CROYDON COUNCIL

DRAFT REVENUE BUDGET AND CAPITAL PROGRAMME

2021/22

REVENUE BUDGET SUMMARY

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REVENUE BUDGET SUMMARY

GENERAL FUND SUMMARY

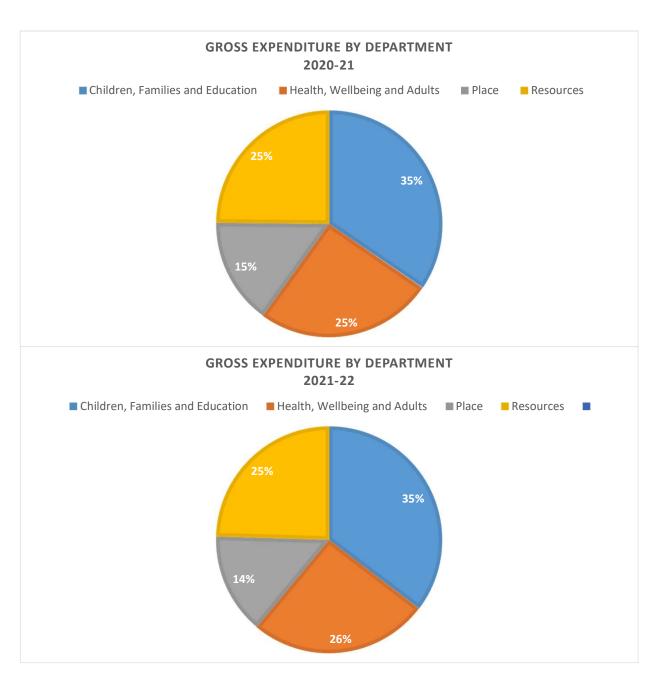
	ORIGINAL	Variations	in Level of	ORIGINAL	
	BUDGET		ure on (A)	BUDGET	%
DESCRIPTION	2020/21	Inflation	Other	2021/22	CHANGE
DESCRIPTION	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	(L)
SERVICE BUDGETS	20000	20000	20003	20003	
Children. Families and Education	102,965	_	12,705	115,670	12
Health, Wellbeing and Adults	133,737	_	9,632	143,368	7
Place	62,117	_	(298)	61,819	(0
Resources	8,657	_	22,119	30,776	256
		-			
Contribution to Provision for Doubtful Debts	180	-	820	1,000	456
Carbon Credits	255	-	(255)		(100
Apprentice Levy	600	-	(600)		(100
NET COST OF SERVICES	308,510	-	44,123	352,633	14
Core Grants	(33,033)	_	(2,908)	(35,941)	9
Corporate Held Service Budgets	8,097	_	397	8,494	5
		-			
Other Corporate Items	(3,992)		(84)	(4,076)	2
Contingency	4,398	-	3,253	7,652	74
Levies from Other Bodies		-			
Environment Agency	295	-	5	300	2
Lee Valley Regional Park Authority	423	-	5	428	1
London Boroughs Grants Committee	298	-	15	313	5
London Pensions Fund Authority	458	_	5	463	1
London Local Gold	100		30	30	
Interest and Investment Income	(44.240)	-			(20
	(11,318)	-	3,163	(8,155)	(28
Interest Payable	25,154	-	6,202	31,356	25
Sub Total	(9,220)	-	10,083	864	(109)
NET OPERATING EXPENDITURE	299,290	-	54,206	353,497	18
APPROPRIATIONS					
	-	-	(7,000)	(7,000)	•
Contributions to / (from) Earmarked Reserves		-	(7,000)	(7,000)	40
Provision for Repayment of External Loans	7,243	-	3,553	10,796	49
Depreciation	(28,548)	-	(1,959)	(30,507)	
REFCUS	(3,806)	-	(768)	(4,574)	(27
Deferred / Intangible Charges Written Off	(1,907)	-	(886)	(2,793)	
Capitalisaiton	- 1	-	(50,000)	(50,000)	
Contribution to / (from) General Balances	5,000	_	5,000	10,000	100
Sub Total	(22,018)	_	(52,060)	(74,078)	236
BUDGET REQUIREMENT	277,272	-	2,146	279,419	0
FINANCED BY Payanua Support Crant	44.407		70	44.005	
Revenue Support Grant	14,127	-	78	14,205	1
Collection Fund surplus / (deficit)	(1,121)	-	(3,433)	(4,554)	306
Business Rates Top Up Grant	34,192	-	-	34,192	-
Business Rates Income	37,348	-	134	37,482	0
	01,040			400 004	_
Council Tax - Band D Equivalent	192,726	-	5,368	198,094	3
		-	5,368 2,147	198,094 279,419	
Council Tax - Band D Equivalent	192,726	-	2,147	279,419	0.77
Council Tax - Band D Equivalent	192,726				
Council Tax - Band D Equivalent	192,726 277,272	- Band D	2,147	279,419	0.77
Council Tax - Band D Equivalent TOTAL FINANCING	192,726 277,272 Total Council tax	Band D Equivalent	2,147 2020/21 Band D	279,419 Total Council tax	0.77 Change Band D
Council Tax - Band D Equivalent	192,726 277,272 Total Council tax 2020-21	- Band D	2,147 2020/21 Band D Equivalent	Total Council tax 2021-22	0.77 Change Band D Equivalent
COUNCIL TAX SUMMARY	192,726 277,272 Total Council tax 2020-21 £000's	Band D Equivalent £.pp	2,147 2020/21 Band D Equivalent £.pp	Total Council tax 2021-22 £000's	0.77 Change Band D Equivalent %
COUNCIL TAX SUMMARY London Borough of Croydon	192,726 277,272 Total Council tax 2020-21 £000's 175,882	Band D Equivalent £.pp	2,147 2020/21 Band D Equivalent £.pp 1,354.02	Total Council tax 2021-22 £000's 175,943	0.77 Change Band D Equivalent % 1.99%
COUNCIL TAX SUMMARY London Borough of Croydon Adult Social Care Levy	Total Council tax 2020-21 £000's 175,882 16,845	Band D Equivalent £.pp 1,325.12 126.91	2,147 2020/21 Band D Equivalent £.pp 1,354.02 170.47	Total Council tax 2021-22 £000's 175,943 22,151	0.77 Change Band D Equivalent % 1.99%
COUNCIL TAX SUMMARY London Borough of Croydon Adult Social Care Levy Sub Total	Total Council tax 2020-21 £000's 175,882 16,845 192,727	Band D Equivalent £.pp 1,325.12 126.91 1,452.03	2,147 2020/21 Band D Equivalent £.pp 1,354.02 170.47 1,524.49	Total Council tax 2021-22 £000's 175,943 22,151 198,094	Change Band D Equivalent % 1.99% 3.00%
COUNCIL TAX SUMMARY London Borough of Croydon Adult Social Care Levy	Total Council tax 2020-21 £000's 175,882 16,845	Band D Equivalent £.pp 1,325.12 126.91	2,147 2020/21 Band D Equivalent £.pp 1,354.02 170.47	Total Council tax 2021-22 £000's 175,943 22,151	0.77 Change Band D Equivalent

	ORIGINAL BUDGET	Variations i Expenditu	=	ORIGINAL BUDGET	%
DESCRIPTION	2020/21	Inflation	Other	2021/22	CHANGE
	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	
EXPENDITURE					
Employees	174,708	-	3,219	177,928	2
Premises related expenditure	45,609	-	5,555	51,164	12
Supplies and Services	62,231	-	9,524	71,755	15
Third Party Payments	214,667	-	14,626	229,293	7
Transfer Payments	361,240	-	18,997	380,237	5
Transport related expenditure	11,826	-	(822)	11,004	(7)
Capital Charges	28,548	-	1,959	30,507	7
Intangible Charges	1,907	-	1,128	3,035	59
REFCUS	3,806	-	768	4,574	20
Corporate support services bought in	(6,705)	-	-	(6,705)	-
Recharges from other services	31,512	-	1,983	33,494	6
TOTAL EXPENDITURE	929,349	-	56,937	986,286	6
INCOME					
Government Grants	(427,188)	_	(19,694)	(446,882)	5
Other Grants, reimbursements and contributions	(33,153)	1,000	289	(31,864)	(4)
Customer and Client Receipts	(106,255)	(1,000)	(2,847)	(110,102)	4
Interest Receivable	(28)	-	-	(28)	-
Recharges to other services	(54,215)		9,438	(44,777)	(17)
TOTAL INCOME	(620,839)	-	(12,814)	(633,653)	2
NET EXPENDITURE	308,510	-	44,123	352,633	14

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DESCRIPTION	BUDGET	BUDGET	IN
	2020/21	2021/22	2021/22
	FTE STAFF	FTE STAFF	FTE STAFF
Health, Wellbeing and Adults	883.7	882.5	(1.2)
Children, Families and Education	691.6	980.6	289.0
Place	1,078.5	870.0	(208.5)
Resources	920.7	645.1	(275.6)
TOTAL FTE STAFF	3,574.4	3,378.1	(196.3)

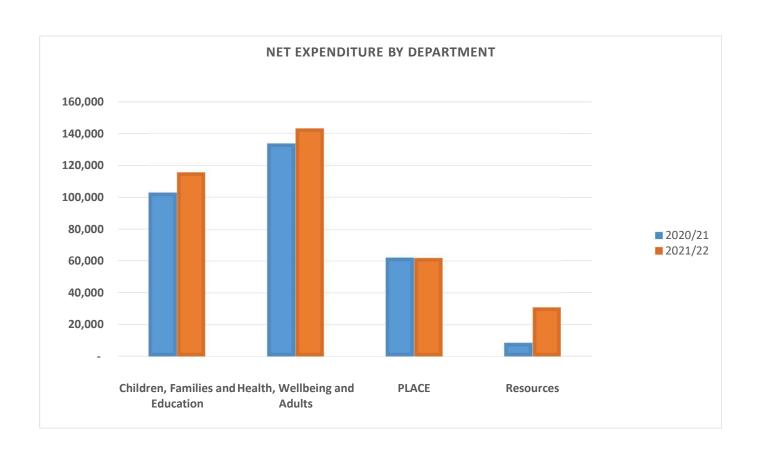
	ORIGINAL	Variations in Level of		ORIGINAL	
	BUDGET	Expenditu	ıre on (A)	BUDGET	%
DESCRIPTION	2020/21	Inflation	Other	2021/22	CHANGE
	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	
SERVICE BUDGETS					
Children, Families and Education	320,492	-	27,915	348,406	9
Health, Wellbeing and Adults	236,160	-	16,803	252,963	7
Place	141,086	-	1,066	142,152	1
Resources	230,576	-	11,188	241,764	5
Contribution to Provision for Doubtful Debts	180	-	820	1,000	456
Carbon Credits	255	-	(255)	-	(100)
Apprentice Levy	600	-	(600)	-	(100)
GROSS DEPARTMENTAL COST OF SERVICE	929,349	-	56,937	986,286	6



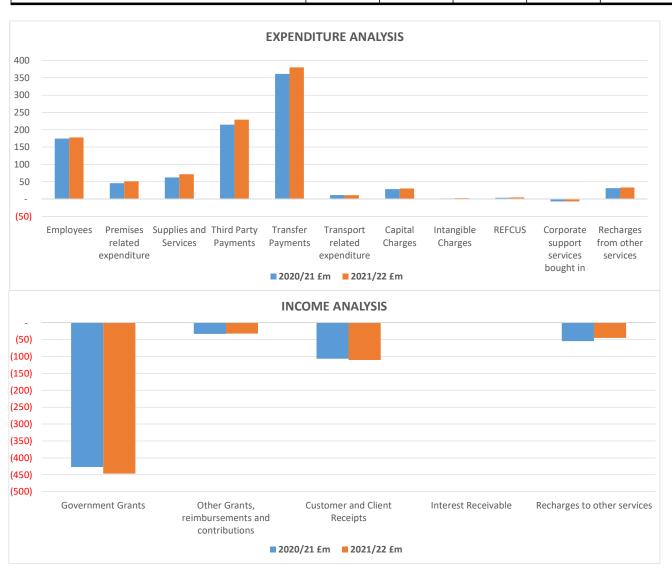
REVENUE BUDGET SUMMARY

DEPARTMENTAL NET EXPENDITURE

	ORIGINAL	Variations	in Level of	ORIGINAL	
	BUDGET	Expenditu	ure on (A)	BUDGET	%
DESCRIPTION	2020/21	Inflation	Other	2021/22	CHANGE
	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	
SERVICE BUDGETS					
Children, Families and Education	102,965	-	12,705	115,670	12
Health, Wellbeing and Adults	133,737	-	9,632	143,369	7
PLACE	62,117	-	(298)	61,818	(0)
Resources	8,657	-	22,119	30,776	256
Contribution to Provision for Doubtful Debts	180	-	820	1,000	n/a
Carbon Credits	255	-	(255)	-	-
Apprentice Levy	600	-	(600)	-	n/a
NET COST OF SERVICES	308,510	-	44,123	352,633	14



	ORIGINAL	Variations	in Level of	ORIGINAL	
	BUDGET	Expenditu	ıre on (A)	BUDGET	%
DESCRIPTION	2020/21	Inflation	Other	2021/22	CHANGE
	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	
EXPENDITURE					
Employees	174,708	-	3,219	177,928	2
Premises related expenditure	45,609	-	5,555	51,164	12
Supplies and Services	62,231	-	9,524	71,755	15
Third Party Payments	214,667	-	14,626	229,293	7
Transfer Payments	361,240	-	18,997	380,237	5
Transport related expenditure	11,826	-	(822)	11,004	(7)
Capital Charges	28,548	-	1,959	30,507	7
Intangible Charges	1,907	-	1,128	3,035	59
REFCUS	3,806	-	768	4,574	20
Corporate support services bought in	(6,705)	-	-	(6,705)	-
Recharges from other services	31,512	-	1,983	33,494	6
TOTAL EXPENDITURE	929,349	-	56,937	986,286	6
INCOME					
Government Grants	(427,188)	_	(19,694)	(446,882)	5
Other Grants, reimbursements and contributions	(33,153)	1,000	289	(31,864)	(4)
Customer and Client Receipts	(106,255)	(1,000)	(2,847)	(110,102)	4
Interest Receivable	(28)	-	-	(28)	-
Recharges to other services	(54,215)	-	9,438	(44,777)	(17)
TOTAL INCOME	(620,839)	-	(12,814)	(633,653)	2
NET EXPENDITURE	308,510	_	44,122	352,633	14



Children, Families & Education

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DEPARTMENT OVERVIEW

KEY SERVICE TARGETS / PRIORITIES FOR 2021/22

The service transformation that lifted children's services from an inadequate Ofsted rating to good in March 2020 was underpinned by significant investment. The Children, Families and Education department must now review how we deliver children's social care and education in Croydon to reduce the cost of services and live within the council's available resources.

The changes across education and children's social care aim to sustain the service offer to children, families and schools at reduced cost, whilst continuing to meet statutory responsibilities. We will retain the commitment to the following values that guide us:

Putting children at the centre of all that we do

Building and sustaining trusting relationships

Doing things with children and their families not to them and enabling independence

Working with the whole family, the school and community

Making the journey of the child and family as simple a possible

Delivering services as early as possible

The following principles will guide the delivery of this commitment:

We will support families to keep children and young people safely at home, and make sound decisions to bring children into our care when we need to

We will develop local provision so more children with Special Education Needs and Disabilities attend Croydon schools, keeping close to their friends and community and relieving the pressure on the Dedicated Schools Grant

We will get the best possible value for the Croydon pound for placements and packages of care for children and young people, commissioning for cost and quality

ODICINAL

We will continuously challenge ourselves to improve efficiency and reduce the cost of services, improving the business systems and processes needed to enable us to understand our spend and accurately benchmark ourselves against others locally, regionally and nationally

ORIGINAL

FINANCIAL PERFORMANCE

COST CENTRE: C1200N

	ORIGINAL		ORIGINAL	
DESCRIPTION	BUDGET	FORECAST	BUDGET	%
	2020/21	2020/21	2021/22	CHANGE
	£000	£000	£000	%
Employees	49,512	56,741	56,014	13
Premises related expenditure	163	129	161	(1)
Supplies and Services	5,749	7,491	4,760	(17)
Third Party Payments	73,977	66,656	82,669	12
Transfer Payments	164,795	38,462	178,759	8
Transport related expenditure	48	185	47	(2)
Capital Charges	7,675	7,675	9,334	22
Intangible Charges	-	- 1	-	n/a
REFCUS	-	- 1	-	n/a
Corporate support services bought in	11,116	11,116	8,725	(22)
Recharges from other services	7,456	9,556	7,937	6
TOTAL EXPENDITURE	320,491	198,012	348,406	76
Government Grants	(210,255)	(60,785)	(224,662)	7
Other Grants, reimbursements and contributions	(1,344)	(1,009)	(1,469)	9
Customer and Client Receipts	(1,135)	(2,434)	(953)	(16)
Interest Receivable	-	-	-	n/a
Recharges to other services	(4,793)	(5,338)	(5,653)	18
TOTAL INCOME	(217,527)	(69,565)	(232,737)	235
NET EXPENDITURE	102,964	128,447	115,669	(10)
	102,001	,	110,000	(10)
Contributions to / (from) Reserves	-	-	-	n/a
CURRENT BUDGET		105,683		
TOTAL VARIANCE FROM BUDGET- Over/(Under)]	22,764		

TOP FINANCIAL RISKS 2021/22

The number of unaccompanied asylum seeking children (UASC) / 'care leavers looked after' arriving within the borough and remaining in Croydon's care (above the the National Transfer Scheme rate of 0.07% of the borough's child population), as a consequence of the location of the Home Office, places substantial additional financial pressures on the Council in order to deliver its statutory obligations. Whilst the numbers of UASC are decreasing, direct and indirect service provision costs are not decreasing at the same rate. The Council is continuing to engage in positive dialogue with various government departments to mitigate . this financial burden.

Croydon's Children's Services were rated as good in February 2020, an outcome achieved through the successful implementation and delivery of the Children's Services Improvement Plan accompanied by the allocation of significant additional resources. Planned and structured reduction or withdrawal of this investment may pose some risk to the continued development of our intervention capacity alongside keeping pace with competitive recruitment and retention packages and managing demand in relation to children in child protection, care proceedings, children in care and UASC continue to rise. This may well continue until we have embedded the early help provision

Further, increasing population with complex learning needs and parental expectations leads to rising demand and financial pressure on Special Educational Needs fixed budgets including pressure on High Needs Dedicated Schools Grant (DSG) budget, which can't be funded from General Fund reserves. Local Authorities with a DSG deficit are required to submit a DSG Management Plan to the Department for Education. Progress against this plan is reported to bot the School Forum and the General Purposes and Audit Committee.

The expected closure of a maintained secondary school with a deficit balances, mainly incurred as a consequence of falling rolls and prohibitive maintenance costs, will require close monitoring and challenge to ensure that only essential expenditure is incurred for the duration of operation in order to contain that projected deficit balance.

 CABINET MEMBER
 Cllr Alisa Flemming
 Cabinet Member for Children, Young People and Learning

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Deborah Jones	Interim Executive Director of Children, Families & Education	60531
Roisin Madden	Interim Director of Children's Social Care	64852
Shelley Davies	Interim Director of Education	88414
Vacant	Director of Quality, Performance and Improvement	
Kerry Crichlow	Programme Director Children's Improvement Department	64802

DIVISION
Children's Social Care
Education
Children Families and Education Directorate
Dedicated Schools Grant (DSG)
Quality, Performance and Improvement

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DIVISION	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
108,639	Children's Social Care	82,595	-	8,291	90,886	10
10,594	Education	11,363	-	2,706	14,069	24
8,786	Children Families and Education Directorate	9,006	-	1,726	10,732	19
-	Dedicated Schools Grant (DSG)	-	-	-	-	n/a
428	Quality, Performance and Improvement	-	-	(18)	(18)	n/a
128,447	TOTAL NET SPEND	102,964	-	12,705	115,669	12

STAFF ESTABLISHMENT NUMBERS

STAFF ESTABLISHMENT NUMBERS			
	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Children's Social Care	501.6	630.6	129.0
Education	186.5	333.0	146.5
Children Families and Education Directorate	3.5	8.0	4.5
Dedicated Schools Grant (DSG)	-	-	-
Quality, Performance and Improvement	-	9.0	9.0
TOTAL FTE STAFF	691.6	980.6	289.0

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

Children's Social Care staffing has increased by 128 FTE. This is due to realignment of teams and additional staff required to meet demand.

Education staffing has increased by 146.5 FTE due to the internal transfer of support staff from another Department and bringing schools' traded services into the Council.

Children Familes and Educaiton Directorate staffing has increased by 4.5 FTE due to a realignment of staffing budgets.

Quality, Performance and Improvement is a newly created Directorate with posts being transferred from services within Children Social Care Directorate.

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
56,741	Employees	49,512	-	6,502	56,014	13
129	Premises related expenditure	163	-	(2)	161	(1
7,491	Supplies and Services	5,749	-	(989)	4,760	(17
66,656	Third Party Payments	73,977	-	8,692	82,669	12
38,462	Transfer Payments	164,795	-	13,964	178,759	8
	Transport related expenditure	48	-	(1)	47	(2
9,556	Recharges from other services	7,456	-	481	7,937	6
179,221	TOTAL EXPENDITURE	301,700	-	28,647	330,347	9
(60,785)	Government Grants	(210,255)	-	(14,407)	(224,662)	7
(1,009)	Other Grants, reimbursements and contributions	(1,344)	-	(125)	(1,469)	9
(2,434)	Customer and Client Receipts	(1,135)	-	182	(953)	(16
` - ′	Interest Receivable	- '	-	-	` - ′	n/a
(5,338)	Recharges to other services	(4,793)	-	(860)	(5,653)	18
(69,565)	TOTAL INCOME	(217,527)	-	(15,210)	(232,737)	7
	NET 2011 TO 1 TO 2007				0= 040	
109,656	NET CONTROLLABLE COST	84,173	-	13,437	97,610	16
7,675	Capital Charges	7,675	-	1,659	9,334	22
	Intangible Charges		-	_	· -	n/a
_	REFCUS	-	-	-	-	n/a
11,116	Corporate support services bought in	11,116	-	(2,391)	8,725	(22
18,791	TOTAL UNCONTROLLABLE COST	18,791	-	(732)	18,059	(4)
128,447	NET COST OF SERVICE	102,964	_	12,705	115,669	12
120,447	NET COST OF SERVICE	102,964	-	12,703	115,009	12
_	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	_	-	n/a
-	Financing of Capital Expenditure	_	-	-	-	n/a
_	Provision for Repayment of External Loans	_	-	_	-	n/a
-	Contribution to / (from) General Balances	_	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
128,447	TOTAL NET EXPENDITURE	102,964	-	12,705	115,669	12
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					20,433
Strategic bud	lget - agreed additional income / savings					(9,433
Other resour	re changes					1,705
Other resour	oc onanges					1,703
TOTAL OTH	ER VARIATIONS IN RESOURCE					12,705

CHILDREN, FAMILIES & EDUCATION CHILDREN'S SOCIAL CARE

SERVICE DESCRIPTION

Children's Social Care and Early Help fulfils the council's statutory responsibilities to support children in need of help and protection. The legislative framework, of the Children Act 1989, largely defines the functions and responsibilities of the service.

The Early Help service focuses on supporting children and families within a preventative model, aimed at providing the right support at the right time at an early point. Children's Social Care will support children and families using a formal child protection framework or, if required, through instituting care proceedings under the Children Act 1989.

Our focus is upon supporting families to remain together wherever possible, in recognition that children are best brought up within their birth families. If children need to be removed from their birth families, in order to protect them, the service focuses upon ensuring alternative permanent care for children at the earliest possible point and through family connected carers if possible.

The service works closely with other divisions within the council such as Housing, Gateway and Adults, in order to ensure a joined up approach to service delivery and to support families in a holistic way.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1210Q	Quality Assurance and Safeguarding	2,339	-	280	2,619	12
C1212Q	Children's Social Care Directorate	10,831	-	(4,165)	6,666	(38)
C1214Q	Social Work with Families	10,427	-	977	11,404	9
C1216Q	Social Work with Children Looked After and Care Leavers	30,320	-	8,320	38,640	27
C1218Q	Advice, Support and Intervention	5,984	-	2,145	8,129	36
C1221Q	0-25 Children with Disabilities and Transition Service	14,520	-	6,038	20,558	42
C1260Q	Adolescent Services	1,477	-	(781)	696	(53)
C1262Q	Asylum Seekers	5,546	-	(4,808)	738	(87)
C1264Q	Systemic and Clinical Practice	849	-	(145)	704	(17)
C1268Q	Children's Workforce Development	302	-	430	732	142
	TOTAL NET SPEND	82,595	-	8,291	90,886	10

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Quality Assurance and Safeguarding	36.5	39.0	2.5
Children's Social Care Directorate	16.0	20.0	4.0
Social Work with Families and Youth Offending Service	91.0	147.9	56.9
Social Work with Children Looked After and Care Leavers	76.5	85.0	8.5
Advice, Support and Intervention	67.6	151.7	84.1
0-25 Children with Disabilities and Transition Service	82.5	85.0	2.5
Adolescent Services	67.0	13.0	(54.0)
Asylum Seekers	54.5	67.0	12.5
Systemic and Clinical Practice	10.0	9.0	(1.0)
Children's Workforce Development	-	13.0	13.0
TOTAL FTE STAFF	501.6	630.6	129.0

COST CENTRE: C1210P

	T.	LODIOINAL				
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	34,474 84	-	5,202 (2)	39,676 82	15 (2)
	Supplies and Services	1,793	-	350	2,143	20
	Third Party Payments	56,351	-	8,729	65,080	15
	Transfer Payments	3,238	-	-	3,238	-
	Transport related expenditure	22	-	-	22	
	Recharges from other services	4,386	-	299	4,685	7
	TOTAL EXPENDITURE Government Grants	100,348		14,578	114,926 (23,218)	15
	Other Grants, reimbursements and contributions	(22,569) (881)	-	(649) (125)		14
	Customer and Client Receipts	(226)	-	(.20)	(226)	
` -	Interest Receivable	`-'	-	-	-	n/a
	Recharges to other services	(3,829)	-	(23)	(3,852)	1
(27,137)	TOTAL INCOME	(27,505)	-	(797)	(28,302)	3
98 887	NET CONTROLLABLE COST	72,843	_	13,781	86,624	19
		12,010		.0,.0.	00,021	
	Capital Charges	72	-	(3)	69	(4)
-	Intangible Charges	-	-	-	-	n/a
9 680	REFCUS Corporate support services bought in	9,680	-	(5,487)	4,193	n/a (5 7)
	TOTAL UNCONTROLLABLE COST	9,752	_	(5,490)	4,262	(56)
-, -		, , ,		(2) 22)	, -	()
108,639	NET COST OF SERVICE	82,595	-	8,291	90,886	10
	Contributions to / (from) Earmarked Reserves				l -	n/o
	Contributions to / (from) Capital Reserves:		_	_		n/a n/a
-	Financing of Capital Expenditure	_	_	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
108,639	TOTAL NET EXPENDITURE	82,595	_	8,291	90,886	10
				-	-	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						18,516
Strategic buc	lget - agreed additional income / savings					10,510
Strategic but	get - agreed additional income / savings					
						(5,801)
Other resour	ce changes					, , , , , ,
						
						/* **
						(4,424)
TOTAL OTH	ER VARIATIONS IN RESOURCE					8,291
= •	· · · · · · · · · · · · · · · · · · ·					٠,_٠.

CHILDREN, FAMILIES & EDUCATION CHILDREN'S SOCIAL CARE QUALITY ASSURANCE AND SAFEGUARDING

COST CENTRE: C1210Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST 2020/21		BUDGET		re on (A)	BUDGET	% CHANGE
2020/21	DESCRIPTION	2020/21 (A)	Inflation (B)	* Other (C)	2021/22 (D)	CHANGE
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,478	-	222	2,700	9
	Premises related expenditure	6	-	-	6	-
	Supplies and Services	190	-	-	190	-
254	Third Party Payments	189	-	37	226	20
	Transfer Payments		-	-		n/a
1 102	Transport related expenditure Recharges from other services	1 54	-	-	1 54	-
	TOTAL EXPENDITURE	2,918	-	259	3,177	n/a
3,021	Government Grants	2,910		-	3,177	n/a
(89)	Other Grants, reimbursements and contributions	(90)	_	_	(90)	-
-	Customer and Client Receipts	-	_	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(489)	Recharges to other services	(489)	-	21	(468)	(4
(578)	TOTAL INCOME	(579)	-	21	(558)	n/a
3,043	NET CONTROLLABLE COST	2,339	-	280	2,619	n/a
_	Capital Charges		_	_	_	n/a
_	Intangible Charges	-	_	_	_	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
3,043	NET COST OF SERVICE	2,339	-	280	2,619	n/a
_	Contributions to / (from) Earmarked Reserves		_	_		n/a
-	Contributions to / (from) Capital Reserves:	-	_	-	-	n/a
-	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,043	TOTAL NET EXPENDITURE	2,339	-	280	2,619	12
					<u>'</u>	
	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
	of budgets where other funding sources have ceased					100
rtodiigriiriorit	or badgete where outer fariating codings have coded					100
						400
04	lank annual addition to					100
	lget - agreed additional income / savings					(212
Staffing Revi	ew					(213
						(213
Other resour						
, ,	et realignment					(65
Pension incre		l	amant Direct	/OFF 5 /	,	111
	FTE Complaints and FOI Officer from Quality, Performal FTE Service Managers from Quality, Performance and III) 	52 184
	FTE Information Officers from Quality, Performance and					92
	n of staff training budgets		(0	0.0,		(2
	internal recharges					21
						393
TOTAL OTIL	ED VADIATIONS IN PESOUDCE					200
I TOTAL OTH	ER VARIATIONS IN RESOURCE					280

COST CENTRE: C1212Q

		ORIGINAL		in Level of	ORIGINAL	٥,
FORECAST	DESCRIPTION	BUDGET 2020/21		ure on (A)	BUDGET 2021/22	% CHANGE
2020/21	DESCRIPTION	(A)	Inflation (B)	* Other (C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	685	-	432	1,117	63
_	Premises related expenditure	6	-	(2)	4	(33)
	Supplies and Services	237	-	95	332	40
39	Third Party Payments	520	-	(500)	20	(96)
10	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	0.545	-	-	- 0.545	n/a
	Recharges from other services	2,515	-	-	2,515	-
4,806	TOTAL EXPENDITURE	3,963	-	25	3,988	1
-	Government Grants	(278)	-	278	-	(100)
- (55)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(55)	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a
(875)	Recharges to other services	(799)	_	22	(777)	n/a (3)
		'			` '	
(930)	TOTAL INCOME	(1,077)	-	300	(777)	(28)
	I			l		
3,876	NET CONTROLLABLE COST	2,886	-	325	3,211	11
-	Capital Charges	_	_	_	-	n/a
_	Intangible Charges	_	_	_	_	n/a
-	REFCUS	-	-	-	-	n/a
7,945	Corporate support services bought in	7,945	-	(4,490)	3,455	(57)
7,945	TOTAL UNCONTROLLABLE COST	7,945	-	(4,490)	3,455	(57)
11,821	NET COST OF SERVICE	10,831	-	(4,165)	6,666	(38)
					1	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	_	n/a n/a
_	Provision for Repayment of External Loans		_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
_	TOTAL APPROPRIATIONS	_	_	_	_	n/a
11,821	TOTAL NET EXPENDITURE	10,831	-	(4,165)	6,666	(38)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
	of budgets where other funding sources have ceased					245
						245
	get - agreed additional income / savings					(0.1)
Release of or	ne off investment / full year effect of savings from 2020/21					(84)
						(84)
Other resource	ce changes					()
	se changes et realignment					(233)
Pension incre	•					45
	inning costs from Access, Support and Intervention (CFE					81
	E Head of Service from Children's Workforce Developme					96
	E Director to Children, Families and Education (CFE 3.2)					(151)
	iness Support Children's Payment Hub from Resources (F	RED 1.3)				421
	n of staff training budgets corporate charges and internal recharges					(93) (4,492)
INDACTUGUE III	oorporate orialges and iliterial reorialges					
						(4,326)
TOTAL OTHER	ED VARIATIONS IN RESOURCE					(4.40-)
I OTAL OTH	ER VARIATIONS IN RESOURCE					(4,165)

CHILDREN, FAMILIES & EDUCATION CHILDREN'S SOCIAL CARE SOCIAL WORK WITH FAMILIES

COST CENTRE: C1214Q

	T.	LODIOINAL				
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	8,857 4	-	646	9,503 4	7
	Supplies and Services	54		25	79	- 46
	Third Party Payments	2,175		157	2,332	7
-	Transfer Payments	75			75	-
	Transport related expenditure					n/a
	Recharges from other services	61		158	219	259
	TOTAL EXPENDITURE	11,226	-	986	12,212	9
` '	Government Grants	(437)	-	-	(437)	-
(201)	Other Grants, reimbursements and contributions Customer and Client Receipts	(262)	_	_	(262)	- n/a
_	Interest Receivable	_	_	_	_	n/a
(160)	Recharges to other services	(160)	-	-	(160)	-
(858)	TOTAL INCOME	(859)	-	-	(859)	-
, ,		, ,			, ,	
11,514	NET CONTROLLABLE COST	10,367	-	986	11,353	10
200	Conital Charges	00		(6)		//
60	Capital Charges Intangible Charges	60	-	(9)	51	(15) n/a
_	REFCUS	_	_	_	_	n/a
-	Corporate support services bought in	-	-	-	-	n/a
60	TOTAL UNCONTROLLABLE COST	60	-	(9)	51	(15)
11 57/	NET COST OF SERVICE	10,427	_	977	11,404	9
11,574	NET GOOT OF SERVICE	10,427	_	311	11,404	9
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	_	-	-	-	n/a
	TOTAL APPROPRIATIONS				-	n/a n/a
11,574	TOTAL NET EXPENDITURE	10,427	-	977	11,404	9
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
	Iget - agreed additional income / savings	14				(400)
Staffing Revi	ne off investment / full year effect of savings from 2020/2	:1				(160) (463)
otalling revi	ew					(400)
						(000)
045	an abanana					(623)
Other resource	<u>ce changes</u> et realignment					1,189
Pension incre	•					398
	FTE Social Worker to Children's Workforce Developme	nt (CFE 1.12)				(58)
	get from Children, Families and Education Directorate to	fund 1 FTE Sen	vice Manager	(CFE 3.2)		96
	n of staff training budgets capital charges					(16) (9)
INIONELLIGIT III	capital citalyes					1,600
						,,,,,,
TOTAL OTH	ER VARIATIONS IN RESOURCE					977

CHILDREN, FAMILIES & EDUCATION CHILDREN'S SOCIAL CARE ACCESS, SUPPORT AND INTERVENTION

COST CENTRE: C1218Q

<u></u>						
FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	re on (A) * Other	2021/22	% CHANGE
2020/21		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	7,331	-	2,025	9,356	28
	Premises related expenditure Supplies and Services	60 308	-	- 56	60 364	-
	Third Party Payments	230	-	(10)	220	18 (4
	Transfer Payments	-	-	(10)	-	n/a
	Transport related expenditure	11	-	-	11	-
	Recharges from other services	29	-	2	31	7
10,119	TOTAL EXPENDITURE	7,969	-	2,073	10,042	26
		(1,091)	-	63	(1,028)	(6)
(1)	Other Grants, reimbursements and contributions	(29)	-	-	(29)	-,
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a n/a
(835)	Recharges to other services	(865)	-	9	(856)	(1)
	TOTAL INCOME	(1,985)	-	72	(1,913)	(4)
(1,321)	TOTAL INCOME	(1,500)		12	(1,010)	(-1,
8,192	NET CONTROLLABLE COST	5,984	_	2,145	8,129	36
,		,		,	,	
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges REFCUS	-	-	-	-	n/a n/a
_	Corporate support services bought in	_	-	_		n/a
_	TOTAL UNCONTROLLABLE COST	_	_		_	n/a
	TOTAL SHOOM HOLLADEL GOOT					L
8,192	NET COST OF SERVICE	5,984	-	2,145	8,129	36
					· · · · · · · · · · · · · · · · · · ·	
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	-	-	_		n/a n/a
_	Provision for Repayment of External Loans	_	-	_	_	n/a
-	Contribution to / (from) General Balances	-	1	•	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
8 192	TOTAL NET EXPENDITURE	5,984	_	2,145	8,129	36
		2,221		_,	*,*=*	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands of budgets where other funding sources have ceased					857
i todingo.it	or zaagote milore earer ramaing eearese mare eeaeea					
						857
Strategic hud	lget - agreed additional income / savings					007
	iget - agreed additional income / savings ion of Early Help Services					(424)
	ne off investment / full year effect of savings from 2020/2	21				(185)
						(609)
Other receive	co changes					(009)
Other resource	<u>ce cnanges</u> et realignment					1,314
Pension incre						396
	inning costs to Children's Social Care Directorate (CFE					(81)
	udget from 0-25 Children with Disabilities and Transition	Service to fund	5 FTE (CFE	1.8)		367
	unning costs to Early Years General Fund (CFE 2.8)					(52
	n of staff training budgets internal recharges					(46 ₎ (1
						1,897
						1,087
TOTAL OTH	ER VARIATIONS IN RESOURCE					2,145

