVICE	11,202	_	(8,519)	2,683	n/a
7,000	NET COOT OF CERVICE	11,202		(0,010)	2,000	11/1
_	Contributions to / (from) Earmarked Reserves		_		[	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	-	n/s
-	Financing of Capital Expenditure	-	-	-	-	n/s
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	ı	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
7,688	TOTAL NET EXPENDITURE	11,202	_	(8,519)	2,683	(76
7,688	TOTAL NET EXPENDITURE	11,202	-	(8,519)	2,683	(76
,	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud Care Packag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud Care Packag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud Care Packag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud Care Packag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud Care Packag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud Care Packag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud Care Packag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	£000's
* OTHER VA Strategic bud Care Packag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance	11,202	-	(8,519)	2,683	£000's 1,387 380
* OTHER VA Strategic bud Care Packag Growth to rep	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  olace Public Health Funding	11,202	-	(8,519)	2,683	£000's 1,387 380
* OTHER VA Strategic bud Care Packag Growth to rep	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  place Public Health Funding  Iget - agreed additional income / savings	11,202	-	(8,519)	2,683	£000's 1,387 380
* OTHER VA Strategic bud Care Packag Growth to rep	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding	11,202	-	(8,519)	2,683	£000's  1,387  380
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding  gement Restructure	11,202	-	(8,519)	2,683	£000's  1,387 380  1,767  (1,387
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding	11,202	-	(8,519)	2,683	£000's  1,387 380  1,767  (1,387
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding  gement Restructure	11,202	-	(8,519)	2,683	£000's  1,387 380  1,767  (1,387
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding  gement Restructure	11,202	-	(8,519)	2,683	£000's  1,387 380  1,767  (1,387) (42
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding  gement Restructure	11,202	-	(8,519)	2,683	£000's  1,38; 380  1,76; (1,38; (42)
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding  gement Restructure	11,202	-	(8,519)	2,683	£000's  1,387 380  1,767  (1,387) (42
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding  gement Restructure	11,202	-	(8,519)	2,683	£000's  1,387 380  1,767  (1,387) (42
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  le Inflation Above Corporate Allowance  colace Public Health Funding  Iget - agreed additional income / savings  growth to replace Public Health Funding  gement Restructure	11,202	-	(8,519)	2,683	£000's  1,387 380  1,767  (1,387 (42) (380
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana Refocusing F	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance lace Public Health Funding  Iget - agreed additional income / savings growth to replace Public Health Funding gement Restructure Public Health Funding  Coe changes	11,202	-	(8,519)	2,683	£000's  1,38' 380  1,76'  (1,38' (44) (380)
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana Refocusing F	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance blace Public Health Funding  Iget - agreed additional income / savings growth to replace Public Health Funding gement Restructure Public Health Funding  Ce changes proprate Recharges (EXP)		-	(8,519)	2,683	£000's  1,38' 380  1,76'  (1,38' (4,4') (380)  (1,800)
* OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance place Public Health Funding  Iget - agreed additional income / savings growth to replace Public Health Funding gement Restructure Public Health Funding  Ce changes proprate Recharges (EXP)  Igrement to Cover Block Contract to Older People Commit		12.6)	(8,519)	2,683	£000's  1,38' 386  1,76'  (1,38' (4') (386)  (1,809) (4,97') (400)
* OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana Refocusing F	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance colace Public Health Funding  Iget - agreed additional income / savings growth to replace Public Health Funding gement Restructure Public Health Funding  Ce changes proprate Recharges (EXP)  Irrement to Cover Block Contract to Older People Commit  Irrement to Provider Service (ASCH 2.5)	ssioning (ASCH	- 1 2.6)	(8,519)	2,683	1,76; 1,38; 38( 1,76; (1,38; (4; (38) (4,97; (40) (38)
*OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance colace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Colored Pu	ssioning (ASCH	- I 2.6)	(8,519)	2,683	1,767 (1,387 (42 (380 (1,809 (4,972 (400 (380 (4,000
*OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance colace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Coe changes Orporate Recharges (EXP)  Firement to Cover Block Contract to Older People Commi Firement to Provider Service (ASCH 2.5)  Firement to Older People Health Partnership income (ASC)  Firement for inflation pending distribution (FPS005)	ssioning (ASCH	12.6)	(8,519)	2,683	1,767 (1,387 (4,972 (406 (3,000 1,433
*OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance colace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Colored Pu	ssioning (ASCH	12.6)	(8,519)	2,683	1,767 (1,387 (4,972 (406 (3,000 1,433
*OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance colace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Coe changes Orporate Recharges (EXP)  Firement to Cover Block Contract to Older People Commi Firement to Provider Service (ASCH 2.5)  Firement to Older People Health Partnership income (ASC)  Firement for inflation pending distribution (FPS005)	ssioning (ASCH	12.6)	(8,519)	2,683	1,767 (1,387 (4,972 (406 (3,000 1,433
*OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance colace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Coe changes Orporate Recharges (EXP)  Firement to Cover Block Contract to Older People Commi Firement to Provider Service (ASCH 2.5)  Firement to Older People Health Partnership income (ASC)  Firement for inflation pending distribution (FPS005)	ssioning (ASCH	12.6)	(8,519)	2,683	1,767 (1,387 (4,972 (406 (3,000 1,433
*OTHER VA Strategic bud Care Packag Growth to rep  Strategic bud Removal of g Senior Mana Refocusing F  Other resour Removed Co Permanent V Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance colace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Coe changes Orporate Recharges (EXP)  Firement to Cover Block Contract to Older People Commi Firement to Provider Service (ASCH 2.5)  Firement to Older People Health Partnership income (ASC)  Firement for inflation pending distribution (FPS005)	ssioning (ASCH	1 2.6)	(8,519)	2,683	1,387 380 1,387 380 (1,387 (42 (380 (4,972 (406 (380 (4,000 1,433 (152
*OTHER VA Strategic bud Care Packag Growth to rep Strategic bud Removal of g Senior Mana Refocusing F Other resour Removed Co Permanent V Permanent V Permanent V Permanent V	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands le Inflation Above Corporate Allowance colace Public Health Funding  Iget - agreed additional income / savings prowth to replace Public Health Funding gement Restructure Public Health Funding  Coe changes Orporate Recharges (EXP)  Firement to Cover Block Contract to Older People Commi Firement to Provider Service (ASCH 2.5)  Firement to Older People Health Partnership income (ASC)  Firement for inflation pending distribution (FPS005)	ssioning (ASCH	- 1 2.6)	(8,519)	2,683	£000's

DIRECTORATE: C1400D: ADULT SOCIAL CARE AND HEALTH DIVISION SUMMARY

DIVISION: C1410E : ADULT SOCIAL CARE AND HEALTH

# SERVICE DESCRIPTION

ı	Social Care is an essential part of the fabric of our society. Social Care at its best enables and transforms peoples' lives whether they need suppor
ı	with mental health, because of physical disabilities, learning disabilities, or because they are becoming older and in need of additional support.

Social Care supports people to work, to socialise, to care and support family members and to play an active role in their communities and, when necessary, protects people to keep them safe from harm. To achieve this, we must target our offer and be precise in what we can affordably do for our residents and utilise peoples' strengths to maximise their independence. Where possible, we want to enable our residents to have their own front door, and to live in the borough and be connected to their communities.

### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1414F	18-65 DISABILITY	49,413	1	(4,577)	44,836	(9)
C1415F	ADULT MENTAL HEALTH AND SUBSTANCE MISUSE	9,405	-	(327)	9,078	(3)
C1416F	PROVIDER SERVICES	7,058	-	121	7,179	2
C1417F	OBC COMMISSIONING	5,894	-	(348)	5,546	(6)
C1418F	LOCALITIES	23,221	-	2,544	25,765	11
C1419F	18-25 DISABILITY TRANSITIONS	9,533	-	367	9,900	4
C1424F	COMMUNITY EQUIPMENT SERVICE	(478)	-	345	(133)	(72)
C1426F	ADULT SAFEGUARDING AND QUALITY ASSURANCE	2,782	-	-	2,782	-
C1440F	LIFE SERVICES	2,019	-	152	2,171	8
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	108,847	-	(1,723)	107,124	(2)

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAF	FTE STAFF	FTE STAFF
18-65 DISABILITY	58.4	58.4	-
ADULT MENTAL HEALTH AND SUBSTANCE MISUSE	64.5	64.5	-
PROVIDER SERVICES	217.6	217.6	-
OBC COMMISSIONING	-	-	-
LOCALITIES	132.3	113.3	(19.0)
18-25 DISABILITY TRANSITIONS	-	18.0	18.0
COMMUNITY EQUIPMENT SERVICE			-
ADULT SAFEGUARDING AND QUALITY ASSURANCE	39.0	39.0	-
LIFE SERVICES	-	19.0	19.0
TOTAL FTE STAFF	511.8	529.8	18.0

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	<b>€</b> %
23,672	Employees	23,798	-	1,344	25,142	6
	Premises related expenditure Supplies and Services	212	-	5	217	2
	Third Party Payments	1,345 94,170	-	207 6,319	1,551 100,489	15 7
	Transfer Payments	23,919	_	(12,222)	11,697	(51)
	Transport related expenditure	63	-	47	110	75
	Recharges from other services	586	-	(27)	559	(5)
	TOTAL CONTROLLABLE EXPENDITURE	144,092	-	(4,327)	139,765	n/a
(1,047)		(1,044)	-	- 4,375	(1,044)	(24)
	Other Grants, reimbursements and contributions Customer and Client Receipts	(13,988) (17,420)	-	(1,586)	(9,613) (19,006)	(31) 9
-	Interest Receivable	-	-	-	(10,000)	n/a
(4,025)	Recharges to other services	(2,737)	-	(241)	(2,978)	9
(33,786)	TOTAL CONTROLLABLE INCOME	(35,189)	-	2,548	(32,641)	n/a
114,361	NET CONTROLLABLE COST	108,903	-	(1,779)	107,124	n/a
		050		(0.50)		(122
242	Capital Charges Intangible Charges	252	-	(252)	-	(100) n/a
	REFCUS	[	_			n/a n/a
(308)	Corporate support services bought in	(308)	-	308	-	(100)
(66)	TOTAL NON-CONTROLLABLE EXPENDITURE	(56)	-	56	-	n/a
444.005	NET COST OF SERVICE	400.047	_	(4.700)	407.404	/-
114,295	NET COST OF SERVICE	108,847	-	(1,723)	107,124	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
	Contribution to / (from) General Balances	_	-	-	-	n/a
_	TOTAL APPROPRIATIONS	-	_	-	-	n/a
114,295	TOTAL NET EXPENDITURE	108,847	-	(1,723)	107,124	(2)
	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands nd projected Demographic and Cost Pressures					5,268
	nd Cost in Block Contracts					264
						5,532
	dget - agreed additional income / savings					,
	d stretch savings - Operational Budget					(10,784)
	es and Charges Review ontracts - Outcomes Based Commissioning					(441) (586)
	Block Contract- Beds released to self funders					(264)
Savings Rev	iew of Children with Disabilities Care Packages					(260)
011						(12,335)
Other resour Permanent V	<u>ce changes</u> /irement from Directorate (ASCH 1.2)					380
	sets Depreciation Charges					(252)
Permanent V	/irement to cover Block Contract to Older People Commiss		1.3)			406
IPermanent \/	/irement to Older People Health Partnership income (ASCI		nilitiae Donart	ment. CVDE 1	3.6	3,999 38
	dant Dealianment of Pusiness Support salaries from Obil-	ı <del>c</del> ıı vvilli Disab			υ.υ	. აგ
Virement Bud	dget Realignment of Business Support salaries from Childi dget Realignment of Transition salaries from Children With		epartment - C	YPE 2.4		251
Virement Bud Virement Bud	dget Realignment of Business Support salaries from Childi dget Realignment of Transition salaries from Children With dget Realignment of Growth and Savings from Children W	n Disabilities D				251 168
Virement Bud Virement Bud Virement Bud Removed Co	dget Realignment of Transition salaries from Children With dget Realignment of Growth and Savings from Children W orporate Recharges (Income)	n Disabilities D				168 308
Virement Bud Virement Bud Virement Bud Removed Co Permanent V	dget Realignment of Transition salaries from Children With dget Realignment of Growth and Savings from Children W orporate Recharges (Income) /irement - Staffing (ASCH 1.3)	n Disabilities D				168 308 152
Virement Bud Virement Bud Virement Bud Removed Co Permanent V	dget Realignment of Transition salaries from Children With dget Realignment of Growth and Savings from Children W orporate Recharges (Income)	n Disabilities D				168 308 152
Virement Bud Virement Bud Virement Bud Removed Co Permanent V Additional Fe	dget Realignment of Transition salaries from Children With dget Realignment of Growth and Savings from Children W orporate Recharges (Income) /irement - Staffing (ASCH 1.3)	n Disabilities D				168 308 152 (369)

SERVICE: C1414F: 18-65 DISABILITY

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET		ire on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Farada a a	£000's	£000's	£000's	£000's	%
3,149	Employees Premises related expenditure	2,485	-	824	3,309	33 n/
41	Supplies and Services	11	-	(3)	8	(27
	Third Party Payments	36,482	_	6,306	42,788	17
	Transfer Payments	19,203	-	(11,488)	7,715	(60
	Transport related expenditure	4	-	1	5	25
	Recharges from other services	116	-	(6)	110	(5
57,549	TOTAL CONTROLLABLE EXPENDITURE	58,301	-	(4,366)	53,935	n/
(979)	Government Grants	(979)	-	-	(979)	
	Other Grants, reimbursements and contributions	(3,362)	-	-	(3,362)	-
	Customer and Client Receipts	(4,547)	-	(211)	(4,758)	5
	Interest Receivable	-	-	-	-	n/
	Recharges to other services	-	-	-	-	n/
(6,890)	TOTAL CONTROLLABLE INCOME	(8,888)	-	(211)	(9,099)	n/
50.659	NET CONTROLLABLE COST	40.440	_	(4.577)	44.000	
50,659	NET CONTROLLABLE COST	49,413	-	(4,577)	44,836	n/
	Capital Charges	- 1	-	-	-	n/
	Intangible Charges	-	-	-	-	n/
	REFCUS	-	-	-	-	n/
	Corporate support services bought in	-	-	-	-	n/
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/
50,659	NET COST OF SERVICE	49,413	_	(4,577)	44,836	n/
·		, ,		( , ,	,	
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/:
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-		n/a n/a
		<del>-</del>			-	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
50,659	TOTAL NET EXPENDITURE	49,413	-	(4,577)	44,836	(9
* OTHER VA						
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud						
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					1,219
Strategic bud Growth to fun	get - agreed pressures / service demands Id projected Demographic and Cost Pressures  get - agreed additional income / savings					1,219
Strategic bud Growth to fun Strategic bud Baseline and	get - agreed pressures / service demands  Indiginal projected Demographic and Cost Pressures  Indiginal projected Demographic and Cost Pressures  Indiginal projected additional income / savings  Indiginal projected additional income / savings  Indiginal projected additional income / savings					1,219 1,219 (5,58 <sup>2</sup>
Strategic bud Growth to fun Strategic bud Baseline and	get - agreed pressures / service demands Id projected Demographic and Cost Pressures  get - agreed additional income / savings					1,219 1,219 (5,58 <sup>2</sup>
Strategic bud Growth to fun Strategic bud Baseline and	get - agreed pressures / service demands  Indiginal projected Demographic and Cost Pressures  Indiginal projected Demographic and Cost Pressures  Indiginal projected additional income / savings  Indiginal projected additional income / savings  Indiginal projected additional income / savings					1,219 1,219 (5,58 <sup>2</sup>
Strategic bud Growth to fun Strategic bud Baseline and	get - agreed pressures / service demands  Indiginal projected Demographic and Cost Pressures  Indiginal projected Demographic and Cost Pressures  Indiginal projected additional income / savings  Indiginal projected additional income / savings  Indiginal projected additional income / savings					1,219 1,219 (5,58 <sup>2</sup>
Strategic bud Growth to fun Strategic bud Baseline and	get - agreed pressures / service demands  Indiginal projected Demographic and Cost Pressures  Indiginal projected Demographic and Cost Pressures  Indiginal projected additional income / savings  Indiginal projected additional income / savings  Indiginal projected additional income / savings					1,219 1,219 (5,584
Strategic bud Growth to fun Strategic bud Baseline and	get - agreed pressures / service demands  Indiginal projected Demographic and Cost Pressures  Indiginal projected Demographic and Cost Pressures  Indiginal projected additional income / savings  Indiginal projected additional income / savings  Indiginal projected additional income / savings					1,219 1,219 (5,584
Strategic bud Growth to fun Strategic bud Baseline and	get - agreed pressures / service demands  Indiginal projected Demographic and Cost Pressures  Indiginal projected Demographic and Cost Pressures  Indiginal projected additional income / savings  Indiginal projected additional income / savings  Indiginal projected additional income / savings					1,219 1,219 (5,584
Strategic bud Growth to fun Strategic bud Baseline and	get - agreed pressures / service demands  Indiginal projected Demographic and Cost Pressures  Indiginal projected Demographic and Cost Pressures  Indiginal projected additional income / savings  Indiginal projected additional income / savings  Indiginal projected additional income / savings					1,219 1,219 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands Ind projected Demographic and Cost Pressures  Index of the service demands Index of the service demands Index of the services Index of					1,219 1,219 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,219 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands Ind projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,215 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,215 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,215 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,219 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,219 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,219 (5,584 (116
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,219 (5,584 (110
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					1,219 (5,584 (116 (5,700 (96
Strategic bud Growth to fun  Strategic bud Baseline and Savings -Fee	get - agreed pressures / service demands ad projected Demographic and Cost Pressures  get - agreed additional income / savings stretch savings - Disabilities Operational Budget s and Charges Review					£000's  1,219  1,219  (5,584 (116)  (5,700) (96)

# SERVICE: C1415F: ADULT MENTAL HEALTH AND SUBSTANCE MISUSE

	I	ORIGINAL	Variations	in Lovel -f	ORIGINAL	
FORECAST		BUDGET		in Level of	BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
=		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
2,813	Employees	3,136	-	-	3,136	-
-	Premises related expenditure	-	-	-	- 40	n/a
	Supplies and Services Third Party Payments	16 8,058	-	(242)	16	- (4
	Transfer Payments	569	_	(343) 16	7,715 585	(4
	Transport related expenditure	26	_	-	26	- -
	Recharges from other services	12	_	0	12	3
	TOTAL CONTROLLABLE EXPENDITURE	11,817	_	(327)	11,490	n/a
	Government Grants	(65)	_	-	(65)	-
	Other Grants, reimbursements and contributions	(1,169)	_		(03) (1,169)	_
	Customer and Client Receipts	(505)	_	_	(505)	_
-	Interest Receivable	- '	-	-	-	n/a
(982)	Recharges to other services	(673)	-	-	(673)	-
(4,152)	TOTAL CONTROLLABLE INCOME	(2,412)	-	-	(2,412)	n/a
		, , ,				
9.381	NET CONTROLLABLE COST	9,405	_	(327)	9,078	n/a
0,00.		0,.00		(02.)	0,0.0	
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
_	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
9,381	NET COST OF SERVICE	9,405	-	(327)	9,078	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-						
9,381	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	9,405	-	(327)	9,078	n/a
	TOTAL NET EXPENDITURE					(3)
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					
* OTHER VA	TOTAL NET EXPENDITURE					(3
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud Growth to fur	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Indicate projected demographic and cost pressures  Iget - agreed additional income / savings					£000's 630
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Ind projected demographic and cost pressures  Iget - agreed additional income / savings  stretch savings - Mental Health Operational Budget					£000's 630 630 (934
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Indicate projected demographic and cost pressures  Iget - agreed additional income / savings					£000's 630
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Ind projected demographic and cost pressures  Iget - agreed additional income / savings  stretch savings - Mental Health Operational Budget					£000's 630 630 (934
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Ind projected demographic and cost pressures  Iget - agreed additional income / savings  stretch savings - Mental Health Operational Budget					£000's 630 630 (934
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Ind projected demographic and cost pressures  Iget - agreed additional income / savings  stretch savings - Mental Health Operational Budget					£000's 630 630 (934
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Ind projected demographic and cost pressures  Iget - agreed additional income / savings  stretch savings - Mental Health Operational Budget					£000's 630 630 (934
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Ind projected demographic and cost pressures  Iget - agreed additional income / savings  stretch savings - Mental Health Operational Budget					£000's 630 630 (934
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Ind projected demographic and cost pressures  Iget - agreed additional income / savings  stretch savings - Mental Health Operational Budget					£000's 630 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget and Charges Review					£000's 630 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget and Charges Review					£000's 630 630 (934
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12
* OTHER VA Strategic bud Growth to fur  Strategic bud Baseline and Savings -Fee	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings stretch savings - Mental Health Operational Budget se and Charges Review					(3 £000's 630 (934 (12

SERVICE: C1416F: PROVIDER SERVICES

1		ORIGINAL	Variations	in Loyal of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	7,622	-	79	7,701	1
	Premises related expenditure Supplies and Services	(400)	_ [	5 150	216 (250)	2 (38
	Third Party Payments	1,423	_	(18)	1,405	(30
	Transfer Payments	- 1,120	-	-	- 1,100	n/a
	Transport related expenditure	6	-	(4)	2	(67
386	Recharges from other services	396	-	(21)	375	`(5
11,313	TOTAL CONTROLLABLE EXPENDITURE	9,258	-	191	9,449	n/a
_	Government Grants	-	-	-	-	n/a
(145)	Other Grants, reimbursements and contributions	(75)	-	(80)	(155)	107
(2,961)	Customer and Client Receipts	(1,278)	-	(3)	(1,281)	0
	Interest Receivable	-	-	-	-	n/a
(1,546)	Recharges to other services	(1,049)	-	215	(834)	(20)
(4,652)	TOTAL CONTROLLABLE INCOME	(2,402)	-	132	(2,270)	n/a
6,660	NET CONTROLLABLE COST	6,856	-	323	7,179	n/a
202	Canital Charges	202		(202)		(400)
	Capital Charges Intangible Charges	202		(202)	-	(100) n/a
]	REFCUS			_	]	n/a
_	Corporate support services bought in	_	_	_	_	n/a
202	TOTAL NON-CONTROLLABLE EXPENDITURE	202	_	(202)	_	n/a
	TO THE NON CONTINUE DATE OF THE PROPERTY OF TH			(202)		
6,862	NET COST OF SERVICE	7,058	-	121	7,179	n/a
	Contributions to //from) Formarked De					
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure		-	_		n/a n/a
_	Provision for Repayment of External Loans	]		_	]	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
_	TOTAL APPROPRIATIONS	_	_	_	_	n/a
_	TOTAL ALTROPRIATIONS		_		_	11/0
6,862	TOTAL NET EXPENDITURE	7,058	-	121	7,179	2
+ OTHER WA	DIATIONS IN LEVEL OF EVERNBITURE					00001
	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands					£000's
Strategic bud	iget - agreed pressures / service demands					
						_
Strategic bud	lget - agreed additional income / savings					
	es and Charges Review					(31)
	Č					(= 1)
1						
						(31
Other resour	ce changes					(31
Other resour	<u>ce changes</u> (irement from Directorate (ASCH 1.2)					,
Permanent V Removed As	firement from Directorate (ASCH 1.2) sets Depreciation Charges					380 (202
Permanent V Removed As	irement from Directorate (ASCH 1.2)					380 (202
Permanent V Removed As	firement from Directorate (ASCH 1.2) sets Depreciation Charges					380 (202
Permanent V Removed As	firement from Directorate (ASCH 1.2) sets Depreciation Charges					380 (202
Permanent V Removed As	firement from Directorate (ASCH 1.2) sets Depreciation Charges					380 (202
Permanent V Removed As	firement from Directorate (ASCH 1.2) sets Depreciation Charges					380 (202
Permanent V Removed As	firement from Directorate (ASCH 1.2) sets Depreciation Charges					380 (202
Permanent V Removed As	firement from Directorate (ASCH 1.2) sets Depreciation Charges					380 (202 (26
Permanent V Removed As Additional Fe	firement from Directorate (ASCH 1.2) sets Depreciation Charges					(31 380 (202 (26 152

SERVICE: C1417F: OBC COMMISSIONING

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's	£000's	£000's	£000's	%
	Premises related expenditure	]	_	-		n/a n/a
	Supplies and Services	1,272	_	_	1,272	-
	Third Party Payments	7,641	-	670	8,311	9
	Transfer Payments	-	-	-	- 1	n/a
	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
8,773	TOTAL CONTROLLABLE EXPENDITURE	8,913	-	670	9,583	n/a
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-		n/a
, , , , , , , , , , , , , , , , , , ,	Customer and Client Receipts	(3,030)	-	(992)	(4,022)	33
	Interest Receivable Recharges to other services	(15)	-	-	(15)	n/a -
		` '			` '	
(2,470)	TOTAL CONTROLLABLE INCOME	(3,045)	-	(992)	(4,037)	n/a
6,303	NET CONTROLLABLE COST	5,868	-	(322)	5,546	n/a
26	Capital Charges	26	-	(26)	- 1	(100)
	Intangible Charges	-	-	(=3)	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
26	TOTAL NON-CONTROLLABLE EXPENDITURE	26	-	(26)	-	n/a
6,329	NET COST OF SERVICE	5,894	-	(348)	5,546	n/a
		3,331		(= :=)	0,0.0	
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	_		n/a n/a
	TOTAL APPROPRIATIONS	_	_		_	n/a
	TOTAL AFFROFRIATIONS	-	-	-	-	11/2
6,329.00	TOTAL NET EXPENDITURE	5,894	_	(348)	5,546	(0)
		0,001	_	(340)	3,340	(6
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	0,001		(340)	3,340	
Strategic bud	get - agreed pressures / service demands	0,001		(340)	3,340	£000's
Strategic bud		0,001		(340)	3,346	
Strategic bud	get - agreed pressures / service demands	0,001	-	(340)	3,340	£000's
Strategic bud	get - agreed pressures / service demands	0,001		(340)	3,340	£000's
Strategic bud	get - agreed pressures / service demands	0,001		(340)	3,340	£000's
Strategic bud	get - agreed pressures / service demands	0,001		(340)	3,340	£000's
Strategic bud	get - agreed pressures / service demands	0,001		(040)	3,340	£000's
Strategic bud	get - agreed pressures / service demands	0,001		(040)	3,340	£000's
Strategic bud	get - agreed pressures / service demands	0,001		(340)	3,340	£000's
Strategic bud Growth to fun	get - agreed pressures / service demands d Cost in Block Contracts	0,001		(340)	3,340	£000's
Strategic bud Growth to fun	get - agreed pressures / service demands	0,001		(540)	3,340	£000's 264
Strategic bud Growth to fun  Strategic bud Review of Co Income from	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings ntracts - Outcomes Based Commissioning Block Contract- Beds released to self funders	0,001		(340)	3,340	264 264 (586) (264)
Strategic bud Growth to fun  Strategic bud Review of Co Income from	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning	0,001		(540)	3,340	£000's 264 264 (586)
Strategic bud Growth to fun  Strategic bud Review of Co Income from	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings ntracts - Outcomes Based Commissioning Block Contract- Beds released to self funders	0,001		(040)	3,340	£000's  264  264  (586 (264)
Strategic bud Growth to fun  Strategic bud Review of Co Income from	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings ntracts - Outcomes Based Commissioning Block Contract- Beds released to self funders	0,001		(540)	3,340	£000's  264  264  (586 (264
Strategic bud Growth to fun  Strategic bud Review of Co Income from	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings ntracts - Outcomes Based Commissioning Block Contract- Beds released to self funders	0,001		(540)	3,340	£000's  264  264  (586 (264
Strategic bud Growth to fun  Strategic bud Review of Co Income from	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings ntracts - Outcomes Based Commissioning Block Contract- Beds released to self funders	0,001		(540)	3,340	£000's  264  264  (586 (264
Strategic bud Growth to fun  Strategic bud Review of Co Income from	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings ntracts - Outcomes Based Commissioning Block Contract- Beds released to self funders	0,001		(540)	3,340	£000's  264  264  (586 (264
Strategic bud Strategic bud Review of Co Income from Savings -Fee	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review	0,001		(540)	3,340	£000's  264  264  (586 (264 (77
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review			(540)	3,340	£000's  264  264  (586 (264 (77)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resource Permanent V	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review			(540)	3,340	£000's  264  264  (586) (264) (77)  (927)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resourc Permanent V Removed Ass	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review  ce changes irement to cover Block Contract to Older People Commissioner (Sets Depreciation Charges)			(540)	3,340	£000's  264  (586) (264) (77)  (927)  406) (26)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resourc Permanent V Removed Ass	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review			(540)	3,340	£000's  264  264  (586) (264) (77)  (927)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resourc Permanent V Removed Ass	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review  ce changes irement to cover Block Contract to Older People Commissioner (Sets Depreciation Charges)			(540)	3,340	£000's  264  264  (586 (264 (77)  (927)  406 (266 (266)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resourc Permanent V Removed Ass	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review  ce changes irement to cover Block Contract to Older People Commissioner (Sets Depreciation Charges)			(540)	3,340	£000's  264  264  (586 (264 (77)  (927)  406 (266 (266)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resourc Permanent V Removed Ass	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review  ce changes irement to cover Block Contract to Older People Commissioner (Sets Depreciation Charges)			(540)	3,340	£000's  264  (586 (264 (77)  (927)  406 (266 (266)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resourc Permanent V Removed Ass	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review  ce changes irement to cover Block Contract to Older People Commissioner (Sets Depreciation Charges)			(540)	3,340	£000's  264  (586 (264 (77)  (927)  406 (266 (266)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resourc Permanent V Removed Ass	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review  ce changes irement to cover Block Contract to Older People Commissioner (Sets Depreciation Charges)			(540)	3,340	£000's  264  (586 (264 (77  406 (266 (65)
Strategic bud Growth to fun  Strategic bud Review of Co Income from Savings -Fee  Other resourc Permanent V Removed Ass	get - agreed pressures / service demands d Cost in Block Contracts  get - agreed additional income / savings intracts - Outcomes Based Commissioning Block Contract- Beds released to self funders s and Charges Review  ce changes irement to cover Block Contract to Older People Commissioner (Sets Depreciation Charges)				3,340	£000's  264  264  (586 (264 (77)  (927)  406 (266 (266)

SERVICE: C1418F: LOCALITIES

		LOBIOINAL			00101111	
FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
,	Employees	4,561	-	1	4,562	0
	Premises related expenditure Supplies and Services	11	-	1	11	n/a 5
	Third Party Payments	34,502	_	(1,810)	32,692	(5)
	Transfer Payments	1,098	-	711	1,809	65
	Transport related expenditure	24	-	-	24	-
42	Recharges from other services	3	-	-	3	-
40,593	TOTAL CONTROLLABLE EXPENDITURE	40,199	-	(1,098)	39,101	n/a
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(8,632)	-	4,455	(4,177)	(52)
(8,363)	Customer and Client Receipts	(7,356)	-	(347)	(7,703)	5
(1.455)	Interest Receivable Recharges to other services	(1,000)	-	(456)	(1,456)	n/a 46
	TOTAL CONTROLLABLE INCOME	(16,988)	_	3,652	(13,336)	n/a
(13,993)	TOTAL CONTROLLABLE INCOME	(10,966)	-	3,002	(13,330)	II/a
26,598	NET CONTROLLABLE COST	23,211	-	2,554	25,765	n/a
-	Capital Charges	10	_	(10)	_	(100)
_	Intangible Charges	-	-	(10)		(100) n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	10	-	(10)	-	n/a
26,598	NET COST OF SERVICE	23,221	-	2,544	25,765	n/a
.,				,-		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
_	Contribution to / (from) General Balances		-	-		n/a
_	TOTAL APPROPRIATIONS	-	_	_	-	n/a
00.500		1 00 004		0.514		
26,598	TOTAL NET EXPENDITURE	23,221	-	2,544	25,765	11
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					0.500
Growth to fur	nd projected Demographic and Cost Pressures					2,599
						2,599
	dget - agreed additional income / savings					
	I stretch savings - Older People Operational Budget					(3,700)
Savings -Fee	es and Charges Review					(187)
						(3,887)
Other resour		011.4.0)				2 22 -
	/irement to Older People Health Partnership income (AS) set Depreciation Charges	UH 1.2)				3,999
						(10) (156)
Remove Ass						( )
Remove Ass	es and Charges					
Remove Ass						
Remove Ass						
Remove Ass						
Remove Ass						
Remove Ass						3,833
Remove Ass Additional Fe						3,833 <b>2,544</b>

SERVICE: C1419F: 18-25 DISABILITY TRANSITIONS

		ORIGINAL	Variations	in Loyal of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
981	Employees	665	-	289	954	43
_	Premises related expenditure Supplies and Services	_	-	_		n/a n/a
	Third Party Payments	6,031	_	1,514	7,545	25
	Transfer Payments	3,049	_	(1,461)	1,588	(48
	Transport related expenditure	-	-	50	50	n/a
0	Recharges from other services	-	-	-	-	n/a
10,229	TOTAL CONTROLLABLE EXPENDITURE	9,745	-	392	10,137	n/a
_	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(226)	Customer and Client Receipts	(226)	-	(11)	(237)	5
-	Interest Receivable	-	-	-	-	n/a
(27)	Recharges to other services	-	-	-	-	n/a
(253)	TOTAL CONTROLLABLE INCOME	(226)	-	(11)	(237)	n/a
9,976	NET CONTROLLABLE COST	9,519	-	381	9,900	n/a
14	Capital Charges	14		(14)		(100
14	Intangible Charges	14	_	(14)		(100 <u>)</u> n/a
_	REFCUS		_	_	]	n/a
_	Corporate support services bought in		-		[ . ]	n/a
14	TOTAL NON-CONTROLLABLE EXPENDITURE	14	_	(14)	-	n/a
	TOTAL NON-SONTHOLEADEL EXILENDITORE			(11)	_	11/0
9,990	NET COST OF SERVICE	9,533	-	367	9,900	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	-		_		n/a
	TOTAL ALL NOT MATIONS			_	_	11/2
9,990	TOTAL NET EXPENDITURE	9,533	-	367	9,900	4
+ OTUED \/A						
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud						
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					761
Strategic bud Growth to fur	get - agreed pressures / service demands nd projected demographic and cost pressures					761
Strategic bud Growth to fur	get - agreed pressures / service demands					761 761
Strategic bud Growth to fur  Strategic bud Savings Revi	get - agreed pressures / service demands nd projected demographic and cost pressures					761 761 (260
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi	get - agreed pressures / service demands nd projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages					761 761 (260 (566
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi	get - agreed pressures / service demands nd projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget					761 761 (260 (566
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi	get - agreed pressures / service demands nd projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget					761 761 (260 (566
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi	get - agreed pressures / service demands nd projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget					761 761 (260 (566
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi	get - agreed pressures / service demands nd projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget					761 761 (260 (566
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi	get - agreed pressures / service demands nd projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget					761 761 (260 (566
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi	get - agreed pressures / service demands nd projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget					761 761 (260 (566 (6
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings iew of Children with Disabilities Care Packages ings - Transitions Operational Budget es and Charges Review					761 761 (260 (566 (6
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resourd Removed As	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings iew of Children with Disabilities Care Packages ings - Transitions Operational Budget es and Charges Review  ce changes sets Depreciation Charges					761 761 (260 (566 (6
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resourd Removed As Virement Tra	get - agreed pressures / service demands and projected demographic and cost pressures  Index - agreed additional income / savings aiew of Children with Disabilities Care Packages aings - Transitions Operational Budget are and Charges Review  Ce changes sets Depreciation Charges ansfer 1 FTE Business Support from Commissioning and S					761 (260 (566 (6
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resourd Removed As Virement Tra	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget les and Charges Review  ce changes sets Depreciation Charges nsfer 1 FTE Business Support from Commissioning and S nsfer 11 FTE from Social Work with Families and 0-17 Ch	ildren with Dis	abilities - CYF	PE 2.4		761 761 (260 (566 (6
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resoura Removed As Virement Tra Virement Tra	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget les and Charges Review  ce changes sets Depreciation Charges nsfer 1 FTE Business Support from Commissioning and S nsfer 11 FTE from Social Work with Families and 0-17 Ch nsfer 2021/22 care packages growth and savings from So	ildren with Dis	abilities - CYF	PE 2.4		761 761 (260 (566 (6 (832 (14 38 251 168
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resoura Removed As Virement Tra Virement Tra	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget les and Charges Review  ce changes sets Depreciation Charges nsfer 1 FTE Business Support from Commissioning and S nsfer 11 FTE from Social Work with Families and 0-17 Ch	ildren with Dis	abilities - CYF	PE 2.4		761 761 (260 (566 (6 (832 (14 38 251 168
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resoura Removed As Virement Tra Virement Tra	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget les and Charges Review  ce changes sets Depreciation Charges nsfer 1 FTE Business Support from Commissioning and S nsfer 11 FTE from Social Work with Families and 0-17 Ch nsfer 2021/22 care packages growth and savings from So	ildren with Dis	abilities - CYF	PE 2.4		761 761 (260 (566 (6 (832 (14 38 251 168
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resoura Removed As Virement Tra Virement Tra	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget les and Charges Review  ce changes sets Depreciation Charges nsfer 1 FTE Business Support from Commissioning and S nsfer 11 FTE from Social Work with Families and 0-17 Ch nsfer 2021/22 care packages growth and savings from So	ildren with Dis	abilities - CYF	PE 2.4		761 761 (260 (566 (6 (832 (14 38 251 168
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resoura Removed As Virement Tra Virement Tra	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget les and Charges Review  ce changes sets Depreciation Charges nsfer 1 FTE Business Support from Commissioning and S nsfer 11 FTE from Social Work with Families and 0-17 Ch nsfer 2021/22 care packages growth and savings from So	ildren with Dis	abilities - CYF	PE 2.4		761 (260 (566 (6 (832 (14 38 251 168 (5
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed  Other resoura Removed As Virement Tra Virement Tra	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget les and Charges Review  ce changes sets Depreciation Charges nsfer 1 FTE Business Support from Commissioning and S nsfer 11 FTE from Social Work with Families and 0-17 Ch nsfer 2021/22 care packages growth and savings from So	ildren with Dis	abilities - CYF	PE 2.4		761 (260 (566 (6 (832 (14 38 251 168 (5
Strategic bud Growth to fur  Strategic bud Savings Revi Baseline savi Savings - Fed Other resoura Removed As Virement Tra Virement Tra Additional Fe	get - agreed pressures / service demands and projected demographic and cost pressures  liget - agreed additional income / savings liew of Children with Disabilities Care Packages lings - Transitions Operational Budget les and Charges Review  ce changes sets Depreciation Charges nsfer 1 FTE Business Support from Commissioning and S nsfer 11 FTE from Social Work with Families and 0-17 Ch nsfer 2021/22 care packages growth and savings from So	ildren with Dis	abilities - CYF	PE 2.4		£000's  761  (260 (566 (6)  (832  (14 38 251 168 (5) 438

SERVICE: C1424F: COMMUNITY EQUIPMENT SERVICE

FORECAST		ORIGINAL	Variations	in Laval of	OBICINAL	
		BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
00001		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's	£000's	£000's	£000's	% -
3	Premises related expenditure	- 308		-	306	n/a
	Supplies and Services	-	-	59	59	n/a
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	-	-	-	-	n/a n/a
	TOTAL CONTROLLABLE EXPENDITURE	308	-	59	267	n/a
					367	
	Government Grants Other Grants, reimbursements and contributions	-	-	-		n/a n/a
I	Customer and Client Receipts	(478)	_	(22)	(500)	5
	Interest Receivable	- '	-	`-´	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(478)	TOTAL CONTROLLABLE INCOME	(478)	-	(22)	(500)	n/a
(170)	NET CONTROLLABLE COST	(170)	-	37	(133)	n/a
	Conital Charges					
	Capital Charges Intangible Charges	-	-	-	•	n/a n/a
	REFCUS		-	-	[	n/a
	Corporate support services bought in	(308)	-	308	-	(100)
(308)	TOTAL NON-CONTROLLABLE EXPENDITURE	(308)	-	308	-	n/a
(470)		(470)		0.15		
(478)	NET COST OF SERVICE	(478)	-	345	(133)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(478)	TOTAL NET EXPENDITURE	(478)	-	345	(133)	(72)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
Growth to fun	nd Demographic and Inflation Pressures					59
						59
	lget - agreed additional income / savings				ļ	59
	lget - agreed additional income / savings s and Charges Review					59 (12)
					,	
					,	
						(12
Savings -Fee	es and Charges Review					(12
Savings -Fee	ce changes proprate Recharges (Income)					(12
Savings -Fee	es and Charges Review					
Savings -Fee	ce changes proprate Recharges (Income)					(12
Savings -Fee	ce changes proprate Recharges (Income)					(12
Savings -Fee	ce changes proprate Recharges (Income)					(12
Savings -Fee	ce changes proprate Recharges (Income)					(12
Savings -Fee	ce changes proprate Recharges (Income)					(12
Savings -Fee	ce changes proprate Recharges (Income)					(12 (12 308 (10
Savings -Fee	ce changes proprate Recharges (Income)					(12

SERVICE: C1426F: ADULT SAFEGUARDING AND QUALITY ASSURANCE

FORECAST		ORIGINAL	17 ' 1'		ODIONIAL	
		BUDGET	Variations Expenditu	in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
2021/22	DESCRIPTION	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,431	-	-	2,431	-
	Premises related expenditure	1	_	_	1	_
505	Supplies and Services	379	_	_	379	_
	Third Party Payments	-	_	_	-	n/a
	Transfer Payments	_	_	_	_	n/a
	Transport related expenditure	3	_	_	3	-
	Recharges from other services	58	-	-	58	_
	TOTAL CONTROLLABLE EXPENDITURE	2,872		-	2,872	n/a
					2,072	
- (00)	Government Grants	- (00)	-	-	-	n/a
(68)	Other Grants, reimbursements and contributions	(90)	-	-	(90)	-,
-	Customer and Client Receipts	- 1	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
(68)	TOTAL CONTROLLABLE INCOME	(90)	-	-	(90)	n/a
2.782	NET CONTROLLABLE COST	2,782	_	_	2,782	n/a
		_,			_,,.	
_	Capital Charges	-	_	_	-	n/a
I -	Intangible Charges	[]	[ ]	_	[]	n/a
_	REFCUS		-	_	[]	n/a
1	Corporate support services bought in		-	_	]	n/a
		+				
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
	T	1				
2,782	NET COST OF SERVICE	2,782	-	-	2,782	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	_	-	_	-	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	T	1				
2,782	TOTAL NET EXPENDITURE	2,782	-	-	2,782	-
	RIATIONS IN LEVEL OF EXPENDITURE					
Strategic buc						£000's
	dget - agreed pressures / service demands					£000's
	dget - agreed pressures / service demands					£000's
	dget - agreed pressures / service demands					£000's
	dget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
Strategic buc	dget - agreed pressures / service demands					£000's
Strategic buc						£000's
Strategic bud						£000's
Strategic buc						£000's
Strategic bud						£000's
Strategic buc						£000's
Strategic buc						£000's
Strategic bud						£000's
Strategic bud						£000's
Strategic bud						£000's
Strategic bud						£000's
Strategic bud	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
	dget - agreed additional income / savings					-
Other resour	dget - agreed additional income / savings					-

SERVICE: C1440F : LIFE SERVICES

FORECAST 2021/22 DESCRIPTION £000's	ORIGINAL				
2021/22 DESCRIPTION £000's			in Level of	ORIGINAL	
£000's	BUDGET		ure on (A)  * Other	BUDGET	%
	2021/22	Inflation (B)		2022/23 (D)	CHANGE €
	(A) £000's	£000's	(C) £000's	£000's	%
2,741 Employees	2,589	-	152	2,741	6
- Premises related expenditure	-	-	-	_ ´ -	n/a
224 Supplies and Services	56	-	-	56	-
33 Third Party Payments	33	-	-	33	-
- Transfer Payments	-	-	-	-	n/a
(0) Transport related expenditure		-	-		n/a
1 Recharges from other services	1	-	-	1	-
2,999 TOTAL CONTROLLABLE EXPENDITURE	2,679	-	152	2,831	n/a
- Government Grants	-	-	-	-	n/a
(828) Other Grants, reimbursements and contributio	` '	-	-	(660)	
- Customer and Client Receipts	-	-	-	-	n/a
- Interest Receivable - Recharges to other services	_	-	-		n/a n/a
	(000)			(000)	
(828) TOTAL CONTROLLABLE INCOME	(660)	-	-	(660)	n/a
2,171 NET CONTROLLABLE COST	2,019	-	152	2,171	n/a
			I		,
- Capital Charges - Intangible Charges	-	-	-	-	n/a
- Intangible Charges - REFCUS		-	_		n/a n/a
- Corporate support services bought in	-	-	_		n/a
- TOTAL NON-CONTROLLABLE EXPENDITU	RE -	-	_		n/a
- IOTAL NON-CONTROLLABLE EXPENDITO	-	-	_	-	11/2
2.171 NET COST OF SERVICE	2.019	_	152	2,171	n/a
2,171 NET COST OF SERVICE	2,019		132	2,171	11/6
-   Contributions to / (from) Earmarked Reserves	-	_	_		n/a
- Contributions to / (from) Capital Reserves:	_	_	_		n/a
- Financing of Capital Expenditure	_	_	_	-	n/a
- Provision for Repayment of External Loans	-	-	-	-	n/a
- Contribution to / (from) General Balances	-	-	-	-	n/a
- TOTAL APPROPRIATIONS	-	-	-	-	n/a
	L				
2,171 TOTAL NET EXPENDITURE	2,019	-	152	2,171	8
	•				
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed pressures / service demands					
1					
Strategic budget - agreed additional income / savings					-
Strategic budget - agreed additional income / savings					-
Strategic budget - agreed additional income / savings					-
Strategic budget - agreed additional income / savings					<u>-</u>
Strategic budget - agreed additional income / savings					
Strategic budget - agreed additional income / savings					
Strategic budget - agreed additional income / savings					<u> </u>
Strategic budget - agreed additional income / savings					
Strategic budget - agreed additional income / savings					-
Strategic budget - agreed additional income / savings					-
					-
Strategic budget - agreed additional income / savings  Other resource changes Permanent Virement - Staffing (ASCH 1.3)					- 152
Other resource changes					- 152
Other resource changes					- 152
Other resource changes					- 152
Other resource changes					
Other resource changes					- 152
Other resource changes					- 152
Other resource changes					- 152
Other resource changes					
Other resource changes					- 152

DIRECTORATE: C1400D: ADULT SOCIAL CARE AND HEALTH **DIVISION SUMMARY** 

DIVISION: C1420E: ADULT SOCIAL CARE POLICY AND IMPROVEMENT

### SERVICE DESCRIPTION

In delivering and commissioning services we want to achieve the best value and the most cost-effective means of delivering high quality. This will be achieved through rigorous application of each stage of the commissioning cycle. This is important, not just because local authorities are receiving less funding from government to provide care, but also because most people using support services contribute to the cost, and many thousands of people in Croydon fund their own care entirely. We have a regulatory role to ensure that the quality of the market is also good for people who self-fund and those who are placed in Croydon by other authorities or organisations.

The improvement service is focussed on enabling the Directorate to analyse, plan and deliver the business development and improvement plan. This includes Directorate strategic governance and assurance to internal and external functions. It also enables proposals, monitoring and implementation of growth, cost of care, savings, fees and charges and capital investment.

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1422F	ADULT SOCIAL CARE BUSINESS AND SERVICE COMPLIAN	3,636	-	248	3,884	7
C1430F	ADULT SOCIAL CARE IMPROVEMENT	1,803	-	(1,280)	523	(71
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE			(4.000)	4.40=	//0
	TOTAL NET EXPENDITURE	5,439	-	(1,032)	4,407	(19

### STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2021/22 FTE STAFF	ORIGINAL BUDGET 2022/23 FTE STAFF	CHANGE IN FTE FTE STAFF
ADULT SOCIAL CARE BUSINESS AND SERVICE COMPLIANCE	46.4	99.7	53.3
ADULT SOCIAL CARE IMPROVEMENT	11.0	17.0	6.0
TOTAL FTE STAFF	57.4	116.7	59.3

DIRECTORATE: C1400D: ADULT SOCIAL CARE AND HEALTH
DIVISION: C1420E: ADULT SOCIAL CARE POLICY AND IMPROVEMENT

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Variations i Expenditu Inflation		ORIGINAL BUDGET 2022/23	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
	Employees	3,990	-	1,153	5,143	29
	Premises related expenditure	-	-	- (005)	-	n/a
	Supplies and Services Third Party Payments	1,988	-	( <mark>905)</mark> 779	1,083 1,092	(46 249
	Transfer Payments	-	-	-	1,032	248 n/
	Transport related expenditure	-	-	-	-	n/
	Recharges from other services	7,520	-		7,520	-
	TOTAL CONTROLLABLE EXPENDITURE	13,811	-	1,027	14,838	n/
	Government Grants Other Grants, reimbursements and contributions	(7,337)	-	(946)	(946) (7,337)	n/ -
	Customer and Client Receipts	(273)	-	(13)	(286)	5
	Interest Receivable	-	-	`-	` - [	n/
, , ,	Recharges to other services	(762)	-	(1,100)	(1,862)	144
(9,259)	TOTAL CONTROLLABLE INCOME	(8,372)	-	(2,059)	(10,431)	n/
5,340	NET CONTROLLABLE COST	5,439	-	(1,032)	4,407	n/
	Capital Charges				_	n
	Intangible Charges	[	-	-	-	n/ n/
-	REFCUS	-	-	-	-	n/
	Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE			-		n/
5,340	NET COST OF SERVICE	5,439	-	(1,032)	4,407	n/
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/ n/
-	Contribution to / (from) General Balances	_	-			n/
- '	TOTAL APPROPRIATIONS	-	-	-	-	n/s
			-	-		n/ (19
5,340	TOTAL NET EXPENDITURE	5,439			4,407	(19
5,340 T	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE			-		
5,340  * OTHER VAF Strategic budy Financial Asso	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements			-		£000's
5,340  * OTHER VAF Strategic budy Financial Asso	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands			-		£000's
5,340  * OTHER VAF Strategic budy Financial Asso	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements			-		£000's
5,340  * OTHER VAF Strategic budy Financial Asso	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements			-		(19
5,340  * OTHER VAF Strategic budy Financial Asso	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements			-		£000's
5,340  * OTHER VAF Strategic budy Financial Asso	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements			-		£000's
5,340  * OTHER VAF Strategic budy Financial Asso	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements			-		£000's
* OTHER VAR Strategic budg Financial Ass Market Sustai	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant			-		£000's
* OTHER VAF Strategic budg Financial Assi Market Sustai	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings			-		£000's 300 946
* OTHER VAR Strategic budd Financial Asso Market Sustai	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services			-		£000's 300 946
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Feet	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review			-		(19 £000's 300 946 1,246 (12
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services			-		(1) £000's 300 946 1,246 (1) (1) (946
* OTHER VAF Strategic budd Financial Assi Market Sustai  Strategic budd Saving - Rest Savings - Fee Market Sustai Innovation Bu	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant			-		1,246 (15) (12) (12) (94) (18)
* OTHER VAF Strategic budd Financial Assi Market Sustai  Strategic budd Saving - Rest Savings - Fee Market Sustai Innovation Bu	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant  dget Reduction			-		1,246 (15) (12) (12) (94) (18)
* OTHER VAF Strategic budd Financial Assi Market Sustai  Strategic budd Saving - Rest Savings - Fee Market Sustai Innovation Bu	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant  dget Reduction			-		(1) £000's 300 946 (1) (1) (1) (946 (1) (1) (1)
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant  dget Reduction vings Project Management Costs			-		1,246 (12 (12 (13 (14) (14) (18) (1,10)
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant  dget Reduction vings Project Management Costs			-		(1) £000's 300 946 (1,246 (1,246 (1,100 (2,246)
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav  Other resourc Permanent Vi	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant dget Reduction vings Project Management Costs  se changes			-		£000's 300 946
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav  Other resourc Permanent Vi	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant dget Reduction vings Project Management Costs  se changes rements- Staffing 2021/22			-		(15 £000's 300 946 (1,246 (1,100 (2,246) (2,246)
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav  Other resourc Permanent Vi	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant dget Reduction vings Project Management Costs  se changes rements- Staffing 2021/22			-		(15 £000's 300 946 (1,246 (1,100 (2,246) (2,246)
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav  Other resourc Permanent Vi	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant dget Reduction vings Project Management Costs  se changes rements- Staffing 2021/22			-		(15 £000's 300 946 (1,246 (1,100 (2,246) (2,246)
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav  Other resourc Permanent Vi	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant dget Reduction vings Project Management Costs  se changes rements- Staffing 2021/22			-		(15 £000's 300 946 (1,246 (1,100 (2,246) (2,246)
* OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav  Other resourc Permanent Vi	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant dget Reduction vings Project Management Costs  se changes rements- Staffing 2021/22			-		(1! £000's 300 940 (1: (1: (940 (1,100) (2,24)
5,340    * OTHER VAR Strategic budg Financial Asso Market Sustai  Strategic budg Saving - Rest Savings - Fee Market Sustai Innovation Bu Capitalise Sav Other resourc Permanent Vi	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands essments Improvements inability / Fair Cost of Care Grant  get - agreed additional income / savings ructure in Gateway Services es and Charges Review inability / Fair Cost of Care Grant dget Reduction vings Project Management Costs  se changes rements- Staffing 2021/22			-		(15 £000's 300 946 (1,246 (1,100 (2,246) (2,246)

DIRECTORATE: C1400D: ADULT SOCIAL CARE AND HEALTH
DIVISION: C1420E: ADULT SOCIAL CARE POLICY AND IMPROVEMENT

# SERVICE: C1422F: ADULT SOCIAL CARE BUSINESS AND SERVICE COMPLIANCE

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
1		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
3,784	Employees	3,857	-	261	4,118	7
-	Premises related expenditure	- 405	-	-	-	n/
	Supplies and Services Third Party Payments	485 146	-	-	485	-
	Transfer Payments	140	-	-	146	-
	Transport related expenditure	-	-	-	-	n/
189	Recharges from other services	203	-	_	203	n/
		1				
5,081		4,691	-	261	4,952	n/
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	(20)	-	-	(20)	-
	Customer and Client Receipts	(273)	-	(13)	(286)	
	Interest Receivable	(700)	-	-	(=00)	n,
	Recharges to other services	(762)	-	-	(762)	-
(1,541)	TOTAL CONTROLLABLE INCOME	(1,055)	-	(13)	(1,068)	n/
		-1				
3,539	NET CONTROLLABLE COST	3,636	_	248	3,884	n,
0,000		0,000			0,00.	.,,
-	Capital Charges		-	_		n/
- 	Intangible Charges	] []	_	_	] [ ]	n/
_	REFCUS	] []	_ [	_	[ ]	n/
_	Corporate support services bought in	_	_	_	_	n/
	TOTAL NON-CONTROLLABLE EXPENDITURE					
	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/
	T	1 1			<u> </u>	
3,539	NET COST OF SERVICE	3,636	-	248	3,884	n/
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
·		1				
3,539	TOTAL NET EXPENDITURE	3,636	-	248	3,884	7
		-,			-,	-
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands sessments Improvements					
Strategic bud	dget - agreed pressures / service demands					
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Strategic buc Financial Ass	dget - agreed pressures / service demands sessments Improvements dget - agreed additional income / savings					300
Strategic buc Financial Ass Strategic buc Saving - Res	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services					300
Strategic buc Financial Ass Strategic buc Saving - Res	dget - agreed pressures / service demands sessments Improvements dget - agreed additional income / savings					300
Strategic buc Financial Ass Strategic buc Saving - Res	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services					300
Strategic buc Financial Ass Strategic buc Saving - Res	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services					300
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Strategic buc Financial Ass Strategic buc Saving - Res	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services					30
Strategic buc Financial Ass Strategic buc Saving - Res	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services					30(
Strategic buc Financial Ass Strategic buc Saving - Res	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services					300
Strategic buc Financial Ass Strategic buc Saving - Res	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services					300 (11)
Strategic buc Financial Ass Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review					300 (11)
Strategic buc Strategic buc Savings - Fe Other resour	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review					300
Strategic buc Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					300 (11 (11 (11 (2)
Strategic buc Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review					300 (11 (11 (11 (2)
Strategic buc Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					300 (12 (7)
Strategic buc Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					300 (11 (11 (11 (2)
Strategic buc Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					300 (11 (11 (11 (2)
Strategic buc Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					300 (11 (11 (11 (2)
Strategic buc Strategic buc Savings - Fe Other resour Permanent V	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					300 (1: (1: (2)
Strategic buc Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					300 (11 (11 (11 (2)
Strategic buc Strategic buc Saving - Res Savings - Fe	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					300 (12 (7) (19 (2) (6)
Strategic buc Strategic buc Savings - Fe Other resour Permanent V	dget - agreed pressures / service demands sessments Improvements  dget - agreed additional income / savings structure in Gateway Services es and Charges Review  ce changes //irements - Staffing 2021/22					£000's 300 (12 (7) (15) (27) (6)

DIRECTORATE: C1400D: ADULT SOCIAL CARE AND HEALTH DIVISION: C1420E: ADULT SOCIAL CARE POLICY AND IMPROVEMENT

SERVICE: C1430F: ADULT SOCIAL CARE IMPROVEMENT

FORECAST		ORIGINAL	Variations	in Lovel of	ORIGINAL	
		BUDGET		are on (A)	BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
820	Employees Premises related expenditure	133	-	892	1,025	671
664	Supplies and Services	1,503	_	(905)	- 598	n/a (60
	Third Party Payments	1,303	_	779	946	466
	Transfer Payments	-	_	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	7,317	-	-	7,317	-
9,519	TOTAL CONTROLLABLE EXPENDITURE	9,120	-	766	9,886	n/a
	Government Grants		_	(946)	(946)	n/a
(7.718)	Other Grants, reimbursements and contributions	(7,317)	_	(0.0)	(7,317)	-
-	Customer and Client Receipts	- '	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	(1,100)	(1,100)	n/a
(7,718)	TOTAL CONTROLLABLE INCOME	(7,317)	-	(2,046)	(9,363)	n/a
1.801	NET CONTROLLABLE COST	1,803	_	(1,280)	523	n/a
1,001		.,555		(1,200)	0_0	
_	Capital Charges	- 1	-	_	-	n/a
_	Intangible Charges	_	_	_	_	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
_	TOTAL NON-CONTROLLABLE EXPENDITURE	-				n/a
1,801	NET COST OF SERVICE	1,803	_	(1,280)	523	n/a
1,001	NET COST OF SERVICE	1,003	-	(1,200)	523	11/6
	Contributions to / (from) Earmarked Reserves	1				n/c
_	Contributions to / (from) Capital Reserves:	· ·	-	-	-	n/a n/a
	Financing of Capital Expenditure	]	_	_		n/a
	Provision for Repayment of External Loans					n/a
_	Contribution to / (from) General Balances		_	_		n/a
_	TOTAL APPROPRIATIONS	_	_	_	-	n/a
_	TOTAL AFFROFRIATIONS	-	-			11/6
4.004	TOTAL NET EVENDITURE	1 000		(1,280)	523	/74
1,801	TOTAL NET EXPENDITURE	1,803	-	(1.280)		
		,		(1,200)	020	(71
* OTHER VA	PIATIONS IN LEVEL OF EXPENDITURE	,,,,,,		(1,200)	020	·
	RIATIONS IN LEVEL OF EXPENDITURE	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(1,200)	020	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  inability / Fair Cost of Care Grant	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(1,200)	023	£000's
Strategic bud	get - agreed pressures / service demands	,,,,,		(1,200)	323	£000's
Strategic bud	get - agreed pressures / service demands			(1,250)	020	£000's
Strategic bud	get - agreed pressures / service demands			(1,200)	010	£000's
Strategic bud	get - agreed pressures / service demands			(1,200)	010	£000's
Strategic bud	get - agreed pressures / service demands			(1,200)	010	£000's
Strategic bud	get - agreed pressures / service demands			(1,200)		£000's
Strategic bud	get - agreed pressures / service demands			(1,200)		£000's
Strategic bud	get - agreed pressures / service demands			(1,200)		£000's
Strategic bud Market Susta	get - agreed pressures / service demands inability / Fair Cost of Care Grant			(1,200)		£000's
Strategic bud Market Susta	get - agreed pressures / service demands inability / Fair Cost of Care Grant			(1,200)		£000's
Strategic bud Market Susta	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant			(1,200)		£000's 946 946 (946
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bu	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction			(1,200)		£000's 946 946 (946 (180
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bu	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant			(1,200)		£000's 946 946 (946 (180
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bu	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction			(1,200)		£000's 946 946 (946 (180
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bu	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction			(1,200)		£000's 946 946 (946 (180
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bu	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction			(1,200)		£000's 946 946 (946 (180
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bu	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction			(1,200)		£000's 946 946 (946 (180
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bu	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bu	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta Strategic bud Market Susta Innovation Bu Capitalise Sa	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		£000's 946 946 (946 (180 (1,100
Strategic bud Market Susta  Strategic bud Market Susta Innovation Bi Capitalise Sa  Other resource	lget - agreed pressures / service demands inability / Fair Cost of Care Grant  lget - agreed additional income / savings inability / Fair Cost of Care Grant udget Reduction ivings Project Management Costs			(1,200)		·

# HOUSING

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### KEY SERVICE TARGETS / PRIORITIES FOR 2022/23

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):
Develop new strategies for tackling homelessness and procuring temporary accommodation in order to better prevent homelessness and deliver financial saving     Promote independent living for vulnerable people     Promote better and fair access to housing services

# FINANCIAL PERFORMANCE

# **COST CENTRE: C1200N**

		ORIGINAL		ORIGINAL	
DESCRIPTION	ACTUAL	BUDGET	FORECAST	BUDGET	%
	2020/21	2021/22	2021/22	2022/23	CHANGE
	£000	£000	£000	£000	%
Employees	9,098	8,310	8,154	8,128	(2)
Premises related expenditure	23,958	35,639	24,722	35,710	0
Supplies and Services	5,885	10	2,328	(299)	(3,090)
Third Party Payments	18,122	4,917	17,730	4,692	(5)
Transfer Payments	1,215	100	1,499	103	3
Transport related expenditure	4	6	8	5	(17)
Capital Charges	160	187	187	-	(100)
Intangible Charges	17	17	17	-	(100)
REFCUS	-	2,900	2,900	-	(100)
Corporate support services bought in	3,533	2,408	2,408	-	(100)
Recharges from other services	184	(17)	174	(193)	1,035
TOTAL EXPENDITURE	62,176	54,477	60,127	48,146	(20)
Government Grants	(9,111)	(7,395)	(10,765)	(7,422)	0
Other Grants, reimbursements and contributions	(278)	(320)	(267)	(189)	(41)
Customer and Client Receipts	(28,670)	(28,239)	(28,617)	(28,109)	`(0)
Interest Receivable	-	- 1	- 1	- 1	n/a
Recharges to other services	(5,780)	(4,730)	(4,268)	(4,398)	(7)
TOTAL INCOME	(43,839)	(40,684)	(43,916)	(40,118)	(9)
TOTAL NET EXPENDITURE	18,337	13,793	16,210	8,028	(50)
Contributions to / (from) Reserves	_	_		_	n/a
CONTRIBUTIONS TO / (ILONI) INCOCIVES	-	-	-	-	II/a
CURRENT BUDGET	14,319	i	14,319		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	4,018		1,891		

# **TOP FINANCIAL RISKS 2022/23**

1) Outcome of Government consultations impacting on use of receipts from Right to Buy sales and Social Housing green papers 2) Water collection charges court case ongoing with potential claims for overpaid rates dating back to 2002. LBC retains a provision of £3.03m

HOUSING DIRECTORATE SUMMARY

CABINET MEMBER

Cllr Patricia Hay-Justice Cabinet Member for Homes

# DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
David Padfield	Interim Corporate Director Housing	50133
Yvonne Murray	Director of Housing- Resident Engagement & Allocations	61576
Stephen Tate	Director of Housing- Estates & Improvement	47446

DIVISION	DIVISION
CODE	DIVISION
C1305E	RESIDENT ENGAGEMENT AND ALLOCATIONS
C1310E	ESTATES AND IMPROVEMENT
C1340E	HOUSING BALANCE SHEET - GF
C1350E	HOUSING SUSPENSE AND HOLDING ACCOUNTS - GF
C1360E	HOUSING OBSOLETE CODES

# MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expendito	ure on (A)	BUDGET	%
2021/22	DIVISION	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
16,123	C1305E: RESIDENT ENGAGEMENT AND ALLOCATIONS	13,727	-	(5,765)	7,962	(42
88	C1310E : ESTATES AND IMPROVEMENT	66	-	-	66	-
					-	n/a
					-	n/a
					-	n/a
					-	n/a
					-	n/a
16,211	TOTAL NET EXPENDITURE	13,793	-	(5,765)	8,028	(42)

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1305E: RESIDENT ENGAGEMENT AND ALLOCATIONS	155.8	155.4	(0.4)
C1310E : ESTATES AND IMPROVEMENT	9.0	9.0	-
			-
			-
			-
			-
			-
TOTAL FTE STAFF	164.8	164.4	(0.4)

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
8,154	Employees	8,310	-	(182)	8,128	(2)
24,722	Premises related expenditure	35,639	-	71	35,710	0
2,328	Supplies and Services	10	-	(309)	(299)	(3,090)
17,730	Third Party Payments	4,917	-	(225)	4,692	(5)
1,499	Transfer Payments	100	-	3	103	3
7.501	Transport related expenditure	6	-	(1)	5	(17)
174	Recharges from other services	(17)	-	(176)	(193)	1,035
54,615	TOTAL CONTROLLABLE EXPENDITURE	48,965	-	(819)	48,146	(2)
(10,765)	Government Grants	(7,395)	-	(27)	(7,422)	0
(267)	Other Grants, reimbursements and contributions	(320)	-	131	(189)	(41)
(28,616)	Customer and Client Receipts	(28,239)	-	130	(28,109)	(0)
-	Interest Receivable	-	-	-	-	n/a
(4,268)	Recharges to other services	(4,730)	-	332	(4,398)	(7)
(43,916)	TOTAL CONTROLLABLE INCOME	(40,684)	-	566	(40,118)	(1)
10,699	NET CONTROLLABLE COST	8,281	-	(253)	8,028	(3)
0	lo * 10	107		(407)		
	Capital Charges	187	-	(187)	-	(100)
17	Intangible Charges	17	-	(17)	-	(100)
2,900	REFCUS	2,900	-	(2,900)	-	(100)
2,408	Corporate support services bought in	2,408	-	(2,408)	-	(100)
5,512	TOTAL NON-CONTROLLABLE EXPENDITURE	5,512	-	(5,512)	•	(100)
16.211	NET COST OF SERVICE	13.793	_	(5,765)	8.028	(42)
		,		(=,:==)	.,.	( )
_	Contributions to / (from) Earmarked Reserves	- 1	-	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	-	-	_	_	n/a
-	Contribution to / (from) General Balances	-	-	_	-	n/a
-	TOTAL APPROPRIATIONS	-	-	1	-	n/a
16,211	TOTAL NET EXPENDITURE	13,793	-	(5,765)	8,028	(42)
* OTHER WAR	TIONS IN LEVEL OF EVERNETURE					00001-
" OTHER VARIA	TIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget	- agreed pressures / service demands					2,100
Strategic budget	- agreed additional income / savings					(2,859)
Other resource c	nanges					(5,006)
TOTAL OTHER	VARIATIONS IN RESOURCE					(5,765)
						* * * * * * * * * * * * * * * * * * * *

DIRECTORATE: C1300D: HOUSING DIVISION SUMMARY

DIVISION: C1305E: RESIDENT ENGAGEMENT AND ALLOCATIONS

### SERVICE DESCRIPTION

### **Emergency Accommodation**

Carries out the council statutory function under the homeless reduction act. Their duties include the prevention of homelessness and where that is not possible finding alternative solutions and accommodation for homeless residents. The service also provides emergency accommodation for homeless households until longer term accommodation can be found. The service takes over 3,000 application per year.

### Temporary Accommodation and Housing Solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy and social home buy). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

### **Housing Solutions**

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy and social home buy). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

### Housing Renewa

Responsible for the Major Adaptations Unit and for providing adaptations to council homes to enable older and disabled people to stay in their own homes. A Home Safety service is provided for council tenants with young children to prevent accidents in the home. Also includes the Empty Property Service which assists with returning vacant homes to use, where possible by the council for homeless persons, by providing grant assistance, advice or enforcement.

### Resident involvement

Responsible for meeting legal & regulatory requirement to involve council tenants and leaseholders in monitoring and scrutinising Croydon's housing services. Involvement and scrutiny activities includes a number of active panels, including health and safety, complaints, leaseholder, scrutiny, performance monitoring group and tenant and leaseholder panel. The team also consult with residents over major works and improvement programmes. They communicate with residents in a range of ways including mystery shopping, neighbourhood voice and face to face engagement across estates. They also obtain and review performance data and work with Acuity to monitor customer satisfaction across Croydon Housing services. This team also produce communication for residents, including Open House, the magazine for Croydon tenants and leaseholders, on a quarterly basis.

### **MOVEMENT IN NET EXPENDITURE**

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1310F	RESIDENT ENGAGEMENT AND ALLOCATIONS	3,118	-	(3,276)	(158)	(105)
C1320F	ALLOCATIONS, LETTINGS AND INCOME COLLECTION	322	-	71	393	22
C1324F	HOMELESSNESS AND ASSESSMENTS	10,287	-	(2,560)	7,727	(25)
	TOTAL NET EXPENDITURE	13,727	-	(5,765)	7,962	(42)

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
RESIDENT ENGAGEMENT AND ALLOCATIONS DIRECTORATE	3.1	2.5	(0.6)
ALLOCATIONS, LETTINGS AND INCOME COLLECTION	37.6	36.4	(1.2)
HOMELESSNESS AND ASSESSMENTS	115.1	116.5	1.4
TOTAL FTE STAFF	155.8	155.4	(0.4)

DIRECTORATE: C1300D: HOUSING
DIVISION: C1305E: RESIDENT ENGAGEMENT AND ALLOCATIONS

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	7,685 35,639	-	(112) 71	7,573 35,710	(
	Supplies and Services	35,639	-	(309)	(299)	(3,09
	Third Party Payments	4,917		(225)	4,692	(3,09
	Transfer Payments	100	-	3	103	(
7	Transport related expenditure	6	-	(1)	5	(1
165	Recharges from other services	(26)	-	(176)	(202)	67
54.264	TOTAL CONTROLLABLE EXPENDITURE	48,331	_	(749)	47,582	n
	Government Grants	(7,395)	_	(27)	(7,422)	
	Other Grants, reimbursements and contributions	(320)	- [	131	(189)	(4
	Customer and Client Receipts	(28,239)		130	(28,109)	(4
(20,000)	Interest Receivable	(20,200)	_	- 100	(20,103)	n
(4.023)	Recharges to other services	(4,162)	-	262	(3,900)	(
	TOTAL CONTROLLABLE INCOME	(40,116)	_	496	(39,620)	n
(40,000)	TOTAL CONTROLLABLE INCOME	(40,110)	- 1	430	(33,020)	
10,611	NET CONTROLLABLE COST	8,215	-	(253)	7,962	r
		I		(10=)		
187	, ,	187	-	(187)	-	(10
	Intangible Charges	17	-	(17)	-	(10
,	REFCUS	2,900	-	(2,900)	-	(10
	Corporate support services bought in	2,408	-	(2,408)	-	(10
5,512	TOTAL NON-CONTROLLABLE EXPENDITURE	5,512	-	(5,512)	-	r
16,123	NET COST OF SERVICE	13,727	-	(5,765)	7,962	r
	ı			/		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	r
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n
-	Financing of Capital Expenditure	-	-	-	-	n
-	Provision for Repayment of External Loans	-	-	-	-	r
-	Contribution to / (from) General Balances	-	-	-	-	r
_	TOTAL APPROPRIATIONS	-	-	-	-	r
_						
16 123	TOTAL NET EXPENDITURE	13 727	_	(5.765)	7.962	(4
16,123	TOTAL NET EXPENDITURE	13,727	-	(5,765)	7,962	(4
		13,727	-	(5,765)	7,962	£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	13,727	-	(5,765)	7,962	£000's
OTHER VA		13,727	-	(5,765)	7,962	£000's
OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	13,727	-	(5,765)	7,962	
OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE   qet - agreed pressures / service demands   EA/TA Pressures	13,727	-	(5,765)	7,962	£000's 2,00 10
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services	13,727	-	(5,765)	7,962	£000's
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings	13,727	-	(5,765)	7,962	£000's 2,00 10
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Manag	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure	13,727	-	(5,765)	7,962	£000's 2,00 10 2,10
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana Additional Sa	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Managadditional Sa HWA Sav 01	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10
OTHER VA Strategic bud ISG Gro 01 ISG Gro 02 Strategic bud Senior Manag Additional Sa IWA Sav 01 IWA Sav 13	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (2 (8 (10)
OTHER VA Strategic bud 4SG Gro 01 4SG Gro 02 Strategic bud Senior Mana, Additional Sa 4WA Sav 01 4WA Sav 13	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings gement Restructure vings Fees and Charges Review Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (2,10)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana Additional Sa HWA Sav 01 HWA Sav 13 HWA Sav 15	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (2 (8) (10)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana Additional Sa HWA Sav 01 HWA Sav 15 HWA Sav 15 HWA Sav 16	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings gement Restructure vings Fees and Charges Review Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service	13,727	-	(5,765)	7,962	2,00's 2,00's 2,10 2,11 (; (i)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Senior Manas Additional Sa HWA Sav 01 HWA Sav 15 HWA Sav 15 HWA Sav 18 HWA Sav 18	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  Igen - agreed additional income / savings  Igenent Restructure  Igen - agreed additional income / savings  Igenent Restructure  Igen - agreed additional income / savings  Igenent Restructure  Igen - agreed additional income / savings  Igen - agreed addition	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (; (i) (1)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana; Additional Sa HWA Sav 01 HWA Sav 15 HWA Sav 15 HWA Sav 18 HSG Sav 01 HSG Sav 02	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention	13,727	-	(5,765)	7,962	£000's 2,00 10 2,10 (;; (ii) (10 (5) (11 (10 (5) (11 (10 (5) (11 (10 (5) (11 (10 (5) (11 (10 (5) (11 (10 (5) (11 (10 (5) (11 (11 (11 (11 (11 (11 (11 (11 (11 (1
OTHER VA Strategic bud ISG Gro 01 ISG Gro 02 Strategic bud Senior Mana Additional Sa IWA Sav 01 IWA Sav 13 IWA Sav 15 IWA Sav 16 IWA Sav 18 ISG Sav 01 ISG Sav 02 ISG Sav 03	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock	13,727	-	(5,765)	7,962	£000's  2,00  10  2,11  (7)  (1)  (5)  (1)  (1)
OTHER VA Strategic bud ISG Gro 01 ISG Gro 02 Senior Manas Additional Sa IWA Sav 13 IWA Sav 15 IWA Sav 16 IWA Sav 16 ISG Sav 01 ISG Sav 03 ISG Sav 04 ISG Sav 04	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy	13,727	-	(5,765)	7,962	£000's  2,00 11  2,11  (; (i) (11)  (5') (11) (11) (11)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Senior Manas Additional Sa HWA Sav 16 HWA Sav 15 HWA Sav 15 HWA Sav 18 HSG Sav 01 HSG Sav 02 HSG Sav 04 HSG Sav 05 HSG Sav 06	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (; (i) (11)  (55) (11) (11) (15) (5) (11) (15) (15
OTHER VA Strategic bud 4SG Gro 01 4SG Gro 02 Strategic bud 5enior Mana; 4WA Sav 13 4WA Sav 13 4WA Sav 15 4WA Sav 15 4WA Sav 18 4SG Sav 01 4SG Sav 02 4SG Sav 03 4SG Sav 05 4SG Sav 06 4SG Sav 06 4SG Sav 06	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions	13,727	-	(5,765)	7,962	£000's  2,00  1(  2,11  (; (i) (11)  (5) (11) (11) (11) (11) (11) (11
OTHER VA Strategic bud ISG Gro 02 Strategic bud Senior Manara Additional Sa IWA Sav 13 IWA Sav 15 IWA Sav 16 IWA Sav 16 IWA Sav 16 IWA Sav 16 ISG Sav 01 ISG Sav 02 ISG Sav 04 ISG Sav 04 ISG Sav 04 ISG Sav 06 ISG Sav 07 ISG Sav 07 ISG Sav 08	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids	13,727	-	(5,765)	7,962	£000's  2,00  10  2,11  (7)  (8)  (11)  (11)  (12)  (13)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana, Additional Sa HWA Sav 13 HWA Sav 14 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 16 HWA Sav 16 HWA Sav 17 HWA Sav 18 HSG Sav 01 HSG Sav 02 HSG Sav 04 HSG Sav 05 HSG Sav 06 HSG Sav 07 HSG Sav 08 HSG Sav 08	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes	13,727	-	(5,765)	7,962	£000's  2,00 11  2,11  (; (i) (1)  (5) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1
OTHER VA Strategic bud ISG Gro 01 ISG Gro 02 Strategic bud ISG Gro 02 Strategic bud Senior Manas Additional Sa IWA Sav 11 IWA Sav 11 IWA Sav 16 IWA Sav 16 IWA Sav 16 ISG Sav 01 ISG Sav 02 ISG Sav 04 ISG Sav 05 ISG Sav 06 ISG Sav 06 ISG Sav 07 ISG Sav 08 ISG Sav 08 ISG Sav 09 ISG Sav 08	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation	13,727	-	(5,765)	7,962	£000's  2,00  11  2,11  (i) (i) (11)  (5) (11) (11) (11) (11) (11) (11
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana; Additional Sa HWA Sav 01 HWA Sav 15 HWA Sav 15 HWA Sav 15 HWA Sav 18 HSG Sav 01 HSG Sav 02 HSG Sav 03 HSG Sav 04 HSG Sav 05 HSG Sav 06 HSG Sav 07 HSG Sav 07 HSG Sav 09 HSG Sav 09 HSG Sav 10 HSG Sav 10 HSG Sav 10	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Deletion of Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews	13,727	-	(5,765)	7,962	£000's  2,00  1(  2,11)  (; (i) (11)  (5) (11) (11) (11) (11) (11) (11
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana; HWA Sav 13 HWA Sav 14 HWA Sav 15 HWA Sav 15 HWA Sav 16 HWA Sav 01 HSG Sav 02 HSG Sav 04 HSG Sav 05 HSG Sav 06 HSG Sav 07 HSG Sav 07 HSG Sav 08 HSG Sav 01 HSG Sav 11 HSG Sav 11	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review	13,727	-	(5,765)	7,962	£000's  2,00  1(  2,11)  (; (i) (11)  (11) (11) (11) (11) (12) (13) (14) (14) (15) (15) (16) (17) (17) (18) (18) (19) (19) (22)
OTHER VA Strategic bud HSG Gro 02 Strategic bud Senior Manara Additional Sa HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 16 HSG Sav 01 HSG Sav 02 HSG Sav 03 HSG Sav 04 HSG Sav 04 HSG Sav 04 HSG Sav 05 HSG Sav 06 HSG Sav 07 HSG Sav 08 HSG Sav 09 HSG Sav 11 HSG Sav 11 HSG Sav 11	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (3) (4) (10)  (5) (11) (11) (11) (12) (12) (22) (22)
OTHER VA Strategic bud ISG Gro 01 ISG Gro 02 Senior Manag Additional Sa IWA Sav 13 IWA Sav 14 IWA Sav 16 IWA Sav 16 IWA Sav 16 IWA Sav 16 ISG Sav 04 ISG Sav 04 ISG Sav 05 ISG Sav 06 ISG Sav 07 ISG Sav 08 ISG Sav 09 ISG Sav 10 ISG Sav 11 ISG Sav 11 ISG Sav 11	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation	13,727	-	(5,765)	7,962	£000's  2,00  10  2,10  (2  (8  (10)  (55)  (11)  (15)  (11)  (15)  (11)  (22)  (22)  (22)
OTHER VA Strategic bud ISG Gro 01 ISG Gro 02 Senior Manag Additional Sa IWA Sav 13 IWA Sav 14 IWA Sav 16 IWA Sav 16 IWA Sav 16 IWA Sav 16 ISG Sav 04 ISG Sav 04 ISG Sav 05 ISG Sav 06 ISG Sav 07 ISG Sav 08 ISG Sav 09 ISG Sav 10 ISG Sav 11 ISG Sav 11 ISG Sav 11	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection	13,727	-	(5,765)	7,962	£000's  2,00  10  2,10  (2  (8  (10)  (55)  (11)  (15)  (11)  (15)  (11)  (22)  (22)  (22)
OTHER VA Strategic bud ISG Gro 01 ISG Gro 02 Senior Manag Additional Sa IWA Sav 13 IWA Sav 14 IWA Sav 16 IWA Sav 16 IWA Sav 16 IWA Sav 16 ISG Sav 04 ISG Sav 04 ISG Sav 05 ISG Sav 06 ISG Sav 07 ISG Sav 08 ISG Sav 09 ISG Sav 10 ISG Sav 11 ISG Sav 11 ISG Sav 11	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (2,10  (3,10  (4,10  (5)  (1,10  (1
OTHER VA Strategic bud ISG Gro 01 ISG Gro 02 Senior Manag Additional Sa IWA Sav 13 IWA Sav 14 IWA Sav 16 IWA Sav 16 IWA Sav 16 IWA Sav 16 ISG Sav 04 ISG Sav 04 ISG Sav 05 ISG Sav 06 ISG Sav 07 ISG Sav 08 ISG Sav 09 ISG Sav 10 ISG Sav 11 ISG Sav 11 ISG Sav 11	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (2,10  (3,10  (4,10  (5)  (1,10  (1
OTHER VA Strategic bud 1SG Gro 01 1SG Gro 01 1SG Gro 02 Serior Mana Additional Sa 1WA Sav 01 1WA Sav 13 1WA Sav 15 1WA Sav 16 1SG Sav 02 1SG Sav 04 1SG Sav 04 1SG Sav 05 1SG Sav 06 1SG Sav 06 1SG Sav 07 1SG Sav 08 1SG Sav 09 1SG Sav 10 1SG Sav 11 1SG Sav 11 1SG Sav 11 1SG Sav 11 1SG Sav 12 1SG Sav 11 1SG Sav 15 1SG Sav 15 1SG Sav 15	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (2,10  (5) (10  (11)  (11)  (12) (12) (22) (22) (11) (11
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana Additional Sa HWA Sav 01 HWA Sav 13 HWA Sav 16 HWA Sav 02 HSG Sav 03 HSG Sav 04 HSG Sav 05 HSG Sav 04 HSG Sav 05 HSG Sav 10 HSG Sav 11 HSG Sav 11 HSG Sav 11 HSG Sav 12 HSG Sav 13 HSG Sav 14 HSG Sav 15 SG Sav 14 HSG Sav 15 Other resource	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services	13,727	-	(5,765)	7,962	£000's  2,00 1( 2,11)  (2) (3) (4) (11) (5) (11) (11) (12) (22) (22) (24) (2,84)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana; Additional Sa HWA Sav 13 HWA Sav 15 HWA Sav 15 HWA Sav 16 HWA Sav 18 HSG Sav 01 HSG Sav 02 HSG Sav 04 HSG Sav 05 HSG Sav 07 HSG Sav 06 HSG Sav 10 HSG Sav 10 HSG Sav 10 HSG Sav 10 HSG Sav 11 HSG Sav 11 HSG Sav 12 HSG Sav 15 HSG Sav 11 HSG Sav 15 HSG Sav 15 HSG Sav 15 HSG Sav 15 HSG Sav 14 HSG Sav 15 Dither resource Agreed Perma	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  Vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services	13,727	-	(5,765)	7,962	£000's  2,00  11  2,11  (i) (i) (ii) (11)  (ii) (iii)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Senior Mana; HWA Sav 13 HWA Sav 13 HWA Sav 14 HWA Sav 15 HWA Sav 16 HWA Sav 18 HSG Sav 02 HSG Sav 03 HSG Sav 04 HSG Sav 05 HSG Sav 06 HSG Sav 07 HSG Sav 08 HSG Sav 11 HSG Sav 12 HSG Sav 12 HSG Sav 14 HSG Sav 15 HSG Sav 15 HSG Sav 15 HSG Sav 15 HSG Sav 16 HSG Sav 17 HSG Sav 17 HSG Sav 18 HSG Sav 19 HSG Sav 10 HSG Sav 11 HSG Sav 11 HSG Sav 15  Other resource HSG Sav 15  Other Removed As Removed RE Removed Int	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  gement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services  Dec Changes  Janent Virements 2021/22  Sets Depreciation Charges  EFCUS Written Out  Jangibles Amortisation	13,727	-	(5,765)	7,962	£000's  2,00 1( 2,11) (; (; (; (11) (11) (11) (11) (; (; (; (2) (2) (2) (11) (11) (2,8) (; (2,9) (; (2
OTHER VA Strategic bud HSG Gro 01 HSG Gro 01 HSG Gro 02 Strategic bud Senior Manag Additional Sa HWA Sav 13 HWA Sav 13 HWA Sav 16 HSG Sav 02 HSG Sav 04 HSG Sav 05 HSG Sav 06 HSG Sav 07 HSG Sav 10 HSG Sav 10 HSG Sav 10 HSG Sav 10 HSG Sav 11 HSG Sav 11 HSG Sav 15 HSG Sav 15 HSG Sav 15 HSG Sav 16 HSG Sav 16 HSG Sav 17 HSG Sav 18 HSG Sav 16 HSG Sav 17 HSG Sav 18 HS	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  Vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services  Exection Charges  EFCUS Written Out  angibles Amortisation  prorate Recharges (Exp)	13,727	-	(5,765)	7,962	£000's  2,00  1( 2,11)  (2,1)  (5)  (11)  (11)  (12)  (22)  (22)  (24)  (11)  (2,8)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Gro 02 Strategic bud Additional Sa HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 18 HSG Sav 02 HSG Sav 03 HSG Sav 04 HSG Sav 05 HSG Sav 06 HSG Sav 10 HSG Sav 10 HSG Sav 10 HSG Sav 11 HSG Sav 11 HSG Sav 15 HSG Sav 16 HSG Sav 17 HSG Sav 18 H	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Deletion of Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services  Dec changes  Lanent Virements 2021/22  sets Depreciation Charges  EFCUS Written Out  angibles Amortisation  proprate Recharges (Exp)  ment with ACE (ACE 2.5 - C1516F)	13,727	-	(5,765)	7,962	£000's  2,00 1( 2,11)  (2,11)  (3,11)  (4,11)  (5,11)  (1,11)
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud Genior Manag Additional Sa HWA Sav 13 HWA Sav 15 HWA Sav 15 HWA Sav 16 HWA Sav 18 HSG Sav 02 HSG Sav 03 HSG Sav 04 HSG Sav 05 HSG Sav 04 HSG Sav 05 HSG Sav 10 HSG Sav 10 HSG Sav 11 HSG Sav 11 HSG Sav 15 HSG Sav 16 HSG Sav 17 HSG Sav 18 HS	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  Vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services  Exection Charges  EFCUS Written Out  angibles Amortisation  prorate Recharges (Exp)	13,727	-	(5,765)	7,962	£000's  2,00 10  2,10  (2,6) (11 (10)  (57) (11 (10) (11) (12) (12) (22) (22) (24) (110 (2,82
OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Gro 02 Strategic bud Additional Sa HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 18 HSG Sav 02 HSG Sav 03 HSG Sav 04 HSG Sav 05 HSG Sav 06 HSG Sav 10 HSG Sav 10 HSG Sav 10 HSG Sav 11 HSG Sav 11 HSG Sav 15 HSG Sav 16 HSG Sav 17 HSG Sav 18 H	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Deletion of Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services  Dec changes  Lanent Virements 2021/22  sets Depreciation Charges  EFCUS Written Out  angibles Amortisation  proprate Recharges (Exp)  ment with ACE (ACE 2.5 - C1516F)	13,727	-	(5,765)	7,962	£000's  2,00 1( 2,11)  (2,11)  (3,11)  (4,11)  (5,11)  (1,11)
OTHER VA  Strategic bud ISG Gro 01 ISG Gro 02  Strategic bud denior Manag IWA Sav 01 IWA Sav 13 IWA Sav 15 IWA Sav 15 IWA Sav 16 IWA Sav 01 ISG Sav 02 ISG Sav 03 ISG Sav 04 ISG Sav 05 ISG Sav 06 ISG Sav 07 ISG Sav 08 ISG Sav 07 ISG Sav 10 ISG Sav 11 ISG Sav 11 ISG Sav 12 ISG Sav 14 ISG Sav 15 ISG Sav 16 ISG Sav 17 ISG Sav 18 ISG Sav 18 ISG Sav 18 ISG Sav 19 ISG Sav 19 ISG Sav 10 ISG Sav 10 ISG Sav 11 ISG Sav 11 ISG Sav 11 ISG Sav 15 ISG Sav 15 ISG Sav 15 ISG Sav 16 ISG Sav 16 ISG Sav 17 ISG Sav 18 ISG Sav 18 ISG Sav 18 ISG Sav 19 ISG	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  Iget - agreed additional income / savings  Igement Restructure  vings Fees and Charges Review  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Deletion of Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Staffing Review  Income Maximisation Rent Collection  Housing Benefit Maximisation  Capitalise Resident Engagement & Tenancy Services  Dec changes  Lanent Virements 2021/22  sets Depreciation Charges  EFCUS Written Out  angibles Amortisation  proprate Recharges (Exp)  ment with ACE (ACE 2.5 - C1516F)	13,727	-	(5,765)	7,962	£000's  2,00 11  2,11  ((((1))) (5) (11) (11) (11) (12) (22) (22) (24) (11) (2,9) (((2,44)) (((((2,44))) (((((((2,4))))) ((((((((((((((((((((((((((((((((

DIRECTORATE: C1300D: HOUSING

DIVISION: C1305E: RESIDENT ENGAGEMENT AND ALLOCATIONS

# SERVICE: C1310F: RESIDENT ENGAGEMENT AND ALLOCATIONS DIRECTORATE

FORFOAST		ORIGINAL		in Level of	ORIGINAL	%
FORECAST 2021/22	DESCRIPTION	BUDGET 2021/22	Inflation	ure on (A)  * Other	BUDGET 2022/23	% CHANGE
202.722		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	244	-	(77)	167	(32)
5	Premises related expenditure Supplies and Services	(579)	-	- 354	(225)	n/a (61)
] -	Third Party Payments	(579)	_	- 354	(225)	(01) n/a
_	Transfer Payments	_	_	_	_	n/a
-	Transport related expenditure	-	-	-	-	n/a
26	Recharges from other services	24	-	(24)	-	(100)
233	TOTAL CONTROLLABLE EXPENDITURE	(311)	-	253	(58)	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
(450)	Interest Receivable	(400)	-	- 00	(400)	n/a
	Recharges to other services	(198)	-	98	(100)	(49)
(158)	TOTAL CONTROLLABLE INCOME	(198)	-	98	(100)	n/a
				1		
75	NET CONTROLLABLE COST	(509)	-	351	(158)	n/a
187	Capital Charges	187	-	(187)	-	(100)
17	Intangible Charges	17	-	(17)	-	(100)
2,900	REFCUS	2,900	-	(2,900)	-	(100)
523	Corporate support services bought in	523	-	(523)	-	(100)
3,627	TOTAL NON-CONTROLLABLE EXPENDITURE	3,627	-	(3,627)	-	n/a
3,702	NET COST OF SERVICE	3,118	-	(3,276)	(158)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure Provision for Repayment of External Loans	_	_		-	n/a n/a
_	Contribution to / (from) General Balances	_	_			n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,702				(0.070)	(4=0)	
	ITOTAL NET EXPENDITURE	l 3 118	_	(3 276)	(158)	(105)
3,702	TOTAL NET EXPENDITURE	3,118	-	(3,276)	(158)	(105)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	3,118	-	(3,276)	(158)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,118	-	(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures	3,118	-	(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,118	-	(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures	3,118		(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures	3,118		(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures	3,118	-	(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures	3,118	-	(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures	3,118	-	(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures	3,118	-	(3,276)	(158)	£000's 579 100
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures Resident Engagement & Tenancy Services	3,118	-	(3,276)	(158)	£000's
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings	3,118	-	(3,276)	(158)	£000's 579 100
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Sav 12	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures Resident Engagement & Tenancy Services	3,118	-	(3,276)	(158)	£000's 579 100 679
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Sav 12 HSG Sav 15	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review	3,118	-	(3,276)	(158)	£000's 579 100 679 (225) (100)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Sav 12 HSG Sav 15	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services	3,118	-	(3,276)	(158)	579 100
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Sav 12 HSG Sav 15	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services	3,118	-	(3,276)	(158)	£000's 579 100 679 (225) (100)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Sav 12 HSG Sav 15	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services	3,118		(3,276)	(158)	£000's 579 100 679 (225) (100)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Sav 12 HSG Sav 15	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services	3,118	-	(3,276)	(158)	£000's 579 100 679 (225) (100)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02 Strategic bud HSG Sav 12 HSG Sav 15	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services	3,118	-	(3,276)	(158)	£000's 579 100 679 (225) (100)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services gement Restructure	3,118	-	(3,276)	(158)	£000's 579 100 679 (225) (100) (6)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resource	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services gement Restructure	3,118	-	(3,276)	(158)	£000's 579 100 679 (225 (100 (6)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resource Removed As	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services gement Restructure  ce changes  sets Depreciation Charges	3,118	-	(3,276)	(158)	£000's 579 100 679 (225) (100) (6)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resours Removed As Removed RE	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures Resident Engagement & Tenancy Services  get - agreed additional income / savings Staffing Review Capitalise Resident Engagement & Tenancy Services gement Restructure  ce changes sets Depreciation Charges EFCUS Written Out	3,118	-	(3,276)	(158)	£000's  579 100  679  (225) (100) (6)  (331)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage  Other resource Removed As Removed RE Removed Interpretable	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures Resident Engagement & Tenancy Services  get - agreed additional income / savings Staffing Review Capitalise Resident Engagement & Tenancy Services gement Restructure  ce changes sets Depreciation Charges FCUS Written Out angibles Amortisation	3,118	-	(3,276)	(158)	£000's  579 100  679  (225) (100) (6)  (331)  (187) (2,900) (17)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resoura Removed As Removed RE Removed Int. Removed Co	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures Resident Engagement & Tenancy Services  get - agreed additional income / savings Staffing Review Capitalise Resident Engagement & Tenancy Services gement Restructure  ce changes sets Depreciation Charges EFCUS Written Out	3,118	-	(3,276)	(158)	£000's  579 100  679  (225) (100) (6)  (331)  (187) (2,900) (17)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resoura Removed As Removed RE Removed Int. Removed Co	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services gement Restructure  get changes  sets Depreciation Charges  FCUS Written Out  angibles Amortisation  rporate Recharges (Exp)	3,118	-	(3,276)	(158)	£000's  579 100  679  (225 (100) (6)  (331)  (187 (2,900) (17 (523)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resoura Removed As Removed RE Removed Int. Removed Co	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services gement Restructure  get changes  sets Depreciation Charges  FCUS Written Out  angibles Amortisation  rporate Recharges (Exp)	3,118	-	(3,276)	(158)	£000's  579 100  679  (225 (100) (6)  (331)  (187 (2,900) (17 (523)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resoura Removed As Removed RE Removed Int. Removed Co	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services gement Restructure  get changes  sets Depreciation Charges  FCUS Written Out  angibles Amortisation  rporate Recharges (Exp)	3,118		(3,276)	(158)	£000's  579 100  679  (225 (100) (6)  (331)  (187 (2,900) (17 (523)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resoura Removed As Removed RE Removed Int. Removed Co	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services gement Restructure  get changes  sets Depreciation Charges  FCUS Written Out  angibles Amortisation  rporate Recharges (Exp)	3,118		(3,276)	(158)	£000's  579 100  679  (225) (100) (6)  (331)  (187) (2,900) (17) (523)
* OTHER VA Strategic bud HSG Gro 01 HSG Gro 02  Strategic bud HSG Sav 12 HSG Sav 15 Senior Manage Other resourd Removed As Removed As Removed Int. Removed Co Budget Aligni	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  Resident Engagement & Tenancy Services  get - agreed additional income / savings  Staffing Review  Capitalise Resident Engagement & Tenancy Services gement Restructure  get changes  sets Depreciation Charges  FCUS Written Out  angibles Amortisation  rporate Recharges (Exp)	3,118		(3,276)	(158)	£000's  579 100  679  (225) (100) (6)  (331)  (187) (2,900) (17) (523) 3

DIRECTORATE: C1300D: HOUSING
DIVISION: C1305E: RESIDENT ENGAGEMENT AND ALLOCATIONS

# SERVICE: C1320F: ALLOCATIONS, LETTINGS AND INCOME COLLECTION

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
202.722	5250 til 11011	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
1,721	Employees	1,797	-	(101)	1,696	(6)
19	Premises related expenditure	78	-	(65)	13	(83)
2	Supplies and Services	76	-	(63)	13	(83)
212	Third Party Payments	212	-	2	214	1
3	Transfer Payments	-	-	3	3	n/a
2	Transport related expenditure	2	-	1	3	50
15	Recharges from other services	9	-	(2)	7	(22)
1,974	TOTAL CONTROLLABLE EXPENDITURE	2,174	-	(225)	1,949	n/a
-	Government Grants	-	-	-	-	n/a
(266)	Other Grants, reimbursements and contributions	(320)	-	131	(189)	(41)
(365)	Customer and Client Receipts	(493)	-	116	(377)	(24)
-	Interest Receivable	-	-	-	-	n/a
(1,000)	Recharges to other services	(1,039)	-	49	(990)	(5)
(1,631)	TOTAL CONTROLLABLE INCOME	(1,852)	-	296	(1,556)	n/a
343	NET CONTROLLABLE COST	322	-	71	393	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
343	NET COST OF SERVICE	322	_	71	393	n/a
0.10	NET GOOT OF GERVIOL	OZZ			000	11/0
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
343	TOTAL NET EXPENDITURE	322	-	71	393	22

J45 TOTAL NET EXPENDITURE	322	_	7.1	333	2.
OTHER VARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed pressures / service demands					£000 S
riategie baaget - agreed pressures / service demands					
Strategic budget - agreed additional income / savings					
avings Fees and Charges Review					(2
					(2
Other resource changes					\-
greed Permanent Virements 2021/22					
Budget Alignment within Directorate					6
dditional Savings Fees and Charges Review					(*
					,
					9
OTAL OTHER VARIATIONS IN RESOURCE					7

DIRECTORATE: C1300D: HOUSING

DIVISION: C1305E: RESIDENT ENGAGEMENT AND ALLOCATIONS

SERVICE: C1324F: HOMELESSNESS AND ASSESSMENTS

EODEO:		ORIGINAL	Variations		ORIGINAL	2,
FORECAST 2021/22	DECORIDATION	BUDGET	Expenditu Inflation		BUDGET 2022/23	% CHANGE
2021/22	DESCRIPTION	2021/22 (A)	(B)	* Other (C)	(D)	CHANGE €
£000's		£000's	£000's	£000's	£000's	%
	Employees	5,644	-	66	5,710	
	Premises related expenditure	35,561	-	136	35,697	(
,	Supplies and Services	513	-	(600)	(87)	(11
	Third Party Payments	4,705	-	(227)	4,478	(
	Transfer Payments	100	-	-	100	-
	Transport related expenditure	4	-	(2)	2	(5)
	Recharges from other services	(59)	-	(150)	(209)	254
52,057	TOTAL CONTROLLABLE EXPENDITURE	46,468	-	(777)	45,691	n,
V /	Government Grants	(7,395)	-	(27)	(7,422)	(
· /	Other Grants, reimbursements and contributions	(07.740)	-	-		n,
	Customer and Client Receipts	(27,746)	-	14	(27,732)	((
	Interest Receivable Recharges to other services	(2,925)	-	115	HOU 1.5-C13 (2,810)	n/ (4
, , ,		1			, , ,	,
(41,864)	TOTAL CONTROLLABLE INCOME	(38,066)	-	102	(37,964)	n,
10,192	NET CONTROLLABLE COST	8,402	-	(675)	7,727	n/
	Capital Charges					
	Capital Charges Intangible Charges		-	-	-	n/ n/
	REFCUS		-	_		n,
	Corporate support services bought in	1,885	-	(1,885)	] [ ]	(100
	TOTAL NON-CONTROLLABLE EXPENDITURE	1,885	-	(1,885)	-	n/
				,		
12,077	NET COST OF SERVICE	10,287	-	(2,560)	7,727	n,
- 1	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	- 1	-	-	-	n/
I	Contribution to / (from) General Balances	-	-	-	-	n/
	TOTAL APPROPRIATIONS	-	-	-	-	n/
-	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	10,287	-	(2,560)	7,727	(25
12,077		10,287	-	(2,560)	7,727	
12,077  * OTHER VAI Strategic budg	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,287	-	(2,560)	7,727	£000's
12,077  * OTHER VAI Strategic budg	TOTAL NET EXPENDITURE	10,287	-	(2,560)	7,727	(2
12,077  * OTHER VAI Strategic budg	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,287	-	(2,560)	7,727	£000's
12,077  * OTHER VAR Strategic budde HSG Gro 01 E	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings	10,287	-	(2,560)	7,727	£000's 1,42
* OTHER VAR Strategic budd HSG Gro 01 E Strategic budd HWA Sav 01	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights	10,287	-	(2,560)	7,727	£000's 1,42 1,42 (8
* OTHER VAR Strategic bude HSG Gro 01 E Strategic bude HWA Sav 01 HWA Sav 13	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF	10,287	-	(2,560)	7,727	£000's 1,42 1,42 (8 (10
* OTHER VAI Strategic budg HSG Gro 01 E Strategic budg HWA Sav 01 HWA Sav 13 HWA Sav 15	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service	10,287	-	(2,560)	7,727	£000's 1,42 1,42 (8 (10
* OTHER VAI Strategic budd HSG Gro 01 E Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service	10,287	-	(2,560)	7,727	(2 £000's 1,42 1,42 (8 (10
* OTHER VAI Strategic budd HSG Gro 01 E Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 18	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services	10,287	-	(2,560)	7,727	(2 £000's 1,42 1,42 (8 (10 ()
* OTHER VAI Strategic budd HSG Gro 01 E Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 18 HSG Sav 01 I	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention	10,287	-	(2,560)	7,727	(2 £000's 1,42 1,42 (8 (10 ()
* OTHER VAI Strategic budd HSG Gro 01 E Strategic budd HWA Sav 01 HWA Sav 15 HWA Sav 16 HWA Sav 18 HSG Sav 01 I HSG Sav 02 I	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions	10,287	-	(2,560)	7,727	(2 £000's 1,42 1,42 (8 (10 ( ( (57 (10
12,077  * OTHER VAI Strategic bude HSG Gro 01 E Strategic bude HWA Sav 01 HWA Sav 13 HWA Sav 16 HWA Sav 16 HWA Sav 16 HWA Sav 16 HWA Sav 01 HSG Sav 01 I HSG Sav 03 I	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention	10,287	-	(2,560)	7,727	£000's  1,42  1,42  (8  (10  (6)  (57  (10) (16
12,077  TOTHER VAI Strategic bude HSG Gro 01 E Strategic bude HWA Sav 01 HWA Sav 13 HWA Sav 16 HWA Sav 16 HWA Sav 16 HWA Sav 16 HWA Sav 01 HSG Sav 01 I HSG Sav 02 I HSG Sav 03 I HSG Sav 04 I	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock	10,287	-	(2,560)	7,727	£000's  1,42  1,42  (8  (10  (57  (10  (16  (15)
12,077  * OTHER VAI Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 10 HSG Sav 01 I HSG Sav 02 I HSG Sav 04 I HSG Sav 05 I	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock	10,287	-	(2,560)	7,727	£000's  1,42  1,42  (8  (10  (0)  (17  (10)  (16  (15)  (7
12,077  * OTHER VAI Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 01 I HSG Sav 02 I HSG Sav 04 I HSG Sav 04 I HSG Sav 05 I HSG Sav 06 I HSG Sav 07 I	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions	10,287	-	(2,560)	7,727	£000's  1,42  (8  (10)  (57  (10)  (16)  (15)  (7)  (9)  (19)
12,077  * OTHER VAI Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 16 HWA Sav 16 HWA Sav 01 II HSG Sav 02 II HSG Sav 03 II HSG Sav 04 II HSG Sav 05 II HSG Sav 06 II HSG Sav 07 II HSG Sav 08 II	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids	10,287	-	(2,560)	7,727	£000's  1,42  (8  (10) (10) (10) (10) (15) (15) (19) (19) (10)
* OTHER VAI Strategic budd HSG Gro 01 E Strategic budd HWA Sav 01 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 10 HSG Sav 02 I HSG Sav 03 I HSG Sav 05 I HSG Sav 06 I HSG Sav 07 I HSG Sav 07 I HSG Sav 08 I HSG Sav 09 T	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes	10,287	-	(2,560)	7,727	(2 £000's 1,42 (8 (10 () () (57 (10 (16 ()15 (7) (9 (19 ()10 ()13
* OTHER VAI Strategic budd HSG Gro 01 E Strategic budd HWA Sav 01 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 16 HSG Sav 02 I HSG Sav 04 I HSG Sav 04 I HSG Sav 06 I HSG Sav 07 I HSG Sav 07 I HSG Sav 08 I HSG Sav 09 T	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock Housing Supply Stock Under Occupancy Empty Properties EA/TA Evictions Long Term Voids TA Leasing Schemes Housing Supply Pipeline Maximisation	10,287	-	(2,560)	7,727	£000's  1,42  1,42  (8  (10)  (6)  (57  (10)  (16)  (15)  (7)  (9)  (19)  (10)  (13)  (8)
T2,077  * OTHER VAI Strategic budg HSG Gro 01 E  Strategic budg HWA Sav 01 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 16 HSG Sav 01 I HSG Sav 02 I HSG Sav 05 I HSG Sav 06 I HSG Sav 07 I HSG Sav 07 I HSG Sav 07 I HSG Sav 08 I HSG Sav 09 I HSG Sav 09 I HSG Sav 09 I HSG Sav 10 I HSG Sav 11 I	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews	10,287	-	(2,560)	7,727	£000's  1,42  (8 (10 () () () () (57 (10) (16 ()15 ()7 (9 ()19 ()10 ()13 ()8 ()25
12,077  * OTHER VAI Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 16 HWA Sav 16 HWA Sav 16 HSG Sav 01 E HSG Sav 02 E HSG Sav 06 E HSG Sav 07 E HSG Sav 08 E HSG Sav 09 E HSG Sav 09 E HSG Sav 09 E HSG Sav 10 E HSG Sav 10 E HSG Sav 10 E HSG Sav 11 E HSG Sav 11 E	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock Housing Supply Stock Under Occupancy Empty Properties EA/TA Evictions Long Term Voids TA Leasing Schemes Housing Supply Pipeline Maximisation	10,287	-	(2,560)	7,727	£000's  1,42  (8 (10 (6) (7) (10) (16) (15) (7) (9) (10) (13) (8 (25) (24
12,077  TOTHER VAN Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 16 HWA Sav 16 HWA Sav 16 HSG Sav 01 HSG Sav 02 E HSG Sav 04 E HSG Sav 06 E HSG Sav 07 E HSG Sav 08 E HSG Sav 09 E HSG Sav 10 E HSG Sav 10 E HSG Sav 11 E HSG Sav 13 E	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  EA/TA Pressures  get - agreed additional income / savings  Reduction of Welfare Rights  Reduction in Placements & Accommodation NRPF  Croydon Discretionary Support Reduction in Service  Croydon Discretionary Support Deletion of Service  Restructure in Gateway Services  Maximising Prevention  Maximising Speed of Decisions  Housing Supply Use of LA Stock  Repurposing of Sheltered Housing Stock  Housing Supply Stock Under Occupancy  Empty Properties  EA/TA Evictions  Long Term Voids  TA Leasing Schemes  Housing Supply Pipeline Maximisation  Contract Reviews  Income Maximisation Rent Collection	10,287	-	(2,560)	7,727	£000's  1,42  (8  (10) (6) (7) (10) (16) (15) (77 (9) (19) (10) (13) (8) (25) (24)
12,077  * OTHER VAI Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 16 HWA Sav 16 HWA Sav 10 I HSG Sav 02 I HSG Sav 03 I HSG Sav 04 I HSG Sav 06 I HSG Sav 07 I HSG Sav 07 I HSG Sav 10 I HSG Sav 10 I HSG Sav 10 I HSG Sav 11 I HSG Sav 14 I Other resource	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock Housing Supply Stock Under Occupancy Empty Properties EA/TA Evictions Long Term Voids TA Leasing Schemes Housing Supply Pipeline Maximisation Contract Reviews Income Maximisation Rent Collection Housing Benefit Maximisation	10,287	-	(2,560)	7,727	£000's  1,42  (8 (10) (0) (10) (15) (7) (19) (13) (8 (25) (24) (10) (2,48
12,077  * OTHER VAI Strategic budg HSG Gro 01 E Strategic budg HWA Sav 01 HWA Sav 15 HWA Sav 16 HWA Sav 16 HWA Sav 16 HSG Sav 02 I HSG Sav 04 I HSG Sav 04 I HSG Sav 06 I HSG Sav 07 I HSG Sav 07 I HSG Sav 10 I HSG Sav 11 I HSG	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock Housing Supply Stock Under Occupancy Empty Properties EA/TA Evictions Long Term Voids TA Leasing Schemes Housing Supply Pipeline Maximisation Contract Reviews Income Maximisation Rent Collection Housing Benefit Maximisation	10,287	-	(2,560)	7,727	£000's  1,42  (8 (10 (10 (10 (16 (15) (77 (9) (10 (13 (8 (25 (24 (10 (2,48
12,077  * OTHER VAR Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 16 HSG Sav 01 E HSG Sav 02 E HSG Sav 06 E HSG Sav 07 E HSG Sav 08 E HSG Sav 08 E HSG Sav 10 E HSG Sav 11 C HSG Sav 13 E HSG Sav 14 E HSG Sav 15 E HSG Sav 16 E HSG Sav 16 E HSG Sav 17 E HSG Sav 18 E HSG Sav 19 E HSG Sav 11 C HSG Sav 11 C HSG Sav 14 E  Other resource Agreed Perma Removed Cor	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock Housing Supply Stock Under Occupancy Empty Properties EA/TA Evictions Long Term Voids TA Leasing Schemes Housing Supply Pipeline Maximisation Contract Reviews Income Maximisation Rent Collection Housing Benefit Maximisation  se changes anent Virements 2021/22 Prorate Recharges (Exp)	10,287	-	(2,560)	7,727	£000's  1,42  (8 (10 () () (57 (10) (16 (15) (77 (9) (19 (10) (13 (8 (25 (24 (10 (2,48 47 (1,88
12,077  TOTHER VAN Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 16 HSG Sav 01 E HSG Sav 01 E HSG Sav 01 E HSG Sav 06 E HSG Sav 07 E HSG Sav 07 E HSG Sav 10 E HSG Sav 10 E HSG Sav 11 C HSG Sav 14 E  Other resource Agreed Perma Removed Cor Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock Housing Supply Stock Under Occupancy Empty Properties EA/TA Evictions Long Term Voids TA Leasing Schemes Housing Supply Pipeline Maximisation Contract Reviews Income Maximisation Rent Collection Housing Benefit Maximisation  se changes anent Virements 2021/22 prorate Recharges (Exp) ment within Directorate	10,287	-	(2,560)	7,727	£000's  1,42  (8 (10 (10 (16 (15 (17 (9) (10 (13 (8) (25 (24 (10 (1,88 (6) (6) (1,88 (6) (6)
12,077  * OTHER VAN Strategic budd HSG Gro 01 E Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 16 HSG Sav 01 E HSG Sav 01 E HSG Sav 01 E HSG Sav 06 E HSG Sav 07 E HSG Sav 07 E HSG Sav 10 E HSG Sav 10 E HSG Sav 11 E HSG Sav 11 E HSG Sav 14 E  Other resource Agreed Perma Removed Cor Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock Housing Supply Stock Under Occupancy Empty Properties EA/TA Evictions Long Term Voids TA Leasing Schemes Housing Supply Pipeline Maximisation Contract Reviews Income Maximisation Rent Collection Housing Benefit Maximisation  se changes anent Virements 2021/22 Prorate Recharges (Exp)	10,287	-	(2,560)	7,727	£000's  1,42  1,42  (8  (10  ()  ()  (57  (10)  (16  (15  (77  (9)  (19  (10)  (13)  (8  (25  (24  (10)  (2,48  47  (1,88  (6)
12,077  OTHER VAI Strategic budd HSG Gro 01 E  Strategic budd HWA Sav 01 HWA Sav 13 HWA Sav 15 HWA Sav 16 HWA Sav 18 HSG Sav 02 I HSG Sav 00 I HSG Sav 06 I HSG Sav 06 I HSG Sav 07 I HSG Sav 10 I HSG Sav 11 I HSG Sav 11 I HSG Sav 11 I HSG Sav 14 I  Other resource Agreed Perma	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands EA/TA Pressures  get - agreed additional income / savings Reduction of Welfare Rights Reduction in Placements & Accommodation NRPF Croydon Discretionary Support Reduction in Service Croydon Discretionary Support Deletion of Service Restructure in Gateway Services Maximising Prevention Maximising Speed of Decisions Housing Supply Use of LA Stock Repurposing of Sheltered Housing Stock Housing Supply Stock Under Occupancy Empty Properties EA/TA Evictions Long Term Voids TA Leasing Schemes Housing Supply Pipeline Maximisation Contract Reviews Income Maximisation Rent Collection Housing Benefit Maximisation  se changes anent Virements 2021/22 prorate Recharges (Exp) ment within Directorate	10,287	-	(2,560)	7,727	£000's  1,42  (8 (10 () () (57 (10 (16 (15) (7 (9 (19 (10 (13 (8 (25 (24 (10 (2,48

DIRECTORATE: C1300D: HOUSING
DIVISION: C1310E: ESTATES AND IMPROVEMENT **DIVISION SUMMARY** 

# SERVICE DESCRIPTION

Asset Planning and Capital Delivery
The capital delivery for homes and schools service focuses on delivering major capital works to HRA properties such as energy efficiency, kitchens and bathrooms and security programmes.

## MOVEMENT IN NET EXPENDITURE

MOVEMENT	N NET EXPENDITURE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ure on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	`% <sup>′</sup>
C1305F	RESPONSIVE REPAIRS, PLANNED MAINTENANCE AND SAI	-	-	-	-	n/a
C1330F	ASSET PLANNING AND CAPITAL DELIVERY	66	-	-	66	-
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
					-	
					-	
					-	
	TOTAL NET EXPENDITURE	66	-	-	66	-

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
RESPONSIVE REPAIRS, PLANNED MAINTENANCE AND SAFETY	-	-	-
ASSET PLANNING AND CAPITAL DELIVERY	9.0	9.0	-
TOTAL FTE STAFF	9.0	9.0	_

DIRECTORATE: C1300D: HOUSING
DIVISION: C1310E: ESTATES AND IMPROVEMENT

FORECAST		00:0::::	., .			
		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
2021722	DESCRIPTION	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
323	Employees	625	-	(70)	555	(11
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	-	-	-	-	n/s
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments Transport related expenditure	_	-	_	-	n/a n/a
	Recharges from other services	9	_	_	9	-
	TOTAL CONTROLLABLE EXPENDITURE	634	_	(70)	564	n/a
				` '		
-	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	_	_	-	n/a n/a
	Interest Receivable		_	_		n/a
	Recharges to other services	(568)	-	70	(498)	(12
	TOTAL CONTROLLABLE INCOME	(568)	-	70	(498)	n/a
(200)		(000)			(1.00)	.,,
88	NET CONTROLLABLE COST	66	_	_	66	n/a
00	NET CONTROLLABLE COST	00	-	-	00	11/6
_	Capital Charges	_	_	_	-	n/a
	Intangible Charges	_	-	-	[	n/a
	REFCUS	-	_	_	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
_	TOTAL NON-CONTROLLABLE EXPENDITURE	_	-	_	-	n/a
						.,,
88	NET COST OF SERVICE	66	_	_	66	n/a
- 00	NET GOOT OF GERVICE	00	_		00	117.
	Contributions to / (from) Earmarked Reserves	_			_	n/a
_ !	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	-	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
_ !	TOTAL APPROPRIATIONS	-	-	-	-	n/a
88	TOTAL NET EXPENDITURE	66	_	_	66	-
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud						
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					-
Strategic bud  Strategic bud	get - agreed pressures / service demands  get - agreed additional income / savings					-
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					(70
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings					(70
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					(70
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					(70
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					(70
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					(70
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					(70
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					(70
Strategic bud  Strategic bud  Other resource Reduction in	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					(70
Strategic bud  Strategic bud  Other resource Reduction in Realigning -R	get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Employees budget					- (70 70

DIRECTORATE: C1300D: HOUSING

DIVISION: C1310E : ESTATES AND IMPROVEMENT

# SERVICE: C1305F: RESPONSIVE REPAIRS, PLANNED MAINTENANCE AND SAFETY

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
-	Employees	-	-	-	-	n/a
- 0	Premises related expenditure Supplies and Services	-	-	-	-	n/a
	Third Party Payments	[				n/a n/a
	Transfer Payments	-	-	-	_	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
	TOTAL CONTROLLABLE EXPENDITURE Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	_	-	_	-	n/a n/a
(18)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services  TOTAL CONTROLLABLE INCOME	-	-		-	n/a n/a
(10)	TOTAL CONTROLLABLE INCOME	_	-		-	11/6
0	NET CONTROLLABLE COST	-	-	-	-	n/a
	Conital Charges	1				2/2
-	Capital Charges Intangible Charges		-	-	-	n/a n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
0	NET COST OF SERVICE	_	-	-	-	n/a
	Contributions to / (from) Earmarked Reserves	1			l -	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
			<u> </u>			
0	TOTAL NET EXPENDITURE	-	-	-	-	n/a
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings					
						-
Other resource	<u>ce changes</u>					
						-
TOTAL OTH	ER VARIATIONS IN RESOURCE					-
I O I AL O I A	LI VANIATIONO IN REGOURGE					

DIRECTORATE: C1300D: HOUSING

DIVISION: C1310E: ESTATES AND IMPROVEMENT

SERVICE: C1330F: ASSET PLANNING AND CAPITAL DELIVERY

FORECAST BUDGET Expenditure on (A) BU		
	IGINAL JDGET	%
	022/23	CHANGE
	(D)	€
	:000's	%
323   Employees   625   - (70)	555	(11)
- Premises related expenditure	-	n/a
- Supplies and Services Third Party Payments	-	n/a
- Transfer Payments		n/a n/a
0 Transport related expenditure		n/a
9 Recharges from other services 9	9	-
333 TOTAL CONTROLLABLE EXPENDITURE 634 - (70)	564	n/a
- Government Grants	-	n/a
- Other Grants, reimbursements and contributions		n/a
- Customer and Client Receipts	-	n/a
- Interest Receivable	-	n/a
(245) Recharges to other services (568) - 70	(498)	(12)
(245) TOTAL CONTROLLABLE INCOME (568) - 70	(498)	n/a
88 NET CONTROLLABLE COST 66	66	n/a
	'	
- Capital Charges	-	n/a
- Intangible Charges	-	n/a
- REFCUS	-	n/a
- Corporate support services bought in	-	n/a
- TOTAL NON-CONTROLLABLE EXPENDITURE	-	n/a
88 NET COST OF SERVICE 66	66	n/a
- Contributions to / (from) Earmarked Reserves		n/a
- Contributions to / (from) Capital Reserves:	-	n/a n/a
- Financing of Capital Expenditure		n/a
- Provision for Repayment of External Loans	-	n/a
- Contribution to / (from) General Balances	-	n/a
- TOTAL APPROPRIATIONS	-	n/a
88 TOTAL NET EXPENDITURE 66	66	-
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE		£000's
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands		£000's
		£0000's
		£000's
		£000's
Strategic budget - agreed pressures / service demands		£000's
Strategic budget - agreed pressures / service demands		£000's
Strategic budget - agreed pressures / service demands		£000's
Strategic budget - agreed pressures / service demands		£000's
Strategic budget - agreed pressures / service demands		£000's
Strategic budget - agreed pressures / service demands		£000's
Strategic budget - agreed pressures / service demands		£000's
Strategic budget - agreed pressures / service demands		£000's
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings		£000's
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes		-
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Reduction in Employees budget		- (70)
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes		- (70)
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Reduction in Employees budget		- (70)
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Reduction in Employees budget		- (70
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Reduction in Employees budget		
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Reduction in Employees budget		
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Reduction in Employees budget		- (70
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Reduction in Employees budget		- (70)
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Reduction in Employees budget		-

# TOTAL SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

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### **KEY SERVICE TARGETS / PRIORITIES FOR 2022/23**

Across all areas is the cross cutting theme to better manage demand and promote more efficient and targeted service delivery. The priorities are to: Develop sustainable communities, planning and sustainable regeneration policies and strategies including action on climate change.

Creating district centres that are vibrant, well-used places where people and businesses want to be.

Deliver high quality Planning and Building Control services which respond quickly and appropriately to meet the needs of developers and homeowners. Use our statutory powers to enable growth, development and investment as well as use them to retain heritage assets and preserve the uniqueness of the borough.

Work with regional and central government around devolution deals to unlock investment and growth, particularly through the Croydon Growth Zone. Deliver key projects in the metropolitan centre, working with partners including Transport for London, Croydon Local Partnership, the Metropolitan Police, Croydon BID and others to ensure the centre remains a safe, usable and vibrant destination for visitors which is attractive to investors now and in the future. Drive out improvements, efficiencies and added value from our waste, recycling, green spaces, leisure and highways contracts exploring new service models and ways of working.

Deliver a job brokerage service which links unemployed and under-employed residents into the jobs created through regeneration, investment and growth. Ensure the borough has a cultural and arts offer to be proud of for all residents and communities, including pathways to culture for young people through Croydon Music and Arts; prepare for the

London Borough of Culture 2023

Lead the borough's work to tackle violence against young people and violence against women and girls to reduce crime and make Croydon a safer borough

#### FINANCIAL PERFORMANCE

### COST CENTRE: C1200N

		ORIGINAL		ORIGINAL	
DESCRIPTION	ACTUAL	BUDGET	FORECAST	BUDGET	%
	2020/21	2021/22	2021/22	2022/23	CHANGE
	£000	£000	£000	£000	%
Employees	41,273	38,850	34,298	37,049	(5)
Premises related expenditure	3,962	2,335	3,147	2,047	(12)
Supplies and Services	81,238	41,172	45,940	41,283	0
Third Party Payments	19,325	5,814	4,902	6,801	17
Transfer Payments	239	271	340	271	-
Transport related expenditure	10,065	10,581	12,803	11,214	6
Capital Charges	17,710	15,629	15,629	-	(100)
Intangible Charges	274	274	274	-	(100)
REFCUS	(5)	1,098	1,098	-	(100)
Corporate support services bought in	6,679	3,440	3,440	-	(100)
Recharges from other services	6,249	3,856	6,611	5,418	41
TOTAL EXPENDITURE	187,009	123,320	128,484	104,083	(19)
	(40.055)	(0.05.1)	(40.550)	(40.005)	
Government Grants	(12,857)	(9,654)	(13,576)	(10,085)	4
Other Grants, reimbursements and contributions	(50,636)	(4,051)	(6,817)	(5,179)	28
Customer and Client Receipts	(32,680)	(47,313)	(38,565)	(51,834)	10
Interest Receivable	(44.070)	(40,000)	(0.004)	(40.540)	n/a
Recharges to other services	(11,278)	(10,903)	(9,324)	(10,519)	(4)
TOTAL INCOME	(107,451)	(71,921)	(68,283)	(77,617)	14
TOTAL NET EXPENDITURE	79,558	51,399	60,201	26,466	(56)
	(0.50)				, 1
Contributions to / (from) Reserves	(353)	-	-	-	n/a
CURRENT BUDGET	65,663		52,231		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	13,542		7,970		

### **TOP FINANCIAL RISKS 2022/23**

- 1) SCRER department generates significant levels of income, particularly within the Planning and Strategic Transport and Sustainable Communities divisions. The socio-economic conditions post covid are creating an uncertain environment on which these income levels are predicated with fewer major applications, declining town centres and high streets and a reduction in commuting. This could lead to budget pressures across income generating teams and a reduction in the Growth Zone programme.
- 2) The Sustainability and Climate Emergency priority will require a significant reduction in carbon emissions through levers such as extending the roll out of ECVPs and promoting active travel initiatives. This may lead to reductions in parking income.
  3)COVID restrictions in 2021 meant we saw a continued loss of parking income due to downturn in footfall/traffic within the borough. Despite restrictions lifting
- 3)COVID restrictions in 2021 meant we saw a continued loss of parking income due to downturn in footfall/traffic within the borough. Despite restrictions lifting the income has not significantly improved, and this reflects the societal change where working patterns have now changed on a semi-permanent basis (COVID restrictions requiring increased working from home) and the shift to accessing retail and other services online. In addition we have been met with delays in implementing the Healthy Neighbourhood and School Streets programmes, which has also impacted our ability to recover enforcement income. This means that there is a risk that parking income target for 2022/23 will not be met.
- 4) The planning process is under increasing scrutiny from residents and members who are unhappy with the quantum of development undertaken in the borough, this is leading to increased challenges at all stages of the process with increased objections, litigation, complaints, appeals and enforcement activity for the LPA as well as the wider council, (legal, demo services, consultee teams) this increased workload is not budgeted for.
- 5)A number of services in the directorate are sensitive to inflation, particularly related to rising fuel/energy prices that could cause pressures for suppliers and/or service delivery
- 6)There are a number of new legislative requirements that affect a number of services and place new burdens on the council. These include new life and limb requirements for building control post following the Grenfell tragedy; and the new Protect duty as part of our counter terrorism responsibilities.

Cabinet Member for Sustainable Communities **CABINET MEMBER** Cllr Muhammad Ali Regeneration and Economic Recovery

#### DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Sarah Hayward	Executive Director of Sustainable Communities Regeneration and Economic Recovery	62176
Steve Iles	Director - Sustainable Communities	52821
Heather Cheesbrough	Director - Planning and Sustainable Regeneration	65599
Kristian Aspanall	Director - Culture and Community Safety	

DIVISION	DEVENOV
CODE	DIVISION
C1110E	SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY DIRECTORATE SUMMARY
C1120E	SUSTAINABLE COMMUNITIES
C1130E	CULTURE AND COMMUNITY SAFETY DIVISION
C1140E	PLANNING AND SUSTAINABLE REGENERATION DIVISION

## MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2021/22	DIVISION	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
(347)	C1110E : SUSTAINABLE COMMUNITIES REGEN & ECONOMIC	(167)	-	(119)	(286)	71
,=	C1120E : SUSTAINABLE COMMUNITIES	36,963	-	(15,253)	21,710	(41)
11,204	C1130E : CULTURE AND COMMUNITY SAFETY DIVISION	12,213	-	(7,562)	4,651	(62)
2,111	C1140E : PLANNING AND SUSTAINABLE REGENERATION DIVISION	2,390	-	(1,999)	391	(84)
					-	n/a
					-	n/a
					-	n/a
60,202	TOTAL NET EXPENDITURE	51,399	-	(24,933)	26,466	(49)

#### STAFF ESTABLISHMENT NUMBERS

OTALL EGLABEIGHMENT NOMBERG			
	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1110E: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY DIRECTORATE SUMMARY	15.6	14.8	(8.0)
C1120E: SUSTAINABLE COMMUNITIES	426.9	437.4	10.5
C1130E : CULTURE AND COMMUNITY SAFETY DIVISION	132.3	116.0	(16.3)
C1140E: PLANNING AND SUSTAINABLE REGENERATION DIVISION	195.8	172.0	(23.8)
	-	-	-
	-	-	-
	-	-	-
			-
TOTAL FTE STAFF	770.6	740.2	(30.4)

# STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

Sustainable Communities Directorate
A reduction in the Place directorate team Business Support Team of 0.8 FTE

Sustainable Communities
The projected increase in volumes associated with additional ANPR Enforcement initiative we have allowed for additional 10 FTEs SEN Transport Service created a driver 0.5 FTE and a driver assistant 0.9 FTE a total of 1.5 FTE
A restructure of the Environmental Service and Sustainable Neighbourhood Operation team yielded a reduction of 2 FTE
An additional post was created in the Environment Health Trading Standards and Licensing Team 1 FTE

In line with the Medium Term Financial Strategy the Library Service reduced the structure by **15 FTE's**The Violence Reduction Network service reduced Senior Manager Posts of **1.3 FTE's** 

## Planning Sustainable and Regeneration

The restructure and streamline of the Spatial Planning Team resulted in a reduction 9 FTE's

The restructure and merger of Growth Zone and Regeneration teams resulted in a reduction of 2 FTE's

A restructure of the Adult Education team resulted in a reduction of 14.8 FTE's

The Development Management Team created additional posts to deliver the departmental needs 2 FTE's

FORECAST   2021/22   DESCRIPTION   2021/22   Inflation   * Other   (A)   (B) (C)   (C)   (E) (DOO'S   E) (DOO'S	ORIGINAL BUDGET 2022/23 (D) £000's 37,049 2,047 41,283 6,801 271 11,214 5,418 104,083 (10,085) (5,179) (51,834) (10,519) (77,617)	% CHANGE (E) % (5) (12) 0 177 - 6 41 1 4 28 10 n/a (4) 8
DESCRIPTION   2021/22	2022/23 (D) £000's 37,049 2,047 41,283 6,801 271 11,214 5,418 104,083 (10,085) (51,79) (51,834) (10,519) (77,617)	CHANGE (E) % (5) (12) 0 17 - 6 41 1 4 28 10 n/aa (4) 8
£000's         £000's         £000's         £000's           34,298         Employees         38,850         - (1,801)           3,147         Premises related expenditure         2,335         - (288)           45,941         Supplies and Services         41,172         - 111           4,902         Third Party Payments         5,814         - 987           340         Transfer Payments         271            12,803         Transport related expenditure         10,581         - 633           6,611         Recharges from other services         3,856         - 1,562           108,044         TOTAL CONTROLLABLE EXPENDITURE         102,879         - 1,204           (13,576)         Government Grants         (9,654)         - (431)           (6,817)         Other Grants, reimbursements and contributions         (4,051)         - (1,128)           (38,565)         Customer and Client Receipts         (47,313)         - (4,521)           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           (6,817)         Other Grants, reimbursem	£000's 37,049 2,047 41,283 6,801 271 11,214 5,418 104,083 (10,085) (51,79) (51,834) (10,519) (77,617)	% (5) (12) 0 17 - 6 41 1 1 4 28 10 n/a (4) 8
£000's         £000's         £000's         £000's           34,298         Employees         38,850         - (1,801)           3,147         Premises related expenditure         2,335         - (288)           45,941         Supplies and Services         41,172         - 111           4,902         Third Party Payments         5,814         - 987           340         Transfer Payments         271            12,803         Transport related expenditure         10,581         - 633           6,611         Recharges from other services         3,856         - 1,562           108,044         TOTAL CONTROLLABLE EXPENDITURE         102,879         - 1,204           (13,576)         Government Grants         (9,654)         - (431)           (6,817)         Other Grants, reimbursements and contributions         (4,051)         - (1,128)           (38,565)         Customer and Client Receipts         (47,313)         - (4,521)           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           (6,817)         Other Grants, reimbursem	£000's 37,049 2,047 41,283 6,801 271 11,214 5,418 104,083 (10,085) (51,79) (51,834) (10,519) (77,617)	% (5) (12) 0 17 - 6 41 1 1 4 28 10 n/a (4) 8
3,147	2,047 41,283 6,801 271 11,214 5,418 104,083 (10,085) (5,179) (51,834) (10,519) (77,617)	(12) 0 0 177 - 6 41 1 1 4 28 10 n/a (4) 8
3,147	41,283 6,801 271 11,214 5,418 104,083 (10,085) (51,79) (51,834) (10,519) (77,617)	(12) 0 0 177 - 6 41 1 1 4 28 10 n/a (4) 8
45,941       Supplies and Services       41,172       -       111         4,902       Third Party Payments       5,814       -       987         340       Transfer Payments       271       -       -         12,803       Transport related expenditure       10,581       -       633         6,611       Recharges from other services       3,856       -       1,562         108,044       TOTAL CONTROLLABLE EXPENDITURE       102,879       -       1,204         (13,576)       Government Grants       (9,654)       -       (431)         (6,817)       Other Grants, reimbursements and contributions       (4,051)       -       (1,128)         (38,565)       Customer and Client Receipts       (47,313)       -       (4,521)         Interest Receivable       -       -       -       -         (9,324)       Recharges to other services       (10,903)       -       384         (68,283)       TOTAL CONTROLLABLE INCOME       (71,921)       -       (5,696)	6,801 271 11,214 5,418 104,083 (10,085) (5,179) (51,834) (10,519) (77,617)	0 177 - 6 41 1 1 4 28 10 n/a (4) 8
340   Transfer Payments   271   -   -   -	271 11,214 5,418 104,083 (10,085) (5,179) (51,834) (10,519) (77,617)	- 6 41 1 1 4 28 10 n/a (4) 8 (15)
12,803     Transport related expenditure     10,581     -     633       6,611     Recharges from other services     3,856     -     1,562       108,044     TOTAL CONTROLLABLE EXPENDITURE     102,879     -     1,204       (13,576)     Government Grants     (9,654)     -     (431)       (6,817)     Other Grants, reimbursements and contributions     (4,051)     -     (1,128)       (38,565)     Customer and Client Receipts     (47,313)     -     (4,521)       -     Interest Receivable     -     -     -       (9,324)     Recharges to other services     (10,903)     -     384       (68,283)     TOTAL CONTROLLABLE INCOME     (71,921)     -     (5,696)	11,214 5,418 104,083 (10,085) (5,179) (51,834) - (10,519) (77,617)	6 41 1 4 28 10 n/a (4) 8 (15)
6,611         Recharges from other services         3,856         -         1,562           108,044         TOTAL CONTROLLABLE EXPENDITURE         102,879         -         1,204           (13,576)         Government Grants         (9,654)         -         (431)           (6,817)         Other Grants, reimbursements and contributions         (4,051)         -         (1,128)           (38,565)         Customer and Client Receipts         (47,313)         -         (4,521)           -         -         -         -         -         -           (9,324)         Recharges to other services         (10,903)         -         384           (68,283)         TOTAL CONTROLLABLE INCOME         (71,921)         -         (5,696)	5,418 104,083 (10,085) (5,179) (51,834) (10,519) (77,617)	41 1 4 28 10 n/a (4) 8
108,044   TOTAL CONTROLLABLE EXPENDITURE   102,879   - 1,204   (13,576)   Government Grants   (9,654)   - (431)   (6,817)   Other Grants, reimbursements and contributions   (4,051)   - (1,128)   (38,565)   Customer and Client Receipts   (47,313)   - (4,521)   Interest Receivable   (9,324)   Recharges to other services   (10,903)   - 384   (68,283)   TOTAL CONTROLLABLE INCOME   (71,921)   - (5,696)	104,083 (10,085) (5,179) (51,834) - (10,519) (77,617)	1 4 28 10 n/a (4) 8
(13,576) (6,817)       Government Grants       (9,654)       - (431)         (6,817)       Other Grants, reimbursements and contributions       (4,051)       - (1,128)         (38,565)       Customer and Client Receipts       (47,313)       - (4,521)         - Interest Receivable       (9,324)       Recharges to other services       (10,903)       - 384         (68,283)       TOTAL CONTROLLABLE INCOME       (71,921)       - (5,696)	(10,085) (5,179) (51,834) (10,519) (77,617)	4 28 10 n/a (4) 8
(6,817)       Other Grants, reimbursements and contributions       (4,051)       -       (1,128)         (38,565)       Customer and Client Receipts       (47,313)       -       (4,521)         -       -       -       -       -         (9,324)       Recharges to other services       (10,903)       -       384         (68,283)       TOTAL CONTROLLABLE INCOME       (71,921)       -       (5,696)	(5,179) (51,834) (10,519) (77,617)	28 10 n/a (4) 8
(38,565)       Customer and Client Receipts       (47,313)       - (4,521)         - Interest Receivable	(51,834) (10,519) (77,617)	10 n/a (4) 8
- Interest Receivable	(10,519) (77,617)	n/a (4) 8 (15)
(9,324)     Recharges to other services     (10,903)     -     384       (68,283)     TOTAL CONTROLLABLE INCOME     (71,921)     -     (5,696)	(77,617)	(4)
(68,283) TOTAL CONTROLLABLE INCOME (71,921) - (5,696)	(77,617)	(15)
		(15)
30 761 NET CONTROLLARI E COST 30 058 (4.402)	26,466	
	20,400	
39,701 NET SONTHOLEADER SOOT	_	
15,629   Capital Charges   15,629   -   (15,629)	_	(100)
274 Intangible Charges 274 - (274)	-	(100)
1,098   REFCUS   1,098   -   (1,098)	-	(100)
3,440 Corporate support services bought in 3,440 - (3,440)	-	(100)
20,441         TOTAL NON-CONTROLLABLE EXPENDITURE         20,441         -         (20,441)	-	(100)
60,202 <b>NET COST OF SERVICE</b> 51,399 - (24,933)	26,466	(49)
00,202   1121 0001 01 021(102	20,400	(43)
- Contributions to / (from) Earmarked Reserves	-	n/a
- Contributions to / (from) Capital Reserves:	_	n/a
- Financing of Capital Expenditure	_	n/a
- Provision for Repayment of External Loans	_	n/a
- Contribution to / (from) General Balances	-	n/a
- TOTAL APPROPRIATIONS	-	n/a
CO COO TOTAL NET EVENEUTIES	20.400	
60,202 <b>TOTAL NET EXPENDITURE</b> 51,399 - (24,933)	26,466	(49)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE		£000's
Strategic budget - agreed pressures / service demands		7,364
Strategic budget - agreed additional income / savings		(12,396)
Other resource changes		(19,902)
TOTAL OTHER VARIATIONS IN RESOURCE		(24,934)

C1110E: SUSTAINABLE COMMUNITIES REGEN & DIVISION: **ECONOMIC RECOVERY DIRECTORATE SUMMARY**  **DIVISION SUMMARY** 

# SERVICE DESCRIPTION

The focus of this directorate is to ensure the safe and effective delivery of the vital regulatory duties the Council has in terms of planning, licensing, highways and parking services, independent travel, and environmental health; to safeguard vulnerable people at risk of violence and anti-social behaviour, to develop new strategic and sustainable regeneration proposals, drive the economic recovery of the borough post covid and offer skills development opportunities for local people, to also safeguard and manage the public realm and the many beautiful parks and open spaces in the borough and to develop the Council's cultural offer for the Borough of Culture 2023, including the museum, libraries, music and arts and leisure service.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ure on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1110F	SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	(167)	-	(119)	(286)	71
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	(167)	-	(119)	(286)	71

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1110F: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	15.6	14.8	(8.0)
TOTAL FTE STAFF	15.6	14.8	(8.0)

TOTAL OTHER VARIATIONS IN RESOURCE

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

DIVISION: C1110E: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY DIRECTORATE SUMMARY

FORECAST		ORIGINAL BUDGET		in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
719	Employees	821	-	(552)	269	(67)
	Premises related expenditure	(155)	-	-	(155)	-
	Supplies and Services	57	-	1	58	2
	Third Party Payments	181	-	-	181	-,
	Transfer Payments	-	-	-	-	n/a
- 42	Transport related expenditure Recharges from other services	59	-	-	- 59	n/a
	-					-
783	TOTAL CONTROLLABLE EXPENDITURE	963	-	(551)	412	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
(000)	Interest Receivable	(000)	-	-	(600)	n/a
	Recharges to other services	(698)	-	-	(698)	-
(698)	TOTAL CONTROLLABLE INCOME	(698)	-	-	(698)	n/a
85	NET CONTROLLABLE COST	265	-	(551)	(286)	n/a
	Capital Charges		_	_	_	n/a
-	Intangible Charges		-	-	_	n/a
_	REFCUS		_	_	_	n/a
	Corporate support services bought in	(432)	_	432	-	(100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	(432)	_	432		n/a
(102)		(102)		.02		.,,
(347)	NET COST OF SERVICE	(167)	-	(119)	(286)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(347)	TOTAL NET EXPENDITURE	(167)	_	(119)	(286)	71
(347)	TOTAL NET EXPENDITURE	(167)	-	(119)	(286)	71
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	71 £000's
* OTHER VA		(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(167)	-	(119)	(286)	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  lget - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's
* OTHER VA Strategic bud Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)
* OTHER VA Strategic bud Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  lget - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)
* OTHER VA Strategic bud Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)
* OTHER VA Strategic bud Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)
* OTHER VA Strategic bud  Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)
* OTHER VA Strategic bud  Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)
* OTHER VA Strategic bud  Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)
* OTHER VA Strategic bud  Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)
* OTHER VA Strategic bud Strategic bud Implementati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures	(167)	-	(119)	(286)	£000's  - (552)

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

DIVISION: C1110E: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY DIRECTORATE SUMMARY

# SERVICE: C1110F: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY DIRECTORATE

E0550:5-		ODICINIA	17-2 0	to Larry L. C.	ODIO	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	% CHANGE
202.722		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	821	-	(552)	269	(67
	Premises related expenditure	(155)	-	- 4	(155)	-
	Supplies and Services Third Party Payments	57 181	-	1	58 181	2
	Transfer Payments	101	_	_	- 101	- n/:
	Transport related expenditure	_	_	_	_	n/s
	Recharges from other services	59	_	_	59	-
	TOTAL CONTROLLABLE EXPENDITURE	963	_	(551)	412	n/a
	Government Grants			` '		
	Other Grants, reimbursements and contributions	-	_	-		n/a n/a
	Customer and Client Receipts	1 [	_	_		n/s
	Interest Receivable	-	-	-	-	n/a
(698)	Recharges to other services	(698)	-	-	(698)	-
(698)	TOTAL CONTROLLABLE INCOME	(698)	-	-	(698)	n/a
85	NET CONTROLLABLE COST	265	-	(551)	(286)	n/a
	Canital Charges					
	Capital Charges Intangible Charges	-	-	-	-	n/a n/a
	REFCUS		_			n/a
	Corporate support services bought in	(432)	_	432	_	(100
` '	TOTAL NON-CONTROLLABLE EXPENDITURE	(432)	_	432	_	n/a
(102)		(102)		.02		
(347)	NET COST OF SERVICE	(167)	-	(119)	(286)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	- 1	-	-	-	n/a
	Contribution to / (from) General Balances		_	-		n/a n/a
	TOTAL APPROPRIATIONS	_		_		n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	11/6
(347)	TOTAL NET EXPENDITURE	(167)	-	(119)	(286)	71
* OTLIED VA	DIATIONS IN LEVEL OF EVDENDITUDE					00001
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£0000's
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					-
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					-
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					-
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					-
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					-
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					(552
Strategic bud Strategic bud Implementation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					(552
Strategic bud  Strategic bud Implementation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					(552
Strategic bud  Strategic bud Implementation  Other resource Minor Variation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					
Strategic bud  Strategic bud Implementation  Other resource Minor Variation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					
Strategic bud  Strategic bud Implementation  Other resource Minor Variation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					
Strategic bud  Strategic bud Implementation  Other resource Minor Variation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					(552 (552
Strategic bud  Strategic bud Implementation  Other resource Minor Variation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					(552 (552
Strategic bud  Strategic bud Implementation  Other resours	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					(552 (552
Strategic bud  Strategic bud Implementation  Other resource Minor Variation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					(552
Strategic bud  Strategic bud Implementation  Other resource Minor Variation	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					(552 (552 1 432
Strategic bud  Strategic bud Implementation  Other resource Minor Variation Reduction/ Ref	get - agreed pressures / service demands  get - agreed additional income / savings on of new senior structures					

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY **DIVISION SUMMARY** 

**C1120E: SUSTAINABLE COMMUNITIES** DIVISION:

#### SERVICE DESCRIPTION

The Sustainable Communities Division is made up of Highways & Parking Services, Environment and Waste management, Parks and Open Spaces, Environmental Health, Trading Standards & Licensing, and Independent Travel Services.

### Highways & Parking Service

- Highways Services ensure the safety of highway users by delivering maintenance to carriageways, footways, public footpaths, street lighting and highway structures, drainage and flood management. The Service fulfils the statutory obligation to provide the role of Traffic Manager and, as a consequence, monitor all highway related works across the borough to coordinate and minimise the delay and disruption to road users. The Service is also responsible for the implementation of highway improvements, provides a road safety service which covers both preventative measures such as educational and physical measures on the highway and provides assistance to the School Travel Planning team.
- Parking Services are responsible for ensuring the free movement of traffic and availability of parking around the Borough. This includes on-street

Parking spaces, car parks and various parking permits. The Parking team is also responsible for enforcement of parking regulations and Blue Badges. Parking Services are improving the environment (air quality) for residents by introducing emissions based permits and paid for parking. The School Streets scheme is improving the environment (air quality and safety) around schools and is improving punctuality while increasing the number of children who walk to school

Environmental services - This service has three core functions Environmental Services, Neighbourhood Operations and Parks and Open Spaces - The Environmental Services team oversee the management of street services as part of the South London Waste Partnership (SLWP) contracts. The SLWP was formed in 2003 between the boroughs of Croydon, Kingston, Merton, and Sutton and has a proven record of providing improved and more cost-effective waste management services through the procurement of complex waste disposal treatment, both household and commercial waste and recycling. The SLWP operate the Household Reuse and Recycling Centre and street cleansing contracts.

- The Parks and Open Spaces team oversee and manage the green spaces contract, they are responsible for the maintenance of all of the borough's parks and green spaces including management and maintenance of open countryside We are committed to ensuring our parks and open spaces are sustainable and can be enjoyed by current and future generations, this includes investing in our allotments. We are working with partners to get our communities more active to improve their health and wellbeing - we are investing in sport and leisure facilities and working closely with our sporting
- The Neighbourhood Services This team focuses on the environmental crime, low level Anti-Social Behaviour, highway offences, licensing enforcement and unauthorised encampments. The service carries out joint patrols and operations with Police and other agencies. Whilst the service is largely 'essential but non statutory', it has two statutory function in the Ábandon Vehicle Service (AVS) and the Dog Warden.

### Environmental Health, Trading Standards and Licensing Team

- The Environmental Health Service includes the food safety, health and safety, public events safety, pollution control and private sector housing functions, which covers the regulation of housing standards & conditions in the private rented sector and also the issuing of licenses and enforcement in respect of HMO's and other privately rented properties (when there is a selective licensing scheme.). The Food Team ensures that food sold, offered and stored for sale and entering the borough is wholesome, fit for human consumption and properly labelled and described. This requires the regular, risk based inspection of food premises throughout the borough. Health and Safety secures the health, safety and welfare of people in those work places where the local authority is the designated enforcement agency. The team also conduct annual legionella assessments. Public Events Safety incorporates the Council's responsibility to issue and monitor the General Safety Certificate at Selhurst Park Stadium and to manage the SAG process in respect of public events (including large scale music events) in the borough. Pollution Control deals with a range of environmental pollution matters including air quality/pollution, contaminated land and nuisance, for example noise (i.e.. noisy neighbours) and odour pollution.
- Trading Standards ensure that Croydon residents and businesses are protected from illegal and unfair trade practices, including business scams and door step crime. They also deal extensively with counterfeit products and product safety matters (unsafe products) and the sale of age restricted products such as knives
- The Licensing Service process applications and issue licences for a wide range of licensable activities, such as the sale of alcohol, providing entertainment facilities, selling hot food at night, premises where gambling takes place, street trading (including markets), special treatments premises, scrap metal dealers, licensed sex establishments, animal welfare premises (such as pet shops, kennels & catteries) and highways licenses for skips, scaffolds & hoardings etc. The Service also visit premises to ensure compliance with the terms of licenses and any conditions attached to them. The team generates income from all licenses processed. In addition, the Service progresses contested applications through the committee process and is esponsible for drafting and publishing policy in respect of licensing matters.

Independent Travel Service - Creating a single integrated travel service for eligible children and adults, reducing reliance on statutory services and ncreasing longer term independence

### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1105F	SUSTAINABLE COMMUNITIES DIRECTORATE	3,808	-	(3,543)	265	(93)
C1120F	HIGHWAYS AND PARKING SERVICES	(13,317)	-	(11,142)	(24,459)	84
C1125F	ENVIRONMENTAL HEALTH, TRADING STANDARDS AND LICENS	512	-	565	1,077	110
C1130F	ENVIRONMENT SERVICES AND SUSTAINABLE NEIGHBOURHOOD	33,935	-	(3,637)	30,298	(11)
C1140F	INDEPENDENT TRAVEL SERVICE TEAM	12,025	-	2,504	14,529	21
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	36,963	-	(15,253)	21,710	(41)

### STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1105F: SUSTAINABLE COMMUNITIES DIRECTORATE	-		-
C1120F: HIGHWAYS AND PARKING SERVICES	155.8	165.8	10.0
C1125F: ENVIRONMENTAL HEALTH, TRADING STANDARDS AND LICENS	73.9	74.9	1.0
C1130F: ENVIRONMENT SERVICES AND SUSTAINABLE NEIGHBOURHOOD	119.0	117.0	(2.0)
C1140F: INDEPENDENT TRAVEL SERVICE TEAM	78.2	79.7	1.5
TOTAL FTE STAFF	426.9	437.4	10.5

DIVISION: C1120E: SUSTAINABLE COMMUNITIES

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
00001		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's 20.594	£000's	£000's	£000's 20,519	%
	Employees Premises related expenditure	2,004	-	(288)	1,716	(1 <sub>4</sub>
,	Supplies and Services	33,198	-	(370)	32,828	(1
	Third Party Payments	3,815	-	1,138	4,953	3(
	Transfer Payments	271	-	, -	271	
	Transport related expenditure	10,564	-	634	11,198	(
1,243	Recharges from other services	694	-	1,154	1,848	166
73,865	TOTAL CONTROLLABLE EXPENDITURE	71,140	-	2,193	73,333	n/
(61)	Government Grants	- 1	-	-	-	n/
	Other Grants, reimbursements and contributions	(3,091)	-	(134)	(3,225)	4
(33,013)	Customer and Client Receipts	(40,614)	-	(3,823)	(44,437)	,
-	Interest Receivable		-			n/
	Recharges to other services	(4,111)	-	150	(3,961)	(4
(40,270)	TOTAL CONTROLLABLE INCOME	(47,816)	-	(3,807)	(51,623)	n,
22.505	NET CONTROLLARIE COST	00.004		(4.644)	04.740	
33,595	NET CONTROLLABLE COST	23,324	-	(1,614)	21,710	n.
10,323	Capital Charges	10,323	-	(10,323)	-	(100
	Intangible Charges	274	-	(274)	-	(100
768	REFCUS	768	-	(768)	-	(10
2,274	Corporate support services bought in	2,274	-	(2,274)	-	(10
13,639	TOTAL NON-CONTROLLABLE EXPENDITURE	13,639	-	(13,639)	-	n/
47.004				(45.050)		
47,234	NET COST OF SERVICE	36,963	-	(15,253)	21,710	n/
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/
_	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	- 1	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances		-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
47,234	TOTAL NET EXPENDITURE	36,963	-	(15,253)	21,710	(41
, -		36,963	-	(15,253)	21,710	(41
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	36,963	-	(15,253)	21,710	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	36,963	-	(15,253)	21,710	£000's
* OTHER VA Strategic bud Highways Ma	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth			(15,253)	21,710	£000's
* OTHER VA Strategic bud Highways Ma Environment	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands intenance Growth  Services and Sustainable Neighbourhood Division- Top up			(15,253)	21,710	£000's
* OTHER VA Strategic bud Highways Ma Environment Landlord licer	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income	o Contract Inflati	ion			£000's 1,00 61 3,06
* OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands intenance Growth  Services and Sustainable Neighbourhood Division- Top up	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's 1,00 61 3,06 69
* OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Environment	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top upusing scheme - loss of income Services and Sustainable Neighbourhood Division-Propert	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's 1,000 61' 3,066 69 36'
* OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Environment Growth In SE	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's 1,00 61 3,06 69 36 1,31
*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Environment Growth In SE	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up ising scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's 1,00 61 3,06 69 36 1,31 7,04
*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Environment Growth In SE Strategic bud ANPR Camer	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers upper - agreed additional income / savings are Enforcement	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's 1,000 61' 3,066 69 366 1,31' 7,04
*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings a Enforcement the staffing review	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's 1,00 61 3,06 69 36 1,31 7,04 (3,18
OTHER VA Strateqic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of str	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up ising scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings ra Enforcement the staffing review eet lighting - variable lighting policy	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,000 61 3,066 69 36 1,31 7,04  (3,18 (9)
*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camel Phase two of Review of strategic schools	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings Ta Enforcement the staffing review seet lighting - variable lighting policy sol crossing patrol	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,000 61 3,066 699 36 1,31 7,04  (3,18 (9) (41 (5)
*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of stra Remove scho	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up ising scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings a Enforcement the staffing review get lighting - variable lighting policy pol crossing patrol ges increase (10p / 30mins)	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,000 611 3,066 699 366 1,311 7,044 (3,188 (9) (41) (5) (655
*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of stra Remove scho	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings as Enforcement the staffing review seet lighting - variable lighting policy sool crossing patrol ges increase (10p / 30mins) lay Machines	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,000 61 3,066 69 366 1,31 7,04  (3,18 (9) (41 (5) (655 (30)
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*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of stra Remove scho Parking charg Pay and Disp Fees and cha Revised Land	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up ising scheme - loss of income Services and Sustainable Neighbourhood Division-Properl Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings ra Enforcement the staffing review get lighting - variable lighting policy old crossing patrol ges increase (10p / 30mins) lay Machines rges	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,000 61 3,066 69 36 1,313 7,04  (3,18 (9) (41) (5) (65) (300) (11)
*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of Phase two of strate of strate Pay and Disp Fees and cha Revised Lanc Independent	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings a Enforcement the staffing review seet lighting - variable lighting policy sol crossing patrol ges increase (10p / 30mins) lay Machines rges llord Licensing Scheme	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,000 61 3,06 69 36 1,313 7,04  (3,18 (5,65 (300 (111) (2,300
*OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of stra Review of stra Parking charg Pay and Disp Fees and charg Revised Lanc Independent	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers  get - agreed additional income / savings a Enforcement the staffing review eet lighting - variable lighting policy old crossing patrol ges increase (10p / 30mins) lay Machines urges llord Licensing Scheme Travel In Year Optimisation Savings	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,000's  1,000's  616  3,006  656  3,017  7,040  (3,18  (5)  (441  (445  (5)  (656  (300  (111  (2,300  (2)
OTHER VA Strategic bud Highways Ma Environment Environment Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of stratemove schoper Parking charge Pay and Disperes and cha Revised Lancendepredent in Environment Reviewing Preserving Preserving Preserving Preserving Marchaetter Reviewing Preserving Marchaetter Reviewing Preserving Marchaetter Reviewing Preserving Marchaetter Preserving Preserving Preserving Marchaetter Preserving Preserving Pres	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up ising scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings ra Enforcement the staffing review get lighting - variable lighting policy pol crossing patrol ges increase (10p / 30mins) lay Machines rges light Licensing Scheme Travel In Year Optimisation Savings Services and Sustainable Neighbourhood Division	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,000's  1,000's  1,000's  61  3,066  62  366  1,31  7,04  (41)  (5)  (65)  (33)  (11)  (2,33)  (2)  (8)
OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of strategic bud Review of strategic hard Pay and Disp Les of the Carter Company of the	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division-Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers  get - agreed additional income / savings as Enforcement the staffing review eet lighting - variable lighting policy bol crossing patrol ges increase (10p / 30mins) lay Machines rges llord Licensing Scheme Travel In Year Optimisation Savings Services and Sustainable Neighbourhood Division ovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,00's  1,00's  66' 36' 36' 1,33'1 (56') (44') (56') (2,30') (2,30') (45') (111') (2,30') (56'
OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of strates Pay and Disp Pay a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division- Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers  get - agreed additional income / savings ra Enforcement the staffing review eet lighting - variable lighting policy sol crossing patrol ges increase (10p / 30mins) lay Machines urges Illord Licensing Scheme Travel In Year Optimisation Savings Services and Sustainable Neighbourhood Division ovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,00 66 3,06 66 1,33 7,02 (3,18 (66 66 (33 (11 (2,33 (11 (8,66 (11 (
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COTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Environment Growth In SE Strategic bud ANPR Camer Phase two of Review of stra Remove scho Parking charg Pay and Disp Fees and cha Revised Land Independent Reviewing of Charging man Review and re Review and r	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division-Top up ising scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers  get - agreed additional income / savings as Enforcement the staffing review eet lighting - variable lighting policy sol crossing patrol ges increase (10p / 30mins) lay Machines rges llord Licensing Scheme Travel In Year Optimisation Savings Services and Sustainable Neighbourhood Division sovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations iical waste( clinical offensive) or Environmental Enforcement condlands obligation of Incoment sussistance - joint review eer Contract Savings  se changes callocation of Corporate support services bought in apital Budgets tangible Budgets stargible Budgets services grownents Between Services	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,00's  1,00's  66' 36' 36' 37',00's  (3,18' (5,5') (44' (5,5') (65') (30') (111') (2,30') (30') (40') (40') (40') (50
OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Environment Growth In SE Strategic bud ANPR Camei Phase two of Review of strategic bud Reviewing of Charging man Review and ra Review and ra Review and ra Review of clir Private Secto Frees and Wa SLWP Waste Cease Specia Adult Travel a Bus Re-Tend Other resourc Reduction/ Re Centralised Ir Centralised Ir Centralised Re Budget Realig 21-22 Contra	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division-Top up sing scheme - loss of income Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers get - agreed additional income / savings a Enforcement the staffing review eet lighting - variable lighting policy sol crossing patrol ges increase (10p / 30mins) lay Machines urges llord Licensing Scheme Travel In Year Optimisation Savings Services and Sustainable Neighbourhood Division ovision of Household Refuse and Recycling Centres bin charging policy nading agents for contaminated waste removal eduction of the Neighbourhood Operations incal waste (clinical offensive) r Environmental Enforcement codlands Disposal - Energy Recovery Facility alist Nursery Transport assistance - joint review er Contract Savings  se changes eallocation of Corporate support services bought in tangible Budgets itangible Budgets iEFCUS Budgets	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,00' 6' 3,06' 66 36' 36' (4' (5' (66' (33' (11' (2,33' (11' (2,33' (11' (2,33' (11' (11' (11' (11' (9,17' (10,33' (27' (10,33' (27' (76'
OTHER VA Strategic bud Highways Ma Environment Landlord licer Environment Environment Growth In SE Strategic bud ANPR Camel Phase two of Review of strategic bud Environment Review of strategic bud Reviewing of clarging man Review and re Reviewing of clarging man Review and re Reviewing of clarging man Review and re Review of clir Private Secto Frees and Wa LWP Waste Cantralised Cases Specia Adult Travel a Bus Re-Tend Other resourc Reduction/ Re Centralised Ir Centralised R Budget Realig Religation of the resource Reduction of Re Reducti	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands intenance Growth Services and Sustainable Neighbourhood Division-Top up using scheme - loss of income Services and Sustainable Neighbourhood Division-Propert Services and Sustainable Neighbourhood Division-Addition N Expenditure due to Increasing Pupil Numbers Get - agreed additional income / savings a Enforcement the staffing review seet lighting - variable lighting policy soil crossing patrol ses increase (10p / 30mins) lay Machines rges llord Licensing Scheme Travel In Year Optimisation Savings Services and Sustainable Neighbourhood Division sovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations slical waste (clinical offensive) or Environmental Enforcement codlands Disposal - Energy Recovery Facility alist Nursery Transport sesistance - joint review er Contract Savings See changes seallocation of Corporate support services bought in lapital Budgets stangible Budgets stangible Budgets stangible Budgets suments Between Services ct Inflation In Year Virement	o Contract Inflati	ion ste Growth and	d New Govern	ment Charge	£000's  1,00' 66' 3,06' 66' 36' 37,02' (3,18' (44' (56' (30' (11') (2,30' (45' (56' (11') (11') (2,21' (11') (11') (2,21' (11') (2,21' (10') (10') (1