COST CENTRE: C1216Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	5,365		1,245	6,610	23
2	Premises related expenditure	-	-	, - l	-	n/a
	Supplies and Services	79	-	7 200	86	9
	Third Party Payments Transfer Payments	26,267 36	-	7,209	33,476 36	27
	Transport related expenditure	-	-	-	-	n/a
227	Recharges from other services	8	-	-	8	-
41,376	TOTAL EXPENDITURE	31,755	-	8,461	40,216	27
	Government Grants	(416)	-	-	(416)	
(2)	Other Grants, reimbursements and contributions Customer and Client Receipts	-	-	-	-	n/a n/a
_	Interest Receivable		_	-	-	n/a
(1,019)	Recharges to other services	(1,019)	-	(141)	(1,160)	14
(3,225)	TOTAL INCOME	(1,435)	-	(141)	(1,576)	10
38,151	NET CONTROLLABLE COST	30,320	-	8,320	38,640	27
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a n/a
_	TOTAL UNCONTROLLABLE COST		_	_	_	11/a
38,151	NET COST OF SERVICE	30,320	-	8,320	38,640	27
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a
_	Financing of Capital Expenditure		-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
38,151	TOTAL NET EXPENDITURE	30,320	-	8,320	38,640	27
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					2000 5
	ked after Placements - fund demographic and cost pressu	ıres				8,431
Leaving Care	- fund demographic and cost pressures					2,031
						10,462
	get - agreed additional income / savings / Group Conference Service					(202)
	/ Group Conference Service ne off investment / full year effect of savings from 2020/21					(203) (288)
	ildren Looked after Placements					(794)
						,
						(1,285)
Other resource	ce changes					(1,200)
	et realignment					(1,168)
Pension incre		:				256
	ause Team (5 FTE) from Access, Support and Interventic amily Group Conference Team (4 FTE) from Access, Sup		ontion (CEE 4	7)		288 203
II .	FTE Social Worker to Children's Workforce Developmen		EIMOII (CFE 1.	.1)		203 (58)
	ling to Asylum Seekers (CFE 1.10)	, ··· - /				(220)
II .	n of staff training budgets					(17)
Movement in	internal recharges					(141)
						(857)
TOTAL OTH	ER VARIATIONS IN RESOURCE					8,320
TOTAL OTH	EK VAKIATIONS IN KESUUKUE					გ,ა∠0

CHILDREN, FAMILIES & EDUCATION CHILDREN'S SOCIAL CARE 0-25 CHILDREN WITH DISABILITIES AND TRANSITION SERVICE

COST CENTRE: C1221Q

		L opionii '				
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	4,298	-	228	4,526	5
	Supplies and Services	29	_	6	35	- 21
	Third Party Payments	8,237	-	5,716	13,953	69
	Transfer Payments	3,049	-	-	3,049	-
	Transport related expenditure	10	-	-	10	-
	Recharges from other services	6	-	10	16	167
25,869	TOTAL EXPENDITURE	15,632	-	5,960	21,592	n/a
(0.40)	Government Grants	(500)	-	-	(500)	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	(500) (226)	-	-	(500) (226)	-
(209)	Interest Receivable	(220)	_	_	(220)	n/a
(326)	Recharges to other services	(398)	_	72	(326)	(18)
(877)	TOTAL INCOME	(1,124)	-	72	(1,052)	n/a
, ,					, , ,	
24,992	NET CONTROLLABLE COST	14,508	-	6,032	20,540	n/a
	Capital Charges				46	
12	Intangible Charges	12	-	6	18	50 n/a
_	REFCUS] []	_	-] []	n/a
-	Corporate support services bought in	-	-	-	-	n/a
12	TOTAL UNCONTROLLABLE COST	12	-	6	18	n/a
25,004	NET COST OF SERVICE	14,520	-	6,038	20,558	n/a
	Contributions to / (from) Formarked Bosonies	1 1				n/o
_	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:			_	[n/a n/a
_	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
25,004	TOTAL NET EXPENDITURE	14,520	-	6,038	20,558	42
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					£000 S
	Disabilities - fund demographic and cost pressures					6,477
					ĺ	6,477
Strategic bud	get - agreed additional income / savings				}	
	ildren with Disabilities care packages					(384)
Release of or	ne off investment / full year effect of savings from 2020/2	1				(26)
						(410)
Other resource	ce changes				}	()
	et realignment					140
Pension incre	ement					198
	udget to Access, Support and Intervention to fund 5 FTE	(CFE 1.7)				(367)
	n of staff training budgets					(6)
iviovernent in	capital charges					6
						(29)
						(29)
TOTAL OTH	ER VARIATIONS IN RESOURCE					6,038
. 5						0,000

CHILDREN, FAMILIES & EDUCATION CHILDREN'S SOCIAL CARE ADOLESCENT SERVICES

COST CENTRE: C1260Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21 D	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	impleyeee	£000's 1,404	£000's	£000's	£000's 726	% (40)
	imployees Premises related expenditure	1,404	-	(678)	/26	(48) n/a
	Supplies and Services	112	_	(112)]	(100)
	hird Party Payments	60	_	15	75	25
- T	ransfer Payments	-	-		-	n/a
	ransport related expenditure	-	-		-	n/a
7 R	Recharges from other services	-	-		-	n/a
2,517 T	OTAL EXPENDITURE	1,576	-	(775)	801	(49)
- G	Sovernment Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	nterest Receivable	- (00)	-	-	(405)	n/a
	Recharges to other services	(99)	-	(6)	(105)	6
(99) T	OTAL INCOME	(99)	-	(6)	(105)	6
2,418 N	IET CONTROLLABLE COST	1,477	-	(781)	696	(53)
I_	Capital Charges		_	_		n/a
	ntangible Charges		_	_	l []	n/a
	REFCUS	_	_	_	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
- T	OTAL UNCONTROLLABLE COST	_	_	-	-	n/a
2,418 N	IET COST OF SERVICE	1,477	-	(781)	696	(53)
				, ,		· , ,
- C	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- C	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	• • •	-	-	-	-	n/a
- 1	OTAL APPROPRIATIONS	-	-	-	-	n/a
2,418 T	OTAL NET EXPENDITURE	1,477	-	(781)	696	(53)
* OTHER VARI	IATIONS IN LEVEL OF EXPENDITURE					£000's
	et - agreed pressures / service demands					£000 S
	<u>-</u>					
					}	
.					ļ	
	et - agreed additional income / savings					(4.600)
Reconfiguration	n of Adolescent Services					(1,608)
						(1,608)
Other resource	<u>changes</u>					(1,608)
In year budget i	realignment					(1,608)
In year budget in Pension increm	realignment nent					866 165
In year budget r Pension increm Transfer of 1 F	realignment nent TE Social Worker to Children's Workforce Developmer					866 165 (58)
In year budget in Pension increment Transfer of 1 Formal Transfer of 3 Formal Properties of 1 Formal Properties of	realignment nent TE Social Worker to Children's Workforce Developmer TE CE/Missing posts to Quality, Performance and Impr		orate (CFE 5.3	3)		866 165 (58) (140)
In year budget in Pension increment Transfer of 1 Formal Transfer of 3 Formal Properties of 1 Formal Properties of	realignment nent TE Social Worker to Children's Workforce Developmer		orate (CFE 5.3	3)		866 165 (58) (140)
In year budget in Pension increment Transfer of 1 Formal Transfer of 3 Formal Properties of 1 Formal Properties of	realignment nent TE Social Worker to Children's Workforce Developmer TE CE/Missing posts to Quality, Performance and Impr		orate (CFE 5.3	3)		866 165 (58) (140)
In year budget in Pension increment Transfer of 1 Formal Transfer of 3 Formal Properties of 1 Formal Properties of	realignment nent TE Social Worker to Children's Workforce Developmer TE CE/Missing posts to Quality, Performance and Impr		orate (CFE 5.3	3)		
In year budget in Pension increm Transfer of 1 F Transfer of 3 F Movement in in	realignment nent TE Social Worker to Children's Workforce Developmer TE CE/Missing posts to Quality, Performance and Impr		orate (CFE 5.3	3)		866 165 (58) (140)

CHILDREN, FAMILIES & EDUCATION CHILDREN'S SOCIAL CARE ASYLUM SEEKERS

COST CENTRE: C1262Q

FORECAST BUDGET Expenditure on (A) BUDGET	<u> </u>	ORIGINAL	n Level of	Variations i	ORIGINAL		1
E0000's	%						FORECAST
E000's	CHANGE	2021/22	* Other	Inflation	2020/21	DESCRIPTION	2020/21
3,726 Employees 3,024	(E)						
3 Premises related expenditure 632 220 852 14,736 Third Party Payments 18,673 3,895 14,778 14,736 Triansfer Payments 18,673 3,895 14,778 45 Transfer Payments 78 - 78 4,047 Recharges from other services 1,707 129 1,836 23,400 TOTAL EXPENDITURE 24,114 - (2,821) 21,293 (18,229) Government Grants (20,303) - (990) (21,293) (21,293) (21,293) (21,293) (21,293) (18,229) Government Grants Customer and Client Receipts Interest Receivable Recharges to other services Recharges to other services (18,447) TOTAL INCOME (20,303) - (990) (21,293) 4,953 NET CONTROLLABLE COST 3,811 - (3,811) - Capital Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges 1,735 TOTAL UNCONTROLLABLE COST 1,735 (997) 738 1,735 TOTAL UNCONTROLLABLE COST 1,735 (997) 738 6,688 NET COST OF SERVICE 5,546 - (4,808) 738 Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contributions to / (from) General Balances Other Variations in Level Of Expenditure Other resource changes	%			£000's		Fundamen	
1,000 Supplies and Services 632 - 220 852 14,778 14,778 1716 Party Payments 18,673 - 3,885 14,778 1716 Party Payments 18,673 - 78 - 78 1716 Party Payments 76 - 7 - 129 1,836 14,778 1716 Party Payments 17,077 - 129 1,836 123,400 17074L EXPENDITURE 24,114 - (2,821) 21,283 (18,229) Government Grants (20,303) - (990) (21,293) (218) Other Grants, reimbursements and contributions - - - -	24	3,749	/25	-	3,024		
14,736 Third Party Payments	n/a 35	852	220	- [632		
Transfer Payments	(21	l I		-	1		
45 Transport related expenditure 4,047 Recharges from other services 1,707 - 129 1,336 23,400 TOTAL EXPENDITURE 24,114 - (2,821) 21,283 (18,229) Government Grants (20,303) - (990) (21,293) (218,010r Grants, reimbursements and contributions - Customer and Client Receipts - Customer and Client Receipts - Recharges to other services - Rescharges to other services to the service to the ser	(21		(0,000)	_	1 ' 1		
23,400 TOTAL EXPENDITURE 24,114 - (2,821) 21,293 (18,229) Government Grants (20,303) - (990) (21,293) (218) Other Grants, rimbursements and contributions - Customer and Client Receipts - Interest Receivable - Recharges to other services (18,447) TOTAL INCOME (20,303) - (990) (21,293) 4,953 NET CONTROLLABLE COST 3,811 - (3,811) - Capital Charges Interest Receivable - Capital Charges	n/a	-	-	-	- 1		
(18,229) Government Grants (20,303) - (990) (21,293) (218) Other Grants, reimbursements and contributions - (21,293) (218) Other Grants, reimbursements and contributions - (20,303) - (990) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21,293) (21	8	1,836	129	-	1,707	Recharges from other services	4,047
(218) Other Crants, reimbursements and contributions Customer and Client Receipts Interest Receivable Interest Receivable Recharges to other services (18,447) TOTAL INCOME (20,303) - (990) (21,293) 4,953 NET CONTROLLABLE COST 3,811 - (3,811) - Capital Charges Intangible Charges REFCUS 1,735 Corporate support services bought in 1,735 - (997) 738 1,735 TOTAL UNCONTROLLABLE COST 1	(12	21,293	(2,821)	-	24,114	TOTAL EXPENDITURE	23,400
- Customer and Client Receipts	5	(21,293)	(990)	-	(20,303)	Government Grants	(18,229)
Interest Receivable	n/a	-	-	-	- 1	Other Grants, reimbursements and contributions	(218)
Recharges to other services	n/a	-	-	-	-	· •	
18,447	n/a	-	-	-			
A.953 NET CONTROLLABLE COST 3,811 - (3,811) -	n/a	-					
Capital Charges	5	(21,293)	(990)	-	(20,303)	TOTAL INCOME	(18,447)
Intangible Charges	(100	-	(3,811)	-	3,811	NET CONTROLLABLE COST	4,953
Intangible Charges						Consider Observed	
REFCUS	n/a	-	-	-			
1,735 Corporate support services bought in 1,735 - (997) 738 1,735 TOTAL UNCONTROLLABLE COST 1,735 - (997) 738 6,688 NET COST OF SERVICE 5,546 - (4,808) 738 - Contributions to / (from) Earmarked Reserves	n/a n/a	_	-	-	·		
1,735 TOTAL UNCONTROLLABLE COST 1,735 - (997) 738 6,688 NET COST OF SERVICE 5,546 - (4,808) 738 - Contributions to / (from) Earmarked Reserves	(57	738	(997)	-	1 735		
6,688 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - CONTRIBUTIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Realignment of budgets where other funding sources have ceased	(57		· · · · · ·	_			,
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - CONTRIBUTIONS IN LEVEL OF EXPENDITURE - CONTRIBUTIONS IN LEVEL OF EXPENDITURE - Strategic budget - agreed pressures / service demands - Realignment of budgets where other funding sources have ceased - CONTRIBUTIONS IN LEVEL OF EXPENDITURE - CONTRIBUTIONS IN LEVEL OF EX	(01)		(001)		1,700	TOTAL SHOOM MOLEAULE GOOT	1,700
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - COTHER VARIATIONS IN LEVEL OF EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Realignment of budgets where other funding sources have ceased Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	(87	738	(4,808)	-	5,546	NET COST OF SERVICE	6,688
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - COTHER VARIATIONS IN LEVEL OF EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Realignment of budgets where other funding sources have ceased Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	n/a					Contributions to / (from) Farmarked Reserves	- 1
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS	n/a	-	_	_	_		_
- Contribution to / (from) General Balances	n/a	-	-	-	-		
TOTAL APPROPRIATIONS	n/a	-	-	-	-	Provision for Repayment of External Loans	-
6,688 TOTAL NET EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Realignment of budgets where other funding sources have ceased Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	n/a	-	-	-	-	Contribution to / (from) General Balances	-
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Realignment of budgets where other funding sources have ceased Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	n/a	-	-	-	-	TOTAL APPROPRIATIONS	-
Strategic budget - agreed pressures / service demands Realignment of budgets where other funding sources have ceased Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	(87	738	(4,808)	-	5,546	TOTAL NET EXPENDITURE	6,688
Strategic budget - agreed pressures / service demands Realignment of budgets where other funding sources have ceased Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	£000's					PIATIONS IN LEVEL OF EXPENDITURE	* OTHER VAI
Strategic budget - agreed additional income / savings Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	20005						
Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	375					of budgets where other funding sources have ceased	Realignment
Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)							
Review Support for Young People where Appeal Rights Exhausted Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)							
Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)							
Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)							
Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	275	-					
Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	375	_					
Other resource changes In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	(205						
In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	(295					or found reoble where Appear Rights Exhausted	Review Suppl
In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)							
In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)							
In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)							
In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)		Ļ					
In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)	(295						
In year budget realignment Pension increment Transfer from Social work with Children Looked After (CFE 1.6)		F				e changes	Other resourc
Transfer from Social work with Children Looked After (CFE 1.6)	(4,407						
	167						
Movement in corporate charges and internal recharges	220						
	(868)					corporate charges and internal recharges	Movement in
<u> </u>							
I	/4 000	-					
<u> </u>	(4,888	-					
TOTAL OTHER VARIATIONS IN RESOURCE	(4 000					ED VARIATIONS IN PESOURCE	TOTAL OTU
TOTAL OTHER VARIATIONS IN RESOURCE	(4,808					IN VARIATIONS IN RESOURCE	I O I AL O I AL

COST CENTRE: C1264Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	% (40)
491	Employees Premises related expenditure	700	-	(73)	627	(10) n/a
198	Supplies and Services	149	_	53	202	36
-	Third Party Payments	-	_	-		n/a
_	Transfer Payments	_	_	_	_	n/a
-	Transport related expenditure	_	_	-	-	n/a
	Recharges from other services	_	-	-	-	n/a
	TOTAL EXPENDITURE	849	_	(20)	829	(2)
				(20)	020	
(105)	Government Grants Other Grants, reimbursements and contributions	-	-	(125)	(125)	n/a
(125)	Customer and Client Receipts	-	-	(125)	(123)	n/a n/a
_	Interest Receivable		_	_		n/a
_	Recharges to other services		_	_		n/a
(405)	-			(405)	(405)	
(125)	TOTAL INCOME	-	-	(125)	(125)	n/a
568	NET CONTROLLABLE COST	849	_	(145)	704	(17)
				(-7		()
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
568	NET COST OF SERVICE	849	-	(145)	704	(17)
					1	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	n/a
	TOTAL APPROPRIATIONS	_				n/a n/a
	TOTAL ALTROPRIATIONS					11/4
568	TOTAL NET EXPENDITURE	849	-	(145)	704	(17)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					20000
						-
Strategic bud	lget - agreed additional income / savings					
Embed Syste	emic Practice Model					(272)
Staffing Revi	ew					(64)
						(336)
Other resour	ce changes					
	et realignment					149
Pension incre						42
						191
TOTAL OTH	ER VARIATIONS IN RESOURCE					(145)
						,

CHILDREN, FAMILIES & EDUCATION CHILDREN'S SOCIAL CARE CHILDREN'S DEVELOPMENT WORKFORCE

COST CENTRE: C1268Q

FORECAST 2020/21		I OBICITAL I				
		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	% CHANGE
2020/21	BESONII TION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	332	-	430	762	130
	Premises related expenditure	5	-	-	5	-
	Supplies and Services	3	-	-	3	-,
	Third Party Payments	-	-	-	-	n/:
	Transfer Payments Transport related expenditure	[]	-	-	[]	n/a n/a
	Recharges from other services	6		-	6	-
	TOTAL EXPENDITURE	346	_	430	776	124
· /	Government Grants Other Grants, reimbursements and contributions	(44)	-	-	(44)	- n/a
	Customer and Client Receipts			-	l []	n/a
	Interest Receivable	_	_	_	_	n/a
	Recharges to other services	-	-	_	-	n/a
	TOTAL INCOME	(44)	_	_	(44)	-
(12)	10 TAL INCOME	(/			(,	
1,179	NET CONTROLLABLE COST	302	-	430	732	142
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
1,179	NET COST OF SERVICE	302	_	430	732	142
1,170	MET COOT OF CERTIFIE	1 002		100	.02	
- (Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
- (Contribution to / (from) General Balances	-	-	-	-	n/a
- '	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,179	TOTAL NET EXPENDITURE	302	_	430	732	142
,						
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
					l	
Strategic budg	get - agreed additional income / savings					-
	get - agreed additional income / savings e off investment / full year effect of savings from 2020/2	1				
	e off investment / full year effect of savings from 2020/2	1				(294
Release of on	e off investment / full year effect of savings from 2020/2	1				(294
Release of on	e off investment / full year effect of savings from 2020/2	1				(294
Release of on	e off investment / full year effect of savings from 2020/2	1				(294
Release of on	e off investment / full year effect of savings from 2020/2	1				(294 (44
Release of on	e off investment / full year effect of savings from 2020/2	1				(294 (44
Release of on Staffing Revie	e off investment / full year effect of savings from 2020/2 w <u>e changes</u>	1				(294 (44
Release of on Staffing Revie	e off investment / full year effect of savings from 2020/2 w <u>e changes</u> realignment	1				(294 (44 (338
Release of on Staffing Revie Other resource In year budget Pension increi	e off investment / full year effect of savings from 2020/2 w <u>e changes</u> r realignment ment					(294 (44 (338 407 31
Release of on- Staffing Revie Other resource In year budget Pension incret Transfer 1 FTI	e off investment / full year effect of savings from 2020/2 w <u>e changes</u> : realignment ment E Head of Service to Children's Social Care Directorate	(CFE 1.4)				(294 (44 (338 407 31 (96
Other resource In year budget Pension incret Transfer of 5 F	e off investment / full year effect of savings from 2020/2 w e changes realignment ment E Head of Service to Children's Social Care Directorate FTE Social Worker posts from various (CFE 1.5, 1.6, 1.7	(CFE 1.4) 7, 1.8, 1.9)	ny amont Dis-	storeto (CEE s	- 2)	(294 (44 (338 407 31 (96 290
Other resource Pension incree Transfer of 5 F Transfer of 3 F	e off investment / full year effect of savings from 2020/2 w e changes realignment ment E Head of Service to Children's Social Care Directorate FTE Social Worker posts from various (CFE 1.5, 1.6, 1.7 FTE Practice Improvement Officers from Quality, Perfor	(CFE 1.4) 7, 1.8, 1.9)	ovement Direc	torate (CFE 5	5.3)	(294 (44 (338 407 31 (96 290 192
Other resource Pension incree Transfer of 5 F Transfer of 3 F	e off investment / full year effect of savings from 2020/2 w e changes realignment ment E Head of Service to Children's Social Care Directorate FTE Social Worker posts from various (CFE 1.5, 1.6, 1.7	(CFE 1.4) 7, 1.8, 1.9)	ovement Direc	torate (CFE 5	5.3)	(294 (44 (338 407 31 (96 290 192 (56
Other resource Pension incree Transfer of 5 F Transfer of 3 F	e off investment / full year effect of savings from 2020/2 w e changes realignment ment E Head of Service to Children's Social Care Directorate FTE Social Worker posts from various (CFE 1.5, 1.6, 1.7 FTE Practice Improvement Officers from Quality, Perfor	(CFE 1.4) 7, 1.8, 1.9)	ovement Direc	torate (CFE 5	5.3)	(294 (44 (338 407 31 (96 290 192 (56
Other resource In year budget Pension incret Transfer of 5 F Transfer of 3 F Centralisation	e off investment / full year effect of savings from 2020/2 w e changes realignment ment E Head of Service to Children's Social Care Directorate FTE Social Worker posts from various (CFE 1.5, 1.6, 1.7 FTE Practice Improvement Officers from Quality, Perfor	(CFE 1.4) 7, 1.8, 1.9)	ovement Direc	torate (CFE 5	5.3)	(294 (44 (44 (338 407 31 (96 290 192 (56 768

SERVICE DESCRIPTION

School Place Planning, Admissions and Early Years Education. The service has responsibility for ensuring there are sufficient school places for every child in Croydon, implementing transparent policies and arrangements to ensure each child is allocated an appropriate place at a local school and supporting parents and carers to ensure their child's safe journey to school, in designated areas across the borough. The School Places Team is responsible for forecasting pupil demand and securing the right levels of capital funding to support changes to the school estate. They work closely with the School Delivery team in the Place Department, commissioning it to deliver expansions and improvements to meet an exceptional increase in demand for places. The sufficiency Team ensures that there are sufficient childcare places in Croydon (so far as is reasonably practicable) for working parents or parents/carers who are studying or training for employment. The Team assesses the supply of formal childcare from private day nurseries, pre-schools, schools with nursery provision, childminders (funded childminders are accredited to deliver the free entitlement on behalf of the local authority), out of school clubs and holiday clubs to secure sufficient early years education places for three and four year olds, as well as disadvantaged two year olds.

Education Commissioning & Post-16 Participation
The service has responsibility for the delivery of statutory functions including Not in Education,
Employment, or Training (NEET) tracking and support, 16-19 student places and standards in schools, school governance and the commissioning of a range of
education services such as alternative provision, pupil tracking and monitoring, education management systems. The service also delivers a wide range of
traded services to schools, including: IT, HR, finance, edcuational psychology, school improvement, CPD, safeguarding, governance & clerking, teacher
recruitment, plus facilitating sales of wider council services to schools, e.g. pensions, occupational health and insurance. Management of the Education and
SPOC business support hubs.

Education Standards, Safeguarding and Inclusion
They devise, in consultation with external partners, the key strategic school improvement priorities for the Borough and monitor progress towards them. Where schools are causing significant concern the team is responsible for exercising the Council's statutory powers of intervention. The team focuses on key themes to improve the quality of education and learning provision in Croydon identified by outcomes for children and young people in the Borough. These include improving service delivery, raising all standards, narrowing the gap for identified vulnerable groups, enriching the curriculum and building learning communities. Functions include the local authority statutory functions in relation to intervention in underperforming schools; the Virtual School for looked after children; Standing Advisory Council for Religious Education (SACRE) and Croydon Music and Arts; the Fair Access Panel; children excluded from school and statutory education welfare. A key role is to provide educational input in to the Multi-Agency Safeguarding Hub and the Local Children Safeguarding Board.

25 SEND Service. The aim of the service is to provide for children with Special Educational Needs and Disabilities to allow them to achieve independence and employment, whenever possible, in or near their local community so that they can live fulfilled lives and be active contributors to Croydon's future

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1235Q	Education Directorate	1,347	-	3,092	4,439	230
C1240Q	School Place Planning and Admissions	108	-	(55)	53	(51)
C1241Q	Education Commissioning & Post-16 Participation	4,179	-	(469)	3,710	(11)
C1242Q	Standards Safeguarding	1,515	-	(210)	1,305	(14)
C1219Q	0-25 SEND Service Special Education General Fund	700	-	1,056	1,756	151
C1281Q	Early Years	3,318	-	(732)	2,586	(22)
C1267Q	Pupil Premium and Looked After Children	122	-	67	189	55
C1266Q	Music Centre	53	-	(53)	-	(100)
C1280Q	Early Years Schools	21	-	10	31	48
	TOTAL NET SPEND	11,363	-	2,706	14,069	22

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Education Directorate	1.0	-	(1.0)
School Place Planning and Admissions	28.2	19.5	(8.7)
Education Commissioning & Post-16 Participation	9.6	138.3	128.7
Standards Safeguarding	20.8	15.3	(5.5)
0-25 SEND Service Special Education General Fund	8.8	10.3	1.5
0-25 SEND Service DSG Block	75.5	80.0	4.5
Early Years General Fund	-	25.7	25.7
Early Years Schools	4.0	4.0	-
Pupil Premium And LAC	19.0	24.0	5.0
Music Centre	19.6	15.9	(3.7)
TOTAL FTE STAFF	186.5	333.0	146.5

DIVISION SUBJECTIVE SUMMARY

COST CENTRE: C1220P

Expenditure on (A) BUDGET Support Company Comp		I	ORIGINAL	Variations	in Level of	ORIGINAL	
2020/21 DESCRIPTION	FORECAST		1				%
11.337 Employees							CHANGE
11,337 Employees 10,465 193 10,688 28 Remisser related expenditure 77			(A)		(C)	(D)	(E)
8 Premises related expenditure 77 - 20 - 77 - 77 - 77 - 77 - 77 - 77 -	£000's		£000's	£000's	£000's	£000's	
A241 Supplies and Services 3,410 (280) 3,130 (8)				-	193		2
3.904 Third Party Payments				-	-		-
30,191 Transfer Payments 30,653 - 2,152 32,805 11 Transport related expenditure 6 - (1) 5 (1) 1,000 Recharges from other services 1,738 - 7 1,745 (2) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875) (3,875)				-	, ,		(8)
11 Transport related expenditure				-			(20
1,900 Recharges from other services 1,738 - 7 1,745 C 51,853 TOTAL EXPENDITURE 51,323 - 1,070 52,383 2 (38,780) Government Grants (39,950) - (762) (40,732) 2 (27,170) (20,000 received from the company of the company				-			7
51,853 TOTAL EXPENDITURE 51,323 - 1,070 52,383 2			1				(17
(39,950) Government Grarts (39,950) For Comptend (1995) For Comptend (1995) For Other (1995) For							0
ST Other Grants, reimbursements and contributions (76) - (7727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (2727) (51,653	TOTAL EXPENDITURE	51,323	-	1,070	52,393	2
(2,170) Customer and Client Receipts (909) - 182 (727) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125) (125)	(38,780)	Government Grants	(39,950)	-	(782)	(40,732)	2
Interest Receivable		Other Grants, reimbursements and contributions	(76)	-	-	(76)	-
(1,335) Recharges to other services (394) - (837) (1,231) 212 (42,428) TOTAL INCOME (41,329) - (1,437) (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766) 3 (42,766	(2,170)		(909)	-	182	(727)	(20)
(42,428) TOTAL INCOME (41,329) - (1,437) (42,766) 5 9,225 NET CONTROLLABLE COST 9,994 - (367) 9,627 (42,766) 3 3 Capital Charges 3 - 3 - 3 - Intangible Charges - - 3 - 1 - Intangible Charges - - - - Intangible Charges -	-		-	-	-	-	n/a
9,225 NET CONTROLLABLE COST 9,994 - (367) 9,627 (4 3 Capital Charges 3 - 3 - 3 - 1 Intangible Charges - - - - - 1 REFCUS - - - - - 1 1,366 - 3,073 4,439 225 1,369 TOTAL UNCONTROLLABLE COST 1,369 - 3,073 4,442 224 10,594 NET COST OF SERVICE 11,363 - 2,706 14,069 24 Contributions to / (from) Capital Reserves - - - Contributions to / (from) Capital Reserves - - - Financing of Capital Expenditure - - - Provision for Repayment of External Loans - - - Provision for Repayment of External Loans - - TOTAL APPROPRIATIONS - - 10,594 TOTAL APPROPRIATIONS - - 10,594 TOTAL NET EXPENDITURE 11,363 - 2,706 14,069 24 Other Variations in Level of Expenditure 11,363 - 2,706 14,069 24 Other Variations in Level of Expenditure 11,363 - 2,706 14,069 24 Other variations in Level of Expenditure 11,363 - 2,706 14,069 24 Other variations in Level of Expenditure 11,363 - 2,706 14,069 24 Other variations in Level of Expenditure 11,363 - 2,706 14,069 24 Other variations in Level of Expenditure 11,363 - 2,706 14,069 24 Other variations in Level of Expenditure 11,363 - 2,706 14,069 24 Other resource changes 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216	(1,535)	Recharges to other services	(394)	-	(837)	(1,231)	212
3 Capital Charges 3 - - 3 - - 1 1 1 1 1 1 1 1	(42,428)	TOTAL INCOME	(41,329)	-	(1,437)	(42,766)	3
3 Capital Charges 3 - - 3 - - 1 1 1 1 1 1 1 1							
3 Capital Charges 3 - - 3 - - 1 1 1 1 1 1 1 1	9 225	NET CONTROLLABLE COST	9 994		(367)	9 627	(4)
Intanglibe Charges	5,225	NET GON THOLEADEE GOOT	0,004		(001)	3,021	(4)
Intanglibe Charges	2	Canital Charges	0			2	
REFCUS			1				
1,366 Corporate support services bought in 1,366 - 3,073 4,439 226 1,369 TOTAL UNCONTROLLABLE COST 1,369 - 3,073 4,442 224 10,594 NET COST OF SERVICE 11,363 - 2,706 14,069 24 - Contributions to / (from) Earmarked Reserves	-		-	-	-		
1,369 TOTAL UNCONTROLLABLE COST	1 366		1 366	_	3 073	4 439	
10,594 NET COST OF SERVICE							
- Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)	1,369	TOTAL UNCONTROLLABLE COST	1,369		3,073	4,442	224
- Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)		I	1			1	
- Contributions to / (from) Capital Expenditure	10,594	NET COST OF SERVICE	11,363	-	2,706	14,069	24
- Contributions to / (from) Capital Expenditure							
- Financing of Capital Expenditure	-		-	-	-	- 1	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
TOTAL APPROPRIATIONS - - - -	-		-	-	-	-	n/a
10,594 TOTAL NET EXPENDITURE 11,363 - 2,706 14,069 24 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands 1,216 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands 1,216 COTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's 1,216 COTHER VARIATIONS IN LEVEL OF EXPENDITURE (2,142) COTHER VARIATIONS IN LEVEL OF EXPENDITURE (2,142) COTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216		Contribution to / (from) General Balances	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands 1,219 Strategic budget - agreed additional income / savings (2,142) Other resource changes	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands 1,219 Strategic budget - agreed additional income / savings (2,142) Other resource changes			'				
Strategic budget - agreed pressures / service demands 1,218 Strategic budget - agreed additional income / savings (2,142) Other resource changes	10,594	TOTAL NET EXPENDITURE	11,363	-	2,706	14,069	24
Strategic budget - agreed pressures / service demands 1,218 Strategic budget - agreed additional income / savings (2,142) Other resource changes							
Strategic budget - agreed additional income / savings (2,142) Other resource changes							£000's
Strategic budget - agreed additional income / savings (2,142) Other resource changes 3,629	Strategic buc	lget - agreed pressures / service demands					
Strategic budget - agreed additional income / savings (2,142) Other resource changes 3,629							
Strategic budget - agreed additional income / savings (2,142) Other resource changes 3,629							
Strategic budget - agreed additional income / savings (2,142) Other resource changes 3,629							
Strategic budget - agreed additional income / savings (2,142) Other resource changes 3,629							
Strategic budget - agreed additional income / savings (2,142) Other resource changes 3,629							
Strategic budget - agreed additional income / savings (2,142) Other resource changes 3,629							
Other resource changes 3,629							1,219
Other resource changes 3,629	Strategic bud	lget - agreed additional income / savings					
Other resource changes 3,629							
Other resource changes 3,629							
Other resource changes 3,629							
Other resource changes 3,629							
Other resource changes 3,629							
Other resource changes 3,629							
Other resource changes 3,629							(2.142
3,629	Other recour	ce changes					(=, : 12
	Other resour	<u>ce changes</u>					
							2 600
FOTAL OTHER VARIATIONS IN RESOURCE 2,706							3,029
FOTAL OTHER VARIATIONS IN RESOURCE 2,706							
	TOTAL OTH	ER VARIATIONS IN RESOURCE					2,706

CHILDREN, FAMILIES & EDUCATION EDUCATION DIRECTORATE

COST CENTRE: C1235Q

	I	ORIGINAL	\/oriotic==	in Lovel of	ODICINAL	<u> </u>
FORECAST		BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	F	£000's	£000's	£000's	£000's	%
-	Employees Premises related expenditure	163	-	(163)	_	(100 <u>)</u> n/a
-	Supplies and Services	_	-	-	_	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure Recharges from other services	-	-	-		n/a n/a
	TOTAL EXPENDITURE	163	_	(163)	-	(100)
_	Government Grants		_	- (.55)	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	(182)	-	182	-	(100)
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services TOTAL INCOME	(182)		182		n/a (100)
	TOTAL INCOME	(162)	-	102	-	(100)
-	NET CONTROLLABLE COST	(19)	-	19	-	(100)
	Capital Charges		_	_		n/a
_	Intangible Charges		-	_]	n/a n/a
_	REFCUS	-	_	_	-	n/a
1,366	Corporate support services bought in	1,366	-	3,073	4,439	225
1,366	TOTAL UNCONTROLLABLE COST	1,366	-	3,073	4,439	225
	I	1047				
1,366	NET COST OF SERVICE	1,347	-	3,092	4,439	230
-	Contributions to / (from) Earmarked Reserves				_	n/a
-	Contributions to / (from) Capital Reserves:	-			-	n/a
-	Financing of Capital Expenditure	-			-	n/a
_	Provision for Repayment of External Loans Contribution to / (from) General Balances	-			-	n/a n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
					l	
1,366	TOTAL NET EXPENDITURE	1,347	-	3,092	4,439	230
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					_
Strategic bud	lget - agreed additional income / savings					
						-
Transfer of 1	ce changes et realignment FTE Director to Children, Families and Education Direc corporate charges	torate (CFE 3.2)				182 (163 3,073
						3,092
TOTAL OTH	ER VARIATIONS IN RESOURCE					3,092

COST CENTRE: C1240Q

FORECAST		ORIGINAL BUDGET		in Level of	ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Expenditu Inflation	re on (A) * Other	2021/22	% CHANGE
2020/21	BESON HON	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	`%
	Employees	1,027	-	(70)	957	(7)
	Premises related expenditure Supplies and Services	6 81	-	- 15	6 96	- 10
	Supplies and Services Third Party Payments	261	_	15	261	19
	Transfer Payments	201	_	_		n/a
-	Transport related expenditure		-	-	-	n/a
	Recharges from other services	89	-	-	89	-
1,337	TOTAL EXPENDITURE	1,464	-	(55)	1,409	(4)
	Government Grants	(998)	-	-	(998)	-
	Other Grants, reimbursements and contributions Customer and Client Receipts	(151)	-	-	(454)	n/a
· /	Interest Receivable	(151)	_	_	(151)	- n/a
	Recharges to other services	(207)	_	_	(207)	- II/a
	TOTAL INCOME	(1,356)	-	-	(1,356)	-
(-,/		(1,222)			(1,555)	
47	NET CONTROLLABLE COST	108	-	(55)	53	(51)
1.	Capital Charges		_		_	/
	Capital Charges Intangible Charges	-	_	-		n/a n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	-	-	1	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
47	NET COST OF SERVICE	108	-	(55)	53	(51)
_ [Contributions to / (from) Earmarked Reserves	_	_	_	-	n/a
	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
47	TOTAL NET EXPENDITURE	108	-	(55)	53	(51)
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
						-
	get - agreed additional income / savings					
	Statutory Education Functions					(62)
Staffing Revie	W					(75)
						(137)
Other resource						
In year budget						36
Pension increa Centralisation	ment of staff training budgets					48 (2)
- 5						(2)
						82
TOTAL OT:	TR VARIATIONS IN PERCUENCE					/==-
	R VARIATIONS IN RESOURCE					(55)

CHILDREN, FAMILIES & EDUCATION EDUCATION EDUCATION COMMISSION & POST-16 PARTICIPATION

COST CENTRE: C1241Q

I		ORIGINAL	\/oristian -	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 3,403	£000's	£000's 157	£000's 3,560	% 5
	Premises related expenditure	- 5,405	_	-	-	n/a
	Supplies and Services	795	-	211	1,006	27
	Third Party Payments Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	_	-	-	-	n/a n/a
	Recharges from other services	-	-		-	n/a
7,117	TOTAL EXPENDITURE	4,198	-	368	4,566	9
1	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	- (40)	-	-	(40)	n/a
	Customer and Client Receipts Interest Receivable	(19)	-	-	(19)	- n/a
	Recharges to other services	-	1	(837)	(837)	n/a
(3,148)	TOTAL INCOME	(19)	-	(837)	(856)	4,405
3,969	NET CONTROLLABLE COST	4,179	-	(469)	3,710	(11)
10	Capital Charges	_		_	_	n/a
	Intangible Charges	_	_	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
- [TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
2.060	NET COST OF SERVICE	4.179		(460)	2.740	(44)
3,969	NET COST OF SERVICE	4,179	-	(469)	3,710	(11)
- 1	Contributions to / (from) Earmarked Reserves	_			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
-	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances	_			-	n/a n/a
	TOTAL APPROPRIATIONS	_		_	_	n/a
3,969	TOTAL NET EXPENDITURE	4,179	-	(469)	3,710	(11)
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
044	and a sound additional to the state of the s					-
	get - agreed additional income / savings Statutory Education Functions					(430)
Staffing Revie						(143)
						, ,
						(573)
Other resource	e changes					(2.0)
In year budget	t realignment					10
Pension incre						95
Centralisation	of staff training budgets					(1)
						104
TOTAL OTHE	R VARIATIONS IN RESOURCE					(469)