DIVISION: C1120E: SUSTAINABLE COMMUNITIES

SERVICE: C1105F: SUSTAINABLE COMMUNITIES DIRECTORATE

		ORIGINAL	Variations	: 1 1 - <b>£</b>	ORIGINAL	
FORECAST		BUDGET		ire on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	151	-	-	151	-
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	(284)	-	-	(284)	-
	Third Party Payments	-	-	-	-	n/
	Transfer Payments	-	-	-	-	n/s
	Transport related expenditure	-	-	-	-	n/a
398	Recharges from other services	398	-	-	398	-
571	TOTAL CONTROLLABLE EXPENDITURE	265	-	-	265	n/a
_	Government Grants	_	_	-	-	n/a
	Other Grants, reimbursements and contributions	_	_	_	_	n/a
-	Customer and Client Receipts	-	-	-	-	n/s
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
_	TOTAL CONTROLLABLE INCOME	_	-	_		n/
	TOTAL GOTTING LEADER ING GIVE					
						,
571	NET CONTROLLABLE COST	265	-	-	265	n/s
	Capital Charges	-	-	-	-	n/
-	Intangible Charges	-	-	-	-	n/s
	REFCUS	- 1	-	-	-	n/
3,543	Corporate support services bought in	3,543	-	(3,543)	-	(100
3,543	TOTAL NON-CONTROLLABLE EXPENDITURE	3,543	-	(3,543)		n/a
-,-		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(-)/		
4,114	NET COST OF SERVICE	3,808	-	(3,543)	265	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	3,808		(3,543)	265	
		1		(3,543)		n/:
4,114		1		(3,543)		
4,114 * OTHER VA	TOTAL NET EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		(93
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's
4,114  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		(93
4,114  * OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(3,543)		£000's

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

DIVISION: C1120E: SUSTAINABLE COMMUNITIES

21-22 Fees and Charges In Year Transfer

TOTAL OTHER VARIATIONS IN RESOURCE

SERVICE: C1120F: HIGHWAYS AND PARKING SERVICES

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's		£000's	£000's	£000's	£000's	%
6,724	Employees	8,111	-	(119)	7,992	(1)
1,651	Premises related expenditure	1,313	-	(399)		(30)
,	Supplies and Services	3,696	-	63	3,759	2
	Third Party Payments Transfer Payments	3,289	-	1,138	4,427	35 n/a
	Transport related expenditure	268	-	(265)	3	(99)
	Recharges from other services	15	_	511	526	3,407
16,437	TOTAL CONTROLLABLE EXPENDITURE	16,692	-	929	17,621	n/a
	Government Grants	-	-	-	-	n/a
(2,483)	Other Grants, reimbursements and contributions	(2,384)	-	(69)	(2,453)	3
(28,016)	Customer and Client Receipts	(33,592)	-	(4,214)	(37,806)	13
-	Interest Receivable		-	-		n/a
	Recharges to other services	(1,646)	-	(175)	(1,821)	11
(32,165)	TOTAL CONTROLLABLE INCOME	(37,622)	-	(4,458)	(42,080)	n/a
(15,728)	NET CONTROLLABLE COST	(20,930)	-	(3,529)	(24,459)	n/a
7 453	Capital Charges	7,453	_	(7,453)		(100)
	Intangible Charges	160	_	(160)	[]	(100)
-	REFCUS	.30	-	-	.	n/a
-	Corporate support services bought in	-	-	-	-	n/a
7,613	TOTAL NON-CONTROLLABLE EXPENDITURE	7,613	-	(7,613)	-	n/a
(8 115)	NET COST OF SERVICE	(13,317)	_	(11,142)	(24,459)	n/a
(0,110)	NET GOOT OF GERVICE	(10,517)	_	(11,142)	(24,455)	11/6
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL APPROPRIATIONS		-		-	n/a
(8,115)	TOTAL NET EXPENDITURE	(13,317)	-	(11,142)	(24,459)	84
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
	intenance Growth					1,000
Environment	Services and Sustainable Neighbourhood Division- Top	up Contract Infla	ition			103
						1,103
	lget - agreed additional income / savings ra Enforcement					(2.400)
	i 15% staff savings					(3,180) (90)
	eet lighting - variable lighting policy					(417)
	pol crossing patrol					(50)
Parking char	ges increase (10p / 30mins)					(650)
	olay Machines					(300)
ees and cha	arges					(32)
24						(4,719)
Other resource						(7 AEO
	Capital Budgets ntangible Budgets					(7,453) (160)
	ct Inflation In Year Virement					114
	and Charges In Year Transfer					

DIVISION: C1120E: SUSTAINABLE COMMUNITIES

# SERVICE: C1125F: ENVIRONMENTAL HEALTH, TRADING STANDARDS AND LICENSING

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Inflation	in Level of ire on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's 3,688	£000's	£000's (227)	£000's 3,461	% (6
	Premises related expenditure	152	-	(221)	152	-
	Supplies and Services	143	-	238	381	166
	Third Party Payments	136	-	-	136	-
	Transfer Payments Transport related expenditure	1	-	-	- 1	n/
	Recharges from other services	53	_	-	53	-
	TOTAL CONTROLLABLE EXPENDITURE	4,173	_	11	4,184	n/
		4,173			4,104	
	Government Grants Other Grants, reimbursements and contributions	(138)	-	-	(138)	n/
	Customer and Client Receipts	(3,438)	_	616	(2,822)	(18
- '	Interest Receivable	- '	-	-	- '	n/
(281)	Recharges to other services	(147)	-	-	(147)	-
(1,679)	TOTAL CONTROLLABLE INCOME	(3,723)	-	616	(3,107)	n,
2,282	NET CONTROLLABLE COST	450	-	627	1,077	n
	Capital Charges	_	_	_	_	n/
	Intangible Charges	62	-	(62)	-	(100
-	REFCUS	-	-	- 1	-	n,
-	Corporate support services bought in	-	-	-	-	n,
62	TOTAL NON-CONTROLLABLE EXPENDITURE	62	-	(62)	-	n.
2,344	NET COST OF SERVICE	512	-	565	1,077	n.
	Contributions to / (from) Earmarked Reserves	-	_	_	_	n,
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n,
-	Financing of Capital Expenditure	-	-	-	-	n,
-	Provision for Repayment of External Loans	-	-	-	-	n,
-	Contribution to / (from) General Balances	_	-	_	- 1	n,
	TOTAL APPROPRIATIONS	_	_	_		
-	TOTAL APPROPRIATIONS		-	-	- 4 077	n/
2,344	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	512	-	565	1,077	n/
2,344 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-	1,077	n
2,344  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE		-	-	1,077	11 £000's
2,344  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income		-	-	1,077	11 £000's
2,344  * OTHER VA Strategic bud Landlord licer	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income		-	-	1,077	£000's
2,344  * OTHER VA Strategic bud Landlord licer	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income		-	-	1,077	£000's
2,344  * OTHER VA Strategic bud Landlord licer	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income		-	-	1,077	11 £000's
2,344  * OTHER VA Strategic bud Landlord licer	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income		-	-	1,077	11 £000's
2,344  * OTHER VA Strategic bud Landlord licer	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income		-	-	1,077	110 £000's
2,344  * OTHER VA Strategic bud Landlord licer	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income		-	-	1,077	£000's
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  using scheme - loss of income  t Inflation		-	-	1,077	£000's
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income et Inflation  get - agreed additional income / savings		-	-	1,077	£000's 3,06:
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme		-	-	1,077	111 £000's 3,06
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme		-	-	1,077	111 £000's 3,06:
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme		-	-	1,077	111 £000's 3,06
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme		-	-	1,077	111 £000's 3,06
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme		-	-	1,077	111 £000's 3,06
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme		-	-	1,077	111 £000's 3,06:
* OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Lanc Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income et Inflation  get - agreed additional income / savings llord Licensing Scheme arges		-	-	1,077	3,06 (2,30 (7
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Lance Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme arges		-	-	1,077	3,06 3,06 (2,30 (7
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Lanc Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme arges  se changes utangible Budget		-	-	1,077	3,06 3,06 (2,30 (7
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Lanc Fees and Cha Other resourc Centralised Ir	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme arges  se changes utangible Budget		-	-	1,077	3,06 (2,30 (2,37
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income et Inflation  get - agreed additional income / savings llord Licensing Scheme arges  se changes trangible Budget on		-	-	1,077	3,06 3,06 (2,30 (7)
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme arges  se changes trangible Budget on ct Inflation In Year Virement		-	-	1,077	3,06 3,06 (2,30 (7)
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme arges  se changes trangible Budget on ct Inflation In Year Virement		-	-	1,077	111 £000's 3,06' (2,30' (7,7) (2,37)
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme arges  se changes trangible Budget on ct Inflation In Year Virement		-	-	1,077	3,06 3,06 (2,30 (7)
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme arges  se changes trangible Budget on ct Inflation In Year Virement		-	-	1,077	3,06 3,06 (2,30 (7)
2,344  * OTHER VA Strategic bud Landlord licer 22-23 Contract Strategic bud Revised Land Fees and Cha	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands using scheme - loss of income ct Inflation  get - agreed additional income / savings llord Licensing Scheme arges  se changes trangible Budget on ct Inflation In Year Virement			-	1,077	n/ 110

DIVISION: C1120E: SUSTAINABLE COMMUNITIES

# SERVICE: C1130F: ENVIRONMENT SERVICES AND SUSTAINABLE NEIGHBOURHOODS DIVISION

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22		in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's 5,683	£000's	£000's 363	£000's 6,046	%
	Premises related expenditure	428	-	222	650	6 52
	Supplies and Services	29,595	-	(665)	28,930	(2)
	Third Party Payments	286	-	-	286	-
	Transfer Payments Transport related expenditure	47	-	- 61	- 108	n/a 130
	Recharges from other services	228	-	30	258	130
37,004	TOTAL CONTROLLABLE EXPENDITURE	36,267	-	11	36,278	n/a
(21)	Government Grants	-	_	-	-	n/a
	Other Grants, reimbursements and contributions	(273)	-	(65)	(338)	24
(3,768)	Customer and Client Receipts Interest Receivable	(3,584)	-	(225)	(3,809)	6
(1.658)	Recharges to other services	(2,158)	-	325	(1,833)	n/a (15)
	TOTAL CONTROLLABLE INCOME	(6,015)	_	35	(5,980)	n/a
(0,020)	TOTAL GOTTINGLEADEL INGGINE	(0,010)			(0,000)	11/0
31,085	NET CONTROLLABLE COST	30,252	-	46	30,298	n/a
2 870	Capital Charges	2,870	_	(2,870)	_	(100)
	Intangible Charges	45	-	(2,670) (45)	_ [	(100)
	REFCUS	768	-	(768)	-	(100)
-	Corporate support services bought in	-	-	-	-	n/a
3,683	TOTAL NON-CONTROLLABLE EXPENDITURE	3,683	-	(3,683)	-	n/a
34,768	NET COST OF SERVICE	33,935	-	(3,637)	30,298	n/a
_	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	] []	-	_		n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS		-	-	-	n/a
34,768	TOTAL NET EXPENDITURE	33,935	-	(3,637)	30,298	(11)
* OTUED VA	RIATIONS IN LEVEL OF EXPENDITURE					00001
						£000's
21-22 Contra	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal					
21-22 Contra Property Grov	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge					418 693
21-22 Contra Property Grow Additional Se	get - agreed pressures / service demands_ ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance					418 693 360
21-22 Contra Property Grov	get - agreed pressures / service demands_ ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance					418 693 360
21-22 Contra Property Grov Additional Se	get - agreed pressures / service demands_ ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance					418 693 360
21-22 Contra Property Grov Additional Se	get - agreed pressures / service demands_ ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance					418 693 360
21-22 Contra Property Grov Additional Se	get - agreed pressures / service demands_ ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance					418 693 360
21-22 Contra Property Grov Additional Se	get - agreed pressures / service demands_ ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance					418 693 360 377
21-22 Contra Property Grov Additional Se Top up Contr	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge ason Workers budget Ground Maintenance act Inflation					418 693 360 377
21-22 Contra Property Grov Additional Se Top up Contr	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees	and Charges				418 693 360 377 1,848
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing Pr	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge ason Workers budget Ground Maintenance act Inflation	and Charges				418 693 360 377 1,848 (83 (100
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing Pr Reviewing of Charging mai	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge ason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal	and Charges				418 693 360 377 1,848 (83 (100 (50 (95
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing Pr Reviewing of Charging mai Review and r	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge ason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations	and Charges				418 693 360 377 1,848 (83 (100 (50 (95 (950
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing of Charging mai Review and r Review of clir	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive)	and Charges				418 693 360 377 1,848 (83 (100 (50) (95) (95)
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing of Charging mai Review and r Review of clir	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement	and Charges				418 693 360 377 1,848 (83 (100 (50 (95) (950 (30) (250
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing Pr Reviewing of Charging man Review and review of clir Private Sector	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement	and Charges				418 693 360 377 1,848 (83 (100 (50 (95 (30) (250 (25 (150)
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing Pr Reviewing of Charging man Review and review of clir Private Sector	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance eact Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees ovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement oodlands e Disposal - Energy Recovery Facility	and Charges				418 693 360 377 1,848 (83 (100) (50) (95) (30) (250) (25) (25) (150)
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing Pr Reviewing of Charging man Review and r Review of clir Private Sector Trees and W SLWP Waste Other resource	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  Inget - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement codlands e Disposal - Energy Recovery Facility ce changes	and Charges				418 693 360 377 1,848 (83 (100 (50) (95 (95) (25) (25) (150) (1,733
21-22 Contra Property Grow Additional Se Top up Contr  Strategic bud Environment Reviewing of Charging man Review and r Review of clir Private Sector Trees and W SLWP Waste Other resource Centralised C	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement oodlands e Disposal - Energy Recovery Facility  ce changes  Capital Budgets	and Charges				418 693 360 377 1,848 (83 (100 (50 (95) (950 (25) (150 (1,733
21-22 Contra Property Grov Additional Se Top up Contr  Strategic bud Environment Reviewing Pr Reviewing of Charging man Review and r Review and r Review and r SLWP Waste Other resourc Centralised C Centralised Ir	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  Inget - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement codlands e Disposal - Energy Recovery Facility ce changes	and Charges				418 693 360 377 1,848 (83 (100 (50 (950 (30 (250 (1,733 (2,870 (45
21-22 Contra Property Grow Additional Se Top up Contra  Strategic bud Environment Reviewing of Charging man Review and r Review of clir Private Secto Trees and W SLWP Waste Other resource Centralised C Centralised I Centralised F 21-22 Contra	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees ovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement oodlands a Disposal - Energy Recovery Facility ce changes Capital Budgets ntangible Budgets REFCUS Budgets ct Inflation In Year Virement	and Charges				418 693 360 377 1,848 (83 (100 (50 (95) (950 (25) (150 (1,733 (2,870 (45 (768 418
21-22 Contra Property Grow Additional Se Top up Contra  Strategic bud Environment Reviewing of Charging man Review and r Review of clir Private Secto Trees and W SLWP Waste Other resource Centralised C Centralised I Centralised F 21-22 Contra	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees rovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement coodlands e Disposal - Energy Recovery Facility ce changes Capital Budgets stangible Budgets stargible Budgets sterCUS Budgets	and Charges				418 693 360 377 1,848 (83 (100 (50 (95) (250 (25) (150 (1,733 (2,870 (45) (768 418
21-22 Contra Property Grow Additional Se Top up Contra  Strategic bud Environment Reviewing of Charging man Review and r Review of clir Private Secto Trees and W SLWP Waste Other resource Centralised C Centralised I Centralised F 21-22 Contra	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees ovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement oodlands a Disposal - Energy Recovery Facility ce changes Capital Budgets ntangible Budgets REFCUS Budgets ct Inflation In Year Virement	and Charges				418 693 360 377 1,848 (83 (100 (50 (95) (250 (25) (150 (1,733 (2,870 (45) (768 418
21-22 Contra Property Grow Additional Se Top up Contra  Strategic bud Environment Reviewing of Charging man Review and r Review of clir Private Secto Trees and W SLWP Waste Other resource Centralised C Centralised I Centralised F 21-22 Contra	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees ovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement oodlands a Disposal - Energy Recovery Facility ce changes Capital Budgets ntangible Budgets REFCUS Budgets ct Inflation In Year Virement	and Charges				418 693 360 377 1,848 (83 (100 (50 (950 (25 (150 (1,733 (2,870 (45 (768 418 (69
21-22 Contra Property Grow Additional Se Top up Contra  Strategic bud Environment Reviewing of Charging man Review and r Review of clir Private Secto Trees and W SLWP Waste Other resource Centralised C Centralised I Centralised F 21-22 Contra	get - agreed pressures / service demands ct Inflation- Refuse Collection and Waste Disposal wth / Waste Growth and New Government Charge eason Workers budget Ground Maintenance act Inflation  get - agreed additional income / savings Services and Sustainable Neighbourhood Division Fees ovision of Household Refuse and Recycling Centres bin charging policy naging agents for contaminated waste removal eduction of the Neighbourhood Operations nical waste (clinical v Offensive) or Environmental Enforcement oodlands a Disposal - Energy Recovery Facility ce changes Capital Budgets ntangible Budgets REFCUS Budgets ct Inflation In Year Virement	and Charges				418 693 360

DIVISION: C1120E: SUSTAINABLE COMMUNITIES

SERVICE: C1140F: INDEPENDENT TRAVEL SERVICE TEAM

CRIGINAL   Variations in Level of   Expenditure on (A)	0.011.11	
2021/22         DESCRIPTION         2021/22         Inflation (B) (C)         * Other (A) (B) (C)           £000's         £000's         £000's         £000's         £000's           2,654         Employees         2,961         - (92)	ORIGINAL	0/
(A) (B) (C) £000's £000's £000's £000's 2,961 - (92)	BUDGET 2022/23	% CHANGE
£000's         £000's         £000's         £000's           2,654         Employees         2,961         -         (92)	(D)	€
2,654 Employees 2,961 - (92)	£000's	%
106 Premises related expenditure 111 - (111)	2,869	(3
	-	(100
58 Supplies and Services 48 - (6)	42	(13
104 Third Party Payments 104	104	-
340 Transfer Payments 271	271	-
12,626 Transport related expenditure 10,248 - 838	11,086	8
3 Recharges from other services 613	613	n/:
15,891 <b>TOTAL CONTROLLABLE EXPENDITURE</b> 13,743 - 1,242	14,985	n/a
- Government Grants	-	n/
(296) Other Grants, reimbursements and contributions (296)	(296)	-,
- Customer and Client Receipts   Interest Receivable	-	n/a n/a
(210) Recharges to other services (160)	(160)	- 11/3
(506) TOTAL CONTROLLABLE INCOME (456)	(456)	n/:
15,385 <b>NET CONTROLLABLE COST</b> 13,287 - 1,242	14,529	n/a
- Capital Charges	-	n/a
7 Intangible Charges 7 - (7)	-	(100
- REFCUS	-	n/a
(1,269) Corporate support services bought in (1,269) - 1,269	-	(100
(1,262) TOTAL NON-CONTROLLABLE EXPENDITURE (1,262) - 1,262	-	n/a
14,123 <b>NET COST OF SERVICE</b> 12,025 - 2,504	14,529	n/a
-   Contributions to / (from) Earmarked Reserves		n/a
- Contributions to / (from) Capital Reserves:	_	n/a
- Financing of Capital Expenditure	-	n/a
- Provision for Repayment of External Loans	-	n/a
- Contribution to / (from) General Balances	-	n/a
- TOTAL APPROPRIATIONS	-	n/a
14,123 TOTAL NET EXPENDITURE 12,025 - 2,504	14,529	21
12,020	,020	21
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE		£000's
Strategic budget - agreed pressures / service demands		
Growth In SEN Expenditure due to Increasing Pupil Numbers		1,313
Environment Services and Sustainable Neighbourhood Division- Top up Contract Inflation		131
		1,444
Strategic budget - agreed additional income / savings		
Cease Specialist Nursery Transport Adult Travel assistance - joint review		(57 (150
Adult Travel assistance - joint review Bus Re-Tender Contract Savings		(150 (120
		(20
		(20
Independent Travel In Year Optimisation Savings		
Independent Travel In Year Optimisation Savings		(347
Independent Travel In Year Optimisation Savings  Other resource changes		,
Independent Travel In Year Optimisation Savings  Other resource changes  Reduction/ Reallocation of Corporate support services bought in		1,269
Independent Travel In Year Optimisation Savings  Other resource changes Reduction/ Reallocation of Corporate support services bought in Centralised Intangible Budgets		(347 1,269 (7
Independent Travel In Year Optimisation Savings  Other resource changes  Reduction/ Reallocation of Corporate support services bought in		1,269
Independent Travel In Year Optimisation Savings  Other resource changes Reduction/ Reallocation of Corporate support services bought in Centralised Intangible Budgets		1,269
Independent Travel In Year Optimisation Savings  Other resource changes Reduction/ Reallocation of Corporate support services bought in Centralised Intangible Budgets		1,269
Independent Travel In Year Optimisation Savings  Other resource changes Reduction/ Reallocation of Corporate support services bought in Centralised Intangible Budgets		1,269
Other resource changes  Reduction/ Reallocation of Corporate support services bought in  Centralised Intangible Budgets		1,269
Other resource changes  Reduction/ Reallocation of Corporate support services bought in  Centralised Intangible Budgets		1,269 (7 145
Independent Travel In Year Optimisation Savings  Other resource changes Reduction/ Reallocation of Corporate support services bought in Centralised Intangible Budgets		1,269

C1100D: SUSTAINABLE COMMUNITIES REGEN & DIRECTORATE: ECONOMIC RECOVERY

DIVISION: C1130E: CULTURE AND COMMUNITY SAFETY DIVISION

## **SERVICE DESCRIPTION**

Culture and Community Safety is made up of Culture, Leisure and Libraries; the Violence Reduction Network; and Croydon Music and Arts,

#### Culture, Leisure and Libraries covers:

- libraries, museum and archives
- culture and the arts
- leisure centres, sports and physical activities

Croydon's cultural offer is an important part of the borough's regeneration. We have placed culture at the heart of regeneration with the refurbishment of the Fairfield Halls, Croydon's largest cultural venue, and our commitment to deliver London Borough of Culture 2023. We will continue to work with BH Live, promoters, artists and producers to ensure that Fairfield Halls delivers an exciting, varied and inclusive cultural programme. We have an established and growing cultural calendar of events with Pride and Mela just two of the major events that take place in Croydon; our cultural calendar will continue to build over the coming years peaking in 2023 for the London's Borough of Culture. We are committed to building the capacity of our cultural sector partners to deliver a great offer for Croydon and to bring in national programming and producing partners to work with us in the run up to 2023. As part of the London Borough of Culture we will embed a legacy that creates jobs and employment opportunities within Croydon and helps grow our creative industries We are firmly establishing libraries as key community venues connecting communities and providing information, cultural activities and other services and work with a wide range of partners to support Croydon's heritage. Following the public consultation in 2021 we have committed to keeping all 13 of Croydon's libraries open and reducing the hours of operation to deliver key savings, and this new timetable will be implemented in Spring 2022. This will include greater access to libraries on Saturdays as a result of the public feedback.

We are in the process of re-accreditation and refresh for our Museum and Archives services set against the developing and changing role of the Croydon Clocktower as a more integrated cultural, learning and community hub. We are working with partners to get our communities more active to improve their health and wellbeing - we are investing in sport and leisure facilities and working closely with our sporting partners on initiatives and facilities. We are expanding the gym facilities at Monk's Hill Leisure centre to provide greater access to equipment for residents. Following Covid we are working with our providers to return to and exceed pre-Covid attendance levels at all our facilities.

Community Safety - the Violence Reduction Network (VRN) was created at the beginning of October 2019. It is the council's lead service for tackling crime and disorder and making Croydon Safer, and works closely with the Police on a daily basis. It encompasses a range of operational services as well as policy and analytic capacities to be able to look strategically at the causes of violence in the borough and develop intervention that prevent violence. It also delivers the council's Community Safety function, including its statutory duty to reduce crime and disorder under the Crime and Disorder Act. The use of data on a population basis is what's commonly called a public health approach to reducing violence. The operational services are Anti-Social Behaviour, Prevent, Domestic Abuse and CCTV. There are then two small teams which provide strategic policy support and data, intelligence and analysis to help respond to violence and reduce it in the borough. They also provide practical support on some operational issues and co-ordinate governance of the work. In addition there is a performance and intelligence team which will provide the analytic underpinning of our approach to reducing violence.

The VRN approach recognises that reducing violence is a whole borough responsibility. The council can play a leading role, but core to the approach will be bringing a range of partners together to develop and test ideas to reduce violence. Partners including other statutory partners like health, the police and schools, as well as businesses, community organisations and individuals in the borough.

Croydon Music and Arts (CMA) works with children and young people in Croydon to have access to creative opportunities. CMA is the lead organisation for Croydon's Cultural Education Partnership and Music Education Hub. The service delivers music education through all of Croydon's schools, with the aim of amplifying young people's voices and enhancing their lives. Culture is a key element of our long-term approach to reducing violence and improving safety in the borough, and CMA is an essential part of that approach. CMA is funded through a mixture of grants and external awards, and not through council funding.

### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1150F	CULTURE, LEISURE AND LIBRARIES	10,596	-	(6,905)	3,691	(65)
C1155F	MUSIC AND ARTS DIVISION	-	-	(20)	(20)	n/a
C1160F	VIOLENCE REDUCTION NETWORK DIVISION	1,617	-	(637)	980	(39)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	12,213	-	(7,562)	4,651	(62)

### STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2021/22	ORIGINAL BUDGET 2022/23	CHANGE IN FTE
C1150F : CULTURE, LEISURE AND LIBRARIES C1155F : MUSIC AND ARTS DIVISION C1160F : VIOLENCE REDUCTION NETWORK DIVISION	FTE STAFF 77.7 15.9 38.7	62.7 15.9 37.4	(15.0) - (1.3)
CTIOUT . VIOLENCE REDUCTION NETWORK DIVISION	30.7	37.4	(1.3)
TOTAL FTE STAFF	132.3	116.0	(16.3)

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

C1130E: CULTURE AND COMMUNITY SAFETY
DIVISION

		ORIGINAL	Maniations	in I aval of	ODICINIAL	
<b>FORECAST</b>		BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
202.722	5250 till 11611	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
5,655	Employees	5,800	-	(653)	5,147	(11
	Premises related expenditure	452	-	-	452	-
,	Supplies and Services	2,595	-	340	2,935	13
	Third Party Payments	1,808	-	(151)	1,657	(8)
	Transfer Payments	5		-	- 5	n/a
	Transport related expenditure Recharges from other services	326		537	863	- 165
<u> </u>	TOTAL CONTROLLABLE EXPENDITURE	10,986	-	73	11,059	n/a
· · · · · · · · · · · · · · · · · · ·	Government Grants	(1,010)	-	(431)	(1,441)	43
	Other Grants, reimbursements and contributions	(931)	-	(994)	(1,925)	107
(537)	Customer and Client Receipts	(566)	-	(143)	(709)	25
(1.254)	Interest Receivable Recharges to other services	(2,450)	-	- 117	(2,333)	n/a (5
• • • • • • • • • • • • • • • • • • • •					, , ,	,
(5,553)	TOTAL CONTROLLABLE INCOME	(4,957)	-	(1,451)	(6,408)	n/a
5,020	NET CONTROLLABLE COST	6,029	-	(1,378)	4,651	n/a
4.007	0 7 10	4.007		(4.007)		//00
	Capital Charges	4,827	-	(4,827)	-	(100
	Intangible Charges REFCUS	-	-	-		n/a
	Corporate support services bought in	1,357		(1,357)		n/a (100
	TOTAL NON-CONTROLLABLE EXPENDITURE	6,184	-	(6.184)	-	n/a
0,101	TOTAL NON GONTHOLLABLE LA ENDITONE	0,101	l	(0,101)		11/0
11,204	NET COST OF SERVICE	12,213	-	(7,562)	4,651	n/a
		0	0	0		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
<u> </u>	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
<del>_</del>	TOTAL AFFRONMINIONS	-	- 1		-	11/0
11,204	TOTAL NET EXPENDITURE	12,213	-	(7,562)	4,651	(62
		12,213	-	(7,562)	4,651	,
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud Fairfield Halls	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud Fairfield Halls	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud Fairfield Halls	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud Fairfield Halls	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud Fairfield Halls	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud Fairfield Halls	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee	12,213	- 1	(7,562)	4,651	£000's
* OTHER VA Strategic bud Fairfield Halls	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee	12,213	-	(7,562)	4,651	£000's 193 59
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation	12,213	-	(7,562)	4,651	£000's
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee et Inflation	12,213	-	(7,562)	4,651	£000's 193 59
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac Strategic bud Restructure of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee et Inflation  get - agreed additional income / savings of Libraries team	12,213	-	(7,562)	4,651	£000's 193 59 252 (504
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac Strategic bud Restructure o New gym in N	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Management Fee  tt Inflation  get - agreed additional income / savings  ft Libraries team  Monks Hill Leisure Centre	12,213	-	(7,562)	4,651	£000's 193 59 252 (504
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac Strategic bud Restructure c New gym in N Close Purley	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee tt Inflation  get - agreed additional income / savings of Libraries team Monks Hill Leisure Centre Leisure Centre	12,213	- 1	(7,562)	4,651	£000's  193 59  252 (504 (90 (50
* OTHER VA Strategic bud Fairfield Halls 22-23Contract Strategic bud Restructure of New gym in N Close Purley Reduce existi	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings of Libraries team  Monks Hill Leisure Centre Leisure Centre ing Leisure management fee	12,213	-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50 (510
* OTHER VA Strategic bud Fairfield Halls 22-23Contract Strategic bud Restructure of New gym in N Close Purley Reduce existi	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings f Libraries team  Monks Hill Leisure Centre Leisure Centre Ing Leisure management fee Books, Publications and Resources	12,213	-	(7,562)	4,651	£000's  193 59  252 (504 (90) (510 (300
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac Strategic bud Restructure of New gym in N Close Purley Reduce existi Reduce existi Reduction in	get - agreed additional income / savings of Libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources	12,213	-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50) (510) (300) (2
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac Strategic bud Restructure of New gym in N Close Purley Reducte exist Reduction in Minor variatic Fees and cha	get - agreed additional income / savings of Libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources	12,213	-	(7,562)	4,651	£000's  193 59  252 (504 (90 (510 (300) (2
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac Strategic bud Restructure of New gym in N Close Purley Reduce existi Reduction in Minor variation Fees and cha	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Management Fee  It Inflation  get - agreed additional income / savings  It Libraries team  Monks Hill Leisure Centre  Leisure Centre  ung Leisure management fee  Books, Publications and Resources  In grees	12,213	-	(7,562)	4,651	£000's 193 59 252 (504 (90 (50 (510 (300 (21 (11
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure o Rew gym in N Close Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee tt Inflation  get - agreed additional income / savings of Libraries team Monks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources in grees and Green Spaces oise Reduction Service inagement Functions in Place	12,213	-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50) (510 (300) (2 (11) (80 (28)
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure o Rew gym in N Close Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings if Libraries team Monks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources inges and Green Spaces oise Reduction Service	12,213	-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50) (510 (300) (2 (11) (80 (28 (100)
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure o Rew gym in N Close Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee tt Inflation  get - agreed additional income / savings of Libraries team Monks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources in grees and Green Spaces oise Reduction Service inagement Functions in Place	12,213	-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50) (510 (300) (2 (11) (80 (28 (100)
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure o Rew gym in N Close Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee tt Inflation  get - agreed additional income / savings of Libraries team Monks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources in grees and Green Spaces oise Reduction Service inagement Functions in Place	12,213	-	(7,562)	4,651	£000's  193 59  252  (504 (90 (50) (510 (300) (21 (11) (80 (28) (100) (1
* OTHER VA Strategic bud Fairfield Halls 22-23Contrac Strategic bud Restructure of New gym in M Close Purley Reduce existi Reduction in Merge Parks Night Time N Merger of Ma Violence Red	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings of Libraries team  Monks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on orges and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division	12,213	-	(7,562)	4,651	£000's  193 59  252  (504 (90 (50) (510 (300) (21 (11) (80 (28) (100) (1
* OTHER VA Strateqic bud Fairfield Halls 22-23Contrace Strateqic bud Restructure of New gym in N Close Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee tt Inflation  get - agreed additional income / savings of Libraries team Monks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources in irges and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division	12,213	-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50) (510 (300) (2 (11) (80 (28 (100) (1
Strategic bud Fairfield Halls 22-23Contrac  Strategic bud Restructure of New gym in Nordice existic Reduction in Minor variation Fees and character of Mary Parks Night Time Nordice Reduction in Minor variation fees and character of Mary Parks Night Time Nordice Reduction in Minor variation Fees and character of Mary Parks Night Time Nordice Reduction for Mary Parks Night	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Management Fee tt Inflation  get - agreed additional income / savings f Libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on urges and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division		-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50 (510) (300) (2 (11) (80 (28 (100) (1) (1,676) (4,827
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure of New gym in N Close Purley Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red  Other resourc Centralised C Reduction/ Re	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Management Fee  It Inflation  get - agreed additional income / savings  It Libraries team  Monks Hill Leisure Centre  Leisure Centre  use Leisure management fee  Books, Publications and Resources  and Green Spaces  oise Reduction Service  nagement Functions in Place  uction Network Division  see changes  apital Budgets  eallocation of Corporate support services bought in Bud		-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50) (510) (300) (2 (11 (80 (28 (100) (1,676) (4,827 (1,357)
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure of New gym in N Close Purley Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red  Other resourc Centralised C Reduction/ Re	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Management Fee  It Inflation  get - agreed additional income / savings  It Libraries team  Monks Hill Leisure Centre  Leisure Centre  ng Leisure management fee  Books, Publications and Resources  on  riges  and Green Spaces  oise Reduction Service  nagement Functions in Place  uction Network Division  see changes  apital Budgets  eallocation of Corporate support services bought in Budgets between Libraries and Museums		-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50 (510 (300 (21 (11 (80 (28 (100 (1 (1,676 (4,827 (1,357 57
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure of New gym in More Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Centralised C Transfer bud Minor Variatic Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Management Fee  It Inflation  get - agreed additional income / savings  It Libraries team  Monks Hill Leisure Centre  Leisure Centre  ng Leisure management fee  Books, Publications and Resources  on  riges  and Green Spaces  oise Reduction Service  nagement Functions in Place  uction Network Division  see changes  apital Budgets  eallocation of Corporate support services bought in Budgets between Libraries and Museums		-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50) (510) (300) (22 (11) (80 (28 (100) (1) (1,676 (4,827 (1,357 57 (1)
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure of New gym in More Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Centralised C Transfer bud Minor Variatic Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings If Libraries team  Monks Hill Leisure Centre Leisure Centre Leisure Centre Ing Leisure management fee Books, Publications and Resources Ingerian Green Spaces Inger		-	(7,562)	4,651	£000's 193 59
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure of New gym in More Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Centralised C Transfer bud Minor Variatic Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings If Libraries team  Monks Hill Leisure Centre Leisure Centre Leisure Centre Ing Leisure management fee Books, Publications and Resources Ingerian Green Spaces Inger		-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50 (510 (300 (22 (11 (80 (28 (100 (1 (1,676 (4,827 (1,357 (1)357 (1)357 (1)357 (1)357 (1)357
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure of New gym in More Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Centralised C Transfer bud Minor Variatic Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings If Libraries team  Monks Hill Leisure Centre Leisure Centre Leisure Centre Ing Leisure management fee Books, Publications and Resources Ingerian Green Spaces Inger		-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50 (510 (300 (22 (11 (80 (28 (100 (1 (1,676 (4,827 (1,357 (1)357 (1)357 (1)357 (1)357 (1)357
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure of New gym in More Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Centralised C Transfer bud Minor Variatic Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings If Libraries team  Monks Hill Leisure Centre Leisure Centre Leisure Centre Ing Leisure management fee Books, Publications and Resources Ingerian Green Spaces Inger		-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50 (510 (300 (22 (11) (80 (28 (100 (1) (1,676 (4,827 (1,357 57 (1) (11)
* OTHER VA Strategic bud Fairfield Halls 22-23Contrace  Strategic bud Restructure of New gym in More Purley Reduce existi Reduction in Minor variatic Fees and cha Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Centralised C Transfer bud Minor Variatic Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  Management Fee tt Inflation  get - agreed additional income / savings If Libraries team  Monks Hill Leisure Centre Leisure Centre Leisure Centre Ing Leisure management fee Books, Publications and Resources Ingerian Green Spaces Inger		-	(7,562)	4,651	£000's  193 59  252 (504 (90 (50) (510) (300) (22 (11) (80 (28 (100) (1) (1,676 (4,827 (1,357 57 (1)

DIVISION: C1130E : CULTURE AND COMMUNITY SAFETY DIVISION

SERVICE: C1150F: CULTURE, LEISURE AND LIBRARIES

FORECAST 2021/22		ORIGINAL	Variations		ORIGINAL	0/
	DESCRIPTION	BUDGET 2021/22	Inflation	re on (A) * Other	BUDGET 2022/23	% CHANGE
202 1/22	DESCINI HON	(A)	(B)	(C)	2022/23 (D)	CHANGE €
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,663	-	(503)	2,160	(1
	Premises related expenditure	366	-	-	366	
	Supplies and Services	1,934	-	(193)	1,741	(1
-	Third Party Payments	1,632	-	(367)	1,265	(2
-	Transfer Payments	-	-	-	-	n
110	Transport related expenditure Recharges from other services	4 81	-	-	4 81	
				- (4.000)		
	TOTAL CONTROLLABLE EXPENDITURE	6,680	-	(1,063)	5,617	r
(4.000)	Government Grants	- (057)	-	-	-	r
	Other Grants, reimbursements and contributions Customer and Client Receipts	(857)	-	(00)	(857)	18
(69)	Interest Receivable	(49)	-	(92)	(141)	n 18
(83)	Recharges to other services	(927)	-	(1)	(928)	
		`			` '	
(1,174)	TOTAL CONTROLLABLE INCOME	(1,833)	-	(93)	(1,926)	r
3,957	NET CONTROLLABLE COST	4,847	-	(1,156)	3,691	r
				(4 ===)		
4,585	Capital Charges	4,585	-	(4,585)	-	(10
-	Intangible Charges REFCUS	-	-	-	-	n
1 16/	Corporate support services bought in	1,164	-	(1,164)		n (10
5.749	TOTAL NON-CONTROLLABLE EXPENDITURE			, , , , ,		
5,749	TOTAL NON-CONTROLLABLE EXPENDITURE	5,749		(5,749)	-	n
9,706	NET COST OF SERVICE	10,596	-	(6,905)	3,691	n
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n
-	Financing of Capital Expenditure		-	-		n n
_	Provision for Repayment of External Loans		_	-		n
_	Contribution to / (from) General Balances	_	-	-	-	n
_	TOTAL APPROPRIATIONS	_	-	-		n
		1 1				
9,706	TOTAL NET EXPENDITURE	10,596	-	(6.905)	3,691	(6
				( , ,		Λ.
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	<u>'</u>		( ) /		`
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
Strategic bud Fairfield Halls	get - agreed pressures / service demands s Management Fee					£000's
Strategic bud	get - agreed pressures / service demands s Management Fee					£000's
Strategic bud Fairfield Halls	get - agreed pressures / service demands s Management Fee					£000's
Strategic bud Fairfield Halls	get - agreed pressures / service demands s Management Fee			, , , , , , , , , , , , , , , , , , ,		£000's
Strategic bud Fairfield Halls	get - agreed pressures / service demands s Management Fee			· · · ·		£000's
Strategic bud Fairfield Halls	get - agreed pressures / service demands s Management Fee					£000's
Strategic bud Fairfield Halls	get - agreed pressures / service demands s Management Fee			,		£000's
Strategic bud Fairfield Halls	get - agreed pressures / service demands s Management Fee			,		£000's
Strategic bud Fairfield Halls 21-22 Contra	get - agreed pressures / service demands s Management Fee ct Inflation			,		`
Strategic bud Fairfield Halls 21-22 Contra	get - agreed pressures / service demands s Management Fee ct Inflation get - agreed additional income / savings			,		£000's 19 5
Strategic bud Fairfield Halls 21-22 Contra Strategic bud Restructure c	get - agreed pressures / service demands  Management Fee ct Inflation  get - agreed additional income / savings if libraries team			,		£000's 19 5
Strategic bud Fairfield Halls 21-22 Contra Strategic bud Restructure o New gym in N	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre			,		£000's  15 5
Strategic bud Fairfield Halls 21-22 Contra Strategic bud Restructure c New gym in N Close Purley	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre			,		£000's  15 5 (5) (5) (5) (5) (5) (5)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure c New gym in N Close Purley Reduce exist	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee			,		£000's  19 5 (50) (50) (50) (50) (50) (50)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure c New gym in N Close Purley Reduce exist	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources			,		£000's  19 5 (50) (50) (50) (51) (51) (51) (51) (52)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources					£000's  19 5 (50) (50) (50) (51) (51) (51) (51) (52)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources					£000's  19 5 (50) (50) (50) (51) (51) (51) (51) (52)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources					£000's  19  5  (50  (50  (51  (30)
Strategic bud Fairfield Halls 21-22 Contra Strategic bud Restructure of New gym in M Close Purley Reduce exist Reduction in Minor variation	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources					£000's  15  5  (50  (50  (50  (50  (50  (30  (30)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure o New gym in N Close Purley Reduce exist Reduce exist Reduction in Minor variatio	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on					£000's  15  (5)  (5)  (5)  (6)  (7)  (1)  (1)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reducte exist Reduction in Minor variation Other resours	get - agreed pressures / service demands  Management Fee ct Inflation  get - agreed additional income / savings if libraries team Monks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources in					£000's  15  5  (5)  (6)  (7)  (1)  (4)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in Minor variation  Other resours Centralised C Reduction/ R	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on					£000's  15  5  (50  (6)  (7)  (1,45)  (4,58)  (1,16)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in Minor variation  Other resoure Centralised C Reduction / R Transfer bud	get - agreed pressures / service demands  Management Fee ct Inflation  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries team Monks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on					£000's  19  5  (50  (50  (51  (30  (1,45  (4,58  (1,16  5
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in Minor variation  Other resoure Centralised C Reduction / R Transfer bud	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries and Resources of libraries and Resources of libraries services bought in gets between Libraries and Museums					£000's  19  5  (50  (50  (51  (30  (1,45  (4,58  (1,16  5
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in Minor variation  Other resoure Centralised C Reduction / R Transfer bud	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries and Resources of libraries and Resources of libraries services bought in gets between Libraries and Museums					£000's  19  5  (50  (50  (51  (30  (1,45  (4,58  (1,16  5
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in Minor variation Other resoure Centralised C Reduction / R Transfer bud	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries and Resources of libraries and Resources of libraries services bought in gets between Libraries and Museums					£000's  19  5  (50) (5) (5) (6) (7) (1,45) (4,58) (1,16) (1,16) (5)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in Minor variation Other resoure Centralised C Reduction / R Transfer bud	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries and Resources of libraries and Resources of libraries services bought in gets between Libraries and Museums					£000's  19  5  (50) (5) (5) (6) (7) (1,45) (4,58) (1,16) (1,16) (5)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in Minor variation  Other resoure Centralised C Reduction / R Transfer bud	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries and Resources of libraries and Resources of libraries services bought in gets between Libraries and Museums					£000's  19  5  (50) (5) (5) (6) (7) (1,48) (1,16) (1,16)
Strategic bud Fairfield Halls 21-22 Contra  Strategic bud Restructure of New gym in N Close Purley Reduce exist Reduction in Minor variation  Other resoure Centralised C Reduction / R Fransfer bud	get - agreed pressures / service demands s Management Fee ct Inflation  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries team Nonks Hill Leisure Centre Leisure Centre ing Leisure management fee Books, Publications and Resources on  get - agreed additional income / savings of libraries and Resources of libraries and Resources of libraries services bought in gets between Libraries and Museums					£000's

DIVISION: C1130E : CULTURE AND COMMUNITY SAFETY DIVISION

SERVICE: C1155F: MUSIC AND ARTS DIVISION

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
00001		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's 1,074	£000's	£000's	£000's 1,074	%
	Premises related expenditure	78	-	_	78	-
	Supplies and Services	271	_	_	271	_
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
17	Recharges from other services	30	-	-	30	-
1,244	TOTAL CONTROLLABLE EXPENDITURE	1,454	-	-	1,454	n/a
(547)	Government Grants	(910)	-	-	(910)	-
(260)	Other Grants, reimbursements and contributions	(54)	-	-	(54)	-
	Customer and Client Receipts	(490)	-	(20)	(510)	4
1	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
(1,227)	TOTAL CONTROLLABLE INCOME	(1,454)	-	(20)	(1,474)	n/a
17	NET CONTROLLABLE COST	-	-	(20)	(20)	n/a
_	Capital Charges	_	_	_	-	n/a
	Intangible Charges		-	_		n/a
	REFCUS	_	_	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
_	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
17	NET COST OF SERVICE	-	-	(20)	(20)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
l	Contribution to / (from) General Balances	_	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS					
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
17.236	TOTAL NET EXPENDITURE	-	-	(20)	(20)	n/a
		-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	n/a
* OTHER VA		-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	(20)	(20)	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	(20)	(20)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	(20)	(20)	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	(20)	(20)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	(20)	(20)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	(20)	(20)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	(20)	(20)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	(20)	(20)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	(20)	(20)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	(20)	(20)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's  (11)
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's
* OTHER VA Strategic bud Strategic bud 22-23 Fees a	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings nd charges		-	(20)	(20)	£000's  (11 (9)

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

C1130E: CULTURE AND COMMUNITY SAFETY DIVISION

# SERVICE: C1160F: VIOLENCE REDUCTION NETWORK DIVISION

FORECAST	DECORPORTION.	ORIGINAL BUDGET	Expendit	in Level of ure on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22 (A)	Inflation (B)	* Other (C)	2022/23 (D)	CHANGE €
£000's		£0000's	£000's	£000's	£000's	%
	Employees	2,063	-	(150)	1,913	(7
	Premises related expenditure Supplies and Services	390	_	533	8 923	137
	Third Party Payments	176	_	216	392	123
	Transfer Payments	-	-		-	n/a
	Transport related expenditure	-	-	-	-	n/a
972	Recharges from other services	215	-	537	752	250
4,198	TOTAL CONTROLLABLE EXPENDITURE	2,852	-	1,136	3,988	n/a
	Government Grants	(100)	-	(431)	(531)	431
	Other Grants, reimbursements and contributions	(20)	-	(994)	(1,014)	4,970
(28)	Customer and Client Receipts	(27)	-	(31)	(58)	115
(1 171)	Interest Receivable Recharges to other services	(1,523)	-	118	(1,405)	n/a (8
	•		_		` ` '	
(3, 153)	TOTAL CONTROLLABLE INCOME	(1,670)	-	(1,338)	(3,008)	n/
1,046	NET CONTROLLABLE COST	1,182	-	(202)	980	n/
242	Capital Charges	242	_	(242)	- 1	(100
-	Intangible Charges		_	(212)	_	n/
	REFCUS	-	-	-	-	n/
193	Corporate support services bought in	193	-	(193)	-	(100
435	TOTAL NON-CONTROLLABLE EXPENDITURE	435	-	(435)	-	n/
1,481	NET COST OF SERVICE	1,617	-	(637)	980	n/a
	Contributions to / (from) Earmarked Reserves	1				
-	Contributions to / (from) Capital Reserves:	_	_	_	_ [	n/a n/a
_	Financing of Capital Expenditure	_	_	_		n/:
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) Congred Balances			_	_	n/a
-	Contribution to / (from) General Balances	-	-	-	_	11/6
<u>-</u>	TOTAL APPROPRIATIONS	-	-	-	-	
1,481		1,617	-	(637)	980	n/a
* OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	980	(39
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	980	n/s (39
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	980	n/ (39
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	980	n/s (39 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	980	n/ (39 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	980	(39 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	980	n/s (39 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	980	n/s (39 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	980	n/ (38 £000's
* OTHER VA Strategic bud 22/23 Contract Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings	-	-	-	980	n/s (39 £000's
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces	-	-	-	980	£000's
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service	-	-	-	980	£000's
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place	-	-	-	980	£000's  £000's  £(38)
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service	-	-	-	980	£000's  £000's  £(38)
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place	-	-	-	980	n/ (38 £000's
* OTHER VA Strategic bud 22/23 Contrad Strategic bud Merge Parks Night Time N Merger of Ma	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place	-	-	-	980	£000's  £000's  £(38)
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place	-	-	-	980	(35) £000's 8 (80) (20) (10) (1
* OTHER VA Strategic bud 22/23 Contract 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division	-	-	-	980	£000's  £0000's  £000's  £000's
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division	-	-	-	980	(38 £000's
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division	1,617	-	-	980	(38) £000's  £ (80) (20) (20) (242)
* OTHER VA Strategic bud 22/23 Contract 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Reduction/ Re	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division	1,617	-	-	980	(35) £000's  £000's  £(80) (25) (205) (242) (193)
* OTHER VA Strategic bud 22/23 Contract 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Reduction/ Re	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division  se changes apital Budgets eallocation of Corporate support services bought in Budgets	1,617	-	-	980	(38) £000's  £ (80) (20) (20) (242) (19)
* OTHER VA Strategic bud 22/23 Contract 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Reduction/ Re	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division  se changes apital Budgets eallocation of Corporate support services bought in Budgets	1,617	-	-	980	(35) £000's  £000's  £(80) (25) (205) (242) (193)
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Reduction/ Re	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division  se changes apital Budgets eallocation of Corporate support services bought in Budgets	1,617	-	-	980	(38) £000's  £ (80) (20) (20) (242) (19)
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Reduction/ Re	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division  se changes apital Budgets eallocation of Corporate support services bought in Budgets	1,617	-	-	980	(38) £000's  { (80) (20) (20) (24) (19)
* OTHER VA Strategic bud 22/23 Contract 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division  se changes apital Budgets eallocation of Corporate support services bought in Budgets	1,617	-	-	980	(39) £000's  £ (80) (20) (20) (242) (19) (7)
* OTHER VA Strategic bud 22/23 Contract Strategic bud Merge Parks Night Time N Merger of Ma Violence Red Other resourc Centralised C Reduction/ Re	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ct inflation - Violence Reduction Network Reduction  get - agreed additional income / savings and Green Spaces oise Reduction Service nagement Functions in Place uction Network Division  se changes apital Budgets eallocation of Corporate support services bought in Budgets	1,617	-	-	980	680 (28 (100 (100 (28 (100 (28 (100 (100 (28 (100 (100 (100 (100 (100 (100 (100 (10

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY **DIVISION SUMMARY** 

C1140E: PLANNING AND SUSTAINABLE REGENERATION DIVISION:

DIVISION

## **SERVICE DESCRIPTION**

The Planning & Sustainable Regeneration Division comprises Building Control, Development Management, Spatial Planning, Growth, Regeneration, Strategic Transport & Employment Skills & Economic Development

Building Control is a statutory service to regulate the built environment for the protection of the public through the implementation and enforcement of Building Regulations and other legislation. The service aims to promote an accessible, healthy, safe and sustainable built environment within Croydon through provision of a customer focused service that offers value for money, and that is efficient, effective, and equitable.

Development management processes applications for planning permission relating to all development types from householder extensions to large commercial or housing developments. A range of pre-application enquiry processes are also available to assist applicants. The service responds to appeals to the Planning Inspectorate against decisions to refuse planning permission or in relation to a condition on a planning permission and also investigates, and remedies where necessary, allegations about breaches of planning control. The **Spatial Planning Service** provides the functions of place making and plan making, which combined provide the council's spatial planning strategy over twenty years. Plan Making primarily carry out the analysis and interpretation of evidence to support the preparation of Croydon's Local Plan (and waste Local Plan) principally through the Strategic Policies, site allocations, designations and detailed development management policies. Plan Making are also responsible for the Council's Infrastructure Delivery Plan (IDP) Community Infrastructure Levy (Charging Schedule and collection and assignment), Section 106 collection and assignment, providing observations on developments to Development Management and the Council's planning research and monitoring function. Placemaking provide qualitative inputs into the plan making processes regarding design and local distinctiveness. Undertake site appraisals, briefs, feasibility studies and area based master plans. Provide design observations on developments to Development Management. Placemaking are responsible for the Council's statutory obligations regarding conservation and heritage, as well as providing advice and supporting projects in this field, including the borough conservation area appraisals and management plans. Place making also undertake a number of income generation commissions, particularly related to the design of public realm and town centre regeneration.

The Growth Zone Team in 2022/23 will oversee the implementation of the 'Delivering the Growth Zone 2022/23' Cabinet Report approved on 21/02/22. Link below for ease of reference

https://democracy.croydon.gov.uk/documents/s35885/Cabinet%20Report-%20Delivering%20the%20Growth%20Zone.docx.pdf

The report sets out high level details of a proposed Growth Zone capital programme of £5.7m for financial year 2022/23 (£4m assignment to 22/23 and retention of a forecast £1.7m 21/22 underspend). The report sets out indicative budgets for each of the Growth Zone Sub Groups.

The focus for 2022/23 is the Place and Public Realm Sub Group and Culture Sub Group to support the delivery of live and mature public realm projects such as Minster Green and

The focus for the Regeneration Team in 2022/23 will be the Kenley Good Growth funded programme, the South Norwood Good Growth and Historic England Heritage Action Zone funded programme, and subject to external funding availability to support resource levels, a number of location and project specific elements of regeneration could be progressed The Strategic Transport Service is responsible for developing transport policy and translating local priorities, regional policies and external funding into delivery plans and programmes. The Service had been delivering much of the Growth Zone Transport Infrastructure e.g. leading on the renewal/redevelopment of West Croydon Station; working with Network Rail to upgrade the Brighton Mainline and provide a new and bigger East Croydon Station; working with TfL to improve the Fiveways intersection of the A23/A232; and delivering a network of cycling and walking routes. It had also been managing delivery of London's largest Liveable Neighbourhood programme. The GZ Transport Programme and the TfL funded Local Implementation Plan Programme (including the Liveable Neighbourhood Programme) were all brought swiftly to a managed halt in Summer 2020. The Service was shrunk as a result. The Head of Service and one other Service member have since been focused on delivering the erratically funded London Streetspace Plan programme. The Service develops the Plan and associated programme to implement the Mayor's Transport Strategy within Croydon (The Local Implementation Plan (LIP)); provides transport advice to the planning authority on development plan and master plan making and advises the Development Management Service and Planning Committee(s) on the transport implications of development proposals; bids for funds through the LIP drawing funding from TfL, CIL, S106 and the Capital Programme to improve transport and infrastructure in Croydon; and runs a programme to deliver electric vehicle charging points and encourage the take-up of electric vehicles.

The Employment, Skills and Economy Team enables and supports the conditions for sustainable economic growth in the borough, developing an environment that encourages

business to invest in our district centres and to employ local people with the right skills. The service encompass the following functions:

Employment and Investment - positioning the borough for growth by creating policy and practice that generates investment and collaboration, creating new jobs in the borough through inward investment and by supporting and working with our existing businesses base and external partners to enable business support that enables economic recovery; Employment and Skills - linking our unemployed residents into jobs created by regeneration and growth through Croydon Works and other pathways to work initiatives; Adult Learning - helping our residents move into better paid jobs and out of poverty through bespoke training and support packages, ensuring that our residents have the right skills for employment and life through CALAT (Croydon Adult Learning and Training), ensuring that our schools and colleges are equipping their students with the skills and attitudes that employers want. In 2021/22 there will be a review of the capital charges CALAT incurs for using Council properties, which could result in an increase or decrease to those charges

Economic development partnerships - local programming of activities in order to generate interest and kick-start socio-economic development programmes in district centres and high

# MOVEMENT IN NET EXPENDITURE

SERVICE		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1165F	SPATIAL PLANNING SUMMARY	628	-	(492)	136	(78)
C1170F	STRATEGIC TRANSPORT	285	-	2	287	1
C1180F	BUILDING CONTROL SUMMARY	(29)	-	(56)	(85)	193
C1185F	DEVELOPMENT MANAGEMENT	12	-	(309)	(297)	(2,575)
C1190F	EMPLOYMENT SKILLS AND ECONOMIC DEVELOPMENT	(182)	-	(375)	(557)	206
C1192F	EMPLOYMENT SKILLS	152	-	-	152	-
C1195F	GROWTH AND REGENERATION	1,113	-	(581)	532	(52)
C1198F	ECONOMIC DELIVERY AND EMPLOYMENT INVESTMENT	411	-	(188)	223	(46)
	TOTAL NET EXPENDITURE	2,390	-	(1,999)	391	(84)

## STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1165F : SPATIAL PLANNING SUMMARY	22.5	13.5	(9.0)
C1170F : STRATEGIC TRANSPORT	10.0	10.5	0.5
C1180F : BUILDING CONTROL SUMMARY	21.0	21.0	-
C1185F: DEVELOPMENT MANAGEMENT	52.0	54.0	2.0
C1190F: EMPLOYMENT SKILLS AND ECONOMIC DEVELOPMENT	62.8	48.0	(14.8)
C1192F : EMPLOYMENT SKILLS	5.4	5.4	-
C1195F: GROWTH AND REGENERATION	15.1	12.6	(2.5)
C1198F: ECONOMIC DELIVERY AND EMPLOYMENT INVESTMENT	7.0	7.0	-
TOTAL FTE STAFF	195.8	172.0	(23.8)

DIVISION: C1140E: PLANNING AND SUSTAINABLE REGENERATION DIVISION

21-22 Contract Inflation In Year Virement 21-22 Fees and Charges In Year Transfer

TOTAL OTHER VARIATIONS IN RESOURCE

FORECAST		ORIGINAL BUDGET	Variations Expendit	in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's 11,635	£000's	£000's (521)	£000's 11,114	%
	Premises related expenditure	34	-	(321)	34	(.
7,186	Supplies and Services	5,322	-	140	5,462	
	Third Party Payments	10	-	-	10	
- 9	Transfer Payments Transport related expenditure	- 12	-	(1)	- 11	n (
	Recharges from other services	2,777	-	(129)	2,648	(
22,822	TOTAL CONTROLLABLE EXPENDITURE	19,790	-	(511)	19,279	n
(12,294)	Government Grants	(8,644)	-	-	(8,644)	
· /	Other Grants, reimbursements and contributions	(29)	-	-	(29)	
(5,015)	Customer and Client Receipts Interest Receivable	(6,133)	-	(555)	(6,688)	n
(3,557)	Recharges to other services	(3,644)	-	117	(3,527)	(
(21,761)	TOTAL CONTROLLABLE INCOME	(18,450)	-	(438)	(18,888)	n
		, , ,		` '	, , ,	
1,060	NET CONTROLLABLE COST	1,340	-	(949)	391	n
479	Capital Charges	479	-	(479)	-	(10
-	Intangible Charges	-	-	` - '	-	n
	REFCUS Corporate support services bought in	330	-	(330)	-	(10
1.050	TOTAL NON-CONTROLLABLE EXPENDITURE	241 1.050	-	(241)	-	(10 r
,		,		( ) )		
2,110	NET COST OF SERVICE	2,390	-	(1,999)	391	r
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	ı
-	Contributions to / (from) Capital Reserves:	-	-	-	-	r
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	r
-	Contribution to / (from) General Balances		-	-		r r
	TOTAL APPROPRIATIONS	_	-	-	-	r
						-
2 110	TOTAL NET EXPENDITURE	2 390	_	(1 999)	391	(8
	TOTAL NET EXPENDITURE	2,390	-	(1,999)	391	(8
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	2,390	-	(1,999)	391	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,390	-	(1,999)	391	£000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,390	-	(1,999)	391	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,390	-	(1,999)	391	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,390	-	(1,999)	391	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,390	-	(1,999)	391	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,390	-	(1,999)	391	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,390	-	(1,999)	391	£000's
OTHER VA Strategic bud Contract Infla	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion	2,390	-	(1,999)	391	£000's
OTHER VA Strategic bud Contract Infla	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  tion  get - agreed additional income / savings	2,390	-	(1,999)	391	£000's
OTHER VA Strategic bud Contract Infla Strategic bud Reduce Spati	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team)	2,390	-	(1,999)	391	£000's
OTHER VA Strategic bud Contract Infla Strategic bud Reduce Spati ncrease in P	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications	2,390	-	(1,999)	391	£000's
OTHER VA Strategic bud Contract Infla  Strategic bud Reduce Spati ncrease in P Tees and cha Streamlined F	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team	2,390	-	(1,999)	391	£000's
OTHER VA Strategic bud Contract Infla Strategic bud Reduce Spati ncrease in P Fees and cha Streamlined I Amalgamatio	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team	2,390	-	(1,999)	391	£000's
Strategic bud Contract Infla Strategic bud Reduce Spati ncrease in P Fees and cha Streamlined I Amalgamatio	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team	2,390	-	(1,999)	391	£000's
Strategic bud  Strategic bud  Strategic bud  Reduce Spatincrease in P  Fees and chaster an	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team	2,390	-	(1,999)	391	£000's
Strategic bud  Strategic bud  Strategic bud  Reduce Spatincrease in P  Fees and chaster an	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team	2,390	-	(1,999)	391	£000's
* OTHER VA Strategic bud Contract Infla Strategic bud Reduce Spati Increase in P Fees and cha Streamlined If Amalgamatio	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team	2,390	-	(1,999)	391	£000's
Strategic bud Contract Infla  Strategic bud Reduce Spati Increase in P Fees and cha Streamlined F Amalgamatio Economic De	get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team evelopment Team Streamlined service	2,390	-	(1,999)	391	£000's
Strategic bud Contract Infla  Strategic bud Reduce Spati Increase in P Fees and cha Streamlined F Amalgamatio Economic De	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team evelopment Team Streamlined service		-	(1,999)	391	£000's  (48 (6) (12 (5) (15)
Strategic bud Contract Infla  Strategic bud Reduce Spati Increase in P Fees and cha Streamlined F Amalgamatio Economic De	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team evelopment Team Streamlined service  see changes gnments transfer from Corporate gets between Employment skills and Economic development		-	(1,999)	391	£000's  (48 (6) (12 (5) (15)
* OTHER VA Strategic bud Contract Infla  Strategic bud Reduce Spati Increase in P Fees and cha Streamlined R Amalgamatio Economic De  Other resourc Budget Realig Transfer budg Minor variatio Centralised R	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings fial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team revelopment Team Streamlined service  get changes gnments transfer from Corporate gets between Employment skills and Economic development in REFCUS Budgets		-	(1,999)	391	£000's  (48 (66 (14 (15 (15) (95) (33)
Strategic bud Contract Infla  Strategic bud Contract Infla  Strategic bud Reduce Spati Increase in P Fees and cha Streamlined f Amalgamatio Economic De  Other resourc Budget Reali Transfer bud Minor variatio Centralised R Centralised C	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings ial Planning (Local Plan Team and Place Making Team) re Planning Applications arges Regeneration Team n of Spatial planning team and Regeneration team evelopment Team Streamlined service  see changes gnments transfer from Corporate gets between Employment skills and Economic development	nt	-	(1,999)	391	£000's

67 (118)

C1140E: PLANNING AND SUSTAINABLE

DIVISION: **REGENERATION DIVISION** 

SERVICE: C1165F: SPATIAL PLANNING SUMMARY

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22 (A)	Inflation (B)	* Other (C)	2022/23	CHANGE €
£000's		£000's	£000's	£000's	(D) £000's	%
	Employees	1,169	-	(484)	685	(41
-	Premises related expenditure	- 40	-	-	-	n/a
53	Supplies and Services Third Party Payments	12	-	-	12	- n/a
-	Transfer Payments	-	-	-	-	n/a
0	1	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
	TOTAL CONTROLLABLE EXPENDITURE Government Grants	1,181	-	(484)	697	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a n/a
(97)	Customer and Client Receipts	(52)	-	(2)	(54)	4
	Interest Receivable		-	-	-	n/a
	Recharges to other services	(507)	-	-	(507)	<u>-</u>
(612)	TOTAL CONTROLLABLE INCOME	(559)	-	(2)	(561)	n/a
620	NET CONTROLLABLE COST	622	-	(486)	136	n/a
-				(0)		(400
6	Capital Charges Intangible Charges	6	-	(6)	-	(100 n/a
-	REFCUS	-	-	_	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
6	TOTAL NON-CONTROLLABLE EXPENDITURE	6	-	(6)	-	n/a
626	NET COST OF SERVICE	628	-	(492)	136	n/a
	[O. 15] 15 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					,
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
-	Financing of Capital Expenditure		-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
626	TOTAL NET EXPENDITURE	628	-	(492)	136	(78
* OTHER V/	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					20003
-	· · ·					
						-
	dget - agreed additional income / savings					(40.4
Reduce Spar Fees and cha	tial Planning (Local Plan Team and Place Making Team)					(484 (1
r ccs and on	arges					( )
						(485
						`
	Capital Budgets					(6
Centralised (						(6
Centralised (	Capital Budgets					(6
Centralised (	Capital Budgets					(6
Centralised (	Capital Budgets					(6
Centralised (	Capital Budgets					(485 (6 (1

C1140E : PLANNING AND SUSTAINABLE REGENERATION DIVISION DIVISION:

SERVICE: C1170F: STRATEGIC TRANSPORT

FORECAST 2021/22		ODIONIA			0010	
l		ORIGINAL BUDGET	Variations Expendit	in Level of ire on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
2021/22	DEGOTAL FIGH	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	639	-	38	677	(
-	Premises related expenditure	-	-	-	-	n/
	Supplies and Services	67	-	2	69	(
l	Third Party Payments	-	-	-	-	n,
-	Transfer Payments	-	-	-	-	n,
	Transport related expenditure	-	-	-		n,
7	Recharges from other services	6	-	-	6	
508		712	-	40	752	n,
-	Government Grants	-	-	-	-	n,
-	Other Grants, reimbursements and contributions	-	-	-	-	n/
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/
(345)	Recharges to other services	(427)	-	(38)	(465)	n/
		` '			` ′	
(345)	TOTAL CONTROLLABLE INCOME	(427)	-	(38)	(465)	n/
163	NET CONTROLLABLE COST	285	_	2	287	n/
	1	200		_		.,,
-	Capital Charges	-	-	-	-	n/
-	Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
-	Corporate support services bought in	-	-	-	-	n/
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/
400	I	005				
163	NET COST OF SERVICE	285	-	2	287	n/
_	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	_	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-		n/
163	TOTAL NET EXPENDITURE	285	-	2	287	1
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
Contract Infla	ition					
						•
						•
Strategic bur	lget - agreed additional income / savings					
Strategic buc	lget - agreed additional income / savings					1
Strategic bud	lget - agreed additional income / savings					
Strategic bud	lget - agreed additional income / savings					
Strategic bud	lget - agreed additional income / savings					
<u>Strategic buc</u>	lget - agreed additional income / savings					
Strategic buc	lget - agreed additional income / savings					
Strategic buc	lget - agreed additional income / savings					
<u>Strategic buc</u>	lget - agreed additional income / savings					
<u>Strategic buc</u>	lget - agreed additional income / savings					
Other resour	ce changes					
Other resour						
Other resour	ce changes					
Other resour	ce changes					
Other resour	ce changes					-
Other resour	ce changes					
Other resour	ce changes					
Other resour	ce changes					
<u>Other resour</u> Budget Reali	ce changes					

C1140E: PLANNING AND SUSTAINABLE

DIVISION: REGENERATION DIVISION

SERVICE: C1180F: BUILDING CONTROL SUMMARY

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
00001-		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's 1,239	£000's	£000's 88	£000's 1,327	% 7
	Premises related expenditure	1,239	-	-	1,321	n/
	Supplies and Services	88	_	2	90	11/
	Third Party Payments	-	-	-	-	n,
	Transfer Payments	-	-	-	-	n,
	Transport related expenditure	2	-	-	2	-
1,101	Recharges from other services	1,133	-	-	1,133	-
2,136	TOTAL CONTROLLABLE EXPENDITURE	2,462	-	90	2,552	n/
-	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions	-	-	-	-	n/
	Customer and Client Receipts	(1,358)	-	(146)	(1,504)	11
	Interest Receivable	- (4.400)	-	-		n/
	Recharges to other services	(1,133)	-		(1,133)	
(1,881)	TOTAL CONTROLLABLE INCOME	(2,491)	-	(146)	(2,637)	n,
255	NET CONTROLLABLE COST	(29)	-	(56)	(85)	n/
	Conital Charges					
	Capital Charges Intangible Charges		-	-	-	n/ n/
-	REFCUS	-	_		<u> </u>	n/
	Corporate support services bought in	_	_	_	_ [	n/
	TOTAL NON-CONTROLLABLE EXPENDITURE	_	_	_	_	n/
255	NET COST OF SERVICE	(29)	-	(56)	(85)	n/
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n,
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
255	TOTAL NET EXPENDITURE	(29)	-	(56)	(85)	193
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE	•				£000's
	get - agreed pressures / service demands					£000 S
Contract Infla						
Strategic bud	get - agreed additional income / savings				ļ	
	get - agreed additional income / savings roes					
Strategic bud Fees and cha						
						(3:
Fees and cha	rges					(3:
Fees and cha	ee changes					(3:
Fees and cha  Other resource Budget Realig	rges <u>se changes</u> gnments transfer from Corporate					(3:
Fees and cha  Other resource Budget Realig	ee changes					(3:
Fees and cha Other resourc Budget Realig	rges <u>se changes</u> gnments transfer from Corporate					(3:
Fees and cha Other resourc Budget Realig	rges <u>se changes</u> gnments transfer from Corporate					(3
Fees and cha Other resourc Budget Realig	rges <u>se changes</u> gnments transfer from Corporate					(3:
Fees and cha Other resourc Budget Realig	rges <u>se changes</u> gnments transfer from Corporate					(3:
Fees and cha Other resourc Budget Realig	rges <u>se changes</u> gnments transfer from Corporate					(3:
Fees and cha Other resourc Budget Realig	rges <u>se changes</u> gnments transfer from Corporate					(3:
Fees and cha Other resourc Budget Realig	rges <u>se changes</u> gnments transfer from Corporate					(32

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

DIVISION: C1140E: PLANNING AND SUSTAINABLE REGENERATION DIVISION

SERVICE: C1185F: DEVELOPMENT MANAGEMENT

FORECAST   2021/22   DESCRIPTION   2021/22   Inflation   * Other   (A)   (B)   (C)   (A)   (B)   (C)   (C)   (A)   (B)   (C)   (C	ORIGINAL	
2021/22   DESCRIPTION   2021/22   Inflation (B) (C) (C) (E000's E000's	BUDGET	%
£000's         £000's         £000's         £000's           3,080         Employees         2,925         -         279           -         Premises related expenditure         -         -         -         -           129         Supplies and Services         189         -         5           -         Third Party Payments         -         -         -           -         Transfer Payments         -         -         -	2022/23	CHANGE
3,080   Employees   2,925   - 279   - Premises related expenditure     -	(D)	€
- Premises related expenditure	£000's	%
129       Supplies and Services       189       -       5         -       Third Party Payments       -       -       -         -       Transfer Payments       -       -       -	3,204	10 n/:
- Third Party Payments Transfer Payments	194	3
	-	n/a
	-	n/
3 Transport related expenditure 7 - (1)	6	(14
592 Recharges from other services 571 - (129)	442	(23
3,804 TOTAL CONTROLLABLE EXPENDITURE 3,692 - 154	3,846	n/a
- Government Grants	-	n/s
(17) Other Grants, reimbursements and contributions (3,737) Customer and Client Receipts (3,720) - (365)	(4,085)	n/ 10
- Interest Receivable	(4,000)	n/a
(200) Recharges to other services (50) - (8)	(58)	16
(3,954) TOTAL CONTROLLABLE INCOME (3,770) - (373)	(4,143)	n/
	( ) - )	
(149) NET CONTROLLABLE COST (78) - (219)	(297)	n/a
(10) (210)	(=0.)	11/
- Capital Charges	-	n/
- Intangible Charges	-	n/
- REFCUS	-	n/
90 Corporate support services bought in 90 - (90)	-	(100
90 TOTAL NON-CONTROLLABLE EXPENDITURE 90 - (90)	-	n/a
(59) NET COST OF SERVICE 12 - (309)	(297)	n/s
- Contributions to / (from) Earmarked Reserves	-	n/a
-   Contributions to / (from) Capital Reserves:	_	n/a n/a
- Provision for Repayment of External Loans	-	n/a
- Contribution to / (from) General Balances	-	n/a
- TOTAL APPROPRIATIONS	-	n/a
(59) TOTAL NET EXPENDITURE 12 - (309)	(297)	(2,575
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE		£000's
Strategic budget - agreed pressures / service demands Contract Inflation		
		2
		2
Strategic budget - agreed additional income / savings		
January and January and a desirated in the state of the s		(66
Increase in Pre Planning Applications		(86
Increase in Pre Planning Applications Fees and charges		
Increase in Pre Planning Applications		
Increase in Pre Planning Applications		
Increase in Pre Planning Applications		
Increase in Pre Planning Applications		
Increase in Pre Planning Applications		
Increase in Pre Planning Applications		
Increase in Pre Planning Applications Fees and charges		(152
Increase in Pre Planning Applications Fees and charges  Other resource changes		,
Increase in Pre Planning Applications Fees and charges  Other resource changes  Budget Realignments transfer from Corporate		3
Increase in Pre Planning Applications Fees and charges  Other resource changes Budget Realignments transfer from Corporate Reduction/ Reallocation of Corporate support services bought in		3 (90
Increase in Pre Planning Applications Fees and charges  Other resource changes  Budget Realignments transfer from Corporate		3 (90
Increase in Pre Planning Applications Fees and charges  Other resource changes Budget Realignments transfer from Corporate Reduction/ Reallocation of Corporate support services bought in		3 (90
Increase in Pre Planning Applications Fees and charges  Other resource changes Budget Realignments transfer from Corporate Reduction/ Reallocation of Corporate support services bought in		3 (90
Increase in Pre Planning Applications Fees and charges  Other resource changes Budget Realignments transfer from Corporate Reduction/ Reallocation of Corporate support services bought in		(90
Increase in Pre Planning Applications Fees and charges  Other resource changes Budget Realignments transfer from Corporate Reduction/ Reallocation of Corporate support services bought in		(90
Increase in Pre Planning Applications Fees and charges  Other resource changes Budget Realignments transfer from Corporate Reduction/ Reallocation of Corporate support services bought in		(90 (72
Increase in Pre Planning Applications Fees and charges  Other resource changes Budget Realignments transfer from Corporate Reduction/ Reallocation of Corporate support services bought in		(152 3 (90 (72

DIVISION: C1140E: PLANNING AND SUSTAINABLE REGENERATION DIVISION

SERVICE: C1190F: EMPLOYMENT SKILLS AND ECONOMIC DEVELOPMENT

		1 1				
FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Expenditu Inflation	* Other	2022/23	% CHANG
202 1/22	BEGGIAII FIGIA	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,433	-	19	3,452	,,,
	Premises related expenditure	34	_	-	34	
	Supplies and Services	436	_	127	563	
	Third Party Payments	_	_	_	-	
_	Transfer Payments	_	_	_	_	
	Transport related expenditure	2	_	_	2	
	Recharges from other services	987	_	_	987	
	TOTAL CONTROLLABLE EXPENDITURE			146		
		4,892	-	140	5,038	
(4,456)	Government Grants	(4,053)	-	-	(4,053)	
-	Other Grants, reimbursements and contributions	(29)	-	-	(29)	
(434)	Customer and Client Receipts	(1,003)	-	(42)	(1,045)	
-	Interest Receivable	-	-	-	-	
(468)	Recharges to other services	(468)	-	-	(468)	
(5,358)	TOTAL CONTROLLABLE INCOME	(5,553)	-	(42)	(5,595)	
(687)	NET CONTROLLABLE COST	(661)	-	104	(557)	
470	I Carried Observes	470		(470)		
	Capital Charges	473	-	(473)	-	(1
-	Intangible Charges	-	-	-	-	
-	REFCUS	-	-	-	-	
6	Corporate support services bought in	6	-	(6)	-	(
479	TOTAL NON-CONTROLLABLE EXPENDITURE	479	-	(479)	-	
(208)	NET COST OF SERVICE	(182)	-	(375)	(557)	
	Contributions to / (from) Earmarked Reserves					
		-	-	-	-	
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	
	Financing of Conital Fun 1th			_	- 1	
-	Financing of Capital Expenditure	-	- !	_ [		
-	Provision for Repayment of External Loans	-	-	-	-	
	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	
-	Provision for Repayment of External Loans					
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-		-	
(208)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE		-	-	-	
(208)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  IRIATIONS IN LEVEL OF EXPENDITURE		-	-	-	
(208)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	
(208)  OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	£000'
(208)  OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	
(208)  OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	
(208)  OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	
(208)  OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	
(208)  OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	
(208)  OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	
(208)  OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands ation		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Igget - agreed pressures / service demands  ation		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands ation  det - agreed additional income / savings arges		-	-	-	
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands ation  Iget - agreed additional income / savings arges  Ce changes		-	-	-	£000
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands ation  Iget - agreed additional income / savings arges  Ce changes Capital budgets	(182)	-	-	-	£0003
(208)  OTHER VA rategic bud ontract Inflates  rategic bud es and characteristics and c	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RELATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands action  det - agreed additional income / savings arges  ce changes Capital budgets ceallocation of Corporate support services bought in budge	(182)	-	-	-	£000
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands arges  det - agreed additional income / savings arges  ce changes Capital budgets eallocation of Corporate support services bought in budge gets between Employment skills and Economic developm.	(182)	-	-	-	£000
rategic bud es and cha	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands action  dee - agreed additional income / savings arges  Capital budgets capital budgets capital budgets cellocation of Corporate support services bought in budge gets between Employment skills and Economic development ct Inflation In Year Virement	(182)	-	-	-	£000
(208)  DTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands arges  det - agreed additional income / savings arges  ce changes Capital budgets eallocation of Corporate support services bought in budge gets between Employment skills and Economic developm.	(182)	-	-	-	£000
(208)  DTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands action  dee - agreed additional income / savings arges  Capital budgets capital budgets capital budgets cellocation of Corporate support services bought in budge gets between Employment skills and Economic development ct Inflation In Year Virement	(182)	-	-	-	£0003
(208)  DTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands action  dee - agreed additional income / savings arges  Capital budgets capital budgets capital budgets cellocation of Corporate support services bought in budge gets between Employment skills and Economic development ct Inflation In Year Virement	(182)	-	-	-	£000
(208)  DTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands action  dee - agreed additional income / savings arges  Capital budgets capital budgets capital budgets cellocation of Corporate support services bought in budge gets between Employment skills and Economic development ct Inflation In Year Virement	(182)	-	-	-	£0003
(208)  OTHER VA rategic bud ontract Infla	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands action  dee - agreed additional income / savings arges  Capital budgets capital budgets capital budgets cellocation of Corporate support services bought in budge gets between Employment skills and Economic development ct Inflation In Year Virement	(182)	-	-	-	£0000
(208)  OTHER VA rategic bud ontract Infla  rategic bud es and cha es and cha es and cha characterised C eduction/ R and charac	Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands action  dee - agreed additional income / savings arges  Capital budgets capital budgets capital budgets cellocation of Corporate support services bought in budge gets between Employment skills and Economic development ct Inflation In Year Virement	(182)	-	-	-	

DIVISION: C1140E: PLANNING AND SUSTAINABLE REGENERATION DIVISION

SERVICE: C1192F: EMPLOYMENT SKILLS

FORECAST 2021/22   DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
ED00's	I 2021/22 IDE						
2009   2009   2009   2009   2009   2009   2009   36   36   36   36   36   36   36   3	2021/22  51	ESCRIPTION					
358	f000's				` '		· -
6-11   Supplies and Services		mployees		-			
- Third Party Payments	- Pro	remises related expenditure	-	-	-	-	n/a
- Transfer Payments - Transport related expenditure				-	-		-
Transport related expenditure			4		-	4	l
1,344 Recharges from other services			-	-	-	-	
8,122   TOTAL CONTROLLABLE EXPENDITURE				-	_	_	
(7,744) Government Crants (165) Other Grants, reimbursements and contributions Customer and Cilent Receipts Interest Receivable Recharges to other services (7,309) TOTAL CONTROLLABLE INCOME (4,591)  213 NET CONTROLLABLE COST 152  Capital Charges Intrangible Charges			4 743			4 743	
(165) Other Grants, reimbursements and contributions Contributions Contributions Control Receipts Contributions Control Capital Charges to other services Contributions Control Capital Charges Contributions Control Capital Charges Contributions to / (17,000) TOTAL CONTROLLABLE COST Control Capital Charges Control Capital Capi			,				
Customer and Client Receiptis   -	V / /		(4,591)	-	_		l
Interest Receivable			_	_	_	_	
1999   TOTAL CONTROLLABLE INCOME			-	-	-	-	n/a
213   NET CONTROLLABLE COST	- Re	echarges to other services	-	-	-	-	n/:
- Capital Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Interview Intangible Charges Interview Intangible Charges Interview Intangible Charges Interview Intervi	(7,909) <b>TC</b>	OTAL CONTROLLABLE INCOME	(4,591)	-	-	(4,591)	n/a
- Capital Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Interview Intangible Charges Interview Intangible Charges Interview Intangible Charges Interview Intervi							
Intangible Charges REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  131 NET COST OF SERVICE 152 - 1552 n./ Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1 TOTAL APPROPRIATIONS 1 TOTAL APPROPRIATIONS 1 TOTAL NET EXPENDITURE 152 - 152  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings  Cither resource changes	213 <b>NE</b>	ET CONTROLLABLE COST	152	-	-	152	n/a
Intangible Charges REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  131 NET COST OF SERVICE 152 - 1552 n./ Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1 TOTAL APPROPRIATIONS 1 TOTAL APPROPRIATIONS 1 TOTAL NET EXPENDITURE 152 - 152  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings  Cither resource changes	- lCs	apital Charges	_	_	_	_	n/
REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  10			_		_		
- Corporate support services bought in	- RE	EFČUS	-	-	-	-	
213 NET COST OF SERVICE  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Ceneral Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - TOTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  - Cother variations in Level of Expenditure - Cother variations in Lev	- Co	orporate support services bought in	-	-	-	-	
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	- TC	OTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL REPENDITURE TOTAL SPENDITURE TOTAL SPENDITURE TOTAL APPROPRIATIONS TOTAL REPENDITURE  Strategic budget - agreed pressures / service demands  Cother resource changes  Other resource changes	213 <b>NE</b>	ET COST OF SERVICE	152	-	-	152	n/a
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL REPENDITURE TOTAL SPENDITURE TOTAL SPENDITURE TOTAL APPROPRIATIONS TOTAL REPENDITURE  Strategic budget - agreed pressures / service demands  Cother resource changes  Other resource changes	<u> </u>						
- Financing of Capital Expenditure			-	-	-	-	l
- Provision for Repayment of External Loans			-	-	-	-	l
- Contribution to / (from) General Balances			_	-	_	_	
TOTAL APPROPRIATIONS					_		l
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes			-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes							
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	213 TC	OTAL NET EXPENDITURE	152	_	_	152	_
Strategic budget - agreed additional income / savings  Other resource changes	213 <b>TC</b>	OTAL NET EXPENDITURE	152	-	-	152	-
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	1	-	152	
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
Other resource changes	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
	* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152	-	-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152	-		152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152	-		152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152	-		152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152	-		152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152	-		152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152		-	152	
TOTAL OTHER VARIATIONS IN RESOURCE	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152		-	152	
	* OTHER VARIA Strategic budget	ATIONS IN LEVEL OF EXPENDITURE t - agreed pressures / service demands  t - agreed additional income / savings	152		-	152	£000's

DIVISION: C1140E: PLANNING AND SUSTAINABLE REGENERATION DIVISION

SERVICE: C1195F: GROWTH AND REGENERATION

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
870	Employees	1,476	-	(271)	1,205	(18)
	Premises related expenditure Supplies and Services	-	-	-	-	n/a
217	Third Party Payments	92	-	2	94 2	2
1	Transfer Payments		-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	1.650	-	(000)	80	
,	TOTAL CONTROLLABLE EXPENDITURE Government Grants	1,050	-	(269)	1,381	n/a
	Other Grants, reimbursements and contributions	_	-	_	-	n/a n/a
-	Customer and Client Receipts	-	-	-	-	n/a
(005)	Interest Receivable	(4.040)	-	-	(0.40)	n/a
	Recharges to other services	(1,012)	-	163	(849)	(16
(829)	TOTAL CONTROLLABLE INCOME	(1,012)	-	163	(849)	n/a
468	NET CONTROLLABLE COST	638	_	(106)	532	n/a
400	NET CONTROLLABLE COST	030	-	(100)	552	11/6
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	(000)	-	n/a
	REFCUS Corporate support services bought in	330 145	-	(330) (145)	-	(100 (100
	TOTAL NON-CONTROLLABLE EXPENDITURE	475	_	(475)		n/a
170	TOTAL NON GONTHOLEADEL EXILENDITORIE	170		(110)		11/0
943	NET COST OF SERVICE	1,113	-	(581)	532	n/a
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	_	-	-	-	n/a n/a
_	Financing of Capital Expenditure	_	_	_		n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS			_	-	n/a
	TOTAL APPROPRIATIONS	-	-			11/0
		1			522	
943		1,113	-	(581)	532	(52
943 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1			532	
943  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1			532	(52 £000's
943 * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1			532	(52
943  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1			532	(52 £000's
943  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1			532	(52 £000's
943  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1			532	(52 £000's
943 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1			532	(52 £000's
943  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1			532	(52 £000's
943  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1			532	£000's
* OTHER VA Strategic bud Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings	1			532	(52 £000's
* OTHER VA Strategic bud Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team	1			532	£000's  1  (52
* OTHER VA Strategic bud Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings	1			532	£000's
* OTHER VA Strategic bud Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team	1			532	£000's  1  (52
* OTHER VA Strategic bud Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team	1			532	£000's
* OTHER VA Strategic bud Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team	1			532	£000's  1  (52
* OTHER VA Strategic bud Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team	1			532	£000's  1  (52
* OTHER VA Strategic bud Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team	1			532	£000's  1  (51) (57)
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team	1			532	£000's  1  (52)
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team	1,113			532	(52 £000's 1 1 (51 (57
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team	1,113			532	(52 £000's 1 1 (51 (57 (108 (145
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team  see changes eallocation of Corporate support services bought in budget REFCUS budgets	1,113			532	(52 £000's 1 1 (51 (57 (108 (145 (330
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio  Other resourc Reduction/ R Centralised R	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team  see changes eallocation of Corporate support services bought in budget REFCUS budgets	1,113			532	(52 £000's 1 1 (51 (57 (108 (145 (330
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio  Other resourc Reduction/ R Centralised R	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team  see changes eallocation of Corporate support services bought in budget REFCUS budgets	1,113			532	(52 £000's 1 1 (51 (57 (108 (145 (330
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio  Other resourc Reduction/ R Centralised R	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team  see changes eallocation of Corporate support services bought in budget REFCUS budgets	1,113			532	(52 £000's 1 1 (51 (57 (108 (145 (330
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team  see changes eallocation of Corporate support services bought in budget REFCUS budgets	1,113			532	(52 £000's 1 1 (51 (57 (108 (145 (330
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio  Other resourc Reduction/ R Centralised R	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team  see changes eallocation of Corporate support services bought in budget REFCUS budgets	1,113			532	(52 £000's 1 1 (51) (57) (108) (145) (330) 1
* OTHER VA Strategic bud Contract Infla  Strategic bud Streamlined F Amalgamatio  Other resourc Reduction/ R Centralised R	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands tion  get - agreed additional income / savings Regeneration Team n of Spatial planning team and Regeneration team  see changes eallocation of Corporate support services bought in budget REFCUS budgets	1,113			532	(52 £000's

DIRECTORATE: C1100D: SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

DIVISION: C1140E: PLANNING AND SUSTAINABLE REGENERATION DIVISION

# SERVICE: C1198F: ECONOMIC DELIVERY AND EMPLOYMENT INVESTMENT

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22		in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
	DESCRIPTION	(A)	(B)	(C)	(D)	€
£000's 412	Employees	£000's	£000's	£000's (190)	£000's 206	% (4)
-	Premises related expenditure	-	-		-	n (4
	Supplies and Services	57	-	2	59 4	
624	Third Party Payments Transfer Payments	4	-	-	-	n .
0 -	Transport related expenditure Recharges from other services	1 -	-	-	1 -	n
1,050	TOTAL CONTROLLABLE EXPENDITURE	458	-	(188)	270	n
(643)	Government Grants Other Grants, reimbursements and contributions	_	-	-	-	n n
(0.10)	Customer and Client Receipts	-	-	-	-	n
(220)	Interest Receivable	- (47)	-	-	(47)	n
	Recharges to other services TOTAL CONTROLLABLE INCOME	(47)		-	(47) (47)	r
(673)	TOTAL CONTROLLABLE INCOME	(47)			(47)	
177	NET CONTROLLABLE COST	411	-	(188)	223	r
-	Capital Charges	-	-	-	-	r
-	Intangible Charges	-	-	-	-	r
-	REFCUS Corporate support services bought in	-	-	-	-	r r
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	r
177	NET COST OF SERVICE	411	-	(188)	223	r
	Contributions to / (from) Earmarked Reserves	_	_		_	r
-	Contributions to / (from) Capital Reserves:	_	-	-	-	r
-	Financing of Capital Expenditure	-	-	-	-	r
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	r r
	TOTAL APPROPRIATIONS	-	-	-	-	r
177	TOTAL NET EXPENDITURE	411	_	(188)	223	(4
				( 11)		`
	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
22-23 Contra						
	dget - agreed additional income / savings					***
=conomic De	evelopment Team Streamlined service					(19
						(19
Other resour	ce changes					

# **TOTAL RESOURCES**

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**TOTAL RESOURCES DIRECTORATE OVERVIEW** 

### **KEY SERVICE TARGETS / PRIORITIES FOR 2022/23**

The Resources Department is an integral part of Croydon Council and supports the full spectrum of service activity across the council. In particular, the Resources Department plays a key role in providing enabling services to the rest of the council and ensuring we deliver Value for Money services. The key priorities for 2021/22 are to;

Deliver and monitor the Medium Term Financial Strategy (MTFS)

Continue to enhance the digital performance for Croydon

Lead on the review of the Resources function, and how it can best support the Council

Ensure we have excellent performance management arrangements in place for the delivery of our Renewal Plan

#### FINANCIAL PERFORMANCE

### COST CENTRE: C1600D

		ORIGINAL		ORIGINAL	
DESCRIPTION	ACTUAL	BUDGET	FORECAST	BUDGET	%
	2020/21	2021/22	2021/22	2022/23	CHANGE
	£000	£000	£000	£000	%
Employees	27,394	26,267	26,811	25,680	(2)
Premises related expenditure	21,657	13,502	13,433	11,453	(15)
Supplies and Services	46,530	9,789	16,729	10,246	5
Third Party Payments	9,827	15,634	14,105	15,070	(4)
Transfer Payments	169,613	180,040	164,881	180,040	-
Transport related expenditure	147	255	266	205	(20)
Capital Charges	4,809	4,941	4,941	-	(100)
Intangible Charges	27	27	27	-	(100)
REFCUS	-	-	-	-	n/a
Corporate support services bought in	(13,467)	(5,349)	(5,349)	(7,308)	37
Recharges from other services	2,339	3,732	5,324	3,717	(0)
TOTAL EXPENDITURE	268,876	248,838	241,167	239,103	(1)
Government Grants	(199.766)	(182,609)	(174,169)	(182,609)	
Other Grants, reimbursements and contributions	(7,948)	(4,170)	(3,560)	(5,219)	25
Customer and Client Receipts	(12,810)	(12,451)	(14,267)	(10,389)	(17)
Interest Receivable	(12,010)	(28)	(28)	(28)	(.,,
Recharges to other services	(18,485)	(15,670)	(15,340)	(16,071)	3
TOTAL INCOME	(239,009)	(214,928)	(207,363)	(214,316)	3
TOTAL NET EXPENDITURE	29,867	33,910	33,805	24.787	(27)
	20,007	55,515	00,000		(2.)
Contributions to / (from) Reserves	(4,380)	-	-	-	n/a
CURRENT BUDGET	21,045		35,075		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	4,442		(1,270)		

### **TOP FINANCIAL RISKS 2022/23**

Resources Directorate will play a critical role supporting front line delivery whlist ensuring key Corporate arranagements in relation to Finance, Governance and Legal are strongly adhered to.