CHILDREN, FAMILIES & EDUCATION EDUCATION STANDARDS SAFEGUARDING

COST CENTRE: C1242Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020/21	DESCRIPTION	1				
00001-		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
97	Employees	2,329	-	(210)	2,119	(9)
0.500	Premises related expenditure	1 1	-	-	1 1	-
	Supplies and Services	719	-	-	719	-
	Third Party Payments	1,537	-	-	1,537	-
4,067	Transfer Payments	3,395	-	-	3,395	-
-	Transport related expenditure	-	-	-	-	n/a
332	Recharges from other services	54	-	-	54	-
8 030	TOTAL EXPENDITURE	8,035	_	(210)	7,825	(3)
				` '	-	
	Government Grants	(6,244)	-	-	(6,244)	-
	Other Grants, reimbursements and contributions	(22)	-	-	(22)	-
	Customer and Client Receipts	(67)	-	-	(67)	-
	Interest Receivable	-	-	-	-	n/a
(126)	Recharges to other services	(187)	-	-	(187)	-
(6.422)	TOTAL INCOME	(6,520)	_	_	(6,520)	_
(-,)		(5,525)			(0,000)	
1,608	NET CONTROLLABLE COST	1,515	-	(210)	1,305	(14)
		'				
_	Capital Charges	- 1	-	_	-	n/a
_	Intangible Charges	_	_	_	_	n/a
[]	REFCUS		-	_		n/a
	Corporate support services bought in		-	_]	n/a n/a
					-	
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
		'				
1,608	NET COST OF SERVICE	1,515	_	(210)	1,305	(14)
1,000	NET COST OF SERVICE	1,515		(210)	1,303	(14)
-	Contributions to / (from) Earmarked Reserves	-			-	n/a
-	Contributions to / (from) Capital Reserves:	-			-	n/a
-	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	_			-	n/a
-						
-		_			_	
	Contribution to / (from) General Balances				-	n/a
		-	-	-	-	
	Contribution to / (from) General Balances		-	-	-	n/a
-	Contribution to / (from) General Balances		-	(210)	1,305	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-				n/a n/a
1,608	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-				n/a n/a (14)
1,608	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a n/a
1,608	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-				n/a n/a (14)
1,608	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a n/a (14)
1,608	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a n/a (14)
1,608	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a n/a (14)
1,608	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a n/a (14)
1,608 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a n/a (14)
1,608 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a n/a (14)
1,608 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a n/a (14) £000's
1,608 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/a n/a (14)
1,608 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				1/4 (14) £000's
* OTHER VA Strategic bud Strategic bud Reduce Non-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions	-				1/4 (14) £000's
1,608 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions	-				n/a n/a (14) £000's
* OTHER VA Strategic bud Strategic bud Reduce Non-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions	-				1/4 (14) £000's
* OTHER VA Strategic bud Strategic bud Reduce Non-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions	-				1/4 (14) £000's
* OTHER VA Strategic bud Strategic bud Reduce Non-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions	-				1/4 (14) £000's
* OTHER VA Strategic bud Strategic bud Reduce Non-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions	-				1/4 (14) £000's
* OTHER VA Strategic bud Strategic bud Reduce Non-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions	-				1/4 (14) £000's
* OTHER VA Strategic bud Strategic bud Reduce Non-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions	-				1/4 (14) £000's
* OTHER VA Strategic bud Strategic bud Reduce Non-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions EW	-				1/4 (14) £000's
1,608 * OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions we changes	-				1/4 (14) £000's
* OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions EW Statutory Education Functions EW Status General Balances TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed additional income / savings Statutory Education Functions EW Status General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-				
* OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions ew se changes t realignment ment	-				
* OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions EW Statutory Education Functions EW Status General Balances TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed additional income / savings Statutory Education Functions EW Status General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-				
* OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions ew se changes t realignment ment	-				
* OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions ew se changes t realignment ment	-				
* OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions ew se changes t realignment ment	-				
* OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions ew se changes t realignment ment	-				
* OTHER VA Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions ew se changes t realignment ment	-				(14) £000's (163) (151) (314) 47 60 (3)
* OTHER VA Strategic bud Strategic bud Reduce Non- Staffing Revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Statutory Education Functions ew se changes t realignment ment	-				

COST CENTRE: C1219Q

		LODICINA			ODIO::::	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
729	Employees Premises related expenditure	494	-	33	527 (8)	7
147	Supplies and Services	(8) 73	_	19	92	- 26
	Third Party Payments	57	_	-	57	-
	Transfer Payments	-	-	1,030	1,030	n/s
-	Transport related expenditure	-	-	-		n/a
	Recharges from other services	379	-	(26)	353	(7
(/	TOTAL EXPENDITURE	995	-	1,056	2,051	106
459	Government Grants	(295)	-	-	(295)	-,
-	Other Grants, reimbursements and contributions Customer and Client Receipts	-	-	-	-	n/a
_	Interest Receivable		_	_	_	n/a n/a
292	Recharges to other services	_	-	-	-	n/a
751	TOTAL INCOME	(295)		-	(295)	
		(11)			(/	
534	NET CONTROLLABLE COST	700	-	1,056	1,756	151
	Capital Charges	_	_	_	_	n/a
_	Intangible Charges	_	_	_	_	n/a
-	REFCUS	_	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
534	NET COST OF SERVICE	700	-	1,056	1,756	151
-	Contributions to / (from) Earmarked Reserves	T -	-	_	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
534	TOTAL NET EXPENDITURE	700	-	1,056	1,756	151
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
SEND Strate	gy - support inclusion and access to local provision					866
						866
Strategic bud	get - agreed additional income / savings					
						
Other resource	ce changes					
	et realignment					29
Pension incre	•					23
	sion increment from 0-25 SEND Service DSG Block (CF	E 4.4)				164
Centralisation	n of staff training budgets					(26
						190
						190
TOTAL OTH	ER VARIATIONS IN RESOURCE					1,056
	•					,

COST CENTRE: C1281Q

	T	ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020/21	2200111111111	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	699	-	388	1,087	56
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	613	-	(491)		(80
	Third Party Payments	2,378	-	(1,001)	1,377	(42
	Transfer Payments	-	-	- (4)	-	n/a
	Transport related expenditure Recharges from other services	1		(1)	-	(100)
						n/a
2,850	TOTAL EXPENDITURE	3,691	-	(1,105)	2,586	(30
-	Government Grants	(373)	-	373	-	(100
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-		-	n/a
-	TOTAL INCOME	(373)	-	373	-	(100
2,850	NET CONTROLLABLE COST	3,318	-	(732)	2,586	(22
		_ · _ ·				
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in		-		-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
2,850	NET COST OF SERVICE	3,318	- 1	(732)	2,586	(22)
_,,,,,		7,212		(/	_,-,	(,
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,850	TOTAL NET EXPENDITURE	3,318	-	(732)	2,586	(22)
		'			'	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					050
Realignment	of Budgets where other funding sources have ceased					353
						250
						353
	dget - agreed additional income / savings					
	Iren's Centres Delivery Model					(910)
Early Learnin	ng Collaboration Contract					(82)
ı						
						(992
Other resource						•
In year budge	et realignment					(250
In year budge Pension incre	et realignment ement					(<mark>250</mark> 105
In year budge Pension incre	et realignment	E 1.7)				(<mark>250</mark> 105
In year budge Pension incre	et realignment ement	E 1.7)				(<mark>250</mark> 105
In year budge Pension incre	et realignment ement	E 1.7)				(<mark>250</mark> 105
In year budge Pension incre	et realignment ement	E 1.7)				(<mark>250</mark> 105 52
In year budge Pension incre	et realignment ement	E 1.7)				(<mark>250</mark> 105 52
In year budge Pension incre Transfer of ru	et realignment ement	E 1.7)				(992 (250 105 52 (93

CHILDREN, FAMILIES & EDUCATION EDUCATION PUPIL PREMIUM AND LOOKED AFTER CHILDREN

COST CENTRE: C1267Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 1,109	£000's	£000's	£000's 1,176	<u>%</u>
	Premises related expenditure	1,109	-	-	1,176	n/a
	Supplies and Services	12	_	_	12	-
	Third Party Payments		-	_		n/a
	Transfer Payments	583	-	-	583	-
	Transport related expenditure	3	-	-	3	-
388	Recharges from other services	591	-	-	591	-
2,289	TOTAL EXPENDITURE	2,298	-	67	2,365	3
(2,047)	Government Grants	(2,176)	-	-	(2,176)	-
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
(50)	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	- (0.470)	-	-	- (2.4-2)	n/a
(2,100)	TOTAL INCOME	(2,176)	-	-	(2,176)	-
189	NET CONTROLLABLE COST	122	-	67	189	55
-	Capital Charges Intangible Charges	-	-	-	-	n/a
-	REFCUS		-	-	_ [n/a n/a
_	Corporate support services bought in]	-	_	_	n/a
_	TOTAL UNCONTROLLABLE COST	_	_	_	-	n/a
	1.0.11.2.11.2.11.11.11.11.11.11.11.11.11.11					.,,
189	NET COST OF SERVICE	122	-	67	189	55
_	Contributions to / (from) Earmarked Reserves	- 1				n/a
-	Contributions to / (from) Capital Reserves:	-			-	n/a
-	Financing of Capital Expenditure	-			-	n/a
-	Provision for Repayment of External Loans	-			-	n/a
-	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
189	TOTAL NET EXPENDITURE	122	-	67	189	55
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
<u>Strategic bud</u>	get - agreed pressures / service demands					
<u>Strategic bud</u>	lget - agreed additional income / savings					
0.11						-
Other resourd In year budge Pension incre	et realignment					23 44
						67
TOTAL OTH	ER VARIATIONS IN RESOURCE					67

CHILDREN, FAMILIES & EDUCATION EDUCATION MUSIC CENTRE

COST CENTRE: C1266Q

		ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Variations Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,093	-	(19)	1,074	(2)
	Premises related expenditure	78	-	(24)	78	- (44)
	Supplies and Services Third Party Payments	305	-	(34)	271	(11) n/a
	Transfer Payments			-	[n/a
	Transport related expenditure	1	_	_	1	-
	Recharges from other services	30	-	-	30	_
	TOTAL EXPENDITURE	1,507	-	(53)	1,454	(4)
-	Government Grants	(910)	_	- (00)	(910)	- (')
(092)	Other Grants, reimbursements and contributions	(54)		-	(54)	-
(373)	Customer and Client Receipts	(490)	_	_	(490)	_
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(1,265)	TOTAL INCOME	(1,454)	-	-	(1,454)	_
())		() - /			() -)	
-	NET CONTROLLABLE COST	53	-	(53)	-	(100)
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
-	NET COST OF SERVICE	53	-	(53)	-	(100)
_	Contributions to / (from) Earmarked Reserves					n/a
_	Contributions to / (from) Capital Reserves:				_	n/a
-	Financing of Capital Expenditure	- 1			-	n/a
-	Provision for Repayment of External Loans	-			-	n/a
-	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
_	TOTAL NET EXPENDITURE	53	_	(53)	_	(100)
-	TOTAL NET EXPENDITORE] 33	-	(55)	-	(100)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					-
	get - agreed additional income / savings in & Arts (CMA)					
	get - agreed additional income / savings ic & Arts (CMA)					
					,	
						(126)
Croydon Mus Other resource	ic & Arts (CMA)					(126
Croydon Mus Other resource	ic & Arts (CMA)					(126)
Croydon Mus Other resource	ee changes trealignment					(126)
Other resource In year budge	ee changes trealignment					(126)
Other resource In year budge	ee changes trealignment					(126)
Other resource In year budge	ee changes trealignment					(126)
Other resource In year budge	ee changes trealignment					(126) (126) 21 52
Other resource In year budge	ee changes trealignment					(126)
Other resourc In year budge Pension incre	ee changes trealignment					(126) (126) 21 52

COST CENTRE: C1280Q

		ODIONA	17		ODIO::::	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	148	-	10	158	7
	Supplies and Services	812	_	_	812	n/a -
	Third Party Payments	741	_	-	741	_
	Transfer Payments	26,675	-	1,122	27,797	4
	Transport related expenditure	1	-	-	1	-
	Recharges from other services	595	-	33	628	6
,	TOTAL EXPENDITURE	28,972	-	1,165	30,137	4
	Government Grants Other Grants, reimbursements and contributions	(28,954)	-	(1,155)	(30,109)	4
	Customer and Client Receipts		_	_		n/a n/a
	Interest Receivable	_	_	-	-	n/s
-	Recharges to other services	-	-	-	-	n/a
(28,954)	TOTAL INCOME	(28,954)	-	(1,155)	(30,109)	4
28	NET CONTROLLABLE COST	18	-	10	28	56
	Conital Charges			_		_
	Capital Charges Intangible Charges	3	-	-	3 -	- n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	-	-	-	-	n/a
3	TOTAL UNCONTROLLABLE COST	3	-	-	3	-
31	NET COST OF SERVICE	21	_	10	31	48
01	NET GOOT OF GERVIOL	21		10	Ů.	40
-	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans				-	n/a
	Contribution to / (from) General Balances				-	n/a n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
31	TOTAL NET EXPENDITURE	21	_	10	31	48
				-	_	_
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bude	get - agreed pressures / service demands					
Stratagia bud	get - agreed additional income / savings					-
Strategic budg	get - agreed additional income / savings					
Other reserves	on changes					
Other resource In year budge						3
Pension incre						7
DSG: Grant a	llocation					1,155
DSG: Grant a	llocation					(1,155
						10
TOTAL OTHE	ER VARIATIONS IN RESOURCE					10

CHILDREN, FAMILIES & EDUCATION CHILDREN, FAMILIES & EDUCATION DIRECTORATE

SERVICE DESCRIPTION

This cost centre is used to charge all administration costs relating to the Directorate, including capital charges for the school budgets.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1245P	Children, Families & Education Directorate	9,006	-	1,726	10,732	19
	TOTAL NET SPEND	9,006	-	1,726	10,732	19

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Children, Families & Education Directorate	3.5	8.0	4.5
TOTAL FTE STAFF	3.5	8.0	4.5

CHILDREN, FAMILIES & EDUCATION
CHILDREN, FAMILIES & EDUCATION DIRECTORATE
CHILDREN, FAMILIES & EDUCATION DIRECTORATE

COST CENTRE: C1245P

1 Transport related expenditure									
DESCRIPTION	FORFOACT						0/		
Control Cont		DESCRIPTION							
2000	2020/21	DESCRIPTION	1						
Total Employees 970	£000's		` '				. ,		
Premises railated expenditure 4 2 Supplies and Services 4 8 - 6 5 4 13 279 Third Party Payments 309 - 139 448 45 Transfer Payments 1 Transport related expenditure 1 Transfer of 1 Transport re		Employees		-					
279 Third Party Payments		, ,	1	-	-	1	-		
Transfer Payments	42	Supplies and Services	48	-	6	54	13		
1 Transport related expenditure 1	279	Third Party Payments	309	-	139	448	45		
30 Recharges from other services 7 7 7 7 7 1.116 TOTAL EXPENDITURE 1.336 - 78 1,414 6 6	-		-	-	-	-	n/a		
1,116 TOTAL EXPENDITURE			1	-	-		-		
Government Grants	30	Recharges from other services	7	-	-	7	-		
- Other Grants, reimbursements and contributions	1,116	TOTAL EXPENDITURE	1,336	-	78	1,414	6		
Customer and Client Receipts	-	Government Grants	-	-	-	-	n/a		
- Interest Receivable	-	Other Grants, reimbursements and contributions	-	-	-	-	n/a		
- Recharges to other services	-	· •	-	-	-	-	n/a		
TOTAL INCOME	-		-	-	-	-	n/a		
1,116 NET CONTROLLABLE COST 1,336 - 78 1,414 6 7,600 Capital Charges 7,600 - 1,662 9,262 22 22 22 1 1 1 1 1 1	-	Recharges to other services	-	-	-	-	n/a		
7,600 Capital Charges 7,600 - 1,662 9,262 22 11 12 12 13 14 15 16 16 16 16 16 16 16	-	TOTAL INCOME	-	-	-	-	n/a		
7,600 Capital Charges 7,600 - 1,662 9,262 22 11 12 12 13 14 15 16 16 16 16 16 16 16									
Inlangible Charges	1,116	NET CONTROLLABLE COST	1,336	-	78	1,414	6		
Inlangible Charges									
REFCUS			/ / /	-	,	· ·	22		
70 Corporate support services bought in 70 - (14) 56 (20) 7,670 TOTAL UNCONTROLLABLE COST 7,670 - 1,648 9,318 21 8,786 NET COST OF SERVICE 9,006 - 1,726 10,732 19 - Contributions to / (from) Earmarked Reserves - - - Contributions to / (from) Capital Reserves: - - - Financing of Capital Expenditure - - - Financing of Capital Expenditure - - - Provision for Repayment of External Loans - - Contribution to / (from) General Blainces - - TOTAL APPROPRIATIONS - - - TOTAL APPROPRIATIONS - - TOTAL NET EXPENDITURE 9,006 - 1,726 10,732 19 POTHER VARIATIONS IN LEVEL OF EXPENDITURE 5.000's Strategic budget - agreed pressures / service demands Realignment of Budgets from 2020/21 444 Contribution to / (from) General Blainces (465 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475 475	-		-	-	-	-			
7.670 TOTAL UNCONTROLLABLE COST 7.670 - 1.648 9,318 21	-		- 70	-	(4.4)				
8,786 NET COST OF SERVICE 9,006 - 1,726 10,732 19 - Contributions to / (from) Earmarked Reserves				-	. ,				
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) - Con	7,670	TOTAL UNCONTROLLABLE COST	7,670	-	1,648	9,318	21		
- Contributions to / (from) Earmarked Reserves		I							
- Contributions to / (from) Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - Religional Strategic budget - agreed pressures / service demands Realignment of Budgets from 2020/21 Strategic budget - agreed pressures / service demands Realignment of Budgets from 2020/21 Strategic budget - agreed additional income / savings Release of one off investment / full year effect of savings from 2020/21 (300) Other resource changes In year budget realignment Pension increment Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 1.4) Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 5.3) Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 5.3) Transfer of 1 FTE Director from Children's Application of Staff training budgets Movement in corporate and capital charges	8,786	NET COST OF SERVICE	9,006	-	1,726	10,732	19		
- Contributions to / (from) Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - Religional Strategic budget - agreed pressures / service demands Realignment of Budgets from 2020/21 Strategic budget - agreed pressures / service demands Realignment of Budgets from 2020/21 Strategic budget - agreed additional income / savings Release of one off investment / full year effect of savings from 2020/21 (300) Other resource changes In year budget realignment Pension increment Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 1.4) Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 5.3) Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 5.3) Transfer of 1 FTE Director from Children's Application of Staff training budgets Movement in corporate and capital charges		lo	1						
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS 8,786 TOTAL NET EXPENDITURE 9,006 - 1,726 10,732 19 FOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Realignment of Budgets from 2020/21 444 Strategic budget - agreed additional income / savings Release of one off investment / full year effect of savings from 2020/21 (300) Other resource changes In year budget realignment Pension increment Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 1.4) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 FTE Director f	-		-	-	-	-			
- Contribution to / (from) General Balances	-		-	-	-	-			
- Contribution to / (from) General Balances	_			_	_	_ [
8,786 TOTAL APPROPRIATIONS	_		1]			
8,786 TOTAL NET EXPENDITURE 9,006 - 1,726 10,732 19 **TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Realignment of Budgets from 2020/21 444 **Strategic budget - agreed additional income / savings Release of one off investment / full year effect of savings from 2020/21 (300) **Other resource changes** In year budget realignment Pension increment Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 1.4) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer budget to Social Work with Families and Youth Offending Service to fund 1 FTE Service Manager (CFE 1.5) (96) Centralisation of staff training budgets (144) Movement in corporate and capital charges		`				_			
Cother resource changes in year budget realignment Pension increment Pension P		TOTAL AT TROTRIATIONS				-	11/4		
Cother resource changes in year budget realignment Pension increment Pension P	8.786	TOTAL NET EXPENDITURE	9.006	_	1.726	10.732	19		
Strategic budget - agreed pressures / service demands Realignment of Budgets from 2020/21 444 Strategic budget - agreed additional income / savings Release of one off investment / full year effect of savings from 2020/21 (300) Other resource changes In year budget realignment Pension increment Transfer of 1 FTE Director from Children's Social Care Directorate (CFE 1.4) Transfer of 1 FTE Director from Education Directorate (CFE 2.3) Transfer of 1 FTE Director from Quality, Performance and Improvement Directorate (CFE 5.3) Transfer of 1 Social Work with Families and Youth Offending Service to fund 1 FTE Service Manager (CFE 1.5) (96) Centralisation of staff training budgets Movement in corporate and capital charges						,			
Realignment of Budgets from 2020/21 444 Strategic budget - agreed additional income / savings Release of one off investment / full year effect of savings from 2020/21 (300) Other resource changes In year budget realignment Pension increment 17ransfer of 1 FTE Director from Children's Social Care Directorate (CFE 1.4) 15Transfer of 1 FTE Director from Education Directorate (CFE 2.3) 163 17ransfer budget to Social Work with Families and Youth Offending Service to fund 1 FTE Service Manager (CFE 1.5) 281 282 383 384 385 385 386 386 387 388 388 388 388 388 388 388 388 388							£000's		
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Movement in corporate and capital charges 1,648 1,582									
1,582		5 5					(14)		
	Movement in	viovement in corporate and capital charges							
TOTAL OTHER VARIATIONS IN RESOURCE 1,726							1,582		
TOTAL OTHER VARIATIONS IN RESOURCE 1,726									
	TOTAL OTH	FR VARIATIONS IN RESOURCE					1.726		

CHILDREN, FAMILIES & EDUCATION DEDICATED SCHOOLS GRANT

SERVICE DESCRIPTION

- 1) The main funding for schools is the Dedicated Schools Grant (DSG) from the Department for Education (DfE) via the Education and Skills Funding Agency (ESFA). This funding is broken down into 4 main blocks:
- i) Early Years block this includes funding for 2, 3 and 4 year olds in nursery schools, nursery classes and private, voluntary and independent institutions (PVIs) and childminders. It also includes funding for some early years central services
- ii) Schools block this includes funding for primary and secondary schools/academies and Growth Funding for items such as expansions and bulge classes. Note most funding for academies is passed directly to the academies by the Education and Skills Funding Agency (ESFA).
- iii) High Needs block this includes the funding for the education of all Croydon resonsible children and young adults with high needs from birth until age 25.

Other funding streams from the ESFA include:

- Pupil Premium funding for 5 to 16 year olds in mainstream schools
- post 16 pupils bursary funding
- iv) Central Schools Services Block this funds education services carried out by the LA and covers historic commitments such as admissions and schools forum.
- 2) Education establishments are broken down into the following categories and numbers:
- i) PVIs currently 227 (note settings close and open throughout the year)
- ii) Child minders currently 131 (note child minders join and leave throughout the year)
- iii) Nursery and early years centres 5
- iv) Primary Schools 87 (32 Maintained, 53 Academies and 2 free schools)
- v) Secondary Schools 22 (5 Maintained and 17 Academies)
- vi) Special Schools 5 schools (1 setting is included within PRU's)
- Vii) Pupil Referral Units (PRUs) 2 PRUs (Previously 4 Amalgamáted into 1 and counted in 1 within special schools)

Viii) All Through Schools – 1 (1 Academy)

Note numbers above are projected as at December 2020 and are subject to change due to academy conversions.

- 3) All schools and PRUs have fully delegated staffing powers. Some staff who work in schools are purchased through service agreements. Some schools are now providing provision outside of the school day either directly or through the services of another organisation
- 4) DSG that is retained to fund LA provided services is shown on the relevant division's page of the budget book.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1215P	Dedicated Schools Grant - Primary and Secondary	84,481	-	6,555	91,036	8
C1215P	Dedicated Schools Grant - Growth	1,735	-	-	1,735	-
C1215P	Dedicated Schools Grant - Central Schools Services Block	5,831	-	215	6,046	4
C1220Q	Dedicated Schools Grant - High Needs	61,601	-	6,043	67,644	10
C1280Q	Dedicated Schools Grant - Early Years	28,954	-	1,155	30,109	4
C1200N	Dedicated Schools Grant after ESFA recoupment & deductions	(182,602)	-	(13,968)	(196,570)	8
			-	-		
	TOTAL NET SPEND	-	-	-	-	n/a

STAFF ESTABLISHMENT NUMBERS

OTALL COLADCIONICAL HOMBERO			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
The budgets are delegated information on staffing levels are held at school level	N/A	N/A	N/A
TOTAL ETE STAFF	_	_	_
TOTAL FTE STAFF	_		_

CHILDREN, FAMILIES & EDUCATION SCHOOLS BUDGET DEDICATED SCHOOLS BUDGET

COST CENTRE: C1215P

	Ī	OBIONIAL			00101111	
		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Schools					
-						
-	Primary	64,488	-	5,004	69,492	8
-	Secondary	19,993	-	1,551	21,544	8
-	Central	1,735	-	-	1,735	-
-	Central Schools Services Block	5,831	-	215	6,046	4
-		-			-	
-	TOTAL EXPENDITURE	92,047	-	6,770	98,817	7
-						
-	Dedicated Schools Grant - Primary and Secondary	(84,481)	-	(6,555)	(91,036)	8
-	Dedicated Schools Grant - Growth	(1,735)	-	-	(1,735)	-
-	Dedicated Schools Grant - Central Schools Services Block	(5,831)	-	(215)	(6,046)	4
-		-	-	-	-	n/a
-	TOTAL INCOME	(92,047)	-	(6,770)	(98,817)	7
	1	1			-	
-	NET EXPENDITURE	-	-	-	_	n/a

CHILDREN, FAMILIES & EDUCATION SCHOOLS BUDGET DSG - SCHOOLS

COST CENTRE: C1215P

		ORIGINAL	Variations	in Level of	ORIGINAL	<u> </u>
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	% n/o
_	Premises related expenditure		_	_]	n/a n/a
	Supplies and Services	-	-	-	-	n/a
	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	92,047	-	6,770	98,817	7
-	Transport related expenditure Recharges from other services	-	-	-	-	n/a n/a
	TOTAL EXPENDITURE	92,047		6,770	98,817	7
	Government Grants	(92,047)		(6,770)	(98,817)	7
	Other Grants, reimbursements and contributions	(92,047)	_	(0,770)	(30,017)	n/a
	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	(92,047)	-	(6,770)	(98,817)	7
-	NET CONTROLLABLE COST	_	_	_	-	n/a
	Capital Charges	-	-	-	-	n/a
-	Intangible Charges REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	_		n/a n/a
_	TOTAL UNCONTROLLABLE COST	_			-	n/a
	TO THE GROOM MODEL AND E					
-	NET COST OF SERVICE	-	-	-	-	n/a
_	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL NET EXPENDITURE	-	-	-	-	n/a
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
	· · · · · · · · · · · · · · · · · · ·					ı
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Strategic bud	get - agreed additional income / savings					
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Other resource	ce changes					
						ı
						ı
						ı
						ı
						-
TOTAL OTHI	ER VARIATIONS IN RESOURCE					-

COST CENTRE: C1220Q

FORECAST BUDGET F	riations	in Level of	ORIGINAL	
1 2 2 1	xpenditu	ıre on (A)	BUDGET	%
2020/21 DESCRIPTION 2020/21 Infli	ation	* Other	2021/22	CHANGE
	(B)	(C)	(D)	(E)
	00's	£000's	£000's	%
3,528 Employees 3,603	-	164	3,767	5
1 Premises related expenditure 1 1 19,320 Supplies and Services 498	-	-	1 498	-
	-	- 025		7
5,077 Third Party Payments		825 5,042	13,168 43,899	
(7) Transport related expenditure		5,042	19	13
2,213 Recharges from other services 1,325		175	1,500	13
	_			11
60,083 TOTAL EXPENDITURE 56,646		6,206	62,852	
(54,390) Government Grants (55,689)	-	(6,206)		11
(262) Other Grants, reimbursements and contributions (387)	-	-	(387)	-,
- Customer and Client Receipts -	-	-	-	n/a
- Interest Receivable -	-	-	(570)	n/a
(656) Recharges to other services (570)	-	-	(570)	-
(55,308) TOTAL INCOME (56,646)	-	(6,206)	(62,852)	11
4,775 NET CONTROLLABLE COST -	-	-	-	n/a
- Capital Charges -	-	-	-	n/a
- Intangible Charges -	-	-	-	n/a
- REFCUS -	-	-	-	n/a
- Corporate support services bought in -	-	-	-	n/a
- TOTAL UNCONTROLLABLE COST -	-	-	-	n/a
4,775 NET COST OF SERVICE -	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves -	-	-	-	n/a
- Contributions to / (from) Capital Reserves:	-	-	_	n/a
- Financing of Capital Expenditure -	-	-	-	n/a
- Provision for Repayment of External Loans -	-	-	-	n/a
- Contribution to / (from) General Balances -	-	-	-	n/a
- TOTAL APPROPRIATIONS -	-	-	-	n/a
			1	
4,775 TOTAL NET EXPENDITURE -	_	_	_	n/a
3,000			l	.,,.
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE				£000's
Strategic budget - agreed pressures / service demands				2000
				-
Strategic hudget - agreed additional income / savings				-
Strategic budget - agreed additional income / savings				-
Strategic budget - agreed additional income / savings				-
Strategic budget - agreed additional income / savings				-
Strategic budget - agreed additional income / savings				-
Strategic budget - agreed additional income / savings				-
Strategic budget - agreed additional income / savings				-
Other resource changes				-
Other resource changes DSG: Uplifts for SEND_provision				
Other resource changes DSG: Uplifts for SEND_provision DSG: Allocation of TPG, TPECG and pensions supplementary fund				1,037
Other resource changes DSG: Uplifts for SEND provision DSG: Allocation of TPG, TPECG and pensions supplementary fund Agreed Permanent virement: Pensions Adjustment				1,037 164
Other resource changes DSG: Uplifts for SEND provision DSG: Allocation of TPG, TPECG and pensions supplementary fund Agreed Permanent virement: Pensions Adjustment DSG: Grant allocation				1,037 164 (6,042)
Other resource changes DSG: Uplifts for SEND provision DSG: Allocation of TPG, TPECG and pensions supplementary fund Agreed Permanent virement: Pensions Adjustment DSG: Grant allocation				1,037 164 (6,042)
Other resource changes DSG: Uplifts for SEND provision DSG: Allocation of TPG, TPECG and pensions supplementary fund Agreed Permanent virement: Pensions Adjustment DSG: Grant allocation				1,037 164 (6,042)
Other resource changes DSG: Uplifts for SEND provision DSG: Allocation of TPG, TPECG and pensions supplementary fund Agreed Permanent virement: Pensions Adjustment				1,037 164 (6,042)
Other resource changes DSG: Uplifts for SEND provision DSG: Allocation of TPG, TPECG and pensions supplementary fund Agreed Permanent virement: Pensions Adjustment DSG: Grant allocation				1,037 164 (6,042)
Other resource changes DSG: Uplifts for SEND provision DSG: Allocation of TPG, TPECG and pensions supplementary fund Agreed Permanent virement: Pensions Adjustment DSG: Grant allocation				

CHILDREN, FAMILIES & EDUCATION QUALITY, PERFORMANCE AND IMPROVEMENT

SERVICE DESCRIPTION

The Quality, Performance and Improvement division is responsible for driving the continuous improvement of services through the development and implementation of performance management, business intelligence, quality assurance, practice improvement and workforce development across the children, young people and education department.

The division will work across the department to ensure consistency and compliance in processes to drive efficiencies and promote the council's corporate competencies and values.

The division will lead on children's commissioning and procurement across the department, working closely with service leads to ensure best value is obtained from public money and that commissioned services deliver excellent outcomes for the resources available, now and in the future.

MOVEMENT IN NET EXPENDITURE

INICAFINE	NI IN NET EXPENDITURE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expendite	ure on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1270Q	Quality, Performance and Improvement Directorate	-	-	(18)	(18)	n/a
	TOTAL NET CREND	_	_	(18)	(18)	n/a
	TOTAL NET SPEND			(10)	(10)	11/4

STAFF ESTABLISHMENT NUMBERS

OTAL TECHABLICITIENT NOMBERO			
	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Quality, Performance and Improvement Directorate	-	9.0	9.0
TOTAL FTE STAFF	-	9.0	9.0

DIVISION SUBJECTIVE SUMMARY

COST CENTRE: C1205P

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DECORIDEION	BUDGET		ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
404	Employees	20003	20003	1.010	1,010	
-	Premises related expenditure	_	_		- 1,616	n/a
5	Supplies and Services	_	-	(1,065)	(1,065)	n/a
-	Third Party Payments	-	-	- 1	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
19	Recharges from other services	-	-	-	-	n/a
428	TOTAL EXPENDITURE	-	-	(55)	(55)	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	1 -	_	_		n/a n/a
_	TOTAL INCOME	_	_	_	_	n/a
	TOTAL INCOME		-	-	-	II/a
400	NET CONTROL LARLE COST			/EE	/mm	
428	NET CONTROLLABLE COST	-	-	(55)	(55)	n/a
	Capital Charges					. ,
-	Capital Charges Intangible Charges	_	-	-	-	n/a n/a
1 [REFCUS		_	_		n/a
	Corporate support services bought in	_		37	37	n/a
_	TOTAL UNCONTROLLABLE COST	_	_	37	37	n/a
	TOTAL GROOM INCLEADED GOOT			0,	0,	11/4
428	NET COST OF SERVICE	l _	_	(18)	(18)	n/a
420	NET COST OF SERVICE		-	(10)	(10)	11/4
_	Contributions to / (from) Earmarked Reserves	T -	l -	_		n/a
_	Contributions to / (from) Capital Reserves:	_	_	_		n/a
_	Financing of Capital Expenditure	_	_	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		-				
428	TOTAL NET EXPENDITURE	-	-	(18)	(18)	n/a
		1				
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						254
Stratogic buc	get - agreed additional income / savings					
Strategic buc	get - agreed additional income / savings					
1						
						(1,190)
Other resour	ce changes					
1						
						918
TOTAL OT!	ED VADIATIONS IN RESOURCE					/40)
IOTAL OTH	ER VARIATIONS IN RESOURCE					(18)

CHILDREN, FAMILIES & EDUCATION QUALITY, PERFORMANCE AND IMPROVEMENT QUALITY, PERFORMANCE AND IMPROVEMENT DIRECTORATE

COST CENTRE: C1270Q

FORECAST 2020/21	DESCRIPTION	ORIGINAL BUDGET 2020/21	Variations i Expenditu Inflation		ORIGINAL BUDGET 2021/22	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	-	-	1,010	1,010	n/a
- 5	Premises related expenditure Supplies and Services	_	-	(1,065)	(1,065)	n/a n/a
-	Third Party Payments	-	-	-	(1,000)	n/a
-	Transfer Payments Transport related expenditure	-	-	-	-	n/a n/a
19	Recharges from other services	_	-	-	-	n/a
428	TOTAL EXPENDITURE	-	-	(55)	(55)	n/a
-	Government Grants Other Grants, reimbursements and contributions	-	-		-	n/a
-	Customer and Client Receipts	_	-	-	-	n/a n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services TOTAL INCOME	-	-	-	-	n/a
-	TOTAL INCOME		-	-	-	n/a
428	NET CONTROLLABLE COST	-	-	(55)	(55)	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS Corporate support services bought in	_	-	- 37	- 37	n/a n/a
-	TOTAL UNCONTROLLABLE COST	_	-	37	37	n/a
428	NET COST OF SERVICE	-	-	(18)	(18)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n/a n/a
-	Provision for Repayment of External Loans	_	-	-		n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
428	TOTAL NET EXPENDITURE	-	-	(18)	(18)	n/a
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands of Budgets where other funding sources have ceased					254
rtealigillilelit	of budgets where other fullding sources have ceased					234
						254
	get - agreed additional income / savings					
	tice System Efficiency ne off investment / full year effect of savings from 2020/2	1				(1,065) (125)
Troibado di di	to on invocation, it is your officer of davings from 2020,2	•				(120)
						(1,190)
Other resourd	<u>ce changes</u> et realignment					1,398
Pension incre	ement					17
	FTE Complaints and FOI Officer to Quality Assurance ar FTE Service Managers to Quality Assurance and Safegu					(52) (184)
Transfer of 2	FTE Information Officers to Quality Assurance and Safe	guarding (CFE				(92)
	FTE CE/Missing posts from Adolescent Services (CFE 1 FTE Practice Improvement Officers to Children's Workfo		ent (CFE 1 12)			140 (192)
	E Director to Children, Families and Education Directora		(O1 ∟ 1.12)			(154)
Movement in	corporate charges					37
						918
	ER VARIATIONS IN RESOURCE					(18)

Health, Wellbeing & Adults

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DEPARTMENT OVERVIEW

ODICINAL

KEY SERVICE TARGETS / PRIORITIES FOR 2021/22

Key service targets/priorities for 21/22

The Health Wellbeing and Adults Department comprises of Gateway, Housing, Adult Social Care, Public Health and Integration and Innovation Divisions. Our primary focus is to support our residents to live healthy and fulfilling lives. We do this through a range of preventative measures to reduce poverty, inequality, social isolation and increase the resilience of individuals and communities. We work in collaboration with a range of statutory and non-statutory partners. A core part of our work is to keep residents safe and protect vulnerable adults from all forms of abuse. Our aim is to ensure people's finances are maximised and their housing, care and support needs are met with our support where this is needed. We will continue to innovate and integrate services where this makes sense for residents and continue our long term ambition to reduce inequalities across the Borough. Our biggest asset is our committed workforce and we will continue to invest in them to deliver high quality services.