- Key Risks to be mindful of are:

  1. Resource capacity to support an organisation transitioning to Mayoral governed authority

  2. Managing Budgets and Savings delivery in line with MTFS targets

  3. Getting the organisation ready for the Mayoral Structure and changing all necessary governance arranagments in time

  4. Managing corporate assets to balance the need for capital receipts versus using assets in the most efficient manner to promote economic regeneration
- 5. Carrying out shareholder function on Council Companies and tracking the external risks that could impact business plans
- 6. Having sufficient finance team capacity and capability to support services and delivery of Renewal Plan

TOTAL RESOURCES DIRECTORATE SUMMARY

 CABINET MEMBER
 Cllr Callton Young
 Cabinet Member for Resources and Financial Governance

### **DEPARTMENT MANAGEMENT TEAM**

NAME	TITLE	TEL. EX.
Jane West	Corporate Director Resources	
Dave Phillips	Interim Internal Audit	
Matt Davis	Interim Director of Finance	
John Jones	Interim Monitoring Officer	
Peter Mitchell	Interim Director of Commercial Investment	63138
Doutimi Aseh	Acting Director of Legal Services	61598

DIVISION CODE	DIVISION
C1605E	RESOURCES DIRECTORATE SUMMARY
C1610E	DIRECTOR OF FINANCE
C1620E	PENSIONS DIVISION
C1625E	MONITORING OFFICER
C1630E	INSURANCE, ANTI-FRAUD AND RISK
C1640E	LEGAL SERVICES DIVISION
C1690E	COMMERCIAL INVESTMENT AND CAPITAL DIVISION
C1650E	INTERNAL AUDIT SERVICE
l	

### MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	Variations in Level of		
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2021/22	DIVISION	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
307	C1605E : RESOURCES DIRECTORATE SUMMARY	145	-	(7,656)	(7,511)	(5,280)
	C1610E : DIRECTOR OF FINANCE	10,219	-	(1,381)	8,838	(14)
(76)	C1620E : PENSIONS DIVISION	-	-	315	315	n/a
3,781	C1625E : MONITORING OFFICER	3,782	-	(1,704)	2,078	(45)
(82)	C1630E : INSURANCE, ANTI-FRAUD AND RISK	-	-	994	994	n/a
1,348	C1640E : LEGAL SERVICES DIVISION	763	-	(2,476)	(1,713)	(325)
18,605	C1690E : COMMERCIAL INVESTMENT AND CAPITAL DIVISION	19,001	-	2,190	21,191	12
14	C1650E : INTERNAL AUDIT SERVICE	-	-	595	595	n/a
33,805	TOTAL NET EXPENDITURE	33,910	-	(9,123)	24,787	(27)

### STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1605E: RESOURCES DIRECTORATE SUMMARY	4.0	4.0	-
C1610E: DIRECTOR OF FINANCE	218.4	206.0	(12.4)
C1620E : PENSIONS DIVISION	26.7	26.4	(0.3)
C1625E: MONITORING OFFICER	9.5	9.5	-
C1630E : INSURANCE, ANTI-FRAUD AND RISK	13.8	13.8	0.0
C1640E: LEGAL SERVICES DIVISION	42.5	41.5	(1.0)
C1690E: COMMERCIAL INVESTMENT AND CAPITAL DIVISION	171.5	162.2	(9.3)
C1650E: INTERNAL AUDIT SERVICE	1.4	1.4	-
	-	-	-
	-	-	-
TOTAL FTE STAFF	487.8	464.9	(22.9)

#### STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

Director of Finance reduction of 12.4 FTE is due to MTFS savings in Payments Revenue, Benefits and Debt

Commercial Investment and Capital Divison reduction of 9.3 FTE is due to the restructure of the Commissioning & Procurement division (6.3 FTE) and this division has now been disaggregated and will move into the relevant Corporate Director areas from 1 April 2022. The establishment also contributes to achieving the MTFS targets for 22/23 and 23/24. The overall aim of this is to have a commissioning and procurement function to support the Council around its priorities

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
26,811	Employees	26,267	-	(587)	25,680	(2)
13,433	Premises related expenditure	13,502	-	(2,049)	11,453	(15)
16,729	Supplies and Services	9,789	-	457	10,246	5
14,105	Third Party Payments	15,634	-	(564)	15,070	(4)
164,881	Transfer Payments	180,040	-	-	180,040	-
	Transport related expenditure	255	-	(50)	205	(20)
5,324	Recharges from other services	3,732	-	(15)	3,717	(0)
241,548	TOTAL CONTROLLABLE EXPENDITURE	249,219	-	(2,808)	246,411	(1)
(174,169)	Government Grants	(182,609)	-	-	(182,609)	-
(3,560)	Other Grants, reimbursements and contributions	(4,170)	-	(1,049)	(5,219)	25
(14,267)	Customer and Client Receipts	(12,451)	-	2,062	(10,389)	(17)
(28)	Interest Receivable	(28)	-	-	(28)	`-′
	Recharges to other services	(15,670)	-	(401)	(16,071)	3
(207,363)	TOTAL CONTROLLABLE INCOME	(214,928)	-	612	(214,316)	(0)
34,186	NET CONTROLLABLE COST	34,291	-	(2,196)	32,095	(6)
	[a a.					
	Capital Charges	4,941	-	(4,941)	-	(100)
27	Intangible Charges	27	-	(27)	-	(100)
(5.040)	REFCUS	(5.040)	-	(4.050)	(7.000)	n/a
	Corporate support services bought in	(5,349)	-	(1,959)	(7,308)	37
(381)	TOTAL NON-CONTROLLABLE EXPENDITURE	(381)	-	(6,927)	(7,308)	1,818
33.805	NET COST OF SERVICE	33.910		(9,123)	24,787	(27)
33,603	NET COST OF SERVICE	33,910	-	(9,123)	24,707	(21)
_	Contributions to / (from) Earmarked Reserves		-	-	-	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	-	_	_	n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
33,805	TOTAL NET EXPENDITURE	33,910	-	(9,123)	24,787	(27)
				•		
* OTHER VARIA	TIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget	- agreed pressures / service demands					466
Strategic budget	- agreed additional income / savings					(3,663)
Other resource cl	hanges					(5,926)
TOTAL OTHER	VARIATIONS IN RESOURCE					(9,123)

# SERVICE DESCRIPTION

is budget holds the costs of the Director of Resources together with other associated support costs

MOVEMENT II	N NET EXPENDITURE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ure on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1610F	RESOURCES DIRECTORATE	145	-	(7,656)	(7,511)	(5,280)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	145	_	(7,656)	(7,511)	(5,280)
	IOIAL NEI EXFENDITURE	1	I	(.,000)	(.,0)	(0,200)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
RESOURCES DIRECTORATE	4.0	4.0	-
TOTAL FTE STAFF	4.0	4.0	_

DIRECTORATE: C1600D: RESOURCES
DIVISION: C1605E: RESOURCES DIRECTORATE SUMMARY

		ORIGINAL	\/a=ia+:	in Loval at	ODICINAL	
FORECAST		BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	422	-	(625)	(203)	(148
-	Premises related expenditure	-	-	-	-	n/a
2/2	Supplies and Services Third Party Payments	-	-	-	-	n/a
	Transfer Payments		_			n/a n/a
	Transport related expenditure	]				n/a
	Recharges from other services	_	_	-	-	n/a
	TOTAL CONTROLLABLE EXPENDITURE	422	_	(625)	(203)	n/a
-	Government Grants	-	_	(020)	- (200)	n/a
_	Other Grants, reimbursements and contributions	]		_ [	_ [	n/a
_	Customer and Client Receipts	_	_	_	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
_	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
584	NET CONTROLLABLE COST	422	_	(625)	(203)	n/a
304	NET CONTROLLABLE COST	422	_	(020)	(203)	11/6
-	Capital Charges	-	_	- 1	- 1	n/a
_	Intangible Charges		_	-	-	n/a
_	REFCUS	-	-	-	-	n/a
(277)	Corporate support services bought in	(277)	-	(7,031)	(7,308)	2,538
(277)	TOTAL NON-CONTROLLABLE EXPENDITURE	(277)		(7,031)	(7,308)	n/a
. ,		, ,		( , ,	( ):::/	
307	NET COST OF SERVICE	145	_	(7,656)	(7,511)	n/a
	NET GOOT OF GERMINE			(.,000)	(1,011)	
_	Contributions to / (from) Earmarked Reserves	_	_	-	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS		-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	145	-	(7,656)	(7,511)	n/a (5,280
			-	(7,656)		
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		
307 * OTHER VA	TOTAL NET EXPENDITURE		-	(7,656)		(5,280
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		(5,280
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		(5,280
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		(5,280
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		(5,280
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		(5,280
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		(5,280
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		(5,280
307 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(7,656)		(5,280
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands		-	(7,656)		(5,280
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings		-	(7,656)		£000's
* OTHER VA Strategic bud  Strategic bud COR SAV136	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  c:Adecco		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  Strategic bud COR SAV136	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  Strategic bud COR SAV136	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  c:Adecco		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  Strategic bud COR SAV136	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  c:Adecco		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  Strategic bud COR SAV136	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  c:Adecco		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  Strategic bud COR SAV136	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  c:Adecco		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  Strategic bud COR SAV136	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  c:Adecco		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  Strategic bud COR SAV136	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  c:Adecco		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  Strategic bud COR SAV136 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  o:Adecco  rm 11:Implementation of new senior structures		-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud  COR SAV136 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  o:Adecco  orm 11:Implementation of new senior structures  ce changes	145	-	(7,656)		(5,280 £000's
* OTHER VA Strategic bud COR SAV136 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures	145 ACE 1.3)	-	(7,656)		(5,280 £000's - (600 (124
* OTHER VA Strategic bud COR SAV13c 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings o:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commerci	145 ACE 1.3)	-	(7,656)		(5,280 £000's £000's (600 (124 (724
* OTHER VA Strategic bud COR SAV13c 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures  get - agreed additional income / savings  p:Adecco  prm 11:Implementation of new senior structures	145 ACE 1.3)	-	(7,656)		(5,280 £000's £000's (600 (124 (724 (48
* OTHER VA Strategic bud COR SAV13c 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings o:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commerci	145 ACE 1.3)	-	(7,656)		(5,280 £000's £000's (600 (124 (724 (48
* OTHER VA Strategic bud COR SAV13c 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings o:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commerci	145 ACE 1.3)	-	(7,656)		(5,280 £000's £000's (600 (124 (724 (48
* OTHER VA Strategic bud COR SAV13c 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings o:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commerci	145 ACE 1.3)	-	(7,656)		(5,280 £000's £000's (600 (124 (724
* OTHER VA Strategic bud COR SAV13c 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings o:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commerci	145 ACE 1.3)	-	(7,656)		(5,280 £000's £000's (600 (124 (724
* OTHER VA Strategic bud COR SAV13c 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings o:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commerci	145 ACE 1.3)	-	(7,656)		(5,280 £000's £0000's (600 (124 (724 (48 147 (7,031
* OTHER VA Strategic bud COR SAV13c 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings o:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commerci	145 ACE 1.3)	-	(7,656)		(5,280 £000's £0000's (600 (124 (724 (48 147 (7,031
* OTHER VA Strategic bud COR SAV13 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings o:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commerci	145 ACE 1.3)	-	(7,656)		(5,280 £000's

DIVISION: C1605E: RESOURCES DIRECTORATE SUMMARY

SERVICE: C1610F: RESOURCES DIRECTORATE

1	Τ	L ODIONIO 1			OBIO	
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
312	Employees	422		(625)	(203)	(148
-	Premises related expenditure	-	-	-	-	n/a
272	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments Transport related expenditure		-	-	-	n/a n/a
0	Recharges from other services	]		_		n/a
	TOTAL CONTROLLABLE EXPENDITURE	422	-	(625)	(202)	n/a
				, ,	(203)	
-	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	]		_		n/a n/a
_	Interest Receivable	_	_	_	_	n/a
-	Recharges to other services	-	-	-	-	n/a
_	TOTAL CONTROLLABLE INCOME	_	_	_	-	n/a
584	NET CONTROLLABLE COST	422		(625)	(202)	n/e
364	NET CONTROLLABLE COST	422	-	(625)	(203)	n/a
	Capital Charges	_	_	-	- 1	n/a
_	Intangible Charges		_	_	-	n/a
	REFCUS	]	_	_		n/a
(277)	Corporate support services bought in	(277)	_	(7,031)	(7,308)	2,538
` '	TOTAL NON-CONTROLLABLE EXPENDITURE	(277)	_	(7,031)	(7,308)	n/a
(211)	TOTAL NON-CONTROLLABLE EXPENDITORE	(211)		(7,001)	(7,500)	11/6
007		445		(7.050)	(= =44)	
307	NET COST OF SERVICE	145	-	(7,656)	(7,511)	n/a
	O					,
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	[ ]	_	-	-	n/a n/a
	Provision for Repayment of External Loans			_		n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
_	TOTAL APPROPRIATIONS	_	_	_	_	n/a
	TOTAL ALTROPRIATIONS	_	_			11/0
307	TOTAL NET EXPENDITURE	145		(7,656)	(7,511)	(5,280
007	TOTAL NET EXI ENDITORE	140		(7,000)	(1,011)	(0,200
* OTHER VA						
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£000's
						£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud  Strategic bud  COR SAV136	lget - agreed additional income / savings					-
Strategic bud  Strategic bud  COR SAV136	get - agreed pressures / service demands					- (600
Strategic bud  Strategic bud  COR SAV136	lget - agreed additional income / savings					- (600
Strategic bud  Strategic bud  COR SAV136	lget - agreed additional income / savings					- (600
Strategic bud  Strategic bud  COR SAV136	lget - agreed additional income / savings					-(600
Strategic bud  Strategic bud  COR SAV136	lget - agreed additional income / savings					-(600
Strategic bud  Strategic bud  COR SAV136	lget - agreed additional income / savings					- (600
Strategic bud  Strategic bud  COR SAV136	lget - agreed additional income / savings					-(600
Strategic bud  Strategic bud  COR SAV136	lget - agreed additional income / savings					(600 (124
Strategic bud  Strategic bud  COR SAV136	lget - agreed pressures / service demands  lget - agreed additional income / savings  o:Adecco  orm 11:Implementation of new senior structures					(600 (124
Strategic bud  Strategic bud  COR SAV130 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings  o:Adecco  orm 11:Implementation of new senior structures	ACE 1.3)				- (600 (124
Strategic bud  Strategic bud  COR SAV136 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings c:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commercia		and Capital			(600 (124 (724 (48
Strategic bud  Strategic bud  COR SAV136 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings  b:Adecco  brm 11:Implementation of new senior structures  ce changes  n Resources to ACE: Executive Support Officer Post (see		and Capital			(600 (124 (724 (48
Strategic bud  Strategic bud  COR SAV136 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings c:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commercia		and Capital			(600 (124 (724 (48
Strategic bud  Strategic bud  COR SAV136 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings c:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commercia		and Capital			(600 (124 (724 (48
Strategic bud  Strategic bud  COR SAV136 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings c:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commercia		and Capital			(600 (124 (724 (48 147
Strategic bud  Strategic bud  COR SAV136 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings c:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commercia		and Capital			(600 (124 (724 (48 147
Strategic bud  Strategic bud  COR SAV136 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings c:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commercia		and Capital			(600 (124 (724 (48 147
Strategic bud  Strategic bud  COR SAV136 22/23 O/S Fo	lget - agreed pressures / service demands  lget - agreed additional income / savings c:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commercia		and Capital			(600 (124 (724 (48 147 (7,031
Strategic bud COR SAV13: 22/23 O/S Fo Other resoure Transfer from Transfer with Corporate su	lget - agreed pressures / service demands  lget - agreed additional income / savings c:Adecco orm 11:Implementation of new senior structures  ce changes n Resources to ACE: Executive Support Officer Post (see in Resources (see RES 7.4 and RES 7.5) from Commercia		and Capital			

DIRECTORATE: C1600D: RESOURCES DIVISION SUMMARY

DIVISION: C1610E : DIRECTOR OF FINANCE

### SERVICE DESCRIPTION

The Finance, Investment and Risk Division consists of;

The Finance team provides strategic financial support to the organisation. Key functions of the team include financial planning; ensuring the robustness of the Council's annual budget (revenue and capital); Preparation of the accounts within statutory deadlines; Robust and detailed in-year financial monitoring of spend against budget and trends for the Council's delivery of its annual budget and Medium Term Financial Strategy. They are also key to the council's financial recovery and delivery of improvement plans.

The Revenues, Benefits, Income and Debt team are responsible for a number of functions including the administration of claims for Housing Benefits. The collection of council tax and business rates and sundry debt from customers. The payment of suppliers and the cash and control function as well as the maintenance of the Land Charges and street naming functions.

During 2021/22 and into 2022/23, the Revenues and Benefits Team have additionally been responsible for the processing payments to businesses for Covid-related business support as well as payments relating to government energy rebates.

### **MOVEMENT IN NET EXPENDITURE**

MOVEMENT	IN NET EXPENDITURE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1612F	CORPORATE AND TREASURY MANAGEMENT	3,639	-	1,001	4,640	28
C1616F	PAYMENTS, REVENUES, BENEFITS AND DEBT	6,580	-	(2,382)	4,198	(36)
C1618F	HOUSING BENEFITS	-	-	-	-	n/a
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	10.219	_	(1.381)	8.838	(14)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAF	F FTE STAFF	FTE STAFF
CORPORATE AND TREASURY MANAGEMENT	47.	47.0	-
PAYMENTS, REVENUES, BENEFITS AND DEBT	171.4	159.0	(12.4)
HOUSING BENEFITS		-	-
TOTAL FTE STAFF	218.4	206.0	(12.4)

DIRECTORATE: C1600D: RESOURCES
DIVISION: C1610E: DIRECTOR OF FINANCE

i		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ire on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22 (A)	Inflation (B)	* Other (C)	2022/23 (D)	CHANGE €
£000's		£000's	£000's	£000's	£000's	%
11,236	Employees	11,093	-	(210)	10,883	(2)
7 842	Premises related expenditure Supplies and Services	3,303	-	- 696	- 3,999	n/a 21
	Third Party Payments	517	-	(162)	355	(31
164,881	Transfer Payments	180,040	-	-	180,040	-
	Transport related expenditure	-	-	- (45)	-	n/a
-	Recharges from other services	22	-	(15)	7	(68)
	TOTAL CONTROLLABLE EXPENDITURE	194,975	-	309	195,284	n/a
	Government Grants Other Grants, reimbursements and contributions	(179,740) (2,452)	-	(900)	(179,740) (3,352)	- 37
	Customer and Client Receipts	(3,603)	-	774	(2,829)	(21)
- (222)	Interest Receivable	- (505)	-	-	-	n/a
	Recharges to other services	(525)	-	- (400)	(525)	-
(176,982)	TOTAL CONTROLLABLE INCOME	(186,320)	-	(126)	(186,446)	n/a
8,343	NET CONTROLLABLE COST	8,655		183	8,838	n/c
8,343	NET CONTROLLABLE COST	8,055	-	183	8,838	n/a
_	Capital Charges		-	-	-	n/a
	Intangible Charges	27	-	(27)	-	(100
4 507	REFCUS	4 507	-	(4.507)	-	n/a
	Corporate support services bought in	1,537	-	(1,537)	-	(100
1,564	TOTAL NON-CONTROLLABLE EXPENDITURE	1,564	-	(1,564)	-	n/a
9,907	NET COST OF SERVICE	10,219	_	(1,381)	8,838	n/a
3,301	NET COST OF SERVICE	10,219	_	(1,501)	0,030	11/6
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a n/a
_	Contribution to / (from) General Balances		-		-	n/a
_	TOTAL APPROPRIATIONS	_	-	-	-	n/a
9,907	TOTAL NET EXPENDITURE	10,219	-	(1,381)	8,838	(14)
		10,219	-	(1,381)	8,838	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	10,219	-	(1,381)	8,838	£000's
* OTHER VA		10,219	-	(1,381)	8,838	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	10,219	-	(1,381)	8,838	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	10,219	-	(1,381)	8,838	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	10,219	-	(1,381)	8,838	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	10,219	-	(1,381)	8,838	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	10,219	-	(1,381)	8,838	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	10,219	-	(1,381)	8,838	
* OTHER VA Strategic bud Strategic bud RES Sav 36:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Consolidate Debt Collection	10,219	-	(1,381)	8,838	£000's
* OTHER VA Strategic bud Strategic bud RES Sav 36: RES Sav 37:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme	10,219	-	(1,381)	8,838	£000's
* OTHER VA Strategic bud Strategic bud RES Sav 36:1 RES Sav 37:1 RES Sav 38:1	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes	10,219	-	(1,381)	8,838	£000's  - (60 (250 (100
* OTHER VA Strategic bud RES Sav 36: RES Sav 37: RES Sav 38: RES Sav 39:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing	10,219	-	(1,381)	8,838	£000's  - (60 (250 (100 (120
* OTHER VA Strategic bud RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 39: RES Sav 40: RES Sav 40: RES Sav 40:	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing lct Savings CT Savings	10,219	-	(1,381)	8,838	£000's
* OTHER VA Strategic bud RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 40: RES Sav 40: RES Sav 40: RES Sav 40: RES Sav 40: RES Sav 40:	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing lct Savings CT Savings n:Oxygen Finance Limited	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20 (25
*OTHER VA Strategic bud RES Sav 36:1 RES Sav 37:1 RES Sav 38:1 RES Sav 40:1 RES Sav 40:1 COR SAV130 COR SAV130	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing let Savings CT Savings CT Savings CT Savings COxygen Finance Limited q:Capita Business Services Ltd	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153) (20) (25 (16
*OTHER VA Strategic bud RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 40: COR SAV13: COR SAV13: COR SAV13:	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing lct Savings CT Savings n:Oxygen Finance Limited	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20) (25) (166 (11)
*OTHER VA Strategic bud RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 40: RES Sav 40: COR SAV13: COR SAV13: COR SAV13: COR SAV13:	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing let Savings CT Savings n:Oxygen Finance Limited q;Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20) (25) (116 (111 (58
Strategic bud RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 40: RES Sav 40: COR SAV13r	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing let Savings CT Savings CT Savings CCApita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20 (25 (16 (11) (58 (813
Strategic bud RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 40: RES Sav 40: COR SAV13r	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing lot Savings CT Savings CT Savings COxygen Finance Limited q:Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges se changes se Budget transferred from Corporate - FPS001	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (153 (20 (25 (16 (11) (588 (813
* OTHER VA Strategic bud RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 40: COR SAV13: COR	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing ct Savings CT Savings COxygen Finance Limited Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges s Budget transferred from Corporate - FPS001 tion vings Fees and Charges Review	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20) (255 (16 (11 (58 (813 1,000 53 (57
* OTHER VA Strategic bud RES Sav 36: RES Sav 36: RES Sav 39: RES Sav 40: RES Sav 40: RES Sav 40: COR SAV13: COR SAV13: COR SAV13: COR Sav 17: 22/23 O/S Fo Other resourc Improvement Contract Infla Additional Sa Corporate su	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing ct Savings CT Savings C:Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges se changes s Budget transferred from Corporate - FPS001 tion vings Fees and Charges Review pport services bought in	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20) (25 (16 (11 (58 (813 1,000 53 (57 (1,537
* OTHER VA Strategic bud RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 40: COR SAV13: COR SAV13: COR SAV13: COR SAV13: COR Sav 17: 22/23 O/S Fo Other resourd Improvement Contract Infla Additional Sa	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing ct Savings CT Savings C:Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges se changes s Budget transferred from Corporate - FPS001 tion vings Fees and Charges Review pport services bought in	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20) (25 (16 (11 (58 (813 1,000 53 (57 (1,537
* OTHER VA Strategic bud RES Sav 36: RES Sav 36: RES Sav 39: RES Sav 40: Res Sav 40: COR SAV13: COR SAV13: COR SAV17: 22/23 O/S Fo Other resourd Improvement Contract Infla Additional Sa Corporate su	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing ct Savings CT Savings C:Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges se changes s Budget transferred from Corporate - FPS001 tion vings Fees and Charges Review pport services bought in	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20) (25 (16 (11 (58 (813 1,000 53 (57 (1,537
* OTHER VA Strategic bud RES Sav 36: RES Sav 36: RES Sav 39: RES Sav 40: RES Sav 40: RES Sav 40: COR SAV13: COR SAV13: COR SAV13: COR Sav 17: 22/23 O/S Fo Other resourc Improvement Contract Infla Additional Sa Corporate su	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing ct Savings CT Savings C:Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges se changes s Budget transferred from Corporate - FPS001 tion vings Fees and Charges Review pport services bought in	10,219		(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20) (25 (16 (11 (58 (813 1,000 53 (57 (1,537
* OTHER VA Strategic bud RES Sav 36: RES Sav 36: RES Sav 39: RES Sav 40: RES Sav 40: RES Sav 40: COR SAV13: COR SAV13: COR SAV13: COR Sav 17: 22/23 O/S Fo Other resourc Improvement Contract Infla Additional Sa Corporate su	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing ct Savings CT Savings C:Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges se changes s Budget transferred from Corporate - FPS001 tion vings Fees and Charges Review pport services bought in	10,219		(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (20) (25) (16 (11 (58 (813  1,000 53 (57 (1,537
* OTHER VA Strategic bud RES Sav 36: RES Sav 36: RES Sav 39: RES Sav 40: RES Sav 40: RES Sav 40: COR SAV13: COR SAV13: COR SAV13: COR Sav 17: 22/23 O/S Fo Other resourc Improvement Contract Infla Additional Sa Corporate su	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing ct Savings CT Savings C:Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges se changes s Budget transferred from Corporate - FPS001 tion vings Fees and Charges Review pport services bought in	10,219	-	(1,381)	8,838	£000's  (60 (250 (100 (120 (153 (200 (25 (16 (11 (58 (813 1,000 53 (57 (1,537 (27
* OTHER VA Strategic bud RES Sav 36: RES Sav 36: RES Sav 37: RES Sav 39: RES Sav 40: RES Sav 40: COR SAV13: CO	get - agreed additional income / savings Consolidate Debt Collection Simpler Council Tax Support Scheme Automation Of Revenue Processes Digital By Default For Billing ct Savings CT Savings C:Capita Business Services Ltd Fees And Charges rm 20:Increase in fees and charges se changes s Budget transferred from Corporate - FPS001 tion vings Fees and Charges Review pport services bought in	10,219	-	(1,381)	8,838	£000's

DIVISION: C1610E: DIRECTOR OF FINANCE

SERVICE: C1612F: CORPORATE AND TREASURY MANAGEMENT

		ORIGINAL		in Level of	ORIGINAL	0/
FORECAST 2021/22	DESCRIPTION	BUDGET 2021/22	Expenditu Inflation	re on (A)  * Other	BUDGET 2022/23	% CHANGE
2021/22	BESCHII HON	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,943	-	200	4,143	5
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services Third Porty Poyments	53	-	801	854	1,511
	Third Party Payments Transfer Payments		_	_		n/a n/a
	Transport related expenditure		_	_		n/a
	Recharges from other services	-	-	-	_	n/a
10,308	TOTAL CONTROLLABLE EXPENDITURE	3,996	-	1,001	4,997	n/a
	Government Grants	<del>                                     </del>	_		-	n/a
	Other Grants, reimbursements and contributions	(77)	-	-	(77)	-
	Customer and Client Receipts	`- '	-	-	`- '	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(280)	-	-	(280)	-
(5,231)	TOTAL CONTROLLABLE INCOME	(357)	-	-	(357)	n/a
5,077	NET CONTROLLABLE COST	3,639	-	1,001	4,640	n/a
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges REFCUS		-	-	-	n/a n/a
	Corporate support services bought in		_	_	[ ]	n/a
_	TOTAL NON-CONTROLLABLE EXPENDITURE	-	_	-	_	n/a
5,077	NET COST OF SERVICE	3,639	-	1,001	4,640	n/a
_	Contributions to / (from) Earmarked Reserves		-	_	- 1	n/a
_	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,077	TOTAL NET EXPENDITURE	3,639	-	1,001	4,640	28
		•				
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
Stratagia bud	get agreed additional income / covings					-
Strategic bud	get - agreed additional income / savings					
						-
Other resource						-
Improvement	s Budget transferred from Corporate - FPS001					
	s Budget transferred from Corporate - FPS001					
Improvement	s Budget transferred from Corporate - FPS001					
Improvement	s Budget transferred from Corporate - FPS001					
Improvement	s Budget transferred from Corporate - FPS001					
Improvement	s Budget transferred from Corporate - FPS001					
Improvement	s Budget transferred from Corporate - FPS001					
Improvement	s Budget transferred from Corporate - FPS001					1
Improvement	s Budget transferred from Corporate - FPS001					1,000 1

DIRECTORATE: C1600D: RESOURCES
DIVISION: C1610E: DIRECTOR OF FINANCE

SERVICE: C1616F: PAYMENTS, REVENUES, BENEFITS AND DEBT

	ORIGINAL BUDGET 2022/23 (D) £000's 6,740 - 1,675 355	%
2021/22   DESCRIPTION   2021/22   Inflation (C) (C) £000's £000	2022/23 (D) £000's 6,740 - 1,675	
£000's         (A) £000's         (B) £000's         (C) £000's           6,688         Employees         7,150         - (410)           - Premises related expenditure             1,352         Supplies and Services         1,780         - (105)           495         Third Party Payments         517         - (162)           0         Transfer Payments             2         Transport related expenditure             128         Recharges from other services         22         - (15)           8,666         TOTAL CONTROLLABLE EXPENDITURE         9,469         - (692)	(D) £000's 6,740 - 1,675	CHANGE
£000's         £000's         £000's         £000's           6,688 c	£000's 6,740 - 1,675	€
- Premises related expenditure	1,675	%
1,352       Supplies and Services       1,780       -       (105)         495       Third Party Payments       517       -       (162)         0       Transfer Payments       -       -       -         2       Transport related expenditure       -       -       -         128       Recharges from other services       22       -       (15)         8,666       TOTAL CONTROLLABLE EXPENDITURE       9,469       -       (692)		(
495         Third Party Payments         517         -         (162)           0         Transfer Payments         -         -         -           2         Transport related expenditure         -         -         -           128         Recharges from other services         22         -         (15)           8,666         TOTAL CONTROLLABLE EXPENDITURE         9,469         -         (692)		n
0         Transfer Payments         -         -         -           2         Transport related expenditure         -         -         -           128         Recharges from other services         22         -         (15)           8,666         TOTAL CONTROLLABLE EXPENDITURE         9,469         -         (692)	355	(
2       Transport related expenditure       -       -       -         128       Recharges from other services       22       -       (15)         8,666       TOTAL CONTROLLABLE EXPENDITURE       9,469       -       (692)	333	(3
128 Recharges from other services         22         -         (15)           8,666 TOTAL CONTROLLABLE EXPENDITURE         9,469         -         (692)	-	n
8,666 TOTAL CONTROLLABLE EXPENDITURE 9,469 - (692)	-	n
	7	(6
(75) Government Grants (75)	8,777	n
	(75)	
(1,265) Other Grants, reimbursements and contributions (530) - (900)	(1,430)	17
(3,730) Customer and Client Receipts (3,603) - 774	(2,829)	(2
- Interest Receivable	-	'n
(329) Recharges to other services (245)	(245)	
(5,400) TOTAL CONTROLLABLE INCOME (4,453) - (126)	(4,579)	n
(1,100)	(1,010)	
3,266 <b>NET CONTROLLABLE COST</b> 5,016 - (818)	4,198	n
- Capital Charges	-	n
27 Intangible Charges 27 - (27)	-	(10
- REFCUS	-	n
1,537 Corporate support services bought in 1,537 - (1,537)	-	(10
1,564 TOTAL NON-CONTROLLABLE EXPENDITURE 1,564 - (1,564)	-	n
4,830 <b>NET COST OF SERVICE</b> 6,580 - (2,382)	4,198	n
	,	
- Contributions to / (from) Earmarked Reserves	-	n
- Contributions to / (from) Capital Reserves:	-	n
- Financing of Capital Expenditure	-	n
- Provision for Repayment of External Loans	-	n
- Contribution to / (from) General Balances	-	n
- TOTAL APPROPRIATIONS	-	n
4,830 <b>TOTAL NET EXPENDITURE</b> 6,580 - (2,382)	4,198	(3
OTHER VARIATIONS IN LEVEL OF EXPENDITURE		COCOL
		£000's
<u>strategic pudget - agreed pressures / service demands</u>		
Strategic budget - agreed pressures / service demands		
Strategic budget - agreed pressures / service demands		
Strategic budget - agreed pressures / service demands		
Strategic budget - agreed pressures / service demands		
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Strategic budget - agreed pressures / service demands		
Strategic budget - agreed pressures / service demands		
Strategic budget - agreed pressures / service demands		
Strategic budget - agreed pressures / service demands		
Strategic budget - agreed additional income / savings		
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection		(6
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme		(6 (25
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes		(6 (25 (10
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing		(6 (25 (10 (12
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:let Savings		(6 (25 (10 (12 (15
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings Res Sav 40:ICT Savings		(6 (25 (10 (12 (15
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings Res Sav 40:ICT Savings Res Sav 40:ICT Savings COR SAV13n:Oxygen Finance Limited		(6 (25 (10 (12 (15 (2
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:lct Savings Res Sav 40:lcT Savings COR SAV13n:Oxygen Finance Limited COR SAV13q:Capita Business Services Ltd		(6 (25 (10 (12 (15 (2 (2
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:lct Savings RES Sav 40:lcT Savings COR SAV13n:Oxygen Finance Limited COR SAV13g:Capita Business Services Ltd COR Sav 17:Fees And Charges		(6 (25 (10 (12 (15 (2 (2 (1
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:lct Savings RES Sav 40:lcT Savings COR SAV13n:Oxygen Finance Limited COR SAV13g:Capita Business Services Ltd COR Sav 17:Fees And Charges		(6 (25 (10 (12 (15 (2 (2 (1 (1
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings Res Sav 40:Ict Savings Res Sav 40:IcT Savings COR SAV13n:Coxygen Finance Limited COR SAV13q:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges		(6 (25 (10 (12 (15 (2 (2 (1 (1
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings Res Sav 40:Ict Savings Res Sav 40:Ict Savings COR SAV13n:Oxygen Finance Limited COR SAV13n:Oxygen Finance Limited COR SAV13q:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Other resource changes Contract Inflation		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings RES Sav 40:IcT Savings COR SAV13n:Oxygen Finance Limited COR SAV13q:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Contract Inflation Additional Savings Fees and Charges Review		(6 (25 (10 (12 (15 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings COR SAV13n:Oxygen Finance Limited COR SAV13q:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Contract Inflation Additional Savings Fees and Charges Review Corporate support services bought in		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings Res Sav 40:Ict Savings COR SAV13n:Oxygen Finance Limited COR SAV13n:Oxygen Finance Limited COR SAV13r:Capita Business Services Ltd COR SAV13r:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Contract Inflation Additional Savings Fees and Charges Review Corporate support services bought in		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:lct Savings RES Sav 40:lct Savings Res Sav 40:lcT Savings COR SAV13n:Oxygen Finance Limited COR SAV13q:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Other resource changes Contract Inflation Additional Savings Fees and Charges Review		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:lct Savings Res Sav 40:lct Savings COR SAV13n:Oxygen Finance Limited COR SAV13n:Oxygen Finance Limited COR SAV13; Capita Business Services Ltd COR SAV13; Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Contract Inflation Additional Savings Fees and Charges Review Corporate support services bought in		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings Res Sav 40:Ict Savings COR SAV13n:Oxygen Finance Limited COR SAV13n:Oxygen Finance Limited COR SAV13r:Capita Business Services Ltd COR SAV13r:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Contract Inflation Additional Savings Fees and Charges Review Corporate support services bought in		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings Res Sav 40:Ict Savings COR SAV13n:Oxygen Finance Limited COR SAV13n:Oxygen Finance Limited COR SAV13r:Capita Business Services Ltd COR SAV13r:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Contract Inflation Additional Savings Fees and Charges Review Corporate support services bought in		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:Ict Savings Res Sav 40:Ict Savings COR SAV13n:Oxygen Finance Limited COR SAV13n:Oxygen Finance Limited COR SAV13r:Capita Business Services Ltd COR SAV13r:Capita Business Services Ltd COR Sav 17:Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Contract Inflation Additional Savings Fees and Charges Review Corporate support services bought in		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81
Strategic budget - agreed additional income / savings RES Sav 36:Consolidate Debt Collection RES Sav 37:Simpler Council Tax Support Scheme RES Sav 38:Automation Of Revenue Processes RES Sav 39:Digital By Default For Billing RES Sav 40:lct Savings Res Sav 40:lct Savings COR SAV13n:Oxygen Finance Limited COR SAV13n:Oxygen Finance Limited COR SAV13; Capita Business Services Ltd COR SAV13; Fees And Charges 22/23 O/S Form 20:Increase in fees and charges Contract Inflation Additional Savings Fees and Charges Review Corporate support services bought in		(6 (25 (10 (12 (15 (2 (2 (1 (1 (5 (81 (1,53 (2

DIVISION: C1610E: DIRECTOR OF FINANCE

SERVICE: C1618F: HOUSING BENEFITS

r		ODIONAL				
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
202 1/22	DESORM FIGHT	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
1,470	Supplies and Services	1,470	-	-	1,470	-
	Third Party Payments		-	-	·	n/a
164,881	Transfer Payments	180,040	-	-	180,040	-,
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-			-	n/a
	TOTAL CONTROLLABLE EXPENDITURE	181,510	-	-	181,510	n/a
(166,351)	Government Grants	(179,665)	-	-	(179,665)	-
-	Other Grants, reimbursements and contributions	(1,845)	-	-	(1,845)	-
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable Recharges to other services	-	-	-	-	n/a
		(104.510)	-	-		n/a
(166,351)	TOTAL CONTROLLABLE INCOME	(181,510)	-	-	(181,510)	n/a
		1			1	
-	NET CONTROLLABLE COST	-	-	-	-	n/a
		•				•
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
-	NET COST OF SERVICE	-	-	-	-	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
]						
-	TOTAL NET EXPENDITURE	_	-	_	_	n/a
-	TOTAL NET EXPENDITURE	-	-	-	-	n/a
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/a
		-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-		-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands				-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-		-	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	-	-	-

DIRECTORATE: C1600D: RESOURCES DIVISION SUMMARY

DIVISION: C1620E : PENSIONS DIVISION

# SERVICE DESCRIPTION

e Treasury and Pensions service provides the cash management function for the authority; and Investment and administration of the Croydon nsion Fund.

# MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ure on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1622F	TREASURY AND PENSIONS	-	-	315	315	n/a
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	-	-	315	315	n/a

ONT LONDEN NOMBER			
SERVICE	ORIGINAL BUDGET 2021/22	BUDGET 2022/23	CHANGE IN FTE
TREASURY AND PENSIONS	26.7	FTE STAFF 26.4	FTE STAFF (0.3)
TREASURT AND PENSIONS	20.7	20.4	(0.3)
TOTAL FTE STAFF	26.7	26.4	(0.3)

DIRECTORATE: C1600D : RESOURCES
DIVISION: C1620E : PENSIONS DIVISION

ORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's		£000's	(D) £000's	£000's	£000's	€ %
	Employees	1,633	-	(24)	1,609	(
-	Premises related expenditure	- 1	-	-	-	n
	Supplies and Services	108	-	4	112	•
	Third Party Payments Transfer Payments	-	-	-	-	n
	Transfer Payments Transport related expenditure		-	-	-	n n
	Recharges from other services		_	_	_	n
	TOTAL CONTROLLABLE EXPENDITURE	1,741	-	(20)	1,721	n
-,,,,,	Government Grants			(==)	-,	n
(1,152)	Other Grants, reimbursements and contributions	(1,363)	_	13	(1,350)	(
	Customer and Client Receipts	(50)	-	-	(50)	•
	Interest Receivable	- 1	-	-	- 1	r
(12)	Recharges to other services	(12)	-	6	(6)	(5
(1,224)	TOTAL CONTROLLABLE INCOME	(1,425)	-	19	(1,406)	r
240	NET CONTROLLABLE COST	316	-	(1)	315	r
-	Capital Charges	_	_	_	- 1	r
	Intangible Charges		-		<u> </u>	r
	REFCUS		_	-		י 1
	Corporate support services bought in	(316)	-	316	-	(10
	TOTAL NON-CONTROLLABLE EXPENDITURE	(316)	-	316	-	1
(76)	NET COST OF SERVICE	-	-	315	315	
-	Contributions to / (from) Earmarked Reserves	-	_	-	-	1
-	Contributions to / (from) Capital Reserves:	-	-	_	_	
-	Financing of Capital Expenditure	-	-	-	-	
-	Provision for Repayment of External Loans	-	-	-	-	
	Contribution to / (from) General Balances	-	-	-	-	
-	TOTAL APPROPRIATIONS	-	-	-	-	ı
(76)	TOTAL NET EXPENDITURE	_	-	315	315	
OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	315	315	
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	£000's
OTHER VA trategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	_	-	315	315	£000's
trategic bud 2/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges			315	315	£000's

DIRECTORATE: C1600D: RESOURCES
DIVISION: C1620E: PENSIONS DIVISION

SERVICE: C1622F: TREASURY AND PENSIONS

		ODICINIAL	17		ODIONIAL	
FORECAST		ORIGINAL BUDGET	variations Expenditu	in Level of	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
202.722	5250 Mi 11611	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
1,363	Employees	1,633	-	(24)	1,609	(*
-	Premises related expenditure	-	-	-	-	n,
	Supplies and Services	108	-	4	112	4
	Third Party Payments	-	-	-	-	n,
	Transfer Payments	-	-	-	-	n.
	Transport related expenditure	-	-	-	-	n,
	Recharges from other services	-	-	-	-	n,
1,464	TOTAL CONTROLLABLE EXPENDITURE	1,741	-	(20)	1,721	n,
-	Government Grants	-	-	-	-	n
	Other Grants, reimbursements and contributions	(1,363)	-	13	(1,350)	(
	Customer and Client Receipts	(50)	-	-	(50)	
	Interest Receivable	-	-	-	-	n.
(12)	Recharges to other services	(12)	-	6	(6)	(5
(1,224)	TOTAL CONTROLLABLE INCOME	(1,425)	-	19	(1,406)	n
240	NET CONTROLLABLE COST	316	-	(1)	315	n
	Capital Charges					
	Intangible Charges	_	-	-	-	n
	REFCUS	_	[			n, n,
	Corporate support services bought in	(316)	-	316		n (10
		` '		316		•
(316)	TOTAL NON-CONTROLLABLE EXPENDITURE	(316)	-	310	-	n
(76)	NET COST OF SERVICE	-	-	315	315	n
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n
	Contributions to / (from) Capital Reserves:	-	-	-	-	n
-	Financing of Capital Expenditure	-	-	-	-	n
-	Provision for Repayment of External Loans	-	-	-	-	n.
	Contribution to / (from) General Balances	-	-	-	-	n.
_	TOTAL APPROPRIATIONS	_	_	-	-	n,
	101/12/41 ROTRIXITORO					
		<u> </u>		315	315	
	TOTAL NET EXPENDITURE		-	315	315	n
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	n £000's
(76) * OTHER VA	TOTAL NET EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	
(76) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	£000's
(76) * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	315	315	£000's
(76) * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	315	315	£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	315	315	£000's
(76) * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	315	315	£000's
(76) * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	315	315	£000's
(76) * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	315	315	£000's
(76)  TOTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	315	315	£000's
(76)  TOTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	315	315	£000's
(76)  OTHER VA  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	315	315	£000's
(76)  TOTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings		-	315	315	£000's
(76)  FOTHER VAI  Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges		-	315	315	£000's
(76)  OTHER VAI  Strategic bud  Strategic bud 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges		-	315	315	£000's
Contract Inflat	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  tee changes tion		-	315	315	£000's
Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  the changes tion vings Fees and Charges Review		-	315	315	£000's
Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  tee changes tion		-	315	315	£000's
*OTHER VAI Strategic bud  Strategic bud  22/23 O/S Fo  Other resourc Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  the changes tion vings Fees and Charges Review		-	315	315	£000's
Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  the changes tion vings Fees and Charges Review		-	315	315	£000's
Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  the changes tion vings Fees and Charges Review		-	315	315	£000's
Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  the changes tion vings Fees and Charges Review		-	315	315	£000's
Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  the changes tion vings Fees and Charges Review		-	315	315	£000's
*OTHER VAI Strategic bud  Strategic bud  22/23 O/S Fo  Other resourc Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  the changes tion vings Fees and Charges Review		-	315	315	£000's
Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 20:Increase in fees and charges  the changes tion vings Fees and Charges Review		-	315	315	£000's

DIRECTORATE: C1600D : RESOURCES DIVISION SUMMARY

DIVISION: C1625E : MONITORING OFFICER

# **SERVICE DESCRIPTION**

e Monitoring Officer is responsible for ensuring ponsibility to maintain the Constitution and de	the Council acts lawfully and that good governance operates throughout the Council. It is also the Monitoring Officer's all with complaints under the Member Code of Contact

# **MOVEMENT IN NET EXPENDITURE**

MOVEMENT	IN NET EXPENDITURE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ure on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1642F	DEMOCRATIC AND SCRUTINY SERVICES	3,782	-	(1,704)	2,078	(45)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	3 782		(1 704)	2.078	(45)
	I TOTAL NET EXPENDITURE	1 3/0/		(1/04)	L 2.U/O	(45)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
DEMOCRATIC AND SCRUTINY SERVICES	9.5	9.5	-
TOTAL FTE STAFF	9.5	9.5	-

DIRECTORATE: C1600D: RESOURCES
DIVISION: C1625E: MONITORING OFFICER

FORECAST		ORIGINAL BUDGET		in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
00001		(A)	(B)	(C)	(D)	€
£000's 662	Employees	£000's 641	£000's	£000's 159	£000's 800	% 25
	Premises related expenditure	6	_	-	6	_
	Supplies and Services	1,399	-	-	1,399	-
	Third Party Payments	-	-	-	-	n,
	Transfer Payments	-	-	-	-	n,
	Transport related expenditure Recharges from other services	6   12	-	-	6 12	-
	TOTAL CONTROLLABLE EXPENDITURE	2,064		159	2,223	n/
2,003	Government Grants			-		
	Other Grants, reimbursements and contributions	-		-	-	n, n,
	Customer and Client Receipts	(13)	-	-	(13)	
	Interest Receivable	- 1	-	-	-	n,
(132)	Recharges to other services	(132)	-	-	(132)	
(145)	TOTAL CONTROLLABLE INCOME	(145)	-	-	(145)	n
1,918	NET CONTROLLABLE COST	1,919	-	159	2,078	n
_	Capital Charges		_	_	_	n
-	Intangible Charges		_	_	-	l "
-	REFCUS	-	-	-	-	n n
	Corporate support services bought in	1,863	-	(1,863)	-	(10
1,863	TOTAL NON-CONTROLLABLE EXPENDITURE	1,863	-	(1,863)	-	n
3,781	NET COST OF SERVICE	3,782	-	(1,704)	2,078	n
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n
-	Financing of Capital Expenditure	-	-	-	-	n
-	Provision for Repayment of External Loans	-	-	-	-	n
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n n
-	TOTAL APPROPRIATIONS	-	-	-	-	11
3,781	TOTAL NET EXPENDITURE	3,782	-	(1,704)	2,078	(4
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	3,782	-	(1,704)	2,078	£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,782	-	(1,704)	2,078	£000's
* <b>OTHER VA</b> Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	3,782	-	(1,704)	2,078	£000's
* <b>OTHER VA</b> Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,782	-	(1,704)	2,078	£000's
* <b>OTHER VA</b> Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,782	-	(1,704)	2,078	£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,782	-	(1,704)	2,078	£000's
* <b>OTHER VA</b> Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 12/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 12/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 12/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 12/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 12/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 2/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,782	-	(1,704)	2,078	£000's
OTHER VA  trategic bud  2/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 12/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 22/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges	3,782	-	(1,704)	2,078	£000's
OTHER VA Strategic bud 22/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges	3,782	-	(1,704)	2,078	£000's 14
OTHER VA Strategic bud 2/23 RES G Strategic bud COR Sav 17:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges	3,782	-	(1,704)	2,078	£000's 14 14 (
OTHER VA Strategic bud 22/23 RES G Strategic bud COR Sav 17:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges  se changes tion	3,782	-	(1,704)	2,078	£000's 14 14 (
OTHER VA Strategic bud 22/23 RES G Strategic bud COR Sav 17:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges  se changes tion	3,782	-	(1,704)	2,078	£000's 14
OTHER VA Strategic bud 2/23 RES G Strategic bud COR Sav 17:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges  se changes tion	3,782	-	(1,704)	2,078	£000's 14
OTHER VA Strategic bud 2/23 RES G Strategic bud COR Sav 17:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges  se changes tion	3,782	-	(1,704)	2,078	£000's 14
OTHER VA Strategic bud 2/23 RES G Strategic bud COR Sav 17:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges  se changes tion	3,782	-	(1,704)	2,078	£000's 14
OTHER VA strategic bud 2/23 RES G strategic bud COR Sav 17:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges  se changes tion	3,782		(1,704)	2,078	£000's  14  ( ( (1,86
OTHER VA Strategic bud 22/23 RES G Strategic bud COR Sav 17:	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services  get - agreed additional income / savings Fees And Charges  se changes tion	3,782		(1,704)	2,078	(4) £000's 14  14  (1,86)

DIRECTORATE: C1600D: RESOURCES
DIVISION: C1625E: MONITORING OFFICER

TOTAL OTHER VARIATIONS IN RESOURCE

SERVICE: C1642F: DEMOCRATIC AND SCRUTINY SERVICES

FOREGACE		ORIGINAL		in Level of	ORIGINAL BUDGET	%
FORECAST 2021/22	DESCRIPTION	BUDGET 2021/22	Inflation	ure on (A)  * Other	2022/23	% CHANGE
2021/22	BESOKII NOIV	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	641	-	159	800	25
	Premises related expenditure	6	-	-	6	-
1,391	Supplies and Services Third Party Payments	1,399	_	_	1,399	- n/a
_	Transfer Payments	_	_	_		n/a
	Transport related expenditure	6	-	-	6	-
	Recharges from other services	12	-	-	12	-
2,063	TOTAL CONTROLLABLE EXPENDITURE Government Grants	2,064	-	159	2,223	n/a n/a
_	Other Grants, reimbursements and contributions		_	_	-	n/a
(13)	Customer and Client Receipts	(13)	-	-	(13)	-
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(132)	-	-	(132)	-
(145)	TOTAL CONTROLLABLE INCOME	(145)	-	-	(145)	n/a
1,918	NET CONTROLLABLE COST	1,919	-	159	2,078	n/a
_	Capital Charges	- 1	_	_	_	n/a
-	Intangible Charges	-	-	-	-	n/a
1 062	REFCUS	1 963	-	(4.062)	-	n/a
	Corporate support services bought in	1,863	-	(1,863)	-	(100)
1,863	TOTAL NON-CONTROLLABLE EXPENDITURE	1,863	-	(1,863)	-	n/a
3,781	NET COST OF SERVICE	3,782	-	(1,704)	2,078	n/a
-	Contributions to / (from) Earmarked Reserves		_	l -	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,781	TOTAL NET EXPENDITURE	3,782	_	(1,704)	2,078	(45)
		0,102		( , , , , , ,	_,	(40)
* OTHER VA	PIATIONS IN LEVEL OF EXPENDITURE	5,1 52		(1,101)	_,,,,,	
	RIATIONS IN LEVEL OF EXPENDITURE	0,102		(1,1-1)	_,	£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  RO 01:Staff Resourcing in Committee Services	5,:32		( ,,, , , ,	2,010	
Strategic bud	lget - agreed pressures / service demands	5,732		(3, 5, 7)	-,	£000's
Strategic bud	lget - agreed pressures / service demands	3,, 02		(1,111)	-,	£000's
Strategic bud	lget - agreed pressures / service demands	5,, 52		(3,00)	3,110	£000's
Strategic bud	lget - agreed pressures / service demands	3,702		(3,00)		£000's
Strategic bud	lget - agreed pressures / service demands	3,702		(3,003)		£000's
Strategic bud	lget - agreed pressures / service demands	3,702		(1).03		£000's
Strategic bud	lget - agreed pressures / service demands	3,702		(1).03		£000's
Strategic bud 22/23 RES G	lget - agreed pressures / service demands	3,702		(1).03		£000's
Strategic bud 22/23 RES G	lget - agreed pressures / service demands RO 01:Staff Resourcing in Committee Services	3,702		(1), (2)		£000's 141
Strategic bud 22/23 RES G	lget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services	3,732		(1), (2)		£000's 141
Strategic bud 22/23 RES G	lget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services	3,.02		(1), (2)		£000's 141
Strategic bud 22/23 RES G	lget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services	3,.02				£000's 141
Strategic bud 22/23 RES G	lget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services	3,.02				£000's 141
Strategic bud 22/23 RES G	lget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services	3,.02				£000's 141
Strategic bud 22/23 RES G	lget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services	3,102				£000's 141
Strategic bud 22/23 RES G	lget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services	3,702				£000's 141 141 (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services Iget - agreed additional income / savings IFees And Charges Ce changes	3,102				£000's 141 141 (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17:	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services  Iget - agreed additional income / savings IFees And Charges  Cee changes Intion	3,102				£000's  141  141  (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17:	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services Iget - agreed additional income / savings IFees And Charges Ce changes	3,702				£000's  141  141  (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17:	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services  Iget - agreed additional income / savings IFees And Charges  Cee changes Intion	3,102				£000's  141  141  (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17:	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services  Iget - agreed additional income / savings IFees And Charges  Cee changes Intion	3,702				£000's  141  141  (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17:	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services  Iget - agreed additional income / savings IFees And Charges  Cee changes Intion	3,702				£000's  141  141  (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17:	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services  Iget - agreed additional income / savings IFees And Charges  Cee changes Intion					£000's  141  141  (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17:	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services  Iget - agreed additional income / savings IFees And Charges  Cee changes Intion					£000's  141  141  (1)
Strategic bud 22/23 RES G Strategic bud COR Sav 17:	Iget - agreed pressures / service demands IRO 01:Staff Resourcing in Committee Services  Iget - agreed additional income / savings IFees And Charges  Cee changes Intion					£000's

(1,704)

DIRECTORATE: C1600D : RESOURCES DIVISION SUMMARY

DIVISION: C1630E: INSURANCE, ANTI-FRAUD AND RISK

# SERVICE DESCRIPTION

The Insurance team arrange the council's Insurance's and handle self-insured claims made against the council. The Head of Service leads the 9 porough London Insurance Consortium.	
The Risk Management team support the council's Corporate Risk Management framework.	
The Corporate Anti-Fraud Team investigates allegations of fraud committed against the Council by members of the public, staff, Members, contractors or other parties. Where appropriate it seeks the application of sanctions and uses proceeds of crime legislation to recover funds	

#### MOVEMENT IN NET EXPENDITURE

WOVEWENT	N NET EXPENDITURE	ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET		ure on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1634F	INSURANCE RISK AND CPO SUMMARY	-	-	694	694	n/a
C1636F	CORPORATE ANTI-FRAUD	-	-	300	300	n/a
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE		_	994	994	n/a

	ORIGINA	LORIGINAL	CHANGE
SERVICE	BUDGE	BUDGET	IN
	2021/2	2022/23	FTE
	FTE STA	F FTE STAFF	FTE STAFF
INSURANCE RISK AND CPO SUMMARY	4	4.4	-
CORPORATE ANTI-FRAUD	9	4 9.4	0.0
TOTAL FTE STAFF	13	.8 <b>13.8</b>	0.0

ORIGINAL BUDGET

Variations in Level of Expenditure on (A)

ORIGINAL

BUDGET

DIRECTORATE: C1600D: RESOURCES DIVISION: C1630E: INSURANCE, ANTI-FRAUD AND RISK

FORECAST 2021/22

	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
	Employees	853	-	(30)	823	(4)
-	Premises related expenditure	-	-	-	-	n/a
2,095	Supplies and Services Third Party Payments	2,353	-	(726)	1,627	(31) n/a
_	Transfer Payments	_	_	-		n/a
	Transport related expenditure	1	-	-	1	-
	Recharges from other services	-	-	-	-	n/a
2,824	TOTAL CONTROLLABLE EXPENDITURE	3,207	-	(756)	2,451	n/a
(404)	Government Grants	- (400)	-	- 100	-	n/a
(191) (258)	Other Grants, reimbursements and contributions Customer and Client Receipts	(192) (696)	-	102 655	(90) (41)	(53) (94)
(200)	Interest Receivable	(050)	_	-	(4.)	n/a
(1,463)	Recharges to other services	(1,326)	-	-	(1,326)	-
(1,912)	TOTAL CONTROLLABLE INCOME	(2,214)	-	757	(1,457)	n/a
911	NET CONTROLLABLE COST	993	-	1	994	n/a
	Capital Charges		_	_	_	n/a
-	Intangible Charges	- 1	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(993)	Corporate support services bought in	(993)	-	993	-	(100
(993)	TOTAL NON-CONTROLLABLE EXPENDITURE	(993)	-	993	-	n/a
(82)	NET COST OF SERVICE	-	-	994	994	n/a
	Contributions to / (from) Earmarked Reserves	T - 1	_	_		n/a
-	Contributions to / (from) Capital Reserves:		_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS		-	-	-	n/a
-		-				
	TOTAL NET EXPENDITURE	-	-	994	994	n/a
(82) OTHER VA		-	-	994	994	n/s
(82) OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	_	994	994	
(82) OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	994	994	
(82) * OTHER VA Strategic buc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands		-	994	994	
* OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insura		-	994	994	£000's
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuratorm 20:Increase in fees and charges		-	994	994	£000's
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insura		-	994	994	
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuratorm 20:Increase in fees and charges		_	994	994	£000's
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuratorm 20:Increase in fees and charges			994	994	£000's
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuratorm 20:Increase in fees and charges			994	994	£000's
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuratorm 20:Increase in fees and charges			994	994	£000's
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuratorm 20:Increase in fees and charges			994	994	£000's
Strategic buc 22/23 RES S 22/23 O/S Fc COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurance 20:Increase in fees and charges  Fees And Charges  Ce changes			994	994	£000's  (100 (15 (3
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Riget - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Ce changes  Attion	ince Contract		994	994	£000's  - (100 (15 (3)
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fc COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Riagreed pressures / service demands  Riagreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Riagreed additional income / savings  Riagreed addit	ince Contract		994	994	£000's  - (100 (15 (3) (118 32 102
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fo COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Ce changes  Ition  Oronors Income budget to Mayors Election and Coroners vings Fees and Charges Review	ince Contract		994	994	£000's  (100 (15 (3 (3 102 (15 (15 (15 (15 (15 (15 (15 (15 (15 (15
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fo COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Riagreed pressures / service demands  Riagreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Riagreed additional income / savings  Riagreed addit	ince Contract		994	994	£000's  (100 (15 (3 (3 102 (15 (15 (15 (15 (15 (15 (15 (15 (15 (15
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fo COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Ce changes  Ition  Oronors Income budget to Mayors Election and Coroners vings Fees and Charges Review	ince Contract		994	994	£000's  (100 (15 (3)  (118 32 102 (15
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fo COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Ce changes  Ition  Oronors Income budget to Mayors Election and Coroners vings Fees and Charges Review	ince Contract		994	994	£000's  (100 (15 (3) (118 32 102 (15) (15)
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fo COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Ce changes  Ition  Oronors Income budget to Mayors Election and Coroners vings Fees and Charges Review	ince Contract		994	994	£000's  (100 (15 (3)  (118 32 102 (15
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fo COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Ce changes  Ition  Oronors Income budget to Mayors Election and Coroners vings Fees and Charges Review	ince Contract		994	994	(1000's (1188 32 102 (15 993
Strategic buc Strategic buc 22/23 RES S 22/23 O/S Fo COR Sav 17	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  AV 04:Savings from Review and Re-Tendering the Insurator 20:Increase in fees and charges  Fees And Charges  Ce changes  Ition  Oronors Income budget to Mayors Election and Coroners vings Fees and Charges Review	ince Contract		994	994	£000's  (100 (15 (3)  (118 32 102 (15

DIVISION: C1630E: INSURANCE, ANTI-FRAUD AND RISK

SERVICE: C1634F: INSURANCE RISK AND CPO SUMMARY

	I	ORIGINAL	Variations	in Level of	OBICINAL	
FORECAST		BUDGET	l	in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
298	Employees	334	-	(1)	333	(0
-	Premises related expenditure		-	-	-	n/a
	Supplies and Services	2,319	-	(755)	1,564	(33
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments Transport related expenditure	1	-	-	- 1	n/a -
	Recharges from other services		_	_	_ '	n/a
	TOTAL CONTROLLABLE EXPENDITURE	2,654	_	(756)	4 000	
			-	(756)	1,898	n/a
	Government Grants	- (100)	-	-	-	n/a
\ /	Other Grants, reimbursements and contributions	(102)	-	102	-	(100)
(170)	Customer and Client Receipts Interest Receivable	(655)	-	655	-	(100)
(1 361)	Recharges to other services	(1,204)	-	-	(1,204)	n/a -
		1	_		, , , ,	
(1,632)	TOTAL CONTROLLABLE INCOME	(1,961)	-	757	(1,204)	n/a
			<u> </u>			
710	NET CONTROLLABLE COST	693	-	1	694	n/a
		•	•			
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS		-	-	-	n/a
(693)	Corporate support services bought in	(693)	-	693	-	(100
(693)	TOTAL NON-CONTROLLABLE EXPENDITURE	(693)	-	693	-	n/a
I						
17	NET COST OF SERVICE	_	_	694	694	n/a
-	Contributions to / (from) Earmarked Reserves		-	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	-	n/a
_	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
_	TOTAL APPROPRIATIONS	_	_	-	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
			-	- 694		
17	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	-	-	694	694	n/a
17	TOTAL NET EXPENDITURE		-	694		n/a
17 * OTHER VA			-	694		
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
17 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	694		n/a
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands		-	694		n/a
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	694		n/a
* OTHER VA Strategic bud  Strategic bud  22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insura	-	-	694		n/a
* OTHER VA Strategic bud  Strategic bud 22/23 RES S 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurarm 20:Increase in fees and charges	-	-	694		£000's
* OTHER VA Strategic bud  Strategic bud 22/23 RES S 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insura	-	-	694		£000's
* OTHER VA Strategic bud  Strategic bud 22/23 RES S 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurarm 20:Increase in fees and charges	-	-	694		£000's
* OTHER VA Strategic bud  Strategic bud 22/23 RES S 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurarm 20:Increase in fees and charges	-	-	694		£000's
* OTHER VA Strategic bud  Strategic bud 22/23 RES S 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurarm 20:Increase in fees and charges	-	-	694		£000's
* OTHER VA Strategic bud  Strategic bud 22/23 RES S 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurarm 20:Increase in fees and charges	-	-	694		£000's
* OTHER VA Strategic bud  Strategic bud 22/23 RES S 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurarm 20:Increase in fees and charges	-	-	694		£000's  £000's  (100 (15) (3
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurarm 20:Increase in fees and charges  Fees And Charges	-	-	694		£000's  £000's  (100 (15) (3
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insurary  rm 20:Increase in fees and charges  Fees And Charges	-	-	694		1/2 £000's - (100 (15 (3
* OTHER VA Strategic bud  22/23 RES S 22/23 O/S Fo COR Sav 17:	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges  Fees And Charges  techanges  tion	- Ince Contract	-	694		1000 (118 (118 32
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resours Contract Infla Transfer of C	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges Fees And Charges  ce changes tition oroners Income budget to Mayors Election and Coroners	- Ince Contract	-	694		118 32 102
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resource Contract Infla Transfer of C Additional Sa	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges  Fees And Charges  tion oroners Income budget to Mayors Election and Coroners vings Fees and Charges Review	- Ince Contract	-	694		(100 (15 (3) (118 32 102 (15 (15 (15 (15 (15 (15 (15 (15 (15 (15
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resource Contract Infla Transfer of C Additional Sa	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges Fees And Charges  ce changes tition oroners Income budget to Mayors Election and Coroners	- Ince Contract	-	694		(100 (15 (3) (118 32 102 (15 (15 (15 (15 (15 (15 (15 (15 (15 (15
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resource Contract Infla Transfer of C Additional Sa	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges  Fees And Charges  tion oroners Income budget to Mayors Election and Coroners vings Fees and Charges Review	- Ince Contract	-	694		(100 (15 (3) (118 32 102 (15
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resource Contract Infla Transfer of C Additional Sa	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges  Fees And Charges  tion oroners Income budget to Mayors Election and Coroners vings Fees and Charges Review	- Ince Contract	-	694		1/2 £000's £000's (100 (15 (3) (118 32 102 (15
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resource Contract Infla Transfer of C Additional Sa	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges  Fees And Charges  tion oroners Income budget to Mayors Election and Coroners vings Fees and Charges Review	- Ince Contract	-	694		1/2 £000's £000's (100 (15 (3) (118 32 102 (15
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resource Contract Infla Transfer of C Additional Sa	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges  Fees And Charges  tion oroners Income budget to Mayors Election and Coroners vings Fees and Charges Review	- Ince Contract	-	694		(100 (15) (3) (118 32 102 (15) 693
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resource Contract Infla Transfer of C Additional Sa	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges  Fees And Charges  tion oroners Income budget to Mayors Election and Coroners vings Fees and Charges Review	- Ince Contract	-	694		(100 (15 (3) (118 32 102 (15 693
* OTHER VA Strategic bud 22/23 RES S 22/23 O/S Fo COR Sav 17:  Other resourc Contract Infla Transfer of C Additional Sa Corporate su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 04:Savings from Review and Re-Tendering the Insuration 20:Increase in fees and charges  Fees And Charges  tion oroners Income budget to Mayors Election and Coroners vings Fees and Charges Review	- Ince Contract	-	694		n/a

DIVISION: C1630E: INSURANCE, ANTI-FRAUD AND RISK

SERVICE: C1636F: CORPORATE ANTI-FRAUD

EDGET							
2021/122   DESCRIPTION	EODECAST		ORIGINAL	l		ORIGINAL	0/_
COOO'S   C		DESCRIPTION					
4-15   Employees			(A)	l		(D)	
Premises related expenditure				£000's			
37   Supplies and Services   34			519		(29)	490	(6)
- Third Party Payments			- 24	-	-	-	
Transfer Payments			34	_			
Transport related expenditure			_	_	-		
A82   TOTAL CONTROLLABLE EXPENDITURE	-	Transport related expenditure	-	-	-	-	n/a
Government Grants	0	Recharges from other services	-	-	-	-	n/a
(90) (Other Grants, reimbursements and contributions (88) (Sustomer and Client Receipts (41) - (41)	482	TOTAL CONTROLLABLE EXPENDITURE	553	-	-	553	n/a
(85)   Customer and Client Receiptis   (41)   - (41)   - (41)   - (12)     (102)   Recharges to other services   (122)   - (	-		-	-	-		n/a
Interest Receivable			` '				
(102)   Recharges to other services   (122)   - (122)   - (125)     (280)   TOTAL CONTROLLABLE INCOME   (253)   (253)     n/s   (253)		l ·	` '			(41)	
Capital Charges						(122)	
202   NET CONTROLLABLE COST   300   -   -   300   n/s			` ′	_		, ,	
Capital Charges	(200)	TOTAL GONTHOLLADLE INGOINE	(200)	_		(200)	11/4
Capital Charges	202	NET CONTROLLABLE COST	300	_	_	300	n/a
Intangible Charges   -   -   -	202	NET GONTROLLABLE GOOT	000		_	000	11/4
Intangible Charges   -   -   -	_	Capital Charges	-	_	-	_	n/a
(300)   Corporate support services bought in   (300)   - 300   - (100)			-	-	-	-	n/a
Contributions to / (from) Earmarked Reserves					-	-	n/a
(98) NET COST OF SERVICE  300 300 n/a  - Contributions to / (from) Earmarked Reserves			` ′	-		-	(100)
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Capital Reserves:	(300)	TOTAL NON-CONTROLLABLE EXPENDITURE	(300)	-	300	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Capital Reserves:							·
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	(98)	NET COST OF SERVICE	-	-	300	300	n/a
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS			1	ı			
- Financing of Capital Expenditure			-	-	-		
- Provision for Repayment of External Loans	_			_	_		1
- Contribution to / (from) General Balances	_		_	_	-	_	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands.  **Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in  **Total NET EXPENDITURE*  - 300 300 n/a  **E000's  **Total NET EXPENDITURE  - 300 300 n/a  **Total NET EXPENDITURE  **E000's  **Total NET EXPENDITURE  **Total NET EXPENDITURE  **E000's  **Total NET EXPENDITURE  **T	-		-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands	_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands							
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300							
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	(98)	TOTAL NET EXPENDITURE	-	-	300	300	n/a
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in  300	, ,		-	-	300	300	
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	n/a £000's
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	
Strategic budget - agreed additional income / savings  Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	
Other resource changes Corporate support services bought in 300	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	300	300	
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
Corporate support services bought in 300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
300	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings	-	-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings	-	-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings	-	-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings	-	-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings	-	-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings	-	-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings		-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings		-	300	300	£000's
TOTAL OTHER VARIATIONS IN RESOURCE 300	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings		-	300	300	£000's
	* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings		-	300	300	£000's

DIRECTORATE: C1600D: RESOURCES DIVISION SUMMARY

DIVISION: C1640E: LEGAL SERVICES DIVISION

# SERVICE DESCRIPTION

Croydon Legal Services ( CLS ) is structured across three main teams:
Litigation and Corporate Legal dealing with litigation, housing and corporate governance. Commercial and Property Legal dealing with commercial, property, planning and internal legal support to major projects. Social Care and Education Legal dealing with child protection, adult social care and education.
A new contract for specified external services commenced on 1 January 2018 for five years, establishing a strategic partnering arrangement with a single legal provider. A legal business manager has contract management responsibility for the contract, providing dedicated support to instructing officers and a gatekeeping role to ensure the cost effectiveness of legal services from the strategic partner.

# MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1644F	LEGAL SERVICES DIVISION SUMMARY	701	-	(454)	247	(65)
C1646F	LITIGATION AND CORPORATE LEGAL	215	-	(617)	(402)	(287)
C1647F	COMMERCIAL AND PROPERTY LEGAL	(234)	-	(329)	(563)	141
C1648F	SOCIAL CARE AND EDUCATION LEGAL	81	-	(1,076)	(995)	(1,328)
	TOTAL NET EXPENDITURE	763	-	(2,476)	(1,713)	(325

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
LEGAL SERVICES DIVISION SUMMARY	8.0	7.0	(1.0)
LITIGATION AND CORPORATE LEGAL	9.4	9.4	-
COMMERCIAL AND PROPERTY LEGAL	7.2	7.2	-
SOCIAL CARE AND EDUCATION LEGAL	17.9	17.9	-
TOTAL FTE STAFF	42.5	41.5	(1.0)

DIVISION: C1640E: LEGAL SERVICES DIVISION

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,434	-	307	2,741	13
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	197	-	(127)	70	(64
	Third Party Payments	-	-	-	-	n/
-	Transfer Payments	-	-	-	-	n/
1	Transport related expenditure	1	-	-	1	_
8	Recharges from other services	11	-	-	11	_
	TOTAL CONTROLLABLE EXPENDITURE	2,643	-	180	2,823	n/
-	Government Grants	-	-	-	-	n/
(191)	Other Grants, reimbursements and contributions	-	-	-	-	n/
	Customer and Client Receipts	-	-	-	-	n/
-	Interest Receivable	-	-	-	-	n/
(3,508)	Recharges to other services	(4,164)	-	(372)	(4,536)	9
(3,704)	TOTAL CONTROLLABLE INCOME	(4,164)	-	(372)	(4,536)	n/
(936)	NET CONTROLLABLE COST	(1,521)	-	(192)	(1,713)	n/
-	Capital Charges	1 -1		- 1		n/
	Intangible Charges		-	-	-	n/ n/
	REFCUS	-	-	-	-	
	Corporate support services bought in	2 204	-	(0.004)	-	n/
	TOTAL NON-CONTROLLABLE EXPENDITURE	2,284	-	(2,284)	-	(100 n/
•		700		(0.470)	(4.740)	
1,348	NET COST OF SERVICE	763	-	(2,476)	(1,713)	n/
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
	Contributions to / (from) Capital Reserves:	_	_	_	-	n/
_	Financing of Capital Expenditure	_	_	_	_	n/
_	Provision for Repayment of External Loans	_	_	_	_	n/
	Contribution to / (from) General Balances		_	_	_	n/
	TOTAL APPROPRIATIONS		-	-	-	n/
	TO THE RELIGIOUS	1	-	- 1	-	11/-
4 0 4 0					(4 = 40)	
1,348	TOTAL NET EXPENDITURE	763	-	(2,476)	(1,713)	(325
		763	-	(2,476)	(1,713)	(325
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	763	-	(2,476)	(1,713)	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	763	-	(2,476)	(1,713)	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	763	-	(2,476)	(1,713)	,
* OTHER VAI Strategic bude	get - agreed additional income / savings	763	-	(2,476)	(1,713)	£000's
* OTHER VAI Strategic budg Strategic budg 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services	763	-	(2,476)	(1,713)	£000's
* OTHER VAI Strategic bude Strategic bude 22/23 RES SA	get - agreed additional income / savings	763	-	(2,476)	(1,713)	£000's
* OTHER VAI Strategic buds Strategic buds 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services	763	-	(2,476)	(1,713)	£000's
* OTHER VAI Strategic buds Strategic buds 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services	763	-	(2,476)	(1,713)	£000's
* OTHER VAI Strategic bude Strategic bude 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services	763	-	(2,476)	(1,713)	£000's
* OTHER VAI Strategic bude Strategic bude 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services	763	-	(2,476)	(1,713)	£000's
* OTHER VAI Strategic bude Strategic bude 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services	763	-	(2,476)	(1,713)	£000's
* OTHER VAI Strategic bude Strategic bude 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services	763	-	(2,476)	(1,713)	£000's
Strategic budg Strategic budg 22/23 RES SA 22/23 RES SA	get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team	763	-	(2,476)	(1,713)	£000's
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 01:Council wide legal services  AV 02:Savings from the Legal Business Team	763	-	(2,476)	(1,713)	£000's  (13) (6)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (130) (63)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  AV 01:Council wide legal services  AV 02:Savings from the Legal Business Team	763	-	(2,476)	(1,713)	£000's  (13) (6)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (130) (63)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (13) (6)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (13) (6)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (13) (6)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (13) (6)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (13) (6)
Strategic budg  Strategic budg  22/23 RES SA  22/23 RES SA  Other resourc  Contract Inflat	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (13) (6)  (19)
Strategic budg Strategic budg 22/23 RES SA 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings AV 01:Council wide legal services AV 02:Savings from the Legal Business Team  se changes tion	763	-	(2,476)	(1,713)	£000's  (130) (63)

DIVISION: C1640E: LEGAL SERVICES DIVISION

SERVICE: C1644F: LEGAL SERVICES DIVISION SUMMARY

Premises related expenditure		I	ODICINA	1/	in Laure C	ODIONIAI	
2021/12  DESCRIPTION	FORECAST		1				0/2
COOU'S   C							
330   Employoes			1			(D)	
Premises related expenditure				£000's		£000's	%
1925   Supplies and Services   1977	330		214	-	177	391	83
Third Party Payments	-		- 407	-	(407)	- 70	n/a
Transfer Payments	192		197	-	(127)	-	
1   Transport related expenditure   1   1   1   1   1   1   1	_		_	_	_		
1   Recharges from other services	1				_		
S28   TOTAL CONTROLLABLE EXPENDITURE			1	_	-		
Contributions to / (from) Earmarked Reserves		-	+	_	50		n/a
- Other Grants, reimbursements and contributions							
Customer and Client Receipts   -   -   -   -   -   -   -     -	]		1				
Interest Receivable	_		_	_	_		n/a
TOTAL CONTROLLABLE INCOME	-	·	-	-	-	-	n/a
S25   NET CONTROLLABLE COST	-	Recharges to other services	-	-	(226)	(226)	n/a
- Capital Charges	_	TOTAL CONTROLLABLE INCOME	_	-	(226)	(226)	n/a
- Capital Charges					, ,	` '	
- Capital Charges	525	NET CONTROLLABLE COST	423	_	(176)	247	n/a
Intangible Charges			l		, ,		
REFCUS   -	-	Capital Charges	-	-	-	-	n/a
278   Corporate support services bought in 278   - (278)   - (100   276   TOTAL NON-CONTROLLABLE EXPENDITURE   278   - (276)   - (276)   - (1454)   247   n.f.    803   NET COST OF SERVICE   701   - (454)   247   n.f.    - Contributions to / (from) Earmarked Reserves     n.f.   - Contributions to / (from) Earmarked Reserves     n.f.   - Financing of Capital Expenditure     n.f.   - Frovision for Repayment of External Loans     n.f.   - Provision for Repayment of External Loans     n.f.   - TOTAL APPROPRIATIONS     -   n.f.   - TOTAL APPROPRIATIONS     -   n.f.    803   TOTAL NET EXPENDITURE   701   - (454)   247   (65    *OTHER VARIATIONS IN LEVEL OF EXPENDITURE   5000's  Strategic budget - agreed additional income / savings   22/23 RES SAV 01:Council wide legal services   65    Contract Inflation   130   140	-	Intangible Charges	-	-	-	-	n/a
278 TOTAL NON-CONTROLLABLE EXPENDITURE  278 . (278) - n/n/  803 NET COST OF SERVICE  701 - (454) 247 n/n/  Contributions to / (from) Earmarked Reserves	-			-	-	-	n/a
803 NET COST OF SERVICE  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - CONTRIBUTIONS - CONTRIBUTIONS - CONTRIBUTION OF CAPITAL REPROPRIATIONS - CONTRIBUTION OF CAPIT	278	Corporate support services bought in	278	-	(278)	-	(100)
- Contributions to / (from) Earmarked Reserves	278	TOTAL NON-CONTROLLABLE EXPENDITURE	278	-	(278)	-	n/a
- Contributions to / (from) Earmarked Reserves							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTA	803	NET COST OF SERVICE	701	-	(454)	247	n/a
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTA							
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL REPENDITURE  FOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team (65)  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278)	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- Contribution to / (from) General Balances			-	-	-		n/a
TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  ### COUNTS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  ### COUNTS IN LEVEL OF EXPENDITURE  Strategic budget - agreed additional income / savings  22/23 RES SAV 01:Council wide legal services  22/23 RES SAV 01:Council wide legal services  22/23 RES SAV 02:Savings from the Legal Business Team  #### COUNTS IN LEVEL OF EXPENDITURE    130				-			
**Total Net Expenditure**  **Total Net Expenditu			<u> </u>	-			
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.	000	TOTAL NET EVENINITUE	704		(454)	0.47	(05)
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (259	603	TOTAL NET EXPENDITURE	701	-	(454)	241	(65)
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (259	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Strategic budget - agreed additional income / savings 22/23 RES SAV 01:Council wide legal services 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
22/23 RES SAV 01:Council wide legal services (130 22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							-
22/23 RES SAV 02:Savings from the Legal Business Team  (65  Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278  (259							
Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (259							
Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278	22/23 KES S	AV 02:Savings from the Legal Business Team					(65)
Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278							
Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278							
Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278							
Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278							
Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278							
Other resource changes Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278							
Contract Inflation Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5) Corporate support services bought in  (278	045						(195
Transfer of budget within Legal Services from Commercial and Property Legal (see RES 6.5)  Corporate support services bought in  (278							2
Corporate support services bought in (278	_		ty Lenal (see F	RES 6 5)			
(259			., Logai (SCC P	0 0.0)			(278
	55. 55.40.0 50						(2.0)
TOTAL OTHER VARIATIONS IN RESOURCE							(050)
							(259)

DIVISION: C1640E: LEGAL SERVICES DIVISION

SERVICE: C1646F: LITIGATION AND CORPORATE LEGAL

		LODIONIAL				
FORECAST		ORIGINAL BUDGET		in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
674	Employees	682	-	(9)	673	(1)
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services Third Party Payments	-	-	-	-	n/a n/a
	Transfer Payments	]	_		-	n/a
	Transport related expenditure	_	_	_	_	n/a
	Recharges from other services	-	-	-	-	n/a
680	TOTAL CONTROLLABLE EXPENDITURE	682	-	(9)	673	n/a
_	Government Grants	-	_	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable		-	-	-	n/a
	Recharges to other services	(1,084)	-	9	(1,075)	(1)
(782)	TOTAL CONTROLLABLE INCOME	(1,084)	-	9	(1,075)	n/a
(101)	NET CONTROLLABLE COST	(402)	-	-	(402)	n/a
-	Capital Charges	- 1	_	_	-	n/a
_	Intangible Charges	_	_	_	-	n/a
_	REFCUS	-	-	-	-	n/a
617	Corporate support services bought in	617	-	(617)	-	(100)
617	TOTAL NON-CONTROLLABLE EXPENDITURE	617	-	(617)	-	n/a
540	N	045		(047)	(100)	
516	NET COST OF SERVICE	215	-	(617)	(402)	n/a
_	Contributions to / (from) Earmarked Reserves	- 1	_	_	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
I 516	TOTAL NET EXPENDITURE	215	_	(617)	(402)	(287)
	TOTAL NET EXPENDITURE	215	-	(617)	(402)	(287)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	£000's
* OTHER VA		215	-	(617)	(402)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	215	-	(617)	(402)	£000's

DIVISION: C1640E: LEGAL SERVICES DIVISION

SERVICE: C1647F: COMMERCIAL AND PROPERTY LEGAL

- Government Grants			ODICINAL			onio	
2021/22   DESCRIPTION	FORECAST		1				%
E000's   E		DESCRIPTION					
## A 25 Employees   \$346   \$-153   \$-499   \$-445   \$-153   \$-459   \$-455   \$-1553   \$-499   \$-455   \$-1553   \$-499   \$-455   \$-1553   \$-455   \$-155   \$-455   \$-455   \$-155   \$-455							_
Premises related expenditure	£000's						%
Supplies and Services Tintel Party Payments Transfer Payments Tran	425		346	-	153	499	44
- Third Party Payments	-		-	-	-	-	
- Transfer Payments - Transport related opportiture - Transport related opportitue opportiture - Transport related opportitue oppor	-		-	-	-	-	
- Transport related expenditure O Recharges from other services 425 TOTAL CONTROLLABLE EXPENDITURE 346 - 153 499 / no. 499	-		-	-	-		
O   Recharges from other services   -   -   -   -	_			_	_	_	
489	0		_	_	-	_	
(191) Other Grants, reimbursements and contributions   -   -   -	425		346	-	153	499	n/a
Customer and Client Receiples   -   -   -   -	-	Government Grants	-	-	-	-	n/a
Interest Receivable	(191)		-	-	-	-	n/a
(433) Recharges to other services (893) - (169) (1,062) 19 (624) TOTAL CONTROLLABLE INCOME (893) - (169) (1,062) Individual (169) Individual (16	-		-	-	-	-	n/a
(624)   TOTAL CONTROLLABLE INCOME   (893)   - (169)   (1,062)   n/s	(422)		1		(400)	(4.000)	
Capital Charges		-	` ′		` '		
Capital Charges	(624)	TOTAL CONTROLLABLE INCOME	(893)	-	(169)	(1,062)	n/a
Capital Charges	(100)	NET CONTROLL ARLE COST	(547)		(16)	(563)	n/s
Intangible Charges	(199)	NET CONTROLLABLE COST	(547)	-	(10)	(563)	11/6
REFCUS	-		-	-	-	-	
313 Corporate support services bought in 313 - (313) - (100 313 TOTAL NON-CONTROLLABLE EXPENDITURE 313 - (313)	-		-	-	-	-	n/a
Total Non-Controllable expenditure  114 NET COST OF SERVICE  (234) - (329) (563) Info  (234) - (	-		1	-	-	-	
114 NET COST OF SERVICE (234) - (329) (563) n/iz  - Contributions to / (from) Earmarked Reserves				-	` '	-	
- Contributions to / (from) Earmarked Reserves	313	TOTAL NON-CONTROLLABLE EXPENDITURE	313	-	(313)	-	n/a
- Contributions to / (from) Earmarked Reserves	114	NET COST OF SERVICE	(234)	_	(329)	(563)	n/a
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTA		NET GOOT OF GERVICE	(201)		(020)	(000)	11/4
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIO	-		-	-	-	-	n/a
- Provision for Repayment of External Loans - Contribution to / (from) General Balances	-		-	-	-	-	n/a
- Contribution to / (from) General Balances			-	-	-		
TOTAL APPROPRIATIONS  TOTAL APPROPRIATIONS  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  TOTAL APPROPRIATIONS  TOTAL APPROPRIA	-		1	-	-		
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  *OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  Strategic budget - agreed additional income / savings  Other resource changes  Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  (16 Corporate support services bought in	-	` ´	-		-		
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  (16 Corporate support services bought in  (313	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  (16 Corporate support services bought in (313)	114	TOTAL NET EXPENDITURE	(234)	_	(329)	(563)	141
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  (16 Corporate support services bought in (313)	* OTUED \/A	PLATIONS IN LEVEL OF EXPENDITURE				•	00001
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  (16) Corporate support services bought in  (329)							£000'S
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)	<u>Otratogro pad</u>	got agreed procedures / our vice demande					
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)							
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)							
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)							
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)							
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)							
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  (16 Corporate support services bought in (313)							
Strategic budget - agreed additional income / savings  Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  (16 Corporate support services bought in (313)							
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3) Corporate support services bought in  (313							-
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)	Strategic bud	get - agreed additional income / savings					
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)							
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)							
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)							
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)							
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)							
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)							
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)							
Other resource changes Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (313)  (329)							_
Transfer of budget within Legal Services to Legal Services Summary (see RES 6.3)  Corporate support services bought in  (16 (313)	Other resource	ce changes					
(329			see RES 6.3)				(16
	Corporate su	pport services bought in	,				
TOTAL OTHER VARIATIONS IN RESOURCE (329							(330)
							(329)

DIVISION: C1640E: LEGAL SERVICES DIVISION

SERVICE: C1648F: SOCIAL CARE AND EDUCATION LEGAL

		ODICINIAL	\/: ''	: 1 f <sup>-1</sup>	OBIONIAL	
FORECAST		ORIGINAL BUDGET	Variations Expenditi	in Level of	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
1,138	Employees	1,192	-	(14)	1,178	(1
(0)	Premises related expenditure Supplies and Services	-	-	-	-	n/a n/a
	Third Party Payments		_	_		n/a
	Transfer Payments	_	_	_	-	n/a
	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
1,138	TOTAL CONTROLLABLE EXPENDITURE	1,192	-	(14)	1,178	n/a
_	Government Grants	_	_	-	_	n/a
_	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(5)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(2,187)	-	14	(2,173)	(1
(2,298)	TOTAL CONTROLLABLE INCOME	(2,187)	-	14	(2,173)	n/a
(1,161)	NET CONTROLLABLE COST	(995)	-	-	(995)	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
1 076	REFCUS Corporate support services bought in	1,076	-	(1,076)	-	n/a (100
					-	
1,076	TOTAL NON-CONTROLLABLE EXPENDITURE	1,076	-	(1,076)	-	n/a
(0.5)		1 04		(4.070)		,
(85)	NET COST OF SERVICE	81	-	(1,076)	(995)	n/a
	Contributions to / (from) Earmarked Reserves			ı	_	n/a
]	Contributions to / (from) Capital Reserves:	[ ]		_ [		n/a n/a
_	Financing of Capital Expenditure		_	_		n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
l _	Contribution to / (from) General Balances	_	-	-	-	n/a
_						
-	TOTAL APPROPRIATIONS	-	1	-	-	n/a
-		-	-	-	-	n/a
-		81	-	(1,076)	(995)	
(85)	TOTAL NET EXPENDITURE	1	1			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			
(85) * OTHER VA	TOTAL NET EXPENDITURE	1	-			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328
(85) * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	-			(1,328 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			(1,328 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's
* OTHER VA Strategic bud  Strategic bud  Other resource Corporate su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	-			£000's

DIRECTORATE: C1600D: RESOURCES DIVISION SUMMARY

DIVISION: C1690E : COMMERCIAL INVESTMENT AND CAPITAL DIVISION

#### SERVICE DESCRIPTION

The division is made up the service areas as below;

### Repairs

The Responsive repairs service carries out day to day repairs to all Council homes and communal works to blocks. This includes general building, gas servicing and gas breakdowns to domestic and commercial boilers, electrical works and repair and refurbishment works to properties that are void and are being re-let. The service is also responsible for all Health and Safety compliance in Council homes including fire safety and asbestos management. Through the Building services team are also responsible for management and delivery of planned cyclical electrical and mechanical works.

### Facilities Management

Managing an integrated Facilities Management service combining a professional in-house team and specialist partnering FM contractors for the corporate estate including corporate responsibility for Health & Safety consultant services and management of energy and utilities.

#### Asset Management and Estates

An in house professional Estates and Asset management service to provide commercial property advice to the wider Council and is responsible for the asset and accommodation strategy, ensuring that all corporate assets are utilised effectively, fit for purpose and to maximise income and investment opportunities.

### Capital Delivery for Homes & School

Delivering schools, leisure, regeneration and corporate capital programmes; supporting Adults services in accommodating vulnerable residents and Children, Families & Education department to deliver the necessary additional school places through our schools delivery programme.

### Special Projects

Support the delivery of affordable housing development and the management of the Council's group companies

#### Assets & Involvement

Delivering asset management, stock condition surveying, capital programme and financial planning for c.13,500 HRA homes and c.1,100 blocks. Repairs performance and commercial activities. Leading engagement with residents and leaseholders through a variety of groups, panels and surveys to ensure a robust feedback from tenants

### Commisioning & Procurement

The overall aim of this is to have a commissioning and procurement function to support the Council around its priorities

#### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ure on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1624F	ESTATES, ASSET MANAGEMENT AND FACILITIES	9,906	-	290	10,196	3
C1626F	COMMERCIAL INVESTMENT AND CAPITAL SUMMARY	133	-	47	180	35
C1628F	COMMISIONING AND PROCUREMENT	8,962	-	1,853	10,815	21
C1630F	LIMITED LIABILITY PARTNERSHIPS	-	-	-	-	n/a
	TOTAL NET EXPENDITURE	40.004		0.400	04.404	40
	TOTAL NET EXPENDITURE	19,001	-	2,190	21,191	12

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
ESTATES, ASSET MANAGEMENT AND FACILITIES	74.6	71.6	(3.0)
COMMERCIAL INVESTMENT AND CAPITAL SUMMARY	1.0	1.0	-
COMMISIONING AND PROCUREMENT	95.9	89.6	(6.3)
LIMITED LIABILITY PARTNERSHIPS	-	-	- 1
TOTAL FTE STAFF	171.5	162.2	(9.3)

DIRECTORATE: C1600D: RESOURCES
DIVISION: C1690E: COMMERCIAL INVESTMENT AND CAPITAL DIVISION

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	9,109	-	(162)	8,947	(1
13,422 2,117	Premises related expenditure Supplies and Services	13,496 1,832	_	(2,049) 640	11,447 2,472	(1)
	Third Party Payments	15,117		(402)	14,715	(
-	Transfer Payments	-	-	-	-	n
253	Transport related expenditure	247	-	(50)	197	(2
5,194	Recharges from other services	3,687	-	-	3,687	
43,730	TOTAL CONTROLLABLE EXPENDITURE	43,488	-	(2,023)	41,465	n
(2,869)		(2,869)	-	-	(2,869)	
, ,	Other Grants, reimbursements and contributions	(163)	-	(264)	(427)	16
,	Customer and Client Receipts Interest Receivable	(8,037) (28)	_	633	(7,404) (28)	(
	Recharges to other services	(9,511)	-	(35)	(9,546)	
	TOTAL CONTROLLABLE INCOME	(20,608)	_	334	(20,274)	r
(21,210)		(20,000)			(==,=: .)	
22,484	NET CONTROLLABLE COST	22,880	-	(1,689)	21,191	r
4.044	Canital Charges	1 4 044 1		(4.044)		(40
4,941 -	Capital Charges Intangible Charges	4,941	-	(4,941)	<u> </u>	(10 n
-	REFCUS		-	-	-	r
(8,820)		(8,820)	-	8,820	-	(10
(3,879)	TOTAL NON-CONTROLLABLE EXPENDITURE	(3,879)	-	3,879	-	ı
18,605	NET COST OF SERVICE	19,001	-	2,190	21,191	ı
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	!
-	Financing of Capital Expenditure			-		ļ 
_	I manding or outsitual Experience				_	
-	Provision for Repayment of External Loans	- 1		- 1		
- -	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	1
- - -			-	-	-	
	Contribution to / (from) General Balances	19,001		2,190	21,191	1
18,605	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE					
18,605 OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE					
18,605  OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE					
18,605  * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
18,605  * OTHER VA Strategic bud 22/23 RES G	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs					£000's
18,605  OTHER VA Strategic bud 22/23 RES G	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings					£000's
18,605  OTHER VA Strategic bud 22/23 RES G Strategic bud PLA Sav 26:5	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs					£000's
18,605  OTHER VA  Strategic bud 22/23 RES G  Strategic bud PLA Sav 26:5	Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals					£000's 33 (44) (11)
18,605  OTHER VA Strategic bud 22/23 RES G PLA Sav 26:6 PLA Gro 07:1 PLA Gro 08:L 22/23 PLA S/	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Gavings On Building Closures / Disposals nvestment Property Income Decline Landlords Rent Growth AV 24 Postal savings	19,001	-	2,190		£000's 33 (44 (11)
18,605  OTHER VA Strategic bud 22/23 RES G PLA Sav 26:5 PLA Gro 07:1 PLA Gro 08:L 22/23 PLA S/	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Gavings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p	19,001	-	2,190		£000's 3: 3: (4: (1: (1: (1: (1: (1: (1: (1: (1: (1: (1
18,605  OTHER VA  Strategic bud 22/23 RES G  CHA Sav 26:5 PLA Gro 07:1 PLA Gro 08:1 22/23 PLA S/ 22/23 PLA S/ COR SAV13j	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Bavings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p :Churchill Services Ltd	19,001	-	2,190		£000's 3: 3: (4: (1: (1: (1: (1: (1: (1: (1: (1: (1: (1
18,605  OTHER VA  Strategic bud 22/23 RES G  CHA Sav 26:5  PLA Gro 07:1 22/23 PLA S/ 22/23 PLA S/ 20/23 PLA S/ COR SAV13j COR SAV13j	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Gavings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p	19,001	-	2,190		£000's  3  (4 (1 (1 (1 (1 (1
18,605  OTHER VA  Strategic bud 2/23 RES G  Strategic bud PLA Sav 26:8 PLA Gro 07:1 PLA Gro 08:L 2/23 PLA S./ 2/2/3 PLA S./ COR SAV13 COR SAV13	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p Churchill Services Ltd C:Atalian Servest Ltd	19,001	-	2,190		£000's  3  (4 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
18,605  OTHER VA Strategic bud 22/23 RES G  Strategic bud PLA Sav 26:5 PLA Gro 08:1 22/23 PLA S/ 22/23 PLA S/ 22/23 PLA S/ 20/23 PLA S/	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals nvestment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p Churchill Services Ltd Charchill Services Ltd Profile Security Services Ltd Graham Facilities Management Ltd CGraham Facilities Management Ltd CZIp Car UK	19,001	-	2,190		£000's  3:  (4) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1
18,605  OTHER VA Strategic bud 2/23 RES G  CAS SE SE CAS SE SE CAS SE SE CAS SE SE CAS	Contribution to / (from) General Balances  TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals nvestment Property Income Decline .andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p .Churchill Services Ltd c:Atalian Servest Ltd :Profile Security Services Ltd ::Graham Facilities Management Ltd ::Zip Car UK Hwa Contract Reductions	19,001	-   aseback option	2,190 n		£000's  3  (4 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
18,605  OTHER VA Strategic bud 2/23 RES G 2/23 RES G 2/24 Gro 07:1 2/24 Gro 08:L 2/23 PLA S/ 2/2/23	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  Get - agreed additional income / savings Gavings On Building Closures / Disposals Investment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p Churchill Services Ltd Chalaian Servest Ltd Profile Security Services Ltd Cigraham Facilities Management Cigraham Facilities C	19,001	-   aseback option	2,190 n		£000's  3  (4 (1 (1 (1 (1 (1 (1 (1 (1 (1 (1 (1 (1 (1
18,605  OTHER VA  Strategic bud 22/23 RES G  Strategic bud PLA Sav 26:5 PLA Gro 07:1 PLA Gro 08:L 22/23 PLA S 22/23 PLA S COR SAV13;	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Bavings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p Churchill Services Ltd CAtalian Servest Ltd Profile Security Services Ltd CGraham Facilities Management Ltd ZZip Car UK Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review	19,001	-   aseback option	2,190 n		£000's  3:  (44 (1: (i) (1: (i) (1) (i) (1) (i) (i) (1) (i) (i) (i) (i) (i) (i) (i) (i) (i) (i
18,605  OTHER VA Strategic bud 12/23 RES G  Strategic bud 12/23 RES G  PLA Gro 07:1 PLA Gro 08:L 12/23 PLA S, 12/23 RES Sav 12: 12/23 RES S	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  Get - agreed additional income / savings Gavings On Building Closures / Disposals Investment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p Churchill Services Ltd Chalaian Servest Ltd Profile Security Services Ltd Cigraham Facilities Management Cigraham Facilities C	19,001	-   aseback option	2,190 n		£000's  3  (4 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
18,605  OTHER VA  Strategic bud 22/23 RES G  Etrategic bud PLA Sav 26:5 PLA Gro 07:1 PLA Gro 08:L 22/23 PLA S/ COR SAV13) COR SAV130	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals nvestment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with percentage of the control	19,001	-   aseback option	2,190 n		£000's  3  (4 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
18,605  OTHER VA  Strategic bud 22/23 RES G  Ela Gro 07:1 PLA Gro 08:1	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals nvestment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with perchange of the services Ltd Churchill Services Ltd Craham Facilities Management Ltd Craham Facilities Management Ltd Craham Facilities Management Ltd Craham Facilities Management Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 AV 12:Digital billboards orm 20:Increase in fees and charges	19,001	-   aseback option	2,190 n		£000's  3:  (4* (1: (6* (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
18,605  OTHER VA  Strategic bud 22/23 RES G  Ela Gro 07:1 PLA Gro 08:1	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals nvestment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with percentage of the control	19,001	-   aseback option	2,190 n		£000's  3:  (4) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1
18,605  OTHER VA Strategic bud 22/23 RES G  Correction of the corr	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  RO 10:Ongoing PPE Costs  Get - agreed additional income / savings Gavings On Building Closures / Disposals Investment Property Income Decline Inc	19,001	-   aseback option	2,190 n		£000's  3:  (4) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1
18,605  OTHER VA  Strategic bud 22/23 RES G  CAR SAV 26:5 22/23 PLA SAV 26:5 22/23 PLA SAV 23:5 COR SAV 13:5 COR SAV 13:6 COR SAV 13:6 COR SAV 13:7 COR SAV 13:7 COR SAV 13:7 COR SAV 13:7 COR SAV 12:7 COR SAV 13:7 COR SAV 12:7 COR SAV 17:7	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with p Churchill Services Ltd Churchill Services Ltd Cratian Servest Ltd Profile Security Services Ltd Cratian Facilities Management Ltd Cratian Facilities Management Ltd Cratian Facilities Management Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 12:Digital billboards of 20:Increase in fees and charges Fees And Charges	19,001	-   aseback option	2,190 n		£000's  3:  (4: (1: (: (1: (:) (1: (:) (:) (:) (:) (:) (:) (:) (:) (:) (:
18,605  OTHER VA  Strategic bud 22/23 RES G  Ela Gro 07:1 PLA Gro 08:L 22/23 PLA S/ 22/23 PLA S/ 22/23 PLA S/ 22/23 PLA S/ 200R SAV13/ COR SAV1	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Bavings On Building Closures / Disposals Investment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with percentilistic Services Ltd Churchill Services Ltd Church	part sale and lear	aseback option	2,190 n		£000's  3:  (44) (11) (1) (1) (1) (1) (1) (1) (1) (1) (
18,605  OTHER VA  Strategic bud 22/23 RES G  ELA Gro 07:1 PLA Gro 08:L 22/23 PLA S/ COR SAV13/ COR	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Savings On Building Closures / Disposals nvestment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with perchange of the security Services Ltd Churchill Services Ltd Craham Facilities Management Ltd Craham Facilities Management Ltd Craham Facilities Management Ltd Craham Facilities Management Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 AV 12:Digital billboards orm 20:Increase in fees and charges Fees And Charges  tion in Resources (see RES 1.3) to Directorate raining budget from Learning and Organisational Developer	part sale and lear	aseback option	2,190 n P&B)	21,191	£000's  3  (4 (1) ((1) (1) (1) (1) (1) (1) (1) (1) (1
18,605  OTHER VA  Strategic bud 22/23 RES G  ELA Gro 07:1 PLA Gro 08:1	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands RO 10:Ongoing PPE Costs  Get - agreed additional income / savings Gavings On Building Closures / Disposals Investment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with perchange of the contract Reductions Churchill Services Ltd Craham Facilities Management Ltd Craham Facilities Management Ltd Craham Facilities Management Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 AV 12:Digital billboards Fees And Charges  Ce changes  tion In Resources (see RES 1.3) to Directorate Fraining budget from Learning and Organisational Developed Gren Adolescent Mental Health Service (CAHMS) budget	part sale and lear	aseback option	2,190 n P&B)	21,191	£000's  3:  (4) (1) (6) (1) (7) (1) (8) (1) (9) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1
18,605  OTHER VA  Strategic bud 22/23 RES G  Strategic bud 22/23 RES G  PLA Gro 07:1 PLA Gro 08:1 22/23 PLA S/ 22/23 PLA S/ 22/23 PLA S/ COR SAV13; COR SA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  Get - agreed additional income / savings Gavings On Building Closures / Disposals Investment Property Income Decline Landlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceed to the contract of th	part sale and lear	aseback option	2,190 n P&B)	21,191	£000's  33  (44 (11) (10) (11) (11) (11) (11) (12) (13) (14) (14) (14) (14) (14) (14) (14) (14
18,605  OTHER VA  Strategic bud 22/23 RES G  PLA Gro 07:1 PLA Gro 08:1 PLA Gro 8:1 PLA Gro 9:1 PLA Gro	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  Bavings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 26 Becurity Services Ltd AV 16 Becurity Services Ltd AV 17 Becurity Services Ltd AV 18 Becurity Services Company AV 18 Becurity Services Company AV 19 Belete 1 x Senior Procurement Officer G14 AV 19 Belete 1 x Senior Procurement Officer G19 AV 19 Belete 1 x Se	part sale and lear	aseback option	2,190 n P&B)	21,191	£000's  3:  (4) (1) (6) (1) (7) (1) (8) (1) (9) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1
18,605  OTHER VA Strategic bud 22/23 RES G  CARCAL Sav 26:5 PLA Gro 07:1 PLA Gro 07:1 PLA Gro 17:1 PLA Gro 17:1 PLA Gro 17:1 PLA Gro 18:1 PLA Gro 18	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  Bavings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 26 Becurity Services Ltd AV 16 Becurity Services Ltd AV 17 Becurity Services Ltd AV 18 Becurity Services Company AV 18 Becurity Services Company AV 19 Belete 1 x Senior Procurement Officer G14 AV 19 Belete 1 x Senior Procurement Officer G19 AV 19 Belete 1 x Se	part sale and lear	aseback option	2,190 n P&B)	21,191	£000's  3:  (44 (11; (i)
18,605  OTHER VA Strategic bud 12/23 RES G  CLA Gro 07:1 CLA Gro 08:L 12/23 PLA S/ 12/23 RES S 12	Contribution to / (from) General Balances TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 10:Ongoing PPE Costs  Bavings On Building Closures / Disposals nivestment Property Income Decline andlords Rent Growth AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 24 Postal savings AV 25 BWH Release of additional space or disposal with proceeding services Ltd AV 26 Becurity Services Ltd AV 16 Becurity Services Ltd AV 17 Becurity Services Ltd AV 18 Becurity Services Company AV 18 Becurity Services Company AV 19 Belete 1 x Senior Procurement Officer G14 AV 19 Belete 1 x Senior Procurement Officer G19 AV 19 Belete 1 x Se	part sale and lear	aseback option	2,190 n P&B)	21,191	£000's  3:  (4: (1: (:) (:) (1: (:) (:) (:) (:) (:) (:) (:) (:) (:) (:

DIVISION: C1690E: COMMERCIAL INVESTMENT AND CAPITAL DIVISION

# SERVICE: C1624F: ESTATES, ASSET MANAGEMENT AND FACILITIES

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Variations Expenditu Inflation	=	ORIGINAL BUDGET 2022/23	% CHANGE
LOL II/LL	DECORM FIGH	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,211	-	28	3,239	
12,896	Premises related expenditure Supplies and Services	13,331 1,412	-	(2,049) 182	11,282 1,594	(1
1,515	Third Party Payments	1,412		102	1,594	13 n/
	Transfer Payments	_	_	_	_	n/
247	Transport related expenditure	240	-	(50)	190	(21
2,459	Recharges from other services	2,556	-	`-´	2,556	`-
20,130	TOTAL CONTROLLABLE EXPENDITURE	20,750	-	(1,889)	18,861	n,
	Government Grants	· -	_	-		n,
(118)	Other Grants, reimbursements and contributions	-	-	-	_	n,
(6,644)	Customer and Client Receipts	(7,974)	-	633	(7,341)	(8
-	Interest Receivable	-	-	-	-	n,
(1,302)	Recharges to other services	(1,324)	-	-	(1,324)	
(8,064)	TOTAL CONTROLLABLE INCOME	(9,298)	-	633	(8,665)	n
12,066	NET CONTROLLABLE COST	11.452	-	(1,256)	10,196	n
,		, -		, ,	10,190	
3,584	Capital Charges Intangible Charges	3,584	-	(3,584)	-	(10
-	Intangible Charges REFCUS	-	-	-	-	n n
	Corporate support services bought in	(5,130)	-	5,130	_ [	n (10
	TOTAL NON-CONTROLLABLE EXPENDITURE	(1,546)	_	1,546	_	n (10
(1,546)	TOTAL NON-CONTROLLABLE EXPENDITURE	(1,546)	-	1,546	-	П
10,520	NET COST OF SERVICE	9,906	-	290	10,196	n
	Contributions to / (from) Earmarked Reserves	- 1	_	_	_	n
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n
-	Financing of Capital Expenditure	-	-	-	-	n
-	Provision for Repayment of External Loans	-	-	-	-	n
-	Contribution to / (from) General Balances	-	-	-	-	n
-	TOTAL APPROPRIATIONS	-	-	-	-	n
10,520	TOTAL NET EXPENDITURE	9,906	-	290	10,196	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					
PLA Sav 26:5	Savings On Building Closures / Disposals					(45
	nvestment Property Income Decline					(15
	Landlords Rent Growth					(5
	AV 24 Postal savings AV 25 RWH Palease of additional space or disposal with	part calc and la	acaback ontic	n		(2
	AV 25 BWH Release of additional space or disposal with :Churchill Services Ltd	part sale and le	аѕераск орцо	n		(15 (5
						(10
OR SAV13k	c:Atalian Servest Ltd					
	c:Atalian Servest Ltd :Profile Security Services Ltd					
OR SAV13I						`(5
OR SAV13I OR SAV13\ OR SAV13z	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK					`(! (10 (!
COR SAV13I COR SAV13v COR SAV13z 22/23 O/S Fo	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges					`(5 (10 (5 (14
COR SAV13I COR SAV13v COR SAV13z 22/23 O/S Fo	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK					`(5 (10 (5 (14 (2
COR SAV13I COR SAV13I COR SAV13Z 22/23 O/S FO COR Sav 17:	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges :Fees And Charges					`(5 (10 (5 (14
COR SAV13I COR SAV13v COR SAV13z 22/23 O/S Fo	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges :Fees And Charges ce changes					`(5 (10 (5 (14 (2
COR SAV13I COR SAV13V COR SAV13Z 2/23 O/S FO COR Sav 17: Other resource Contract Infla	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges :Fees And Charges ce changes	pment (see ACE	6.4)			(10 (10 (12 (12 (1,32 (1,32
COR SAV13I COR SAV132 COR SAV132 2/23 O/S Fo COR Sav 17: Other resource Contract Inflational Sava	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK v:m 20:Increase in fees and charges :Fees And Charges ce changes tition raining budget from Learning and Organisational Develo vings Fees and Charges Review	pment (see ACE	6.4)			(1,34 (1,34 (1,34 (1,34 (1,34
COR SAV13I COR SAV13V COR SAV13Z 2/23 O/S Fo COR Sav 17: Other resource Contract Inflateransfer of Ti dditional Satorporate su	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges :Fees And Charges ce changes tition raining budget from Learning and Organisational Develo vings Fees and Charges Review pport services bought in	oment (see ACE	6.4)			(1, 3, 2) (1, 3, 1) (1, 3,
OR SAV13I OR SAV13V OR SAV13Z 2/23 O/S Fo OR Sav 17: wher resource contract Inflat ransfer of Ti dditional Sa corporate su	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges :Fees And Charges ce changes tition raining budget from Learning and Organisational Develo vings Fees and Charges Review pport services bought in	pment (see ACE	6.4)			(1, 3, 2) (1, 3, 1) (1, 3,
COR SAV13I COR SAV132 COR SAV132 2/23 O/S Fo COR Sav 17: Other resource Contract Inflational Sava	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges :Fees And Charges ce changes tition raining budget from Learning and Organisational Develo vings Fees and Charges Review pport services bought in	oment (see ACE	6.4)			(1, 1, 3, 4, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,
COR SAV13I COR SAV13V COR SAV13Z 2/23 O/S Fo COR Sav 17: Other resource Contract Inflateransfer of Ti dditional Satorporate su	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges :Fees And Charges ce changes tition raining budget from Learning and Organisational Develo vings Fees and Charges Review pport services bought in	oment (see ACE	6.4)			(1) (1) (1) (1) (1) (1) (1) (1) (3,5)
OR SAV13I OR SAV13v OR SAV13z 2/23 O/S Fo OR Sav 17: ther resourc ontract Infla ransfer of Ti dditional Sa orporate su	:Profile Security Services Ltd v:Graham Facilities Management Ltd z:Zip Car UK orm 20:Increase in fees and charges :Fees And Charges ce changes tition raining budget from Learning and Organisational Develo vings Fees and Charges Review pport services bought in	pment (see ACE	6.4)			(10) (10) (14) (14) (15) (17) (17) (17) (17) (17) (17) (17) (17

DIVISION: C1690E: COMMERCIAL INVESTMENT AND CAPITAL DIVISION

# SERVICE: C1626F: COMMERCIAL INVESTMENT AND CAPITAL SUMMARY

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)	1	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's		£000's	£000's	£000's	£000's	%
	Employees	133	-	17	150	13
-	Premises related expenditure Supplies and Services	_	_	30	30	n/a n/a
1	Third Party Payments	_	_	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	400	-	47	- 400	n/a
	TOTAL CONTROLLABLE EXPENDITURE	133	-	47	180	n/a
-	Government Grants Other Grants, reimbursements and contributions	_	-	-	-	n/a n/a
-	Customer and Client Receipts	_	-	-	_	n/a
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
88	NET CONTROLLABLE COST	133	-	47	180	n/a
-	Capital Charges	T -	l -		-	n/a
] -	Intangible Charges	_	] -	_	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
88	NET COST OF SERVICE	133	-	47	180	n/a
_	Contributions to / (from) Earmarked Reserves	_	_	_	_	n/a
-	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	_	-	-	-	n/a
-	Contribution to / (from) General Balances	<del>-</del>	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
- 88	TOTAL NET EXPENDITURE	133	-	47	180	n/a 35
88	TOTAL NET EXPENDITURE	133		47		35
88 * OTHER VA		133		47		
88 * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	133		47		35
88 * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	133		47		35
88 * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	133		47		35
88 * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	133		47		35
88 * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	133		47		35
88 * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	133		47		35
88 * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	133		47		35
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	133		47		35
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	133		47		35 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	133		47		35 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	133		47		35 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	133		47		35 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	133		47		35 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	133		47		35 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	133		47		35 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	133		47		35 £000's
* OTHER VA Strategic bud  Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  leget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  leget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  leget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  leget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  leget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  leget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  leget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's
* OTHER VA Strategic bud 22/23 RES S  Other resour. Transfer of b	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  leget - agreed additional income / savings  AV 12:Digital billboards	133		47		35 £000's - 30 30

DIVISION: C1690E: COMMERCIAL INVESTMENT AND CAPITAL DIVISION

# SERVICE: C1628F: COMMISIONING AND PROCUREMENT

		ODICINIAL	\/oristias	in Loyel of	ORIGINAL	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	% CHANGE
202 1/22		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	5,765	-	(207)	5,558	(4
	Premises related expenditure	165	-	-	165	-
	Supplies and Services	420	-	428	848	102
	Third Party Payments	15,117	-	(402)	14,715	(3
	Transfer Payments	7	-	-	- 7	n/
	Transport related expenditure Recharges from other services	1,131	-	-	1,131	-
				- (10.1)		
	TOTAL CONTROLLABLE EXPENDITURE	22,605	-	(181)	22,424	n/
	Government Grants	(2,869)	-		(2,869)	-
	Other Grants, reimbursements and contributions	(163)	-	(264)	(427)	162
	Customer and Client Receipts Interest Receivable	(63)	-	-	(63) (28)	-
· · · · · · · · · · · · · · · · · · ·	Recharges to other services	(28) (8,187)	-	(35)	(8,222)	-
	-	1 '		` '		
(11,874)	TOTAL CONTROLLABLE INCOME	(11,310)	-	(299)	(11,609)	n,
		1				
10,338	NET CONTROLLABLE COST	11,295	-	(480)	10,815	n
1,357	Capital Charges	1 257	_	(1 357)	-	(10)
1,357	Intangible Charges	1,357	-	(1,357)		(100
-	REFCUS		<u>-</u>	[		n/ n/
(3.690)	Corporate support services bought in	(3,690)	_	3,690	-	(100
	TOTAL NON-CONTROLLABLE EXPENDITURE	(2,333)		2,333	=	(100 n/
(2,333)	TOTAL NON-CONTROLLABLE EXPENDITURE	(2,333)	-	2,333	-	11/
8,005	NET COST OF SERVICE	8,962	-	1,853	10,815	n,
-	Contributions to / (from) Earmarked Reserves		-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
8,005	TOTAL NET EXPENDITURE	8,962	_	1,853	10,815	21
	1					
OTHER	DIATIONO IN LEVEL OF EVERYDITURE	'				00001
	RIATIONS IN LEVEL OF EXPENDITURE	'				£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud						
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					32:
<u>Strategic bud</u> 22/23 RES G	get - agreed pressures / service demands RO 10:Ongoing PPE Costs					32
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 10:Ongoing PPE Costs get - agreed additional income / savings					32
Strategic bud 22/23 RES G Strategic bud RES Sav 12:	get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings  Hwa Contract Reductions	ement Hwa P	lace. Cfe And	P&B)		32 32 (11
Strategic bud 2/23 RES G Strategic bud RES Sav 12: RES Sav 33:	get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings  Hwa Contract Reductions  Review Of Staffing Portfolio Across C&P Services (Procu	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17
Strategic bud P2/23 RES G Strategic bud RES Sav 12: RES Sav 33: P2/23 RES S	get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings  Hwa Contract Reductions	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5
etrategic bud 2/23 RES G etrategic bud RES Sav 12: RES Sav 33: 2/23 RES S 2/23 RES S	get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5 (6
etrategic bud 2/23 RES G etrategic bud RES Sav 12: ES Sav 33: 2/23 RES S 2/23 RES S 2/23 RES S	get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings  Hwa Contract Reductions  Review Of Staffing Portfolio Across C&P Services (Procur  AV 08:Contract Savings & Governance Review  AV 10:Delete 1 x Senior Procurement Officer G14	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5 (6 (5
etrategic bud 2/23 RES G etrategic bud RES Sav 12: ES Sav 33: 2/23 RES S 2/23 RES S 2/23 RES S	get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings  Hwa Contract Reductions  Review Of Staffing Portfolio Across C&P Services (Procui  AV 08:Contract Savings & Governance Review  AV 10:Delete 1 x Senior Procurement Officer G14  AV 09:Delete 1 x Sourcing Officer G11	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5 (6 (5
Strategic bud 82/23 RES G Strategic bud RES Sav 12: RES Sav 33: 82/23 RES S 82/23 RES S	get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings  Hwa Contract Reductions  Review Of Staffing Portfolio Across C&P Services (Procui  AV 08:Contract Savings & Governance Review  AV 10:Delete 1 x Senior Procurement Officer G14  AV 09:Delete 1 x Sourcing Officer G11	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5 (6 (5
Strategic bud 62/23 RES G 62/23 RES G 62/23 RES Sav 12: 62/23 RES S 62/23 RES S 62/23 RES S	get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings  Hwa Contract Reductions  Review Of Staffing Portfolio Across C&P Services (Procui  AV 08:Contract Savings & Governance Review  AV 10:Delete 1 x Senior Procurement Officer G14  AV 09:Delete 1 x Sourcing Officer G11	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5 (6 (5
Strategic bud 22/23 RES G RES Sav 12: RES Sav 33: 22/23 RES S 22/23 RES S 22/23 RES S 22/23 RES S 22/23 RES S	get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 Fees And Charges	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5 (6 (5
Strategic bud 12/23 RES G Strategic bud RES Sav 12: RES Sav 33: 12/23 RES S 12/23 RES S 12/23 RES S 12/23 RES S 12/23 RES S	get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 Fees And Charges	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5 (6 (5 (45
Strategic bud P2/23 RES G Strategic bud RES Sav 12: RES Sav 33: P2/23 RES S P2/23 RES S	get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procul AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 Fees And Charges	ement, Hwa, P	lace, Cfe And	P&B)		32 (11 (17 (5 (6 (5) (45
Strategic bud 2/23 RES G 8trategic bud RES Sav 12: RES Sav 33: 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S	get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Proculative AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 Fees And Charges  ge changes tition in Resources (see RES7.4 and RES 1.3)					32 (11 (17 (5 (6 (5) (45
etrategic bud 2/23 RES G 2/23 RES G RES Sav 12: RES Sav 33: 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S COR Sav 17:	get - agreed pressures / service demands  RO 10:Ongoing PPE Costs  get - agreed additional income / savings Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Proculate Av 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 Fees And Charges  ge changes tition in Resources (see RES7.4 and RES 1.3) d and Adolescent Mental Health Services (CAMHS) budge				orce	32 (11 (17 (5 (6 (5 (45 21 (16
strategic bud 2/23 RES G 2/23 RES G EES Sav 12: EES Sav 33: 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S 2/23 RES S cor Sav 17:	get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 Fees And Charges  ge changes tion in Resources (see RES7.4 and RES 1.3) d and Adolescent Mental Health Services (CAMHS) budget (CYPE 2.7)				orce	32 (11 (17 (5 (6 (5 (45 21 (16 (40
Strategic bud 22/23 RES G Strategic bud RES Sav 12: RES Sav 33: 22/23 RES S 22/23 RES S 22/23 RES S COR Sav 17: Other resource Contract Infla Transfer with Transfer Chil-	get - agreed pressures / service demands RO 10:Ongoing PPE Costs  get - agreed additional income / savings Hwa Contract Reductions Review Of Staffing Portfolio Across C&P Services (Procur AV 08:Contract Savings & Governance Review AV 10:Delete 1 x Senior Procurement Officer G14 AV 09:Delete 1 x Sourcing Officer G11 Fees And Charges  ge changes tion in Resources (see RES7.4 and RES 1.3) d and Adolescent Mental Health Services (CAMHS) budge (CYPE 2.7) vings Fees and Charges Review				orce	32 (11 (17 (5 (6 (5 (45 21 (16 (40
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DIRECTORATE: C1600D : RESOURCES SERVICE SUBJECTIVE SUMMARY

DIVISION: C1690E: COMMERCIAL INVESTMENT AND CAPITAL DIVISION

SERVICE: C1630F: LIMITED LIABILITY PARTNERSHIPS

Compage		I	OBICINIAL	\/:	in Laurel C	OBIONIA	
2021/22	EODECAST		l .				0/_
E000's	1						CHANGE
E000's   E							
382 Premises related expenditure 28 Supples and Services 39 Third Party Payments 40 Transport related expenditure 51 Transport related expenditure 62 Transport related expenditure 63 Transport related expenditure 64 Transport related expenditure 65 Commemol Cranis 66 Commemol Cranis 67 Commemol Cranis 67 Commemol Cranis 67 Commemol Cranis 68 Transport related expenditure 69 Commemol Cranis 60 Commemol Cranis	£000's						%
28 Supplies and Services			-	-	-	-	n/a
Total Party Payments Transport related expenditure Transport relat			-	-	-	-	n/a
Transfer Payments			-	-	-	-	n/a
Transport related expenditure			-	-	-	-	n/a
1   Recharges from other services   -			-	-	-	-	n/a n/a
1.200 TOTAL CONTROLLABLE EXPENDITURE  - GOVERNMENT STATES  - GOVERNMENT			]	]	_	1 -	n/a
Government Grants  3 d) Other Crants, reimbursements and contributions (1,341) Customer and Client Receipts therest Receivable Recharges to other services (1,307) TOTAL CONTROLLABLE INCOME  (8) NET CONTROLLABLE COST  - Capital Charges - Intaingible Charges - REFCUS - Corporate support services bought in - TOTAL NON-CONTROLLABLE EXPENDITURE  (9) NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS  (8) TOTAL APPROPRIATIONS  - Other resource changes  Other resource changes  Other resource changes					_	_	n/a
34 Olther Grants, reimbursements and contributions (1,341) Customer and Client Receipts Interest Receivable Recharges to other services (1,307) TOTAL CONTROLLABLE INCOME  (8) NET CONTROLLABLE COST  - Capital Charges Intangible Charges Intangible Charges Intangible Charges REFCUS Corporale support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  (9) NET COST OF SERVICE  - Contributions to / (from) Earmarked Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure - Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS  (8) TOTAL NET EXPENDITURE  - OTTAL APPROPRIATIONS  Strategic budget - agreed additional income / savings  Strategic budget - agreed additional income / savings  Other resource changes					_		
(1,341) Customer and Client Receipts				-	-		n/a
Interest Receivable			-	-	-		n/a n/a
- Recharges to other services	(1,541)		]	]	_		n/a
(6) NET CONTROLLABLE INCOME	_			_	_		n/a
(8) NET CONTROLLABLE COST  - Capital Charges - Intangible Charges - REFCUS - Corporate support services bought in - TOTAL NON-CONTROLLABLE EXPENDITURE  (8) NET COST OF SERVICE - Contributions to (from) Earmarked Reserves: - Contributions to (from) Capital Expenditure - Provision for Repayment of External Loans - Contribution to (from) Gapital Expenditure - Provision for Repayment of External Loans - Contribution to (from) General Balances - TOTAL APPROPRIATIONS							n/a
Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  - TOTAL NON-CONTROLLABLE EXPENDITURE  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (mon) General Balances - TOTAL APPROPRIATIONS	(1,307)	TOTAL CONTROLLABLE INCOME	_	_	_	_	11/6
Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  - TOTAL NON-CONTROLLABLE EXPENDITURE  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (mon) General Balances - TOTAL APPROPRIATIONS	(2)	I	1	ı		1	
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Intangible Charges REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  (8) NET COST OF SERVICE  Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS  (8) TOTAL RET EXPENDITURE  TOTAL APPROPRIATIONS  Strategic budget - agreed additional income / savings  Other resource changes			ı	1	I	1	
REFÜUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE			-	-	-		n/a
- Corporate support services bought in			-	-	-		n/a
- TOTAL NON-CONTROLLABLE EXPENDITURE  - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  - Contributions in Level of Expenditure - Total Appropriation of the property	-			-	-		n/a
(8)   NET COST OF SERVICE	<u> </u>			-	-		n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - CONTRIBUTIONS - CONTRI	-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - CONTRIBUTIONS - CONTRI		T	1	1	I	1	Ī
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Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  **Strategic budget - agreed additional income / savings  Other resource changes  Other resource changes			•	•	•	•	
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE  *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	-		-	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
TOTAL APPROPRIATIONS  On the service demands of the service demands				-	-		n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  *OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  Strategic budget - agreed additional income / savings  Other resource changes			-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes				1			
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	(8)	TOTAL NET EXPENDITURE	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes							
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Strategic budget - agreed additional income / savings  Other resource changes  Other second additional income / savings	Strategic bud	get - agreed pressures / service demands					
Strategic budget - agreed additional income / savings  Other resource changes  Other second additional income / savings							
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TOTAL OTHER VARIATIONS IN RESOURCE							-
TOTAL OTHER VARIATIONS IN RESOURCE							-

DIRECTORATE: C1600D : RESOURCES DIVISION SUMMARY

DIVISION: C1650E: INTERNAL AUDIT SERVICE

# SERVICE DESCRIPTION

	e organisation on matters of good governance. nagement, internal control and governance.	. It includes the Council's

# MOVEMENT IN NET EXPENDITURE

SERVICE CODE SERVICE NAME	BUDGET 2021/22 (A)	Expenditu Inflation	re on (A) Other	BUDGET	%
CODE SERVICE NAME		Inflation	Other		
	(A)		Cirici	2022/23	CHANGE
	(/ ()	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	%
C1650E INTERNAL AUDIT SERVICE	-	-	595	595	n/a
TOTAL NET EXPENDITURE	_	_	595	595	n/a

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
INTERNAL AUDIT SERVICE	1.4	1.4	-
TOTAL FTE STAFF	1.4	1.4	_

ORIGINAL BUDGET

2022/23

(D)

£000's

%

CHANGE

€

%

Variations in Level of Expenditure on (A)

\* Other

(C) £000's

Inflation

(B)

£000's

ORIGINAL

BUDGET

2021/22

(A)

£000's

DIRECTORATE: C1600D: RESOURCES DIVISION: C1650E: INTERNAL AUDIT SERVICE

DESCRIPTION

FORECAST

2021/22

£000's

- Premises related expenditure	£000 S		£000S	£000 S	£000 S	£000 S	%
2,721   Supplies and Services   597			82	-	(2)	80	(2)
Tinité Party Payments Transport related expenditure 1 Recharges from other services 2,793 TOTAL CONTROLLABLE EXPENDITURE 679 (32) 647 F. Government Grants Other Grants cerimbursements and contributions 1 Cary Control Contr				-	(00)		n/a
Transfer Payments Transfer Payments Transport related expenditure			597	-	(30)	567	(5)
Transport related expenditure							n/a n/a
1   Recharges from other services   -   -   -			_	_	_	_	n/a
2,793 TOTAL CONTROLLABLE EXPENDITURE 679 . (32) 647 r Government Grants			-	-	-	-	n/s
Government Grants Other Grants, reimbursements and contributions (2,152) Customer and Clerk Receipts Interest Receivable Recharges to other services Recharges to other services (2,152) TOTAL CONTROLLABLE INCOME  641 NET CONTROLLABLE COST  647 Capital Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges REFCUS REFCUS REFCUS  14 NET COST OF SERVICE  Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contributions for Repayment of External Loans Contributions In Level Of Expenditure  TOTAL APPROPRIATIONS  14 TOTAL NET Expenditure  OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed additional income / savings Contributions to Income Germands  Contributions IN Level Of Expenditure  Contribution Of Contribu			679	_	(32)	647	n/a
Class	·				(02)		
(2,152) Customer and Client Receipts	I				-	-	n/ n/
Interest Receivable	I				_	(52)	- 11/-
- Recharges to other services				_	_	(02)	n/
(2,152)   TOTAL CONTROLLABLE INCOME   (52)   -   (52)			l	-	-	-	n/
Capital Charges			(52)	_	_	(52)	n/
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS	(2,102)	TOTAL GOVERNOLEADEL INCOME	(02)			(02)	117
Intangible Charges	641	NET CONTROLLABLE COST	627	-	(32)	595	n/
Intangible Charges	- 1	Capital Charges	-	- 1	- 1	- 1	n/a
REFCUS			-	-	-	-	n/
(627)   TOTAL NON-CONTROLLABLE EXPENDITURE   (827)   -   627   -     r			-	-	-	-	n/
14   NET COST OF SERVICE	(627)	Corporate support services bought in	(627)	-	627	-	(100
- Contributions to / (from) Earmarked Reserves				-			n/
- Contributions to / (from) Earmarked Reserves				- '			_
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	14	NET COST OF SERVICE	-	-	595	595	n/
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	- 1	Contributions to / (from) Earmarked Reserves	- 1	- 1	- 1	-	n/
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS  14   TOTAL NET EXPENDITURE			-	-	_	_	n/
- Provision for Repayment of External Loans			_	_	_	-	n/
-   Contribution to / (from) General Balances	-		-	-	-	-	n/
14 TOTAL NET EXPENDITURE  595 595 r  OTHER VARIATIONS IN LEVEL OF EXPENDITURE  trategic budget - agreed pressures / service demands  trategic budget - agreed additional income / savings OR SAV13i:Mazars Public Sector Internal Audit Ltd 2/23 O/S Form 20:Increase in fees and charges  Other resource changes iontract Inflation	-		-	-	-	-	n/
trategic budget - agreed pressures / service demands  trategic budget - agreed additional income / savings OR SAV13i:Mazars Public Sector Internal Audit Ltd 2/23 O/S Form 20:Increase in fees and charges  (3  ther resource changes ontract Inflation	-	TOTAL APPROPRIATIONS	-	-	-	-	n/
trategic budget - agreed pressures / service demands  trategic budget - agreed additional income / savings OR SAV13i:Mazars Public Sector Internal Audit Ltd 2/23 O/S Form 20:Increase in fees and charges  (3  tther resource changes ontract Inflation						1	
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings COR SAV13i:Mazars Public Sector Internal Audit Ltd (3 2/23 O/S Form 20:Increase in fees and charges  Other resource changes Contract Inflation						595	n/
Strategic budget - agreed additional income / savings COR SAV13i:Mazars Public Sector Internal Audit Ltd (3 22/23 O/S Form 20:Increase in fees and charges  Other resource changes Contract Inflation	OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	-	- 1	393		
ther resource changes ontract Inflation	OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE		- 1	000		
ther resource changes ontract Inflation	OTHER VAI trategic bude trategic bude OR SAV13i:	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings Mazars Public Sector Internal Audit Ltd		- 1	000		£000's
Contract Inflation	OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings Mazars Public Sector Internal Audit Ltd		- 1	000		£000's
	OTHER VAI trategic bude trategic bude OR SAV13i:	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings Mazars Public Sector Internal Audit Ltd		- 1			£000's
	other val trategic bude trategic bude OR SAV13i: 2/23 O/S Fo	get - agreed additional income / savings Mazars Public Sector Internal Audit Ltd rm 20:Increase in fees and charges		- 1			£000's
	OTHER VAI Strategic budd COR SAV13i: 22/23 O/S Fo	get - agreed pressures / service demands  get - agreed additional income / savings Mazars Public Sector Internal Audit Ltd rm 20:Increase in fees and charges  se changes tion vings Fees and Charges Review					£000's

# TOTAL ASSISTANT CHIEF EXECUTIVE

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DIVISION: CHIEF PEOPLE OFFICER DIVISION DIVISION SUMMARY: CHIEF PEOPLE OFFICER DIVISION DIVISION:: SERVICE SUBJECTIVE SUMMARY: SERVICE SUBJECTIVE SUMMARY: HR AND FINANCE SERVICE CENTRE SERVICE SUBJECTIVE SUMMARY: HR CONSULTANCY SUMMARY SERVICE SUBJECTIVE SUMMARY: HEALTH AND WELLBEING SERVICE SUBJECTIVE SUMMARY: CHIEF PEOPLE OFFICER SUMMARY SERVICE SUBJECTIVE SUMMARY: RECRUITMENT RESOURCING	ACE 3.1-C1520E ACE 3.2-C1520E ACE 3.3-C1522F ACE 3.4-C1524F ACE 3.5-C1526F ACE 3.6-C1528F ACE 3.7-C1529F
DIVISION: POLICY, PROGRAMMES AND PERFORMANCE DIVISION SUMMARY: POLICY, PROGRAMMES AND PERFORMANCE DIVISION: SERVICE SUBJECTIVE SUMMARY: SERVICE SUBJECTIVE SUMMARY: BUSINESS INTELLIGENCE AND PERFORMANCE SERVICE SUBJECTIVE SUMMARY: COMMUNITIES AND POLICY SERVICE SUBJECTIVE SUMMARY: COMMUNITY AND VOLUNTARY SECTOR SERVICE SUBJECTIVE SUMMARY: LEADER AND CABINET OFFICE SERVICE SUBJECTIVE SUMMARY: MAYOR'S OFFICE, ELECTIONS AND CORONERS	ACE 4.1-C1530E ACE 4.2-C1530E ACE 4.3-C1532F ACE 4.4-C1534F ACE 4.5-C1536F ACE 4.6-C1538F ACE 4.7-C1558F
DIVISION: PUBLIC HEALTH DIVISION SUMMARY: PUBLIC HEALTH DIVISION: SERVICE SUBJECTIVE SUMMARY: SERVICE SUBJECTIVE SUMMARY: PUBLIC HEALTH 1 SERVICE SUBJECTIVE SUMMARY: PUBLIC HEALTH 2 SERVICE SUBJECTIVE SUMMARY: PUBLIC HEALTH 3 SERVICE SUBJECTIVE SUMMARY: PUBLIC HEALTH 4 SERVICE SUBJECTIVE SUMMARY: PUBLIC HEALTH 5	ACE 5.1-C1540E ACE 5.2-C1540E ACE 5.3-C1543F ACE 5.4-C1544F ACE 5.5-C1545F ACE 5.6-C1546F ACE 5.7-C1547F
DIVISION: SERVICE QUALITY, IMPROVEMENT AND INCLUSION DIVISION SUMMARY: SERVICE QUALITY, IMPROVEMENT AND INCLUSION DIVISION: SERVICE SUBJECTIVE SUMMARY: SERVICE SUBJECTIVE SUMMARY: COMMUNICATIONS AND ENGAGEMENT SERVICE SUBJECTIVE SUMMARY: LEARNING AND ORGANISATIONAL DEVELOPMENT SERVICE SUBJECTIVE SUMMARY: SERVICE QUALITY, IMPROVEMENT AND INCLUSION DIRECTORATE SUMMARY	ACE 6.1-C1550E ACE 6.2-C1550E ACE 6.3-C1522F ACE 6.4-C1554F ACE 6.5-C1556F

#### **DIRECTORATE OVERVIEW**

### **KEY SERVICE TARGETS / PRIORITIES FOR 2022/23**

The Assistant Chief Executive Directorate holds some key Support Functions within the Council with a pivotal role to support front line service delivery. The Directorate includes the following Divisions:

- 1. Croydon Digital Service
- Policy, Performance and Programme
   Public Health

- 4. People Services (HR)
  5. Service, Quality and Inclusion

The Directorate will ensure the support functions continue to provide necessary support to front line services so to ensure the Council efficiently transitions over to Mayoral Governance structure. The Directorate will be involved in delivering the 2022 local elections, supporting implementation of improved digital services across the Council, work with Finance to manage the delivery of under the MTFS plan and ensure the Council's staff are well supported.

The Public Health team is a ringfenced function which is entirely funded from a specific Public Health Grant. The service will continue delivering its statutory requirements some of which include sexual health, obesity and stop smoking. Public Health will also continue to ensure post Covid-19 support continues within the community whilst providing all necessary guidance to the Council staff and Croydon community at large.

### FINANCIAL PERFORMANCE

### **COST CENTRE: C1500D**

		ORIGINAL		ORIGINAL	
DESCRIPTION	ACTUAL	BUDGET	FORECAST	BUDGET	%
	2020/21	2021/22	2021/22	2022/23	CHANGE
	£000	£000	£000	£000	%
Employees	25,642	20,838	21,644	20,744	(0)
Premises related expenditure	36	64	92	51	(20)
Supplies and Services	14,524	12,073	12,032	12,360	2
Third Party Payments	24,352	26,317	25,289	20,397	(22)
Transfer Payments	183	-	(243)	-	n/a
Transport related expenditure	2,757	49	2,263	36	(27)
Capital Charges	149	164	164	-	(100)
Intangible Charges	2,854	2,717	2,717	-	(100)
REFCUS	-	576	576	-	(100)
Corporate support services bought in	(22,687)	(20,593)	(20,592)	603	(103)
Recharges from other services	9,651	9,785	10,380	10,315	5
TOTAL EXPENDITURE	57,461	51,990	54,322	64,506	19
Government Grants	(31,625)	(22,318)	(23,605)	(22,800)	2
Other Grants, reimbursements and contributions	(1,882)	(329)	(694)	(778)	136
Customer and Client Receipts	(4,291)	(4,400)	(3,758)	(4,350)	(1)
Interest Receivable	(1,201)	(1,100)	(0,.00)	(1,000)	n/a
Recharges to other services	(6,819)	(4,052)	(6,233)	(4,100)	1
TOTAL INCOME	(44,617)	(31,099)	(34,289)	(32,028)	(7)
TOTAL NET EXPENDITURE	12.844	20,891	20.033	32,478	62
TOTAL RET EXPENDITURE	12,044	20,091	20,033	32,476	02
Contributions to / (from) Reserves	11,046	-	(33)	-	(100)
CURRENT BUDGET	21,147		21,147		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	2,743		(1,148)		

#### **TOP FINANCIAL RISKS 2022/23**

Key Risks for the Service Include:

- 1. Resources capacity and capability to full deliver and support Renwal Plan
- Managing delivery within available resources
   Delivery of the new Telephony system and making sure it significantly improves community engagement with the Council
- 4. Continued risk of Covid-19 flare ups
- 5. Identifying the right IT system and software to as the Council continues to use digital to improve service delivery
- 6. Staff wellfare and wellbeing

 CABINET MEMBER
 Cllr Callton Young
 Cabinet Member for Resources and Financial Governance

### DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Elaine Jackson	Interim Assistant Chief Executive	-
Dean Shoesmith	Interim Chief People Officer	-
Gavin Handford	Director of Policy, Programmes & Performance	-
Paul Golland	Interim Chief Digital Officer& Director of Resident Access	-
Rachel Flowers	Director of Public Health	-
Vacant	Director of Service Quality, Improvement & Inclusion	-

DIVISION	DIVISION
CODE	DIVISION
C1505E	ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY
C1510E	CROYDON DIGITAL AND RESIDENT ACCESS
C1520E	CHIEF PEOPLE OFFICER DIVISION
C1530E	POLICY, PROGRAMMES AND PERFORMANCE
C1540E	PUBLIC HEALTH
C1550E	SERVICE QUALITY, IMPROVEMENT AND INCLUSION
1	
1	

#### MOVEMENT IN SERVICE NET EXPENDITURE

MOVEMENT	N SERVICE NET EXPENDITURE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2021/22	DIVISION	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
229	C1505E : ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY	(60)	-	(44)	(104)	73
	C1510E : CROYDON DIGITAL AND RESIDENT ACCESS	13,582	-	9,305	22,887	69
(238)	C1520E : CHIEF PEOPLE OFFICER DIVISION	(15)	-	2,431	2,416	(16,207)
6,774	C1530E : POLICY, PROGRAMMES AND PERFORMANCE	7,160	-	(1,790)	5,370	(25)
0	C1540E : PUBLIC HEALTH	-	-	-	-	n/a
(20)	C1550E : SERVICE QUALITY, IMPROVEMENT AND INCLUSION	224	-	1,685	1,909	752
						n/a
						n/a
						n/a
						n/a
20.000	TOTAL NET EXPENDITURE	20,891	-	11,587	32,478	55
20,000		20,001		11,001	02,470	

## STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1505E: ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY	4.0	6.0	2.0
C1510E: CROYDON DIGITAL AND RESIDENT ACCESS	230.2	195.2	(35.0)
C1520E: CHIEF PEOPLE OFFICER DIVISION	46.5	41.9	(4.6)
C1530E : POLICY, PROGRAMMES AND PERFORMANCE	53.5	49.0	(4.5)
C1540E : PUBLIC HEALTH	23.9	1.0	(22.9)
C1550E: SERVICE QUALITY, IMPROVEMENT AND INCLUSION	23.1	20.5	(2.6)
			-
			-
			-
			-
TOTAL FTE STAFF	381.2	313.6	(67.6)

### STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

4.6 FTE reduction in Chief People Officer Division reflects measures we have been putting in place to deliver savings including freezing and then deleting posts by 31/3/22.

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
21,644	Employees	20,838	-	(94)	20,744	(0)
	Premises related expenditure	64	-	(13)	51	(20)
12,032	Supplies and Services	12,073	-	287	12,360	2
25,289	Third Party Payments	26,317	-	(5,920)	20,397	(22)
(243)	Transfer Payments	-	-	-	-	n/a
2,263	Transport related expenditure	49	-	(13)	36	(27)
10,380	Recharges from other services	9,785	-	530	10,315	5
71,457	TOTAL CONTROLLABLE EXPENDITURE	69,126	-	(5,223)	63,903	(8)
(23,605)	Government Grants	(22,318)	-	(482)	(22,800)	2
(694)	Other Grants, reimbursements and contributions	(329)	-	(449)	(778)	136
(3,758)	Customer and Client Receipts	(4,400)	-	50	(4,350)	(1)
-	Interest Receivable	-	-	-	-	n/a
(6,233)	Recharges to other services	(4,052)	-	(48)	(4,100)	1
(34,289)	TOTAL CONTROLLABLE INCOME	(31,099)	-	(929)	(32,028)	3
37,168	NET CONTROLLABLE COST	38,027	-	(6,152)	31,875	(16)
164	Capital Charges	164		(164)		(100)
	Intangible Charges	2,717	-	(2,717)	-	V /
	REFCUS	576	-	(576)	-	(100) (100)
	Corporate support services bought in	(20,593)	-	21,196	603	(100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	(17,136)		17,739	603	(103)
(17,100)	TOTAL NON CONTROLLABLE EXICENTIONS	(17,100)	_	17,700	000	(104)
20,033	NET COST OF SERVICE	20,891	-	11,587	32,478	55
(33)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(33)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
20,000	TOTAL NET EXPENDITURE	20,891		11,587	32,478	55
20,000	TOTAL NET EXPENDITURE	∠0,891	-	11,587	32,418	55
* OTHER VARIA	TIONS IN LEVEL OF EXPENDITURE					£000's
Stratogic budget	agreed proceures / convice demands					1,833
Sualegic budget	- agreed pressures / service demands					1,033
Strategic budget	- agreed additional income / savings					(8,114)
Other resource c	hanges					17,868
TOTAL OTHER	VARIATIONS IN RESOURCE					11,587

**DIVISION SUMMARY** 

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE
DIVISION: C1505E: ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY

## SERVICE DESCRIPTION

Central Management team for the Directorate which consists of Budgets for the Assistant Chief Executive and their support team. The Budget allows the Assistant Chief Executive to deliver on their key Directorate Priorities

### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ire on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1510F	ASSISTANT CHIEF EXECUTIVE DIRECTORATE	(60)	-	(44)	(104)	73
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
	TOTAL NET EXPENDITURE	(60)	-	(44)	(104)	73

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
ASSISTANT CHIEF EXECUTIVE DIRECTORATE	4.0	6.0	2.0
TOTAL FTE STAFF	4.0	6.0	2.0

DIVISION: C1505E: ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY

E000's   E000's   E000's   E000's   E000's   Source	FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Expendite Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
Premises related expenditure   -	£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	<b>€</b> %
B   Supplies and Services   286			439	-	363	802	
- Third Party Payments			286	-	4	- 290	
Transport related expenditure   -   -   -		Third Party Payments	-	-	-	-	n/a
1   Recharges from other services   -   -   -   -			-	-	-	-	n/a
Sas   TOTAL CONTROLLABLE EXPENDITURE   725				_	-	-	
- Other Grants, reimbursements and contributions	638		725	_	367	1,092	n/a
Customer and Client Receipts   (376)   (205)   (881)   58   Interest Receivable   (615)   Contributions to other services   (615)   Contributions to (1615)   Contributions	-	Government Grants	-	-	-	-	n/a
Interest Receivable	-		(070)	-	(005)	-	n/a
(e15)   Recharges to other services   (e15)   -   (e15)   -   (e15)     (e15)   (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)   (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)   (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)   (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)     (e15)   (e15)     (e15)   (e15)     (e15)   (e15	_		(376)	-	(205)	(581)	
23   NET CONTROLLABLE COST   (266)   -   162   (104)   n/a	(615)		(615)	-	-	(615)	
- Capital Charges	(615)	TOTAL CONTROLLABLE INCOME	(991)	-	(205)	(1,196)	n/a
- Capital Charges							
Intangible Charges	23	NET CONTROLLABLE COST	(266)	-	162	(104)	n/a
Intangible Charges	-	Capital Charges	-	-	-	- 1	n/a
206   Corporate support services bought in   206   - (206)   - (100)	-		-	-	-		n/a
206   TOTAL NON-CONTROLLABLE EXPENDITURE   206   - (206)   - (104)			206	_	(206)		
229 NET COST OF SERVICE  - Contributions to / (from) Earmarked Reserves					` '		` '
- Contributions to / (from) Earmarked Reserves:					(===)		
- Contributions to / (from) Capital Reserves:	229	NET COST OF SERVICE	(60)	-	(44)	(104)	n/a
- Contributions to / (from) Capital Reserves:	_	Contributions to / (from) Farmarked Reserves	_	_	_		n/a
Financing of Capital Expenditure	_	·	_	_	-	-	
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
TOTAL APPROPRIATIONS	-		1				
229   TOTAL NET EXPENDITURE   (60)   -   (44)   (104)   73	_	, , ,	_		_		
**THER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands.  22/23 O/S Form 11:Implementation of new senior structures  315  Strategic budget - agreed additional income / savings COR Sav 17:Fees And Charges  COR Sav 17:Fees And Charges  (19) (22/23 O/S Form 20:Increase in fees and charges  (19) (93)  Other resource changes Contract Inflation Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) Corporate support services bought in Additional Savings Fees and Charges Review  (206) (93)		1.0					.,
Strategic budget - agreed pressures / service demands 22/23 O/S Form 11:Implementation of new senior structures  315  Strategic budget - agreed additional income / savings COR Sav 17:Fees And Charges (19) 22/23 O/S Form 20:Increase in fees and charges (93)  Other resource changes Contract Inflation 4 Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in Additional Savings Fees and Charges Review (93)							
Strategic budget - agreed pressures / service demands 22/23 O/S Form 11:Implementation of new senior structures  315  Strategic budget - agreed additional income / savings COR Sav 17:Fees And Charges (19) 22/23 O/S Form 20:Increase in fees and charges (93)  Other resource changes Contract Inflation 4 Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in Additional Savings Fees and Charges Review (93)	229	TOTAL NET EXPENDITURE	(60)	-	(44)	(104)	73
Strategic budget - agreed additional income / savings  COR Sav 17:Fees And Charges  (19)  22/23 O/S Form 20:Increase in fees and charges  (112)  Other resource changes  Contract Inflation  4  Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3)  Corporate support services bought in  Additional Savings Fees and Charges Review  (247)			(60)	-	(44)	(104)	
Strategic budget - agreed additional income / savings  COR Sav 17:Fees And Charges  (19) 22/23 O/S Form 20:Increase in fees and charges  (19)  Other resource changes  Contract Inflation  Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3)  Corporate support services bought in  Additional Savings Fees and Charges Review  (193)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(60)	-	(44)	(104)	£000's
Strategic budget - agreed additional income / savings  COR Sav 17:Fees And Charges  (19) 22/23 O/S Form 20:Increase in fees and charges  (19)  Other resource changes  Contract Inflation  Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3)  Corporate support services bought in  Additional Savings Fees and Charges Review  (193)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(60)	-	(44)	(104)	£000's
Strategic budget - agreed additional income / savings  COR Sav 17:Fees And Charges  (19) 22/23 O/S Form 20:Increase in fees and charges  (19)  Other resource changes  Contract Inflation  Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3)  Corporate support services bought in  Additional Savings Fees and Charges Review  (193)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(60)	-	(44)	(104)	£000's
Strategic budget - agreed additional income / savings  COR Sav 17:Fees And Charges  (19) 22/23 O/S Form 20:Increase in fees and charges  (19)  Other resource changes  Contract Inflation  Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3)  Corporate support services bought in  Additional Savings Fees and Charges Review  (193)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(60)	-	(44)	(104)	£000's
Strategic budget - agreed additional income / savings  COR Sav 17:Fees And Charges  (19) 22/23 O/S Form 20:Increase in fees and charges  (19)  Other resource changes  Contract Inflation  Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3)  Corporate support services bought in  Additional Savings Fees and Charges Review  (193)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(60)	-	(44)	(104)	£000's
Strategic budget - agreed additional income / savings  COR Sav 17:Fees And Charges  (19) 22/23 O/S Form 20:Increase in fees and charges  (19)  Other resource changes  Contract Inflation  Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3)  Corporate support services bought in  Additional Savings Fees and Charges Review  (193)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(60)	-	(44)	(104)	£000's
COR Sav 17:Fees And Charges  (19) 22/23 O/S Form 20:Increase in fees and charges  (19)  Other resource changes Contract Inflation Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) Corporate support services bought in Additional Savings Fees and Charges Review  (206) (93)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(60)	-	(44)	(104)	£000's
22/23 O/S Form 20:Increase in fees and charges  (93)  Other resource changes Contract Inflation Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) Corporate support services bought in Additional Savings Fees and Charges Review  (93)  (247)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(60)	-	(44)	(104)	£000's 315
Other resource changes Contract Inflation Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in Additional Savings Fees and Charges Review (93)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures	(60)	-	(44)	(104)	£000's 315
Other resource changes Contract Inflation 4 Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in 4dditional Savings Fees and Charges Review (93)  (247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges	(60)	-	(44)	(104)	£000's 315 315 (19)
Other resource changes Contract Inflation 4 Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in 4dditional Savings Fees and Charges Review (93)  (247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges	(60)	-	(44)	(104)	£000's 315 315 (19)
Other resource changes Contract Inflation 4 Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in 4dditional Savings Fees and Charges Review (93)  (247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges	(60)	-	(44)	(104)	£000's 315 315 (19)
Other resource changes Contract Inflation 4 Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in 4dditional Savings Fees and Charges Review (93)  (247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges	(60)	-	(44)	(104)	£000's 315 315 (19)
Other resource changes Contract Inflation 4 Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in 4dditional Savings Fees and Charges Review (93)  (247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges	(60)	-	(44)	(104)	£000's 315 315 (19)
Contract Inflation Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3) 48 Corporate support services bought in Additional Savings Fees and Charges Review (93)  (247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges	(60)	-	(44)	(104)	£000's 315 315 (19)
Transfer from Resources to ACE: Executive Support Officer Post (see RES 1.3)  Corporate support services bought in  Additional Savings Fees and Charges Review  (93)  (247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges	(60)	-	(44)	(104)	£000's 315 (19) (93)
Corporate support services bought in  Additional Savings Fees and Charges Review  (93)  (247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  form 11:Implementation of new senior structures  liget - agreed additional income / savings  Fees And Charges  form 20:Increase in fees and charges  ce changes	(60)	-	(44)	(104)	£000's 315 315 (19) (93)
(247)	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  orm 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges  orm 20:Increase in fees and charges  ce changes  attion		-	(44)	(104)	£000's 315 (19) (93)
	* OTHER VA Strategic bud 22/23 O/S Fo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  form 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges  form 20:Increase in fees and charges  ce changes  tition  in Resources to ACE: Executive Support Officer Post (see			(44)	(104)	£000's 315 (19) (93) (112) 4 48 (206)
	* OTHER VA Strategic bud 22/23 O/S Fo  Strategic bud COR Sav 17: 22/23 O/S Fo  Other resour Contract Infla Transfer from Corporate su	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  form 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges  form 20:Increase in fees and charges  ce changes  tition  in Resources to ACE: Executive Support Officer Post (see pport services bought in		-	(44)	(104)	£000's 315 (19) (93) (112) 4 48 (206)
	* OTHER VA Strategic bud 22/23 O/S Fo  Strategic bud COR Sav 17: 22/23 O/S Fo  Other resour Contract Infla Transfer from Corporate su	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  form 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges  form 20:Increase in fees and charges  ce changes  tition  in Resources to ACE: Executive Support Officer Post (see pport services bought in			(44)	(104)	£000's 315 (19) (93) (112) 4 48 (206)
	* OTHER VA Strategic bud 22/23 O/S Fo  Strategic bud COR Sav 17: 22/23 O/S Fo  Other resour Contract Infla Transfer from Corporate su	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  form 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges  form 20:Increase in fees and charges  ce changes  tition  in Resources to ACE: Executive Support Officer Post (see pport services bought in			(44)	(104)	£000's 315 (19) (93) (112) 4 48 (206)
TOTAL OTHER VARIATIONS IN RESOURCE (44)	* OTHER VA Strategic bud 22/23 O/S Fo  Strategic bud COR Sav 17: 22/23 O/S Fo  Other resour Contract Infla Transfer from Corporate su	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  form 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges  form 20:Increase in fees and charges  ce changes  tition  in Resources to ACE: Executive Support Officer Post (see pport services bought in			(44)	(104)	£000's 315 (19) (93) (112) 4 48 (206)
	* OTHER VA Strategic bud 22/23 O/S Fo  Strategic bud COR Sav 17: 22/23 O/S Fo  Other resour Contract Infla Transfer from Corporate su	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  form 11:Implementation of new senior structures  Iget - agreed additional income / savings  Fees And Charges  form 20:Increase in fees and charges  ce changes  tition  in Resources to ACE: Executive Support Officer Post (see pport services bought in			(44)	(104)	£000's 315 (19) (93) (112) 4 48 (206) (93)

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE SERVICE SUBJECTIVE SUMMARY

DIVISION: C1505E: ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY

## SERVICE: C1510F: ASSISTANT CHIEF EXECUTIVE DIRECTORATE

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22		in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
C0001-		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's 439	£000's	£000's	£000's 802	% 83
-   F	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services Third Party Payments	286	-	4	290	1 n/a
	Transfer Payments		-	-	-	n/a n/a
-  -	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	705	-	- 007	-	n/a
	TOTAL CONTROLLABLE EXPENDITURE	725	-	367	1,092	n/a
1	Government Grants Other Grants, reimbursements and contributions	-	-		-	n/a n/a
- 0	Customer and Client Receipts	(376)	-	(205)	(581)	55
1	Interest Receivable Recharges to other services	- (615)	-	-	(615)	n/a -
` '	TOTAL CONTROLLABLE INCOME	(991)		(205)	(1,196)	n/a
(010)	TOTAL GONTROLLABLE INCOME	(551)		(200)	(1,130)	11/4
23	NET CONTROLLABLE COST	(266)	-	162	(104)	n/a
	Capital Charges	-	-	-	-	n/a
	Intangible Charges REFCUS	-	-	-	-	n/a
	Corporate support services bought in	206	-	(206)	-	n/a (100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	206	-	(206)	-	n/a
229	NET COST OF SERVICE	(60)	-	(44)	(104)	n/a
	Contributions to / (from) Earmarked Reserves					n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	-	-	_	-	n/a
229	TOTAL NET EXPENDITURE	(60)	-	(44)	(104)	73
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 11:Implementation of new senior structures					£000's
Strategic budg	get - agreed pressures / service demands					
Strategic budg	get - agreed pressures / service demands					
Strategic budg	get - agreed pressures / service demands					
Strategic budg	get - agreed pressures / service demands					
Strategic budg	get - agreed pressures / service demands					
Strategic budg	get - agreed pressures / service demands					315
Strategic budg 22/23 O/S For	get - agreed pressures / service demands rm 11:Implementation of new senior structures					
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges					315 315 (19)
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F 22/23 O/S For	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges					315 315 (19) (93)
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F 22/23 O/S For	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges					315 315 (19) (93)
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F 22/23 O/S For	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges					315 315 (19) (93)
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F 22/23 O/S For	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges					315 315 (19) (93)
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F 22/23 O/S For	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges					315
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F 22/23 O/S For	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges					315 315 (19) (93) (93)
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F 22/23 O/S For Additional Sav	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges vings Fees and Charges Review					315 315 (19) (93)
Strategic budg 22/23 O/S For Strategic budg COR Sav 17:F 22/23 O/S For	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges vings Fees and Charges Review					315 315 (19) (93) (93)
Strategic budg 22/23 O/S For  Strategic budg COR Sav 17:F 22/23 O/S For Additional Sav  Other resource Contract Inflat Transfer from	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review	RES 1.3)				315 (19) (93) (93) (205) 4
Strategic budg 22/23 O/S For  Strategic budg COR Sav 17:F 22/23 O/S For Additional Sav  Other resource Contract Inflat Transfer from	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges vings Fees and Charges Review	RES 1.3)				315 315 (19) (93) (93)
Strategic budg 22/23 O/S For  Strategic budg COR Sav 17:F 22/23 O/S For Additional Sav  Other resource Contract Inflat Transfer from	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review	RES 1.3)				315 (19) (93) (93) (205) 4
Strategic budg 22/23 O/S For  Strategic budg COR Sav 17:F 22/23 O/S For Additional Sav  Other resource Contract Inflat Transfer from	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review	RES 1.3)				315 (19) (93) (93) (205) 4
Strategic budg 22/23 O/S For  Strategic budg COR Sav 17:F 22/23 O/S For Additional Sav  Other resource Contract Inflat Transfer from	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review	RES 1.3)				315 (19) (93) (93) (205) 4
Strategic budg 22/23 O/S For  Strategic budg COR Sav 17:F 22/23 O/S For Additional Sav  Other resource Contract Inflat Transfer from	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review	RES 1.3)				315 (19) (93) (93) (205) 4 48 (206)
Strategic budg 22/23 O/S For  Strategic budg COR Sav 17:F 22/23 O/S For Additional Sav  Other resource Contract Inflat Transfer from	get - agreed pressures / service demands rm 11:Implementation of new senior structures  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review  get - agreed additional income / savings Fees And Charges rm 20:Increase in fees and charges rings Fees and Charges Review	RES 1.3)				315 (19) (93) (93) (205) 4

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE **DIVISION SUMMARY** 

DIVISION: C1510E: CROYDON DIGITAL AND RESIDENT ACCESS

### **SERVICE DESCRIPTION**

The Croydon Digital and Resident Access is a new Directorate that was created through the council restructure in 2021/22.