A difference in the coming year and over the course of the medium term financial strategy (MTFS) will be the work we undertake to bring our spending in or below the London Average o ensure we can provide services to the most vulnerable but within the budgets available to us. The MTFS sets out in more detail how this will be achieved.

ORIGINIAL

FINANCIAL PERFORMANCE

COST CENTRE: C1400N

DESCRIPTION

DESCRIPTION	ORIGINAL		ORIGINAL	%
	BUDGET	FORECAST	BUDGET	%
	2020/21	2020/21	2021/22	CHANGE
	£000	£000	£000	%
Employees	40,372	42,354	41,178	2
Premises related expenditure	30,912	24,310	35,235	14
Supplies and Services	4,264	7,736	5,152	21
Third Party Payments	112,544	147,228	121,716	8
Transfer Payments	16,133	26,404	21,166	31
Transport related expenditure	126	38	119	(6)
Capital Charges	308	308	603	96
Intangible Charges	17		17	-
REFCUS	2,900	2,900	2,900	-
Corporate support services bought in	11,136	11,136	6,914	(38)
Recharges from other services	17,448	15,415	17,963	3
TOTAL EXPENDITURE	236,160	277,829	252,963	(9)
Government Grants	(27,466)	(28,928)	(30,867)	12
Other Grants, reimbursements and contributions	(21,853)	(27,298)	(21,912)	0
Customer and Client Receipts	(46,354)	(52,215)	(48,627)	5
Interest Receivable	-			n/a
Recharges to other services	(6,750)	(7,698)	(8,188)	21
TOTAL INCOME	(102,423)	(116,139)	(109,594)	(6)
NET EXPENDITURE	133,737	161.689	143,368	(11)
	.00,.0.	101,000	,	()
Contributions to / (from) Reserves	-	-	-	n/a
CURRENT BUDGET		135,679		
TOTAL VARIANCE FROM BUDGET- Over/(Under)		26,010		

TOP FINANCIAL RISKS 2021/22

Immediate and long term effects of Covid on demand and on the provider market

Non-achievement of adult social care transformation and efficiencies due to complex interdependencies

Market sustainability

- Increased costs to prevent provider failure
- Increased costs for re-provision of services following provider withdrawal from the market or provider failure
- current and future provision of long-term supported housing and for short-term provision for people with support needs

Demand

- Demand led pressures increases the financial commitment significantly
- Increase in demand for services by people previously funded by the NHS for Continuing Health Care or Transforming Care
- Increase of people funding their own care depleting resources and coming under national thresholds
- Increase in demand for homelessness services as stay on evictions ends

DEPARTMENT SUMMARY

CABINET MEMBER

Cllr Janet Campbell	Cabinet Member for Families, Health & Social Care
Cllr Jane Avis	Cabinet Member for Homes and Gateway Services
Cllr Hamida Ali	Cabinet Member for Safer Croydon & Communities
Cllr Oliver Lewis	Cabinet Member for Culture, Leisure & Sport

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Guy Van Dichele	Executive Director Health, Wellbeing & Adults Department	50193
Annette McPartland	Director - Operations	13344
Rachel Soni	Director - Integration and Innovation	61640
Rachel Flowers	Director - Public Health	65596
Julia Pitt	Director of Gateway Services	62173
Yvonne Murray	Director of Housing Assessments & Solutions	61576

COST	
CENTRE	DIVISION
C1410P	Adult Social Care And All-Age Disability
C1662P	Public Health
C1250P	Gateway Services
C1420P	Housing Assessment & Solutions

MOVEMENT IN SERVICE NET EXPENDITURE

	TOUR TOUR TENT ENDITORE					
		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DIVISION	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
120,340	Adult Social Care And All-Age Disability	98,028	-	16,314	114,342	17
(1,040)	Public Health	-	-	-	-	n/a
28,414	Gateway Services	27,753	-	(4,455)	23,298	(16)
10,039	Housing Assessment & Solutions	7,898	-	(2,170)	5,728	(27)
-	Gateway,Strategy & Engaement Directorate	58	-	(58)	-	(100)
157,753	TOTAL NET SPEND	133,737	-	9,631	143,368	7

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Adult Social Care and All-Age Disability (AAD)	539.7	576.0	36.3
Public Health	20.9	23.9	3.0
Gateway Services	242.2	205.0	(37.2)
Housing Assessment & Solutions	80.8	77.5	(3.3)
TOTAL FTE STAFF	883.7	882.5	(1.2)

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

Adult Social Care - 15% staff savings (43.11) FTE, transfer of business support teams 51.5 FTE and balance of staff following insourcing 27.91 FTE

'Public Health - Improving information 3 FTE

GATEWAY -37 2020/21 savings and 15% stadff savings

HOUSING -3.3 deleted vacancies 15% staff savings

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
42,354	Employees	40,372	-	806	41,178	2
24,310	Premises related expenditure	30,912	-	4,323	35,235	14
7,736	Supplies and Services	4,264	-	888	5,152	21
147,228	Third Party Payments	112,544	-	9,172	121,716	8
26,404	Transfer Payments	16,133	-	5,033	21,166	31
38	Transport related expenditure	126	-	(7)	119	(6)
15,415	Recharges from other services	17,448	-	515	17,963	3
263,485	TOTAL EXPENDITURE	221,799	-	20,730	242,529	9
(28,928)	Government Grants	(27,466)	-	(3,401)	(30,867)	12
V /	Other Grants, reimbursements and contributions	(21,853)	-	(59)	(21,912)	0
(52,215)	Customer and Client Receipts	(46,354)	-	(2,273)	(48,627)	5
-	Interest Receivable	/	-	-		n/a
(7,698)	Recharges to other services	(6,750)	-	(1,438)	(8,188)	21
(116,139)	TOTAL INCOME	(102,423)	-	(7,171)	(109,594)	7
	I					
147,345	NET CONTROLLABLE COST	119,376	-	13,559	132,934	11
308	Capital Charges	308	- 1	295	603	96
	Intangible Charges	17	-		17	-
	REFCUS	2,900	-	_	2,900	_
	Corporate support services bought in	11,136	-	(4,222)	6,914	(38)
10,407	TOTAL UNCONTROLLABLE COST	14,361	-	(3,927)	10,434	(27)
157,752	NET COST OF SERVICE	133,737	-	9,632	143,368	7
	Contributions to / (from) Earmarked Reserves					1-
-		-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
-		-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
157,752	TOTAL NET EXPENDITURE	133,737	-	9,632	143,368	7
,				,	,	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					29,252
L						
Strategic bud	lget - agreed additional income / savings					(17,494)
Other						(0.400)
Other resour	ce changes					(2,126)
					ŀ	
TOTAL OTH	ER VARIATIONS IN RESOURCE					9,632
						-,

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY

SERVICE DESCRIPTION

The Adult Social Care undertakes the Councils statutory social services functions. It provides for the requirements under The Care Act 2014 and other legislation such as the Mental Health Act. Providing both universal services such as information, advice, advocacy and assessment as well as more specialist personalised services in accordance with individuals assessed needs and improved outcomes for both individuals and there carers. The Council coordinates the safeguarding of vulnerable adults alongside the Police and NHS. Care and support will be provided either directly from Council Services or through Council commissioned services with other independent and voluntary sector agencies. The Division also works closely with other parts of the Council such as Children's, Housing, Gateway and Public Health as well as partners such as the NHS to deliver integrated care and support where possible. A major element of health and social care is integration this has been delivered through the ICN+model.

Our priority is to support residents and their families with care and support needs to provide services for the most vulnerable. This has to be done within the available budget.

MOVEMENT IN NET EXPENDITURE

	I IN NET EXPENDITURE	ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1410Q	Adult Social Care And All-Age Disability Directorate	9,262	-	1,940	11,202	21
C1412Q	Adult Safeguarding And Quality Assurance	2,879	-	(97)	2,782	(3)
C1415Q	Service Compliance	1,647	-	(116)	1,531	(7)
C1416Q	25-65 Disability	39,833	-	9,580	49,413	24
C1420Q	Innovation and Change	1,656	-	147	1,803	9
C1430Q	Adult Mental Health Social Care	8,920	-	485	9,405	5
C1431Q	Provider Services	6,789	-	283	7,072	4
C1432Q	OBC Commissioning	6,437	-	(543)	5,894	(8)
C1433Q	OBC Provider Serivces - Social Care	20,605	-	4,635	25,240	22
	TOTAL NET SPEND	98,028	-	16,314	114,342	67

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Adult Social Care And All-Age Disability Directorate	11.0	6.8	(4.2)
Adult Safeguarding And Quality Assurance	39.0	39.0	-
Service Compliance	8.8	46.4	37.6
25-65 Disability	74.4	58.4	(16.0)
Innovation and Change	12.6	11.0	(1.6)
Adult Mental Health Social Care	64.5	64.5	-
Provider Services	81.7	217.6	135.9
OBC Commissioning	34.0	-	(34.0)
OBC Provider Serivces - Social Care	213.7	132.3	(81.4)
TOTAL FTE STAFF	539.7	576.0	36.3

COST CENTRE: C1410P

	I	LODIOINAL				
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	23,983	-	1,578 200	25,561 120	7 (250)
	Supplies and Services	1,730	_	1,757	3,487	102
	Third Party Payments	82,536	-	11,146	93,682	14
	Transfer Payments	16,062	-	5,004	21,066	31
	Transport related expenditure	67	-	- (405)	67	-
	Recharges from other services	8,364	-	(135)	8,229	(2)
	TOTAL EXPENDITURE Government Grants	132,662	-	19,550	152,212 (1,044)	15
() /	Other Grants, reimbursements and contributions	(1,044) (21,455)	-	(124)	(1,044) (21,579)	- 1
	Customer and Client Receipts	(16,592)	_	(121)	(16,592)	
- '	Interest Receivable	- '	-	-	- 1	n/a
	Recharges to other services	(3,771)	-	(108)	(3,879)	3
(52,214)	TOTAL INCOME	(42,862)	-	(232)	(43,094)	1
116,066	NET CONTROLLABLE COST	89,800	-	19,318	109,118	22
407		107		445	050	100
	Capital Charges Intangible Charges	107	-	145	252	136 n/a
(3,934)	REFCUS	_	_	_		n/a
8,121	Corporate support services bought in	8,121	-	(3,149)	4,972	(39)
4,274	TOTAL UNCONTROLLABLE COST	8,228	-	(3,004)	5,224	(37)
120,340	NET COST OF SERVICE	98,028	_	16,314	114,342	17
				-,-	,-	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans	_	-	-	-	n/a n/a
]	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
120.340	TOTAL NET EXPENDITURE	98,028	_	16,314	114,342	17
.,				-,-	,-	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						20.040
Stratogic buc	lget - agreed additional income / savings					28,940
Strategic buc	iget - agreed additional income / savings					
						(10,718)
Other resour	ce changes					('2,: '0)
						
						(1,908)
TOTAL OTH	ER VARIATIONS IN RESOURCE					16,314
						.0,0.7

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY ADULT SOCIAL CARE AND ALL-AGE DISABILITY DIRECTORATE

COST CENTRE: C1410Q

	I	LODICINAL			ODIONIAL	
FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	633	-	268	901	42
	Premises related expenditure	- (0.040)	-	-	- 450	n/a
	Supplies and Services Third Party Payments	(2,049)	-	2,202	153	(107)
	Transfer Payments	2,937	-	2,563	5,500	87 n/a
	Transport related expenditure	_ [-	_	_ [n/a
	Recharges from other services	-	-	56	56	n/a
	TOTAL EXPENDITURE	1,521	_	5,089	6,610	335
		·			0,610	
	Government Grants	-	-	-	-	n/a
V / /	Other Grants, reimbursements and contributions Customer and Client Receipts		-	-	-	n/a
(24)	Interest Receivable	-	-	_	_ [n/a n/a
(380)	Recharges to other services	(380)	-	_	(380)	11/a
	TOTAL INCOME	` ′			` '	
(9,403)	TOTAL INCOME	(380)	-	-	(380)	-
	I	1				
10,718	NET CONTROLLABLE COST	1,141	-	5,089	6,230	446
- (0.55.11	Capital Charges	-	-	-	-	n/a
(3,954)	Intangible Charges	-	-	-	-	n/a
0.404	REFCUS	0 404	-	(2.440)	- 4,972	n/a
	Corporate support services bought in	8,121	-	(3,149)		(39)
4,167	TOTAL UNCONTROLLABLE COST	8,121	-	(3,149)	4,972	(39)
14,885	NET COST OF SERVICE	9,262	-	1,940	11,202	21
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	ı	-	n/a
	T					
14,885	TOTAL NET EXPENDITURE	9,262	-	1,940	11,202	21
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					
Growth to fur	nd current Activity					5,323
						5 000
						5,323
Strategic bud	lget - agreed additional income / savings					
						-
Other resource						
Pension incre						23
	dget gap from Directorate to Legal - HWA 1.5					(127)
	dget gap support from Directorate to Care Act - HWA 1.5					(130)
Corporate se	rvices bought in					(3,149)
						(2.202)
						(3,383)
TOTAL OTH	ER VARIATIONS IN RESOURCE					1,940

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY ADULT SAFEGUARDING AND QUALITY ASSURANCE

COST CENTRE: C1412Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
2,448	Employees	1,802	-	629	2,431	35
-	Premises related expenditure	1 1	-		1	-
	Supplies and Services	1,105	-	(726)	379	(66)
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	- 1	n/a
	Transport related expenditure	3	-	-	3	-
	Recharges from other services	58	-	-	58	-
3,024	TOTAL EXPENDITURE	2,969	-	(97)	2,872	(3)
_	Government Grants	-	-	-	-	n/a
(63)	Other Grants, reimbursements and contributions	(90)	-	-	(90)	-
- 1	Customer and Client Receipts	- 1	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(63)	TOTAL INCOME	(90)	-	-	(90)	-
(00)	TO THE INCOME	(00)			(00)	
2,961	NET CONTROLLABLE COST	2,879	-	(97)	2,782	(3)
				, ,	•	
	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
2,961	NET COST OF SERVICE	2,879	-	(97)	2,782	(3)
-	Contributions to / (from) Earmarked Reserves	-	-	-		n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	•	n/a
2,961	TOTAL NET EXPENDITURE	2,879	-	(97)	2,782	(3)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					20005
						-
	lget - agreed additional income / savings					
Staffing revie	eW					(179)
						(470)
						(179)
Other resour						
	omont					152
Pension incre						0.50
Agreed Perm	nanent virement salaries 20/21					656
Agreed Perm						
Agreed Perm	nanent virement salaries 20/21					
Agreed Perm	nanent virement salaries 20/21					
Agreed Perm	nanent virement salaries 20/21					(726)
Agreed Perm	nanent virement salaries 20/21					
Agreed Perm Agreed Perm	nanent virement salaries 20/21					(726)

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY SERVICE COMPLIANCE

COST CENTRE: C1415Q

DESCRIPTION	FORECAST		ORIGINAL		in Level of	ORIGINAL	٥,
Company		DECORUPTION :					
1,951 Employees	2020/21	DESCRIPTION			-		
1,951 Employees							
Premises related expenditure				£000's			
610 Supplies and Services	1,951		1,618	-	(11)	1,607	(*
483 Third Party Payments	-		-	-	-	-	n/
4 Transfer Payments		• • •	462	-	6	468	
- Transport related expenditure	489	Third Party Payments	146	-	-	146	-
42 Recharges from other services 73 - 127 200 177 3.096 TOTAL EXPENDITURE 2.299 - 122 2,421 1 Government Grants - 0 120 142 142 1 Government Grants - 0 120 142 142 143 143 143 145 145 145 145 145 145 145 145 145 145	4	Transfer Payments	- 1	-	-	-	n/
3,996 TOTAL EXPENDITURE 2,299 - 122 2,421 1 1 1 1 1 1 1 1 1	-	Transport related expenditure	- 1	-	-	-	n/
3,996 TOTAL EXPENDITURE 2,299 - 122 2,421 1 1 1 1 1 1 1 1 1	42	Recharges from other services	73	_	127	200	174
- Government Grants - Other Grants, relimbursements and contributions - Other Grants, relimbursements and contributions - Other Grants, relimbursements and contributions - (120) - (120) - (120) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1246) - (1446) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (146) - (14			2 200		122	2 424	
Other Grants, reimbursements and contributions (150)			2,299		122	2,421	
(108) - (108) - (108) - (108) - (108) - (108) - (108) - (108) - (108) - (108) - (108) - (108) - (108) - (108) - (108) (108) - (108) (108) - (108) (108) - (108) (108) - (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108) (108)	-		- 1	-	-	-	n/
1,246 Recharges to other services (394)	-	Other Grants, reimbursements and contributions	(150)	-	130	(20)	(87
(1,246) Recharges to other services (394) - (368) (762) 9; (1,446) TOTAL INCOME (652) - (238) (890) 3; (1,446) TOTAL INCOME (652) - (238) (890) 3; (1,550) NET CONTROLLABLE COST 1,647 - (116) 1,531 (7,527) 1,647 - (116) 1,531 (7,537) 1,647 - (116) 1,531 (7,537) 1,647 - (116) 1,531 (7,537) 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (7,537) 1,650 NET COST OF SERVICE 1,647 - (116) 1,647 - (116) 1,650 NET COST OF SERVICE 1,647 - (116) 1,650 NET COST	(200)	Customer and Client Receipts	(108)	-		(108)	· -
(1,246) Recharges to other services (394) - (388) (762) 9; (1,446) TOTAL INCOME (652) - (238) (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3; (890) 3;	-	Interest Receivable		_	-	-	n/
1,446 TOTAL INCOME			(394)	_	(368)	(762)	
1,650 NET CONTROLLABLE COST 1,647 - (116) 1,531 (Capital Charges		-	 		` ′	` '	
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST	(1,446)	TOTAL INCOME	(652)	-	(238)	(890)	31
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST							
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST	1.650	NET CONTROLLABLE COST	1.647	_	(116)	1.531	(7
Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 1,650 NET COST OF SERVICE 1,647 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1,650 TOTAL NET EXPENDITURE 1,647 TOTAL NET EXPENDITURE 1,647 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE Trategic budget - agreed pressures / service demands. (40) Ittrategic budget agreed prom Directorate to Legal - HWA 1.3 diditional budget gap from Directorate to Legal - HWA 1.3 increment Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3	.,000		.,		(1.0)	.,	ζ.
Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 1,650 NET COST OF SERVICE 1,647 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1,650 TOTAL NET EXPENDITURE 1,647 TOTAL NET EXPENDITURE 1,647 TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE Trategic budget - agreed pressures / service demands. (40) Ittrategic budget agreed prom Directorate to Legal - HWA 1.3 diditional budget gap from Directorate to Legal - HWA 1.3 increment Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3		Canital Charres					
- REFCUS Corporate support services bought in - TOTAL UNCONTROLLABLE COST	-			-	-	-	
- Corporate support services bought in	-		-	-	-	-	n/
TOTAL UNCONTROLLABLE COST			- 1	-	-	-	n/
1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (Contributions to / (from) Earmarked Reserves	-	Corporate support services bought in	-	-	-	-	n/
1,650 NET COST OF SERVICE 1,647 - (116) 1,531 (Contributions to / (from) Earmarked Reserves	_	TOTAL UNCONTROLLABLE COST	- 1	_	_	_	n/a
- Contributions to / (from) Earmarked Reserves							
- Contributions to / (from) Earmarked Reserves							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE Trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings taffing review CASISTRIAN SAVINGS (40sther resource changes ension increment dudget gap from Directorate to Legal - HWA 1.3 diditional budget gap support from Directorate - HWA 1.3 irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3	1,650	NET COST OF SERVICE	1,647	-	(116)	1,531	(7
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE Trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings taffing review CASISTRIAN SAVINGS (40sther resource changes ension increment dudget gap from Directorate to Legal - HWA 1.3 diditional budget gap support from Directorate - HWA 1.3 irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE Trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings taffing review CASISTRIAN SAVINGS (40sther resource changes ension increment dudget gap from Directorate to Legal - HWA 1.3 diditional budget gap support from Directorate - HWA 1.3 irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3	-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
Financing of Capital Expenditure	_		- 1	_	_	-	
- Provision for Repayment of External Loans	_			_	_	_	
- Contribution to / (from) General Balances					_	_	
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ther resource changes ension increment dditional budget gap from Directorate to Legal - HWA 1.3 dditional budget gap support from Directorate - HWA 1.3 irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3 (6)	1,650 OTHER VA trategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	-	£000's
ension increment dditional budget gap from Directorate to Legal - HWA 1.3 dditional budget gap support from Directorate - HWA 1.3 irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3 (6)	1,650 OTHER VA strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	-	£000's
ension increment dditional budget gap from Directorate to Legal - HWA 1.3 dditional budget gap support from Directorate - HWA 1.3 irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3 (6)	1,650 OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	-	£000's
dditional budget gap from Directorate to Legal - HWA 1.3 dditional budget gap support from Directorate - HWA 1.3 irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3 (6)	1,650 OTHER VA trategic bud trategic bud taffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	-	£000's
dditional budget gap support from Directorate - HWA 1.3 irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3 (6)	1,650 OTHER VA trategic bud trategic bud taffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings w	-	-	-	-	£000's £0000's
irement Budget Realignment for the Absorption of Business Support and Interpreting from Resources - RED 1.3 (6)	1,650 OTHER VA Strategic bud strategic bud staffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings w	-	-	-	-	£000's £0000's (40)
	1,650 OTHER VA Strategic bud Staffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands. get - agreed additional income / savings w se changes ment dget gap from Directorate to Legal - HWA 1.3	-	-	-	-	(40s)
293	1,650 OTHER VA trategic bud trategic bud taffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings w see changes ment dget gap from Directorate to Legal - HWA 1.3 dget gap support from Directorate - HWA 1.3	1,647	-	(116)	1,531	(40s)
293	1,650 OTHER VA Strategic bud Strategic bud Staffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings w see changes ment dget gap from Directorate to Legal - HWA 1.3 dget gap support from Directorate - HWA 1.3	1,647	-	(116)	1,531	£000's
293	1,650 OTHER VA Strategic bud Strategic bud Staffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings w see changes ment dget gap from Directorate to Legal - HWA 1.3 dget gap support from Directorate - HWA 1.3	1,647	-	(116)	1,531	(40s)
	1,650 OTHER VA Strategic bud Strategic bud Staffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings w see changes ment dget gap from Directorate to Legal - HWA 1.3 dget gap support from Directorate - HWA 1.3	1,647	-	(116)	1,531	(40s)
	1,650 OTHER VA trategic bud trategic bud taffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings w see changes ment dget gap from Directorate to Legal - HWA 1.3 dget gap support from Directorate - HWA 1.3	1,647	-	(116)	1,531	(40s) (40s) (40s) (10s) (2s) (3s) (40s)
	1,650 OTHER VA trategic bud trategic bud taffing revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings w see changes ment dget gap from Directorate to Legal - HWA 1.3 dget gap support from Directorate - HWA 1.3	1,647	-	(116)	1,531	(40s) (40s) (40s) (10s) (2s) (3s) (40s)

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY 25-65 DISABILITY

COST CENTRE: C1416Q

Country Coun			Longue			I ==.=	
2020/21 DESCRIPTION	FORECAST						0/_
COUGH COUG		DESCRIPTION					CHANGE
2,733					(C)	(D)	(E)
Premises related expenditure				£000's			
40 Supplies and Services 11 11 1 34,522 FM Transfer Payments 13,345 - 5,136 36,481 22,584 Transfer Payments 14,179 - 5,024 19,203 6 Transfer Payments 14,179 - 5,024 19,203 6 Transfer Payments 206 - (90) 116 17 Recharges from other services 206 - (90) 116 Recharges from other services 2079 - (3,382) (2,838) Other Grants, reimbursements and contributions (3,392) - (3,382) (4,546) - (4,546) Recharges to other services 20, 20, 20, 20, 20, 20, 20, 20, 20, 20,	2,733		2,975	-	(490)	2,485	(16)
34.522 Third Party Payments 31,345 5,136 36,481 22.584 Transfer Payments 14,179 5,024 19,203 6 Transport related expenditure 4	- 40	•	- 11	-	-	- 14	n/a
22.884 Transfer Payments			1		5 136		- 16
6 Transport related expenditure				_			35
60,002 TOTAL EXPENDITURE	6	Transport related expenditure	1 '	-	-		-
(851) Government Grants (979) (979) (2836) (3.362) (3.362) (3.362) (3.362) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (4.956) (117	Recharges from other services	206	-	(90)	116	(44)
2(.358) Other Grants, reimbursements and contributions (3.362)	60,002	TOTAL EXPENDITURE	48,720	-	9,580	58,300	20
(4,949) Customer and Client Receipts	(851)	Government Grants	(979)	-	-	(979)	-
Interest Receivable Recharges to other services	(2,638)	Other Grants, reimbursements and contributions	(3,362)	-	-	(3,362)	-
Recharges to other services	(4,909)	•	(4,546)	-	-	(4,546)	-
Stategic budget - agreed additional income / savings Strategic budget - agreed additional budget Staffing review Staffing resident pages Staffing resident pages Staffing review Staffing review Staffing review Staffing resident pages Staffing resident pages Staffing review Staffing resident pages Staffing review Staffing review Staffing review Staffing resident pages Staffing resident pages Staffing review Staffing resident pages Staffing re	-		-	-	-	-	n/a
51,604 NET CONTROLLABLE COST - Capital Charges - Intangible Charges - Intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS		-		-	-	-	n/a
- Capital Charges - Inlangible Charges - Inlangible Charges - REFCUS - Corporate support services bought in	(8,398)	TOTAL INCOME	(8,887)	-	-	(8,887)	-
- Capital Charges - Inlangible Charges - Inlangible Charges - REFCUS - Corporate support services bought in	51.604	NET CONTROLLABLE COST	39.833	_	9.580	49.413	24
Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 51,604 NET COST OF SERVICE 9,883 - 9,580 49,413 - Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 51,604 TOTAL NET EXPENDITURE 9,9580 49,413 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth to fund current activity level Growth to fund projected demographic and cost pressures Strategic budget - agreed additional income / savings Baseline Savings - 2.5% Disabilities Operational Budget Strategic budget - agreed additional income / savings Baseline Savings - 2.5% Disabilities Operational Budget (1) Strategic budget - agreed additional income / savings Baseline Savings - 2.5% Disabilities Operational Budget (2) Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9	01,001		00,000		0,000	.0,1.0	
REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST	-	. 0	-	-	-	-	n/a
- Corporate support services bought in	-		-	-	-	-	n/a
TOTAL UNCONTROLLABLE COST	-		1	-	-	-	n/a
51,604 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 51,604 TOTAL Ourset activity level Growth to fund ourset activity level Growth to fund projected demographic and cost pressures - 1,004 Total Reserved		• • • • • • • • • • • • • • • • • • • •	-	-		-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Growth to fund current activity level Growth to fund projected demographic and cost pressures - Total Appropriational Budget - Strategic budget - agreed additional income / savings - Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Savings - 2.5% Disabilities Operational Savings - 2.5% Disabiliti	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Growth to fund current activity level Growth to fund projected demographic and cost pressures - Total Appropriational Budget - Strategic budget - agreed additional income / savings - Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Budget - Good Stretch Savings - 2.5% Disabilities Operational Savings - 2.5% Disabilities Operational Savings - 2.5% Disabiliti	51.604	NET COST OF SERVICE	39.833	_	9.580	49.413	24
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS			<u> </u>			,	
- Financing of Capital Expenditure	-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-			-	-	-	n/a
- TOTAL APPROPRIATIONS	-		1	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth to fund current activity level Growth to fund projected demographic and cost pressures 11. Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9		, , ,		-		-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth to fund current activity level Growth to fund projected demographic and cost pressures 11, Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9	-	TOTAL APPROPRIATIONS	-	-		-	n/a
Strategic budget - agreed pressures / service demands Growth to fund current activity level Growth to fund projected demographic and cost pressures 11, 2, Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9	51,604	TOTAL NET EXPENDITURE	39,833	-	9,580	49,413	24
Strategic budget - agreed pressures / service demands Growth to fund current activity level Growth to fund projected demographic and cost pressures 11, 2, Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Growth to fund current activity level Growth to fund projected demographic and cost pressures 11, Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review) (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							20003
Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							11,658
Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9	Growth to fun	d projected demographic and cost pressures					2,884
Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							
Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							
Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							
Strategic budget - agreed additional income / savings Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							44.540
Baseline Savings - 5% Disabilities Operational Budget Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							14,542
Stretch Savings - 2.5% Disabilities Operational Budget (1, Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							(2.045)
Staffing review (5, Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							(3,015) (1,367)
Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							(1,507)
Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9	otalling rotto						(000)
Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							
Other resource changes Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							
Pension increment Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9							(5,080)
Virement budget realignment of salary from Day Services - HWA 1.9 Virement reduction in internal charge to Day Services - HWA 1.9	Other resource	e changes					
Virement reduction in internal charge to Day Services - HWA 1.9							145
							63
	Virement red	uction in internal charge to Day Services - HWA 1.9					(90)
TOTAL OTHER VARIATIONS IN RESOURCE							118
TOTAL OTHER VARIATIONS IN RESOURCE							
TOTAL OTHER VARIATIONS IN RESOURCE	TOTAL OTH	ER VARIATIONS IN RESOURCE					9,580

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY INNOVATION AND CHANGE

COST CENTRE: C1420Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
C000'a		(A)	(B) £000's	(C) £000's	(D)	(E)
£000's	Employees	£000's	£000 S	60	£000's	% 82
-	Premises related expenditure	-	_	_	100	n/a
(16)	Supplies and Services	1,462	-	116	1,578	8
519	Third Party Payments	(75)	-	(29)	(104)	39
-	Transfer Payments	196	-	`-´	196	-
-	Transport related expenditure	-	-	-	-	n/a
5,559	Recharges from other services	7,317	-	-	7,317	-
6,805	TOTAL EXPENDITURE	8,973	-	147	9,120	2
_	Government Grants	_	_	-	-	n/a
(5,432)	Other Grants, reimbursements and contributions	(7,317)	-	-	(7,317)	_
- '	Customer and Client Receipts	- 1	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(5,432)	TOTAL INCOME	(7,317)	-	-	(7,317)	-
1,373	NET CONTROLLABLE COST	1,656	-	147	1,803	9
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS Corporate support services bought in		-	-		n/a
	• • • • • • • • • • • • • • • • • • • •					n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
4.070	NET COST OF SERVICE	1 050		4.47	4 000	
1,373	NET COST OF SERVICE	1,656	-	147	1,803	9
	Contributions to / (from) Earmarked Reserves					n/a
-	Contributions to / (from) Capital Reserves:		-	_]	n/a
_	Financing of Capital Expenditure		_	_	_	n/a
_	Provision for Repayment of External Loans		_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-		-	n/a
		1				
1,373	TOTAL NET EXPENDITURE	1,656	-	147	1,803	9
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					
Growth Prog	ression Team					360
						360
	lget - agreed additional income / savings					
Staffing revie	W					(250
Other resour	ce changes					(250
Pension incre	ement					37
						37
ΤΟΤΔΙ ΩΤ⊔	ER VARIATIONS IN RESOURCE					147
O TAL OTH	EN TANIATIONS IN NESSURE					147

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY ADULT MENTAL HEALTH SOCIAL CARE

COST CENTRE: C1430Q

	T	LODICINAL	\/i-4i	in I arral of	ODIONAL	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Formularia	£000's	£000's	£000's	£000's	%
2,735	Employees Premises related expenditure	3,004	-	132	3,136	4 n/a
31	Supplies and Services	16	_	_	16	- 11/a
	Third Party Payments	7,785	-	275	8,060	4
	Transfer Payments	743	-	(174)	569	(23)
	Transport related expenditure Recharges from other services	26 10	-	2	26 12	- 17
	TOTAL EXPENDITURE	11,584		235	11,819	2
	Government Grants	(65)		233	(65)	
(/	Other Grants, reimbursements and contributions	(1,169)	_	_	(1,169)	-
	Customer and Client Receipts	(507)	-	-	(507)	-
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(923)	-	250	(673)	(27)
(2,987)	TOTAL INCOME	(2,664)	-	250	(2,414)	(9)
9.093	NET CONTROLLABLE COST	8,920	_	485	9,405	5
0,000	MET CONTROLLABLE COOT	0,020		100	0,400	
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS Corporate support services bought in	-	-	-		n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST		-	-	-	n/a
9,093	NET COST OF SERVICE	8,920	-	485	9,405	5
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-		n/a n/a
_	Provision for Repayment of External Loans	_	_	_		n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
9,093	TOTAL NET EXPENDITURE	8,920	_	485	9,405	5
	-	- /			.,	_
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands nd current activity level					500
	nd current activity level and projected demographic and cost pressures					599 438
Olowar to la	ta projectou demograpino ana coot procedice					100
						4 007
Ctrot	last passed additional increase ('					1,037
	dget - agreed additional income / savings rings - 5% Mental Health Operational Budget					(459)
	ngs - 2.5% Mental Health Operational Budget					(225)
						,
						(684)
Other rescur	ce changes					(004)
Other resour Pension incre						132
						132
TOTAL OTH	ER VARIATIONS IN RESOURCE					485

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY PROVIDER SERVICES

COST CENTRE: C1431Q

FORECAST 2020/21 DES						
		ORIGINAL	Variations		ORIGINAL	0/
	CRIPTION	BUDGET 2020/21	Expenditu Inflation	re on (A) * Other	BUDGET 2021/22	% CHANGE
2020/21 DEG	CRIFTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(□) %
7,043 Emp		6,591	-	1,127	7,718	17
	nises related expenditure	(81)	-	200	119	(247)
	olies and Services	(557)	-	100	(457)	(18)
	Party Payments	2,492	-	(1,069)	1,423	(43)
	sfer Payments sport related expenditure	10		-	- 10	n/a
	narges from other services	696		(230)	466	(33)
	AL EXPENDITURE			128	9,279	1
		9,151	-		9,279	
	ernment Grants r Grants, reimbursements and contributions	(75)	-	-	(75)	n/a
\ /	omer and Client Receipts	(75) (1,299)	_ [-	(1,299)	-
X / /	est Receivable	(1,299)	-	_	(1,233)	n/a
	narges to other services	(1,059)	-	10	(1,049)	(1)
(4,528) TOT.	-	(2,433)	_	10	(2,423)	(0)
(1,020)	AL INCOME	(2,100)			(2,120)	(0)
6 499 NFT	CONTROLLABLE COST	6,718	_	138	6,856	2
0,100 1121	CONTROLLABLE COOT	0,710		100	0,000	
71 Capi	tal Charges	71	-	145	216	204
	gible Charges	-	-	-	-	n/a
- REF		-	-	-	-	n/a
- Corp	orate support services bought in	-	-	-	-	n/a
71 TOT .	AL UNCONTROLLABLE COST	71	-	145	216	204
6,570 NET	COST OF SERVICE	6,789	-	283	7,072	4
			'			
	ributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	ributions to / (from) Capital Reserves:	-	-	-	-	n/a
	inancing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans ribution to / (from) General Balances	-		-	-	n/a
	• •				-	n/a
- 101	AL APPROPRIATIONS	-	-	-	-	n/a
6,570 TOT	AL NET EXPENDITURE	6,789	-	283	7,072	4
	IONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget -	agreed pressures / service demands					
					ĺ	_
Strategic budget -	agreed additional income / savings				ŀ	
Staffing review	agreed additional moome / savings					(200)
						()
						(200)
Other resource cha					İ	
Pension increment						311
Depreciation -Asse						145
	Realignment of salaries to 25-65 - HWA 1.6					(<mark>63</mark>) 90
virenieni Reductio	n of internal charge from 25-65 - HWA 1.6					90
					l	483
						483
TOTAL OTHER V	ARIATIONS IN RESOURCE					483 283

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY OBC COMMISSIONING

COST CENTRE: C1432Q

FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
		2020/21	Expenditu	* Other	2021/22	% CHANGE
2020/21	DESCRIPTION		Inflation			
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
- 20003	Employees	20003	20003			n/a
	Premises related expenditure		_	_	_	n/a
	Supplies and Services	1,215	_	57	1,272	5
	Third Party Payments	7,987	_	(346)	7,641	(4)
	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	- 1	-	-	-	n/a
1	Recharges from other services	- 1	-	-	-	n/a
	TOTAL EXPENDITURE	9,202	-	(289)	8,913	(3)
,	Government Grants		_	(200)	3,010	n/a
(4 924)	Other Grants, reimbursements and contributions	- 1	-	(254)	(254)	
	Customer and Client Receipts	(2,776)	-	(234)	(2,776)	n/a
(2,549)	Interest Receivable	(2,770)	-	-	(2,770)	n/a
(535)	Recharges to other services	(15)	-	-	(15)	-
	-	 			` '	
(4,908)	TOTAL INCOME	(2,791)	-	(254)	(3,045)	9
6.699	NET CONTROLLABLE COST	6,411	- 1	(543)	5,868	(8)
-,		-,		(/	-,	(-)
26	Capital Charges	26	-		26	
	Intangible Charges	20	_	_		n/a
_	REFCUS	_	_	_	_	n/a
_	Corporate support services bought in	- 1	_	_	_	n/a
26	TOTAL UNCONTROLLABLE COST	26	_	_	26	-
20	TOTAL GROOM ROLLABLE GOOT	20			20	
6,725	NET COST OF SERVICE	6,437	_	(543)	5,894	(8)
0,. 20		0,101		(0.0)	0,00 .	(0)
_	Contributions to / (from) Earmarked Reserves	T - T	_		_	n/a
_	Contributions to / (from) Capital Reserves:		_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	- 1	_	_	_	n/a
-	Contribution to / (from) General Balances	- 1	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
6,725	TOTAL NET EXPENDITURE	6,437	- 1	(543)	5,894	(8)
		, ,			,	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
Growth to fur	nd contract cost inflation					254
Growth to fur	nd demographic and inflation in future years					57
						311
Strategic bud	lget - agreed additional income / savings					
	ontracts - OBC Commissioning, Working Age Adults					(600)
	ontracts - Older People					(254)
	•					` '
						(854)
Other resource	re changes					()
CHICL ICSUUI	oo onangoo					
						-
	ER VARIATIONS IN RESOURCE					- (543)

HEALTH, WELLBEING & ADULTS ADULT SOCIAL CARE AND ALL-AGE DISABILITY OBC PROVIDER SERIVCES - SOCIAL CARE

COST CENTRE: C1433Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	7,287	-	(137)	7,150	(2
	Premises related expenditure		-	-		n/a
	Supplies and Services	65	-	2	67	3
	Third Party Payments	29,919	-	4,616	34,535	15
	Transfer Payments	944	-	154	1,098	16
	Transport related expenditure	24	-	-	24 4	-
	Recharges from other services	- 			•	-
40,517	TOTAL EXPENDITURE	38,243	-	4,635	42,878	12
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(9,292)	-	-	(9,292)	-
(8,758)	Customer and Client Receipts	(7,356)	-	-	(7,356)	-
- (4.000)	Interest Receivable	- (4.000)	-	-	(4.000)	n/a
	Recharges to other services	(1,000)	-	-	(1,000)	-
(15,050)	TOTAL INCOME	(17,648)	-	-	(17,648)	-
25,467	NET CONTROLLABLE COST	20,595	-	4,635	25,230	23
10	Capital Charges	10	_	_	10	
-	Intangible Charges	10	_	_		n/a
_	REFCUS		_	_		n/a
_	Corporate support services bought in	_	_	_	_	n/a
10	TOTAL UNCONTROLLABLE COST	10	_	_	10	-
10	TOTAL GROOM ROLLABLE GOOT	10				
25,477	NET COST OF SERVICE	20,605	-	4,635	25,240	22
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
25,477	TOTAL NET EXPENDITURE	20,605	-	4,635	25,240	22
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					
	nd current Activity					5,468
	nd projected Demographic and Cost Pressures					1,899
	One-Off Health Funding					4,000
Reduction in	Growth					(4,000
						7,367
Strategic bud	lget - agreed additional income / savings					
	rings - 5% Older People Operational Budget					(1,908
Stretch Savi	ngs - 2.5% Older People Operational Budget					(691
Staffing revie	eW					(463
						(3,062
Other resour						
Pension incre	ement					330
						330
TOTAL OTH	ER VARIATIONS IN RESOURCE					4,635
						-,,,,,,,

HEALTH, WELLBEING & ADULTS PUBLIC HEALTH

SERVICE DESCRIPTION

The Director of Public Health, a statutory appointment, and her team are required to provide a range of statutory responsibilities and, as such, have a specialist skill set- all the senior team are considered equivalent, by the Royal Colleges and GMC, to medical consultants in hospital settings. Public health is funded by a ring-fenced grant to provide a range of services detailed below.