The structure of the Directorate is made up of five service areas with the following responsibilities:

Registrars and Bereavement

Crematorium - Cremations and burial services.

Registrars - The registration of births, deaths and marriages.

Mortuary - Autopsy services by the Public Coroner.

Resident Access

Access Croydon - Customer access to Council services face-to-face

Council Call Centre - The central first point of contact all for all Customer access to Council services via telephone.

Council Call Centre –
Customer Complaints
Blue Badge
Corporate Technology

Data Centres – Hosting services for all Council applications and the platforms they operate via.

Voice and Data Networking – Both fixed and mobile telephony, Internet and WAN and LAN services.

Information and Cyber Security

End User Computing - Laptop and desktop computers.

Information Management - Freedom of Information and Data Protection.

Digital Services

Council website and its contents

CRM - Low code application enabling forms for Customer access to Council services via the Internet.

Corporate Applications

The support and maintenance of Council computer applications including but not limited to:

My Resources.
Social Care, Adults and Children's.

Housing. Education

Sustainable Communities, such as planning, highways, waste and GIS.

#### **MOVEMENT IN NET EXPENDITURE**

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ire on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1512F	DIGITAL OPERATIONS	388	-	11,923	12,311	3,073
C1514F	BEREAVEMENT AND REGISTRARS	(861)	-	(215)	(1,076)	25
C1516F	DIGITAL SERVICES ACCESS AND REACH	13,758	-	(4,123)	9,635	(30)
C1518F	RESIDENT CONTACT	297	-	1,720	2,017	579
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	13,582	-	9,305	22,887	69

### STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
DIGITAL OPERATIONS	103.8	94.0	(9.8)
BEREAVEMENT AND REGISTRARS	36.8	35.9	(0.9)
DIGITAL SERVICES ACCESS AND REACH	6.8	7.8	1.0
RESIDENT CONTACT	82.8	57.5	(25.3)
TOTAL FTE STAFF	230.2	195.2	(35.0)

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE
DIVISION: C1510E: CROYDON DIGITAL AND RESIDENT ACCESS

£000's				in Level of	ORIGINAL BUDGET	%
	DESCRIPTION	BUDGET 2021/22	Inflation	re on (A)  * Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
	Employees	£000's 10,227	£000's	£000's (111)	£000's 10,116	<u>%</u> (1)
	Premises related expenditure	55	-	(12)		(22)
	Supplies and Services	10,152	-	172	10,324	2
	Third Party Payments Transfer Payments	13,515	-	(5,251)	8,264	(39) n/a
	Transport related expenditure	46	_	(13)	33	(28)
754 F	Recharges from other services	8	-	39	47	488
37,149 <b>1</b>	TOTAL CONTROLLABLE EXPENDITURE	34,003	-	(5,176)	28,827	n/a
( ) /	Government Grants	-	-		-	n/a
\ /	Other Grants, reimbursements and contributions Customer and Client Receipts	(43) (3,741)	-	13 255	(30) (3,486)	(30) (7)
N 1 2	Interest Receivable	(0,741)	-	-	(3,400)	n/a
(4,534) F	Recharges to other services	(2,204)	-	(220)	(2,424)	10
(9,461)	TOTAL CONTROLLABLE INCOME	(5,988)	-	48	(5,940)	n/a
27,687 N	NET CONTROLLABLE COST	28,015	_	(5,128)	22,887	n/a
21,001		20,0.0		(0,120)	,00.	,
	Capital Charges	164	-	(164)	-	(100)
	ntangible Charges REFCUS	2,717	-	(2,717)	-	(100) n/a
	Corporate support services bought in	(17,314)	-	17,314		(100)
-	TOTAL NON-CONTROLLABLE EXPENDITURE	(14,433)	-	14,433	-	n/a
13,254 N	NET COST OF SERVICE	13,582	-	9,305	22,887	n/a
- (	Contributions to / (from) Earmarked Reserves	_	_	_	_	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	_			-	n/a
						,
13,254	TOTAL NET EXPENDITURE	13,582	-	9,305	22,887	69
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	<u>let - agreed pressures / service demands</u> RO 05:Registrars Growth					00
	RO 09:Registrars Income Shortfall					28 300
	RO 02:Complaints Recharge Growth					300
22/23 RES GR	RO 06:Reversal of 21/22 CDS Saving					290
						290
						290 325
Charles also be added						290
	<u>jet - agreed additional income / savings</u> Contact Centre And Access Croydon - Reduction In Line	Management			,	290 325 943
HWA Sav 17:0	<u>let - agreed additional income / savings</u> Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Re		For Support /	And Maintenal	nce Of Core Ic	290 325 943 (8)
HWA Sav 17:0 REV Sav 26:R RES Sav 24:C	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Red troydon Digital Services Reduction In It Contract Costs D	duced Service		And Maintenal	nce Of Core Id	290 325 943 (8 (30 (100
HWA Sav 17:0 REV Sav 26:R RES Sav 24:0 RES Sav 23:E	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Red croydon Digital Services Reduction In It Contract Costs D extensions Or Procurements Of Core It Contracts	duced Service ue To Smaller		And Maintenar	nce Of Core Id	290 325 943 (8 (30 (100 (150
HWA Sav 17:0 REV Sav 26:R RES Sav 24:0 RES Sav 23:E RES Sav 22:0	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Red troydon Digital Services Reduction In It Contract Costs D extensions Or Procurements Of Core It Contracts troydon Digital Services Large Format Digital Advertising	duced Service ue To Smaller	Workforce	And Maintenar	nce Of Core Id	290 325 943 (8 (30 (100 (150 (45
HWA Sav 17:0 REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Red croydon Digital Services Reduction In It Contract Costs D extensions Or Procurements Of Core It Contracts	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8 (30 (100 (150 (45 (325
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C 22/23 COR SA 22/23 RES SA	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Red troydon Digital Services Reduction In It Contract Costs D extensions Or Procurements Of Core It Contracts froydon Digital Services Large Format Digital Advertising forrection Of Reliance On Capital Funding For Business av 09:Rationalisation of software applications and contra av 13:Increase Croydon Digital Service capitalisation	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8 (30 (100 (150) (45 (325 (750) (510)
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 26:C RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Recroydon Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts Foroydon Digital Services Large Format Digital Advertising for Procurements of Core It Contracts Advertising For Business of Core It Contracts Core It Core It Contracts Core It	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8 (30 (100 (150 (45 (325 (750 (510
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Red troydon Digital Services Reduction In It Contract Costs D extensions Or Procurements Of Core It Contracts froydon Digital Services Large Format Digital Advertising forrection Of Reliance On Capital Funding For Business av 09:Rationalisation of software applications and contra av 13:Increase Croydon Digital Service capitalisation	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8 (30 (100 (150 (45 (325 (750 (510 (97
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c:	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Record of Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts croydon Digital Services Large Format Digital Advertising for Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contrative V 13:Increase Croydon Digital Service capitalisation AV 15:CDS staffing reduction AV 14:Mobile phone reductions AV:TfL Freedom Pass Costs Zoom Video Communications Inc	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8 (30 (100 (150 (45 (750 (510 (97 (38 (4,210
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Record of Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts croydon Digital Services Large Format Digital Advertising for Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contrative V 13:Increase Croydon Digital Service capitalisation AV 15:CDS staffing reduction AV 14:Mobile phone reductions AV:TfL Freedom Pass Costs Zoom Video Communications Inc	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8) (30) (100) (150) (45) (510) (97) (38) (4,210) (5)
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c:	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Record Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business (AV 09:Rationalisation of software applications and contract V 13:Increase Croydon Digital Service capitalisation V 15:CDS staffing reduction V 14:Mobile phone reductions V 14:Mobile phone reductions V:TfL Freedom Pass Costs Zoom Video Communications Inc.	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8) (30) (100) (150) (45) (325) (750) (510) (97) (38) (4,210)
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Gav 22:C RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c: COR SAV13p:	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Rectroydon Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contrative V 13:Increase Croydon Digital Service capitalisation AV 15:CDS staffing reduction AV 14:Mobile phone reductions AV:TIL Freedom Pass Costs  Zoom Video Communications Inc  Exercise Changes  Control Office Control Offic	duced Service ue To Smaller As Usual Work	Workforce			290 325 (8) (30) (100) (150) (45) (510) (97) (38) (4,210) (5) (50) (6,318)
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c: COR SAV13p: Other resource Contract Inflati Budget Alignm	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Recroydon Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts croydon Digital Services Large Format Digital Advertising forrection Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contrative of the Contract of Service Capitalisation AV 13:Increase Croydon Digital Service capitalisation AV 15:CDS staffing reduction AV 14:Mobile phone reductions AV:TfL Freedom Pass Costs  Zoom Video Communications Inc Exercise Contract of the Contract of Cont	duced Service ue To Smaller As Usual Work	Workforce			290 325 (8) (300) (100) (150) (45) (325) (750) (510) (97) (38) (4,210) (5) (50) (6,318)
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c: COR SAV13p: Other resource Contract Inflati Budget Alignm Agreed Perma	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Recordydon Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Forection Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contrative 13:Increase Croydon Digital Service capitalisation AV 15:CDS staffing reduction AV 14:Mobile phone reductions AV:TfL Freedom Pass Costs Zoom Video Communications Incoxxerox  e changes ion nent with Housing (HOU 1.5 - C1324F) anent Virements 2021/22	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8 (30) (100) (150) (45) (325) (750) (510) (97) (38) (4,210) (5) (6,318) 123 20 104
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c: COR SAV13c: Other resource Contract Inflati Budget Alignm Agreed Perma Removed Asse	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Recroydon Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts croydon Digital Services Large Format Digital Advertising forrection Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contrative of the Contract of Service Capitalisation AV 13:Increase Croydon Digital Service capitalisation AV 15:CDS staffing reduction AV 14:Mobile phone reductions AV:TfL Freedom Pass Costs  Zoom Video Communications Inc Exercise Contract of the Contract of Cont	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8) (30) (100) (150) (45) (510) (97) (38) (4,210) (5) (6,318) 123 20 104 (164)
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c: COR SAV13c: Contract Inflati Budget Alignm Agreed Perma Removed Ass Removed Intar	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Rectroydon Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Forection Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contrative 13:Increase Croydon Digital Service capitalisation AV 15:CDS staffing reduction AV 14:Mobile phone reductions AV:TfL Freedom Pass Costs Zoom Video Communications Inc Exercise Service Communications Inc Exercise Service Communications Inc Exercise Service Communications Inc Increase Croydon Digital Service Communications Inc Exercise Service Communications Inc Exercise Service Communications Inc Increase Contract	duced Service ue To Smaller As Usual Work	Workforce			290 325 943 (8) (30) (100) (150) (45) (510) (97) (38) (4,210) (5) (6,318) 123 20 104 (164) (2,717)
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C 22/23 COR SA 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c: COR SAV13c: Contract Inflati Budget Alignm Agreed Perma Removed Ass Removed Intar	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Record Code of Croydon Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business (AV 09:Rationalisation of software applications and contract V 13:Increase Croydon Digital Service capitalisation V 15:CDS staffing reduction V 14:Mobile phone reductions V 14:Mobile phone resultations Incommunications Incommun	duced Service ue To Smaller As Usual Work	Workforce			290 325 (8) (30) (100) (150) (45) (325) (750) (510) (97) (38) (50) (6,318) 123 20 104 (164)
HWA Sav 17:C REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 23:E RES Gro 04:C 22/23 RES SA 22/23 RES SA 22/23 RES SA 22/23 RES SA COR SAV13c: COR SAV13c: Contract Inflati Budget Alignm Agreed Perma Removed Asse Removed Intar Corporate sup	Contact Centre And Access Croydon - Reduction In Line testructure Of Croydon Digital Services To Provide A Record Code of Croydon Digital Services Reduction In It Contract Costs Dixtensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business (AV 09:Rationalisation of software applications and contract V 13:Increase Croydon Digital Service capitalisation V 15:CDS staffing reduction V 14:Mobile phone reductions V 14:Mobile phone resultations Incommunications Incommun	duced Service ue To Smaller As Usual Work	Workforce			290 325 (8) (30) (100) (150) (45) (510) (97) (38) (4,210) (5) (6,318) 123 20 104 (164) (2,717) 17,314

SERVICE: C1512F: DIGITAL OPERATIONS

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22		in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
		(A)	(B)	(C)	(D)	€
£000's 7,430	Employees	£000's 6,081	£000's	£000's (109)	£000's 5,972	% (2)
	Premises related expenditure	-	-	- (.00)	-	n/a
	Supplies and Services	9,745	-	67	9,812	1
	Third Party Payments Transfer Payments	-	-	(1,055)	(1,055)	n/a
	Transport related expenditure		_	_		n/a n/a
	Recharges from other services	-	-	-	-	n/a
16,613	TOTAL CONTROLLABLE EXPENDITURE	15,826	-	(1,097)	14,729	n/a
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(30)	-	- (4E)	(30)	- 41
	Customer and Client Receipts Interest Receivable	(110)	-	(45)	(155)	n/a
	Recharges to other services	(1,723)	-	(510)	(2,233)	30
(3,426)	TOTAL CONTROLLABLE INCOME	(1,863)	-	(555)	(2,418)	n/a
13,187	NET CONTROLLABLE COST	13,963	-	(1,652)	12,311	n/a
	Capital Charges	1				1-
	Intangible Charges	2,717	_	(2,717)	_ [	n/a (100)
-	REFCUS	_,	-	(=,)	-	n/a
(16,292)	Corporate support services bought in	(16,292)	-	16,292	-	(100)
(13,575)	TOTAL NON-CONTROLLABLE EXPENDITURE	(13,575)	-	13,575	-	n/a
(388)	NET COST OF SERVICE	388	_	11,923	12,311	n/a
(000)	HEL COST OF SERVICE	000		,020	12,011	.,,-
I I	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans		-	-		n/a n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(388)	TOTAL NET EXPENDITURE	388	_	11,923	12,311	3,073
, ,	TOTAL NET EXPENDITURE	388	-	11,923	12,311	,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	388	-	11,923	12,311	3,073 £000's
* OTHER VAI		388	-	11,923	12,311	,
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	388	-	11,923	12,311	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	388	-	11,923	12,311	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	388	-	11,923	12,311	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	388	-	11,923	12,311	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	388	-	11,923	12,311	£000's
* OTHER VAI Strategic bud 22/23 RES G	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving	388	-	11,923	12,311	£000's
* OTHER VAI Strategic bud 22/23 RES GI Strategic bud REV Sav 26:F	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings  Restructure Of Croydon Digital Services To Provide A Re	duced Service	For Support /			£000's 325
* OTHER VAI Strategic bud 22/23 RES GI Strategic bud REV Sav 26:F RES Sav 24:0	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings  Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs I	duced Service	For Support /			£000's 325 325 (30) (100)
* OTHER VAI Strategic bud 22/23 RES Gi Strategic bud REV Sav 26:F RES Sav 24:C RES Sav 23:E	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs I	duced Service lue To Smaller	For Support /			£000's 325 325 (30 (100 (150
* OTHER VAI Strategic bud 22/23 RES GI Strategic bud REV Sav 26:F RES Sav 24:C RES Sav 23:E RES Sav 22:C	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs E Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising	duced Service Due To Smaller	For Support / Workforce			£000's 325 325 (30 (100 (150 (45
* OTHER VAI Strategic bud 22/23 RES GI Strategic bud REV Sav 26:R RES Sav 24:C RES Sav 23:E RES Sav 22:C RES Gro 04:C	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs I	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		£000's 325 325 (30) (100) (150) (45) (325)
* OTHER VAI Strategic bud 22/23 RES GI Strategic bud REV Sav 26:F RES Sav 24:C RES Sav 23:E RES Gro 04:C 22/23 COR S 22/23 RES SA	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings  Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs E  Extensions Or Procurements Of Core It Contracts  Croydon Digital Services Large Format Digital Advertising  Correction Of Reliance On Capital Funding For Business  AV 09:Rationalisation of software applications and contra  AV 13:Increase Croydon Digital Service capitalisation	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		£000's  325  (30 (100 (150 (45) (325 (750 (510
*OTHER VAI Strategic bud 22/23 RES GI Strategic bud REV Sav 26:F RES Sav 24:C RES Sav 22:C RES Gro 04:C 22/23 COR S 22/23 RES S/ 22/23 RES S/	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings  Restructure Of Croydon Digital Services To Provide A Recoroydon Digital Services Reduction In It Contract Costs Description of Procurements Of Core It Contracts  Corroydon Digital Services Large Format Digital Advertising  Correction Of Reliance On Capital Funding For Business  AV 09:Rationalisation of software applications and contract  AV 13:Increase Croydon Digital Service capitalisation  AV 15:CDS staffing reduction	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		£000's  325  325  (30 (100 (150) (45) (325 (750) (510) (97
* OTHER VAI Strategic bud 22/23 RES GI 22/23 RES GI REV Sav 26:RES Sav 24:CRES Sav 22:CRES Gro 04:C 22/23 COR S. 22/23 RES S. 22/23 RES S. 22/23 RES S.	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings  Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs E  Extensions Or Procurements Of Core It Contracts  Croydon Digital Services Large Format Digital Advertising  Correction Of Reliance On Capital Funding For Business  AV 09:Rationalisation of software applications and contra  AV 13:Increase Croydon Digital Service capitalisation	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25 325 325 (30 (100 (150 (45 (325 (750) (510 (97
* OTHER VAI Strategic bud 22/23 RES GI 22/23 RES GI REV Sav 26:RES Sav 24:CRES Sav 22:CRES Gro 04:C 22/23 COR S. 22/23 RES S. 22/23 RES S. 22/23 RES S.	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs I Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions Excom Video Communications Inc	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25 325 325 (30 (100 (150 (45 (325 (750 (510) (97 (38 (5)
*OTHER VAI Strategic bud 22/23 RES GI 22/23 RES GI REV Sav 26:F RES Sav 24:C RES Sav 22:C RES Gro 04:C 22/23 COR S 22/23 RES S/ 22/23 RES S/ COR SAV13p COR SAV13p	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs D Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions E.Zoom Video Communications Inc EXERCIC	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25 325 325 (30 (100 (150 (45 (325 (750 (510) (97 (38 (5)
* OTHER VAI Strategic bud 22/23 RES GI Strategic bud 22/23 RES GI REV Sav 24: RES Sav 24: RES Sav 22: RES Gro 04: 22/23 COR S. 22/23 RES S/ 22/23 RES S/ COR SAV130	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs D Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions c:Zoom Video Communications Inc c:Xerox	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		£000's  325  (30 (100 (150 (45 (325 (750 (510 (97 (38 (55 (50) (2,100
* OTHER VAI Strategic bud. 22/23 RES Gi  Strategic bud. 22/23 RES Gi  REV Sav 26: RES Sav 24: RES Sav 22: RES Gro 04: 22/23 RES S/ 22/23 RES S/ 22/23 RES S/ COR SAV13c COR SAV13c Other resourc Contract Infla	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs D Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions E:Zoom Video Communications Inc E:Xerox  See changes tion Copyright Services bought in	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25\$  325  (30) (100) (150) (45) (325) (750) (510) (97) (38) (5) (50) (2,100)  123 16,292
*OTHER VAI Strategic bud. 22/23 RES Gi  Strategic bud. 22/23 RES Gi  REV Sav 26: RES Sav 24: RES Sav 22: RES Gro 04: 22/23 RES S/ 22/23 RES S/ 22/23 RES S/ COR SAV13c COR SAV13c Other resourc Contract Infla	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs E Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 15:CDS staffing reduction AV 14:Mobile phone reductions Existency	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		£000's  325  (30) (100) (150) (45) (510) (97) (38) (5) (50) (2,100)
*OTHER VAI Strategic bud. 22/23 RES Gi  Strategic bud. 22/23 RES Gi  REV Sav 26: RES Sav 24: RES Sav 22: RES Gro 04: 22/23 RES S/ 22/23 RES S/ 22/23 RES S/ COR SAV13c COR SAV13c Other resourc Contract Infla	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs D Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions E:Zoom Video Communications Inc E:Xerox  See changes tion Copyright Services bought in	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25\$ 325 (30)(100)(150)(45)(510)(97)(38)(5)(50)(2,100) 123 16,292
* OTHER VAI Strategic bud. 22/23 RES Gi  Strategic bud. 22/23 RES Gi  REV Sav 26: RES Sav 24: RES Sav 22: RES Gro 04: 22/23 RES S/ 22/23 RES S/ 22/23 RES S/ COR SAV13c COR SAV13c Other resourc Contract Infla	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs D Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions E:Zoom Video Communications Inc E:Xerox  See changes tion Copyright Services bought in	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25\$ 325 (30)(100)(150)(45)(510)(97)(38)(5)(50)(2,100) 123 16,292
* OTHER VAI Strategic bud. 22/23 RES GI Strategic bud. 22/23 RES GI REV Sav 24:0 RES Sav 24:0 RES Sav 22:0 RES Gro 04:0 22/23 RES S/ 22/23 RES S/ 22/23 RES S/ COR SAV13c COR SAV13c Other resourc Contract Infla Corporate sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs D Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions E:Zoom Video Communications Inc E:Xerox  See changes tion Copyright Services bought in	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25 325 (30 (100 (150 (45 (325 (750) (510 (97 (38 (5) (5,10) (2,100)
* OTHER VAI Strategic bud. 22/23 RES Gi  Strategic bud. 22/23 RES Gi  REV Sav 26: RES Sav 24: RES Sav 22: RES Gro 04: 22/23 RES S/ 22/23 RES S/ 22/23 RES S/ COR SAV13c COR SAV13c Other resourc Contract Infla	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs D Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions E:Zoom Video Communications Inc E:Xerox  See changes tion Copyright Services bought in	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25 325 (30 (100 (150 (45 (325 (750) (510 (97 (38 (5) (5,10) (2,100)
* OTHER VAI Strategic bud. 22/23 RES GI Strategic bud. 22/23 RES GI REV Sav 24:0 RES Sav 24:0 RES Sav 22:0 RES Gro 04:0 22/23 RES S/ 22/23 RES S/ 22/23 RES S/ COR SAV13c COR SAV13c Other resourc Contract Infla Corporate sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands RO 06:Reversal of 21/22 CDS Saving  get - agreed additional income / savings Restructure Of Croydon Digital Services To Provide A Re Croydon Digital Services Reduction In It Contract Costs D Extensions Or Procurements Of Core It Contracts Croydon Digital Services Large Format Digital Advertising Correction Of Reliance On Capital Funding For Business AV 09:Rationalisation of software applications and contra AV 13:Increase Croydon Digital Service capitalisation AV 14:Mobile phone reductions E:Zoom Video Communications Inc E:Xerox  See changes tion Copyright Services bought in	duced Service Due To Smaller AS Usual Work	For Support A Workforce	And Maintenar		\$25\$  325  (30) (100) (150) (45) (325) (750) (510) (97) (38) (5) (50) (2,100)  123 16,292

SERVICE: C1514F: BEREAVEMENT AND REGISTRARS

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET	Variations Expenditu Inflation	in Level of ire on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
2021/22	DESCRIPTION	2021/22 (A)	(B)	(C)	2022/23 (D)	CHANGE
£000's		£000's	£000's	£000's	£000's	%
1,541	Employees	1,636	-	- (40)	1,636	-
	Premises related expenditure Supplies and Services	53 379	-	(12) 65	41 444	(23) 17
-	Third Party Payments	-	-	28	28	n/a
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	44	-	(24)	20	(55)
	Recharges from other services	8	-	36	44	450
	TOTAL CONTROLLABLE EXPENDITURE	2,120	-	93	2,213	n/a
(125)	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a n/a
` '	Customer and Client Receipts	(3,589)	-	300	(3,289)	(8)
-	Interest Receivable	-	-	-	-	n/a
(7)	Recharges to other services	-	-	-	-	n/a
(3,419)	TOTAL CONTROLLABLE INCOME	(3,589)	-	300	(3,289)	n/a
(1,139)	NET CONTROLLABLE COST	(1,469)	-	393	(1,076)	n/a
404	0 110	104		(404)		(100)
	Capital Charges Intangible Charges	164	-	(164)	-	(100) n/a
-	REFCUS	[	-		-	n/a
444	Corporate support services bought in	444	-	(444)	-	(100)
608	TOTAL NON-CONTROLLABLE EXPENDITURE	608	-	(608)	-	n/a
(531)	NET COST OF SERVICE	(861)	-	(215)	(1,076)	n/a
		1				,
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a
_	Financing of Capital Expenditure	_	_	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(531)	TOTAL NET EXPENDITURE	(861)	-	(215)	(1,076)	25
		(861)	-	(215)	(1,076)	
* OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(861)	-	(215)	(1,076)	25 £000's
* OTHER VA Strategic bud Growth - Reg	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands gistrars Income	(861)	-	(215)	(1,076)	£000's
* OTHER VA Strategic bud Growth - Reg	RIATIONS IN LEVEL OF EXPENDITURE  lget - agreed pressures / service demands	(861)	-	(215)	(1,076)	£000's
* OTHER VA Strategic bud Growth - Reg	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands gistrars Income	(861)	-	(215)	(1,076)	£000's
* OTHER VA Strategic bud Growth - Reg	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands gistrars Income	(861)	-	(215)	(1,076)	£000's
* OTHER VA Strategic bud Growth - Reg	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands gistrars Income	(861)	-	(215)	(1,076)	£000's
* OTHER VA Strategic bud Growth - Reg	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands gistrars Income	(861)	-	(215)	(1,076)	£000's
* OTHER VA Strategic bud Growth - Reg	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands gistrars Income	(861)	-	(215)	(1,076)	£000's
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  jistrars Income  lic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands gistrars Income	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  jistrars Income  lic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  jistrars Income  lic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  jistrars Income  lic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  jistrars Income  lic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  jistrars Income  lic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  jistrars Income  lic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  jistrars Income  lic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments	(861)	-	(215)	(1,076)	£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments  Iget - agreed additional income / savings					£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Strategic bud  Other resoura Realignment from Other S	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Silic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Cee changes  of Budgets: Premises Related Expenditure, Supplies & Services					£000's 300 28
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Other resource Realignment from Other S Capital Charge	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Iget - agreed additional income / savings  Iget - agreed additional income / savings					£000's 300 28 328
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Other resource Realignment from Other S Capital Charge	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Silic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Cee changes  of Budgets: Premises Related Expenditure, Supplies & Services					£000's 300 28 328
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Other resource Realignment from Other S Capital Charge	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Iget - agreed additional income / savings  Iget - agreed additional income / savings					£000's 300 28 328
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Other resource Realignment from Other S Capital Charge	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Iget - agreed additional income / savings  Iget - agreed additional income / savings					£000's 300 28 328
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Other resource Realignment from Other S Capital Charge	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Iget - agreed additional income / savings  Iget - agreed additional income / savings					£000's 300 28 328
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Other resourc Realignment from Other S Capital Charg	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Iget - agreed additional income / savings  Iget - agreed additional income / savings					£000's 300 28 328
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Other resourc Realignment from Other S Capital Charg	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Iget - agreed additional income / savings  Iget - agreed additional income / savings					£000's 300 28 328 65 (164 (444
* OTHER VA Strategic bud Growth - Reg Growth - Pub  Strategic bud  Other resource Realignment from Other Sc Capital Charg Corporate Su	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  pistrars Income  Ilic Morttuary - Third Party Payments  Iget - agreed additional income / savings  Iget - agreed additional income / savings  Iget - agreed additional income / savings					£000's 300 28 328

SERVICE: C1516F: DIGITAL SERVICES ACCESS AND REACH

Т						
1		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DECORIDATION	BUDGET		re on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22 (A)	Inflation (B)	* Other (C)	2022/23 (D)	CHANGE €
£000's		£000's	£000's	£000's	£000's	%
	Employees	277	-	87	364	31
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	9	-	(3)	6	(33
	Third Party Payments	13,514	-	(4,223)	9,291	(31)
	Transfer Payments Transport related expenditure	-	-	- 12	-	n/a
	Recharges from other services		-	13 3	13 3	n/a n/a
	<del>-</del>	<u> </u>		(4,123)		
	TOTAL CONTROLLABLE EXPENDITURE	13,800	-	(4,123)	9,677	n/a
	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a
I I	Customer and Client Receipts	(42)	_	_	(42)	n/a -
	Interest Receivable	-	_	_	(42)	n/a
	Recharges to other services	-	-	-	-	n/a
(42)	TOTAL CONTROLLABLE INCOME	(42)	-	-	(42)	n/a
13,870	NET CONTROLLABLE COST	13,758	-	(4,123)	9,635	n/a
	Capital Charges	_			-	n/a
	Intangible Charges	] []			-	n/a
	REFCUS		-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
		-				
13,870	NET COST OF SERVICE	13,758	-	(4,123)	9,635	n/a
	Contributions to / (from) Earmarked Reserves	_	_	-	-	n/a
	Contributions to / (from) Capital Reserves:	_	_	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
- '	TOTAL APPROPRIATIONS	-	-	-	-	n/a
13.870	TOTAL NET EXPENDITURE	13.758	_	(4.123)	9.635	(30)
	TOTAL NET EXPENDITURE	13,758	-	(4,123)	9,635	(30)
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	£000's
* OTHER VAF		13,758	-	(4,123)	9,635	
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	13,758	-	(4,123)	9,635	
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost	13,758	-	(4,123)	9,635	£000's - (4,210
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL  Other resourc Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost	13,758	-	(4,123)	9,635	£000's
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL  Other resourc Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost  se changes nent with Housing (HOU 1.5 - C1324F)	13,758	-	(4,123)	9,635	£000's  - (4,210
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL  Other resourc Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost  se changes nent with Housing (HOU 1.5 - C1324F)	13,758	-	(4,123)	9,635	£000's  - (4,210
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL  Other resourc Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost  se changes nent with Housing (HOU 1.5 - C1324F)	13,758	-	(4,123)	9,635	£000's  - (4,210
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL  Other resourc Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost  se changes nent with Housing (HOU 1.5 - C1324F)	13,758	-	(4,123)	9,635	£000's  - (4,210
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL  Other resourc Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost  se changes nent with Housing (HOU 1.5 - C1324F)	13,758	-	(4,123)	9,635	£000's  - (4,210
* OTHER VAF Strategic budg  Strategic budg RES Sav TFL  Other resourc Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost  se changes nent with Housing (HOU 1.5 - C1324F)	13,758	-	(4,123)	9,635	£000's  (4,210  (4,210  20 67
* OTHER VAF Strategic budg  Strategic budg  RES Sav TFL  Other resourc  Budget Alignn	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings Freedom Pass Cost  se changes nent with Housing (HOU 1.5 - C1324F)	13,758	-	(4,123)	9,635	£000's  - (4,210

SERVICE: C1518F: RESIDENT CONTACT

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	DECODINE ION	BUDGET		re on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	<b>€</b> %
	Employees	2,233	- 20003	(89)	2,144	(4)
	Premises related expenditure	2	_	-	2	-
	Supplies and Services	19	-	43	62	226
1,097	Third Party Payments	1	-	(1)	-	(100)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	2	-	(2)	-	(100)
	Recharges from other services	-	-	-	-	n/a
4,343	TOTAL CONTROLLABLE EXPENDITURE	2,257	-	(49)	2,208	n/a
(1,286)	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(13)	-	13	-	(100)
-	Customer and Client Receipts	-	-	-	-	n/a
(1 200)	Interest Receivable Recharges to other services	(481)	-	- 290	(191)	n/a
		` ′	-		` '	(60)
(2,574)	TOTAL CONTROLLABLE INCOME	(494)	-	303	(191)	n/a
4.700	NET CONTROL LABLE COST	4.700		054	0.047	/-
1,769	NET CONTROLLABLE COST	1,763	-	254	2,017	n/a
	Capital Charges	_	_	_	_	n/a
]	Intangible Charges		_	_		n/a
_	REFCUS	_	_	_	_	n/a
(1,466)	Corporate support services bought in	(1,466)	-	1,466	-	(100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	(1,466)	_	1,466	_	n/a
( ) /		( ) /		,		
303	NET COST OF SERVICE	297	_	1,720	2,017	n/a
				-,-=-	_,0	.,,_
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	1	-	n/a
303	TOTAL NET EXPENDITURE	297	-	1,720	2,017	579
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20000
Growth - Rec	harges to other services - Complaints Team					290
						290
	get - agreed additional income / savings					/00
Savings - Em	ployees - Contact Centre					(8)
						/0)
Other resource	ce changes					(8)
	of Budgets - Employees & Supplies & Services					(38)
Minor adjustr						(3)
Other Grants	, reimbursements and contributions - realignment as par	of Gateway bre	eak up			13
Corporate su	pport services bought in					1,466
						1,438
	ER VARIATIONS IN RESOURCE					1,438

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE DIVISION SUMMARY

DIVISION: C1520E : CHIEF PEOPLE OFFICER DIVISION

## **SERVICE DESCRIPTION**

The Human Resources and Organisational Division, led by the Chief People Officer, provides a range of services designed to support the organisation through supporting a workforce that is sustainable, skilled and well-led and allows talent to flourish. The work of the division involves the determination of people strategy, workforce equality, diversity and inclusion, HR policy and procedures, pay and reward, recruitment and selection, workforce monitoring and planning, organisational change, organisational learning and development and employee relations. Through the Finance and HR service centre the division provides HR management information, payroll services and establishment control, provision of support to the One Oracle system; delivery of the Payroll service.	

## MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1522F	HR AND FINANCE SERVICE CENTRE	25	-	690	715	2,760
C1524F	HR CONSULTANCY SUMMARY	-	-	1,008	1,008	n/a
C1526F	HEALTH AND WELLBEING	-	-	248	248	n/a
C1528F	CHIEF PEOPLE OFFICER SUMMARY	(40)	-	151	111	(378)
C1529F	RECRUITMENT RESOURCING	-	-	334	334	n/a
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	(15)	-	2,431	2,416	(16,207)

# STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2021/22 FTE STAFF	_	CHANGE IN FTE FTE STAFF
HR AND FINANCE SERVICE CENTRE HR CONSULTANCY SUMMARY HEALTH AND WELLBEING CHIEF PEOPLE OFFICER SUMMARY RECRUITMENT RESOURCING	15.7 21.7 - 1.0 8.2	15.7 17.1 - 1.0 8.2	(4.6)
TOTAL FTE STAFF	46.5	41.9	(4.6)

FORECAST 2021/22			Variations	in Laval of	ORIGINAL	
I I		ORIGINAL BUDGET	Variations Expenditu		BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
2,733 E	Employees	2,870	-	(425)	2,445	(15)
	Premises related expenditure	-	-	(54)		n/a
	Supplies and Services Third Party Payments	575	_ [	(51)	524	(9) n/a
	ransfer Payments	_	_	_		n/a
	ransport related expenditure	_	_	_	_	n/a
	Recharges from other services	-	-	-	-	n/a
	OTAL CONTROLLABLE EXPENDITURE	3,445	_	(476)	2,969	n/a
	Sovernment Grants	_	_	-	,,,,,,	n/a
	Other Grants, reimbursements and contributions	(216)	-	40	(176)	(19)
	Customer and Client Receipts	(213)	-	-	(213)	-
	nterest Receivable	- 1	-	-	-	n/a
(155) F	Recharges to other services	(208)	-	44	(164)	(21)
(641) <b>T</b>	OTAL CONTROLLABLE INCOME	(637)	-	84	(553)	n/a
2,585 N	NET CONTROLLABLE COST	2,808	-	(392)	2,416	n/a
	2007					
	Capital Charges	-	-	-	-	n/a
	ntangible Charges REFCUS	-	-	-	-	n/a n/a
	Corporate support services bought in	(2,823)	-	2,823		n/a (100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	(2,823)	-	2,823	-	n/a
(=,==)		(=,===)		_,		
(238) N	NET COST OF SERVICE	(15)	-	2,431	2,416	n/a
		0	0	0		
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
1	Contribution to / (from) General Balances	_ [	-	-		n/a
	TOTAL APPROPRIATIONS	_	_	_	_	n/a
(238) <b>T</b>	OTAL NET EXPENDITURE	(15)	-	2,431	2,416	(16,207)
* OTHER VAR	IATIONS IN LEVEL OF EXPENDITURE					£000's
	et - agreed pressures / service demands					2000
RES Gro x:Ado	ditional Hr Capacity To Support Organisational Change					
						5
						5
1						5
						5
						5
						5
						5
						5
	et - agreed additional income / savings					5
22/23 RES SAV	V 18:Reduction growth - replacement for RES GRO 10					5 (207)
22/23 RES SAV						5 (207)
22/23 RES SAV	V 18:Reduction growth - replacement for RES GRO 10					5 (207)
22/23 RES SAV	V 18:Reduction growth - replacement for RES GRO 10					5 (207) (210)
22/23 RES SAV	V 18:Reduction growth - replacement for RES GRO 10					5 (207)
22/23 RES SAV	V 18:Reduction growth - replacement for RES GRO 10					5 (207)
22/23 RES SAV	V 18:Reduction growth - replacement for RES GRO 10					5 (207)
22/23 RES SAV	V 18:Reduction growth - replacement for RES GRO 10					5 (207) (210)
22/23 RES SA\ 22/23 RES SA\	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign					5 (207) (210)
22/23 RES SA\ 22/23 RES SA\ Other resource	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign					(207) (210)
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign  e changes on					(207) (210) (417) 20
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign					(207) (210) (417)
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign  e changes on					(207) (210) (417) 20
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign  e changes on					(207) (210) (417) 20
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign  e changes on					(207° (210°) (210°) (417°)
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign  e changes on					(207° (210°) (210°) (417°)
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign  e changes on					(207 (210 (417 20
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign  e changes on					(207 (210 (417 20 2,823
22/23 RES SA\ 22/23 RES SA\ Other resource Contract Inflatic	V 18:Reduction growth - replacement for RES GRO 10 V 17:HR Whole service redesign  e changes on					(207) (210) (417) 20

SERVICE: C1522F: HR AND FINANCE SERVICE CENTRE

		Longenie				
FORECAST		ORIGINAL BUDGET		in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's	£000's	£000's (109)	£000's 825	% (12)
	Premises related expenditure	- 954	-	(109)	-	(12, n/a
30	Supplies and Services	50	-	(4)	46	(8)
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments Transport related expenditure	-	-	-	-	n/a n/a
	Recharges from other services		-	-	-	n/a
	TOTAL CONTROLLABLE EXPENDITURE	984	-	(113)	871	n/a
_	Government Grants	_	-	-	-	n/a
(256)	Other Grants, reimbursements and contributions	(196)	-	40	(156)	(20)
-	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable Recharges to other services	-	-	-	-	n/a n/a
	TOTAL CONTROLLABLE INCOME	(196)		40	(156)	n/a
(230)	TOTAL CONTROLLABLE INCOME	(190)		40	(130)	11/6
699	NET CONTROLLABLE COST	788	-	(73)	715	n/a
_	Capital Charges		-	_	-	n/a
_	Intangible Charges	_	_	_	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(763)	-	763	-	(100)
(763)	TOTAL NON-CONTROLLABLE EXPENDITURE	(763)	-	763	-	n/a
(64)	NET COST OF SERVICE	25	-	690	715	n/a
	Contributions to / (from) Earmarked Reserves		_	-		n/a
_	Contributions to / (from) Capital Reserves:		-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(64)	TOTAL NET EXPENDITURE	25	-	690	715	2,760
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
I						
Ctrat: '						-
	get - agreed additional income / savings AV 17 HR Whole service redesign					
	<u>get - agreed additional income / savings</u> AV 17:HR Whole service redesign					
						(81)
22/23 RES S.	AV 17:HR Whole service redesign					(81)
Other resource	AV 17:HR Whole service redesign  te changes					(81)
Other resource Contract Infla Transfer of be	e changes tion udget within division (see ACE 3.4 and ACE 3.6)					(81) (81)
Other resource Contract Infla Transfer of be	AV 17:HR Whole service redesign  te changes					(81) (81)
Other resource Contract Infla Transfer of be	e changes tion udget within division (see ACE 3.4 and ACE 3.6)					(81) (81) 13 (5)
Other resource Contract Infla Transfer of be	e changes tion udget within division (see ACE 3.4 and ACE 3.6)					(81) (81) 13 (5)
Other resource Contract Infla Transfer of be	e changes tion udget within division (see ACE 3.4 and ACE 3.6)					(81 (81 13 (5
Other resource Contract Infla Transfer of be	e changes tion udget within division (see ACE 3.4 and ACE 3.6)					(81) (81)
Other resource Contract Infla Transfer of be	e changes tion udget within division (see ACE 3.4 and ACE 3.6)					(81) (81) 13 (5) 763
Other resource Contract Infla Transfer of be	e changes tion udget within division (see ACE 3.4 and ACE 3.6)					(81) (81) 13 (5) 763

SERVICE: C1524F: HR CONSULTANCY SUMMARY

ED00's   COO's   COO			ODIONA	V · · ·	in Land C	ODION	
2021/12   DESCRIPTION	FORECAST		1	l			0/2
COUDY   COUPY   COUP		DESCRIPTION					CHANGE
E000's   E000's   E000's   E000's   E000's   E000's   E000's   C00's   E000's   C00's   C00'	2021/22	22001 1.0.1		l			
Premises related expenditure	£000's						%
(32) Supplies and Services 32 - (11) 31 (0) 1			1,384	-	(363)	1,021	(26)
Third Party Payments Transport related expenditure 9 Recharges from other services - 1.239 TOTAL CONTROLLABLE EXPENDITURE 1.239 TOTAL CONTROLLABLE EXPENDITURE 1.241 TOTAL CONTROLLABLE EXPENDITURE 1.251 TOTAL CONTROLLABLE EXPENDITURE 1.252 TOTAL CONTROLLABLE EXPENDITURE 1.252 TOTAL CONTROLLABLE EXPENDITURE 1.252 TOTAL CONTROLLABLE EXPENDITURE 1.253 TOTAL CONTROLLABLE INCOME 1.255 TOTAL CONTROLLABLE INCOME 1.255 TOTAL CONTROLLABLE COST 1.256 TOTAL CONTROLLABLE EXPENDITURE 1.256 TOTAL CONTROLLABLE EXPENDITURE 1.257 TOTAL CONTROLLABLE EXPENDITURE 1.258 TOTAL CONTROLLABLE EXPENDITURE 1.258 TOTAL COST OF SERVICE 1.258 TOTAL COST OF			-	-	-	-	n/a
Transfer Payments			32	-	(1)	31	(3)
- Transport related expenditure			-	-	-		n/a
9 Recharges from other services			-	-	-	-	
1,239   TOTAL CONTROLLABLE EXPENDITURE			_	_	_	_	
Contributions to / (from) Services Bought in (1,328)			1 /16		(264)	4.052	
- Other Grants, reimbursements and contributions			1,410	-	(364)	1,052	-
Customer and Client Receipts	-			-	-		n/a
Interest Receivable	-			-	-		
(44) Recharges to other services (88) - 44 (44) (55 (44) TOTAL CONTROLLABLE INCOME (88) - 44 (44) m. (44) m. (44) TOTAL CONTROLLABLE COST 1,328 - (320) 1,008 m. (44)	_	·		_	_	_	
(44)   TOTAL CONTROLLABLE INCOME   (88)	(44)			_	44	(44)	(50
1,195 NET CONTROLLABLE COST  1,328 - (320) 1,008 nn  - Capital Charges			` '				,
- Capital Charges	(44)	TOTAL CONTROLLABLE INCOME	(00)	_	44	(44)	11/6
- Capital Charges	4.405	WET CONTROLL AD I T COST	1 000		(000)	4 000	,
Intangible Charges	1,195	NET CONTROLLABLE COST	1,328	-	(320)	1,008	n/a
Intangible Charges		0 "110	1	ı	ı		,
REFCUS				-	-		n/a
(1.328)   Corporate support services bought in   (1.328)			_	_	-		n/a
(1.328) TOTAL NON-CONTROLLABLE EXPENDITURE (1.328) - 1,328 - nn  (133) NET COST OF SERVICE 1,008 1,008 nn  - Contributions to / (from) Earmarked Reserves 1,008 1,008 nn  - Contributions to / (from) Earmarked Reserves: 1,008 1,008 nn  - Contributions to / (from) Earmarked Reserves: nn  - Financing of Capital Expenditure nn  - Provision for Repayment of External Loans nn  - Contribution to / (from) Earmarked Reserves:			(1 328)	_	1 328		
(133) NET COST OF SERVICE 1,008 1,008 ni  - Contributions to / (from) Earmarked Reserves 1,008 1,008 ni  - Contributions to / (from) Capital Reserves:			, , ,	_		-	
- Contributions to / (from) Earmarked Reserves	(1,328)	TOTAL NON-CONTROLLABLE EXPENDITURE	(1,328)	-	1,328	-	n/a
- Contributions to / (from) Earmarked Reserves			ı	I			
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS FOR T	(133)	NET COST OF SERVICE	-	-	1,008	1,008	n/a
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances  TOTAL APPROPRIATIONS FOR T							
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
- Provision for Repayment of External Loans			-	-	-	-	n/a
- Contribution to / (from) General Balances			-	-	-	-	n/a
TOTAL APPROPRIATIONS				_			
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  *OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  RES Gro x:Additional Hr Capacity To Support Organisational Change  Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,334				_	_		
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  RES Gro x:Additional Hr Capacity To Support Organisational Change  Strategic budget - agreed additional income / savings  22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10  22/23 RES SAV 17:HR Whole service redesign  (12a  Other resource changes  Transfer of budget within division (see ACE 3.4 and ACE 3.6)  Corporate support services bought in  1,336	-	TOTAL APPROPRIATIONS	-	-	-	-	11/2
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  RES Gro x:Additional Hr Capacity To Support Organisational Change  Strategic budget - agreed additional income / savings  22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10  22/23 RES SAV 17:HR Whole service redesign  (12a  Other resource changes  Transfer of budget within division (see ACE 3.4 and ACE 3.6)  Corporate support services bought in  1,336			•				
Strategic budget - agreed pressures / service demands RES Gro x:Additional Hr Capacity To Support Organisational Change  Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,336	(400)						,
Strategic budget - agreed pressures / service demands RES Gro x:Additional Hr Capacity To Support Organisational Change  Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,336	(133)	TOTAL NET EXPENDITURE	-	-	1,008	1,008	n/a
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,334	, ,		-	-	1,008	1,008	
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,334	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-	-	1,008	1,008	
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  (33)  1,336	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  (33)  1,336	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  (33)  1,336	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  (33)  1,336	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  (33)  1,336	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  (33)  1,336	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  (33)  1,336	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
Strategic budget - agreed additional income / savings 22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  (33)  1,336	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
22/23 RES SAV 18:Reduction growth - replacement for RES GRO 10 22/23 RES SAV 17:HR Whole service redesign  (124  Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	1,008	1,008	£000's
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,326	* OTHER VAI Strategic bud RES Gro x:Ad	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ditional Hr Capacity To Support Organisational Change	-	-	1,008	1,008	£000's
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ditional Hr Capacity To Support Organisational Change	-	-	1,008	1,008	£000's
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10	-	-	1,008	1,008	£000's 5
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10	-	-	1,008	1,008	£000's 5
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10	-	-	1,008	1,008	£000's 5
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10	-	-	1,008	1,008	£000's 5
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10	-	-	1,008	1,008	£000's 5
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10	-	-	1,008	1,008	£000's 5
Other resource changes Transfer of budget within division (see ACE 3.4 and ACE 3.6) Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10	-	-	1,008	1,008	£000's 5
Transfer of budget within division (see ACE 3.4 and ACE 3.6)  Corporate support services bought in  1,328	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10	-	-	1,008	1,008	£000's 5 (207 (124
Corporate support services bought in 1,326	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S, 22/23 RES S,	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Iditional Hr Capacity To Support Organisational Change get - agreed additional income / savings AV 18:Reduction growth - replacement for RES GRO 10 AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 (207 (124
1,334	* OTHER VAI Strategic bud RES Gro x:Ad Strategic bud 22/23 RES S, 22/23 RES S,	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 5 (207 (124
	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 (207 (124
	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 (207' (124)
	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 (207' (124)
	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 (207 (124
	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 (207 (124
	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 (207 (124
	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	_	_	1,008	1,008	£000's 5 (207 (124
TOTAL OTHER VARIATIONS IN RESOURCE	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	£000's 5 (207 (124 (331 6 1,328
	* OTHER VAI Strategic bud RES Gro x:Ad  Strategic bud 22/23 RES S 22/23 RES S Other resourd Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Iditional Hr Capacity To Support Organisational Change  get - agreed additional income / savings  AV 18:Reduction growth - replacement for RES GRO 10  AV 17:HR Whole service redesign	-	-	1,008	1,008	

SERVICE: C1526F: HEALTH AND WELLBEING

		OBICINIAL	Menin!	in Lavet C	ODIONA	
FORECAST		ORIGINAL BUDGET		in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
43	Employees	-	-	51	51	n/a
318	Premises related expenditure Supplies and Services	359	-	(46)	313	n/a (13
	Third Party Payments	359	_	(40)		n/a
	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
361	TOTAL CONTROLLABLE EXPENDITURE	359	-	5	364	n/a
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions		-	-		n/a
	Customer and Client Receipts Interest Receivable	(116)	-	-	(116)	/-
	Recharges to other services		-	-	-	n/a n/a
	TOTAL CONTROLLABLE INCOME	(116)		_	(116)	n/a
(124)	TOTAL CONTROLLABLE INCOME	(110)	-		(110)	11/6
237	NET CONTROLLABLE COST	243	_	5	248	n/a
237	NET CONTROLLABLE COST	243	-	5	240	II/a
	Capital Charges	_		_	_	n/a
	Intangible Charges	_	_ [	_	_	n/a
-	REFCUS	-	-	-	-	n/a
(243)	Corporate support services bought in	(243)	-	243	-	(100)
(243)	TOTAL NON-CONTROLLABLE EXPENDITURE	(243)	-	243	-	(100)
(6)	NET COST OF SERVICE	-	-	248	248	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
_	Contribution to / (from) General Balances	-	-	_	-	n/a
_	TOTAL APPROPRIATIONS	_	_	_	_	n/a
	TO TAL AFFROFRIATIONS	-	-		_	11/6
(6)	TOTAL NET EXPENDITURE	_	_	248	248	n/a
(0)	TOTAL NET EXPENDITORE	_	-	240	240	11/6
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
Strategic hud	get - agreed additional income / savings					-
Sualegic buu	gor agreed additional moonie / saviligs					
						-
Other resource	ce changes					
Contract Infla						5
Corporate su	pport services bought in					243
						248
						240
TOTAL ST	ER VARIATIONS IN RESOURCE					248

SERVICE: C1528F: CHIEF PEOPLE OFFICER SUMMARY

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	% CHANGE
	2_55.tt. 1.5.t	(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	137	-	(6)	131	(4
	Supplies and Services		-	-	_	n/a n/a
	Third Party Payments	_	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
	TOTAL CONTROLLABLE EXPENDITURE	137	-	(6)	131	n/a
	Government Grants	- (20)	-	-	-	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	(20)	-	-	(20)	- n/a
	Interest Receivable		_	_	-	n/a
	Recharges to other services	_	-	-	-	n/a
	TOTAL CONTROLLABLE INCOME	(20)	-	-	(20)	n/a
111	NET CONTROLLABLE COST	117	-	(6)	111	n/a
	Capital Charges	_	_	_	-	n/a
	Intangible Charges	-	_	_	-	n/a
-	REFCUS	-	-	-	-	n/a
(157)	Corporate support services bought in	(157)	-	157	-	(100
(157)	TOTAL NON-CONTROLLABLE EXPENDITURE	(157)	-	157	-	n/a
(46)	NET COST OF SERVICE	(40)	_	151	111	n/a
(40)	NET COST OF SERVICE	(40)		101		11/6
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	_		-		
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(46)	TOTAL NET EXPENDITURE	(40)	_	151	111	(378
		(40)		131		(370
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE	(40)		131		
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(40)	-	151		£000's
		(40)	-	151		
		(40)	-	131		
		(40)	-	191		
		(40)		191		
		(40)		191		
		(40)	-	191		
		(40)	-	191		
		(40)	-	191		£000's
Strategic bud	get - agreed pressures / service demands	(40)		191		
Strategic bud		(40)		131		£000's
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings	(40)		191		£000's
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings	(40)		191		£000's
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings	(40)		191		£000's
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings	(40)		191		£000's
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings	(40)		191		£000's
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings	(40)		191		£000's
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings	(40)				£000's
Strategic bud Strategic bud 22/23 RES SA	get - agreed pressures / service demands  get - agreed additional income / savings  AV 17:HR Whole service redesign	(40)				£000's
Strategic budden Strategic budden 22/23 RES SA	get - agreed pressures / service demands  get - agreed additional income / savings  AV 17:HR Whole service redesign	(40)				£000's
Strategic budden Strate	get - agreed pressures / service demands  get - agreed additional income / savings  AV 17:HR Whole service redesign					£000's  - (5
Strategic budden Strate	get - agreed pressures / service demands  get - agreed additional income / savings AV 17:HR Whole service redesign  se changes addet within division (see ACE 3.4 and ACE 3.6)	(40)				£000's  - (5
Strategic budden Strate	get - agreed pressures / service demands  get - agreed additional income / savings AV 17:HR Whole service redesign  se changes addet within division (see ACE 3.4 and ACE 3.6)					£000's  - (5
Strategic budden Strate	get - agreed pressures / service demands  get - agreed additional income / savings AV 17:HR Whole service redesign  se changes addet within division (see ACE 3.4 and ACE 3.6)					£000's  - (5
Strategic budden Strate	get - agreed pressures / service demands  get - agreed additional income / savings AV 17:HR Whole service redesign  se changes addet within division (see ACE 3.4 and ACE 3.6)					£000's
Strategic budden Strate	get - agreed pressures / service demands  get - agreed additional income / savings AV 17:HR Whole service redesign  se changes addet within division (see ACE 3.4 and ACE 3.6)					£000's
Strategic budden Strate	get - agreed pressures / service demands  get - agreed additional income / savings AV 17:HR Whole service redesign  se changes addet within division (see ACE 3.4 and ACE 3.6)					£000's  - (5) (5)
Strategic budden Strate	get - agreed pressures / service demands  get - agreed additional income / savings AV 17:HR Whole service redesign  se changes addet within division (see ACE 3.4 and ACE 3.6)					£000's

SERVICE: C1529F: RECRUITMENT RESOURCING

		Lonionia	I 17 : ::		00100000	T
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
392	Employees	415	-	2	417	0
1/17	Premises related expenditure Supplies and Services	134	_	-	134	n/a -
-	Third Party Payments	- 154	_	_	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
540	TOTAL CONTROLLABLE EXPENDITURE	549	-	2	551	n/a
-	Government Grants	-	-	-	-	n/a
(90)	Other Grants, reimbursements and contributions Customer and Client Receipts	(97)	-	-	(97)	n/a
	Interest Receivable	(31)	_	_	(97)	n/a
	Recharges to other services	(120)	-	-	(120)	-
(197)	TOTAL CONTROLLABLE INCOME	(217)	-	_	(217)	n/a
, ,		, ,			, ,	
343	NET CONTROLLABLE COST	332	-	2	334	n/a
	0	1	·			,
-	Capital Charges Intangible Charges	_	-	-	-	n/a n/a
_	REFCUS	]	_	_	_	n/a
(332)	Corporate support services bought in	(332)	-	332	_	(100)
(332)	TOTAL NON-CONTROLLABLE EXPENDITURE	(332)	-	332	_	n/a
. , ,						
11	NET COST OF SERVICE	-	-	334	334	n/a
	Contributions to / (from) Earmarked Reserves	l -	l .		_	n/a
_	Contributions to / (from) Capital Reserves:	]		_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	-	-	_	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
11	TOTAL NET EXPENDITURE	_	_	334	334	n/a
	TO THE TEXT EXISTING			001	001	11/0
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
	1 186 11 7 1					-
Strategic bud	get - agreed additional income / savings					
						-
Other resource Contract Infla						_
-	ition pport services bought in					2 332
Joi porate su	FF-1. 501 11000 504911 III					332
İ						
						334
TOTAL OTUI	ER VARIATIONS IN RESOURCE					334 334

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE **DIVISION SUMMARY** 

DIVISION: C1530E: POLICY, PROGRAMMES AND PERFORMANCE

### **SERVICE DESCRIPTION**

Policy, Programmes & Performance is a new division created through the council restructure in 2021/22.

- A range of key corporate functions are brought together under the following service areas:

  Business Intelligence & Performance: Capturing data from across the organisation and from external sources, analysing this to provide knowledge and insight that supports effective decision making and service delivery
- Communications & Engagement: Coordinating and delivering communications activities and campaigns to a wide range of internal and external stakeholders, to secure Croydon's reputation both locally and nationally as a fantastic place to live, work, learn and visit
- Elections and Civic Offices: Coordinating the delivery of elections that underpin the democratic mandate of the Council. The service also supports the Civic Mayor and Her Majesty's Coroner.
- Leader/Mayor's Office: Supporting the Leader/Mayor and their Cabinet in their roles, including engagement and case work, and coordinating briefings and facilitating effective political decision making
- Programme Management Office: Developing, managing and delivering an organisational change programme, supporting the MTFS and Croydon renewal plan, and supporting effective project and programme delivery and assurance across the Council.
- Resilience: working across the organisation and with partner organisations to ensure civil emergency preparedness, response and recovery and supporting the organisation to have effective business continuity plans in place
- Strategy & Policy: Developing and coordinating the organisation's corporate strategy and policy, ensuring that there is clarity and focus on key priorities and deliverables aligned to our statutory duties and the democratic mandate of the Administration.
- Voluntary & Community Sector Liaison: providing knowledge, insight and partnership working with the voluntary sector, including supporting VCS funding and commissioning and community property assets. Supporting statutory requirements of the Localism Act 2011.

#### **MOVEMENT IN NET EXPENDITURE**

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1532F	BUSINESS INTELLIGENCE AND PERFORMANCE	(69)	-	1,379	1,310	(1,999)
C1534F	COMMUNITIES AND POLICY	314	-	1,276	1,590	406
C1536F	COMMUNITY AND VOLUNTARY SECTOR	3,344	-	(2,494)	850	(75)
C1538F	LEADER AND CABINET OFFICE	303	-	239	542	79
C1558F	MAYOR'S OFFICE, ELECTIONS AND CORONERS	3,268	-	(2,190)	1,078	(67)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	7.400		(4.700)	5.070	(25)
	IIVIAL NEI EAPENDIIUKE	7 160		(1 790)	5 3 7 0	1776

## STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
BUSINESS INTELLIGENCE AND PERFORMANCE	21.5	20.5	(1.0)
COMMUNITIES AND POLICY	24.0	18.0	(6.0)
COMMUNITY AND VOLUNTARY SECTOR	-	-	-
LEADER AND CABINET OFFICE	3.0	4.0	1.0
MAYOR'S OFFICE, ELECTIONS AND CORONERS	5.0	6.5	1.5
TOTAL FTE STAFF	53.5	49.0	(4.5)

	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)	Variations Expenditu Inflation (B)	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,185		394	3,579	12
	Premises related expenditure Supplies and Services	3 238	-	(1) 6	2 244	(33)
	Third Party Payments	3,209	-	(540)	2,669	(17)
(243)	Transfer Payments	· -	-	- '	-	n/a
	Transport related expenditure	3	-	-	3	-
	Recharges from other services	28	-	- (4.44)	28	-
,	TOTAL CONTROLLABLE EXPENDITURE	6,666	-	(141)	6,525	n/a
	Government Grants Other Grants, reimbursements and contributions	-	-	(502)	(502)	n/a n/a
\ /	Customer and Client Receipts	_	_	(302)	(302)	n/a
1	Interest Receivable	-	-	-	-	n/a
(696)	Recharges to other services	(595)	-	(58)	(653)	10
(935)	TOTAL CONTROLLABLE INCOME	(595)	-	(560)	(1,155)	n/a
5,685	NET CONTROLLABLE COST	6,071	-	(701)	5,370	n/a
	Capital Charges	-	-	-	- 1	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	576	-	(576)	-	(100)
513	Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE	513 1,089	-	(513) (1,089)	-	(100) n/a
1,009	TOTAL NON-CONTROLLABLE EXPENDITURE	1,000	_	(1,009)	-	TI/C
6,774	NET COST OF SERVICE	7,160	-	(1,790)	5,370	n/a
	Contributions to / (from) Earmarked Reserves	- 1	-	-	- 1	n/a
1	Contributions to / (from) Capital Reserves:	-	_	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
						.,,
6,774	TOTAL NET EXPENDITURE	7,160	-	(1,790)	5,370	(25)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					000
	rm 13:Additional Mayoral Election Costs					
						330 240
						240
Strategic bud	get - agreed additional income / savings					
	get - agreed additional income / savings Community Safety Fund Reduction					570
RES Sav 20:0 Seth A 2:Cos	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum					570
RES Sav 20:0 Seth A 2:Cos 22/23 ACE SA	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets					570 (400) (650) (147)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE SA	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum	n				570 (400) (650)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE SA	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets	n				570 (400) (650) (147)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE SA	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets	n				570 (400) (650) (147)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE SA	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets	1				570 (400) (650) (147)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE SA	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets	1				570 (400) (650) (147) (20)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE SA	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation	1				570 (400) (650) (147)
RES Sav 20:0 Seth A 2:Cosi 22/23 ACE S/ 22/23 O/S Fo Other resourc Contract Infla	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation the changes techanges					570 (400) (650) (147) (20)
RES Sav 20:0 Seth A 2:Cosi 22/23 ACE S/ 22/23 O/S Fo Other resourc Contract Infla Transfer of Co	Community Safety Fund Reduction  t Of Directly Elected Mayor Referendum  AV 01:Reduction in By-Election Cost Budgets  rm 07:Saving through online engagement and consultation  the changes  tion  proners Income budget from Insurance Anti-Fraud and Ris		3)			570 (400) (650) (147) (20) (1,217) 48 (102)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE S/ 22/23 O/S Fo  Other resourc Contract Infla Transfer of C/ Corporate sup	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation  ee changes tion proners Income budget from Insurance Anti-Fraud and Risport services bought in		3)			570 (400) (650) (147) (20) (1,217) 48 (102) (513)
RES Sav 20:0 Seth A 2:Cosi 22/23 ACE S/ 22/23 O/S Fo Other resourc Contract Infla Transfer of Co	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation  ee changes tion proners Income budget from Insurance Anti-Fraud and Risport services bought in		3)			570 (400) (650) (147) (20) (1,217) 48 (102)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE S/ 22/23 O/S Fo  Other resourc Contract Infla Transfer of C/ Corporate sup	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation  ee changes tion proners Income budget from Insurance Anti-Fraud and Risport services bought in		3)			570 (400) (650) (147) (20) (1,217) 48 (102) (513)
RES Sav 20:0 Seth A 2:Cosi 22/23 ACE S/ 22/23 O/S Fo Other resourc Contract Infla Transfer of C/ Corporate sup	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation  ee changes tion proners Income budget from Insurance Anti-Fraud and Risport services bought in		3)			570 (400) (650) (147) (20) (1,217) 48 (102) (513)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE S/ 22/23 O/S Fo  Other resourc Contract Infla Transfer of C/ Corporate sup	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation  ee changes tion proners Income budget from Insurance Anti-Fraud and Risport services bought in		3)			240 570 (400) (650) (147) (20) (1,217) 48 (102) (513)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE S/ 22/23 O/S Fo  Other resourc Contract Infla Transfer of C/ Corporate sup	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation  ee changes tion proners Income budget from Insurance Anti-Fraud and Risport services bought in		3)			570 (400) (650) (147) (20) (1,217) 48 (102) (513)
RES Sav 20:0 Seth A 2:Cos 22/23 ACE S/ 22/23 O/S Fo  Other resourc Contract Infla Transfer of Co Corporate sup REFCUS Wri	Community Safety Fund Reduction t Of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets rm 07:Saving through online engagement and consultation  ee changes tion proners Income budget from Insurance Anti-Fraud and Risport services bought in		3)			570 (400) (650) (147) (20) (1,217) 48 (102) (513) (576)

# SERVICE: C1532F: BUSINESS INTELLIGENCE AND PERFORMANCE

£000's   £000's   £000's   £000's   £000's   £000's	FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
Premises related expenditure   -   -   -     -			£000's			£000's	%
68   Supplies and Services   54	1,319	Employees  Promises related expanditure	1,370	-	-	1,370	
- Third Party Payments	69		54	_	1	- 55	
Transport related expenditure     -   n/a	-		-	-	-	-	n/a
3   Recharges from other services   -   -     1,425	-		-	-	-	-	
1,331   TOTAL CONTROLLABLE EXPENDITURE	3			_	_	-	
- Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Interest Receivable (183) TOTAL CONTROLLABLE INCOME (115) -			1,424	-	1	1,425	
Customer and Client Receiptis   -   -   -	-		-	-	-	-	n/a
Interest Receivable	-		-	-	-	-	n/a
(183) Recharges to other services (115) (115) - (1	_		_	_	_	-	
1,208   NET CONTROLLABLE COST	(183)		(115)	-	-	(115)	
- Capital Charges	(183)	TOTAL CONTROLLABLE INCOME	(115)	-	-	(115)	n/a
- Capital Charges			1	<u> </u>			,
Intangible Charges	1,208	NET CONTROLLABLE COST	1,309	-	1	1,310	n/a
REFCUS	-	'	-	-	-	-	n/a
(1,378)   Corporate support services bought in   (1,378)   - 1,378   - (100)     (1,378)   TOTAL NON-CONTROLLABLE EXPENDITURE   (1,378)   - 1,378   - 1,378   - 1,378     (170)   NET COST OF SERVICE   (69)   - 1,379   1,310   n/a     -   Contributions to / (from) Earmarked Reserves     -   n/a     -   Contributions to / (from) Capital Reserves     -   n/a     -   Financing of Capital Expenditure     -   n/a     -   Provision for Repayment of External Loans   -   -   n/a     -   Contribution to / (from) General Balances   -   -   n/a     -   TOTAL APPROPRIATIONS   -   -     n/a     -   TOTAL APPROPRIATIONS   -   -     1,379   1,310   (1,998)  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE   (69)   -   1,379   1,310   (1,998)  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE   E000's    **Strategic budget - agreed additional income / savings   -	-		-	-	-		
(1,378)   TOTAL NON-CONTROLLABLE EXPENDITURE   (1,378)   -   1,378   -	(1.378)		(1.378)	_	1 378		
(170) NET COST OF SERVICE  (69) - 1,379 1,310 n/a  - Contributions to / (from) Earmarked Reserves							` ,
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Capital Reserves: - India  (170) TOTAL NET EXPENDITURE (69) - 1,379 1,310 (1.999)  **OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  - Contribution to / (from) Capital Reserves: - Cont	,						
- Contributions to / (from) Capital Reserves:	(170)	NET COST OF SERVICE	(69)	-	1,379	1,310	n/a
- Contributions to / (from) Capital Reserves:	_	Contributions to / (from) Earmarked Reserves	T -	-	-	-	n/a
- Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	Contributions to / (from) Capital Reserves:	-	-	-	-	
- Contribution to / (from) General Balances			-	-	-	-	
TOTAL APPROPRIATIONS	-			-			
(170) TOTAL NET EXPENDITURE (69) - 1,379 1,310 (1,999)  *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands.  Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1,378  Corporate support services bought in 1,378		·	<del>-</del>	_	-	-	
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1,378	l <u>-</u>	TOTAL APPROPRIATIONS	I -	-	_	_	l n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378		TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	(170)		1	<u> </u>	1,379	1,310	
Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	. ,	TOTAL NET EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999)
Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999)
Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999)
Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999)
Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999)
Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999)
Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999)
Strategic budget - agreed additional income / savings  Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999)
Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1	<u> </u>	1,379	1,310	(1,999) £000's
Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	<u> </u>	1,379	1,310	(1,999) £000's
Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	<u> </u>	1,379	1,310	(1,999) £000's
Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	<u> </u>	1,379	1,310	(1,999) £000's
Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	<u> </u>	1,379	1,310	(1,999) £000's
Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	<u> </u>	1,379	1,310	(1,999) £000's
Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	<u> </u>	1,379	1,310	(1,999) £000's
Other resource changes Contract Inflation 1 Corporate support services bought in 1,378	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	<u> </u>	1,379	1,310	(1,999) £000's
Contract Inflation Corporate support services bought in  1,378	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1	<u> </u>	1,379	1,310	(1,999) £000's
Corporate support services bought in 1,378  1,379	* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	(1,999) £000's
1,379	* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	(1,999) £000's
	* OTHER VA Strategic bud  Strategic bud  Other resours Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	(1,999) £000's
	* OTHER VA Strategic bud  Strategic bud  Other resours Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	(1,999) £000's
	* OTHER VA Strategic bud  Strategic bud  Other resours Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	(1,999) £000's
	* OTHER VA Strategic bud  Strategic bud  Other resours Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	(1,999) £000's
	* OTHER VA Strategic bud  Strategic bud  Other resours Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	(1,999) £000's
TOTAL OTHER VARIATIONS IN RESOURCE 4 279	* OTHER VA Strategic bud  Strategic bud  Other resours Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	(1,999) £000's
	* OTHER VA Strategic bud  Strategic bud  Other resours Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1	<u> </u>	1,379	1,310	£000's

 ${\small \hbox{DIVISION: } \textbf{C1530E: POLICY, PROGRAMMES AND PERFORMANCE}}$ 

SERVICE: C1534F : COMMUNITIES AND POLICY

E08=5:-:		ORIGINAL	Variations		ORIGINAL	2.
FORECAST	DECODIDATION	BUDGET	Expenditu Inflation		BUDGET	% CHANGE
2021/22	DESCRIPTION	2021/22 (A)	(B)	* Other (C)	2022/23 (D)	CHANGE €
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,241	-	58	1,299	5
-	Premises related expenditure	- 1	-	-	-	n/
	Supplies and Services	16	-	(1)	15	(6
	Third Party Payments	348	-	(14)	334	(4
	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	- 1	-	-	-	n/
` '	Recharges from other services	-	-	-	-	n/
1,373	TOTAL CONTROLLABLE EXPENDITURE	1,605	-	43	1,648	n/
-	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions	-	-	-	-	n/
	Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable	-	-			n/
(33)	Recharges to other services	-	-	(58)	(58)	n/
(35)	TOTAL CONTROLLABLE INCOME	-	-	(58)	(58)	n/
1,338	NET CONTROLLABLE COST	1,605	-	(15)	1,590	n,
,		,		, ,	,	
_	Capital Charges	-	-	-	-	n/
	Intangible Charges	_	_	-	_	n/
	REFCUS	_	_	-	-	n/
(1,291)	Corporate support services bought in	(1,291)	-	1,291	-	(100
	TOTAL NON-CONTROLLABLE EXPENDITURE	(1,291)	_	1,291	-	n/
(1,201)	TOTAL NON CONTROLLABLE DAI ENDITORE	(1,201)		.,20.		
47	NET COST OF SERVICE	314		1,276	4.500	
41	NET COST OF SERVICE	314	-	1,270	1,590	n/
	Contributions to / (from) Earmarked Reserves	1	1			
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans	_	-	-	-	n/a
	Contribution to / (from) General Balances	_	_ [	-	_	n/a n/a
	Contribution to / (norm) General Balances	-		-		1 11/-
	TOTAL ADDDODDIATIONS					,
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-		-	-			
47	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	314	-	1,276	1,590	n/ 406
	TOTAL NET EXPENDITURE	314				406
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				
* OTHER VA	TOTAL NET EXPENDITURE	314				406
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				40
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				40
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				40
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				400
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				40
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				40
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				400
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	314				400 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	314				400 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings					£000's
*OTHER VA Strategic bud Strategic bud 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
* OTHER VA Strategic bud Strategic bud 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
* OTHER VA Strategic bud  Strategic bud 22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					£000's
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					(2)
Strategic bud  Strategic bud  22/23 O/S Fo	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings rm 07:Saving through online engagement and consultati					406