The public health specialists provide public health advice and expertise to commissioners of health care for Croydon residents, across the

integrated care system including SW London, and providing information and advice to other agencies such as Public Health England and NHS England. Since January 2020 there has been focus on the direct and indirect impact of the Covid pandemic. This work has been augmented by additional funding from Government around Outbreak control plans- which are separately identified

The core ring-fence funding ensures that specialist advice ensures that the health of our residents are protected through vaccination and immunisation, health screening and emergency planning. The Director is also responsible to ensure that a range of services are commissioned which include Health visiting & School nursing (public health nursing), sexual health services, drug and alcohol services, obesity prevention and management (including child measurement) and NHS Health Checks. These functions are funded by the Public Health Grant.

Public health management covers core staffing and operating costs for the division.

In addition to the core services and core team the public health ring-fence has been used to fund a range of Croydon Council services that contribute to the health and wellbeing of the people of Croydon.

Public Health Contracts and Funding covers the following areas:

- Sexual and reproductive health covers a range of mandatory public health services, most of which are provided through the NHS
- Health protection covers services to protect the health of the population including environmental health
- Behaviour change covers both mandatory and non-mandatory services to support individuals lead healthier lifestyles. They are delivered by a range of external and internal providers.
- Čhildren's public health services covers mainly mandatory services most of which are delivered by external NHS providers.
- Targeted public health projects are mainly non-mandatory services many of which are delivered by internal council providers but also through the Third Sector and the NHS.
- ~ Substance misuse services covers prevention and harm reduction, mainly delivered by external providers
- Wider determinants covers projects to improve health by addressing economic and social factors impacting health (e.g. housing, income, education). They are mainly delivered by internal council services however also the wider integration agenda.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1691Q	Public Health Management	(17,345)	-	(1,013)	(18,358)	6
C1692Q	Public Health Contracts And Funding	17,345	-	1,013	18,358	6
	TOTAL NET SPEND	-	-	-	-	n/a

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Public Health Management	20.9	23.9	3.0
Public Health Contracts And Funding	-	-	-
TOTAL FTE STAFF	20.9	23.9	3.0

COST CENTRE: C1662P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,386	-	434	1,820	31
	Premises related expenditure	4 504	-	(007)	-	n/a
	Supplies and Services	1,561	-	(907)	654	(58)
	Third Party Payments Transfer Payments	8,798	-	804	9,602	9
	Transfer Payments Transport related expenditure		-	-		n/a
	Recharges from other services	9,137	-	612	9,749	n/a 7
					·	
,	TOTAL EXPENDITURE	20,882	-	943	21,825	5
	Government Grants	(21,420)	-	(1,008)	(22,428)	5
	Other Grants, reimbursements and contributions	(65)	-	65	-	(100)
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(21,485)	TOTAL INCOME	(21,485)	-	(943)	(22,428)	4
,						
(1,643)	NET CONTROLLABLE COST	(603)	-	-	(603)	-
-	Capital Charges	1 -1	_	_	_	n/a
	Intangible Charges			_	[]	n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	603	_	_	603	-
	TOTAL UNCONTROLLABLE COST	603	_	_	603	-
(1,040)	NET COST OF SERVICE	-	-	-	-	n/a
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(1,040)	TOTAL NET EXPENDITURE	-	-	-	-	n/a
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
onatogio bad	got agreed pressured recryico domando					
						_
Stratogic bud	get - agreed additional income / savings					
Otrategic budy	get - agreed additional income / savings					
O#1						
Other resourc	e cnanges					
						-
	ER VARIATIONS IN RESOURCE					

HEALTH, WELLBEING & ADULTS PUBLIC HEALTH PUBLIC HEALTH MANAGEMENT

COST CENTRE: C1695Q

BUDGET 2020/21 DESCRIPTION 2021/22 Inflation *Other 2021/22 (A) (B) (C) (D) (E) (D) (E) (D) (E) (D) (E) (E) (E) (E) (E) (E) (E) (E) (E) (E	% CHANGE (E) % 30 n/a (58) n/a n/a n/a (3) (16) 2 - n/a n/a n/a n/a 2
C E000's E000's	(E) 30 n/a (58) n/a n/a n/a (3) (16) 2 - n/a n/a n/a
£000's £000's £000's £000's £000's 1,386 Employees Premises related expenditure 1,227 - 373 1,600 521 Supplies and Services 1,561 - (907) 654 - Third Party Payments	30 n/a (58) n/a n/a n/a n/a (3) (16) 2 - n/a n/a n/a n/a n/a
1,386 Employees 1,227 - 373 1,600	30 n/a (58) n/a n/a (3) (16) 2 - n/a n/a
Premises related expenditure	n/a (58) n/a n/a n/a (3) (16) 2 - n/a n/a n/a
521 Supplies and Services 1,561 - (907) 654 - Third Party Payments	(58) n/a n/a n/a (3) (16) 2 - n/a n/a n/a
- Transfer Payments - Transport related expenditure 639 Recharges from other services 639 - (17) 622 2,546 TOTAL EXPENDITURE 3,427 - (551) 2,876 (21,420) Government Grants (21,420) - (462) (21,882) 45 Other Grants, reimbursements and contributions 45 45 - Customer and Client Receipts - Interest Receivable - Recharges to other services - Recharges to other services (21,375) TOTAL INCOME (21,375) TOTAL INCOME (18,829) NET CONTROLLABLE COST (17,948) - (1,013) (18,961) - Capital Charges	n/a n/a n/a (3) (16) 2 - n/a n/a
- Transport related expenditure 639 Recharges from other services 639 - (17) 622 2,546 TOTAL EXPENDITURE 3,427 - (551) 2,876 (21,420) Government Grants (21,420) - (462) (21,882) 45 Other Grants, reimbursements and contributions 45 45 - Customer and Client Receipts - Interest Receivable - Recharges to other services - Recharges to other services (21,375) TOTAL INCOME (21,375) TOTAL INCOME (17,948) - (1,013) (18,961) - Capital Charges	n/a (3) (16) 2 - n/a n/a n/a
639 Recharges from other services 639 - (17) 622 2,546 TOTAL EXPENDITURE 3,427 - (551) 2,876 (21,420) Government Grants (21,420) - (462) (21,882) 45 Other Grants, reimbursements and contributions 45 - - 45 - Customer and Client Receipts - - - - - - Interest Receivable - - - - - - Recharges to other services - - - - - (21,375) TOTAL INCOME (21,375) - (462) (21,837) (18,829) NET CONTROLLABLE COST (17,948) - (1,013) (18,961)	(3) (16) 2 - n/a n/a n/a
2,546 TOTAL EXPENDITURE 3,427 - (551) 2,876 (21,420) Government Grants (21,420) - (462) (21,882) 45 Other Grants, reimbursements and contributions 45 - 45	(16) 2 - n/a n/a n/a
(21,420) Government Grants (21,420) - (462) (21,882) 45 Other Grants, reimbursements and contributions 45 45	(16) 2 - n/a n/a n/a
(21,420) Government Grants (21,420) - (462) (21,882) 45 Other Grants, reimbursements and contributions 45 45	2 - n/a n/a n/a
45 Other Grants, reimbursements and contributions	- n/a n/a n/a
- Customer and Client Receipts	n/a n/a
- Interest Receivable	n/a n/a
- Recharges to other services	n/a
(21,375) TOTAL INCOME (21,375) - (462) (21,837) (18,829) NET CONTROLLABLE COST (17,948) - (1,013) (18,961) - Capital Charges - - - -	
(18,829) NET CONTROLLABLE COST (17,948) - (1,013) (18,961) - Capital Charges - - - - -	2
- Capital Charges	
- Capital Charges	
- Capital Charges	6
	n/a
- Intangible Charges	n/a
- REFCUS	n/a
603 Corporate support services bought in 603 603	-
603 TOTAL UNCONTROLLABLE COST 603 - - 603	-
(18,226) NET COST OF SERVICE (17,345) - (1,013) (18,358)	6
(10,220) 121 0001 01 021(10)	
- Contributions to / (from) Earmarked Reserves	n/a
- Contributions to / (from) Capital Reserves:	n/a
- Financing of Capital Expenditure	n/a
- Provision for Repayment of External Loans	n/a
- Contribution to / (from) General Balances	n/a
- TOTAL APPROPRIATIONS	n/a
(18,226) TOTAL NET EXPENDITURE (17,345) - (1,013) (18,358)	6
(15,25)	
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	C000'a
Strategic budget - agreed pressures / service demands	£000's
Strategic budget - agreed additional income / savings	
Other resource changes	-
Other resource changes Recharge staffing re-alignment	
Recharge staffing re-alignment	(17)
Recharge staffing re-alignment NHS Agenda for Change Uplift	(17) 550
Recharge staffing re-alignment NHS Agenda for Change Uplift Employee budget amalgamation (HW 2.4)	(17) 550 159
Recharge staffing re-alignment NHS Agenda for Change Uplift Employee budget amalgamation (HW 2.4) Additional salary adjustment increase of 3 fte	(17) 550 159 214
Recharge staffing re-alignment NHS Agenda for Change Uplift Employee budget amalgamation (HW 2.4) Additional salary adjustment increase of 3 fte Realignement of contingency	(17) 550 159 214 (1,457)
Recharge staffing re-alignment NHS Agenda for Change Uplift Employee budget amalgamation (HW 2.4) Additional salary adjustment increase of 3 fte	(17) 550 159 214 (1,457) (462)
Recharge staffing re-alignment NHS Agenda for Change Uplift Employee budget amalgamation (HW 2.4) Additional salary adjustment increase of 3 fte Realignement of contingency	(17) 550 159
Recharge staffing re-alignment NHS Agenda for Change Uplift Employee budget amalgamation (HW 2.4) Additional salary adjustment increase of 3 fte Realignement of contingency	(17) 550 159 214 (1,457) (462)
Recharge staffing re-alignment NHS Agenda for Change Uplift Employee budget amalgamation (HW 2.4) Additional salary adjustment increase of 3 fte Realignement of contingency	(17) 550 159 214 (1,457) (462)

HEALTH, WELLBEING & ADULTS PUBLIC HEALTH PUBLIC HEALTH CONTRACTS AND FUNDING

COST CENTRE: C1692Q

FORFOAGT		ORIGINAL	Variations		ORIGINAL	0/
FORECAST 2020/21	DESCRIPTION	BUDGET 2020/21	Inflation	re on (A) * Other	BUDGET 2021/22	% CHANGE
2020/21	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	159	-	61	220	38
-	Premises related expenditure Supplies and Services	-	-	20	20	n/a n/a
8.798	Third Party Payments	8,798	-	784	9,582	9
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure		-	-		n/a
	Recharges from other services	8,498	-	629	9,127	7
17,296	TOTAL EXPENDITURE	17,455	-	1,494	18,949	9
(440)	Government Grants Other Grants, reimbursements and contributions	(440)	-	(481)	(481) (110)	n/a
(110)	Customer and Client Receipts	(110)	-	-	(110)	- n/a
-	Interest Receivable	-	-	-	-	n/a
_	Recharges to other services	-	-	-	-	n/a
(110)	TOTAL INCOME	(110)	-	(481)	(591)	437
17 186	NET CONTROLLABLE COST	17,345	_	1,013	18,358	6
		17,040	_	1,010	10,000	
-	Capital Charges	-	-	-	-	n/a
_	Intangible Charges REFCUS		-	-		n/a n/a
_	Corporate support services bought in		-	-	_	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
			-			
17,186	NET COST OF SERVICE	17,345	-	1,013	18,358	6
_	Contributions to / (from) Earmarked Reserves	- 1	-	_	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans Contribution to / (from) General Balances	[-	-	-	n/a n/a
_	TOTAL APPROPRIATIONS				_	n/a
17,186	TOTAL NET EXPENDITURE	17,345	-	1,013	18,358	6
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic hud	get - agreed additional income / savings					
Otratogro pad	got agreed additional income / ourningo					
						-
Other resource	ce changes					
Rough sleepi	ng grant from Department of Public Health					(481)
	dget amalgamation (HW 2.3)					(159)
	ng grant funded activities e Prophylaxis (PrEp) activities					481 101
	oport locality based approach					202
Detox and rel	hab placements					300
	d in post suicide prevention and mental wellbeing					250
	additional staffing to support ongoing health protection nildren's public health					220 79
	HS Health Checks to reduce backlog					20
	-					1,013
TOTAL OTH	ER VARIATIONS IN RESOURCE					1,013

SERVICE DESCRIPTION

The Gateway Services Division comprises of 3 services areas. These include:

Gateway Delivery (Enablement and Welfare and Gateway Service Improvement) - responsible for financial stability and housing sustainability for residents during points of crisis and working with them to establish sustainable longer term solutions. The service supports over 42,000 residents per annum. This service is critical in shaping the councils response to welfare reforms, including Universal credit, Benefit cap, Local Housing Allowance freeze. The service also supports with collecting rent from various emergency and temporary accommodation schemes supporting housing budgets, financial assessment for adult social care supporting ASC budgets, maximising the income of Croydon residents and optimising contributions for care. In addition, the service provides support for people with No Recourse to Public Funds.

Bereavement & Registrars - The services work closely with Gateway Delivery and participate in Tell us once. The service is responsible for the Statutory Funerals, Public Mortuary, over 300 burials, 1,800 cremations and maintenance of 3 cemeteries, 1 crematorium and the provision of our registration services including birth, deaths, marriages and citizenship. Combined, the services generate over £3m per year in income.

Resident Access (was Contact Centre & Access Croydon

A service which provides a single customer point of contact, wherever possible resolving enquiries at the first point of contact. Provides the Contact Centre, Access Croydon and front door for referrals into Adult Social Care, to provide interventions to prevent the need for care assessments. Leads on early intervention/prevention initiatives in the community working alongside with the third sector, pushing the Gateway approach out into the community/localities/food stops/information and advice/ managing demand and street homelessness.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1248Q	Enablement And Welfare	23,326	-	(3,662)	19,664	(16)
C1252Q	Bereavement And Registrars	(779)	-	(82)	(861)	11
C1256Q	Gateway Services Directorate	17	-	62	79	365
C1259Q	Gateway Service Improvement	4,383	-	(4,141)	242	(94)
C1618Q	Resident Access	806	-	3,368	4,174	418
	TOTAL NET SPEND	27,753	-	(4,455)	23,298	(16)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Enablement And Welfare	95.4	81.4	(14.0)
Bereavement And Registrars	35.8	36.8	1.0
Gateway Services Directorate	1.0	3.0	2.0
Gateway Service Improvement	35.4	1.0	(34.4)
Resident Access	74.7	82.8	8.1
TOTAL FTE STAFF	242.2	205.0	(37.2)

COST CENTRE: C1250P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	10,071	-	(996)	9,075	(10)
	Premises related expenditure	55	-	(000)	55	-
	Supplies and Services	901	-	(336)		(37)
	Third Party Payments Transfer Payments	20,592	-	(2,730)	17,862	(13)
	Transport related expenditure	71 56	-	29	100 50	41
	Recharges from other services	30	_	(6)	3	(11)
	TOTAL EXPENDITURE	31,749		(4,039)	27,710	(13)
					(162)	
· ,	Government Grants Other Grants, reimbursements and contributions	(257) (63)	-	95	(63)	(37)
	Customer and Client Receipts	(3,801)		_	(3,801)	-
(0,070)	Interest Receivable	(0,001)	_	_	(0,001)	n/a
(752)	Recharges to other services	(742)	_	(10)	(752)	1 1
	TOTAL INCOME	(4,863)	_	85	(4,778)	(2)
(0,100)	TOTAL INCOME	(4,000)		00	(4,770)	(2)
27,547	NET CONTROLLABLE COST	26,886	-	(3,954)	22,932	(15)
	Capital Charges	124	-	40	164	32
	Intangible Charges	-	-	-	-	n/a
	REFCUS		-	,		n/a
	Corporate support services bought in	743	-	(541)	202	(73)
867	TOTAL UNCONTROLLABLE COST	867	-	(501)	366	(58)
28,414	NET COST OF SERVICE	27,753	_	(4,455)	23,298	(16)
20,414	NET COST OF SERVICE	21,133	-	(4,455)	23,296	(10)
	Contributions to / (from) Earmarked Reserves		_	-	- 1	n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
28,414	TOTAL NET EXPENDITURE	27,753	-	(4,455)	23,298	(16)
* OTUED VA	RIATIONS IN LEVEL OF EXPENDITURE					00001-
	get - agreed pressures / service demands					£000's
Strategic bud	lget - agreed additional income / savings					311
						(4.004)
Other resource	ce changes					(4,804)
						38
TOTAL OTH	ER VARIATIONS IN RESOURCE					(4,455)

HEALTH, WELLBEING & ADULTS GATEWAY SERVICES ENABLEMENT AND WELFARE

COST CENTRE: C1248Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	4,067	-	(135)	3,932	(3
	Premises related expenditure	-	-			n/a
	Supplies and Services	505	-	(336)	169	(67
	Third Party Payments	17,828	-	(2,730)	15,098	(15
88	Transfer Payments	71	-	29	100	41
	Transport related expenditure	10	-	(6)	4	(60)
(43)	Recharges from other services	15	-	-	15	-
22,695	TOTAL EXPENDITURE	22,496	-	(3,178)	19,318	(14
(177)	Government Grants	(162)	_	_	(162)	_
, ,	Other Grants, reimbursements and contributions	(50)	_	_	(50)	_
	Customer and Client Receipts	(212)	_	_	(212)	
(222)	Interest Receivable	(212)			(2.12)	n/a
(303)	Recharges to other services	(393)	_	38	(355)	(10
· · · · · ·	<u> </u>	\			` '	,
(834)	TOTAL INCOME	(817)	-	38	(779)	(5
21,861	NET CONTROLLABLE COST	21,679	-	(3,140)	18,539	(14
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
1,647	Corporate support services bought in	1,647	-	(522)	1,125	(32)
1,647	TOTAL UNCONTROLLABLE COST	1,647	_	(522)	1,125	(32)
.,		.,		(022)	.,0	(02
23,508	NET COST OF SERVICE	23,326		(2,662)	19,664	(46)
23,306	NET COST OF SERVICE	23,320	-	(3,662)	19,004	(16)
	Ot-ibti				1	,
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	- 1	n/a
-	Financing of Capital Expenditure	-	-	-	- 1	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
23,508	TOTAL NET EXPENDITURE	23,326	-	(3,662)	19,664	(16)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					
HWA Gro 05	Permanently fund team of 7 income officers					311
	·					
						211
l., , , ,						311
	dget - agreed additional income / savings					
	Reduction of Welfare Rights					(442
	Reduction in Placements and Accommodation NRPF Bu	ıdget				(200
	6 Croydon Discretionary Support - Reduction in service					(285
	Croydon Discretionary Support - Deletion of service					(235
	Restructure in Gateway Services (split with HW 3.6)					(60
	3 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9	; 1.11 3.6; 3.7; 4	4.3; 4.4; 4.6)			(208
HWA Sav 24	Savings on TfL freedom Pass due to reduction in usage					(2,375
						(3,805
Other resour	ce changes					
Other resource changes Pension increment						189
IPension incre						
	corporate charges (SeRCOP) and Internal Recharges					
Movement in	corporate charges (SeRCOP) and Internal Recharges					(522
Movement in	corporate charges (SeRCOP) and Internal Recharges nment within Directorate (HW 3.6 & HW 3.7)					(522
Movement in						(522
Movement in						(522
Movement in						(<mark>522</mark> 165
Movement in						(<mark>522</mark> 165
Movement in Staffing Aligr						(522) 165 (168)

HEALTH, WELLBEING & ADULTS GATEWAY SERVICES BEREAVEMENT AND REGISTRARS

COST CENTRE: C1252Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/24	DESCRIPTION	2020/21	Inflation	* Other	2021/22	% CHANGE
2020/21	DESCRIPTION	(A)	(B)			
£000's		£000's	£000's	(C) £000's	(D) £000's	(E) %
	Employees	1,563	2000 5	73	1,636	5
	Premises related expenditure	53	_	, ,	53	-
	Supplies and Services	379	_	_	379	_
	Third Party Payments	0/5	_	_	0,5	n/a
	Transfer Payments	1 [_	_	_ [n/a
	Transport related expenditure	44	_	_	44	- II/a
	Recharges from other services	8	_	_	8	_
2,134	TOTAL EXPENDITURE	2,047	-	73	2,120	4
-	Government Grants	- 1	-	-	-	n/a
	Other Grants, reimbursements and contributions	- 1	-	-	-	n/a
(3,154)	Customer and Client Receipts	(3,589)	-	-	(3,589)	-
-	Interest Receivable	- 1	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(3.205)	TOTAL INCOME	(3,589)		_	(3,589)	-
(0,200)		(0,000)			(0,000)	
(1,071)	NET CONTROLLABLE COST	(1,542)	-	73	(1,469)	(5)
	Capital Charges	124	-	40	164	32
-	Intangible Charges	- 1	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
639	Corporate support services bought in	639	-	(195)	444	(31)
	TOTAL UNCONTROLLABLE COST	763		(155)	608	(20)
				(.00)		(20)
(000)		(770)		(00)	(00.1)	
(308)	NET COST OF SERVICE	(779)	-	(82)	(861)	11
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a
-	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans	- 1	-	-	-	n/a
-	Contribution to / (from) General Balances	- 1	-	-	-	n/a
_	TOTAL APPROPRIATIONS		_	_	_	n/a
						.,,
()		т т	1			
(308)	TOTAL NET EXPENDITURE			(00)	(004)	4.4
		(779)	-	(82)	(861)	11
		(779)	-	(82)	(861)	
	RIATIONS IN LEVEL OF EXPENDITURE	(779)	-	(82)	(861)	11 £000's
		(779)	-	(82)	(861)	
	RIATIONS IN LEVEL OF EXPENDITURE	(779)	-	(82)	(861)	
	RIATIONS IN LEVEL OF EXPENDITURE	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)	-	(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)		(82)	(861)	
Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(779)		(82)	(861)	£000's
Strategic budg	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(779)	-	(82)	(861)	£000's
Strategic bude Strategic bude Other resource Pension incre	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment	(779)		(82)	(861)	£000's
Strategic budg Strategic budg Other resource Pension incre Increase of ca	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment pital charges	(779)		(82)	(861)	£000's - 73 40
Strategic budg Strategic budg Other resource Pension incre Increase of ca	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment	(779)	-	(82)	(861)	£000's
Strategic budg Strategic budg Other resource Pension incre Increase of ca	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment pital charges	(779)		(82)	(861)	£000's 73 40
Strategic budg Strategic budg Other resource Pension incre Increase of ca	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment pital charges	(779)		(82)	(861)	£000's 73 40
Strategic budg Strategic budg Other resource Pension incre Increase of ca	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment pital charges	(779)		(82)	(861)	£000's 73 40
Strategic budg Strategic budg Other resource Pension incre Increase of ca	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment pital charges	(779)		(82)	(861)	£000's - 73 40 (195)
Strategic budg Strategic budg Other resource Pension incre Increase of ca	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment pital charges	(779)		(82)	(861)	£000's 73 40
Strategic budg Strategic budg Other resource Pension incre Increase of ca	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes ment pital charges	(779)		(82)	(861)	£000's - 73 40 (195

HEALTH, WELLBEING & ADULTS GATEWAY SERVICES GATEWAY SERVICES DIRECTORATE

COST CENTRE: C1256Q

		ORIGINAL		in Level of	ORIGINAL	0,
FORECAST		BUDGET		re on (A)	BUDGET	% CHANGE
2020/21	DESCRIPTION	2020/21 (A)	Inflation (B)	* Other (C)	2021/22 (D)	(E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	127	-	117	244	92
-	Premises related expenditure		_	-	-	n/s
-	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
142	TOTAL EXPENDITURE	127	-	117	244	92
-	Government Grants	-	-	-	-	n/a
_	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(129)	Recharges to other services	(129)	-	(48)	(177)	37
(129)	TOTAL INCOME	(129)	-	(48)	(177)	37
13	NET CONTROLLABLE COST	(2)	_	69	67	(3,450
		()				(-,
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
19	Corporate support services bought in	19	-	(7)	12	(37
19	TOTAL UNCONTROLLABLE COST	19	_	(7)	12	(37
				. ,		•
32	NET COST OF SERVICE	17	_	62	79	365
				<u> </u>		
_	Contributions to / (from) Earmarked Reserves	1 - 1		_	-	n/a
_	Contributions to / (from) Capital Reserves:		_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	_	-	_	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
32	TOTAL NET EXPENDITURE	17		62	79	365
	TOTAL RET EXILIBITIONS	.,		02		000
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					
Other resource						0.0
	ment - Executive Support budget (HW 5.3)					63
Pension incre	ement corporate charges (SeRCOP) and Internal Recharges					6
MOACHIGHT III	oorporate onarges (Genoon) and internal neonaliges					(7
						62
OTAL OTH	ER VARIATIONS IN RESOURCE					62

HEALTH, WELLBEING & ADULTS GATEWAY SERVICES GATEWAY SERVICE IMPROVEMENT SUMMARY

COST CENTRE: C1259Q

		ORIGINAL		in Level of	ORIGINAL	0,
FORECAST	DECODIDATION	BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	1,618	£000 S	(1,502)	116	(93)
-	Premises related expenditure	1,010	_	(1,502)	''-	n/a
18	Supplies and Services	2	_	_	2	-
-	Third Party Payments	2,764	_	(2,763)	<u>-</u>	(100)
_	Transfer Payments		_	(=,: ==)		n/a
-	Transport related expenditure	2	-	-	2	_
(41)	Recharges from other services	(20)	-	20	-	(100)
797	TOTAL EXPENDITURE	4,366	-	(4,245)	121	(97)
		(95)		95		(100)
(29)	Other Grants, reimbursements and contributions	(13)	-	90	(13)	(100)
	Customer and Client Receipts	(13)	_		(10)	n/a
_	Interest Receivable		_	_	_	n/a
_	Recharges to other services	(73)	_	73	_	(100)
(20)	TOTAL INCOME		_	168	(42)	(93)
(29)	TOTAL INCOME	(181)		100	(13)	(93)
768	NET CONTROLLABLE COST	4,185	_	(4,077)	108	(97)
700	NET CONTROLLABLE COST	4,103		(4,077)	100	(97)
-	Capital Charges	- 1	_	-	-	n/a
_	Intangible Charges	_	_	_	_	n/a
-	REFCUS	-	-	-	_	n/a
198	Corporate support services bought in	198	-	(64)	134	(32)
	TOTAL UNCONTROLLABLE COST	198	_	(64)	134	(32)
				(-1)		(0-)
966	NET COST OF SERVICE	4,383	_	(4,141)	242	(94)
		1,000		(1,111)		()
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	-	_	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		1,000		(4.44)		(0.1)
966	TOTAL NET EXPENDITURE	4,383	-	(4,141)	242	(94)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
_						
						-
Strategic hud	get - agreed additional income / savings					
	Restructure in Gateway Services (split with HW 3.3)					(54)
HWA Sav 23	Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9	9; 1.11 3.3; 3.7; 4	1.3; 4.4; 4.6)			(738)
	3 (1 , 2, 2, 1	, , , ,	-, , -,			
						(792)
Other resource	ce changes					(1.32)
Pension incre						75
	corporate charges (SeRCOP) and Internal Recharges					(64)
	ment within directorate (HW 3.3 & HW 3.7)					(190
	Homelessness to Resident Access (HW 3.7)					(3,170)
						(3, 0)
						(3,349)
						(-/)
TOTAL OTH	ED VADIATIONS IN DESCRIBEE					// 4/4
IUIALUIH	ER VARIATIONS IN RESOURCE					(4,141)

HEALTH, WELLBEING & ADULTS GATEWAY SERVICES RESIDENT ACCESS

COST CENTRE: C1618Q

FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2020/24	DESCRIPTION			* Other	2021/22	CHANGE
2020/21	DESCRIPTION	2020/21	Inflation	_		
00001-		(A)	(B)	(C)	(D)	(E)
£000's	F	£000's	£000's	£000's	£000's	%
3,479	Employees	2,696	-	451	3,147	17
-	Premises related expenditure	2	-	-	2	-
	Supplies and Services	15	-	.	15	-
	Third Party Payments	- 1	-	2,763	2,763	n/
	Transfer Payments	- 1	-	-	-	n/
-	Transport related expenditure	- 1	-	-	-	n/
(16)	Recharges from other services	- 1	-	(20)	(20)	n/
6.929	TOTAL EXPENDITURE	2,713	_	3,194	5,907	118
	Government Grants			-,	3,221	
			-	-	· · ·	n/
· ,	Other Grants, reimbursements and contributions	-	-	-	-	n/
	Customer and Client Receipts	- 1	-	-	-	n/
	Interest Receivable	- 1	-	-	-	n/
(230)	Recharges to other services	(147)	-	(73)	(220)	50
(953)	TOTAL INCOME	(147)	-	(73)	(220)	50
		, ,		. ,	` '	
5 976	NET CONTROLLABLE COST	2,566		3,121	5,687	122
3,370	NET CONTROLLABLE COST	2,300		5,121	3,007	122
	Capital Charges					1
	Intangible Charges	-	-	-	-	n/
		-	-	-	-	n/
	REFCUS		-			n/
(1,760)	Corporate support services bought in	(1,760)	-	247	(1,513)	(14
(1,760)	TOTAL UNCONTROLLABLE COST	(1,760)	-	247	(1,513)	(14
4,216	NET COST OF SERVICE	806	_	3,368	4,174	418
4,210	NET COST OF SERVICE	000		3,300	7,177	410
	0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/
-	Financing of Capital Expenditure	- 1	-	-	-	n/
-	Provision for Repayment of External Loans	- 1	-	-	-	n/
-	Contribution to / (from) General Balances	- 1	-	-	-	n/a
					_	
-	TOTAL APPROPRIATIONS	- 1	-	-		n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
		-	-			
	TOTAL NET EXPENDITURE	806	-	3,368	4,174	
4,216	TOTAL NET EXPENDITURE	806	-			418
4,216 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	806	-			418 £000's
4,216 OTHER VA	TOTAL NET EXPENDITURE	806	-			418
4,216 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	806	-			418
4,216 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	806	-			418
4,216 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	806				418
4,216 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	806	-			418
4,216 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	806	-			418
4,216 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	806	-			418
4,216 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	806	-			418
4,216 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	806	-			418
4,216 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-			£000's
4,216 OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line	management	-			£000's
4,216 OTHER VA Strategic bud WA Sav 17	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	management	.3; 4.4; 4.6)			£000's
4,216 OTHER VA Strategic bud WA Sav 17	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line	management	3; 4.4; 4.6)			£000's
4,216 OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line	management	- 3; 4.4; 4.6)			£000's
4,216 OTHER VA Strategic bud WA Sav 17	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line	management	.3; 4.4; 4.6)			£000's
4,216 OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line	management	3; 4.4; 4.6)			418
4,216 OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line	management	.3; 4.4; 4.6)			418 £000's
4,216 OTHER VA Strategic bud HWA Sav 17 HWA Sav 23	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.	management	3; 4.4; 4.6)			£000's
4,216 OTHER VA Strategic bud WA Sav 17 WA Sav 23	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.	management	.3; 4.4; 4.6)			418 £000's
4,216 OTHER VA Strategic bud WA Sav 17 WA Sav 23 Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.	management	.3; 4.4; 4.6)			£000's £0000's (85) (120)
4,216 OTHER VA Strategic bud WA Sav 17 WA Sav 23 Other resource Jinor staffing Movement in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1. se changes adjustment Corporate Charges (SeRCOP) & Internal Recharges	management	.3; 4.4; 4.6)			£000's £0000's (85) (120)
4,216 OTHER VA Strategic bud WA Sav 17 WA Sav 23 Other resource Minor staffing Movement in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1. se changes adjustment Corporate Charges (SeRCOP) & Internal Recharges	management	3; 4.4; 4.6)			£000's £0000's (80) (120)
4,216 OTHER VA Strategic bud WA Sav 17 WA Sav 23 Other resource Minor staffing Movement in Pension increstaffing Align	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1. see changes adjustment Corporate Charges (SeRCOP) & Internal Recharges ment ment within Directorate (HW 3.3 & HW 3.7)	management 9; 1.11 3.3; 3.6; 4	.3; 4.4; 4.6)			£000's
4,216 OTHER VA Strategic bud HWA Sav 17 HWA Sav 23 Other resource Movement in Pension increstaffing Align	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1. see changes adjustment Corporate Charges (SeRCOP) & Internal Recharges ment ment within Directorate (HW 3.3 & HW 3.7)	management 9; 1.11 3.3; 3.6; 4	.3; 4.4; 4.6)			(207) (207) (212) (24) (24) (25)
4,216 OTHER VA Strategic bud HWA Sav 17 HWA Sav 23 Other resource Movement in Pension increstaffing Align	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.	management 9; 1.11 3.3; 3.6; 4	.3; 4.4; 4.6)			(207) (207) (212) (24) (24) (25)
4,216 OTHER VA Strategic bud WA Sav 17 WA Sav 23 Other resource Minor staffing Movement in Pension increstaffing Align	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1. see changes adjustment Corporate Charges (SeRCOP) & Internal Recharges ment ment within Directorate (HW 3.3 & HW 3.7)	management 9; 1.11 3.3; 3.6; 4	.3; 4.4; 4.6)			(207 (207 (247 144 25 3,170
4,216 OTHER VA trategic bud WA Sav 17 WA Sav 23 Where resource linor staffing lovement in ension incre taffing Align	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1. see changes adjustment Corporate Charges (SeRCOP) & Internal Recharges ment ment within Directorate (HW 3.3 & HW 3.7)	management 9; 1.11 3.3; 3.6; 4	.3; 4.4; 4.6)			(20 (20 (24 14 22 3,17
4,216 OTHER VA trategic bud WA Sav 17 WA Sav 23 Where resource linor staffing lovement in ension incre taffing Align	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Contact centre and Access Croydon- Reduction in line Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1. see changes adjustment Corporate Charges (SeRCOP) & Internal Recharges ment ment within Directorate (HW 3.3 & HW 3.7)	management 9; 1.11 3.3; 3.6; 4	.3; 4.4; 4.6)			£000's £000's (8 (12) (20) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41) (41)

HEALTH, WELLBEING & ADULTS HOUSING ASSESSMENT & SOLUTIONS

SERVICE DESCRIPTION

The Housing Assessment & Solutions includes the following sections:

Emergency Accommodation

Carries out the council statutory function under the homeless reduction act. Their duties include the prevention of homelessness and where that is not possible finding alternative solutions and accommodation for homeless residents. The service also provides emergency accommodation for homeless households until longer term accommodation can be found. The service takes over 3,000 application per year

Housing Renewal

Responsible for the Staying Put Home Improvement Agency which enables older, vulnerable people and people with disabilities to stay in their own homes. This can be through repairs, adaptations, re-ablement, hospital discharge, gardening and handyperson services.

Temporary Accommodation and Housing Solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy and social home buy). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1258Q	Emergency Accommodation	5,394	-	(2,942)	2,452	(55)
C1440Q	Housing Renewal	- 1	-	(47)	(47)	n/a
C1446Q	Housing Needs Directorate	3,361	-	(322)	3,039	(10)
C1448Q	Temporary Accommodation And Housing Solutions	(753)	-	1,141	388	(152)
C1464Q	Garage Commercial And Miscellaneous Properties Income	(104)	-	-	(104)	-
						.
	TOTAL NET SPEND	7,898	-	(2,170)	5,728	(27)

STAFF ESTABLISHMENT NUMBERS

OTALL ESTABLISHMENT NOMBERG			
	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Emergency Accommodation	47.6	48.6	1.1
Housing Renewal	14.5	13.2	(1.3)
Service Development	-	-	-
Housing Needs Directorate	0.2	0.2	-
Temporary Accommodation and Housing Solutions	18.6	15.5	(3.1)
Garage Commercial And Miscellaneous Properties Income	-	-	-
		-	
TOTAL FTE STAFF	80.8	77.5	(3.3)

COST CENTRE: C1420P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	4,829	-	(108)	4,721	(2)
	Premises related expenditure	30,937	-	4,123	35,060	13
1,462	Supplies and Services	72	-	374	446	519
	Third Party Payments	618	-	(48)	570	(8)
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	(56)	-	(1) 38	2 (18)	(33) (68)
	TOTAL EXPENDITURE	36,403		4,378	40,781	12
		(4,745)	-	-	(7,233)	52
	Government Grants Other Grants, reimbursements and contributions	(270)	_	(2,488)	(270)	- 52
\ /	Customer and Client Receipts	(25,961)	_	(2,273)	(28,234)	9
-	Interest Receivable	-	-	-	-	n/a
(1,985)	Recharges to other services	(2,192)	-	(1,365)	(3,557)	62
(37,290)	TOTAL INCOME	(33,168)	-	(6,126)	(39,294)	18
5.070	NET CONTROL ARIE COST	0.005		(4.740)	4 40=	(5.4)
5,376	NET CONTROLLABLE COST	3,235	-	(1,748)	1,487	(54)
	Capital Charges	77	-	110	187	143
	Intangible Charges	17	-	-	17	-
	REFCUS	2,900	-	(500)	2,900	-
	Corporate support services bought in	1,669	-	(532)	1,137	(32)
4,003	TOTAL UNCONTROLLABLE COST	4,663	-	(422)	4,241	(9)
10,039	NET COST OF SERVICE	7,898	-	(2,170)	5,728	(27)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans		-		-	n/a n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
10.039	TOTAL NET EXPENDITURE	7,898	-	(2,170)	5,728	(27)
	<u> </u>	,,,,,		() -)	-, -	,
	RIATIONS IN LEVEL OF EXPENDITURE qet - agreed pressures / service demands					£000's
Stategio Bud	got agresa presence / sorves admands					
Strategic hud	lget - agreed additional income / savings					-
Sudden Sudden	got ugʻosa additoriar irosino / savingo					
						(1,972)
Other resource	ce changes					
						(198)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(2,170)

HEALTH, WELLBEING & ADULTS HOUSING ASSESSMENT & SOLUTIONS EMERGENCY ACCOMMODATION

COST CENTRE: C1258Q

		ODICINA			ODIO	
FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	3,083 9,666	-	300 (138)	3,383 9,528	10 (1
	Supplies and Services	282	-	3	285	1
10	Third Party Payments	16	-	-	16	-
	Transfer Payments	-	-	- (4)	-	n/a
	Transport related expenditure Recharges from other services	1 20	-	(1)	20	(100 -
	TOTAL EXPENDITURE	13,068	-	164	13,232	
,	Government Grants	(402)		(2,854)	(3,256)	710
() - /	Other Grants, reimbursements and contributions	(102)	-	(47)	(47)	n/a
V / /	Customer and Client Receipts	(6,727)	-	-	(6,727)	-
	Interest Receivable	- (4.404)	-	-	(4.070)	n/a
	Recharges to other services	(1,461)	-	85	(1,376)	(6
(11,525)	TOTAL INCOME	(8,590)	-	(2,816)	(11,406)	33
5,313	NET CONTROLLABLE COST	4,478	-	(2,652)	1,826	(59
	0. 11.01					
	Capital Charges Intangible Charges	-	-	-	-	n/a
	REFCUS		-	-		n/a n/a
	Corporate support services bought in	916	-	(290)	626	(32)
916	TOTAL UNCONTROLLABLE COST	916		(290)	626	(32)
6,229	NET COST OF SERVICE	5,394	-	(2,942)	2,452	(55)
_	Contributions to / (from) Earmarked Reserves	I -			-	n/a
-	Contributions to / (from) Capital Reserves:	-			-	n/a
-	Financing of Capital Expenditure	-			-	n/a
-	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
6,229	TOTAL NET EXPENDITURE	5,394	-	(2,942)	2,452	(55)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
	-					
						-
	get - agreed additional income / savings					
HWA Sav 23	Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9	; 1.11 3.3; 3.6; 3	3.7; 4.4; 4.6)			(159)
						(159
Other resource						
	n budget alignment (HW 4.6)					300
	s Prevention Grant alignment (HW 4.6) d of Service Restructure Virement					(2,854)
	Housing Supply Management Team from Temporary Ac	commodation (F	HW 4.6)			(50
Movement in	corporate charges (SeRCOP) and Internal Recharges	,	•			(290
Pension incre	ment					154
						(2,783)
TOTAL 07:::	ED VARIATIONS IN DESCRIPTION					(0.0.00
IOTAL OTHE	ER VARIATIONS IN RESOURCE					(2,942)

HEALTH, WELLBEING & ADULTS HOUSING ASSESSMENT & SOLUTIONS HOUSING RENEWAL

COST CENTRE: C1440Q

ORIGINAL BUDGET Expenditure Second Secon	n Level of					
2020/21 DESCRIPTION 2020/21 (A) (B) £000's Inflation (B) £000's £000's £000's £000's		ORIGINAL				
(A) (B) £000's £000's £000's - 682 -		BUDGET	%			
£000's £000's £000's 692 Employees 682 -	* Other	2021/22	CHANGE			
692 Employees 682 -	(C)	(D)	(E)			
	£000's	£000's	%			
- Premises related expenditure	(61)	621	(9)			
	-	-	n/a			
6 Supplies and Services 6 -	31	37	517			
212 Third Party Payments 212 -	-	212	-			
- Transfer Payments	-	-	n/a			
3 Transport related expenditure 2 -	-	2	-			
12 Recharges from other services 8 -	-	8	-			
925 TOTAL EXPENDITURE 910 -	(30)	880	(3)			
- Government Grants	_	-	n/a			
(216) Other Grants, reimbursements and contributions (223)	_	(223)	_			
(247) Customer and Client Receipts (273)	_	(273)	_			
- Interest Receivable	_	-	n/a			
(485) Recharges to other services (414) -	(17)	(431)	4			
		` '	2			
(948) TOTAL INCOME (910) -	(17)	(927)				
(23) NET CONTROLLABLE COST	(47)	(47)	n/a			
		•				
- Capital Charges	-	-	n/a			
- Intangible Charges	-	-	n/a			
- REFCUS - -	_	-	n/a			
- Corporate support services bought in	_	-	n/a			
- TOTAL UNCONTROLLABLE COST	_	_	n/a			
TOTAL SHOOM HOLLADEL GOOT			11/4			
		I				
(23) NET COST OF SERVICE	(47)	(47)	n/a			
- Contributions to / (from) Earmarked Reserves -		-	n/a			
- Contributions to / (from) Capital Reserves: -		-	n/a			
- Financing of Capital Expenditure -		-	n/a			
- Provision for Repayment of External Loans -		-	n/a			
- Contribution to / (from) General Balances -		-	n/a			
- TOTAL APPROPRIATIONS	_	_	n/a			
(23) TOTAL NET EXPENDITURE	(47)	(47)	n/a			
(25) TOTAL NET EXPENDITURE	(47)	(47)	II/a			
* OTHER VARIATIONS IN LEVEL OF EVRENBITURE			00001			
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE			£000's			
Strategic budget - agreed pressures / service demands						
1						
			-			
Strategic budget - agreed additional income / savings			-			
Strategic budget - agreed additional income / savings HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6)						
Strategic budget - agreed additional income / savings HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6)						
			(57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6)						
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes			(57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes Pension increment			(57) (57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes			(57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes Pension increment			(57) (57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes Pension increment			(57) (57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes Pension increment			(57) (57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes Pension increment			(57) (57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes Pension increment			(57) (57)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes Pension increment			(57) (57) 32 (22)			
HWA Sav 23 Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9; 1.11 3.3; 3.6; 3.7; 4.3; 4.6) Other resource changes Pension increment			(57) (57) 32 (22)			

HEALTH, WELLBEING & ADULTS HOUSING ASSESSMENT & SOLUTIONS HOUSING NEEDS DIRECTORATE

COST CENTRE: C1446Q

1 1						
FORECAST		ORIGINAL	Variations		ORIGINAL	0/
FORECAST 2020/21 D	DESCRIPTION	BUDGET 2020/21	Expenditu Inflation	re on (A) * Other	BUDGET 2021/22	% CHANGE
2020/21	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(□) %
	mployees	23	-	(23)	-	(100)
	remises related expenditure	-	-	(579)	(579)	n/a
	Supplies and Services	(388)	-	388	-	(100)
	hird Party Payments ransfer Payments	-	-	-	-	n/a
	ransport related expenditure		-	_	[n/a n/a
	Recharges from other services	_	_	24	24	n/a
	OTAL EXPENDITURE	(365)	-	(190)	(555)	52
	Government Grants	- (000)	_	(100)	(000)	n/a
	Other Grants, reimbursements and contributions]	-	_	l []	n/a
	Customer and Client Receipts	_	_	_	_	n/a
	nterest Receivable	-	-	-	-	n/a
(21) R	Recharges to other services	(21)	-	1	(21)	-
(21) To	OTAL INCOME	(21)	-	-	(21)	-
` '		. 1			` '	
19 N	IET CONTROLLABLE COST	(386)	-	(190)	(576)	49
		(000)		(100)	(5.5)	
77 IC	Capital Charges	77	-	110	187	143
	ntangible Charges	17	-	-	17	-
2,900 R		2,900	-	-	2,900	-
753 C	Corporate support services bought in	753	-	(242)	511	(32)
3,747 T (OTAL UNCONTROLLABLE COST	3,747	-	(132)	3,615	(4)
		<u>'</u>	'			
3,766 N	IET COST OF SERVICE	3,361	-	(322)	3,039	(10)
- C	Contributions to / (from) Earmarked Reserves	-			-	n/a
- C	Contributions to / (from) Capital Reserves:	-			-	n/a
-	Financing of Capital Expenditure	-			-	n/a
-	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
- TO	OTAL APPROPRIATIONS	-	-	-	-	n/a
3,766 T	OTAL NET EXPENDITURE	3,361	-	(322)	3,039	(10)
* OTUED WAR	IATIONO IN LEVEL OF EXPENDITURE					2222
	IATIONS IN LEVEL OF EXPENDITURE et - agreed pressures / service demands					£000's
Strategic budge	et - agreed pressures / service demands					
						-
Strategic budge	et - agreed additional income / savings				İ	
					ŀ	
045						
Other resource Pension increm						4
Increase of Cap						1 110
imorouse or cap	orporate charges (SeRCOP) and Internal Recharges					(242)
Movement in co	ublic Health funding (HW 4.6)					388
Correction of Pu	melessness Prevention Grant growth (HWA 4.6)				l	(579)
Correction of Pu						(579)
Correction of Pu						(322)
Correction of Pu						
Correction of Pu Removal of Hor						

HEALTH, WELLBEING & ADULTS HOUSING NEED TEMPORARY ACCOMMODATION AND HOUSING SOLUTIONS

COST CENTRE: C1448Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,041	-	(324)	717	(31)
,	Premises related expenditure Supplies and Services	21,193	-	4,840 (48)	26,033 87	23
	Third Party Payments	390	-	(48)	342	(36) (12)
	Transfer Payments	-	-	(10)	-	n/a
	Transport related expenditure	-	-	-	-	n/a
(83)	Recharges from other services	(85)	-	14	(71)	(16)
24,841	TOTAL EXPENDITURE	22,674	-	4,434	27,108	20
(4,367)	Government Grants	(4,343)	-	366	(3,977)	(8)
(1)	Other Grants, reimbursements and contributions	(47)	-	47	-	(100)
(20,168)	Customer and Client Receipts	(18,741)	-	(2,273)	(21,014)	12
	Interest Receivable		-	-		n/a
	Recharges to other services	(296)	-	(1,433)	(1,729)	484
(24,682)	TOTAL INCOME	(23,427)	-	(3,293)	(26,720)	14
159	NET CONTROLLABLE COST	(753)	-	1,141	388	(152)
	0 110					,
-	Capital Charges Intangible Charges	-	-	-		n/a n/a
_	REFCUS		-	-]	n/a
_	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	_	_	_	-	n/a
159	NET COST OF SERVICE	(753)	-	1,141	388	(152)
-	Contributions to / (from) Earmarked Reserves	-			-	n/a
-	Contributions to / (from) Capital Reserves:	-			-	n/a
-	Financing of Capital Expenditure	-			-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances				-	n/a n/a
	TOTAL APPROPRIATIONS		_		-	n/a
-	TOTAL AFFROPRIATIONS	-	-		-	II/a
159	TOTAL NET EXPENDITURE	(753)	-	1,141	388	(152)
		, ,				
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
	get - agreed additional income / savings					
	Staffing Review (Split across HWA 1.4; 1.5; 1.6; 1.7; 1.9		3.7; 4.3; 4.4)			(77)
HWA Sav 25	Increase in budgeted income from Homelessness Preve	ntion Grant				(1,679)
						(1,756)
Other resource changes						(.,. 50)
Pension incre	ement					37
Correction of Public Health funding (HW 4.5)						(388)
Accomodation budget alignment (HW 4.3)						(300)
Homelessness Prevention Grant alignment (HW 4.3)						2,854
Housing Head of Service Restructure Virement Movement of Housing Supply Management Team to Emergency Accommodation (HW 4.3)						58 57
	Housing Supply Management Team to Emergency Acco omelessness grant funding from new Homelessness Pre					57 579
morease in N	oniciessiness grant runuing nom new nomelessiness Pre-	rention Grant (F	IVVA 4.3)			
						2,897
TOTAL OTH	ER VARIATIONS IN RESOURCE					1,141

HEALTH, WELLBEING & ADULTS HOUSING ASSESSMENT & SOLUTIONS GARAGE COMMERCIAL AND MISCELLANEOUS PROPERTIES INCOME

COST CENTRE: C1464Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	-	-	-	n/a
	Premises related expenditure	78	-	-	78	-
	Supplies and Services	37	-	-	37	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	[n/a
-	Recharges from other services	1	-	-	1	-
22	TOTAL EXPENDITURE	116	-	-	116	-
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-		n/a
	Customer and Client Receipts	(220)	-	-	(220)	-
	Interest Receivable	-	-	-	- 1	n/a
	Recharges to other services	-	-	-	-	n/a
(114)	TOTAL INCOME	(220)	-	-	(220)	-
(92)	NET CONTROLLABLE COST	(104)	-	-	(104)	-
-	Capital Charges	-	-	-	- 1	n/a
	Intangible Charges	- 1	_	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
_	TOTAL UNCONTROLLABLE COST	_	_	_	-	n/a
(02)	NET COST OF SERVICE	(104)	_	_	(104)	
(92)	NET COST OF SERVICE	(104)		_	(104)	
	Contributions to / (from) Earmarked Reserves	1				2/2
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	- 1			- 1	n/a
-	Financing of Capital Expenditure	- 1]	n/a n/a
_	Provision for Repayment of External Loans					n/a
_	Contribution to / (from) General Balances	_				n/a
_	TOTAL APPROPRIATIONS	_	_	_	_	n/a
	TOTAL ATTROTRIATIONS	_		_		11/4
(00)	TOTAL NET EXPENDITURE	(404)	_	_	(404)	
(92)	TOTAL NET EXPENDITURE	(104)	-	-	(104)	-
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					C000'a
	get - agreed pressures / service demands					£000's
<u> </u>	<u>ger agrood processor for the definition</u>					
						-
Strategic bud	get - agreed additional income / savings					
						-
Other resource	ce changes					
						-
TOTAL OTH	ER VARIATIONS IN RESOURCE					_
. SIAL OIR	EN YANATIONO IN NEODORGE					-

SERVICE DESCRIPTION

The Gateway, Strategy & Engagement Directorate was deleted in 2020/21			

MOVEMENT IN NET EXPENDITURE

		ORIGINAL		in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1254Q	Gateway,Strategy & Engagement management	58	-	(58)	-	(100)
	TOTAL NET SPEND	58	-	(58)	-	(100)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Gateway, Strategy & Engagement management	2.0	-	(2.0)
TOTAL FTE STAFF	2.0	-	(2.0)

COST CENTRE: C1260P

Г		ORIGINAL	Variations	in Lovel of	ODICINAL	
FORECAST		BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Familian and	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	103	-	(103)	-	(100)
	Supplies and Services	_			-	n/a n/a
- 1	Third Party Payments	_	_	-	_	n/a
- 1	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	- 400	-	(400)	-	n/a
	TOTAL EXPENDITURE	103	-	(103)	-	(100)
	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a n/a
	Customer and Client Receipts	_	_	_	-	n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	(45)	-	45	-	(100)
-	TOTAL INCOME	(45)	-	45	-	(100)
-	NET CONTROLLABLE COST	58	-	(58)	-	(100)
_ [Capital Charges	_	_	_	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
	\			(50)		(400)
-	NET COST OF SERVICE	58	-	(58)	-	(100)
-	Contributions to / (from) Earmarked Reserves	_	_	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL NET EXPENDITURE	58	-	(58)	-	(100)
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
						-
Strategic bude	get - agreed additional income / savings					
						-
Other resourc	e changes					
						(58
	ER VARIATIONS IN RESOURCE					(58)

COST CENTRE: C1254Q

		ORIGINAL	\/oristis:	in Lovel of	ORIGINAL	I
FORECAST		BUDGET		in Level of ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Empleyage	£000's	£000's	£000's	£000's	% (400)
-	Employees Premises related expenditure	103	-	(103)	_	(100) n/a
	Supplies and Services	_		-] -	n/a
-	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	-	-	-		n/a n/a
	TOTAL EXPENDITURE	103	_	(103)	-	(100)
_	Government Grants	-	_	(100)	_	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	- (AE)	-	- 45	-	n/a
	Recharges to other services	(45)	-	45	-	(100)
-	TOTAL INCOME	(45)	-	45	-	(100)
-	NET CONTROLLABLE COST	58	-	(58)	-	(100)
-	Capital Charges Intangible Charges	-	-	-	-	n/a n/a
	REFCUS	_	_	_	_	n/a n/a
	Corporate support services bought in	-		-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
			I			I
-	NET COST OF SERVICE	58	-	(58)	-	(100)
_	Contributions to / (from) Earmarked Reserves	_	_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL NET EXPENDITURE	58	-	(58)	-	(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					20003
Ctrot: ' '	ant named additional in /i					-
Strategic bud	get - agreed additional income / savings					
						-
Other resource changes						
Staffing Alignment - Executive Support budget moved to Gateway Directorate (HW 3.5)						(63)
Pension increment						5
						(58)
TOTAL OTH	ED VARIATIONS IN DESCRIPE					(50)
I TOTAL OTH	ER VARIATIONS IN RESOURCE					(58)

PLACE

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KEY SERVICE TARGETS / PRIORITIES FOR 2020/21

Across all areas is the cross cutting theme to better manage demand and promote more efficient and targeted service delivery. The priorities are to:

1)Increase the supply of appropriate homes in the borough through the Council's Development Company and by working in partnership with developers and registered providers - key projects will be Taberner House, College Green & Fairfield alls d quick-win smaller sites packages

2)Creating district centres that are vibrant, well-used places where people and businesses want to be - delivering key initiatives in Thornton Health, Ashburton, South Norwood, and New Addington plus developing new initiatives in areas such as Norbury, and Purley.

3)Deliver joined-up licensing and hands on enforcement activity on and off our estates which keeps the streets clean and people safe including licensing

private landlords to ensure that residents can be assured of minimum standards of rented accommodation.

4)Deliver high quality Planning and Building Control services which respond quickly and appropriately to meet the needs of developers and homeowners. 5)Use our statutory powers to enable growth, development and investment as well as use them to retain heritage assets and preserve the uniqueness of the borough

6)Work with regional and central government around devolution deals to unlock investment and growth, particularly through the Croydon Growth Zone. 7)Deliver key projects in the metropolitan centre, working with partners including Transport for London, Croydon Local Partnership, the Metropolitan Police, Croydon BID and others to ensure the centre remains a safe, usable and a vibrant destination for visitors which is attractive to investors now and in the future

ORIGINAL FORECAST BUDGET

8)Drive out improvements, efficiencies and added value from our waste, recycling, green spaces, leisure and highways contracts exploring new service models and ways of working.

9)Deliver a job brokerage service which links unemployed and under-employed residents into the jobs created through regeneration, investment and arowth.

FINANCIAL PERFORMANCE

COST CENTRE: C1100N

DESCRIPTION

DESCRIPTION	ORIGINAL	FUNECAST	BUDGET	70
	2020/21	2020/21	2021/22	CHANGE
	£000	£000	£000	%
Employees	44,278	43,251	42,015	(5)
Premises related expenditure	14,351	15,149	15,588	9
Supplies and Services	39,265	41,779	42,328	8
Third Party Payments	6,145	6,207	5,844	(5)
Transfer Payments	271	441	271	-
Transport related expenditure	11,602	8,820	10,820	(7)
Capital Charges	19,268	18,837	19,213	(0)
Intangible Charges	224	224	274	22
REFCUS	330	330	1,098	233
Corporate support services bought in	(1,197)	(1,197)	(1,690)	41
Recharges from other services	6,549	6,575	6,391	(2)
TOTAL EXPENDITURE	141,084	140,416	142,150	1
Government Grants	(6,207)	(6,863)	(8,744)	41
Other Grants, reimbursements and contributions	(3,537)	(9,394)	(3,997)	13
Customer and Client Receipts	(54,367)	(33,313)	(54,797)	1
Interest Receivable	-	-	-	n/a
Recharges to other services	(14,858)	(13,067)	(12,795)	(14)
TOTAL INCOME	(78,969)	(62,637)	(80,333)	28
NET EXPENDITURE	62,116	77,779	61,818	(21)
Contributions to / (from) Reserves	-	(4)	-	(100)
CURRENT BUDGET]	64,391		
TOTAL VARIANCE FROM BUDGET- Over/(Under)]	13,384		

TOP FINANCIAL RISKS 2020/21

- 1)The Place department generates significant levels of income, particularly within the Planning and Strategic Transport division and Public Realm division. These are sensitive to changes in external conditions which can be difficult to predict and shortfalls in income could result in budget pressures. 2)The Homes and Social Investment directorate also has a target to deliver investment income, which brings significant risks as this is dependent on investment opportunities outside of the control of the Council.
- 3)Croydon Council is a member of the South London Waste Partnership, which contracts with Veolia and Viridor to provide waste collection and disposal services. As the population of the Borough grows, this creates additional costs pressures due to the costs of disposal. This has received growth of £2.5m in the 2020/2021 financial year to cover this demand increase.
- 4)The Place department includes the provision of SEN Transport, which is a demand led service providing transport for adults, young people and children. It is difficult to predict the future demand for services which has resulted in unbudgeted cost pressures to manage. This has received growth of £2m in the 2020/2021 financial year to cover this demand increase.

CABINET MEMBER

O	Cabinet Member for Environment, Transport and
Councillor Stuart King (Job Share)	Regeneration
Councillor Alison Butler	Cabinet Member for Homes and Gateway Services
Councillor Stuart Collins	Cabinet Member for Clean Green Croydon
Councillor Hamida Ali	Cabinet Member for Safer Croydon and Communities
Councillor Paul Scott (Job Share)	Cabinet Member for Environment, Transport and
Councillor Manju Shahul-Hameed	Cabinet Member for Economy and Jobs
Councillor Oliver Lewis	Cabinet Member for Culture, Leisure & Sport
Councillor Alisa Flemming	Cabinet Member for Children, Young People & Learning

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Shifa Mustafa	Executive Director of Place (Directorate & Development)	47575
Steve Iles	Director - Public Realm	52821
Stephen Tate	Director - Growth, Employment and Regeneration and Growth Zone	46446
Paula Murray	Director - Croydon Culture	47117
Heather Cheesbrough	Director - Planning & Strategic Transport	65599
Sarah Hayward	Director - Violence Reduction Network	62176
Ozay Ali (interim)	Director - Homes and Social Investment	62296

COST	
CENTRE	DIVISION
C1100P	Place Directorate
C1110P	Public Realm
C1160P	Growth Employment and Regeneration
C1114P	Croydon Culture
C1116P	Croydon Growth Zone
C1120P	Planning
C1150P	Homes And Social Investment
C1130P	Violence Reduction Network

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2020/21	DIVISION	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
358	Place Directorate	514		(681)	(167)	(132)
55,447	Public Realm	47,151	-	(10,805)	36,346	(23)
2,802	Growth Employment and Regeneration	2,851	-	(1,397)	1,454	(49)
9,645	Croydon Culture	10,241	-	972	11,213	9
40	Croydon Growth Zone	10	-	30	40	300
1,767	Planning	1,768	-	(872)	896	(49)
4,976	Homes And Social Investment	(2,825)	-	12,930	10,105	(458)
2,740	Violence Reduction Network	2,406	-	(475)	1,931	(20)
		·		, ,		•
77,775	TOTAL NET SPEND	62,116	-	(298)	61,818	(0)

STAFF ESTABLISHMENT NUMBERS

STAFF ESTABLISHMENT NUMBERS			
	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Place Directorate	7.0	15.6	8.6
Public Realm	572.8	465.6	(107.2)
Growth Employment and Regeneration	108.2	83.3	(24.9)
Croydon Culture	89.5	77.7	(11.8)
Croydon Growth Zone	9.2	8.0	(1.2)
Planning	117.1	105.5	(11.6)
Homes And Social Investment	89.0	75.6	(13.4)
Violence Reduction Network	85.7	38.7	(47.0)
TOTAL FTE STAFF	1,078.5	870.0	(208.5)

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020/21		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	44,278	-	(2,263)	42,015	(5)
15,149	Premises related expenditure	14,351	-	1,237	15,588	9
41,779	Supplies and Services	39,265	-	3,063	42,328	8
6,207	Third Party Payments	6,145	-	(301)	5,844	(5)
441	Transfer Payments	271	-	-	271	-
8,820	Transport related expenditure	11,602	-	(782)	10,820	(7)
6,575	Recharges from other services	6,549	-	(158)	6,391	(2)
122,222	TOTAL EXPENDITURE	122,459	-	796	123,255	1
(6,863)	Government Grants	(6,207)	-	(2,537)	(8,744)	41
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Other Grants, reimbursements and contributions	(3,537)	-	(460)	(3,997)	13
(33,313)	Customer and Client Receipts	(54,367)	-	(430)	(54,797)	1
	Interest Receivable	-	-	-	-	n/a
(13,067)	Recharges to other services	(14,858)	-	2,063	(12,795)	(14)
(62,637)	TOTAL INCOME	(78,969)	-	(1,364)	(80,333)	2
50.505	NET CONTROL LABLE COST	40.404		(500)	40.000	(4)
59,585	NET CONTROLLABLE COST	43,491	-	(568)	42,923	(1)
18,837	Capital Charges	19,268	- 1	(55)	19,213	(0)
	Intangible Charges	224	-	50	274	22
330	REFCUS	330	-	768	1,098	233
(1,197)	Corporate support services bought in	(1,197)	-	(493)	(1,690)	41
18,194	TOTAL UNCONTROLLABLE COST	18,625	-	270	18,895	1
77,779	NET COST OF SERVICE	62,116	-	(298)	61,818	(0)
(4)	Contributions to / (from) Earmarked Reserves	- 1	-		-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	-	-	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(4)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
77,775	TOTAL NET EXPENDITURE	62,116	-	(298)	61,818	(0)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Ctm-t						40.400
Strategic bud	get - agreed pressures / service demands					10,102
Strategic bud	get - agreed additional income / savings					(12,759)
Other resource	ce changes					2,359
						,
TOTAL OTH	ER VARIATIONS IN RESOURCE					(298)

SERVICE DESCRIPTION

The Directorate comprises of the Executive Director associated costs and Development Brick by Brick (BxB).

Directorate is used to charge all administration costs relating to the Place department, such as insurance, legal and training costs, and pension costs relating to past employees. These costs are apportioned between the Place Divisions at the end of the financial year through Interdepartmental charges.

Development BxB Division maximises the Council's ability to act as a developer and generate a financial return to the Council through its relationship with Brick-by-Brick Ltd. Supports the identification and exploration of development opportunities that exist across the borough. Ensures that businesses and residents are able to benefit from regeneration, growth and investment in the borough.

MOVEMENT IN NET EXPENDITURE

INICALIMEN	I IN NET EXPENDITORE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1100P	Place Directorate	514	-	(681)	(167)	(132)
C1106Q	Development BxB	-	-	-	-	n/a
C1107Q	Design & Feasibility	-	-	-	-	n/a
C1126Q	Development BxB Directorate	-	-	-	-	n/a
	TOTAL NET SPEND	514	-	(681)	(167)	(132)

STAFF ESTABLISHMENT NUMBERS

	ORIGIN	AL (ORIGINAL	CHANGE
	BUDGE	T	BUDGET	IN
SERVICE	2020/2	1	2021/22	FTE
	FTE STA	FF F	FTE STAFF	FTE STAFF
Place Directorate		7.0	15.6	8.6
Development		-		-
Design & Feasibility		-		-
Development Directorate		-		-
TOTAL FTE STAFF		7.0	15.6	8.6

COST CENTRE: C1100P

PLACE

		ORIGINAL	Variation-	in Loval of	ORIGINAL	
FORECAST		BUDGET		in Level of are on (A)	BUDGET	%
	ESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	mployees	972	-	(151)	821	(16
	remises related expenditure upplies and Services	(155) 55	_	- 2	(155) 57	4
	hird Party Payments	224	_	(43)	181	(19
	ransfer Payments		-	-	-	n/a
	ransport related expenditure	-	-	-	-	n/a
	echarges from other services	59	-	-	59	-
999 T C	OTAL EXPENDITURE	1,155	-	(192)	963	(17)
	overnment Grants	-	-	-	-	n/a
	ther Grants, reimbursements and contributions	-	-	-	-	n/a
	ustomer and Client Receipts	-	-	-	-	n/a
	terest Receivable echarges to other services	(698)	-	-	(698)	n/a -
	OTAL INCOME	(698)	-	_	(698)	
(096)	OTAL INCOME	(090)	-	-	(696)	
301 N I	ET CONTROLLABLE COST	457	-	(192)	265	(42)
	apital Charges	-	-	-	-	n/a
	stangible Charges	-	-	-	-	n/a
	EFCUS orporate support services bought in	- 57	-	(489)	(432)	n/a
	OTAL UNCONTROLLABLE COST	57	-	` '	` 1	(858)
57 10	OTAL UNCONTROLLABLE COST	57	-	(489)	(432)	(858)
358 NI	ET COST OF SERVICE	514	_	(681)	(167)	(132)
330 141	ET GOOT OF SERVICE	314		(001)	(107)	(102)
- Co	ontributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	ontributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	ontribution to / (from) General Balances	-	-	-	-	n/a
- TO	OTAL APPROPRIATIONS	-	-	-	-	n/a
358 TC	OTAL NET EXPENDITURE	514	-	(681)	(167)	(132)
* OTHER VARI	ATIONS IN LEVEL OF EXPENDITURE					20000
	et - agreed pressures / service demands					£000's
	-					
						(9)
Strategic budge	et - agreed additional income / savings				ŀ	
	``					
					ļ	(174)
Other resource	changes				-	(114)
Other resource (onungoo					
ı					ŀ	(498)
						(498)
					Г	
TOTAL OTUES	R VARIATIONS IN RESOURCE					(681)

PLACE PLACE DIRECTORATE DIRECTORATE

COST CENTRE: C1100Q

EODEOAGE		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	972	-	(151)	821	(16
	Premises related expenditure	(155)	-	-	(155)	-
	Supplies and Services	55	-	2	57	4
	Third Party Payments	224	-	(43)	181	(19
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	59	- [-	- 59	n/a -
	3					
	TOTAL EXPENDITURE	1,155	-	(192)	963	(17
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	- (222)	-	-	(000)	n/a
	Recharges to other services	(698)	-	-	(698)	-
(698)	TOTAL INCOME	(698)	-	-	(698)	-
301	NET CONTROLLABLE COST	457	_	(192)	265	(42
001	NET GONTHOLEADEL GOOT	107		(102)	200	(12
-	Capital Charges	- 1	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
57	Corporate support services bought in	57	-	(489)	(432)	(858)
57	TOTAL UNCONTROLLABLE COST	57	-	(489)	(432)	(858)
358	NET COST OF SERVICE	514	-	(681)	(167)	(132
	Contributions to / (from) Earmarked Reserves		- 1		· · · · · · · · · · · · · · · · · · ·	m/s
	Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
	Financing of Capital Expenditure			_	_ [n/a
	Provision for Repayment of External Loans			-	_ [n/a
	Contribution to / (from) General Balances			_	_ [n/a
	TOTAL APPROPRIATIONS	_	_		_	n/a
_	TOTAL AT NOT KIATIONS		_			11/6
358				(004)	(4.0-1)	
336	TOTAL NET EXPENDITURE	514	-	(681)	(167)	(132
		514	-	(681)	(167)	
* OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	514	-	(681)	(167)	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE	514	-	(681)	(167)	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	514	-	(681)	(167)	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	514	-	(681)	(167)	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	514	-]	(681)	(167)	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	514	-	(681)	(167)	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	514	-	(681)	(167)	£000's
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	514	-	(681)	(167)	£000's (9
* OTHER VAI Strategic budd Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands hinor variations.	514	-	(681)	(167)	£000's
* OTHER VAI Strategic bude Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations.	514	-	(681)	(167)	£000's (9
* OTHER VAI Strategic bude Cumulative m Strategic bude Savings -15%	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands hinor variations.	514	-	(681)	(167)	£000's
* OTHER VAI Strategic bude Cumulative m Strategic bude Savings -15%	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings Immediate Measures Staffing Savings	514	-	(681)	(167)	£000's (9
* OTHER VAI Strategic bude Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings Immediate Measures Staffing Savings	514	-	(681)	(167)	£000's (9
* OTHER VAI Strategic bude Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings Immediate Measures Staffing Savings	514	-	(681)	(167)	£000's (9
* OTHER VAI Strategic bude Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings Immediate Measures Staffing Savings	514	-	(681)	(167)	£000's (9
* OTHER VAI Strategic bude Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings Immediate Measures Staffing Savings	514	-	(681)	(167)	£000's (9
* OTHER VAI Strategic budi Cumulative m Strategic budi Savings -15% Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands hinor variations. get - agreed additional income / savings himmediate Measures Staffing Savings hinor variations.	514	-	(681)	(167)	£000's (9
*OTHER VAI Strategic bude Cumulative m Strategic bude Savings -15% Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings immediate Measures Staffing Savings innor variations.	514	-	(681)	(167)	£000's (9 (183 g)
OTHER VAI Strategic bude Cumulative m Strategic bude Savings -15% Cumulative m	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings b Immediate Measures Staffing Savings innor variations.	514	-	(681)	(167)	£000's (9 (183 g) (174 22
Strategic bude Savings -15% Cumulative m Other resource Pension incre Movement in	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings innor variations. get - agreed additional income / savings innor variations.	514	-	(681)	(167)	£000's (9 (9 (174 (174 (22 (489
Strategic bude Savings -15% Cumulative m Other resource Pension incre Movement in Transfer of Sa	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings inmediate Measures Staffing Savings innor variations. get changes ment corporate charges and internal recharges alary Establishment Business Support-PL	514	-	(681)	(167)	£000's (9 (183 9 (174 22 (489 (4
Strategic bude Savings -15% Cumulative m Other resource Pension incre Movement in Transfer of Sa	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings innor variations. get - agreed additional income / savings innor variations.	514	-	(681)	(167)	£000's (9 (9 (174 (174 (22 (489
Strategic bude Savings -15% Cumulative m Other resource Pension incre Movement in Transfer of Sa	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings inmediate Measures Staffing Savings innor variations. get changes ment corporate charges and internal recharges alary Establishment Business Support-PL	514	-	(681)	(167)	£000's (9 (183 9 (174 22 (489 (4
Strategic bude Savings -15% Cumulative m Other resource Pension incre Movement in Transfer of Sa	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings inmediate Measures Staffing Savings innor variations. get changes ment corporate charges and internal recharges alary Establishment Business Support-PL	514	-	(681)	(167)	£000's (9 (9 (183 9 (174 222 (489 (47)
OTHER VAI Strategic bude Cumulative m Savings -15% Cumulative m Other resource Pension incre Movement in	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings inmediate Measures Staffing Savings innor variations. get changes ment corporate charges and internal recharges alary Establishment Business Support-PL	514	-	(681)	(167)	£000's (9 (183 9 (174 222 (488 (4 (27
OTHER VAI Strategic bude Cumulative m Savings -15% Cumulative m Pension incre Movement in Transfer of Sa Centralisation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands innor variations. get - agreed additional income / savings inmediate Measures Staffing Savings innor variations. get changes ment corporate charges and internal recharges alary Establishment Business Support-PL	514	-	(681)	(167)	£000's (9 (9 (174 (489 (4