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)	l	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE €
£000's		£000's	£000's	£000's	£000's	%
53	Employees Premises related expenditure	-	-	-	-	n/a n/a
20	Supplies and Services	_	_	_	_	n/a
	Third Party Payments	1,706	-	24	1,730	1
(243)	Transfer Payments Transport related expenditure	-	-	-	-	n/a
_	Recharges from other services	_	_	-	-	n/a n/a
1,826	TOTAL CONTROLLABLE EXPENDITURE	1,706	_	24	1,730	n/a
-	Government Grants	-	-	-	-	n/a
(236)	Other Grants, reimbursements and contributions	-	-	(400)	(400)	n/a
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a
(480)	Recharges to other services	(480)	-	-	(480)	n/a -
	TOTAL CONTROLLABLE INCOME	(480)	-	(400)	(880)	n/a
1,110	NET CONTROLLABLE COST	1,226	-	(376)	850	n/a
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges		-		-	n/a
576 1,542	REFCUS Corporate support services bought in	576 1,542	-	(576) (1,542)	-	(100)
2,118	TOTAL NON-CONTROLLABLE EXPENDITURE	2,118		(2,118)	_	(100) n/a
2,110	TOTAL NON-GONTROLLABLE EXI ENDITORE	2,110		(2,110)	_	11/4
3,228	NET COST OF SERVICE	3,344	-	(2,494)	850	n/a
_	Contributions to / (from) Earmarked Reserves	T -	_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	-	_	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	_	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
					-	II/a
	TOTAL ALTROPRIATION					
3,228	TOTAL NET EXPENDITURE	3,344	-	(2,494)	850	(75)
	TOTAL NET EXPENDITURE	3,344	-	(2,494)	850	
* OTHER VA		3,344	-	(2,494)	850	(75) £000's
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,344	-	(2,494)	850	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,344	-	(2,494)	850	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,344	-	(2,494)	850	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,344	-	(2,494)	850	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,344	-	(2,494)	850	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,344	-	(2,494)	850	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,344	-	(2,494)	850	
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud  Strategic bud RES Sav 20:	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction	3,344	-	(2,494)	850	£000's
* OTHER VA Strategic bud  Strategic bud RES Sav 20:	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction	3,344	-	(2,494)	850	£000's  - (400)
* OTHER VA Strategic bud  Strategic bud RES Sav 20:	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction  ce changes  tition  pport services bought in	3,344	-	(2,494)	850	£000's  - (400)  (400)  24 (1,542)
* OTHER VA Strategic bud  Strategic bud RES Sav 20:  Other resours Contract Infla Corporate su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction  ce changes  tition  pport services bought in	3,344	-	(2,494)	850	£000's  - (400)  (400)
* OTHER VA Strategic bud  Strategic bud RES Sav 20:  Other resours Contract Infla Corporate su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction  ce changes  tition  pport services bought in	3,344	-	(2,494)	850	£000's  - (400)  (400)  24 (1,542)
* OTHER VA Strategic bud  Strategic bud RES Sav 20:  Other resours Contract Infla Corporate su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction  ce changes  tition  pport services bought in	3,344	-	(2,494)	850	£000's  - (400)  (400)
* OTHER VA Strategic bud  Strategic bud RES Sav 20:  Other resours Contract Infla Corporate su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction  ce changes  tition  pport services bought in	3,344	-	(2,494)	850	£000's  - (400)  (400)
* OTHER VA Strategic bud  Strategic bud RES Sav 20:  Other resours Contract Infla Corporate su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction  ce changes  tition  pport services bought in	3,344	-	(2,494)	850	(400) (400) (400) 24 (1,542) (576)
* OTHER VA Strategic bud  Strategic bud RES Sav 20:  Other resourc Contract Infla Corporate su REFCUS Wri	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  Community Safety Fund Reduction  ce changes  tition  pport services bought in	3,344	-	(2,494)	850	£000's - (400)

SERVICE: C1538F: LEADER AND CABINET OFFICE

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22		in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's	£000's	£000's	£000's 527	% 168
	Premises related expenditure	197	-	-	527	n/a
1	Supplies and Services	15	-	-	15	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments Transport related expenditure	_	-	-	-	n/a n/a
	Recharges from other services	-	-	-	-	n/a
262	TOTAL CONTROLLABLE EXPENDITURE	212	-	330	542	n/a
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts Interest Receivable		-	-	-	n/a n/a
	Recharges to other services	_	_	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
262	NET CONTROLLABLE COST	212	-	330	542	n/a
	Capital Charges	- 1	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	91	-	- (91)	-	n/a (100
	TOTAL NON-CONTROLLABLE EXPENDITURE	91		(91)		n/a
<u> </u>		1		(0.)		.,,
353	NET COST OF SERVICE	303	-	239	542	n/a
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
353	TOTAL NET EXPENDITURE	303	_	239	542	79
		<u> </u>				
I* OTHER VA						
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands  RO 08:Establishing an Elected Mayor's Office					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands					
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					
Strategic bud 22/23 RES G	get - agreed pressures / service demands					330
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G Strategic bud Other resource	get - agreed pressures / service demands RO 08:Establishing an Elected Mayor's Office					330
Strategic bud 22/23 RES G Strategic bud Other resource	get - agreed pressures / service demands  RO 08:Establishing an Elected Mayor's Office  get - agreed additional income / savings					330
Strategic bud 22/23 RES G Strategic bud Other resource	get - agreed pressures / service demands  RO 08:Establishing an Elected Mayor's Office  get - agreed additional income / savings					330
Strategic bud 22/23 RES G Strategic bud Other resource	get - agreed pressures / service demands  RO 08:Establishing an Elected Mayor's Office  get - agreed additional income / savings					330
Strategic bud 22/23 RES G Strategic bud Other resource	get - agreed pressures / service demands  RO 08:Establishing an Elected Mayor's Office  get - agreed additional income / savings					330
Strategic bud 22/23 RES G Strategic bud	get - agreed pressures / service demands  RO 08:Establishing an Elected Mayor's Office  get - agreed additional income / savings					330
Strategic bud 22/23 RES G Strategic bud	get - agreed pressures / service demands  RO 08:Establishing an Elected Mayor's Office  get - agreed additional income / savings					330
Strategic bud 22/23 RES G Strategic bud Other resource	get - agreed pressures / service demands  RO 08:Establishing an Elected Mayor's Office  get - agreed additional income / savings					330

SERVICE: C1558F: MAYOR'S OFFICE, ELECTIONS AND CORONERS

2004/02	DESCRIPTION	ORIGINAL BUDGET	Variations Expenditu	ire on (A)	ORIGINAL BUDGET	% CHANCE
2021/22	DESCRIPTION	2021/22 (A)	Inflation (B)	* Other (C)	2022/23 (D)	CHANGE €
£000's		£000's	(D) £000's	£000's	£000's	%
	Employees	377	-	6	383	,,,
71	Premises related expenditure	3	-	(1)	2	(3
	Supplies and Services	153	-	6	159	
	Third Party Payments	1,155	-	(550)	605	(4
	Transfer Payments Transport related expenditure	-	-	-	-	n
	Recharges from other services	3 28	-	-	3 28	-
						-
	TOTAL CONTROLLABLE EXPENDITURE	1,719	-	(539)	1,180	n,
	Government Grants	-	-	(400)	(400)	n
\ /	Other Grants, reimbursements and contributions Customer and Client Receipts		-	(102)	(102)	n, n,
	Interest Receivable		_	-		n,
	Recharges to other services	_	_	_	_	n,
	TOTAL CONTROLLABLE INCOME	_	_	(102)	(102)	n
(1)	TOTAL GONTROLLABLE INCOME		_	(102)	(102)	- 11
1,767	NET CONTROLLABLE COST	1,719	-	(641)	1,078	n
	Capital Charges					
	Capital Charges Intangible Charges	-	-	-	-	n/ n/
	Intangible Charges REFCUS	[	-		[ ]	n. n.
	Corporate support services bought in	1,549	-	(1,549)		(10
	TOTAL NON-CONTROLLABLE EXPENDITURE	1,549	-	(1,549)	-	n
1,010		1,515		(1,010)		
3,316	NET COST OF SERVICE	3,268	-	(2,190)	1,078	n
- 1	Contributions to / (from) Earmarked Reserves	- 1	- 1	-		n/
	Contributions to / (from) Capital Reserves:	-	-	-	-	n,
-	Financing of Capital Expenditure	-	-	-	-	n
-	Provision for Repayment of External Loans	-	-	-	-	n,
-	Contribution to / (from) General Balances	-	-	-	-	n,
-	TOTAL APPROPRIATIONS	-	-	-	-	n
3,316	TOTAL NET EXPENDITURE	3,268	-	(2,190)	1,078	(6
,		3,268	-	(2,190)	1,078	
* OTHER VAI Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,268	-	(2,190)	1,078	£000's
* OTHER VAI Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE	3,268	-	(2,190)	1,078	
* OTHER VAI Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,268	-	(2,190)	1,078	£000's
* OTHER VAI Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,268	-	(2,190)	1,078	£000's
* OTHER VAI Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,268	-	(2,190)	1,078	£000's
* OTHER VAI Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,268	-	(2,190)	1,078	£000's
* OTHER VAI Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,268	-	(2,190)	1,078	£000's
* OTHER VAI Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,268	-	(2,190)	1,078	£000's
* OTHER VAI Strategic budg 22/23 O/S For	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs	3,268	-	(2,190)	1,078	£000's
* OTHER VAI Strategic budg 22/23 O/S For	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs	3,268	-	(2,190)	1,078	£000's 240
* OTHER VAI Strategic budd 22/23 O/S For Strategic budd Seth A 2:Cost	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum	3,268	-	(2,190)	1,078	£000's 244 244 (65)
* OTHER VAI Strategic budd 22/23 O/S For Strategic budd Seth A 2:Cost	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs	3,268	-	(2,190)	1,078	£000's 241
* OTHER VAI Strategic budd 22/23 O/S For Strategic budd Seth A 2:Cost	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum	3,268	-	(2,190)	1,078	£000's 24 24 (65
* OTHER VAI Strategic budd 22/23 O/S For Strategic budd Seth A 2:Cost	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum	3,268	-	(2,190)	1,078	£000's 24 24 (65
* OTHER VAI Strategic budd 22/23 O/S For Strategic budd Seth A 2:Cost	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum	3,268	-	(2,190)	1,078	£000's 24 24 (65
* OTHER VAI Strategic budd 22/23 O/S For Strategic budd Seth A 2:Cost	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum	3,268	-	(2,190)	1,078	£000's 24 24 (65
* OTHER VAI Strategic budd 22/23 O/S For Strategic budd Seth A 2:Cost	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum	3,268	-	(2,190)	1,078	£000's 244 244 (65)
* OTHER VAI Strategic budd 22/23 O/S For Strategic budd Seth A 2:Cost	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum	3,268	-	(2,190)	1,078	£000's  244  (65) (14
* OTHER VAI Strategic budg 22/23 O/S For Strategic budg Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings COf Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets	3,268	-	(2,190)	1,078	£000's  24  24  (65) (14
* OTHER VAI Strategic budg 22/23 O/S For Strategic budg Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets	3,268	-	(2,190)	1,078	£000's 24 24 (65) (14
* OTHER VAI Strategic budg 22/23 O/S For Strategic budg Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets			(2,190)	1,078	£000's  241  (65) (14)
* OTHER VAI Strategic budg 22/23 O/S For Strategic budg Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets			(2,190)	1,078	£000's 244 244 (65)
* OTHER VAI Strategic budg 22/23 O/S For Strategic budg Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets  get changes tion proners Income budget from Insurance Anti-Fraud and			(2,190)	1,078	£000's  24  (65) (14  (79)  1. (10)
* OTHER VAI Strategic budg 22/23 O/S For Strategic budg Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets  get changes tion proners Income budget from Insurance Anti-Fraud and			(2,190)	1,078	£000's  24  (65) (14  (79)  1. (10)
* OTHER VAI Strategic budg 22/23 O/S For Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets  get changes tion proners Income budget from Insurance Anti-Fraud and			(2,190)	1,078	£000's  24  (65) (14)  (79)
Strategic budg Strategic budg Strategic budg Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets  get changes tion proners Income budget from Insurance Anti-Fraud and			(2,190)	1,078	£000's 24 24 (65 (14 (79
* OTHER VAI Strategic budg 22/23 O/S For Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets  get changes tion proners Income budget from Insurance Anti-Fraud and			(2,190)	1,078	£000's  24  (65) (14  (79)  1. (10)
* OTHER VAI Strategic budg 22/23 O/S For Seth A 2:Cost 22/23 ACE SA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands rm 13:Additional Mayoral Election Costs  get - agreed additional income / savings of Directly Elected Mayor Referendum AV 01:Reduction in By-Election Cost Budgets  get changes tion proners Income budget from Insurance Anti-Fraud and			(2,190)	1,078	£000's  241  (65) (14  (79)

TOTAL OTHER VARIATIONS IN RESOURCE

(2,190)

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE DIVISION SUMMARY

DIVISION: C1540E : PUBLIC HEALTH

### SERVICE DESCRIPTION

Public health is funded by a ring-fenced grant to provide a range of prescribed and non-prescribed functions to improve the health of the population and to reduce health inequalities.

The Director of Public Health is a statutory appointment. The team have a specialist skill set- all the senior team are considered equivalent, by the Royal Colleges and GMC, to medical consultants in hospital settings.

The functions of the Public Health Team include:

- Provision of specialist public health advice and expertise to commissioners of health care for Croydon residents, across the integrated care system including SW London, and providing information and advice to other agencies such as Public Health England and NHS England.
- Commissioning of population health services including Health visiting & School nursing (public health nursing), sexual health services, drug and alcohol services, obesity prevention and management (including child measurement) and NHS Health Checks.
- Deliver the local authority role in health protection
- Influence the wider system to address the wider determinants of health through a health in all policies approach (e.g. housing, income, education). They are mainly delivered by internal council services however also the wider integration agenda.

In 22/23, in addition to the ring-fenced budget income ring-fenced for substance misuse and adult healthy weight will be received from OHID to deliver prescribed programmes.

Public Health maintain Public Health reserves to offset financial risks. The main financial risks are:

- Sexual Health services are open access and all activity generated by our residents outside of our borough is paid for from the Public Health grant, it is challenging to predict the level of activity generated in any given year to enable accurate forecasting
- Agenda for Change many of the Public Health mandated functions include contracts with NHS organisations that are subject to Agenda for Change and inflation each year
- Covid19 there is an unknown cost of future activity related to managing furher waves of Covid19, COMF monies have been carried forward to 22/23 to mitigate this.

### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1543F	PUBLIC HEALTH 1	8,383	-	441	8,824	5
C1544F	PUBLIC HEALTH 2	3,355	-	25	3,380	1
C1545F	PUBLIC HEALTH 3	5,599	-	122	5,721	2
C1546F	PUBLIC HEALTH 4	1,021	-	129	1,150	13
C1547F	PUBLIC HEALTH 5	(18,358)	-	(717)	(19,075)	4
	TOTAL NET EXPENDITURE	-	-	-	-	n/a

## STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFI	FTE STAFF	FTE STAFF
PUBLIC HEALTH 1			-
PUBLIC HEALTH 2			-
PUBLIC HEALTH 3			-
PUBLIC HEALTH 4			-
PUBLIC HEALTH 5	23.9	1.0	(22.9)
TOTAL FTE STAFF	23.9	1.0	(22.9)

ORIGINAL

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE DIVISION: C1540E: PUBLIC HEALTH

2021/22	2021/12    DESCRIPTION	FORFOACT		ORIGINAL	l	in Level of	ORIGINAL	0/
C0005	(A)	FORECAST		BUDGET 2021/22			BUDGET 2022/23	% CHANGE
1,820   mployees   1,820   1	1,820   Employees	2021/22	DESCRIPTION					
Premises related expenditure	Premises related expenditure			£000's				%
674   Supplies and Services	System	1,820		1,820	-	-	1,820	-,
9.581 Third Party Payments	9,881 Third Party Payments	674		674	-	146	820	n/a
Transfer Payments	Transfer Payments		• • •		_			22
Transport related expenditure   9,749   491   10,240   5   2,782   2,1825   TOTAL CONTROLLABLE EXPENDITURE   21,325   507   22,332   m   12,2319   (22,319)   (482)   (22,800)   7,2332   m   12,2319   (482)	Transport related expenditure   9,749   491   10,240   10,240   12,825   107AL CONTROLLABLE EXPENDITURE   21,825   507   22,332   17,2319   (22,319)   (482) (22,809)   (22,319)   (482) (22,809)   (22,319)   (482) (22,809)   (22,319)   (482) (22,809)   (22,319)   (482) (22,809)   (410)   (482)   (22,809)   (110)   (20)   (110)	9,581		9,582	-	(130)	9,452	(1)
9,749   - 491   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   12,125   10,240   10,	9,749   Recharges from other services   9,749   - 491   10,240     21,825   5071   22,332   n.     (22,319)   Government Grants   (22,318)   (482) (22,800)     (100   Formats, entimbursements and contributions   (22,318)   (482) (22,800)     (101   Recharges to other services   (100   - (25)   (135)   2     (22,429)   TOTAL CONTROLLABLE INCOME   (22,428)   - (507) (22,335)   n.     (604)   NET CONTROLLABLE COST   (603)   - (603)   n.     (604)   NET CONTROLLABLE EXPENDITURE   (603)   - (603)   n.     (604)   TOTAL NON-CONTROLLABLE EXPENDITURE   (603)   - (603)   n.     (604)   TOTAL NON-CONTROLLABLE EXPENDITURE   (603)   - (603)   n.     (605)   NET COST OF SERVICE   - (603)   n.     (704)   NET COST OF SERVICE   - (704)   n.     (704)   Contributions to (1000)   Capital Reserves   - (704)   n.     (704)   Contributions to (1000)   Capital Reserves   - (704)   n.     (704)   Contributions to (1000)   Capital Reserves   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capital Balances   - (704)   n.     (704)   Contributions to (1000)   Capit	-		-	-	-	-	n/a
21,825   TOTAL CONTROLLABLE EXPENDITURE   21,825   507   22,332   n.	22,385   TOTAL CONTROLLABLE EXPENDITURE   21,826   507   22,332   n   (22,318)   (482)   (22,300)	9 7/19			_	- 101	10 240	n/a 5
C2,319  Government Grants	(22,319)   Government (Grants   (22,318)   (482)   (22,800)   (100   Frants, termbursements and contributions   (22,318)   (100   Grants (Grants (Gr			1				
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - (110) - (25) (135) 22 - (22.429) TOTAL CONTROLLABLE INCOME - (22.428) - (507) (22.335) nr  - (604) NET CONTROLLABLE COST - (603) - (603) - (603) nr  - Capital Charges - Interplace Charges - Interplace Charges - Interplace Charges - Interplace Charges - Other Controllable EXPENDITURE - (603) - (603) nr  - (604) NET COST OF SERVICE - (605) nr  - (607) (707)	- Other Grants, reimbursements and contributions							
- Customer and Client Receipts	Customer and Client Receipts	(22,319)		(22,310)	_	(402)	(22,800)	
(110)   Recharges to other services	(110) Recharges to other services (110) - (25) (135) 2 (22,429) TOTAL CONTROLLABLE INCOME (22,428) - (597) (22,935) n  (604) NET CONTROLLABLE COST (603) (603) n  - Capital Charges	_		-	-	-	-	n/a
(22,428)   TOTAL CONTROLLABLE INCOME   (22,428)   - (607)   (22,335)   n/ (604)   NET CONTROLLABLE COST   (603)   - (603)   n/ (603)   - (603)   n/ (603)   - (603)   n/ (604)   Coloreges	(22,429)   TOTAL CONTROLLABLE INCOME   (22,428)   - (507)   (22,935)   n				-		-	n/a
Capital Charges	Capital Charges   -   -   (603)   -   -   (603)     -     -   (603)     -     -   (603)     -     -   (603)     -     -   (603)     -     -     -				-			23
- Capital Charges - Intanglible Charges - REFCUS - REFCUS - REFCUS - REFCUS	- Capital Charges - Intangitle Charges - Intangitle Charges - REFCUS - REFCUS - 604 Corporate support services bought in 603 -	(22,429)	TOTAL CONTROLLABLE INCOME	(22,428)	-	(507)	(22,935)	n/a
- Capital Charges - Intanglible Charges - REFCUS - REFCUS - REFCUS - REFCUS	- Capital Charges - Intangitle Charges - Intangitle Charges - REFCUS - REFCUS - 604 Corporate support services bought in 603 -		T	1	<u> </u>		1	
- Intanglible Charges - REFCUS	Intangible Charges REFCUS REFCUS RO4 Corporate support services bought in 603 - 603 - 603 n 604 TOTAL NON-CONTROLLABLE EXPENDITURE 603 - 603 n 604 TOTAL NON-CONTROLLABLE EXPENDITURE 603 - 603 n 604 TOTAL NON-CONTROLLABLE EXPENDITURE 603 - 603 n 605 n 6	(604)	NET CONTROLLABLE COST	(603)	-	-	(603)	n/a
- Intanglible Charges - REFCUS	Intangible Charges REFCUS REFCUS RO4 Corporate support services bought in 603 - 603 - 603 n 604 TOTAL NON-CONTROLLABLE EXPENDITURE 603 - 603 n 604 TOTAL NON-CONTROLLABLE EXPENDITURE 603 - 603 n 604 TOTAL NON-CONTROLLABLE EXPENDITURE 603 - 603 n 605 n 6		[O.,	1	ı		1	,
REFCUS   694 Corporate support services bought in   603   -   603   -   603   -   603   -   603   -   603   -   603   n	REFCUS 604 Corporate support services bought in 603 603 604 TOTAL NON-CONTROLLABLE EXPENDITURE 603 603 n  0 NET COST OF SERVICE				_	<u>-</u>	<u> </u>	n/a n/s
604 Corporate support services bought in 603 603 603 nn 604 TOTAL NON-CONTROLLABLE EXPENDITURE 603 603 nn 605	604   Corporate support services bought in 603 603   604   TOTAL NON-CONTROLLABLE EXPENDITURE 603 603   605   TOTAL NON-CONTROLLABLE EXPENDITURE 603   603    0   NET COST OF SERVICE      - Contributions to / (from) Earmarked Reserves     - Contributions to / (from) Capital Reserves:     - Financing of Capital Expenditure     - Provision for Repayment of External Loans     - Provision for Repayment of External Loans     - TOTAL APPROPRIATIONS     0   TOTAL APPROPRIATIONS      TOTHER VARIATIONS IN LEVEL OF EXPENDITURE   £000's  Strategic budget - agreed pressures / service demands.	-			] -	] -		n/a n/a
O   NET COST OF SERVICE	604   TOTAL NON-CONTROLLABLE EXPENDITURE   603   -   -   603   n	604	Corporate support services bought in				603	-
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)	- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	604	TOTAL NON-CONTROLLABLE EXPENDITURE	603	-	-	603	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)	- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS		NET COST OF SERVICE	I				1
- Contributions to / (from) Capital Reserves:	- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	0	INE I COST OF SERVICE	-	-	-	-	n/a
- Contributions to / (from) Capital Reserves:	- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	_	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Provision for Repayment of External Loans	- Provision for Repayment of External Loans	-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
- Contribution to / (from) General Balances	- Contribution to //from/ General Balances	-		-	-	-	-	n/a
- TOTAL NET EXPENDITURE	TOTAL OTHER VARIATIONS IN RESOURCE	-			-	-	-	n/a
O   TOTAL NET EXPENDITURE	O   TOTAL NET EXPENDITURE							n/a n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	*OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE		101/12/11 Not National	1				
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE	0	TOTAL NET EXPENDITURE	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE	* OTHER VA	DIATIONS IN LEVEL OF EXPENDITURE					00001-
Strategic budget - agreed additional income / savings  Other resource changes	Strategic budget - agreed additional income / savings  Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							£000 S
Strategic budget - agreed additional income / savings  Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE	Otratogio pad	agrood procedures / convice demande					
Strategic budget - agreed additional income / savings  Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							
Strategic budget - agreed additional income / savings  Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							
Strategic budget - agreed additional income / savings  Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							
Strategic budget - agreed additional income / savings  Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							
Strategic budget - agreed additional income / savings  Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							
Strategic budget - agreed additional income / savings  Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							
Strategic budget - agreed additional income / savings  Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							
Other resource changes	Other resource changes  TOTAL OTHER VARIATIONS IN RESOURCE							-
	TOTAL OTHER VARIATIONS IN RESOURCE	Strategic bud	get - agreed additional income / savings					
	TOTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTHER VARIATIONS IN RESOURCE							-
TOTAL OTHER VARIATIONS IN RESOURCE -		Other resource	ce changes					
TOTAL OTHER VARIATIONS IN RESOURCE -								
TOTAL OTHER VARIATIONS IN RESOURCE -								
TOTAL OTHER VARIATIONS IN RESOURCE -								
TOTAL OTHER VARIATIONS IN RESOURCE -								
TOTAL OTHER VARIATIONS IN RESOURCE -								
TOTAL OTHER VARIATIONS IN RESOURCE -								
TOTAL OTHER VARIATIONS IN RESOURCE -								
TOTAL OTHER VARIATIONS IN RESOURCE -								
TOTAL OTHER VARIATIONS IN RESOURCE -								-
<u> </u>		TOTAL OTH	ER VARIATIONS IN RESOURCE					
	ACE 5 2-C1540F							

ORIGINAL

DIVISION: C1540E: PUBLIC HEALTH

SERVICE: C1543F: PUBLIC HEALTH 1

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ire on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE €
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	€ %
	Employees	-	-	-	-	n/a
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	-	-	-	-	n/a
	Third Party Payments	184	-	-	184	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	8,199	-	- 441	9 6 4 0	n/a 5
	<del>                                     </del>				8,640	
8,383	TOTAL CONTROLLABLE EXPENDITURE	8,383	-	441	8,824	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions Customer and Client Receipts		_	_	-	n/a n/a
_	Interest Receivable	_	_	_	_	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	_	-	-	_	n/a
	10 1/L GONTHOLL/IDEL INGOINE					11/4
8 383	NET CONTROLLABLE COST	8,383	_	441	8,824	n/a
0,303	NET CONTROLLABLE COST	0,303	_	441	0,024	11/6
_	Capital Charges	_	-	-	-	n/a
	Intangible Charges	_	_	_	_	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
		1	l		l .	
8,383	NET COST OF SERVICE	8,383	-	441	8,824	n/a
	I					
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	T		I		I	T
8,383	TOTAL NET EXPENDITURE	8,383	-	441	8,824	5
		8,383	-	441	8,824	5000'5
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	£000's
* OTHER VA		8,383	-	441	8,824	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383	-	441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383		441	8,824	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	8,383		441	8,824	
* OTHER VA Strategic bud  Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings	8,383	-	441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  ce changes I for Change Uplift	8,383	-	441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resoure NHS Agenda Redesign of 6	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands  liget - agreed additional income / savings  ce changes I for Change Uplift Children's Healthy Weight statutory service	8,383	-	441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resoure NHS Agenda Redesign of the Reduction in	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  ce changes I for Change Uplift Children's Healthy Weight statutory service One Croydon older people support servuces	8,383	-	441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource NHS Agenda Redesign of ( Reduction in Additional Yo	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands  liget - agreed additional income / savings  ce changes I for Change Uplift Children's Healthy Weight statutory service	8,383	-	441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource NHS Agenda Redesign of ( Reduction in Additional Yo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Cee changes  I for Change Uplift Children's Healthy Weight statutory service One Croydon older people support servuces buth Health and Wellbeing offer	8,383		441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource NHS Agenda Redesign of ( Reduction in Additional Yo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Cee changes  I for Change Uplift Children's Healthy Weight statutory service One Croydon older people support servuces buth Health and Wellbeing offer	8,383		441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource NHS Agenda Redesign of ( Reduction in Additional Yo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Cee changes  I for Change Uplift Children's Healthy Weight statutory service One Croydon older people support servuces buth Health and Wellbeing offer	8,383		441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource NHS Agenda Redesign of ( Reduction in Additional Yo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Cee changes  I for Change Uplift Children's Healthy Weight statutory service One Croydon older people support servuces buth Health and Wellbeing offer	8,383		441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource NHS Agenda Redesign of ( Reduction in Additional Yo	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Cee changes  I for Change Uplift Children's Healthy Weight statutory service One Croydon older people support servuces buth Health and Wellbeing offer	8,383		441	8,824	£000's
* OTHER VA Strategic bud  Strategic bud  Other resource NHS Agenda Redesign of control of Reduction in Additional Yofood Flagshi	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Iget - agreed additional income / savings  Cee changes  I for Change Uplift Children's Healthy Weight statutory service One Croydon older people support servuces buth Health and Wellbeing offer	8,383		441	8,824	

DIVISION: C1540E: PUBLIC HEALTH

SERVICE: C1544F: PUBLIC HEALTH 2

						ı
		ORIGINAL		in Level of	ORIGINAL	0,
FORECAST	DECODIDATION	BUDGET	Expenditu Inflation	ure on (A)  * Other	BUDGET 2022/23	% CHANGE
2021/22	DESCRIPTION	2021/22 (A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	-	-	-	-	n/a
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	-	-	-	-	n/a
	Third Party Payments	3,318	-	(481)	2,837	(14)
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	628	-	50	678	8
3,945	TOTAL CONTROLLABLE EXPENDITURE	3,946	-	(431)	3,515	n/a
(481)	Government Grants	(481)	-	481	-	(100)
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
(110)	Interest Receivable	(110)	-	- (2E)	(425)	n/a
	Recharges to other services	(110)	-	(25)	(135)	23
(591)	TOTAL CONTROLLABLE INCOME	(591)	-	456	(135)	n/a
			Г	Г		1
3,354	NET CONTROLLABLE COST	3,355	-	25	3,380	n/a
		•	•	•		•
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
3,354	NET COST OF SERVICE	3,355	-	25	3,380	n/a
		•	•			
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
				-	-	n/a
-	Contribution to / (from) General Balances	-				
-	TOTAL APPROPRIATIONS	-	-	-	-	
-	TOTAL APPROPRIATIONS	-				n/a
-				25	3,380	
3,354	TOTAL NET EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL NET EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a
3,354 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			n/a
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			n/a 1 £000's
3,354  * OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-			1 £000's
* OTHER VA Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  lget - agreed additional income / savings	-	-			1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resource Additional Su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resource Additional Su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resource Additional Su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resource Additional Su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resource Additional Su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resource Additional Su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resource Additional Su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resource Additional Su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a 1 £000's
* OTHER VA Strategic bud  Strategic bud  Other resours Additional Su Increase in M	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes incide Prevention plan and public mental health offer	-	-			n/a  1  £000's

DIVISION: C1540E: PUBLIC HEALTH

SERVICE: C1545F: PUBLIC HEALTH 3

		ORIGINAL		in Level of	ORIGINAL	
FORECAST 2021/22	DESCRIPTION	BUDGET 2021/22	Expenditu Inflation	re on (A)  * Other	BUDGET 2022/23	% CHANGE
2021/22	DESCRIPTION	(A)	(B)	(C)	2022/23 (D)	€
£000's		£000's	£000's	£000's	£000's	%
	Employees	220	-	(100)	120	(45
-	Premises related expenditure	-	-	- ′	-	n/a
-	Supplies and Services	-	-	-	-	n/a
5,379	Third Party Payments	5,379	-	222	5,601	4
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
5,599	TOTAL CONTROLLABLE EXPENDITURE	5,599	-	122	5,721	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
l	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a
-	Recharges to other services		_	-	-	n/a n/a
			-			
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
5,599	NET CONTROLLABLE COST	5,599	-	122	5,721	n/a
_	Capital Charges		_	_	_	n/a
	Intangible Charges					n/a
-	REFCUS		_	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
_	TOTAL NON-CONTROLLABLE EXPENDITURE	_	-	-		n/a
	TOTAL HON GONTROLLADEL EXILENDITORS					
5,599	NET COST OF SERVICE	5,599	-	122	5,721	n/a
					,	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5 500	TOTAL NET EXPENDITURE	5,599	_	122	5,721	2
3,333	TOTAL NET EXI ENDITORE	3,333	_	122	3,721	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands_					
						-
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					-
Strategic bud	get - agreed additional income / savings					
Strategic bud	get - agreed additional income / savings					
Other resource	se changes					-
Other resource	ee changes e Prophylaxis (PrEp) activities					
Other resourd Pre-Exposure	se changes					
Other resource	ee changes e Prophylaxis (PrEp) activities					
Other resource	ee changes e Prophylaxis (PrEp) activities					
Other resourd Pre-Exposure	ee changes e Prophylaxis (PrEp) activities					
Other resourd Pre-Exposure	ee changes e Prophylaxis (PrEp) activities					
Other resourd Pre-Exposure	ee changes e Prophylaxis (PrEp) activities					
Other resourd Pre-Exposure	ee changes e Prophylaxis (PrEp) activities					(100
Other resourd Pre-Exposure	ee changes e Prophylaxis (PrEp) activities					(100
Other resourd Pre-Exposure Health Proted	ee changes e Prophylaxis (PrEp) activities					- 222 (100

DIVISION: C1540E: PUBLIC HEALTH

SERVICE: C1546F: PUBLIC HEALTH 4

	T	Lonioniai				
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's	£000's	£000's	£000's	% n/a
_	Premises related expenditure		_	_	-	n/a
	Supplies and Services	20	-	-	20	-
701	Third Party Payments	701	-	129	830	18
_	Transfer Payments Transport related expenditure	_	-	-	-	n/a n/a
300	Recharges from other services	300	-	_	300	-
1,021	TOTAL CONTROLLABLE EXPENDITURE	1,021	-	129	1,150	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
_	Customer and Client Receipts Interest Receivable		-	-	-	n/a n/a
_	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
		1				
1,021	NET CONTROLLABLE COST	1,021	-	129	1,150	n/a
_	Capital Charges		_	-	-	n/a
_	Intangible Charges	-	_	_	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,021	NET COST OF SERVICE	1,021	_	129	1,150	n/a
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure		-	_	-	n/a n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,021	TOTAL NET EXPENDITURE	1,021	_	129	1,150	13
		·				
	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
on atogro par	agi agi oo a pi oo aa i oo i oo aa ii aa aa aa aa aa aa aa aa aa aa aa					
						-
Strategic bud	dget - agreed additional income / savings					
						_
Other resour						
1	veWell support to locality based community resilience app Checks to reduce backlogs	oroach				94
	LINEURS IN FRANCE NACKINGS					35
	Officers to reduce backlogs					
	Officers to reduce backings					
	Officers to feduce backings					
	Officers to feduce backings					
	Cited to reduce backings					
	Cited to reduce backings					400
	Cited to reduce backings					129

DIVISION: C1540E : PUBLIC HEALTH

SERVICE: C1547F: PUBLIC HEALTH 5

FORECAST 2021/22		ODIONIC	17		ODIO	
		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
1,600		1,600	-	100	1,700	6
-	Premises related expenditure	-	-	-	-	n/a
654	Supplies and Services Third Party Payments	654	-	146	800	22 n/a
_	Transfer Payments		-	_		n/a
-	Transport related expenditure	-	-	-	-	n/a
622	Recharges from other services	622	-	-	622	-
2,877	TOTAL CONTROLLABLE EXPENDITURE	2,876	-	246	3,122	n/a
(21,838)	Government Grants	(21,837)	-	(963)	(22,800)	4
- '	Other Grants, reimbursements and contributions	- 1	-	` - '	- 1	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(04.000)	Recharges to other services	(04.007)	-	(000)	(00.000)	n/a
(21,838)	TOTAL CONTROLLABLE INCOME	(21,837)	-	(963)	(22,800)	n/a
(40.004)		(40.004)		(7.47)	(40.000)	,
(18,961)	NET CONTROLLABLE COST	(18,961)	-	(717)	(19,678)	n/a
_	Capital Charges		_ 1	_		n/a
-	Intangible Charges		-		-	n/a
_	REFCUS	_	-	-	_	n/a
604	Corporate support services bought in	603	-	-	603	-
604	TOTAL NON-CONTROLLABLE EXPENDITURE	603	-		603	n/a
(18,357)	NET COST OF SERVICE	(18,358)	-	(717)	(19,075)	n/a
			<u>'</u>			
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a n/a
_	Contribution to / (from) General Balances			-	-	n/a
_	TOTAL APPROPRIATIONS	_	_	_	_	n/a
	TOTAL ALTROPRIATIONS					11/6
(18,357)	TOTAL NET EXPENDITURE	(18,358)	-	(717)	(19,075)	4
, , ,				, ,	, , ,	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						_
Strategic buc	lget - agreed additional income / savings					-
Strategic buc	dget - agreed additional income / savings					-
Strategic buc	lget - agreed additional income / savings					<u>-</u>
Strategic buc	dget - agreed additional income / savings					-
Strategic buc	dget - agreed additional income / savings					-
Strategic bud	dget - agreed additional income / savings					-
Strategic bud	dget - agreed additional income / savings					-
Strategic bud	dget - agreed additional income / savings					-
Strategic bud	dget - agreed additional income / savings					-
						-
Other resour	ce changes					-
Other resour On Side You	<u>ce changes</u> th Zone agreement completed					-
Other resour On Side You Legal fees re	<u>ce changes</u> th Zone agreement completed eduction					- (300 (250
Other resour On Side You Legal fees re Realignment	<u>ce changes</u> th Zone agreement completed					- (300 (250 696
Other resour On Side You Legal fees re Realignment Additional bu	<u>ce changes</u> th Zone agreement completed duction of contingency					- (300 (250 696 (963
Other resour On Side You Legal fees re Realignment Additional bu	<u>ce changes</u> th Zone agreement completed duction of contingency ldget allocation 22/23 from Department of Public Health					- (300 (250 696 (963
Other resour On Side You Legal fees re Realignment Additional bu	<u>ce changes</u> th Zone agreement completed duction of contingency ldget allocation 22/23 from Department of Public Health					- (300 (250 696 (963
Other resour On Side You Legal fees re Realignment Additional bu	<u>ce changes</u> th Zone agreement completed duction of contingency ldget allocation 22/23 from Department of Public Health					- (300 (250 696 (963
Other resour On Side You Legal fees re Realignment Additional bu	<u>ce changes</u> th Zone agreement completed duction of contingency ldget allocation 22/23 from Department of Public Health					- (300 (250 696 (963 100
Other resour On Side You Legal fees re Realignment Additional bu Additional sa	<u>ce changes</u> th Zone agreement completed duction of contingency ldget allocation 22/23 from Department of Public Health					

DIRECTORATE: C1500D : ASSISTANT CHIEF EXECUTIVE DIVISION SUMMARY

DIVISION: C1550E : SERVICE QUALITY, IMPROVEMENT AND INCLUSION

## SERVICE DESCRIPTION

vice Quality, Improvement & Inclusion is a new division created through the council restructure in 2021/22.  Inge of key corporate functions are brought together under the following service areas:  Communications & Engagement: Coordinating and delivering communications activities and campaigns to a wide range of internal and
external stakeholders, to secure Croydon's reputation both locally and nationally as a fantastic place to live, work, learn and visit

# MOVEMENT IN NET EXPENDITURE

MOVEMENTI	N NET EXPENDITURE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1552F	COMMUNICATIONS AND ENGAGEMENT	(7)	-	643	636	(9,186)
C1554F	LEARNING AND ORGANISATIONAL DEVELOPMENT	231	-	1,042	1,273	451
	TOTAL NET EXPENDITURE	224	-	1,685	1,909	752

# STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAF	FTE STAFF	FTE STAFF
COMMUNICATIONS AND ENGAGEMENT	13.1	10.5	(2.6)
LEARNING AND ORGANISATIONAL DEVELOPMENT	10.0	10.0	-
TOTAL FTE STAFF	23.1	20.5	(2.6)

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE
DIVISION: C1550E: SERVICE QUALITY, IMPROVEMENT AND INCLUSION

FORECAST 2021/22	1	ORIGINAL	Variations	in Level of	ORIGINAL	
2021/22		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
1,906	Employees Premises related expenditure	2,297	-	(315)	1,982 6	(14)
	Supplies and Services	148		- 10	158	7
	Third Party Payments	11	-	1	12	9
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
2,000	TOTAL CONTROLLABLE EXPENDITURE	2,462	-	(304)	2,158	n/a
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(70)	-	-	(70)	-
(71)	Customer and Client Receipts Interest Receivable	(70)	-	-	(70)	-
(123)	Recharges to other services	(320)	-	211	(109)	n/a (66)
	TOTAL CONTROLLABLE INCOME	(460)	_	211	(249)	(00) n/a
(209)	TOTAL CONTROLLABLE INCOME	(400)	-	211	(243)	II/a
1,791	NET CONTROLLABLE COST	2,002	-	(93)	1,909	n/a
	Capital Charges		_	- 1	- 1	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(1,778)	Corporate support services bought in	(1,778)	-	1,778	-	(100)
(1,778)	TOTAL NON-CONTROLLABLE EXPENDITURE	(1,778)	-	1,778	-	n/a
13	NET COST OF SERVICE	224	-	1,685	1,909	n/a
(33)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
(00)	Contribution to / (from) General Balances	-	-	-	-	n/a
(33)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(20)	TOTAL NET EXPENDITURE	224	-	1,685	1,909	752
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed additional income / savings AV 16:HR Whole service redesign - L&OD (moving to A0	CE)				- (50)
		CE)				- (50)
		CE)				
2/23 RES S	AV 16:HR Whole service redesign - L&OD (moving to At a context of the context of	CE)				(50)
Other resourd Contract Inflations of T	AV 16:HR Whole service redesign - L&OD (moving to At a context of the context of					(50) (50) 2 (28) (17)
Other resourd Contract Infla Transfer of T	Ce changes ation raining budget to Asset Management Estates and Faciliti raining budget to CALAT (see SCRER tab?					(50) 2 (28) (17) 1,778
Other resourd Contract Inflations of T	Ce changes ation raining budget to Asset Management Estates and Faciliti raining budget to CALAT (see SCRER tab?					(50) (50) 2 (28) (17)

DIVISION: C1550E: SERVICE QUALITY, IMPROVEMENT AND INCLUSION

SERVICE:	C1552F: COMMUNICATIONS AND ENGAGEMENT	

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Expendite Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	<b>€</b> %
	Employees	894	-	(221)	673	(25)
	Premises related expenditure Supplies and Services	84	-	10	94	n/a 12
	Third Party Payments	11	-	1	12	9
	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure Recharges from other services	_	-	-	-	n/a n/a
	TOTAL CONTROLLABLE EXPENDITURE	989	_	(210)	779	n/a
-	Government Grants	-	_	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(71)	Customer and Client Receipts Interest Receivable	(70)	-	-	(70)	-
(73)	Recharges to other services	(284)	_	211	(73)	n/a (74)
	TOTAL CONTROLLABLE INCOME	(354)	-	211	(143)	n/a
		, ,			, ,	
575	NET CONTROLLABLE COST	635	-	1	636	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(642)	-	642	-	n/a (100)
	TOTAL NON-CONTROLLABLE EXPENDITURE	(642)	-	642	-	n/a
(67)	NET COST OF SERVICE	(7)	-	643	636	n/a
(00)	Contributions to //free=> F	· T	I	I		1
(33)	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	_	_	-	-	n/a n/a
_	Financing of Capital Expenditure	] -	_	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(33)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
. , ,	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	(7)	-	643	636	I
(100)		<u> </u>	<u> </u>	643	636	(9,186)
(100) * OTHER VA	TOTAL NET EXPENDITURE	<u> </u>	<u> </u>	643	636	I
(100) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	<u> </u>	643	636	(9,186)
(100) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	<u> </u>	643	636	(9,186)
(100) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	<u> </u>	643	636	(9,186)
(100) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	<u> </u>	643	636	(9,186)
(100) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	<u> </u>	643	636	(9,186)
(100) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	<u> </u>	643	636	(9,186)
(100) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	<u> </u>	643	636	(9,186) £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	<u> </u>	643	636	(9,186)
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	<u> </u>	643	636	(9,186) £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	<u> </u>	643	636	(9,186) £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	<u> </u>	643	636	(9,186) £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	<u> </u>	643	636	(9,186) £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	<u> </u>	643	636	(9,186) £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	<u> </u>	643	636	(9,186) £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	<u> </u>	<u> </u>	643	636	(9,186) £000's
*OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands	<u> </u>	<u> </u>	643	636	(9,186) £000's
* OTHER VA Strategic bud  Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  lget - agreed additional income / savings	<u> </u>	<u> </u>	643	636	(9,186) £000's
(100)  * OTHER VA Strategic bud  Strategic bud  Other resourt Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  lget - agreed additional income / savings	<u> </u>	<u> </u>	643	636	(9,186) £000's
(100)  * OTHER VA Strategic bud  Strategic bud  Other resourt Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	<u> </u>	<u> </u>	643	636	(9,186) £000's
(100)  * OTHER VA Strategic bud  Strategic bud  Other resourt Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	<u> </u>	<u> </u>	643	636	(9,186) £000's
(100)  * OTHER VA Strategic bud  Strategic bud  Other resourt Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	<u> </u>	<u> </u>	643	636	(9,186) £000's
(100)  * OTHER VA Strategic bud  Strategic bud  Other resourt Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  det - agreed additional income / savings	<u> </u>	<u> </u>	643	636	(9,186) £000's
(100)  * OTHER VA Strategic bud  Strategic bud  Other resourt Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  det - agreed additional income / savings	<u> </u>	<u> </u>	643	636	(9,186) £000's
(100)  * OTHER VA Strategic bud  Strategic bud  Other resourt Contract Infla	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  det - agreed additional income / savings	<u> </u>	<u> </u>	643	636	(9,186) £000's
*OTHER VA Strategic bud  Strategic bud  Other resour Contract Infla Corporate su	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  det - agreed additional income / savings	<u> </u>	<u> </u>	643	636	£000's

DIVISION: C1550E : SERVICE QUALITY, IMPROVEMENT AND INCLUSION

# SERVICE: C1554F: LEARNING AND ORGANISATIONAL DEVELOPMENT

FORECAST		ORIGINAL BUDGET	Variations Expendit	in Level of ire on (A)	ORIGINAL BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's	Employees	£000's	£000's	£000's	£000's	% (7)
1,210	Premises related expenditure	1,403	-	(94)	1,309 6	(7)
	Supplies and Services	64	-	-	64	-
-	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
- 0	Transport related expenditure Recharges from other services		-	-	-	n/a n/a
	TOTAL CONTROLLABLE EXPENDITURE	1,473	-	(94)	1,379	n/a
1,201	Government Grants	1,470		(04)	1,373	n/a
(15)	Other Grants, reimbursements and contributions	(70)	-	_	(70)	11/a
-	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable		-	-		n/a
	Recharges to other services	(36)	-	-	(36)	-
(65)	TOTAL CONTROLLABLE INCOME	(106)	-	-	(106)	n/a
1,216	NET CONTROLLABLE COST	1,367	-	(94)	1,273	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	(1,136)	-	- 1,136	-	n/a
		1		-		(100)
(1,136)	TOTAL NON-CONTROLLABLE EXPENDITURE	(1,136)	-	1,136	-	n/a
80	NET COST OF SERVICE	231	-	1,042	1,273	n/a
_	Contributions to / (from) Earmarked Reserves	- 1	-	_	_ 1	n/a
_	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
80	TOTAL NET EXPENDITURE	231	-	1,042	1,273	451
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					2000
1						
Strategic bud	lget - agreed additional income / savings					<u>-</u>
	lget - agreed additional income / savings ervice redesign - L&OD (moving to ACE)					(50)
						(50)
HR Whole se	ervice redesign - L&OD (moving to ACE)					
	ervice redesign - L&OD (moving to ACE)					(50)
Other resour. Contract Infla	ervice redesign - L&OD (moving to ACE) <u>ce changes</u> ation  iraining budget to Asset Management Estates and Faciliti	es (see RESV5	9)			(50) (50) 1 (28)
Other resour Contract Infla Transfer of T Transfer of T	ervice redesign - L&OD (moving to ACE)  ce changes ation raining budget to Asset Management Estates and Faciliti raining budget to CALAT (RESV58)	es (see RESV5	9)			(50) (50) 1 (28) (17)
Other resour Contract Infla Transfer of T Transfer of T	ervice redesign - L&OD (moving to ACE) <u>ce changes</u> ation  iraining budget to Asset Management Estates and Faciliti	es (see RESV59	9)			(50) (50) 1 (28)
Other resour Contract Infla Transfer of T Transfer of T	ervice redesign - L&OD (moving to ACE)  ce changes ation raining budget to Asset Management Estates and Faciliti raining budget to CALAT (RESV58)	es (see RESV59	9)			(50) (50) 1 (28) (17)
Other resour Contract Infla Transfer of T Transfer of T	ervice redesign - L&OD (moving to ACE)  ce changes ation raining budget to Asset Management Estates and Faciliti raining budget to CALAT (RESV58)	es (see RESV59	9)			(50) (50) 1 (28) (17)
Other resour Contract Infla Transfer of T Transfer of T	ervice redesign - L&OD (moving to ACE)  ce changes ation raining budget to Asset Management Estates and Faciliti raining budget to CALAT (RESV58)	es (see RESV5	9)			(50) (50) 1 (28) (17)
Other resour Contract Infla Transfer of T	ervice redesign - L&OD (moving to ACE)  ce changes ation raining budget to Asset Management Estates and Faciliti raining budget to CALAT (RESV58)	es (see RESV5	9)			(50) 1 (28) (17) 1,136
Other resour Contract Infla Transfer of T Transfer of T	ervice redesign - L&OD (moving to ACE)  ce changes ation raining budget to Asset Management Estates and Faciliti raining budget to CALAT (RESV58)	es (see RESV5	9)			(50) (50) 1 (28) (17)

DIRECTORATE: C1500D: ASSISTANT CHIEF EXECUTIVE SERVICE SUBJECTIVE SUMMARY

DIVISION: C1550E: SERVICE QUALITY, IMPROVEMENT AND INCLUSION

# SERVICE: C1556F: SERVICE QUALITY, IMPROVEMENT AND INCLUSION DIRECTORATE SUMMARY

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	€
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	-	-	-	n/a
-	Premises related expenditure Supplies and Services	-	-	-	-	n/a
	Third Party Payments		_	_	-	n/a n/a
_	Transfer Payments		_	_	]	n/a
	Transport related expenditure	_	_	_	_	n/a
_	Recharges from other services	_	_	-	_	n/a
_	TOTAL CONTROLLABLE EXPENDITURE	_	_	_	_	n/a
_	Government Grants	_	_	_	_	n/a
_	Other Grants, reimbursements and contributions		_	_	]	n/a
_	Customer and Client Receipts	_	-	-	_	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
<u> </u>		-			1	
_	NET CONTROLLABLE COST	_	_	-	_	n/a
						.,,
_	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	_	-	n/a
	REFCUS	-	-	-	-	n/a
_	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
L		-				
_	NET COST OF SERVICE	_	_	_	_	n/a
	THE COOL OF CENTRE				l	
_	Contributions to / (from) Earmarked Reserves	T -	_	_	Ι .	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-		-	-	n/a
<u> </u>	1	1	ı	1	1	<u> </u>
_	TOTAL NET EXPENDITURE	-	_	-	_	n/a
	I	I	ı	1	I	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					
Strategic bud	1 1 1					£000's
	get - agreed pressures / service demands					£000's
i .	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
	iget - agreed pressures / service demands					£000's
Strategic bud	lget - agreed pressures / service demands					
Strategic bud						
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Strategic bud						
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Strategic bud						
Strategic bud						
Strategic bud	lget - agreed additional income / savings					
	lget - agreed additional income / savings					
	lget - agreed additional income / savings					
	lget - agreed additional income / savings					
	lget - agreed additional income / savings					
	lget - agreed additional income / savings					
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	lget - agreed additional income / savings					
	lget - agreed additional income / savings					-
	lget - agreed additional income / savings					

# **TOTAL HRA**

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# KEY SERVICE TARGETS / PRIORITIES FOR 2022/23

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):

- 1) Work with our residents and the Housing Improvement Board to deliver to outcomes set out in our Housing Improvement Plan
  2) Improve housing conditions to ensure a decent home for all and maintain the Decent Homes Standard for council Housing
  3) Ensure that all our buildings conform to the necessary safety standards and the Council is fully compliant with the requirements of the Building Safety Act
  4) Promote better and fair access to housing services
  5) Develop sustainable communities

#### FINANCIAL PERFORMANCE

#### **COST CENTRE: C1200N**

		ORIGINAL		ORIGINAL	
DESCRIPTION	ACTUAL	BUDGET	FORECAST	BUDGET	%
	2020/21	2021/22	2021/22	2022/23	CHANGE
	£000	£000	£000	£000	%
Employees	13,647	15,165	12,980	17,617	16
Premises related expenditure	17,607	17,741	18,568	18,569	5
Supplies and Services	2,552	3,081	4,738	3,698	20
Third Party Payments	218	363	321	405	12
Transfer Payments	579	656	738	656	-
Transport related expenditure	22	43	38	105	144
Capital Charges	24,330	35,821	35,821	34,424	(4)
Intangible Charges	96	122	122	122	-
REFCUS	-	180	180	180	-
Corporate support services bought in	6,705	6,705	6,705	6,705	-
Recharges from other services	10,573	8,988	8,912	8,759	(3)
TOTAL EXPENDITURE	76,329	88,865	89,123	91,240	2
Government Grants					-1-
Other Grants, reimbursements and contributions	(250)	(185)	(79)	-	n/a (100)
Customer and Client Receipts	(86,506)	(86,591)	(85,558)	(89,314)	(100)
Interest Receivable	(00,500)	(00,591)	(05,550)	(69,314)	n/a
Recharges to other services	(1,774)	(2,089)	(1,761)	(1,926)	(8)
TOTAL INCOME	(88,530)	(88,865)	(87,398)	(91,240)	4
TOTAL NET EXPENDITURE	(12,201)	-	1,725	_	(100)
	, , ,				
Contributions to / (from) Reserves	12,201	-	-	-	n/a
CURRENT BUDGET	-		-		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	-		1,725		

## **TOP FINANCIAL RISKS 2022/23**

- 1) Outcome of Government consultations impacting on use of receipts from Right to Buy sales and Social Housing green papers 2) Water collection charges court case ongoing with potential claims for overpaid rates dating back to 2002. LBC retains a provision of £3.03m

TOTAL HRA DIRECTORATE SUMMARY

CABINET MEMBER

DEPARTMENT MANAGEMENT TEAM

NAME

David Padfield

Yvonne Murray

Director of Housing- Resident Engagement & Allocations

Stephen Tate

Cabinet Member for Homes

TEL. EX.

David Padfield

Stephen Tate

Director of Housing- Resident Engagement & Allocations

A 7446

DIVISION CODE	DIVISION
C2125E	HOUSING ESTATES AND IMPROVEMENT - HRA
C2420E	RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA
C2400D	DIRECTORATE AND CENTRALISED COSTS - HRA

## MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2021/22	DIVISION	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	C2125E: HOUSING ESTATES AND IMPROVEMENT - HRA	18,101	-	893	18,994	5
(65,833)	C2420E: RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA	(66,605)	(2,728)	207	(69,126)	4
48,831	C2400D : DIRECTORATE AND CENTRALISED COSTS - HRA	48,504	365	1,263	50,132	3
					-	n/a
					-	n/a
					-	n/a
					-	n/a
					-	n/a
1,725	TOTAL NET EXPENDITURE	-	(2,363)	2,363	-	n/a

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C2125E: HOUSING ESTATES AND IMPROVEMENT - HRA	111.6	99.4	(12.2)
C2420E : RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA	156.2	176.0	19.8
C2400D : DIRECTORATE AND CENTRALISED COSTS - HRA	3.0	6.0	3.0
			-
			-
			-
			-
			-
TOTAL FTE STAFF	270.8	281.4	10.6

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS	

18,568   Premises related expenditure			ORIGINAL	Variations	in Level of	ORIGINAL	
COO'S   COO'	FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
E000's   E	2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
12,980   Employees			(A)	(B)	(C)	(D)	(E)
18.568   Premises related expenditure	£000's		£000's	£000's	£000's	£000's	%
4,738   Supplies and Services   3,081   - 617   3,688   22   24   405   12   23   23   17   17   17   17   17   17   17   1	12,980	Employees	15,165	365	2,087	17,617	16
321   Third Party Payments   363   - 42   405   12   738	18,568	Premises related expenditure	17,741	-	828	18,569	5
Tansper Payments	4,738	Supplies and Services	3,081	-	617	3,698	20
38,000   Transport related expenditure   4.3   - 62   105   1.44	321	Third Party Payments	363	-	42	405	12
8,912   Recharges from other services   8,988   - (229)   8,759   (3   46,295   TOTAL CONTROLLABLE EXPENDITURE   46,037   365   3,407   49,809   8   (79)   Other Grants	738	Transfer Payments	656	-	-	656	-
46,295   TOTAL CONTROLLABLE EXPENDITURE				-			144
Government Grants	8,912	Recharges from other services	8,988	-	(229)	8,759	(3)
(79) Other Grants, reimbursements and contributions (85,58) (2,728) 5 (89,314) 3 (85,591) (2,728) 5 (89,314) 3 (1,761) Receivable	46,295	TOTAL CONTROLLABLE EXPENDITURE	46,037	365	3,407	49,809	8
(85.559) Customer and Client Receipts   (86.591)   (2.728)   5   (89.314)   13   (1.761)   Interest Receivable   (2.089)   -   163   (1.926)   (8.7398)   (8.7398)   TOTAL CONTROLLABLE INCOME   (88.865)   (2.728)   353   (91.240)   3   (41.103)   NET CONTROLLABLE COST   (42.828)   (2.363)   3.760   (41.431)   (3.75)   (41.431)   (41.431	-	Government Grants	-	-	-	-	n/a
Interest Receivable			(185)	-	185	-	(100)
(1,761) Recharges to other services (2,089) - 163 (1,926) (8 (87,398) TOTAL CONTROLLABLE INCOME (88,865) (2,728) 353 (91,240) 3  (41,103) NET CONTROLLABLE COST (42,828) (2,363) 3,760 (41,431) (3 35,821 Capital Charges 35,821 - 1,397) 34,424 (4 1,22 Intangible Charges 122 - 122 - 122 Intangible Charges 180 REFCUS 180 - 180	(85,558)	Customer and Client Receipts	(86,591)	(2,728)	5	(89,314)	3
(87,398)   TOTAL CONTROLLABLE INCOME   (88,865)   (2,728)   353   (91,240)   3   3   (41,103)   NET CONTROLLABLE COST   (42,828)   (2,363)   3,760   (41,431)   (3   35,821   Capital Charges   35,821   Capital Charges   122   Capital Charges   122   Capital Charges   122   Capital Charges   180   Capital Charges   Capital Charg	-	Interest Receivable	-	-	-	-	n/a
(41,103)   NET CONTROLLABLE COST   (42,828)   (2,363)   3,760   (41,431)   (3)		<u> </u>	(2,089)	-	163		(8)
35,821   Capital Charges   35,821   - (1,397)   34,424   (4, 122   Intangible Charges   122   122   180   REFCUS   180   180   180   6,705   Corporate support services bought in   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705	(87,398)	TOTAL CONTROLLABLE INCOME	(88,865)	(2,728)	353	(91,240)	3
35,821   Capital Charges   35,821   - (1,397)   34,424   (4, 122   Intangible Charges   122   122   180   REFCUS   180   180   180   6,705   Corporate support services bought in   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705   6,705	(41.102)	NET CONTROLL ARLE COST	(42.929)	(2.262)	2 760	(41 431)	(3)
122	(41,103)	NET CONTROLLABLE GOOT	(42,020)	(2,303)	3,700	(41,431)	(5)
122	35,821	Capital Charges	35,821	-	(1,397)	34,424	(4)
6,705   Corporate support services bought in   6,705   -   -   6,705   -			122	-	- '		
42,828   TOTAL NON-CONTROLLABLE EXPENDITURE   42,828   - (1,397)   41,431   (3   1,725   NET COST OF SERVICE   - (2,363)   2,363   -   n/x			180	-	-	180	-
1,725   NET COST OF SERVICE			6,705	-	-	6,705	-
- Contributions to / (from) Earmarked Reserves	42,828	TOTAL NON-CONTROLLABLE EXPENDITURE	42,828	-	(1,397)	41,431	(3)
- Contributions to / (from) Earmarked Reserves	4.705	NET COST OF SERVICE		(0.000)	0.000		
- Contributions to / (from) Capital Reserves:	1,725	NET COST OF SERVICE	-	(2,363)	2,363	-	n/a
- Contributions to / (from) Capital Reserves:	_	Contributions to / (from) Farmarked Reserves				_	n/a
- Financing of Capital Expenditure			_	_	_	_	
- Provision for Repayment of External Loans	_		_	_	_	_	
- Contribution to / (from) General Balances	_		_	_	_	_	
- TOTAL APPROPRIATIONS				_	_	_	n/a
1,725 TOTAL NET EXPENDITURE  - (2,363) 2,363 - n/s  *OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes	_	· · ·		_	-		n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes  £000's  (1,577)							
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes  18	1,725	TOTAL NET EXPENDITURE	-	(2,363)	2,363	-	n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes  18	* OTHER VARIA	TIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings  Other resource changes  18							
Other resource changes 18	Strategic budget	- agreed pressures / service demands					3,903
	Strategic budget	- agreed additional income / savings					(1,577)
	Other resource o	hanges					10
TOTAL OTHER VARIATIONS IN RESOURCE 2,344	Culei resource c	nanyes					18
	TOTAL OTHER	VARIATIONS IN RESOURCE					2,344

DIRECTORATE: C2100D: HOUSING HRA

# SERVICE DESCRIPTION

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):
1) Maximise the supply of affordable housing, meet housing need and reduce the number of households in temporary accommodation

2) Promote independent living for vulnerable people

- 3) Improve housing conditions to ensure a decent home for all and maintain the Decent Homes Standard for council Housing
- 4) Promote better and fair access to housing services
- 5) Develop sustainable communities

#### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2112F	RESPONSIVE REPAIRS AND SAFETY - HRA	16,159	-	1,086	17,245	7
C2113F	ASSET PLANNING AND CAPITAL DELIVERY	1,942	-	(193)	1,749	(10)
C2440F	ALLOCATIONS LETTINGS AND INCOME COLLECTION - HRA	(75,746)	(2,728)	307	(78,167)	3
C2454F	TENANCY AND RESIDENT ENGAGEMENT - HRA	7,795	-	-	7,795	-
C2458F	HOMELESSNESS AND ASSESSMENTS - HRA	1,346	-	(100)	1,246	(7)
	TOTAL NET EXPENDITURE	(48,504)	(2,728)	1,100	(50,132)	3

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAF	FTE STAFF	FTE STAFF
RESPONSIVE REPAIRS AND SAFETY - HRA	59.2	58.2	(1.0)
ASSET PLANNING AND CAPITAL DELIVERY	52.4	41.2	(11.2)
ALLOCATIONS LETTINGS AND INCOME COLLECTION - HRA	67.7	68.4	0.7
TENANCY AND RESIDENT ENGAGEMENT - HRA	82.5	101.6	19.1
HOMELESSNESS AND ASSESSMENTS - HRA	6.0	6.0	-
		1	
TOTAL FTE STAFF	267.8	275.4	7.6

DIRECTORATE: C2100D: HOUSING HRA

DIVISION SUMMARY

DIVISION: C2125E: HOUSING ESTATES AND IMPROVEMENT - HRA

#### SERVICE DESCRIPTION

#### Housing Revenue Account

#### Homes and Social Investment:

The repairs and maintenance service is responsible for repairs and cyclical maintenance of the Council's housing stock. The service responds to around 65,000 repair requests each year. The repairs service is delivered through a long term partnering contract.

The assets and involvement service is responsible for the council's housing asset management plan, for developing the annual capital programme of planned investment in council homes and for ensuring that tenants and leaseholders are informed and consulted on the priorities for the HRA and works to their homes.

The capital delivery for homes and schools service focuses on delivering major capital works to HRA properties such as energy efficiency, kitchens and bathrooms and security programmes.

Future delivery of affordable housing into the HRA.

#### **MOVEMENT IN NET EXPENDITURE**

MOVEMENT	N NET EXPENDITURE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2112F	RESPONSIVE REPAIRS AND SAFETY - HRA	16,159	-	1,086	17,245	7
C2113F	ASSET PLANNING AND CAPITAL DELIVERY	1,942	-	(193)	1,749	(10)
					-	
					-	
					-	
	TOTAL NET EXPENDITURE	18,101	_	893	18,994	5

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
RESPONSIVE REPAIRS AND SAFETY - HRA	59.2	58.2	(1.0)
ASSET PLANNING AND CAPITAL DELIVERY	52.4	41.2	(11.2)
TOTAL FTE STAFF	111.6	99.4	(12.2)

DIRECTORATE: C2100D: HOUSING HRA **DIVISION SUMMARY** 

DIVISION: C2420E: RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA

#### SERVICE DESCRIPTION

#### Income to the Housing Revenue Account

Income to the Housing Revenue Account derives from four main sources:

- 1) Rental income due from the letting of dwelling and garages met by tenants and direct credits for rent rebates.
- 2) Service charges due to tenants for caretaking and grounds m
   3) Recharges of energy costs from communal heating schemes Service charges due to tenants for caretaking and grounds maintenance
- 4) Service charges to Leaseholders

#### Service Development

A leaseholder service is responsible for collecting service charges and payments for major works from leaseholders. Collates performance management information on all housing management services and reports regularly to resident scrutiny panel.

The Legal team take legal proceedings for tenancy breaches including: rent arrears, anti-social behaviour, disrepair and unauthorised occupants. Housing standards undertake occupancy checks and tenancy audits. Sustainable communities promote youth involvement, access to work, digital inclusion, money management, outreach work and community development. It collates performance management information on all housing management services and reports regular to resident scrutiny panel.

#### Income and Lettings

Responsible for rent collection (collection of £77m annually). It provides welfare and debt advice for Council tenants and signs up new tenants and lets Council garages. This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting.

This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting.

#### Tenancy and Neighbourhood Services

Responsible for tenancy services including enforcement of conditions of tenancy and changes to tenancies. It tackles anti-social behaviour and carries out regular estate inspections. It promotes resident participation and runs a caretaking service. This part of the Housing Revenue Account includes any expenditure which relates only to specific estates rather than the general housing stock. This includes services such as Caretaking and grounds maintenance. The income from the charges made for central heating is credited directly to income and the full cost of the standard space water heating provided will be recovered from tenants.

#### **Housing Solutions**

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy and social home buy). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

#### Housing Renewal

Responsible for the Major Adaptations Unit and for providing adaptations to council homes to enable older and disabled people to stay in their own homes. A Home Safety service is provided for council tenants with young children to prevent accidents in the home. Also includes the Empty Property Service which assists with returning vacant homes to use, where possible by the council for homeless persons, by providing grant

#### Resident involvement

Responsible for meeting legal & regulatory requirement to involve council tenants and leaseholders in monitoring and scrutinising Croydon's housing services. Involvement and scrutiny activities includes a number of active panels, including health and safety, complaints, leaseholder, scrutiny, performance monitoring group and tenant and leaseholder panel. The team also consult with residents over major works and improvement programmes. They communicate with residents in a range of ways including mystery shopping, neighbourhood voice and face to face engagement across estates. They also obtain and review performance data and work with Acuity to monitor customer satisfaction across Croydon Housing services. This team also produce communication for residents, including Open House, the magazine for Croydon tenants and leaseholders, on a quarterly basis.

#### MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2440F	ALLOCATIONS LETTINGS AND INCOME COLLECTION - HRA	(75,746)	(2,728)	307	(78,167)	3
C2454F	TENANCY AND RESIDENT ENGAGEMENT - HRA	7,795	-	-	7,795	-
C2458F	HOMELESSNESS AND ASSESSMENTS - HRA	1,346	-	(100)	1,246	(7)
	TOTAL NET EXPENDITURE	(66,605)	(2,728)	207	(69,126)	4

	ORIGINAL	ORIGINAL	CHANGE	
SERVICE	BUDGET	BUDGET	IN	
	2021/22	2022/23	FTE	
	FTE STAFF	FTE STAFF	FTE STAFF	
ALLOCATIONS LETTINGS AND INCOME COLLECTION - HRA	67.7	68.4	0.7	
TENANCY AND RESIDENT ENGAGEMENT - HRA	82.5	101.6	19.1	
HOMELESSNESS AND ASSESSMENTS - HRA	6.0	6.0	-	
TOTAL FTE STAFF	156.2	176.0	19.8	

FORECAST		ORIGINAL		in Level of	ORIGINAL BUDGET	%
	DESCRIPTION	BUDGET   2021/22	Inflation	ıre on (A) * Other	2022/23	% CHANGE
2021722	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	`% <sup>'</sup>
	Employees	13,501	-	285	13,786	2
	Premises related expenditure	16,580	-	74	16,654	0
	Supplies and Services Third Party Payments	2,685 259	-	617 4	3,302 263	23 2
1	Transfer Payments	656	-	-	656	-
	Transport related expenditure	43	_	15	58	35
	Recharges from other services	6,594	-	(248)	6,346	(4)
40,249	TOTAL CONTROLLABLE EXPENDITURE	40,318	-	747	41,065	n/a
-	Government Grants	-	-	-	-	n/a
(79)	Other Grants, reimbursements and contributions	(185)	-	185	-	(100)
(85,558)	Customer and Client Receipts	(86,591)	(2,728)	5	(89,314)	3
- (4.740)	Interest Receivable	- (0.040)	-	-	(4.000)	n/a
	Recharges to other services	(2,046)	-	163	(1,883)	(8)
(87,355)	TOTAL CONTROLLABLE INCOME	(88,822)	(2,728)	353	(91,197)	n/a
		1				
(47,106)	NET CONTROLLABLE COST	(48,504)	(2,728)	1,100	(50,132)	n/a
		1				
	Capital Charges	-	-	-	-	n/a
	Intangible Charges REFCUS	-	-	-	-	n/a
_	Corporate support services bought in			-	-	n/a n/a
<u> </u>	TOTAL NON-CONTROLLABLE EXPENDITURE				-	n/a
	TOTAL NON-CONTROLLABLE EXPENDITURE	-		-	-	II/a
(47.400)	NET COOT OF SERVICE	(40.504)	(0.700)	4 400	(50.400)	/-
(47,106)	NET COST OF SERVICE	(48,504)	(2,728)	1,100	(50,132)	n/a
	Contributions to / (from) Earmarked Reserves			. 1	Т	n/a
]	Contributions to / (from) Capital Reserves:	]	-	_	_ [	n/a
]	Financing of Capital Expenditure	_ [	-	_	_ [	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(47,106)	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	(48,504)	(2,728)	1,100	(50,132)	n/a 3
(47,106)					(50,132)	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE				(50,132)	
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands				(50,132)	3 £000's
* OTHER VA Strategic bud Compliance	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth				(50,132)	3 £000's
* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase	(48,504)	(2,728)		(50,132)	3 £000's 500 555
* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth	(48,504)	(2,728)		(50,132)	3 £000's
* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase	(48,504)	(2,728)		(50,132)	3 £000's 500 555
* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase	(48,504)	(2,728)		(50,132)	3 £000's 500 555
* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase	(48,504)	(2,728)		(50,132)	3 £000's 500 555
* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase	(48,504)	(2,728)		(50,132)	3 £000's 500 555
* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase	(48,504)	(2,728)		(50,132)	3 £000's 500 555 207
* OTHER VA Strategic bud Compliance T Budget realig Supplies & So	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay	(48,504)	(2,728)		(50,132)	3 £000's 500 555 207
* OTHER VA Strategic bud Compliance Budget realig Supplies & So	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay	(48,504)	(2,728)		(50,132)	3 £000's 500 555 207
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay	(48,504)	(2,728)		(50,132)	£000's 500 555 207 1,262 (80)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  Iget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(48,504)	(2,728)		(50,132)	£000's 500 555 207 1,262 (80)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  Iget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(48,504)	(2,728)		(50,132)	£000's 500 555 207 1,262 (80)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  Iget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(48,504)	(2,728)		(50,132)	£000's 500 555 207 1,262 (80)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  Iget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(48,504)	(2,728)		(50,132)	£000's 500 555 207 1,262 (80)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  Iget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(48,504)	(2,728)		(50,132)	£000's 500 555 207 1,262 (80)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  Iget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(48,504)	(2,728)		(50,132)	£000's 500 555 207 1,262 (80)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  Iget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(48,504)	(2,728)		(50,132)	3 £000's 500 555 207 1,262 (80 (100)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So Strategic bud Recharges fr	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges	(48,504)	(2,728)		(50,132)	3 £000's 500 555 207 1,262 (80 (100)
* OTHER VA Strategic bud Compliance T Budget realig Supplies & So  Strategic bud Recharges fr Realignment	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges	(48,504)	(2,728)		(50,132)	3 £000's 500 555 207 1,262 (80) (100)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  liget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  Description of the company of t	(48,504)	(2,728)		(50,132)	1,262 (80) (100) (180)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport relia	RIATIONS IN LEVEL OF EXPENDITURE  liget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase ervices - Growth to create budget for Special Transfer Pay  liget - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  Description of the services of General Fund Recharges  Exercises - realignment Services - realignment within services ated expenditure - budget realignment within service	(48,504)	(2,728)		(50,132)	\$5000's \$500 \$555 207  1,262  (80) (100)  (180)  104 (17) 2
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport rela Recharges fr	RIATIONS IN LEVEL OF EXPENDITURE    test - agreed pressures / service demands     test - agreed pressures / service provided	/ments as now	(2,728)	1,100	(50,132)	1,262 (180) (180) (180)
* OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport reli Recharges fr Other Grants	RIATIONS IN LEVEL OF EXPENDITURE    text	/ments as now	(2,728)	1,100	(50,132)	1,262 (180) (180) (180)
*OTHER VA Strategic bud Compliance T Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport rela Recharges fr Other Grants Recharges to	RIATIONS IN LEVEL OF EXPENDITURE    get - agreed pressures / service demands     Team Employees budget growth     Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    Inment - Legal Fees for Disrepair increase     ervices - Saving - Reduction of HRA Recharge     of General Fund Recharges     of General Fund Recharges     eventual Fees for Disrepair increase     eventual Fees	/ments as now	(2,728)	1,100	(50,132)	1,262 (180) (180) (180) (185) (163)
*OTHER VA Strategic bud Compliance T Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport rela Recharges fr Other Grants Recharges to Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE    qet - agreed pressures / service demands     Team Employees budget growth     Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    leget - agreed additional income / savings     om other services - Saving - Reduction of HRA Recharge     of General Fund Recharges     ce changes     Budget Realignment     Services - realignment within service     om other services - budget realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on the there is a service     on the the there is a service     on the there is a service     on the the there is a service     on the there is a service     on the the there is a service     on the there is a service     on the the there is a service     on the there is a service     on the the there is a service     on the the there is a service     on th	/ments as now	(2,728)	1,100	(50,132)	\$\frac{1800}{500}\$ \$500 \$555 \$207  1,262  (80) (100)  (180)  104 (17) 2 (86) 185 163 32
*OTHER VA Strategic bud Compliance T Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport rela Recharges fr Other Grants Recharges to Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE    get - agreed pressures / service demands     Team Employees budget growth     Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    Inment - Legal Fees for Disrepair increase     ervices - Saving - Reduction of HRA Recharge     of General Fund Recharges     of General Fund Recharges     eventual Fees for Disrepair increase     eventual Fees	/ments as now	(2,728)	1,100	(50,132)	\$\frac{1800}{500}\$ \$500 \$555 \$207  1,262  (80) (100)  (180)  104 (17) 2 (86) 185 163 32
*OTHER VA Strategic bud Compliance T Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport rela Recharges fr Other Grants Recharges to Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE    qet - agreed pressures / service demands     Team Employees budget growth     Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    leget - agreed additional income / savings     om other services - Saving - Reduction of HRA Recharge     of General Fund Recharges     ce changes     Budget Realignment     Services - realignment within service     om other services - budget realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on ther services - realignment within service     on the there is a service     on the the there is a service     on the there is a service     on the the there is a service     on the there is a service     on the the there is a service     on the there is a service     on the the there is a service     on the there is a service     on the the there is a service     on the the there is a service     on th	/ments as now	(2,728)	1,100	(50,132)	\$5000's \$500 \$555 207  1,262  (80) (100)  (180)  104 (17) 2 (86) 185 163 32 (365)
*OTHER VA Strategic bud Compliance 1 Budget realig Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport rela Recharges fr Other Grants Recharges to Minor Variatio Growth Team	RIATIONS IN LEVEL OF EXPENDITURE    qet - agreed pressures / service demands     Team Employees budget growth     Inment - Legal Fees for Disrepair increase     ervices - Growth to create budget for Special Transfer Pay    leget - agreed additional income / savings     om other services - Saving - Reduction of HRA Recharge     of General Fund Recharges     ce changes     Budget Realignment     Services - realignment within service     om other services - budget realignment within service     or incomplete     o	/ments as now	(2,728)	1,100	(50,132)	1,262 (180) (180) (180) (185) 163