PLACE PLACE DIRECTORATE DEVELOPMENT BxB

COST CENTRE: C1106Q

FORECAST		ORIGINAL BUDGET		in Level of	ORIGINAL BUDGET	%
			Inflation	re on (A)	2021/22	
2020/21	DESCRIPTION	2020/21		* Other	-	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	-	-	-	-	n
-	Premises related expenditure	-	-	-	-	n
-	Supplies and Services	-	-	-	-	n
-	Third Party Payments	-	_	-	-	n
_	Transfer Payments	-	_	-	_	n
_	Transport related expenditure	_	_	_	_	n
_	Recharges from other services		_	_	_	n
					-	
-	TOTAL EXPENDITURE	-	-	-	-	r
_	Government Grants	_	_	_	-	r
_	Other Grants, reimbursements and contributions		_	_	_	n
-	Customer and Client Receipts	-	-	-	-	r
-	Interest Receivable	-	-	-	-	r
	Recharges to other services	-	-	-	-	r
_	TOTAL INCOME	_	_	_	_	r
	101712111001112					
_	NET CONTROLLABLE COST	-	_	_	_	r
	Capital Charges		_		-	r
-	Intangible Charges	_	_	-	[
		-	-	-		r
	REFCUS	-	-	-	· -	r
-	Corporate support services bought in	-	-	-	-	r
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	r
_	NET COST OF SERVICE	_	_	_	_	ı
	NET GOOT OF GERVICE	_	_	_	_	'
	Contributions to 1/ferry) Formanded December	1				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	r
-	Contributions to / (from) Capital Reserves:	-	-	-	-	r
-	Financing of Capital Expenditure	-	-	-	-	r
-	Provision for Repayment of External Loans	-	_	-	-	r
_	Contribution to / (from) General Balances	-	_	-	_	n
_	TOTAL APPROPRIATIONS	_	_	_	-	r
	TOTAL ALT NOT KLATIONS				_	
	TOTAL NET EXPENDITURE		_		_	r
_	TOTAL NET EXICEDITORE		_		_	
OTHED VA	RIATIONS IN LEVEL OF EXPENDITURE					COOO!a
						£000's
trategic bud	get - agreed pressures / service demands					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
strategic buc Other resource						

PLACE PLACE DIRECTORATE DESIGN & FEASIBILITY

COST CENTRE: C1107Q

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	% n/a
	Premises related expenditure	_	_	-]	n/a
	Supplies and Services	_	-	_	_	n/a
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
-	TOTAL EXPENDITURE	-	-	-	-	n/a
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
_	NET CONTROLLABLE COST		_		-	n/a
	NET CONTROLLABLE COOT	_			_	11/6
	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
-	NET COST OF SERVICE	-	-	-	-	n/a
	Contributions to / (from) Earmarked Reserves		_		1 -	n/a
	Contributions to / (from) Capital Reserves:			_	_	n/a
-	Financing of Capital Expenditure	_	-	_	_	n/a
. '	Provision for Repayment of External Loans	-	-	-	-	n/a
-						
	Contribution to / (from) General Balances	-	-	-	-	n/a
-		-	-	-	-	
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS				-	n/a
-	Contribution to / (from) General Balances	-	-	-	<u> </u>	n/a
- - - * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	<u> </u>	
- - - * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-	<u> </u>	n/a
- - - * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	<u> </u>	n/a
- - - * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	<u> </u>	n/a
- - - * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	<u> </u>	n/a
- - - * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	<u> </u>	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	<u> </u>	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a
* OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	<u> </u>	n/a

COST CENTRE: C1126Q

FORECAST		ORIGINAL BUDGET		in Level of	ORIGINAL BUDGET	%
			Inflation	re on (A)	2021/22	
2020/21	DESCRIPTION	2020/21		* Other	-	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	-	-	-	-	n
-	Premises related expenditure	-	-	-	-	n
-	Supplies and Services	-	-	-	-	n
-	Third Party Payments	-	_	-	-	n
_	Transfer Payments	-	_	-	_	n
_	Transport related expenditure	_	_	_	_	n
_	Recharges from other services		_	_	_	n
					-	
-	TOTAL EXPENDITURE	-	-	-	-	r
_	Government Grants	_	_	_	-	r
_	Other Grants, reimbursements and contributions		_	_	_	n
-	Customer and Client Receipts	-	-	-	-	r
-	Interest Receivable	-	-	-	-	r
	Recharges to other services	-	-	-	-	r
_	TOTAL INCOME	_	_	_	_	r
	101712111001112					
_	NET CONTROLLABLE COST	-	_	_	_	r
	Capital Charges		_		-	r
-	Intangible Charges	_	_	-	[
		-	-	-		r
	REFCUS	-	-	-		r
-	Corporate support services bought in	-	-	-	-	r
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	r
_	NET COST OF SERVICE	_	_	_	_	ı
	NET GOOT OF GERVICE	_	_	_	_	'
	Contributions to 1/ferry) Formanded December	1				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	r
-	Contributions to / (from) Capital Reserves:	-	-	-	-	r
-	Financing of Capital Expenditure	-	-	-	-	r
-	Provision for Repayment of External Loans	-	_	-	-	r
_	Contribution to / (from) General Balances	-	_	-	_	n
_	TOTAL APPROPRIATIONS	_	_	_	-	r
	TOTAL ALT NOT KLATIONS				_	
	TOTAL NET EXPENDITURE		_		_	r
_	TOTAL NET EXICEDITORE		_		_	
OTHED VA	RIATIONS IN LEVEL OF EXPENDITURE					COOO!a
						£000's
trategic bud	get - agreed pressures / service demands					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
trategic buc	get - agreed additional income / savings					
strategic buc Other resource						

PLACE PUBLIC REALM SERVICE DESCRIPTION

The **Public Realm Division** is made up of Highways, Parking Services, Environment and Waste management, Environmental Health, Trading Standards & Licensing, Neighbourhood Services and Independent Travel Services.

Highways - Highways Services ensure the safety of highway users by delivering maintenance to carriageways, footways, public footpaths, street lighting and highway structures, drainage and flood management. The Service fulfils the statutory obligation to provide the role of Traffic Manager and, as a consequence, monitor all highway related works across the borough to coordinate and minimise the delay and disruption to road users. The Service is also responsible for the implementation of highway improvements, provides a road safety service which covers both preventative measures such as educational and physical measures on the highway and provides assistance to the School Travel Planning team.

Parking services - Parking Services are responsible for ensuring the free movement of traffic and availability of parking around the Borough. This includes on-street parking spaces, car parks and various parking permits. The Parking team is also responsible for enforcement of parking regulations and Blue Badges. Parking Services are improving the environment (air quality) for residents by introducing emissions based permits and paid for parking. The School Streets scheme is improving the environment (air quality and safety) around schools and is improving punctuality while increasing the number of children who walk to school.

Environmental services - This department has two core functions Environmental Services and Grounds Maintenance. The Environmental Services team oversee the management of street services as part of the South London Waste Partnership (SLWP) contracts. The SLWP was formed in 2003 between the boroughs of Croydon, Kingston, Merton, and Sutton and has a proven record of providing improved and more cost-effective waste management services through the procurement of complex waste disposal treatment, both household and commercial waste and recycling. The SLWP operate the Household Reuse and Recycling Centre and street cleansing contracts. The Green Spaces grounds maintenance team oversee and manage the green spaces contract, they are responsible for the maintenance of all of the borough's parks and green spaces including management and maintenance of open countryside.

Environmental Health, Trading Standards and Licensing Team - The Environmental Health Service includes the food safety, health and safety, public events safety, pollution control and private sector housing functions, which covers the regulation of housing standards & conditions in the private rented sector and also the issuing of licenses and enforcement in respect of HMO's and other privately rented properties (when there is a selective licensing scheme.). The Food Team ensures that food sold, offered and stored for sale and entering the borough is wholesome, fit for human consumption and property labelled and described. This requires the regular, risk based inspection of food premises throughout the borough. Health and Safety secures the health, safety and welfare of people in those work places where the local authority is the designated enforcement agency. The team also conduct annual legionella assessments. Public Events Safety incorporates the Council's responsibility to issue and monitor the General Safety Certificate at Selhurst Park Stadium and to manage the SAG process in respect of public events (including large scale music events) in the borough. Pollution Control deals with a range of environmental pollution matters including air quality/pollution, contaminated land and nuisance, for example noise (ie. noisy neighbours)

and odour pollution.

Trading Standards ensure that Croydon residents and businesses are protected from illegal and unfair trade practices, including business scams and door step crime. They also deal extensively with counterfeit products and product safety matters (unsafe products) and the sale of age restricted products, such as knives.

The Licensing Service process applications and issue licences for a wide range of licensable activities, such as the sale of alcohol, providing entertainment facilities, selling hot food at night, premises where gambling takes place, street trading (including markets), special treatments premises, scrap metal dealers, licensed sex establishments, animal welfare premises (such as pet shops, kennels & catteries) and highways licenses for skips, scaffolds & hoardings etc. The Service also visit premises to ensure compliance with the terms of licenses and any conditions attached to them. The team generates income from all licenses processed. In addition, the Service progresses contested applications through the committee process and is responsible for drafting and publishing policy in respect of licensing matters.

Neighbourhood Services - This department is split into 5 key teams of uniformed officers focussing on the environmental crime, low level Anti Social Behaviour, highway offences, licensing enforcement and unauthorised encampments. The service also has a senior Environmental Enforcement Team which leads on more complex cases. The service carries out joint patrols and operations with Police and other agencies.

Whilst the service is largely 'essential but non statutory', it has two statutory function in the Abandon Vehicle Service (AVS) and the Dog Warden.

Independent Travel Service - Creating a single integrated travel service for eligible children and adults, reducing reliance on statutory services and increasing longer term independence

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1102Q	Parking Infrastructure	-	-	-	-	n/a
C1103Q	Highways	12,121	-	(1,044)	11,077	(9)
C1104Q	Waste - Environmental Services	32,991	-	(1,203)	31,788	(4)
C1120Q	Parking	(16,274)	-	(8,120)	(24,394)	50
C1121Q	Environmental Health, Trading Standards and Licensing	(1,038)	-	1,784	746	(172)
C1122Q	Violence Reduction Network Management	-	-	-	-	n/a
C1123Q	Licensing	(342)	-	108	(234)	(32)
C1124Q	Neighbourhood Operations	1,723	-	(193)	1,530	(11)
C1129Q	Community Safety Management	-	-	-	-	n/a
C1245Q	Independent Travel Service	12,795	-	(783)	12,012	(6)
C1678Q	Croydon Transport Service	537	-	(524)	13	(98)
C1112Q	Public Realm Management	4,638	-	(830)	3,808	(18)
	TOTAL NET SPEND	47,151	-	(10,805)	36,346	(23)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Highways	79.0	48.0	(31.0)
Waste - Environmental Services	109.0	90.0	(19.0)
Parking	112.0	107.8	(4.2)
Environmental Health, Trading Standards and Licensing	67.9	73.9	6.0
Violence Reduction Network Management	81.7	38.7	(43.0)
Licensing	9.0	-	(9.0)
Neighbourhood Operations	53.6	29.0	(24.6)
Community Safety Management	-		-
Independent Travel Service	49.6	68.2	18.6
Croydon Transport Service Summary	10.0	10.0	-
Public Realm Management	1.0	-	(1.0)
TOTAL FTE STAFF	572.8	465.6	(107.2)

COST CENTRE: C1110P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	20,736	-	(584) 134	20,152	(3)
	Supplies and Services	1,832 32,434	-	748	1,966 33,182	7 2
	Third Party Payments	3,942]	(190)	3,752	(5)
	Transfer Payments	271	_	(100)	271	(5)
	Transport related expenditure	11,313	-	(749)	10,564	(7)
	Recharges from other services	884	-	(190)	694	(21)
72,058	TOTAL EXPENDITURE	71,412	-	(831)	70,581	(1)
\ \ /	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(2,170)	-	(655)	(2,825)	30
	Customer and Client Receipts Interest Receivable	(33,444)	-	(7,140)	(40,584)	21
	Recharges to other services	(4,261)	_	315	(3,946)	n/a (7)
	TOTAL INCOME	(39,875)		(7,480)	(47,355)	19
(31,790)		(39,673)		(7,460)	(47,355)	
	RECHARGES INCOME WITHIN GENERAL FUND			/= =		
40,268	NET CONTROLLABLE COST	31,537	-	(8,311)	23,226	(26)
10.580	Capital Charges	11,011	_	(1,207)	9,804	(11)
	Intangible Charges	224	_	50	274	22
	REFCUS	- 1	-	768	768	n/a
4,379	Corporate support services bought in	4,379	-	(2,105)	2,274	(48)
15,183	TOTAL UNCONTROLLABLE COST	15,614	-	(2,494)	13,120	(16)
55,451	NET COST OF SERVICE	47,151	-	(10,805)	36,346	(23)
(4)	Contributions to / (from) Earmarked Reserves			_		n/a
(4)	Contributions to / (from) Capital Reserves:				[]	n/a n/a
_	Financing of Capital Expenditure] []	_		_	n/a
_	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-		n/a
(4)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
			-			
	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	47,151	-	(10,805)	36,346	n/a (23)
55,447 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-			
55,447 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands		-			(23) £000's
55,447 * OTHER VA Strategic bud Active Lives	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding		-			(23) £000's
55,447 * OTHER VA Strategic bud Active Lives	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands		-			(23) £000's
55,447 * OTHER VA Strategic bud Active Lives	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding		-			(23) £000's
55,447 * OTHER VA Strategic bud Active Lives	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding		-			(23) £000's
55,447 * OTHER VA Strategic bud Active Lives	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding		-			(23) £000's
55,447 * OTHER VA Strategic bud Active Lives	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding		-			(23) £000's
* OTHER VA Strategic bud Active Lives I Highways Ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth		-			£000's 281 400
* OTHER VA Strategic bud Active Lives Highways Ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding		-			£000's 281 400
* OTHER VA Strategic bud Active Lives I Highways Ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding sintenance Growth		-			£000's 281 400
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia	TOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement ges Increases ate Measures Staffing Savings		-			£000's 281 400 681 (5,025) (3,014) (92)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia	TOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement ges Increases ate Measures Staffing Savings a - Staffing Review		-			£000's 281 400 681 (5,025) (3,014) (92) (270)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Public Realm	TOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings		-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands PH Funding sintenance Growth liget - agreed additional income / savings ra enforcement ges Increases ate Measures Staffing Savings 1 - Staffing Review ate Measures Staffing Savings Bulky Waste charges	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr	RIATIONS IN LEVEL OF EXPENDITURE leget - agreed pressures / service demands PH Funding sintenance Growth leget - agreed additional income / savings ra enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges rovision of Household Reuse & Recycling Centres (HRRC	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Public Realm 15% Immedia Re-introduce Reviewing pr 15% Immedia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Public Realm 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa	RIATIONS IN LEVEL OF EXPENDITURE leget - agreed pressures / service demands PH Funding sintenance Growth leget - agreed additional income / savings ra enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges rovision of Household Reuse & Recycling Centres (HRRC	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Public Realm 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement regs Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC ate Measures Staffing Savings avings Proposals	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Public Realm 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa Cease Specia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa Cease Specia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151				£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa Cease Specia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151				£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa Cease Specia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa Cease Specia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa Cease Specia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151				(23) £000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113) (9,938)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa Cease Specia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151	-			£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113)
* OTHER VA Strategic bud Active Lives I Highways Ma Strategic bud ANPR camer Parking Char 15% Immedia Re-introduce Reviewing pr 15% Immedia Providers' Sa Cease Specia	INTOTAL NET EXPENDITURE IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands PH Funding aintenance Growth Iget - agreed additional income / savings a enforcement rges Increases ate Measures Staffing Savings a - Staffing Review ate Measures Staffing Savings Bulky Waste charges ovision of Household Reuse & Recycling Centres (HRRC) ate Measures Staffing Savings avings Proposals alist Nursery Transport	47,151				£000's 281 400 681 (5,025) (3,014) (92) (270) (1,706) (307) (11) (365) (166) (113) (9,938)

PLACE PUBLIC REALM HIGHWAYS

COST CENTRE: C1103Q

		ORIGINAL	Variation -	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
0000'-		(A)	(B) £000's	(C)	(D)	(E)
£000's	Employees	£000's 3,753	£000 S	£000's (1,016)	£000's 2,737	% (27
	Premises related expenditure	1,124	-	(1,010)	1,124	(21)
1 ' 1	Supplies and Services	1,421	-	1,053	2,474	74
	Third Party Payments	3,292	-	(190)	3,102	(6
	Transfer Payments Transport related expenditure		-		-	n/a n/a
	Recharges from other services	117	-	(109)	8	(93
9,744	TOTAL EXPENDITURE	9,707	-	(262)	9,445	(3
-	Government Grants	-	-		-	n/a
\ ' / / /	Other Grants, reimbursements and contributions	(1,629)	-	(755)	(2,384)	46
	Customer and Client Receipts Interest Receivable	(1,456)	-	81	(1,375)	(6) n/a
	Recharges to other services	(1,854)	_	208	(1,646)	(11)
	TOTAL INCOME	(4,939)	-	(466)	(5,405)	9
4,968	NET CONTROLLABLE COST	4,768	-	(728)	4,040	(15
7 207	Capital Charges	7,207	-	(330)	6,877	(5
	Intangible Charges	146	_	14	160	10
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
7,353	TOTAL UNCONTROLLABLE COST	7,353	-	(316)	7,037	(4)
12,321	NET COST OF SERVICE	12,121	-	(1,044)	11,077	(9)
	Contributions to / (from) Earmarked Reserves	T -	_		-	n/a
	Contributions to / (from) Capital Reserves:	_	_	_	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS		-	-	-	n/a
12,321	TOTAL NET EXPENDITURE	12,121	-	(1,044)	11,077	(9)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					400
Highways Ma	intenance Growth					400
						400
Strategic bud	get - agreed additional income / savings					400
	vings Proposals					(166
Public Realm	- Staffing Review					(270
15% Immedia	ate Measures Staffing Savings					(918
						(1,354
Other resource	e changes					
	of staff training budgets					(4
	mployers Pension ome from new working practices and efficiencies.					230 (389
	charges to TFL funded schemes.					(369
Revised Capi	tal Charges to Gowth Zone Funding					364
	staff costing related to Gowth Zone Work					(364
	Coring expenditure Coring Income					425 (425
	Conway system costs					145
Revised Capi	tal Charges to Highways - maintenance programme					31
Cumulative m	ninor variations.					21
						(90
TOTAL OTUE	ED VADIATIONS IN DESCRIPCE					/4.044
	ER VARIATIONS IN RESOURCE					(1,044)

PLACE PUBLIC REALM WASTE

COST CENTRE: C1104Q

	I	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Franksis	£000's	£000's	£000's	£000's	% (0)
,	Employees Premises related expenditure	4,076 147	-	(<mark>309)</mark> 130	3,767 277	(8) 88
	Supplies and Services	29,741	-	(230)	29,511	(1)
	Third Party Payments	185	-	(200)	185	(1)
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	97	-	(53)	44	(55)
	Recharges from other services	186	-	(81)	105	(44)
36,754	TOTAL EXPENDITURE	34,432	-	(543)	33,889	(2)
-	Government Grants		-	-	- 1	n/a
	Other Grants, reimbursements and contributions	(7)	-	(247)	(7)	-
(2,926)	Customer and Client Receipts Interest Receivable	(3,139)	-	(217)	(3,356)	7 n/a
(1.863)	Recharges to other services	(1,708)	_	(188)	(1,896)	11/4
• • •	TOTAL INCOME	(4,854)	_	(405)	(5,259)	8
(1,010)	1017/E INCOME	(1,001)		(100)	(0,200)	
31,936	NET CONTROLLABLE COST	29,578	-	(948)	28,630	(3)
				ζ/	,	(*)
	Capital Charges	3,368	-	(1,023)	2,345	(30)
45	Intangible Charges	45	-		45	-
-	REFCUS Corporate support services bought in	-	-	768	768	n/a
2 442		2 442		(055)	2.450	n/a
3,413	TOTAL UNCONTROLLABLE COST	3,413	-	(255)	3,158	(7)
35 3/10	NET COST OF SERVICE	32,991	_	(1,203)	31,788	(4)
33,343	NET GOOT OF SERVICE	32,991		(1,200)	31,700	(+)
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-		-	n/a n/a
	TOTAL AFFROPRIATIONS	-	-	-	-	11/a
35,349	TOTAL NET EXPENDITURE	32,991	-	(1,203)	31,788	(4)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					20000
_						
						-
Strategic bud	lget - agreed additional income / savings					
	& Green Spaces					(369)
	Bulky Waste charges					(307)
	ovision of Household Reuse & Recycling Centres (HRR	C's)				(11)
15% Immedia	ate Measures Staffing Savings					(365)
						(1,052)
Other resour	ce changes				-	(1,002)
	mployers Pension					154
	n of staff training budgets					(5)
	Capital Charges & REFCUS					(255)
Transfer of S	alary Budget (1 fte) to Licensing Events Team PL 2.7					(45)
						(151)
						(101)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,203)
. STAL OTH	EN TANATIONS IN NESSONSE					(1,203)

PLACE PUBLIC REALM PARKING

COST CENTRE: C1120Q

FORECAST		ORIGINAL	Variations		ORIGINAL	64
	DESCRIPTION	BUDGET	Expenditu		BUDGET	% CHANGE
2020/21	DESCRIPTION	2020/21 (A)	Inflation (B)	* Other (C)	2021/22 (D)	(E)
£000's		£000's	£000's	£000's	£000's	(⊑) %
	Employees	5,350	-	24	5,374	(
	Premises related expenditure	189	-		189	-
	Supplies and Services	1,222	-	-	1,222	_
18	Third Party Payments	187	-	-	187	-
	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	68	-	200	268	294
	Recharges from other services	7	-	-	7	-
6,052	TOTAL EXPENDITURE	7,023	-	224	7,247	3
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	-	-	-	-	n/
(15,969)	Customer and Client Receipts	(23,728)	-	(8,489)	(32,217)	36
-	Interest Receivable	-	-	-	-	n/
	Recharges to other services	-	-	-	-	n/
(15,969)	TOTAL INCOME	(23,728)	-	(8,489)	(32,217)	36
(9.917)	NET CONTROLLABLE COST	(16,705)	_	(8,265)	(24,970)	49
(3,317)	NET CONTROLLABLE COOT	(10,700)	_	(0,200)	(24,370)	70
-	Capital Charges	431	-	145	576	34
-	Intangible Charges	- 1	-	-	-	n/
-	REFCUS	-	-	-	-	n/
-	Corporate support services bought in	-	-	-	-	n/s
-	TOTAL UNCONTROLLABLE COST	431	-	145	576	34
			'			
(9,917)	NET COST OF SERVICE	(16,274)	-	(8,120)	(24,394)	50
	Contributions to / (from) Earmarked Reserves	- 1		_		n/
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/s
_	Financing of Capital Expenditure	_	_	_	_	n/s
_	Provision for Repayment of External Loans	_	_	_	_	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
	TOTAL APPROPRIATIONS	_	_	_	_	n/
-		- 1				11/
(0.017)				(9.120)	(24.394)	
(9,917)	TOTAL NET EXPENDITURE	(16,274)	-	(8,120)	(24,394)	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(8,120)	(24,394)	
* OTHER VA	TOTAL NET EXPENDITURE		-	(8,120)	(24,394)	50
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(8,120)	(24,394)	50
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(8,120)	(24,394)	50
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(8,120)	(24,394)	50
OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(8,120)	(24,394)	50
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(8,120)	(24,394)	50
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	(8,120)	(24,394)	50
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	(8,120)	(24,394)	50 £000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		-	(8,120)	(24,394)	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings		-	(8,120)	(24,394)	50 £000's
* OTHER VA Strategic bud Strategic bud 15% Immedia	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		-	(8,120)	(24,394)	£000's
* OTHER VA Strategic bud Strategic bud 15% Immedia	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement		-	(8,120)	(24,394)	£000's
* OTHER VA Strategic bud Strategic bud 15% Immedia	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement		-	(8,120)	(24,394)	£000's
*OTHER VA Strategic bud Strategic bud 15% Immedia	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement		-	(8,120)	(24,394)	£000's
* OTHER VA Strategic bud Strategic bud 15% Immedia	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement		-	(8,120)	(24,394)	£000's £0000's (41! (5,02! (3,014)
* OTHER VA Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases			(8,120)	(24,394)	£000's £0000's (41! (5,02! (3,014)
* OTHER VA Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases			(8,120)	(24,394)	£000's £0000's (41); (5,02); (3,014
* OTHER VA Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases the changes mployers Pension		-	(8,120)	(24,394)	£000's £000's (41s (5,02s (3,014)
* OTHER VA Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases the changes mployers Pension		-	(8,120)	(24,394)	£000's £000's (41s (5,02s (3,014)
Strategic bud Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases the changes mployers Pension		-	(8,120)	(24,394)	£000's £000's (41s) (5,02s) (3,014)
* OTHER VA Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases the changes mployers Pension		-	(8,120)	(24,394)	£000's £000's (41s (5,02s (3,014)
* OTHER VA Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases the changes mployers Pension		-	(8,120)	(24,394)	£000's £000's (418 (5,028 (3,014 (8,458
Strategic bud Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases the changes mployers Pension		-	(8,120)	(24,394)	£000's £000's (41s (5,02s (3,014)
Strategic bud Strategic bud 15% Immedia ANPR camer Parking Char	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ate Measures Staffing Savings a enforcement ges Increases the changes mployers Pension		-	(8,120)	(24,394)	£000's £000's (415 (5,025 (3,014 (8,455 (193 (145 (145 (145 (145 (145 (145 (145 (145

PLACE
PUBLIC REALM
Environmental Health, Trading Standards and Licensing

COST CENTRE: C1121Q

63 Premises related expenditure 108 - (11) 107 (13) 33 33 33 34 54 651 103 36 37 104 37 37 38 39 39 39 39 39 39 39							
2020/21 DESCRIPTION	FORFOACT						0/
COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COURT COUR		DESCRIPTION					
E000s	2020/21	DESCRIPTION	1				
63 Premises related expenditure 108 (11) 107 (23) 28 Supplies and Services 154 (61) 103 (3 11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11) 107 (11)	£000's						
328 Supplies and Services 154			1 '	-		, ,	1
Third Party Payments		·	1	-		1	(1)
Transfer Payments	320		1	-	(51)		(33)
219 Recharges from other services	-		-	-	-		n/a
4,170 TOTAL EXPENDITURE 3,517			1	-	-		n/a
(677 Covernment Grants			47	-		47	-
(4,155) Other Grants, reimbursements and contributions (138) - (1480 (2,555) (3 (2,555) (3 (3 (2,555) (3 (3 (3 (4,754) (3 (3 (4,754) (3 (3 (3 (4,754) (3 (3 (3 (3 (3 (3 (3 (3,517	-	(13)	3,504	(0)
Customer and Client Receiptes	()		- (400)	-	-	(400)	n/a
Interest Receivable (523) Recharges to other services (428) - 281	(4,155)	l ·		-	1 480		(37)
(4.754) TOTAL INCOME	_	· •	(4,013)	_	1,400	(2,000)	(37) n/a
Capital Charges	(532)		(428)	-	281	(147)	(66)
Capital Charges	(4,754)	TOTAL INCOME	(4,581)	-	1,761	(2,820)	(38)
- Capital Charges							
26	(584)	NET CONTROLLABLE COST	(1,064)	-	1,748	684	(164)
26	-	Capital Charges	-	-	-	-	n/a
Corporate support services bought in	26		26	-	36	62	138
26	-		-	-	-	-	n/a
(553) NET COST OF SERVICE (1.038) - 1,784 746 (17 (4) Contributions to / (from) Earmarked Reserves			- 26	-	-	-	n/a
(4) Contributions to / (from) Earmarked Reserves	20	TOTAL UNCONTROLLABLE COST	20	-	30	62	130
Contributions to / (from) Capital Reserves:	(558)	NET COST OF SERVICE	(1,038)	-	1,784	746	(172)
Contributions to / (from) Capital Reserves:							
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	(4)		-	-	-	-	n/a
- Provision for Repayment of External Loans				-	_	_	n/a n/a
- Contribution to / (from) General Balances n (4) TOTAL APPROPRIATIONS n (562) TOTAL NET EXPENDITURE			_	_	_	_	n/a
Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Comp	_		-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Active Lives PH Funding 28 Strategic budget - agreed additional income / savings Revised Landlord Licensing Scheme 1,50 15% Immediate Measures Staffing Savings Night Time Noise Reduction Service 1,32 Other resource changes Transfer of budgets from C1123Q Licensing Summary PL 2.9 Increase in Employers Pension Centralisation of staff training budgets Movement in Intangible Charges Increase in HMO Licence Income Transfer of Salary Budget (1 fte) from Waste to Events Team PL 2.5 Transfer of Salary Budget from Neighbour Operations - PL 2.10 rationalisation of budgets Minor Variations 28 28 28 28 28 28 28 28 28 2	(4)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Active Lives PH Funding 28 Strategic budget - agreed additional income / savings Revised Landlord Licensing Scheme 1,50 15% Immediate Measures Staffing Savings Night Time Noise Reduction Service 1,32 Other resource changes Transfer of budgets from C1123Q Licensing Summary PL 2.9 Increase in Employers Pension Centralisation of staff training budgets Movement in Intangible Charges Increase in HMO Licence Income Transfer of Salary Budget (1 fte) from Waste to Events Team PL 2.5 Transfer of Salary Budget from Neighbour Operations - PL 2.10 rationalisation of budgets Minor Variations 28 28 28 28 28 28 28 28 28 2	(562)	TOTAL NET EXPENDITURE	(1.038)	_	1 784	746	(172)
Strategic budget - agreed pressures / service demands Active Lives PH Funding 28 Strategic budget - agreed additional income / savings Revised Landlord Licensing Scheme 1,500 Revised Landlord Licensing Scheme 1,501 Revised Landlord Licensing Scheme 1,502 Revised Landlord Licensing Scheme 1,503 Revised Landlord Licensing Savings (8 1,302 Other resource changes Transfer of budgets from C1123Q Licensing Summary PL 2.9 Increase in Employers Pension Centralisation of staff training budgets Movement in Intangible Charges Increase in HMO Licence Income Transfer of Salary Budget (1 fte) from Waste to Events Team PL 2.5 Transfer of Salary Budget from Neighbour Operations - PL 2.10 rationalisation of budgets Minor Variations 28 28 28 28 28 28 28 28 28 2			(.,)		.,		, ,
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Other resource changes Transfer of budgets from C1123Q Licensing Summary PL 2.9 (10 Increase in Employers Pension 17. Centralisation of staff training budgets (1 Movement in Intangible Charges 3 Increase in HMO Licence Income (2 Transfer of Salary Budget (1 fte) from Waste to Events Team PL 2.5 4 Transfer of Salary Budget from Neighbour Operations - PL 2.10 rationalisation of budgets 5 Minor Variations 2							
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Increase in Employers Pension Centralisation of staff training budgets Movement in Intangible Charges Increase in HMO Licence Income Transfer of Salary Budget (1 fte) from Waste to Events Team PL 2.5 Transfer of Salary Budget from Neighbour Operations - PL 2.10 rationalisation of budgets Minor Variations 17. (2) 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4.							
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Movement in Intangible Charges Increase in HMO Licence Income Transfer of Salary Budget (1 fte) from Waste to Events Team PL 2.5 Transfer of Salary Budget from Neighbour Operations - PL 2.10 rationalisation of budgets Minor Variations 18							(18)
Transfer of Salary Budget (1 fte) from Waste to Events Team PL 2.5 Transfer of Salary Budget from Neighbour Operations - PL 2.10 rationalisation of budgets Minor Variations 22 18							36
Transfer of Salary Budget from Neighbour Operations - PL 2.10 rationalisation of budgets Minor Variations 5. 22 18							(20)
Minor Variations 22			dication of bud	note			45 53
18			แเรสแบท 01 DUติ	yels			53 20
							180
TOTAL OTHER VARIATIONS IN RESOURCE							
1,70	TOTAL OTH	ER VARIATIONS IN RESOURCE					1,784

PLACE
PUBLIC REALM
LICENSING SUMMARY

COST CENTRE: C1123Q

FORFOACT		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
05.55		(A)	(B)	(C)	(D)	(E)
£000's	Faradaya a	£000's	£000's	£000's	£000's	%
469	Employees Premises related expenditure	343 50	-	108 (5)	451 45	31 (10
	Supplies and Services	40		(5)	40	(10
	Third Party Payments	126	_		126	_
	Transfer Payments	-	-		-	n/
	Transport related expenditure	1	-		1	-
27	Recharges from other services	6	-		6	-
715	TOTAL EXPENDITURE	566	-	103	669	18
	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions		-	-		n/
	Customer and Client Receipts	(908)	-	5	(903)	(*
	Interest Receivable	-	-	-	-	n/
	Recharges to other services		-	-	- (2.22)	n/
(639)	TOTAL INCOME	(908)	-	5	(903)	(1
76	NET CONTROLLABLE COST	(342)	-	108	(234)	(32
	Capital Charges	-	-	-	-	n/
	Intangible Charges	-	-	-	-	n/
	REFCUS Corporate support services bought in	-	-	-	-	n/
	TOTAL UNCONTROLLABLE COST		-			n/
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/
76	NET COST OF SERVICE	(342)	-	108	(234)	(32
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
	Financing of Capital Expenditure	- 1	-	-	_ [n/ n/
-	Provision for Ponsyment of External Leans	1 1				
-	Provision for Repayment of External Loans Contribution to / (from) General Balances			-	_	
	Contribution to / (from) General Balances	-		- -	-	n/a
		-	-	-		n/
	Contribution to / (from) General Balances	-	-	108		n/
76 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/a n/a
76 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-	-	n/a n/a (32
76	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/
76	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/
76** OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/ (32
76	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/ (32
76	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/
76 OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ (32
76 OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/
76 **OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/
76 **OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/
76 OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n, n,
76 OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n, n,
76 OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ (32
76 **OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ (32
76 * OTHER VAI Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(342)		-	-	
76 TOTHER VAI Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(342)		-	-	1/ n/ n/ (32 £0000's
76 TOTHER VAI Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(342)		-	-	£000's
76 TOTHER VAI Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(342)		-	-	£000's
76 TOTHER VAI Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(342)		-	-	1/ n/ n/ (32 £0000's
76 OTHER VAI Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(342)		-	-	1/ n/ n/ (32 £0000's
76 OTHER VAI Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(342)		-	-	
76 OTHER VAI Strategic bude	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(342)		-	-	n/ n/

COST CENTRE: C1124Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 1,643	£000's	£000's (169)	£000's 1,474	% (10)
	Premises related expenditure	1,043	-	(169)	1,474	(10)
	Supplies and Services	93	-	(25)	68	(27)
	Third Party Payments	38	-	-	38	`-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	3 123	-	-	3 123	-
	TOTAL EXPENDITURE	2,013		(194)	1,819	(10
1,701	Government Grants			` '	,	•
(1)	Other Grants, reimbursements and contributions	-	-	-	-	n/a n/a
	Customer and Client Receipts	(198)	_	-	(198)	-
`- '	Interest Receivable	`-'	-	-	` - '	n/a
(119)	Recharges to other services	(97)	-	-	(97)	-
(171)	TOTAL INCOME	(295)	-	-	(295)	-
4.500	NET CONTROLLARIE COOT	4.740		(404)	4 504	(44)
1,590	NET CONTROLLABLE COST	1,718	-	(194)	1,524	(11)
	Capital Charges	5	-	1	6	20
	Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in		-	-	-	n/a
	TOTAL UNCONTROLLABLE COST	5		1	6	n/a 20
3	TOTAL UNCONTROLLABLE COST	ا ا	-		0	20
1,595	NET COST OF SERVICE	1,723	-	(193)	1,530	(11)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		-	-	-	n/a n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
-	Contribution to / (from) General Balances	-	-	1	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,595	TOTAL NET EXPENDITURE	1,723	-	(193)	1,530	(11)
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
						-
	get - agreed additional income / savings					
15% Immedia	ate Measures Staffing Savings					(284)
						(284
Other resource						
	mployers Pension udget from Violence Reduction Network for Neighbourhoo	nd Operations N	Manager noet /	PI 84\		69 71
	udget to Environment Health (PL 2.10) rationalisation of b		ianagei posi (FL 0.4)		(53)
Minor Variatio						4
						91
TOTAL OTHE	ER VARIATIONS IN RESOURCE					(193