ORIGINAL Variations in Level of ORIGINAL

DIVISION: C2125E: HOUSING ESTATES AND IMPROVEMENT - HRA

20,165   TOTAL CONTROLLABLE EXPENDITURE	FORECAST		BUDGET	Variations Expenditi	in Level of	BUDGET	%
2000's	2021/22	DESCRIPTION		Inflation	* Other		
4.132   Employees   5.604   2.33   5,842   4   13.127   Prefires related expenditure   12.233   7.4   12,307   1   1.74   Supplies and Services   808   489   1,287   61   7   Transfer Payments   25   4   29   16   7   Transfer Payments   27   12   13   7   Transfer Payments   27   12   13   7   Transfer Payments   1,088   (67)   1,091   46   7   Transfer Payments   1,081   1,091   1,091   1,091   1,091   7   Transfer Payments   1,091   1,09	£000'c						
13,127   Premises related expenditure		Employees		-			
5 Third Party Payments	13,127	Premises related expenditure	12,233	-	74	12,307	
Transfer Payments			I	-			
16   Transport related expenditure		1	25	-	4	29	
20,165   TOTAL CONTROLLABLE EXPENDITURE			27	-	12	39	
Courtinuous to / from) Earmarked Reserves	1,012	Recharges from other services	1,068	-	(67)	1,001	(6)
Continuations to / (from) Capital Reserves	20,165	TOTAL CONTROLLABLE EXPENDITURE	19,765	-	750	20,515	n/a
(20)   Customer and Client Receiples   -   -   -			-	-	-	-	n/a
1,413  Recharges to other services			-	-	-	-	n/a
(1.438)   TOTAL CONTROLLABLE NCOME	(20)	· •	_	_	-		n/a
18,727   NET CONTROLLABLE COST	(1,418)		(1,664)	-	143	(1,521)	(9)
- Capital Charges Intangile Charges Intangile Charges Intangile Charges Intangile Charges Intangile Charges Intangile Charges Indiangile Indiangile Charges Indiangile	(1,438)	TOTAL CONTROLLABLE INCOME	(1,664)	-	143	(1,521)	n/a
Intanglible Charges	18,727	NET CONTROLLABLE COST	18,101	_	893	18,994	n/a
Intanglible Charges							
REFÖUS	-			-	-		n/a
- Corporate support services bought in	_			-	-	-	
TOTAL NON-CONTROLLABLE EXPENDITURE	_		_	-	-		n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Capital Reserves:	-		-	-	1	-	n/a
- Contributions to / (from) Capital Reserves:	18,727	NET COST OF SERVICE	18,101	_	893	18,994	n/a
- Contributions to / (from) Capital Reserves:			1				
Financing of Capital Expenditure	-		-	-	-	-	
- Provision for Repayment of External Loans	_		_	_	-		n/a n/a
TOTAL APPROPRIATIONS		Provision for Repayment of External Loans	-	-	-	-	n/a
18,727   TOTAL NET EXPENDITURE	-	Contribution to / (from) General Balances	-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  Compliance Team Employees budget growth  Budget realignment - Legal Fees for Disrepair increase  555  Strategic budget - agreed additional income / savings  1,055  Strategic budget - agreed additional income / savings  1,055  Strategic budget - agreed additional income / savings  Other resource changes  Reduction in recharges from other services  Growth Team - Service no longer required  Employees budget realignment  62  Supply and Services Budget relignment  Realignment of Internal Recharge  1,055  (90)  1,055		TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Compliance Team Employees budget growth Budget realignment - Legal Fees for Disrepair increase  555  Strategic budget - agreed additional income / savings  1,055  Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  500  1,055  (90) (365) Employees budget realignment 61 Realignment of Internal Recharge 12 Increase in Recharges to General Fund Minor Variation  61 (162)	_						
Strategic budget - agreed pressures / service demands Compliance Team Employees budget growth Budget realignment - Legal Fees for Disrepair increase  555  Strategic budget - agreed additional income / savings  1,055  Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  500  1,055  (90) (365) Employees budget realignment 61 Realignment of Internal Recharge 12 Increase in Recharges to General Fund Minor Variation  61 (162)			18,101	-	893	18,994	5
Budget realignment - Legal Fees for Disrepair increase 555  Strategic budget - agreed additional income / savings 1,055  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required (365) Employees budget realignment 62 Supply and Services Budget relignment 62 Supply and Services Budget relignment 62 Increase in Recharges to General Fund 1143 Minor Variation 25  (162)	18,727	TOTAL NET EXPENDITURE	18,101	-	893	18,994	
Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Service Budget relignment Service Budget relignment Service Budget relignment Services Budget Relignment Services Budget Relignment Services Budget Relignment Services Budget Relignment Services Budget Relignment Services Budget Relignment Services Budget Relignment Services Budget Relignment Services Bu	18,727  * OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	18,101	-	893	18,994	£000's
Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  Other resource changes  (90) (365) (3	* OTHER VA Strategic bud Compliance	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth	18,101	-	893	18,994	£000's
Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  Other resource changes  (90) (365) (3	* OTHER VA Strategic bud Compliance	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth	18,101	-	893	18,994	£000's
Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  Other resource changes  (90) (365) (3	* OTHER VA Strategic bud Compliance	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth	18,101	-	893	18,994	£000's
Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  Other resource changes  (90) (365) (3	* OTHER VA Strategic bud Compliance	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth	18,101	-	893	18,994	£000's
Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  Other resource changes  (90) (365) (3	* OTHER VA Strategic bud Compliance	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth	18,101	-	893	18,994	£000's
Strategic budget - agreed additional income / savings  Other resource changes Reduction in recharges from other services Growth Team - Service no longer required Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  Other resource changes  (90) (365) (3	* OTHER VA Strategic bud Compliance	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth	18,101	-	893	18,994	£000's
Other resource changes Reduction in recharges from other services (90) Growth Team - Service no longer required (365) Employees budget realignment Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  (90) (365) Employees budget relignment 62 Supply and Services Budget relignment 63 Supply and Services Budget relignment 64 Supply and Services Budget relignment 65 Supply and Services Budget relignment 66 Supply and Services Budget relignment 67 Supply and Services Budget relignment 68 Supply and Services Budget relignment 69 Supply and Services Budget relignment 60 Supply and Services Budget relignment 61 Supply and Services Budget relignment 62 Supply and Services Budget relignment 63 Supply and Services Budget relignment 64 Supply and Services Budget relignment 65 Supply and Services Budget relignment 66 Supply and Services Budget relignment 67 Supply and Services Budget relignment 68 Supply and Services Budget relignment 69 Supply and Services Budget relignment 60 Supply and Services Budget relignment 60 Supply and Services Budget relignment 61 Supply and Services Budget relignment 62 Supply and Services Budget relignment 63 Supply and Services Budget relignment 64 Supply and Services Budget relignment 65 Supply and Services Budget relignment 66 Supply and Services Budget relignment 67 Supply and Services Budget relignment 68 Supply and Services Budget relignment 69 Supply and Services Budget relignment 60 Supply and Services Budget relignment 60 Supply and Services Budget relignment 60 Supply and Services Budget relignment 60 Supply and Services Budget relignment 60 Supply and Services Budget relignment 60 Supply and Services Budget relignment 60 Supply and Services Budget relignment 61 Supply and Services Budget relignment 62 Supply and Services Budget relignment 64 Supply and Services Budget relignment 65 Supply and Services Budget relignment 66 Supply and Services Budget relignment 67 Supply and Services Budget relignment 68 Supply an	* OTHER VA Strategic bud Compliance	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth	18,101	-	893	18,994	£000's
Other resource changes         Reduction in recharges from other services         Growth Team - Service no longer required       (365)         Employees budget realignment       62         Supply and Services Budget relignment       61         Realignment of Internal Recharge       2         Increase in Recharges to General Fund       143         Minor Variation       25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Other resource changes         Reduction in recharges from other services         Growth Team - Service no longer required       (365)         Employees budget realignment       62         Supply and Services Budget relignment       61         Realignment of Internal Recharge       2         Increase in Recharges to General Fund       143         Minor Variation       25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Other resource changes         Reduction in recharges from other services         Growth Team - Service no longer required       (365)         Employees budget realignment       62         Supply and Services Budget relignment       61         Realignment of Internal Recharge       2         Increase in Recharges to General Fund       143         Minor Variation       25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Other resource changes         Reduction in recharges from other services         Growth Team - Service no longer required       (365)         Employees budget realignment       62         Supply and Services Budget relignment       61         Realignment of Internal Recharge       2         Increase in Recharges to General Fund       143         Minor Variation       25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Other resource changes         Reduction in recharges from other services         Growth Team - Service no longer required       (365)         Employees budget realignment       62         Supply and Services Budget relignment       61         Realignment of Internal Recharge       2         Increase in Recharges to General Fund       143         Minor Variation       25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Other resource changes         Reduction in recharges from other services         Growth Team - Service no longer required       (365)         Employees budget realignment       62         Supply and Services Budget relignment       61         Realignment of Internal Recharge       2         Increase in Recharges to General Fund       143         Minor Variation       25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Other resource changes         Reduction in recharges from other services         Growth Team - Service no longer required       (365)         Employees budget realignment       62         Supply and Services Budget relignment       61         Realignment of Internal Recharge       2         Increase in Recharges to General Fund       143         Minor Variation       25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Other resource changes         Reduction in recharges from other services         Growth Team - Service no longer required       (365)         Employees budget realignment       62         Supply and Services Budget relignment       61         Realignment of Internal Recharge       2         Increase in Recharges to General Fund       143         Minor Variation       25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Growth Team - Service no longer required  Employees budget realignment  Supply and Services Budget relignment  Realignment of Internal Recharge  Increase in Recharges to General Fund  Minor Variation  G365  62  62  61  62  61  62  62  63  65  61  62  61  62  63  65  66  66  67  68  69  60  60  60  60  60  60  60  60  60	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth  Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Employees budget realignment 62 Supply and Services Budget relignment 61 Realignment of Internal Recharge 2 Increase in Recharges to General Fund 143 Minor Variation 25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
Supply and Services Budget relignment Realignment of Internal Recharge Increase in Recharges to General Fund Minor Variation  61 2 143 25 (162)	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase  get - agreed additional income / savings	18,101	-	893	18,994	£000's 500 555 1,055
Realignment of Internal Recharge 2 Increase in Recharges to General Fund 143 Minor Variation 25	* OTHER VA Strategic bud Compliance Budget realig	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase  Iget - agreed additional income / savings	18,101	-	893	18,994	£000's 500 555  1,055
Minor Variation 25	* OTHER VA Strategic bud Compliance Budget realig  Strategic bud  Other resourd Reduction in Growth Team Employees b	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase  Iget - agreed additional income / savings  Iget - agreed additional income / savings	18,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62
(162)	* OTHER VA Strategic bud Compliance Budget realig  Strategic bud  Other resource Reduction in Growth Team Employees b Supply and S Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase  Iget - agreed additional income / savings  Iget - agreed additional income / savings  Iget - agreed remains income / savings  Iget - agreed additional income / savings	18,101	-	893	18,994	£000's 500 555  1,055  - (90) (365) 62 61
	* OTHER VA Strategic bud Compliance Budget realig  Strategic bud  Other resource Reduction in Growth Team Employees b Supply and S Realignment Increase in R	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase  liget - agreed additional income / savings  get - agreed additional income / savings  ce changes recharges from other services n - Service no longer required udget realignment bervices Budget relignment of Internal Recharge lecharges to General Fund	18,101	-	893	18,994	£000's  500 555  1,055  (90) (365) 62 61 2 143
	* OTHER VA Strategic bud Compliance Budget realig  Strategic bud  Other resource Reduction in Growth Team Employees b Supply and S Realignment Increase in R	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase  liget - agreed additional income / savings  get - agreed additional income / savings  ce changes recharges from other services n - Service no longer required udget realignment bervices Budget relignment of Internal Recharge lecharges to General Fund	18,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62 61 2 143
TOTAL OTHER VARIATIONS IN DESCRIPCE	* OTHER VA Strategic bud Compliance Budget realig  Strategic bud  Other resource Reduction in Growth Team Employees b Supply and S Realignment Increase in R	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase  liget - agreed additional income / savings  get - agreed additional income / savings  ce changes recharges from other services n - Service no longer required udget realignment bervices Budget relignment of Internal Recharge lecharges to General Fund	18,101	-	893	18,994	£000's  500 555  1,055  (90) (365) 62 61 2 143 25
TOTAL OTHER VARIATIONS IN RESOURCE 893	* OTHER VA Strategic bud Compliance Budget realig  Strategic bud  Other resource Reduction in Growth Team Employees b Supply and S Realignment Increase in R	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  Team Employees budget growth Inment - Legal Fees for Disrepair increase  liget - agreed additional income / savings  get - agreed additional income / savings  ce changes recharges from other services n - Service no longer required udget realignment bervices Budget relignment of Internal Recharge lecharges to General Fund	18,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62 61 2 143

DIVISION: C2420E: RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA

		ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	`%
6,985	Employees	7,897	-	47	7,944	
4,279	Premises related expenditure	4,347	-	-	4,347	-
	Supplies and Services	1,877	-	128	2,005	
	Third Party Payments Transfer Payments	234 656	-	-	234 656	-
	Transfer Payments Transport related expenditure	16	-	3	19	- 19
	Recharges from other services	5,526	_ [	(181)	5,345	(;
	TOTAL CONTROLLABLE EXPENDITURE	20,553		(3)	20,550	n/
-		20,555	-	(3)	20,550	
	Government Grants Other Grants, reimbursements and contributions	(105)	-	185	-	n/
	Customer and Client Receipts	(185) (86,591)	(2,728)	5	(89,314)	(100
(00,000)	Interest Receivable	(00,001)	(2,720)	-	(03,314)	n,
(300)	Recharges to other services	(382)	-	20	(362)	(!
	TOTAL CONTROLLABLE INCOME	(87,158)	(2,728)	210	(89,676)	n,
(00,011)	TOTAL GONTROLLABLE INCOME	(07,100)	(2,720)	210	(00,070)	117
(05.000)	NET CONTROL LABLE COST	(00.005)	(0.700)	007	(00.400)	
(65,833)	NET CONTROLLABLE COST	(66,605)	(2,728)	207	(69,126)	n,
1	Carrital Ohanna					
	Capital Charges Intangible Charges	-	-	-	-	n/
	REFCUS		- [	-	<u> </u>	n/ n/
	Corporate support services bought in		_ [	-		n/
	TOTAL NON-CONTROLLABLE EXPENDITURE	_			_	n/
	TOTAL NON-CONTROLLABLE EXPENDITURE	_	-	-	-	11/
(05.000)		(00.005)	(0.700)	227		
(65,833)	NET COST OF SERVICE	(66,605)	(2,728)	207	(69,126)	n/
	0					
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances		-	-	-	n/
						n/
-	TOTAL APPROPRIATIONS		-	-	-	n/
	101712711110110110	-				.,,
(65,833)	TOTAL NET EXPENDITURE	(66,605)	(2,728)	207	(69,126)	
	TOTAL NET EXPENDITURE		(2,728)		(69,126)	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		(2,728)		(69,126)	
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	(66,605)		207	(69,126)	£000's
* OTHER VA Strategic bud Supplies & Se	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa	(66,605)		207	(69,126)	£000's
* OTHER VAI Strategic bud Supplies & Se	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa	(66,605)  yments as now		207	(69,126)	£000's 20'
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fro	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(66,605)  yments as now		207	(69,126)	£000's 200'
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fro	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa	(66,605)  yments as now		207	(69,126)	£000's 20'
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fro	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(66,605)  yments as now		207	(69,126)	£000's 20'
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fro	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(66,605)  yments as now		207	(69,126)	£000's 20'
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fro	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(66,605)  yments as now		207	(69,126)	£000's 20'
* OTHER VAI Strategic bud Supplies & Se Strategic bud Recharges fro	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(66,605)  yments as now		207	(69,126)	£000's 20 20 (8
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fro	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(66,605)  yments as now		207	(69,126)	£000's 20 20 (8
* OTHER VAI Strategic bud Supplies & Se Strategic bud Recharges fro	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge	(66,605)  yments as now		207	(69,126)	£000's 20 20 (8 (10
* OTHER VA Strategic bud Supplies & Se Strategic bud Recharges fr Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges	(66,605)  yments as now		207	(69,126)	£000's 20 20 (8 (10
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fr Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges	(66,605)  yments as now		207	(69,126)	£000's 20 20 (8 (10
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fre Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  see changes Budget Realignment	(66,605)  yments as now		207	(69,126)	£000's 20 20 (8 (10
* OTHER VAI Strategic bud Supplies & Se  Strategic bud Recharges fre Realignment  Other resource Employees = Supplies and	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  General Fund Recharges  Budget Realignment Services - realignment within services	(66,605)  yments as now		207	(69,126)	£000's 20 20 (8 (10
* OTHER VAI Strategic bud Supplies & So  Strategic bud Recharges fr Realignment  Other resourc Employees - Supplies and Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  get changes Budget Realignment Services - realignment within services ated expenditure - budget realignment within service	(66,605)  yments as now		207	(69,126)	£000's 20 20 (8 (10
* OTHER VAI Strategic bud Supplies & Se  Strategic bud Recharges fre Realignment  Other resource Employees - Supplies and Transport rela Recharges fre	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  get changes Budget Realignment Services - realignment within services ated expenditure - budget realignment within service om other services - budget realignment within service	yments as now	not capitalise	207	(69,126)	£000's 20 20 (8 (10
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fr Realignment  Other resource Employees - Supplies and Transport rela Recharges fr Other Grants	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  Budget Realignment Services - realignment within services ated expenditure - budget realignment within service om other services - budget realignment within service on other services - budget realignment within service on other services - budget realignment within service on other services - budget realignment within service on other services - budget realignment within service on other services - linear payments	yments as now	not capitalise	207	(69,126)	£000's 20 20 (8 (10 (18 4 (7
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fr Realignment  Other resource Employees - Supplies and Transport related Recharges frought of the Country	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  get changes Budget Realignment Services - realignment within services ated expenditure - budget realignment within service om other services - budget realignment within service on other services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service	yments as now	not capitalise	207	(69,126)	£000's 20' 20 (8 (10) (18) 4 (7)
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fr Realignment  Other resource Employees - Supplies and Transport related Recharges frought of the Country	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  Budget Realignment Services - realignment within services ated expenditure - budget realignment within service om other services - budget realignment within service on other services - budget realignment within service on other services - budget realignment within service on other services - budget realignment within service on other services - budget realignment within service on other services - budget realignment within service on other services - budget realignment within service on other services - linear contributions - Insurance payments	yments as now	not capitalise	207	(69,126)	£000's 20 20 (8 (10 (18 4 (7
* OTHER VA Strategic bud Supplies & So Supplies & So Supplies and Recharges fr Realignment  Other resource Employees - Supplies and Transport relative Recharges froughts of the Country o	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  get changes Budget Realignment Services - realignment within services ated expenditure - budget realignment within service om other services - budget realignment within service on other services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service	yments as now	not capitalise	207	(69,126)	£000's 20' 20 (8 (10) (18) 4 (7) 18:
* OTHER VA Strategic bud Supplies & So Supplies & So Supplies and Recharges fr Realignment  Other resource Employees - Supplies and Transport relative Recharges froughts of the Country o	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  get changes Budget Realignment Services - realignment within services ated expenditure - budget realignment within service om other services - budget realignment within service on other services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service	yments as now	not capitalise	207	(69,126)	£000's 20' (8i (10i (18i 4; (7)
* OTHER VAI Strategic bud Supplies & So Strategic bud Recharges fr Realignment  Other resource Employees - Supplies and Transport related Recharges frought of the Country	RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  get - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge of General Fund Recharges  get changes Budget Realignment Services - realignment within services ated expenditure - budget realignment within service om other services - budget realignment within service on other services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service on the services - budget realignment within service	yments as now	not capitalise	207	(69,126)	

DIVISION: C2125E: HOUSING ESTATES AND IMPROVEMENT - HRA

	ESCRIPTION	ORIGINAL BUDGET 2021/22	Variations Expenditu Inflation	in Level of ire on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
4,124 Er		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	mployees	5,604	-	238	5,842	4
	remises related expenditure upplies and Services	12,233	-	74	12,307	1
	upplies and Services hird Party Payments	808 25		489 4	1,297 29	61 16
7 Tr	ransfer Payments	-	-	-	-	n/a
	ransport related expenditure echarges from other services	27	-	12	39	44
	OTAL CONTROLLABLE EXPENDITURE	1,068 19,765	-	(67) 750	1,001 20,515	(6) n/a
,	overnment Grants	19,703	-	730	20,515	n/a
1	ther Grants, reimbursements and contributions	_	-	-	-	n/a
	ustomer and Client Receipts	-	-	-	-	n/a
	terest Receivable echarges to other services	(1,664)	-	143	(1,521)	n/a (9)
	OTAL CONTROLLABLE INCOME	(1,664)	-	143	(1,521)	n/a
(1,122)		(1,22.)			(1,52-1)	
18,727 <b>N</b>	ET CONTROLLABLE COST	18,101	-	893	18,994	n/a
	apital Charges	-	-	-	-	n/a
	tangible Charges EFCUS	-	-	-	-	n/a
	ercus orporate support services bought in	-	-	-	-	n/a n/a
	OTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
18,727 <b>N</b>	ET COST OF SERVICE	18,101	-	893	18,994	n/a
- ICc	ontributions to / (from) Earmarked Reserves	T -	- 1	_		n/a
	ontributions to / (from) Capital Reserves:	_	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans ontribution to / (from) General Balances		-	-	-	n/a
	OTAL APPROPRIATIONS	_				n/a n/a
	OTAL ALT NOT MATIONS			_	_	11/4
40 707 7	OTAL NET EXPENDITURE	18,101				
18,727 <b>TC</b>		10,101	-	893	18,994	5
* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE	10,101	-	893	18,994	5 £000's
* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands	10,101	-	893	18,994	£000's
* OTHER VARIA Strategic budge Compliance Tea	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth	16,101	-	893	18,994	£000's
* OTHER VARIA Strategic budge Compliance Tea	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands	16,101	-	893	18,994	£000's
* OTHER VARIA Strategic budge Compliance Tea	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth	10,101	-	893	18,994	£000's
* OTHER VARIA Strategic budge Compliance Tea	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth	10,101	-	893	18,994	£000's
* OTHER VARIA Strategic budge Compliance Tea	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth	10,101	-	893	18,994	£000's
* OTHER VARIA Strategic budge Compliance Tea	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth	10,101	-	893	18,994	£000's
* OTHER VARIA Strategic budge Compliance Tea	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth	10,101	-	893	18,994	£000's
* OTHER VARIA Strategic budge Compliance Tea Budget realignm	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth	10,101	-	893	18,994	£000's 500 555
* OTHER VARIA Strategic budge Compliance Tea Budget realignm	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase	10,101	-	893	18,994	£000's 500 555
* OTHER VARIA Strategic budge Compliance Tea Budget realignm	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase	10,101	-	893	18,994	£000's 500 555
* OTHER VARIA Strategic budge Compliance Tea Budget realignm	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase	10,101	-	893	18,994	£000's 500 555
* OTHER VARIA Strategic budge Compliance Tea Budget realignm	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase	18,101	-	893	18,994	£000's 500 555
* OTHER VARIA Strategic budge Compliance Tea Budget realignm	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase	10,101	-	893	18,994	£000's 500 555
* OTHER VARIA Strategic budge Compliance Tea Budget realignm	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase	10,101	-	893	18,994	£000's 500 555
* OTHER VARIA Strategic budge Compliance Tea Budget realignm	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase	10,101	-	893	18,994	£000's 500 555
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase et - agreed additional income / savings	10,101	-	893	18,994	£000's 500 555 1,055
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge  Other resource Reduction in rec	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase et - agreed additional income / savings	10,101	-	893	18,994	£000's 500 555 1,055
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge  Strategic budge  Other resource Reduction in rec Growth Team - 5	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase  et - agreed additional income / savings  changes charges from other services Service no longer required	16,101	-	893	18,994	£000's 500 555 1,055
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge  Strategic budge  Other resource Reduction in rec Growth Team - Employees budg Supply and Sen	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase  et - agreed additional income / savings  changes charges from other services Service no longer required get realignment vices Budget relignment	16,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62 61
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge  Other resource Reduction in rec Growth Team - S Employees budg Supply and Serv Realignment of	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase  et - agreed additional income / savings  changes charges from other services Service no longer required get realignment vices Budget relignment Internal Recharge	10,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62 61 2
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge  Other resource Reduction in rec Growth Team - S Employees budg Supply and Serv Realignment of	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase  et - agreed additional income / savings  changes charges from other services Service no longer required get realignment vices Budget relignment	10,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62 61
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge  Other resource Reduction in rec Growth Team - Semployees budg Supply and Serv Realignment of Increase in Reci	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase  et - agreed additional income / savings  changes charges from other services Service no longer required get realignment vices Budget relignment Internal Recharge	10,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62 61 2 143
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge  Strategic budge  Other resource Reduction in rec Growth Team - Semployees budg Supply and Serv Realignment of Increase in Reci	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase  et - agreed additional income / savings  changes charges from other services Service no longer required get realignment vices Budget relignment Internal Recharge	16,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62 61 2 143 25
* OTHER VARIA Strategic budge Compliance Tea Budget realignm  Strategic budge  Strategic budge  Other resource Reduction in rec Growth Team - 3 Employees budg Supply and Serv Realignment of Increase in Rec Minor Variation	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands am Employees budget growth nent - Legal Fees for Disrepair increase  et - agreed additional income / savings  changes charges from other services Service no longer required get realignment vices Budget relignment Internal Recharge	10,101	-	893	18,994	£000's 500 555  1,055  (90) (365) 62 61 2 143

DIRECTORATE: C2100D: HOUSING HRA

DIVISION: C2125E: HOUSING ESTATES AND IMPROVEMENT - HRA

# SERVICE: C2112F: RESPONSIVE REPAIRS AND SAFETY - HRA

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2022/23 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	3,137	-	482	3,619	15
	Premises related expenditure Supplies and Services	12,089 346	-	92 572	12,181 918	1 165
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	16	-	3	19	19
	Recharges from other services	830	-	(63)	767	(8)
	TOTAL CONTROLLABLE EXPENDITURE	16,418	-	1,086	17,504	n/a
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts		-	-		n/a n/a
\ /	Interest Receivable	_	_	_	-	n/a
(259)	Recharges to other services	(259)	-	-	(259)	-
(260)	TOTAL CONTROLLABLE INCOME	(259)	-	-	(259)	n/a
17,621	NET CONTROLLABLE COST	16,159	_	1,086	17,245	n/a
,02.		10,100		.,000	,=	
	Capital Charges	-	-	-	-	n/a
I I	Intangible Charges	-	-	-	-	n/a
I I	REFCUS Corporate support services bought in	_	-	-	-	n/a
	TOTAL NON-CONTROLLABLE EXPENDITURE	_		-		n/a n/a
	TOTAL NON-SONTHOLLABLE EXILENSITORE					11/4
17,621	NET COST OF SERVICE	16,159	-	1,086	17,245	n/a
- /	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
I I	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-		n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
_	TOTAL APPROPRIATIONS	-	-	-	-	II/a
17,621	TOTAL NET EXPENDITURE	16,159	-	1,086	17,245	7
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE	16,159	-	1,086	17,245	7 £000's
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	16,159	-	1,086	17,245	£000's
* OTHER VAF Strategic budg Compliance T	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth	16,159	-	1,086	17,245	£000's
* OTHER VAF Strategic budg Compliance T	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	16,159	-	1,086	17,245	£000's
* OTHER VAF Strategic budg Compliance T	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth	16,159	-	1,086	17,245	
* OTHER VAF Strategic budg Compliance T	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth	16,159	-	1,086	17,245	£000's
* OTHER VAF Strategic budg Compliance T	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth	16,159	-	1,086	17,245	£000's
* OTHER VAF Strategic budg Compliance T	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth	16,159	-	1,086	17,245	£000's
* OTHER VAF Strategic budg Compliance T	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth	16,159	-	1,086	17,245	£000's
* OTHER VAF Strategic budg Compliance T	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth	16,159	-	1,086	17,245	£000's
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth	16,159	-	1,086	17,245	500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAF Strategic budg Compliance T Budget realign	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase	16,159	-	1,086	17,245	£000's 500 555
* OTHER VAR Strategic budg Compliance T Budget realign  Strategic budg  Other resource Reduction in r	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth ment - Legal Fees for Disrepair increase  get - agreed additional income / savings	16,159	-	1,086	17,245	£000's 500 555  1,055
* OTHER VAR Strategic budge Compliance T Budget realign  Strategic budge  Other resource Reduction in r Employees bu	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase  get - agreed additional income / savings  e changes echanges echanges from other services udget realignment	16,159	-	1,086	17,245	£000's 500 555  1,055
* OTHER VAR Strategic budge Compliance T Budget realign  Strategic budge  Strategic budge  Other resource Reduction in r Employees bu Supply and Se	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase  get - agreed additional income / savings  e changes recharges from other services adget realignment ervices Budget relignment	16,159	-	1,086	17,245	£000's 500 555  1,055
* OTHER VAR Strategic budge Compliance T Budget realign  Strategic budge  Strategic budge  Other resource Reduction in r Employees bu Supply and Se Supply and Se Supply and Se	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase  get - agreed additional income / savings  e changes echanges echanges from other services udget realignment	16,159	-	1,086	17,245	£000's 500 555  1,055
* OTHER VAR Strategic budge Compliance T Budget realign  Strategic budge  Strategic budge  Other resource Reduction in r Employees bu Supply and Se Supply and Se Supply and Se	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase  get - agreed additional income / savings  e changes recharges from other services udget realignment ervices Budget relignment ervices-Gas Appliance budget realignment of Internal Recharge	16,159	-	1,086	17,245	£000's 500 555  1,055
* OTHER VAR Strategic budg Compliance T Budget realign  Strategic budg  Other resource Reduction in r Employees budg Supply and Se Realignment of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase  get - agreed additional income / savings  e changes recharges from other services udget realignment ervices Budget relignment ervices-Gas Appliance budget realignment of Internal Recharge	16,159	-	1,086	17,245	£000's 500 555  1,055
* OTHER VAR Strategic budg Compliance T Budget realign  Strategic budg  Other resource Reduction in r Employees budg Supply and Se Realignment of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase  get - agreed additional income / savings  e changes recharges from other services udget realignment ervices Budget relignment ervices-Gas Appliance budget realignment of Internal Recharge	16,159	-	1,086	17,245	£000's 500 555  1,055  - (90 7 41 46 2 25
* OTHER VAR Strategic budg Compliance T Budget realign  Strategic budg  Other resource Reduction in r Employees budg Supply and Se Realignment of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands eam Employees budget growth nment - Legal Fees for Disrepair increase  get - agreed additional income / savings  e changes recharges from other services udget realignment ervices Budget relignment ervices-Gas Appliance budget realignment of Internal Recharge	16,159	-	1,086	17,245	£000's 500 555  1,055

DIRECTORATE: C2100D: HOUSING HRA

DIVISION: C2125E: HOUSING ESTATES AND IMPROVEMENT - HRA

# SERVICE: C2113F: ASSET PLANNING AND CAPITAL DELIVERY

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,693	Employees	2,467	-	(244)	2,223	(10
	Premises related expenditure	144	-	(18)	126	(13
	Supplies and Services	462	-	(83)	379	(18
	Third Party Payments	25	-	4	29	16
	Transfer Payments		-	-	-	n/
	Transport related expenditure	11	-	9	20	82
	Recharges from other services	238	-	(4)	234	(2
2,284	TOTAL CONTROLLABLE EXPENDITURE	3,347	-	(336)	3,011	n/
	Government Grants	-		-		n/
-	Other Grants, reimbursements and contributions	- 1	-	-	-	n/
(19)	Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable		-	-		n/
(1,159)	Recharges to other services	(1,405)	-	143	(1,262)	(10
(1,178)	TOTAL CONTROLLABLE INCOME	(1,405)	-	143	(1,262)	n/
1,106	NET CONTROLLABLE COST	1,942	_	(193)	1,749	n/
1,100	NET CONTROLLABLE COOT	1,012		(100)	1,1 40	11/
-	Capital Charges	T -	_	_ 1	- 1	n/
	Intangible Charges			_ [	-	n/
	REFCUS	_	l	<u> </u>	-	n/
	Corporate support services bought in		_	_	-	n/
		_				n/
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	T1/
		1			1	
1,106	NET COST OF SERVICE	1,942	-	(193)	1,749	n/
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/s
				- 1	- 1	n/s
-	Contribution to / (from) General Balances	-	-	-	_	11/1
-	TOTAL APPROPRIATIONS	-	-	-	-	n/s
-						
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
1,106	TOTAL APPROPRIATIONS	-	-	-	-	n/
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	-	-	-	-	(10
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(1)
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(1)
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(1)
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(1)
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(1)
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(1)
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(1)
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(1)
1,106 * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(10 £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(10 £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	(10 £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1) £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1) £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1) £000's
1,106  * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1 £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1) £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1) £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1) £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1) £000's
1,106  * OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	-	-	-	-	(1) £000's
1,106  * OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	(1 £000's
- 1,106  * OTHER VA Strategic bud  Strategic bud	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	(1) £000's
1,106  * OTHER VA Strategic bud  Strategic bud  Other resource	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands  get - agreed additional income / savings	-	-	-	-	£000's
- 1,106  * OTHER VA Strategic bud  Strategic bud  Other resourc Employees - Supply & Sen	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  ce changes  Budget Realignment	-	-	-	-	£000's
- 1,106  * OTHER VAI Strategic bud  Strategic bud  Other resource Employees - Supply & Serincrease in R	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  se changes Budget Realignment vices net Reduction	-	-	-	-	£000's
- 1,106  * OTHER VAI Strategic bud  Strategic bud  Other resource Employees - Supply & Serincrease in R	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  see changes  Budget Realignment vices net Reduction echarges to General Fund	-	-	-	-	£000's
- 1,106  * OTHER VAI Strategic bud  Strategic bud  Other resource Employees - Supply & Serincrease in R	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  see changes  Budget Realignment vices net Reduction echarges to General Fund	-	-	-	-	£000's
- 1,106  * OTHER VAI Strategic bud  Strategic bud  Other resource Employees - Supply & Serincrease in R	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  see changes  Budget Realignment vices net Reduction echarges to General Fund	-	-	-	-	£000's
1,106  * OTHER VAI Strategic bud  Strategic bud  Other resourc Employees - Supply & Ser Increase in R	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  see changes  Budget Realignment vices net Reduction echarges to General Fund	-	-	-	-	£000's
1,106  * OTHER VAI Strategic bud  Strategic bud  Other resourc Employees - Supply & Ser Increase in R	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  see changes  Budget Realignment vices net Reduction echarges to General Fund	-	-	-	-	(11 £000's
1,106  * OTHER VAI Strategic bud  Strategic bud  Other resourc Employees - Supply & Ser Increase in R	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  see changes  Budget Realignment vices net Reduction echarges to General Fund	-	-	-	-	55 (21 143 (365
1,106  * OTHER VAI Strategic bud  Other resource Employees - Supply & Ser Increase in R Growth Team	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings  see changes  Budget Realignment vices net Reduction echarges to General Fund	-	-	-	-	n/ (10

DIVISION: C2420E: RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA

E000's   E000's   E000's   E000's   E000's   E000's     4,279   Premises related expenditure   4,347   - 47   7,344   1     4,279   Premises related expenditure   4,347   - 128   2,055   7     212   Third Party Payments   234   - 128   2,065   7     213   Third Party Payments   234   - 128   2,065   7     214   Third Party Payments   234   - 128   2,065   7     215   Third Party Payments   265   - 3   656   19     5,802   Robertages from other services   5,526   - (181)   5,345   (3)     2,004   TOTAL CONTROLLABLE EXPENDITURE   20,553   - (3)   20,550   mis     (79)   Other Grants, reimbursements and contributions   (185)   (185)   (2,728)   5   (89,314)   (30)     (85,38)   Customer and Clema Receipts   (382)   - 20   (362)   (180)     (85,38)   Customer and Clema Receipts   (382)   - 20   (362)   (180)     (85,37)   TOTAL CONTROLLABLE INCOME   (37,58)   (2,728)   210   (39,676)   mis     (65,833)   NET CONTROLLABLE COST   (66,605)   (2,728)   207   (69,126)   mis     - Capital Charges	FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22 (A)	Variations i Expenditu Inflation (B)		ORIGINAL BUDGET 2022/23 (D)	% CHANGE (E)
4,279   Premises related expenditure	£000's						
2,353 Supplies and Servicies				-	47	,	1
212   Third Party Payments				-	- 100		-
731   Transfer Payments				-	120		
22   Transport related expenditure				-	-		_
20,094   TOTAL CONTROLLABLE EXPENDITURE   20,553   .	22	Transport related expenditure	16	-	3	19	19
Government Crants	5,502	Recharges from other services	5,526	-	(181)	5,345	(3)
(19)   Other Grants, reimbursements and contributions (85.58) (2.500   2.728)   5 (89.314)   3 (85.58)   1.000   2.728   5 (89.314)   3 (85.58)   1.000   2.728   5 (89.314)   3 (80.581)   1.000   2.728   1.000   2.728   2.00   2.000   2	20,084	TOTAL CONTROLLABLE EXPENDITURE	20,553	-	(3)	20,550	n/a
(300)   Recharges to other services   (382)	\ ,	Other Grants, reimbursements and contributions	` '	-	185	(89,314)	n/a (100) 3
(85,917)   TOTAL CONTROLLABLE INCOME   (87,158)   (2,728)   210   (89,676)   n/s	-			-	-	-	
(65,833)   NET CONTROLLABLE COST   (66,605)   (2,728)   207   (69,126)   n/a	` '	<u> </u>	` ′	-			, ,
- Capital Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - Corporate support services bought in - TOTAL NON-CONTROLLABLE EXPENDITURE - TOTAL NON-CONTROLLABLE EXPENDITURE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contribution to / (from) Capital Reserves: - Na - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - Na - TOTAL APPROPRIATIONS - Na - Na - Na - TOTAL APPROPRIATIONS - Na - Na - Na - TOTAL APPROPRIATIONS - Na - Na - TOTAL APPROPRIATIONS - Na - Na - TOTAL APPROPRIATIONS - Na - Na - TOTAL APPROPRIATIONS - Na - Na - Na - TOTAL APPROPRIATIONS - Na - Na - Na - Na - TOTAL APPROPRIATIONS - Na - Na - Na - Na - TOTAL APPROPRIATIONS - Na - Na - Na - Na - Na - Na - Na - Na	(85,917)	TOTAL CONTROLLABLE INCOME	(87,158)	(2,728)	210	(89,676)	n/a
- Capital Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - Corporate support services bought in - TOTAL NON-CONTROLLABLE EXPENDITURE - TOTAL NON-CONTROLLABLE EXPENDITURE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Expenditure - Contribution to / (from) Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Capital Expenditure - Provision for Repayment of External Loans - TOTAL APPROPRIATIONS - National Contribution to / (from) Capital Expenditure - Provision for Repayment of External Loans - TOTAL APPROPRIATIONS - National Contributions - National Contributio		T	1				
Intangible Charges	(65,833)	NET CONTROLLABLE COST	(66,605)	(2,728)	207	(69,126)	n/a
Intangible Charges		Capital Chargos	1				n/o
REFCUS Corporate support services bought in Corporate support services bought in Corporate support services bought in Corporate support services bought in Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contributions to Contribution to	]		-	_	-		
- Corporate support services bought in	]	0	-	_	-	_ [	n/a
(65,833) NET COST OF SERVICE (66,605) (2,728) 207 (69,126) n/a  - Contributions to / (from) Earmarked Reserves	-		-	-	-	-	n/a
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / (from) Capital Balances C	-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-		n/a
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / (from) Capital Balances C							
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS -	(65,833)	NET COST OF SERVICE	(66,605)	(2,728)	207	(69,126)	n/a
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS -			1				,
- Financing of Capital Expenditure	-		-	-	-	-	
- Provision for Repayment of External Loans	_			-	-		
- Contribution to / (from) General Balances	_		_	-	-	_	n/a
(65,833) TOTAL NET EXPENDITURE (66,605) (2,728) 207 (69,126) 4  FOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Supplies & Services - Growth to create budget for Special Transfer Payments as now not capitalised 207  Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges Realignment of General Fund Recharges (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service Recharges from other services - budget realignment within service Recharges from Other services - budget realignment within birectorate Recharges to other services - realignment within service Recharges to other services - realignment within service 180  180  180	-		-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Supplies & Services - Growth to create budget for Special Transfer Payments as now not capitalised  207  Strategic budget - agreed additional income / savings  Recharges from other services - Saving - Reduction of HRA Recharges  Realignment of General Fund Recharges  (100)  Other resource changes  Employees - Budget Realignment  Supplies and Services - realignment within service  Recharges from other services - budget realignment within service  12 Recharges from other services - budget realignment within service  24 Recharges from other services - budget realignment within service  25 Recharges from other services - realignment within Directorate  26 Recharges to other services - realignment within service  27 Recharges from other services - realignment within service  28 Recharges to other services - realignment within service  29 Recharges to other services - realignment within service  20 Recharges to other services - realignment within service  180	-	TOTAL APPROPRIATIONS	-	-	-		n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Supplies & Services - Growth to create budget for Special Transfer Payments as now not capitalised  207  Strategic budget - agreed additional income / savings  Recharges from other services - Saving - Reduction of HRA Recharges  Realignment of General Fund Recharges  (100)  Other resource changes  Employees - Budget Realignment  Supplies and Services - realignment within service  Recharges from other services - budget realignment within service  12 Recharges from other services - budget realignment within service  24 Recharges from other services - budget realignment within service  25 Recharges from other services - realignment within Directorate  26 Recharges to other services - realignment within service  27 Recharges from other services - realignment within service  28 Recharges to other services - realignment within service  29 Recharges to other services - realignment within service  20 Recharges to other services - realignment within service  180							
Strategic budget - agreed pressures / service demands Supplies & Services - Growth to create budget for Special Transfer Payments as now not capitalised  207  Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges (80) Realignment of General Fund Recharges (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23 (180)  Customer and Client Receipts - realignment within service Recharges to other services - realignment within service (20)  180				•			
Strategic budget - agreed pressures / service demands Supplies & Services - Growth to create budget for Special Transfer Payments as now not capitalised  207  Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges (80) Realignment of General Fund Recharges (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23 (180)  Customer and Client Receipts - realignment within service Recharges to other services - realignment within service (20)  180	(65,833)	TOTAL NET EXPENDITURE	(66,605)	(2,728)	207	(69,126)	4
Supplies & Services - Growth to create budget for Special Transfer Payments as now not capitalised  207  Strategic budget - agreed additional income / savings  Recharges from other services - Saving - Reduction of HRA Recharges  Realignment of General Fund Recharges  (100)  Other resource changes  Employees - Budget Realignment Supplies and Services - realignment within services  Transport related expenditure - budget realignment within service  Recharges from other services - budget realignment within service  120  At 207  (180)	, , ,		(66,605)	(2,728)	207	(69,126)	
Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - realignment within Directorate Secharges to other services - realignment within Service  180  180	* OTHER VAR	LIATIONS IN LEVEL OF EXPENDITURE	(66,605)	(2,728)	207	(69,126)	
Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within bervice At Charger from other services - budget realignment within brectorate At Charger from other services - realignment within Directorate At Charger from other services - realignment within service At Charger from other services - realignment within service At Charger from the services - realignment within service At Charger from the services - realignment within service At Charger from the services - services - services - realignment within service At Charger from the services - servi	* OTHER VAR Strategic budg	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands			207	(69,126)	£000's
Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - realignment within Directorate Secharges to other services - realignment within Service  180  180	* OTHER VAR Strategic budg	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands			207	(69,126)	£000's
Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charges from other services - realignment within Directorate Secharges to other services - realignment within Service  180  180	* OTHER VAR Strategic budg	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands			207	(69,126)	£000's
Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within bervice At Charger from other services - budget realignment within brectorate At Charger from other services - realignment within Directorate At Charger from other services - realignment within service At Charger from other services - realignment within service At Charger from the services - realignment within service At Charger from the services - realignment within service At Charger from the services - services - services - realignment within service At Charger from the services - servi	* OTHER VAR Strategic budg	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands			207	(69,126)	£000's
Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within bervice At Charger from other services - budget realignment within brectorate At Charger from other services - realignment within Directorate At Charger from other services - realignment within service At Charger from other services - realignment within service At Charger from the services - realignment within service At Charger from the services - realignment within service At Charger from the services - services - services - realignment within service At Charger from the services - servi	* OTHER VAR Strategic budg	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands			207	(69,126)	£000's
Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within bervice At Charger from other services - budget realignment within brectorate At Charger from other services - realignment within Directorate At Charger from other services - realignment within service At Charger from other services - realignment within service At Charger from the services - realignment within service At Charger from the services - realignment within service At Charger from the services - services - services - realignment within service At Charger from the services - servi	* OTHER VAR Strategic budg	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands			207	(69,126)	£000's
Strategic budget - agreed additional income / savings Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes Employees - Budget Realignment Supplies and Services - realignment within services Transport related expenditure - budget realignment within service Recharges from other services - budget realignment within service At Charges from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within service At Charger from other services - budget realignment within bervice At Charger from other services - budget realignment within brectorate At Charger from other services - realignment within Directorate At Charger from other services - realignment within service At Charger from other services - realignment within service At Charger from the services - realignment within service At Charger from the services - realignment within service At Charger from the services - services - services - realignment within service At Charger from the services - servi	* OTHER VAR Strategic budg	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands			207	(69,126)	£000's
Recharges from other services - Saving - Reduction of HRA Recharges  (80) Realignment of General Fund Recharges  (100)  Other resource changes  Employees - Budget Realignment  Supplies and Services - realignment within services  Transport related expenditure - budget realignment within service  Recharges from other services - budget realignment within service  Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23  Customer and Client Receipts - realignment within Service  Recharges to other services - realignment within service  20  180  180	* OTHER VAR Strategic budg	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands			207	(69,126)	£000's 207
Cother resource changes   Cother resource changes   Cother resource changes   Cother resource changes   Cother resource changes   Cother resource changes   Cother resource changes   Cother ch	* OTHER VAR Strategic budg Supplies & Ser	CIATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr			207	(69,126)	£000's 207
Other resource changes         Employees - Budget Realignment       42         Supplies and Services - realignment within services       (78)         Transport related expenditure - budget realignment within service       2         Recharges from other services - budget realignment within service       4         Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23       185         Customer and Client Receipts - realignment within Directorate       5         Recharges to other services - realignment within service       20	* OTHER VAR Strategic budg Supplies & Ser	IATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr			207	(69,126)	£000's 207
Other resource changes         Employees - Budget Realignment       42         Supplies and Services - realignment within services       (78)         Transport related expenditure - budget realignment within service       2         Recharges from other services - budget realignment within service       4         Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23       185         Customer and Client Receipts - realignment within Directorate       5         Recharges to other services - realignment within service       20	* OTHER VAR Strategic budg Supplies & Sei	et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges			207	(69,126)	£000's 207 207 (80)
Other resource changes         Employees - Budget Realignment       42         Supplies and Services - realignment within services       (78)         Transport related expenditure - budget realignment within service       2         Recharges from other services - budget realignment within service       4         Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23       185         Customer and Client Receipts - realignment within Directorate       5         Recharges to other services - realignment within service       20	* OTHER VAR Strategic budg Supplies & Sei	et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges			207	(69,126)	£000's 207 207 (80)
Other resource changes         Employees - Budget Realignment       42         Supplies and Services - realignment within services       (78)         Transport related expenditure - budget realignment within service       2         Recharges from other services - budget realignment within service       4         Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23       185         Customer and Client Receipts - realignment within Directorate       5         Recharges to other services - realignment within service       20	* OTHER VAR Strategic budg Supplies & Sei	et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges			207	(69,126)	£000's 207 207 (80)
Other resource changes         Employees - Budget Realignment       42         Supplies and Services - realignment within services       (78)         Transport related expenditure - budget realignment within service       2         Recharges from other services - budget realignment within service       4         Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23       185         Customer and Client Receipts - realignment within Directorate       5         Recharges to other services - realignment within service       20	* OTHER VAR Strategic budg Supplies & Sei	et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges			207	(69,126)	£000's 207 207 (80)
Other resource changes         Employees - Budget Realignment       42         Supplies and Services - realignment within services       (78)         Transport related expenditure - budget realignment within service       2         Recharges from other services - budget realignment within service       4         Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23       185         Customer and Client Receipts - realignment within Directorate       5         Recharges to other services - realignment within service       20	* OTHER VAR Strategic budg Supplies & Sei	et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges			207	(69,126)	£000's 207
Other resource changes         Employees - Budget Realignment       42         Supplies and Services - realignment within services       (78)         Transport related expenditure - budget realignment within service       2         Recharges from other services - budget realignment within service       4         Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23       185         Customer and Client Receipts - realignment within Directorate       5         Recharges to other services - realignment within service       20	* OTHER VAR Strategic budg Supplies & Sei	et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges			207	(69,126)	£000's 207 207 (80)
Employees - Budget Realignment  Supplies and Services - realignment within services  Transport related expenditure - budget realignment within service  Recharges from other services - budget realignment within service  Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23  185  Customer and Client Receipts - realignment within Directorate  Recharges to other services - realignment within service  180  180	* OTHER VAR Strategic budg Supplies & Sei	et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges			207	(69,126)	£000's 207 207 (80) (100)
Supplies and Services - realignment within services  Transport related expenditure - budget realignment within service  Recharges from other services - budget realignment within service  Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23  185  Customer and Client Receipts - realignment within Directorate  Recharges to other services - realignment within service  180  180	* OTHER VAR Strategic budg Supplies & Sei  Strategic budg Recharges fro Realignment o	ATTIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges			207	(69,126)	£000's 207 207 (80) (100)
Transport related expenditure - budget realignment within service  Recharges from other services - budget realignment within service  Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23  185  Customer and Client Receipts - realignment within Directorate  Recharges to other services - realignment within service  180  180	* OTHER VAR Strategic budg Supplies & Sei  Strategic budg Recharges fro Realignment o	ELATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges			207	(69,126)	£000's 207 207 (80) (100)
Other Grants, reimbursements and contributions - Insurance payments will not be received in 2022/23  Customer and Client Receipts - realignment within Directorate  Recharges to other services - realignment within service  20  180	* OTHER VAR Strategic budg Supplies & Sei  Strategic budg Recharges fro Realignment of	ElaTIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges			207	(69,126)	£000's 207 207 (80) (100)
Customer and Client Receipts - realignment within Directorate 5 Recharges to other services - realignment within service 20  180	* OTHER VAR Strategic budg Supplies & Sei  Strategic budg Recharges fro Realignment of  Other resource Employees - B Supplies and S Transport relati	et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges  e changes sudget Realignment Services - realignment within services ted expenditure - budget realignment within service			207	(69,126)	£000's 207 207 (80) (100) (180) 42 (78) 2
Recharges to other services - realignment within service 20  180	* OTHER VAR Strategic budg Supplies & Sel  Strategic budg Recharges fro Realignment of  Other resource Employees - B Supplies and S Transport relat Recharges fro	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges  e changes sudget Realignment Services - realignment within services ted expenditure - budget realignment within service m other services - budget realignment within service	nents as now r	not capitalised		(69,126)	£000's 207 207 (80) (100) (180) 42 (78) 2 4
180	* OTHER VAR Strategic budg Supplies & Sel  Strategic budg Recharges fro Realignment of  Other resource Employees - B Supplies and S Transport relat Recharges fro Other Grants,	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges  dechanges dudget Realignment Services - realignment within services ted expenditure - budget realignment within service m other services - budget realignment within service reimbursements and contributions - Insurance payments of	nents as now r	not capitalised		(69,126)	£000's 207 (80) (180) (180) 42 (78) 2 4 185
	* OTHER VAR Strategic budg Supplies & Sei  Strategic budg Recharges fro Realignment of  Other resource Employees - B Supplies and S Transport rela Recharges fro Other Grants, Customer and	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges  et changes udget Realignment Services - realignment within services ted expenditure - budget realignment within service m other services - budget realignment within service reimbursements and contributions - Insurance payments of Client Receipts - realignment within Directorate	nents as now r	not capitalised		(69,126)	£000's  207  (80) (100)  (180)  42 (78) 2 4 185 5
	* OTHER VAR Strategic budg Supplies & Sei  Strategic budg Recharges fro Realignment of  Other resource Employees - B Supplies and S Transport rela Recharges fro Other Grants, Customer and	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges  et changes udget Realignment Services - realignment within services ted expenditure - budget realignment within service m other services - budget realignment within service reimbursements and contributions - Insurance payments of Client Receipts - realignment within Directorate	nents as now r	not capitalised		(69,126)	£000's 207 207 (80) (100) 42 (78) 2 4 185 5
TOTAL OTHER VARIATIONS IN DESCRIPCE	* OTHER VAR Strategic budg Supplies & Sei  Strategic budg Recharges fro Realignment of  Other resource Employees - B Supplies and S Transport rela Recharges fro Other Grants, Customer and	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges  et changes udget Realignment Services - realignment within services ted expenditure - budget realignment within service m other services - budget realignment within service reimbursements and contributions - Insurance payments of Client Receipts - realignment within Directorate	nents as now r	not capitalised		(69,126)	£000's 207 (80) (180) (180) 42 (78) 2 4 185 5 20
CIVIAL VIDED VADIATIONA IN REACTIBLE	* OTHER VAR Strategic budg Supplies & Sei  Strategic budg Recharges fro Realignment of  Other resource Employees - B Supplies and S Transport rela Recharges fro Other Grants, Customer and	ATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands rvices - Growth to create budget for Special Transfer Payr  et - agreed additional income / savings m other services - Saving - Reduction of HRA Recharges f General Fund Recharges  et changes udget Realignment Services - realignment within services ted expenditure - budget realignment within service m other services - budget realignment within service reimbursements and contributions - Insurance payments of Client Receipts - realignment within Directorate	nents as now r	not capitalised		(69,126)	£000's 207 (80) (180) (180) 42 (78) 2 4 185 5 20

DIRECTORATE: C2100D: HOUSING HRA SERVICE SUBJECTIVE SUMMARY

ORIGINAL

BUDGET

ORIGINAL

BUDGET

%

Variations in Level of

Expenditure on (A)

DIVISION: C2420E: RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA

FORECAST

# SERVICE: C2440F: ALLOCATIONS LETTINGS AND INCOME COLLECTION - HRA

2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 3,156	£000's	£000's	£000's 3,198	<u>%</u>
	Premises related expenditure	627	-	-	627	
1,379	Supplies and Services	1,328	-	129	1,457	10
	Third Party Payments Transfer Payments	214 652	-	-	214 652	-
1 1	Transport related expenditure	2	-	2	4	100
1,585	Recharges from other services	1,718	-	(76)	1,642	(4
7,107	TOTAL CONTROLLABLE EXPENDITURE	7,697	-	97	7,794	n/a
(147)	Government Grants Other Grants, reimbursements and contributions	(185)	-	- 185	-	n/a (100)
	Customer and Client Receipts	(83,005)	(2,728)	5	(85,728)	(100)
-	Interest Receivable	- 1	-	-	-	n/a
	Recharges to other services	(253)	(0.700)	20	(233)	(8)
(82,384)	TOTAL CONTROLLABLE INCOME	(83,443)	(2,728)	210	(85,961)	n/a
(75,277)	NET CONTROLLABLE COST	(75,746)	(2,728)	307	(78,167)	n/a
_	Capital Charges	_	_	_	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
(75,277)	NET COST OF SERVICE	(75,746)	(2,728)	307	(78,167)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/s
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
	Frovision for Repayment of External Loans		-	-	-	n/a n/a
-	Contribution to / (from) General Balances					
	Contribution to / (from) General Balances  TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	(75.746)	(2.728)	307	(78 167)	
(75,277)	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	(75,746)	(2,728)	307	(78,167)	3
(75,277)	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE	(75,746)	(2,728)	307	(78,167)	
(75,277) OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE				(78,167)	£000's
OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  dget - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa	yments as now			(78,167)	3 £000's 207
OTHER VA	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  ervices - Growth to create budget for Special Transfer Pa	yments as now			(78,167)	3 £000's 207
(75,277)  OTHER VA trategic buc upplies & S	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa	yments as now			(78,167)	207 207 (80
(75,277)  OTHER VA trategic buc upplies & S	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  det - agreed additional income / savings com other services - Saving - Reduction of HRA Recharge  com other services - Saving - Reduction of HRA Recharge  budget Realignment	yments as now			(78,167)	207 207 (80 (80
other resour mployees - upplies and ransport rel	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  det - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge  ce changes  Budget Realignment I Services - budget realignment within services ated expenditure - budget realignment within service	yments as now			(78,167)	207 (80 (80 42 (78 2
Other resour imployees - imployees - impoles and ransport relactionary in the control of the con	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  Iget - agreed additional income / savings from other services - Saving - Reduction of HRA Recharge  Iget - agreed additional income / savings From other services - Saving - Reduction of HRA Recharge  Iget - agreed additional income / savings From other services - budget realignment within services  Iget - agreed additional income / savings  Iget - agreed addit - agreed additional income / savings  Iget - agreed additional	yments as now	v not capitalise	ed	(78,167)	207 207 (80 42 (78 2
OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  det - agreed additional income / savings om other services - Saving - Reduction of HRA Recharge  ce changes  Budget Realignment I Services - budget realignment within services ated expenditure - budget realignment within service	yments as now	v not capitalise	ed	(78,167)	207 207 (80 42 (78 2 4 185
trategic buce echarges from the resour mployees - upplies and ransport releacharges from the region of the resour my loyers and the resour my loyers - upplies and ransport releacharges from the region of the resour my loyers - upplies and ransport releacharges from the resour my loyers - upplies and ransport releacharges from the resour my loyers - upplies and ransport releacharges from the resource of the reso	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  Riget - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  Riget - agreed additional income / savings ervices - Saving - Reduction of HRA Recharge  Tom other services - Saving - Reduction of HRA Recharge  Right - agreed additional income / savings  Tom other services - budget realignment within services ated expenditure - budget realignment within service om other services - budget realignment within service tom other services - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service ated expenditure - budget realignment within service	yments as now	v not capitalise	ed	(78,167)	207 207 (80 (80 42 (78 2 4 185 5
trategic buckers for the resour mployees - upplies and ransport related the resour mployees - upplies and ransport related the regard the resour more sustomer an automore an automore related to the resour more sustomer an automore related to the resour more related to the resource of t	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  det - agreed additional income / savings from other services - Saving - Reduction of HRA Recharge  om other services - Saving - Reduction of HRA Recharge  l Services - budget realignment within services ated expenditure - budget realignment within service from other services - budget realignment within service for eimbursements and contributions - Insurance payments and Client Receipts - Realignment within Directorate	yments as now	v not capitalise	ed	(78,167)	207 207 (80 (80 42 (78 2 4 185 5
OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  det - agreed additional income / savings from other services - Saving - Reduction of HRA Recharge  om other services - Saving - Reduction of HRA Recharge  l Services - budget realignment within services ated expenditure - budget realignment within service from other services - budget realignment within service for eimbursements and contributions - Insurance payments and Client Receipts - Realignment within Directorate	yments as now	v not capitalise	ed	(78,167)	207 207 (80 (80 42 (78 2 4 185
OTHER VA	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  det - agreed pressures / service demands ervices - Growth to create budget for Special Transfer Pa  det - agreed additional income / savings from other services - Saving - Reduction of HRA Recharge  om other services - Saving - Reduction of HRA Recharge  l Services - budget realignment within services ated expenditure - budget realignment within service from other services - budget realignment within service for eimbursements and contributions - Insurance payments and Client Receipts - Realignment within Directorate	yments as now	v not capitalise	ed	(78,167)	207 (80) (80) 42 (78) 2 4 185 5 20

DIRECTORATE: C2100D: HOUSING HRA SERVICE SUBJECTIVE SUMMARY

DIVISION: C2420E: RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA

SERVICE: C2454F: TENANCY AND RESIDENT ENGAGEMENT - HRA

G34   Premises related expenditure							
A			I I				
Company		DECODIDATION	1				
1,000   1,00	2021/22	DESCRIPTION					
4,468	£000's						٠,,
A88   Supplies and Services   272		Employees		-	-		-
10   Third Party Payments			I I	-			-
2 Transfer Payments 20 Transport related expenditure 13 0.044 Recharges from other servicios 2,935 2,936			I I	-	(1)		(0
20 Transport related expenditure 13 - 1 14 8 8,304 Rehappes from other services 2,935 - 2,935 - 2,935 - 3,044 Rehappes from other services 2,935 - 2,935 - 3,044 Rehappes from other services 2,935 - 1,045 Rehappes from the receipts of the research of the			I I	-	-		-
3,044   Recharges from other services   2,935   - 2,235   - 2,335   - 3,374   - 3,37			I I	-			
8,423   TOTAL CONTROLLABLE EXPENDITURE   8,374   -							
Government Grants							
Other Grants, reimbursements and contributions   -   -	0,423		0,374			0,374	
(441) Customer and Client Receipts	-		-	-		-	
Interest Receivable	(444)	,	1 1		_		
(129)   -   (129			(400)			(450)	
(579)   TOTAL CONTROLLABLE INCOME   (579)   -   (579)   ni/   7,850   NET CONTROLLABLE COST   7,795   -   7,795   ni/   -   Capital Charges   -			(129)	-	-	(129)	-
7,850   NET CONTROLLABLE COST   7,795   -   7,795   nilinary control c		-	· · · · · /	-	-	` '	n/a
- Capital Charges	()		(5.5)			(5.5)	
Intangible Charges	7,850	NET CONTROLLABLE COST	7,795	-	-	7,795	n/a
Intangible Charges	-	Capital Charges					n/a
REFCUS Corporate support services bought in TOTAL NON-CONTROLLABLE EXPENDITURE  7.850 NET COST OF SERVICE  7.850 NET COST OF SERVICE  7.795 - 7.795 - 7.795	_		-	-	-		n/a
- Corporate support services bought in			-	-	-	-	n/a
7.850 NET COST OF SERVICE 7.795 - 7.795 n/i  - Contributions to / (from) Earmarked Reserves	-	Corporate support services bought in	-	-	-	-	n/a
- Contributions to / (from) Capital Reserves	-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-		n/a
- Contributions to / (from) Capital Reserves	7.050	N== 000= 0= 0=0.00	7.705				,
Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	7,850	NET COST OF SERVICE	7,795	-	-	7,795	n/a
Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE  T,795  TOTAL NET EXPENDITURE  TOTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Realignment of budgets Realignment of budgets  Total APPROPRIATIONS  T,795  T,79	-		-	-	-	-	n/a
T,850 TOTAL NET EXPENDITURE  *OTHER VARIATIONS IN LEVEL OF EXPENDITURE  Strategic budget - agreed pressures / service demands.  Strategic budget - agreed additional income / savings  Other resource changes Realignment of budgets  Realignment of budgets  (1	-	Contribution to / (from) General Balances	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Realignment of budgets Realignment of budgets  (1	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Realignment of budgets Realignment of budgets 1	7,850	TOTAL NET EXPENDITURE	7,795	-	-	7,795	_
Strategic budget - agreed pressures / service demands  Strategic budget - agreed additional income / savings  Other resource changes Realignment of budgets Realignment of budgets 1							
Strategic budget - agreed additional income / savings  Other resource changes Realignment of budgets Realignment of budgets 1		RIATIONS IN LEVEL OF EXPENDITURE					
Other resource changes Realignment of budgets Realignment of budgets 1		get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1	Strategic bud	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1	Strategic bud	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1	Strategic bud	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1	Strategic buu	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1	<u>Strategic buu</u>	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1	Strategic bud	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1	<u>Strategic buu</u>	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1	<u>Strategic buu</u>	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1 1	<u>Suategic buu</u>	get - agreed pressures / service demands					£000's
Other resource changes Realignment of budgets Realignment of budgets 1 1							£000's
Other resource changes Realignment of budgets Realignment of budgets 1 1							£000's
Other resource changes Realignment of budgets Realignment of budgets 1 1							£000's
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Other resource changes Realignment of budgets Realignment of budgets  1							£000's
Other resource changes Realignment of budgets Realignment of budgets  1							£000's
Realignment of budgets Realignment of budgets  1							£000's
Realignment of budgets  1 -	Strategic bud	get - agreed additional income / savings					-
	Strategic bud	get - agreed additional income / savings					
	Strategic bud	get - agreed additional income / savings ce changes of budgets					<u>-</u> (1
	Strategic bud	get - agreed additional income / savings ce changes of budgets					-
	Strategic bud	get - agreed additional income / savings ce changes of budgets					<u>-</u>
	Strategic bud	get - agreed additional income / savings ce changes of budgets					<u>-</u> (1
	Strategic bud	get - agreed additional income / savings ce changes of budgets					- - (1
	Strategic bud	get - agreed additional income / savings ce changes of budgets					- - (1
	Strategic bud	get - agreed additional income / savings ce changes of budgets					- - (1
TOTAL OTHER VARIATIONS IN RESOURCE	Strategic bud	get - agreed additional income / savings ce changes of budgets					- (1 1
	Strategic bud	get - agreed additional income / savings ce changes of budgets					- (1 1

DIRECTORATE: C2100D: HOUSING HRA SERVICE SUBJECTIVE SUMMARY

DIVISION: C2420E: RESIDENT ENGAGEMENT AND ALLOCATIONS - HRA

SERVICE: C2458F: HOMELESSNESS AND ASSESSMENTS - HRA

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DECORIDATION	BUDGET		ure on (A)	BUDGET	%
2021/22	DESCRIPTION	2021/22	Inflation	* Other	2022/23	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	275	20005	5	280	2
	Premises related expenditure	3,056	_	_	3,056	-
	Supplies and Services	277	_	_	277	_
	Third Party Payments		_	_		n/a
	Transfer Payments	_	_	_	_	n/a
	Transport related expenditure	1	-	-	1	_
873	Recharges from other services	873	-	(105)	768	(12
<del></del>	TOTAL CONTROLLABLE EXPENDITURE	4,482	_	(100)	4,382	n/a
	Government Grants	1,102		` ′	4,002	n/a
l I	Other Grants, reimbursements and contributions	-	-	-	-	n/a
l I	Customer and Client Receipts	(3,136)	_	_	(3,136)	-
	Interest Receivable	(0,100)	_	_	(0,100)	n/a
	Recharges to other services	_	_	_	_	n/a
	TOTAL CONTROLLABLE INCOME	(3,136)	_	_	(3,136)	
(=,===)		(5,155)			(-,)	
1,595	NET CONTROLLABLE COST	1,346	-	(100)	1,246	n/a
	Capital Charges				-	n/a
	Intangible Charges	[ ]	<u> </u>		-	n/a
	REFCUS	[ ]	_	] [		n/a
	Corporate support services bought in	_	_	_	_	n/a
	TOTAL NON-CONTROLLABLE EXPENDITURE	_		_		n/a
	TOTAL NON-GONTHOLEADEL EXI ENDITORE					117.
1,595	NET COST OF SERVICE	1,346	-	(100)	1,246	n/a
	Contributions to 1/forms   Forms and ad Document					,
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
l	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
		1				
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL APPROPRIATIONS  TOTAL NET EXPENDITURE	1,346	-	(100)	1,246	
1,595	TOTAL NET EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		
1,595	TOTAL NET EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		(7
1,595	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1		(100)		(7
* OTHER VAI Strategic bude	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings	1		(100)		£000's
* OTHER VAI Strategic bud	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		£000's
* OTHER VAI Strategic bud Strategic bud Realignment	TOTAL NET EXPENDITURE  RIATIONS IN LEVEL OF EXPENDITURE  get - agreed pressures / service demands  get - agreed additional income / savings of General Fund Recharges	1		(100)		(7

# **SERVICE DESCRIPTION**

he Direcorate and Centralised budgets are used to fund the following items within the HRA:
Capital charges relating to the HRA asset base (i.e. depreciation, impairment, etc) Servicing of HRA debt transferred to the council (including interest, debt repayments, etc) Revenue contributions to the funding of the capital programme SERCOP charge and other central recharges

# MOVEMENT IN NET EXPENDITURE

III O T E III E I T I	IN NET EXI ENDITORE		1			
		ORIGINAL	Variations	in Level of	ORIGINAL	
SERVICE		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CODE	SERVICE NAME	2021/22	Inflation	Other	2022/23	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2400D	DIRECTORATE AND CENTRALISED COSTS - HRA	48,504	365	1,263	50,132	3
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
	TOTAL NET EXPENDITURE	48,504	365	1,263	50,132	3

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2021/22	2022/23	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
DIRECTORATE AND CENTRALISED COSTS - HRA	3.0	6.0	3.0
TOTAL FTE OTAFE			0.0
TOTAL FTE STAFF	3.0	6.0	3.0

FORECAST 2021/22	DESCRIPTION	ORIGINAL BUDGET 2021/22	Variations Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2022/23	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	1,664	365	1,802	3,831	130
1 '	Premises related expenditure	1,161	-	754	1,915	65
511	Supplies and Services Third Party Payments	396 104	-	- 38	396 142	- 37
-	Transfer Payments	-	_	-	-	n/a
-	Transport related expenditure	-	-	47	47	n/a
	Recharges from other services	2,394	-	19	2,413	1
6,046	TOTAL CONTROLLABLE EXPENDITURE	5,719	365	2,660	8,744	n/a
-	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a
_	Customer and Client Receipts		-	-	-	n/a n/a
-	Interest Receivable	-	-	-	-	n/a
(43)	Recharges to other services	(43)	-	-	(43)	-
(43)	TOTAL CONTROLLABLE INCOME	(43)	-	-	(43)	n/a
6,003	NET CONTROLLABLE COST	5,676	365	2,660	8,701	n/a
0,003	NET CONTROLLABLE COST	3,076	303	2,000	6,701	11/2
	Capital Charges	35,821	-	(1,397)	34,424	(4)
	Intangible Charges	122	-	-	122	-
	REFCUS Corporate support services bought in	180 6,705	-	-	180 6,705	-
	TOTAL NON-CONTROLLABLE EXPENDITURE	42,828	-	(1,397)	41,431	n/a
48,831	NET COST OF SERVICE	48,504	365	1,263	50,132	n/a
_	Contributions to / (from) Earmarked Reserves	_	-	_	_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
_	TOTAL APPROPRIATIONS	_		_		n/a
48,831	TOTAL NET EXPENDITURE	48,504	365	1,263	50,132	3
		-,				ű
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE		1122 151 2			£000's
Strategic bud Employee Bu	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag		additional Nati	onal Insuranc	e contribution:	£000's
Strategic bud Employee Bu Premises rela Third Party P	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase		additional Nati	onal Insuranc	e contributions	£000's
Strategic bud Employee Bu Premises rela Third Party P	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754
Strategic bud Employee Bu Premises rela Third Party P	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38
Strategic bud Employee Bu Premises rela Third Party P	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38
Strategic bud Employee Bu Premises rela Third Party P	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38
Strategic bud Employee Bu Premises rela Third Party P	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase		additional Nati	onal Insuranc	e contribution	£000's 1,802 754 38
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  added expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  ayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  added expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  added expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  added expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  added expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  added expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  added expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  layments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's 1,802 754 38 47
Strategic bud Employee Bu Premises rela Third Party P Transport rela Strategic bud Decrease in 6	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  Idayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47  2,641  (1,397)
Strategic bud Employee Bu Premises rela Third Party P Transport rela  Strategic bud Decrease in 6	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  Idayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47  2,641  (1,397)
Strategic bud Employee Bu Premises rela Third Party P Transport rela  Strategic bud Decrease in 6	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  Idayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47  2,641  (1,397)
Strategic bud Employee Bu Premises rela Third Party P Transport rela  Strategic bud Decrease in 6	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  Idayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47  2,641  (1,397)
Strategic bud Employee Bu Premises rela Third Party P Transport rela  Strategic bud Decrease in 6	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  Idayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47  2,641  (1,397)
Strategic bud Employee Bu Premises rela Third Party P Transport rela  Strategic bud Decrease in 6	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  Idayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47  2,641  (1,397)
Strategic bud Employee Bu Premises rela Third Party P Transport rela  Strategic bud Decrease in 6	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  Idayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47  2,641  (1,397
Strategic bud Employee Bu Premises rela Third Party P Transport rela  Strategic bud Decrease in 0  Other resoura Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE  Iget - agreed pressures / service demands  Idget - New Corporate Structure, Housing Change Manag  ated expenditure - Fire Insurance budget increase  Idayments - PFI Street Lighting budget increase  ated expenditure - Vehicle Leases/Fuel budget increase  Idget - agreed additional income / savings  Capital Charges		additional Nati	onal Insuranc	e contributions	£000's  1,802 754 38 47  2,641  (1,397)

# **CAPITAL PROGRAMME**

# **CONTENTS**

Page

CAPITAL PROGRAMME CP1 - CP3

GENERAL FUN	ID CAPITAL PROGRAMME					
GF CAP 04	Disabled Facilities Grant	Spend	2,993	2,993	2,993	2,993
GF CAP 04	Disabled Facilities Grant	Grant	(2,993)	(2,993)	(2,993)	(2,993)
GF CAP 05	Empty Homes Grants	Spend	400	500	-	-
HOUSING			400	500	-	-
GF CAP 01	Adults ICT	Spend	64	110	110	-
GF CAP 02	Adult Social Care Provision	Spend	4	-	-	-
GF CAP 06	Provider Services - Extra Care	Spend	-	500	-	-
GF CAP 07	Sheltered Housing	Spend	-	938	-	-
GF CAP 72	Capital investment in Garden Centre	Spend		159	159	-
ADULTS			68	1,707	269	-
GF CAP 03	Bereavement Services	Spend	800	1,000	-	-
GF CAP 63	Finance and HR system	Spend	498	500	250	-
GF CAP 64	ICT Refresh & Transformation	Spend	6,430	8,955	6,200	6,200
GF CAP 65	People ICT	Spend	3,500	3,000	-	-
GF CAP 66	Uniform ICT Upgrade	Spend	140	-	-	-
GF CAP 74	Members Enquiries Transformation Bid	Spend	29	43	11	11
GF CAP 75	Core Contract Procurement Transformation	Spend	470	530	810	65
0. 0		999				
	HIEF EXECUTIVE	орона	11,867	14,028	7,271	6,276
		Spend				
ASSISTANT CH	HIEF EXECUTIVE		11,867	14,028	7,271	
ASSISTANT CH GF CAP 08	HIEF EXECUTIVE  Education – Fire Safety Works	Spend	<b>11,867</b> 450	<b>14,028</b> 902	7,271	
GF CAP 08 GF CAP 08	HIEF EXECUTIVE  Education – Fire Safety Works  Education – Fire Safety Works	Spend Grant	<b>11,867</b> 450 (450)	902 (902)	<b>7,271</b>	
GF CAP 08 GF CAP 08 GF CAP 09	HIEF EXECUTIVE  Education – Fire Safety Works  Education – Fire Safety Works  Education - Fixed Term Expansions	Spend Grant Spend	450 (450) 69 (69) 2,945	902 (902) 3,243	7,271 - - 2,993 (2,993) 2,558	
GF CAP 08 GF CAP 08 GF CAP 09 GF CAP 09	Education – Fire Safety Works Education – Fire Safety Works Education – Fire Safety Works Education - Fixed Term Expansions Education - Fixed Term Expansions	Spend Grant Spend Grant	450 (450) 69 (69)	902 (902) 3,243 (3,243)	7,271 - - 2,993 (2,993)	
GF CAP 08 GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10	Education – Fire Safety Works Education – Fire Safety Works Education – Fire Safety Works Education - Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works	Spend Grant Spend Grant Spend	450 (450) 69 (69) 2,945	902 (902) 3,243 (3,243) 9,549	7,271 - - 2,993 (2,993) 2,558	
GF CAP 08 GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10	Education – Fire Safety Works Education – Fire Safety Works Education – Fire Safety Works Education - Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance	Spend Grant Spend Grant Spend Grant Spend Grant	450 (450) 69 (69) 2,945 (2,945)	902 (902) 3,243 (3,243) 9,549	7,271 - - 2,993 (2,993) 2,558	
GF CAP 08 GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10 GF CAP 11	Education – Fire Safety Works Education – Fire Safety Works Education – Fire Safety Works Education - Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works Kenley School Modular Replacement Works Education - Permanent Expansion	Spend Grant Spend Grant Spend Grant Spend Grant Spend	450 (450) 69 (69) 2,945 (2,945) 366 (366) 425	902 (902) 3,243 (3,243) 9,549 (9,549)	7,271 - - 2,993 (2,993) 2,558	
GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10 GF CAP 11 GF CAP 11	Education – Fire Safety Works Education – Fire Safety Works Education – Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works Kenley School Modular Replacement Works Education - Permanent Expansion Education - Permanent Expansion	Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant	450 (450) 69 (69) 2,945 (2,945) 366 (366)	902 (902) 3,243 (3,243) 9,549 (9,549)	7,271 - - 2,993 (2,993) 2,558	
GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10 GF CAP 11 GF CAP 11 GF CAP 12	Education – Fire Safety Works Education – Fire Safety Works Education – Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works Kenley School Modular Replacement Works Education - Permanent Expansion Education - Permanent Expansion Education - Secondary Estate	Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend	11,867 450 (450) 69 (69) 2,945 (2,945) 366 (366) 425 (425) 88	902 (902) 3,243 (3,243) 9,549 (9,549) - - 44	7,271 - - 2,993 (2,993) 2,558	
GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10 GF CAP 11 GF CAP 11 GF CAP 12 GF CAP 12	Education – Fire Safety Works Education – Fire Safety Works Education – Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works Kenley School Modular Replacement Works Education - Permanent Expansion Education - Permanent Expansion	Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant	450 (450) 69 (69) 2,945 (2,945) 366 (366) 425 (425)	902 (902) 3,243 (3,243) 9,549 (9,549) - - 44 (44)	7,271 - - 2,993 (2,993) 2,558	
GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10 GF CAP 11 GF CAP 11 GF CAP 12 GF CAP 12 GF CAP 13	Education – Fire Safety Works Education – Fire Safety Works Education – Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works Kenley School Modular Replacement Works Education - Permanent Expansion Education - Permanent Expansion Education - Secondary Estate	Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend	11,867 450 (450) 69 (69) 2,945 (2,945) 366 (366) 425 (425) 88 (88) 11,108	902 (902) 3,243 (3,243) 9,549 (9,549) - - 44 (44) - - 2,226	7,271  - 2,993 (2,993) 2,558 (2,558) 506	
GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10 GF CAP 11 GF CAP 11 GF CAP 12 GF CAP 12 GF CAP 13 GF CAP 13 GF CAP 14 GF CAP 14	Education – Fire Safety Works Education – Fire Safety Works Education – Fire Safety Works Education - Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works Kenley School Modular Replacement Works Education - Permanent Expansion Education - Permanent Expansion Education - Secondary Estate Education - Secondary Estate Education - SEN Education - SEN	Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant	11,867  450 (450) 69 (69) 2,945 (2,945) 366 (366) 425 (425) 88 (88) 11,108 (7,766)	902 (902) 3,243 (3,243) 9,549 (9,549) - - 44 (44) - - 2,226 (1,899)	7,271  - 2,993 (2,993) 2,558 (2,558) 506 (146)	
GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10 GF CAP 11 GF CAP 11 GF CAP 12 GF CAP 12 GF CAP 13 GF CAP 13 GF CAP 14	Education – Fire Safety Works Education – Fire Safety Works Education – Fire Safety Works Education - Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works Kenley School Modular Replacement Works Education - Permanent Expansion Education - Permanent Expansion Education - Secondary Estate Education - Secondary Estate Education - SEN	Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend	11,867 450 (450) 69 (69) 2,945 (2,945) 366 (366) 425 (425) 88 (88) 11,108	902 (902) 3,243 (3,243) 9,549 (9,549) - - 44 (44) - - 2,226	7,271  - 2,993 (2,993) 2,558 (2,558) 506	
GF CAP 08 GF CAP 09 GF CAP 09 GF CAP 10 GF CAP 10 GF CAP 11 GF CAP 11 GF CAP 12 GF CAP 12 GF CAP 13 GF CAP 13 GF CAP 14 GF CAP 14 GF CAP 14 GF CAP 14	Education – Fire Safety Works Education – Fire Safety Works Education – Fire Safety Works Education - Fixed Term Expansions Education - Fixed Term Expansions Education - Major Maintenance Education - Major Maintenance Kenley School Modular Replacement Works Kenley School Modular Replacement Works Education - Permanent Expansion Education - Permanent Expansion Education - Secondary Estate Education - Secondary Estate Education - SEN Education - SEN	Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant Spend Grant	11,867  450 (450) 69 (69) 2,945 (2,945) 366 (366) 425 (425) 88 (88) 11,108 (7,766)	902 (902) 3,243 (3,243) 9,549 (9,549) - - 44 (44) - - 2,226 (1,899)	7,271  - 2,993 (2,993) 2,558 (2,558) 506 (146)	

2021/22 2022/23 2023/24 2024/25

			2021/22	2022/23	2023/24	2024/25
			(£,000's)	(£,000's)	(£,000's)	(£,000's)
GENERAL FUN	D CAPITAL PROGRAMME					
GF CAP 56	Asset Strategy - Stubbs Mead	Spend	250	700	_	_
GF CAP 57	Asset Strategy Programme	Spend	23	225	153	_
GF CAP 58	Asset Acquisition Fund	Spend	25	390	-	_
GF CAP 59	Clocktower Chillers	Spend	50	412	-	-
GF CAP 60	Corporate Property Programme	Spend	2,794	2,500	2,500	-
GF CAP 61	Crossfield (relocation of CES)	Spend	146	-	· -	-
GF CAP 71	Croydon Healthy Homes	Spend	168	404	34	-
GF CAP 71	Croydon Healthy Homes	s106	(168)	(404)	(34)	-
RESOURCES			3,288	4,227	2,653	-
GF CAP 68	Capitalisation Direction	Spend	50,000	25,000	5,000	-
GF CAP 69	Transformation Spend (Flexible Capital Receipts)	Spend	1,348	4,662	2,500	2,500
GF CAP 69	Transformation Spend (Flexible Capital Receipts)	Cap Rcp	(1,348)	(4,662)	(2,500)	(2,500)
GF CAP 70	Further CIL (to be allocated)	CIL	(6,400)	(6,600)	(6,600)	-
CORPORATE			43,600	18,400	(1,600)	-
<b>TOTAL - GENE</b>	RAL FUND CAPITAL		46,888	22,627	1,053	-
		Spend	130,852	114,549	55,162	41,265
		CIL	(6,700)	(7,427)	(6,960)	-
		s106	(5,722)	(2,965)	(260)	(226)
		Reserves	(208)	(70)	-	-
		Grant	(22,951)	(33,747)	(23,136)	(18,211)
		Cap Rcp	(1,348)	(4,662)	(2,500)	(2,500)
			93,923	93,923	93,923	93,923
					•	

2021/22 2022/23 2023/24 2024/25 (£,000's) (£,000's) (£,000's) (£,000's)

Cabinet Report - 7th Mar 2022

# HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME

			Cabir	et Report -	- 21st Mar 20	)22
HRA CAP 01	Asset management ICT database	Spend	155		_	_
HRA CAP 02	Fire safety (Sprinkler) programme	Spend	5,555		-	_
HRA CAP 03	Larger Homes	Spend	1,339	-	-	_
HRA CAP 04	Major Repairs and Improvements Programme	Spend	35,306	23,708	26,771	_
HRA CAP 05	Affordable Housing	Spend	31,932	_	-	-
HRA CAP 06	BBB Properties part funded by GLA and HRA RTB	1 Spend	108,120	-	-	-
HRA CAP 06	BBB Properties part funded by GLA and HRA RTB	1 Grant	(8,500)	-	-	-
HRA CAP 07	Special Transfer Payments	Spend	802	-	-	-
HRA CAP 08	Contribution from Major Repairs Reserve	MRR	(13,668)	(14,059)	(20,003)	-
HRA CAP 09	Contribution From Revenue	Revenue	(8,186)	-	-	-
HRA CAP 10	Contribution From Reserves	Reserves	(19,805)	(9,649)	(6,768)	-
TOTAL - HRA	CAPITAL		133,050	-	=	-

Spend Grant 183,209 23,708 26,771 (8,500) MRR (13,668) (14,059) (20,003) Revenue (8,186) Reserves (19,805)(9,649)(6,768)133,050