COST CENTRE: C1245Q

2020/21 Inflation Other 2021/22 CHANG (A)							
2020/21 Inflation Other 2021/22 CHANG (A)							
Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Company Comp	FORECAST						
2,250 Employees E000's	2020/21	DESCRIPTION	1		* Other	2021/22	CHANGE
2.250 Employees			(A)		(C)	(D)	(E)
8 Premises related expenditure	£000's		£000's	£000's	£000's	£000's	%
94 Supplies and Services	2,250	Employees	1,702	-	692	2,394	41
94 Supplies and Services	68	Premises related expenditure	101	-	10	111	10
70 Third Party Payments	94	Supplies and Services	40	-	5	45	13
271 Transfer Payments			100	_		100	_
8.434 Transport related expenditure 6.658 Recharges from other services 11,792 TOTAL EXPENDITURE 13,368 . (189) 13,169 - Government Grants 2(273) Other Grants, reimbulsements and contributions Customer and Client Receipts - 100 (298) (298) 100 (298) (398) 100 (298) (398) 100 (298) (398) 100 (298) (398) 100 (298) (398) 100 (298) (398) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100 (298) (399) 100			271	_		l I	_
605 Recharges from other services			1	_	(896)		(8
11,792 TOTAL EXPENDITURE				_	(555)		n/a
Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Government Grants Gove		5					
Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions to / (from) General Balances Contributions Contributions Contributions Contributions Contributions Contributions Contributions	11,792	TOTAL EXPENDITURE	13,358	-	(189)	13,169	(1)
Customer and Client Receipts	-	Government Grants	-	-	-	-	n/a
Customer and Client Receipts	(273)	Other Grants, reimbursements and contributions	(396)	_	100	(296)	(25)
Interest Receivable	(2.0)	· · · · · · · · · · · · · · · · · · ·	` ′	_		(200)	n/a
(121) Recharges to other services (174)				_		_	n/a
(394) TOTAL INCOME	(404)		1	-	44	(400)	
11,398 NET CONTROLLABLE COST		•	` '	-		`	(8)
Capital Charges	(394)	TOTAL INCOME	(570)	-	114	(456)	(20)
Capital Charges							
Capital Charges	11 200	NET CONTROLLARI E COST	12 700		(75)	12 712	(4)
7 Intangible Charges	11,396	NET CONTROLLABLE COST	12,700	-	(75)	12,713	(1)
7 Intangible Charges							
REFCUS		Capital Charges	-	-		-	n/a
- Corporate support services bought in (708) (708) (701) (10,1 7 TOTAL UNCONTROLLABLE COST 7 - (708) (701) (10,1 11,405 NET COST OF SERVICE 12,795 - (783) 12,012 - Contributions to / (from) Earmarked Reserves	7	Intangible Charges	7	-		7	_
- Corporate support services bought in (708) (708) (701) (10,1 7 TOTAL UNCONTROLLABLE COST 7 - (708) (701) (10,1 11,405 NET COST OF SERVICE 12,795 - (783) 12,012 - Contributions to / (from) Earmarked Reserves	_		1	_	_	_	n/a
TOTAL UNCONTROLLABLE COST 7 - (708) (701) (10.1) 11.405 NET COST OF SERVICE 12.795 - (783) 12.012 - Contributions to / (from) Earmarked Reserves	_			_	(708)	(708)	n/a
11,405 NET COST OF SERVICE 12,795 - (783) 12,012 - Contributions to / (from) Earmarked Reserves					` ′	` ′	
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)	/	TOTAL UNCONTROLLABLE COST	/	-	(708)	(701)	(10,114)
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)							
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)	11 405	NET COST OF SERVICE	12 795	_	(783)	12.012	(6)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	,		12,100		(. 55)	,	(0)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS							
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 11,405 TOTAL NET EXPENDITURE 12,795 TOTAL NET EXPENDITURE 12,795 TOTAL NET EXPENDITURE 12,795 TOTAL NET EXPENDITURE E000's Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands Cease Specialist Nursery Transport (1 Dither resource changes Reduce Grants Funding Centralisation of staff training budgets nercease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (6 (6 (6)	-		-	-	-	-	n/a
- Provision for Repayment of External Loans	-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
- Provision for Repayment of External Loans	-	Financing of Capital Expenditure	_	-	-	-	n/a
- Contribution to / (from) General Balances	_		_	_	_	_	n/a
TOTAL APPROPRIATIONS	_		_	_	_	_	n/a
11,405 TOTAL NET EXPENDITURE 12,795 - (783) 12,012 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Cease Specialist Nursery Transport (1 Other resource changes Reduce Grants Funding Centralisation of staff training budgets rorease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (A) (B) (C) (C) (C) (C) (C) (C) (C		` '					
Cother variations in Level. Of Expenditure Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Cease Specialist Nursery Transport (1 Other resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Avovement Procurement - Sercop Income Cumulative minor variations. (6)	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Cother variations in Level. Of Expenditure Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Cease Specialist Nursery Transport (1 Other resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Avovement Procurement - Sercop Income Cumulative minor variations. (6)							
Cother variations in Level. Of Expenditure Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Cease Specialist Nursery Transport (1 Other resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Avovement Procurement - Sercop Income Cumulative minor variations. (6)	11,405	TOTAL NET EXPENDITURE	12,795	-	(783)	12,012	(6)
Strategic budget - agreed additional income / savings Cease Specialist Nursery Transport (1 Dither resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Movement Procurement - Sercop Income Cumulative minor variations. (6			· ·		,	,	
Strategic budget - agreed additional income / savings Cease Specialist Nursery Transport (1 Dither resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Movement Procurement - Sercop Income Cumulative minor variations. (6	* OTHED VA	DIATIONS IN LEVEL OF EVDENDITURE					C000'a
Strategic budget - agreed additional income / savings Cease Specialist Nursery Transport (1 Dither resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Incompared to the compared to the co							£000 S
Cease Specialist Nursery Transport (1 Dther resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (7) Cumulative minor variations. (6)	Strategic bud	get - agreed pressures / service demands					
Cease Specialist Nursery Transport (1 Dther resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (7) Cumulative minor variations. (6)							
Cease Specialist Nursery Transport (1 Dther resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (7) Cumulative minor variations. (6)							
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Cease Specialist Nursery Transport (1 Dther resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (7) Cumulative minor variations. (6)							
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Cease Specialist Nursery Transport (1 Dther resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (7) Cumulative minor variations. (6)						l	-
Cease Specialist Nursery Transport (1 Dther resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (7) Cumulative minor variations. (6)	Strategic bud	get - agreed additional income / savings				l	
Contractive changes Reduce Grants Funding Centralisation of staff training budgets Increase in Employers Pension It ansfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. Wovement Procurement - Sercop Income Cumulative minor variations.						l	(113)
Other resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Movement Procurement - Sercop Income Cumulative minor variations. (66	Coase Open	and Harsely Hunoport				l	(113
Other resource changes Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Movement Procurement - Sercop Income Cumulative minor variations. (66						l	
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Reduce Grants Funding Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (Novement Procurement - Sercop Income Cumulative minor variations. (66	041						(.10
Centralisation of staff training budgets ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (70 Cumulative minor variations. (60 C60 C60 C60 C70 C70 C70 C70 C70 C70 C70 C70 C70 C7						l	
ncrease in Employers Pension Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (70 Cumulative minor variations. (60						l	14
Transfer of budgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13) staff budgets. (7 Cumulative minor variations. (6						l	(12)
Movement Procurement - Sercop Income (7) Cumulative minor variations. (6)						l	68
Movement Procurement - Sercop Income (7) Cumulative minor variations. (6)	Transfer of bi	udgets To C1678Q CROYDON TRANSPORT SERVICE (CTS) (PL2.13)	staff budgets		l	(18
Cumulative minor variations. (6				J			(708
(6							(14
	Camalauve II					ŀ	
TOTAL OTHER VARIATIONS IN RESOURCE (7						l	(670)
TOTAL OTHER VARIATIONS IN RESOURCE (7)						l	
TOTAL OTHER VARIATIONS IN RESOURCE	TOTAL OTH	ED VADIATIONS IN DESCURCE					(702
	I O I AL O I H	EN VARIATIONS IN RESOURCE					(783)

PLACE
PUBLIC REALM
CROYDON TRANSPORT SERVICE (CTS)

COST CENTRE: C1678Q

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's 567	<u>%</u> 7
	Premises related expenditure	330	-	-	-	n/a
	Supplies and Services	3	-	-	3	-
4	Third Party Payments	4	-	-	4	-
	Transfer Payments	-	-	-	-	n/a
(2.2)	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
559	TOTAL EXPENDITURE	537	-	37	574	7
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts Interest Receivable		- 1	-	-	n/a
	Recharges to other services	[]		-	_	n/a n/a
	TOTAL INCOME	_	_	_	_	n/a
	TOTAL INCOME				-	11/6
559	NET CONTROLLABLE COST	537	-	37	574	7
	Capital Charges	_	_ 1			,- I.
	Intangible Charges			-	-	n/a n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	-	-	(561)	(561)	n/a
	TOTAL UNCONTROLLABLE COST	-	-	(561)	(561)	n/a
559	NET COST OF SERVICE	537	-	(524)	13	(98
	Contributions to / (from) Earmarked Reserves		- 1	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
559	TOTAL NET EXPENDITURE	537	-	(524)	13	(98
		537	-	(524)	13	`
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	537	-	(524)	13	£000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	537	-	(524)	13	`
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	537	-	(524)	13	`
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	537	-	(524)	13	`
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	537	-	(524)	13	`
* OTHER VAI Strategic bude Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	537	-	(524)	13	£000's
* OTHER VAI Strategic bude Strategic bude Other resource Increase in En	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	537	-	(524)	13	£000's
* OTHER VAI Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings			(524)	13	£000's
* OTHER VAI Strategic bud Strategic bud Other resourc Increase in Ei Centralisation Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings			(524)	13	£000's
* OTHER VAI Strategic bud Strategic bud Other resourc Increase in Ei Centralisation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings			(524)	13	£000's
* OTHER VAI Strategic bud Strategic bud Other resourc Increase in Ei Centralisation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings			(524)	13	£000's
* OTHER VAI Strategic bud Strategic bud Other resourc Increase in Ei Centralisation Transfer of bu	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings			(524)	13	£000's 24 (5 18 (561
* OTHER VAI Strategic bud Strategic bud Other resourc Increase in Ei Centralisation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings			(524)	13	•

PLACE
PUBLIC REALM
PUBLIC REALM MANAGEMENT

COST CENTRE: C1112Q

FORECAST		ORIGINAL	Variations		ORIGINAL	
		BUDGET		ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
C000!a		(A)	(B) £000's	(C) £000's	(D)	(E)
£000's	Employees	£000's	£000 S	10	£000's 151	<u>%</u> 7
-	Premises related expenditure	'4'	-	-	151	n/a
	Supplies and Services	(280)	_	(4)	(284)	1
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	- 1	-	-	-	n/a
-	Transport related expenditure	- 1	-	-	-	n/a
398	Recharges from other services	398	-	1	398	-
511	TOTAL EXPENDITURE	259	-	6	265	2
	Government Grants	_	_	_	_	n/a
_	Other Grants, reimbursements and contributions	_	_	_	-	n/a
-	Customer and Client Receipts	- 1	-	-	-	n/a
-	Interest Receivable	- 1	-	-	-	n/a
(269)	Recharges to other services	-	-	•	-	n/a
(269)	TOTAL INCOME	_		-	-	n/a
(/						-
242	NET CONTROLLABLE COST	259		6	265	2
242	NET CONTROLLABLE COST	259	-	U	205	
_	Capital Charges		_	-		- I-
	Intangible Charges		-	-	_ [n/a n/a
	REFCUS] []	-	_	_ [n/a
	Corporate support services bought in	4,379	_	(836)	3,543	(19)
	TOTAL UNCONTROLLABLE COST	4,379	_	(836)	3,543	(19)
4,379	TOTAL UNCONTROLLABLE COST	4,379		(630)	3,343	(19)
	I					
4,621	NET COST OF SERVICE	4,638	-	(830)	3,808	(18)
	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a
-	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	· · ·		-		-	n/a
-	TOTAL APPROPRIATIONS	- 1	-	-	-	n/a
					ı	
4,621	TOTAL NET EXPENDITURE	4,638	-	(830)	3,808	(18)
		4,638	-	(830)	3,808	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	4,638	-	(830)	3,808	(18) £000's
* OTHER VA		4,638	-	(830)	3,808	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	4,638	-	(830)	3,808	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	4,638	-	(830)	3,808	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	4,638	-	(830)	3,808	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	4,638	-	(830)	3,808	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	4,638	-	(830)	3,808	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	4,638	-	(830)	3,808	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	4,638		(830)	3,808	
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	4,638		(830)	3,808	
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Dece changes Imployers Pension	4,638		(830)	3,808	£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	4,638		(830)	3,808	£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Dece changes Imployers Pension	4,638		(830)	3,808	£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Dece changes Imployers Pension	4,638		(830)	3,808	£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Dece changes Imployers Pension	4,638		(830)	3,808	£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Dece changes Imployers Pension	4,638		(830)	3,808	£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Dece changes Imployers Pension	4,638		(830)	3,808	£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Dece changes Imployers Pension	4,638		(830)	3,808	£000's

PLACE GROWTH EMPLOYMENT AND REGNERATION

SERVICE DESCRIPTION

The Growth, Employment and Regnereation division creates the conditions for sustainable economic growth in the borough, developing an environment that encourages business to invest in our district centres and to employ local people.

The services in the division encompass the following functions:

Employment and Investment - positioning the borough for growth by creating policy and practice that generates investment and collaboration, creating new jobs in the borough through inward investment and by supporting and working with our existing businesses base;

Employment and Skills - linking our unemployed residents into jobs created by regeneration and growth through Croydon Works and other pathways to work initiatives;

Adult Learning - helping our residents move into better paid jobs and out of poverty through bespoke training and support packages, ensuring that our residents have the right skills for employment and life through CALAT (Croydon Adult Learning and Training), ensuring that our schools and colleges are equipping their students with the skills and attitudes that employers want. In 2021/22 there will be a review of the capital charges CALAT incurs for using Council properties, which could result in an increase or decrease to those charges made.

Regeneration and Partnerships - local programming of activities in order to generate interest and kick-start socio-economic development and regeneration programmes in district centres and high streets;

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1105Q	Employment & Investment	1,348	-	(937)	411	(70)
C1234Q	Adult Learning	(245)	-	63	(182)	(26)
C1130Q	Employment & Skills Delivery	242	-	(90)	152	(37)
C1115Q	Regeneration & Partnership	844	-	(112)	732	(13)
C1127Q	District Centres and Regeneration Directorate	662	-	(321)	341	(48)
						n/a
	TOTAL NET SPEND	2,851	-	(1,397)	1,454	(49)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Employment & Investment	12.4	7.0	(5.4)
Adult Learning	66.8	62.8	(4.0)
Employment & Skills Delivery	14.4	5.4	(9.0)
Regeneration & Partnership	13.6	7.1	
District Centres and Regeneration Directorate	1.0	1.0	-
TOTAL FTE STAFF	108.2	83.3	(18.4)

COST CENTRE: C1160P

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	5,793	-	(764)	5,029	(13)
	Supplies and Services	34 2,479	-	- 2,487	34 4,966	100
	Third Party Payments	14	-	(4)	10	(29)
-	Transfer Payments	-	-	- 1	-	n/a
	Transport related expenditure	3	-	-	3	-
	Recharges from other services	1,012	-	55	1,067	5
	TOTAL EXPENDITURE	9,335	-	1,774	11,109	19
V / /	Government Grants	(6,107)	-	(2,537)	(8,644)	42
	Other Grants, reimbursements and contributions	(29)	-	-	(29)	-
(469)	Customer and Client Receipts Interest Receivable	(1,003)	-	-	(1,003)	- n/a
(1,293)	Recharges to other services	(1,300)	-	367	(933)	(28)
	TOTAL INCOME	(8,439)	_	(2,170)	(10,609)	26
(-,,		(2, 22,		() - /	(1,111,	
847	NET CONTROLLABLE COST	896	-	(396)	500	(44)
493	Capital Charges	493	-	(20)	473	(4)
-	Intangible Charges	-	-	` - ´	-	n/a
	REFCUS	330	-	-	330	-
	Corporate support services bought in	1,132	-	(981)	151	(87)
1,955	TOTAL UNCONTROLLABLE COST	1,955	-	(1,001)	954	(51)
2,802	NET COST OF SERVICE	2,851	_	(1,397)	1,454	(49)
				***	•	, ,
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,802	TOTAL NET EXPENDITURE	2,851	-	(1,397)	1,454	(49)
				•		
	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
Strategic bud	lget - agreed additional income / savings					
						(578)
Other resour	<u>ce changes</u>					
						(010)
						(819)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,397)

PLACE GROWTH EMPLOYMENT AND REGNERATION EMPLOYMENT & INVESTMENT

COST CENTRE: C1105Q

		LODIONAL				
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020/21	22001 11011	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	639	-	(243)	396	(38
	Premises related expenditure	-	-	(50)		n/:
	Supplies and Services Third Party Payments	107	-	(50)	57 4	(47
	Transfer Payments	"		-	-	n/
	Transport related expenditure	1	-	_	1	-
	Recharges from other services	(5)	-	5	-	(100
691	TOTAL EXPENDITURE	746	-	(288)	458	(39
	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts Interest Receivable		-	-		n/a
	Recharges to other services	(61)	_	14	(47)	n/a (23
	TOTAL INCOME	(61)	_	14	(47)	(23
(11)	TO TALL INCOME	(01)			(+1)	(20
644	NET CONTROLLABLE COST	685	-	(274)	411	(40
_ 1	Capital Charges	- 1	-	_	_	n/a
	Intangible Charges	-	_	_	_	n/a
-	REFCUS	-	-	-	-	n/a
663	Corporate support services bought in	663	-	(663)	-	(100
663	TOTAL UNCONTROLLABLE COST	663	-	(663)	-	(100
1,307	NET COST OF SERVICE	1,348	_	(937)	411	(70
1,307	NET COST OF SERVICE	1,340	-	(931)	411	(70
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,307	TOTAL NET EXPENDITURE	1,348	-	(937)	411	(70
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					2000
						-
Strategic bud	get - agreed additional income / savings					
	evelopment Team Streamlined services					(158
	ate measures staff saving					(99
Changes to m	nembership subscription					(50
						/00=
						(307
Other resource Pension incre						
	ement n of SERCOP charges to Directorate in Growth Employr	nent and Investm	ent			14 (663
	echarge services	nont and investin	IOIIL			19
	5					10
						(630
	ER VARIATIONS IN RESOURCE					(630

PLACE GROWTH EMPLOYMENT AND REGNERATION ADULT LEARNING

COST CENTRE: C1234Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
COOO!-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 3,356	£000's	£000's	£000's 3,433	<u>%</u> 2
	Premises related expenditure	3,356		-	3,433	_
	Supplies and Services	436	_	_	436	_
	Third Party Payments	- 1	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	2	-	-	2	-
992	Recharges from other services	987	-	-	987	-
4,789	TOTAL EXPENDITURE	4,815	-	77	4,892	2
(4,495)	Government Grants	(4,053)	_	-	(4,053)	-
- 1	Other Grants, reimbursements and contributions	(29)	-	-	(29)	-
(489)	Customer and Client Receipts	(1,003)	-	-	(1,003)	-
	Interest Receivable	-	-	-	-	n/a
(468)	Recharges to other services	(468)	-	-	(468)	-
* ' '	TOTAL INCOME	(5,553)	-	-	(5,553)	-
(663)	NET CONTROLLABLE COST	(738)	-	77	(661)	(10)
100	0	400		(00)	470	
	Capital Charges	493	-	(20)	473	(4)
	Intangible Charges REFCUS		-	-	-	n/a
	Corporate support services bought in			6	6	n/a n/a
	TOTAL UNCONTROLLABLE COST	402	_		479	
493	TOTAL UNCONTROLLABLE COST	493	-	(14)	4/9	(3)
	NET COST OF SERVICE	(245)	-	63	(182)	(26
	Contributions to / (from) Earmarked Reserves	1 -1	_	_		n/a
_	Contributions to / (from) Capital Reserves:		_ [_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
				00	(492)	
(170)	TOTAL NET EXPENDITURE	(245)	-	63	(182)	(26)
, ,		(245)	-	63	(162)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(245)	-	63	(102)	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(245)	-	63	(102)	
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(245)	-	63	(102)	
*OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(245)	-	63	(102)	`
* OTHER VAI Strategic bud Strategic bud Other resourc Pension incre Centralisation Revised capit	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	(245)	-	63	(102)	£000's 94 (17 (20
* OTHER VAI Strategic bude Strategic bude	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	(245)	-	63	(102)	£000's

PLACE GROWTH EMPLOYMENT AND REGNERATION EMPLOYMENT & SKILLS DELIVERY

COST CENTRE: C1130Q

Г		ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Variations Expenditu		BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
	-	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	746	-	(388)	358	(52)
	Premises related expenditure Supplies and Services	1 006	-	- 2.475	4 204	n/a
	Third Party Payments	1,906	-	2,475	4,381 4	130
	Transfer Payments		_	_] -	n/a
	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
2,606	TOTAL EXPENDITURE	2,656	-	2,087	4,743	79
(2,054)	Government Grants	(2,054)	-	(2,537)	(4,591)	124
(54)	Other Grants, reimbursements and contributions	- 1	-	- '	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	- ()	-	-	-	n/a
	Recharges to other services	(360)	-	360	-	(100)
(2,468)	TOTAL INCOME	(2,414)	-	(2,177)	(4,591)	90
138	NET CONTROLLABLE COST	242	_	(90)	152	(37)
.00				(00)		(0.)
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
138	NET COST OF SERVICE	242	_	(90)	152	(37)
100	HET GOOT OF GERVIOL	2.2		(00)	102	(01)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-		-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
138	TOTAL NET EXPENDITURE	242	-	(90)	152	(37)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
						-
Strategic hude	get - agreed additional income / savings					
	obs - Remove pressure from general fund					(66)
	te Measures Staffing Savings					(52)
						/440)
O41						(118)
Other resourc	<u>e changes</u> anent Virements 2019/20 salary changes - Pension defi	cit unlift from 16º	% to 26 1%			28
, grocu r cilli	anone viromonio 2019/20 salary changes - Fension deli	on apair noin 107	U LU. 1 /0			20
						28
	ER VARIATIONS IN RESOURCE					(90)

PLACE GROWTH EMPLOYMENT AND REGNERATION REGENERATION & PARTNERSHIP

COST CENTRE: C1115Q

		OBICINIAL	\/a=i=±!	in Lovel -f	OBICINAL	
FORECAST		ORIGINAL BUDGET		in Level of ire on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	894	-	(218)	676	(24
	Premises related expenditure	- 07	-	-	-	n/s
	Supplies and Services Third Party Payments	27	-	63	90	233
	Transfer Payments		_	-	[n/a n/a
	Transport related expenditure	_	_	_	_	n/a
	Recharges from other services	4	-	50	54	1,250
	TOTAL EXPENDITURE	925	-	(105)	820	(11
	Government Grants		_	(100)		n/a
	Other Grants, reimbursements and contributions			_	_	n/a
	Customer and Client Receipts	_	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
(418)	Recharges to other services	(411)	-	(7)	(418)	2
(418)	TOTAL INCOME	(411)	-	(7)	(418)	2
		` '			` '	
535	NET CONTROLLABLE COST	514	-	(112)	402	(22
	Capital Charges	-	-	-	-	n/a
	Intangible Charges		-	-	-	n/a
	REFCUS	330	-	-	330	-,
	Corporate support services bought in	-	-	-	-	n/a
330	TOTAL UNCONTROLLABLE COST	330	-	-	330	-
865	NET COST OF SERVICE	844	-	(112)	732	(13)
	October 1 to 1 to 1 to 1 to 1 to 1 to 1 to 1 t					,
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves.		-		1	n/a
	Financing of Capital Expenditure		_		_	
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a
-	Provision for Repayment of External Loans	-	- - -	- - -		n/a n/a
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances	1		- - -	-	n/a n/a n/a
- - -	Provision for Repayment of External Loans	-	-	-	-	n/a n/a n/a
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
- - - - - 865	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-		n/a n/a n/a n/a (13
- - - - - 865	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-		n/a n/a n/a n/a
- - - - - 865	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-		n/a n/a n/a n/a (13
- - - - - 865	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-		n/a n/a n/a n/a (13
- - - - - 865	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-		n/a n/a n/a n/a (13
- - - - - 865	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-		n/a n/a n/a n/a (13
865 * OTHER VAI	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-		n/a n/a n/a n/a (13
- - - - - 865	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-		n/a n/a n/a n/a (13 £000's
* OTHER VAI	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-		n/a n/a n/a n/a (13
* OTHER VAI Strategic budg	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-		1/2 1/2 1/2 1/3 £000's
* OTHER VAI Strategic budg	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-		n/a n/a n/a n/a (13 £000's
* OTHER VAI Strategic budg	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-		1/2 1/2 1/2 1/3 £000's
* OTHER VAI Strategic budg	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-		1/2 1/3 1/3 £000's
* OTHER VAI Strategic budg	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-		n/s n/s n/s (13 £000's
* OTHER VAI Strategic budg	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-		n/s n/s n/s (13 £000's
* OTHER VAI Strategic budg	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-		1/3 1/3 1/3 £000's
* OTHER VAI Strategic budd	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		1/3 1/3 1/3 £000's
* OTHER VAI Strategic budg Strategic budg Savings -15%	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		1/3 1/3 1/3 £000's
* OTHER VAI Strategic budg	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		1/2 1/2 1/2 1/3 1/3 1/53 1/53
* OTHER VAI Strategic budg Strategic budg Savings -15%	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		n/. n/. n/. (13 £000's
* OTHER VAI Strategic budg Strategic budg Savings -15%	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		n/. n/. n/. (13 £000's
* OTHER VAI Strategic budg Strategic budg Savings -15%	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		n/ n/ n/ (13 £000's
* OTHER VAI Strategic budg Strategic budg Savings -15%	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		n/. n/. n/. (13 £000's
* OTHER VAI Strategic budg Strategic budg Savings -15%	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		
* OTHER VAI Strategic budg Strategic budg Savings -15%	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Immediate Measures Staffing Savings	-	-	-		1/2 1/3 1/3 £000's

PLACE GROWTH EMPLOYMENT AND REGNERATION DISTRICT CENTRES & REGENERATION DIRECTORATE

COST CENTRE: C1127Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Frankriaca	£000's	£000's	£000's	£000's	%
-	Employees Premises related expenditure	158	-	0	166	5 n/a
	Supplies and Services	3	_	(1)	2	(33
	Third Party Payments	6	_	(4)	2	(67
	Transfer Payments	_	_	(' '		n/a
-	Transport related expenditure	_	_	-	-	n/a
26	Recharges from other services	26	-	-	26	-
	TOTAL EXPENDITURE	193	-	3	196	2
	Government Grants	-	_	-	-	n/a
_	Other Grants, reimbursements and contributions		_	_	_	n/a
_	Customer and Client Receipts	_	_	_	_	n/a
_	Interest Receivable	_	_	_	-	n/a
_	Recharges to other services	_	_	_	-	n/a
_	TOTAL INCOME	_	_	_	-	n/a
	TOTAL INCOME				_	11/6
193	NET CONTROLLABLE COST	193	_	3	196	2
				-		
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS		-			n/a
	Corporate support services bought in	469	-	(324)	145	(69)
469	TOTAL UNCONTROLLABLE COST	469	-	(324)	145	(69)
000	NET COST OF SERVICE	1 000		(004)	044	(40
662	NET COST OF SERVICE	662	-	(321)	341	(48
	Contributions to / (from) Earmarked Reserves		-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
662	TOTAL NET EXPENDITURE	662	-	(321)	341	(48)
* OTUED VA	RIATIONS IN LEVEL OF EXPENDITURE					COOO!a
	lget - agreed pressures / service demands					£000's
Strategic bud	get - agreed additional income / savings					
Other resource	ce changes					-
Pension incre						7
	corporate charges and internal recharges					(324
	n of staff training budgets					(4
						/204
						(321
TOTAL OTH	ER VARIATIONS IN RESOURCE					(321

SERVICE DESCRIPTION

The Culture Division covers:

- libraries, museum and archives
- culture and the arts
- leisure centres, sports and physical activities parks, green spaces and allotments

Croydon's cultural offer is an important part of the borough's regeneration, we have placed culture at the heart of regeneration with the refurbishment of the Fairfield Halls, Croydon's largest cultural venue - we will continue to work with BH Live, promoters, artists and producers to ensure that Fairfield Halls delivers an exciting, varied and inclusive cultural programme.

We have an established and growing cultural calendar of events with Pride and Mela just two of the major events that take place in Croydon; our cultural calendar will continue to build over the coming years peaking in 2023 when we will be London's Borough of Culture. We are committed to building the capacity of our cultural sector partners to deliver a great offer for Croydon and to bring in national programming and producing partners to work with us in the run up to 2023.

We are firmly establishing libraries as key community venues connecting communities and providing information, cultural activities and other

services and work with a wide range of partners to support Croydon's heritage.

We are in the process of re-accreditation and refresh for our Museum and Archives services set against the developing and changing role of the Croydon Clocktower as a more integrated cultural, learning and community hub. Altenative approaches to reaching audiences will be eplored during social distancing restrictions.

We are committed to ensuring our parks and open spaces are sustainable and can be enjoyed by current and future generations, this includes investing in our allotments. We are working with partners to get our communities more active to improve their health and wellbeing - we are investing in sport and leisure facilities and working closely with our sporting partners on initiatives and facilities.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1128Q	Active Lifestyle	3,651	-	(130)	3,521	(4)
C1238Q	Libraries	4,064	-	161	4,225	4
C1239Q	Museums and Culture	1,524	-	518	2,042	34
C1667Q	Culture Growth	1,002	-	423	1,425	42
	TOTAL NET SPEND	10,241	-	972	11,213	77

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Active Lifestyle	9.0	6.0	(3.0)
Libraries	69.4	63.7	(5.7)
Museums and Culture	7.1	7.0	(0.1)
Culture Growth	4.0	1.0	(3.0)
TOTAL FTE STAFF	89.5	77.7	(11.8)

COST CENTRE: C1114P

	T	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 3,298	£000's	£000's (193)	£000's 3,105	% (6)
	Premises related expenditure	404	_	(190)	404	(0)
	Supplies and Services	2,050	-	(100)	1,950	(5)
1,323	Third Party Payments Transfer Payments	1,695	-	-	1,695	-
2	Transport related expenditure	- 4	_	_	4	n/a -
	Recharges from other services	81	-	-	81	-
5,795	TOTAL EXPENDITURE	7,532	-	(293)	7,239	(4)
-	Government Grants		-	-		n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	(1,318)	-	195 9	(1,123)	(15)
(120)	Interest Receivable	(88)	_	-	(79)	(<mark>10)</mark> n/a
(148)	Recharges to other services	(1,092)	-	-	(1,092)	-
(1,357)	TOTAL INCOME	(2,498)	-	204	(2,294)	(8)
		·	· I			
4,438	NET CONTROLLABLE COST	5,034	-	(89)	4,945	(2)
4.458	Capital Charges	4,458	-	646	5,104	14
, .50	Intangible Charges	-	-	-	-	n/a
- 740	REFCUS	- 740	-	-	-	n/a
	Corporate support services bought in	749	-	415	1,164	55
5,207	TOTAL UNCONTROLLABLE COST	5,207	-	1,061	6,268	20
9,645	NET COST OF SERVICE	10,241	-	972	11,213	9
		<u> </u>				
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
9,645	TOTAL NET EXPENDITURE	10,241	-	972	11,213	9
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					2000
Ctratagia bug	lget - agreed additional income / savings					146
Strategic bud	iget - agreed additional income / savings					
						(377)
Other resource	ce changes					
						1,203
TOTAL OTH	ER VARIATIONS IN RESOURCE					972
I O I AL O I H	EN VANIATIONS IN RESOURCE					9/2

PLACE CULTURE ACTIVE LIFESTYLE

COST CENTRE: C1128Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DECORIDATION	BUDGET		re on (A)	BUDGET	% OUANOE
2020/21	DESCRIPTION	2020/21 (A)	Inflation (B)	* Other (C)	2021/22 (D)	CHANGE
£000's		£000's	£000's	£000's	£000's	(E) %
505	Employees	633	-	(189)	444	(30)
16	Premises related expenditure	51	-	-	51	-
	Supplies and Services	30	-	-	30	-
	Third Party Payments	1,067	-	-	1,067	-
- 4	Transfer Payments	-	-	-		n/a
1 -	Transport related expenditure Recharges from other services	1	-	-	1	- n/o
	-				4 500	n/a
1,508	TOTAL EXPENDITURE	1,782	-	(189)	1,593	(11)
- (070)	Government Grants	- (400)	-	-	(000)	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	(403) (30)	-	137	(266) (30)	(34)
(65)	Interest Receivable	(30)	-		(30)	- n/a
(148)	Recharges to other services	(165)	_		(165)	-
	TOTAL INCOME	(598)	_	137	(461)	(23)
(300)	TOTAL INCOME	(590)		107	(401)	(20)
1,002	NET CONTROLLABLE COST	1,184		(52)	1,132	(4)
1,002	NET CONTROLLABLE COST	1,104	-	(52)	1,132	(4)
2,467	Capital Charges	2,467	_	(78)	2,389	(3)
2,407	Intangible Charges	2,407	-	(70)	2,303	n/a
_	REFCUS	-	_	_	_	n/a
_	Corporate support services bought in	-	-	-	-	n/a
2,467	TOTAL UNCONTROLLABLE COST	2,467	-	(78)	2,389	(3)
				, ,		
3,469	NET COST OF SERVICE	3,651	-	(130)	3,521	(4)
0, 100	<u></u>	0,001		(.00)	0,02.	(.,
_	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
_	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,469	TOTAL NET EXPENDITURE	3,651	-	(130)	3,521	(4)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Public health	get - agreed pressures / service demands					137
Fublic fleatiff	landing					137
						137
	get - agreed additional income / savings					
15% immedia	ate measures staffing savings					(215)
						(215)
045						(215)
Other resource	ce changes n of training budget					/E\
Transfer of st						(5) (39)
Minor variation						(8)
						(0)
						(52)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(130)
						(.50)

PLACE CULTURE LIBRARIES

COST CENTRE: C1238Q

FORFOACT		ORIGINAL		in Level of	ORIGINAL	0/
FORECAST 2020/21	DESCRIPTION	BUDGET 2020/21	Expenditu Inflation	re on (A) * Other	BUDGET 2021/22	% CHANGE
2020/21	BESCHII HON	(A)	(B)	(C)	(D)	(E)
£000's		£0000's	£000's	£0000's	£000's	%
	Employees	2,117	-	4	2,121	0
1	Premises related expenditure Supplies and Services	353 817	-	-	353 817	-
	Third Party Payments	40	_	-	40	_
	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	3	-	-	3	-
	Recharges from other services	28	-	-	28	-
,	TOTAL EXPENDITURE	3,358	-	4	3,362	0
-	Government Grants Other Grants, reimbursements and contributions		-	-	-	n/a n/a
(41)	Customer and Client Receipts	(51)	-	9	(42)	(18)
- '	Interest Receivable	-	-	-	`-'	n/a
	Recharges to other services	-	-	-	-	n/a
(41)	TOTAL INCOME	(51)	-	9	(42)	(18)
2.047	NET CONTROLLABLE COST	2 207		10	2 220	0
2,947	NET CONTROLLABLE COST	3,307	-	13	3,320	0
757	Capital Charges	757	-	148	905	20
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
757	Corporate support services bought in TOTAL UNCONTROLLABLE COST	757	-	148	905	n/a 20
737	TOTAL UNCONTROLLABLE COST	131	-	140	905	20
3,704	NET COST OF SERVICE	4,064	-	161	4,225	4
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		_	_]	n/a n/a
_	Provision for Repayment of External Loans	_	_	-	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,704	TOTAL NET EXPENDITURE	4,064	-	161	4,225	4
,		,			, -	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands raries buildings					9
Closure of lib	railes buildings					3
						9
Strategic bud	get - agreed additional income / savings					9
	ate measures staffing savings					(89)
						(89)
Other resource	<u>ce changes</u>					
Revised capit						148
Pension incre	ement n of staff training budget					103
Centralisation	i oi staii tialiiliig buuget					(10)
						241
TOTAL OTH	ED VADIATIONS IN PESOUDCE					464
TOTAL OTH	ER VARIATIONS IN RESOURCE					161

PLACE CULTURE MUSEUMS AND CULTURE

COST CENTRE: C1239Q

		LODICINAL			ODIONIAL	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020,21	====================================	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	263	-	(16)	247	(6)
9	Premises related expenditure Supplies and Services	39	-	-	39	n/a
9	Third Party Payments	39	_	_	39	- n/a
_	Transfer Payments	_	_	_		n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
268	TOTAL EXPENDITURE	302	-	(16)	286	(5)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(5)	-	(42)	(47)	840
-	Customer and Client Receipts	(7)	-	-	(7)	-
-	Interest Receivable	-	-	-	- 1	n/a
-	Recharges to other services	- (40)	-	- (40)	(= 4)	n/a
-	TOTAL INCOME	(12)	-	(42)	(54)	350
	I	1		(==)		()
268	NET CONTROLLABLE COST	290	-	(58)	232	(20)
4.004	Conital Charman	4.004	·	F70	4 040	4-
1,234	Capital Charges Intangible Charges	1,234	_	576	1,810	47 n/a
_	REFCUS	_	_	_		n/a
-	Corporate support services bought in	_	-	-	-	n/a
1,234	TOTAL UNCONTROLLABLE COST	1,234	_	576	1,810	47
1,502	NET COST OF SERVICE	1,524	_	518	2,042	34
.,		.,			_,-,-	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,502	TOTAL NET EXPENDITURE	1,524	-	518	2,042	34
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
	lget - agreed additional income / savings					
Combining p	osts across museums and libraries					(73)
						(73)
Other resour	ce changes					
Changes in c	apital charges					576
Pension incre	ement					15
						591
TOTAL OT	ER VARIATIONS IN RESOURCE					518
TOTAL OTH	LIV VARIATIONS IN RESOURCE					910

PLACE CULTURE CULTURE GROWTH

COST CENTRE: C1667Q

FORECAST 2020/21 DESCRIPTION £000's 144 Employees - Premises relater 515 Supplies and Se 372 Third Party Payr		ORIGINAL BUDGET 2020/21	Expenditu Inflation	in Level of ure on (A)	ORIGINAL	
2020/21 DESCRIPTION £000's 144 Employees Premises related 515 Supplies and Se 372 Third Party Payr		2020/21			BUDGET	%
£000's 144 Employees Premises relater 515 Supplies and Se 372 Third Party Payr			IIIIIalion	* Other	2021/22	CHANGE
144 Employees - Premises relater 515 Supplies and Se 372 Third Party Payr		(A)	(B)	(C)	(D)	(E)
- Premises related 515 Supplies and Se 372 Third Party Payr		£0000's	£000's	£000's	£000's	%
515 Supplies and Se 372 Third Party Payr		285	-	8	293	;
372 Third Party Payr		-	-	- (400)		n
		1,164	-	(100)		(
Transfer Dayma		588	-	-	588	
Transfer PaymeTransport relate		_	-	-	[n, n,
- Recharges from		53	_	_	53	- 11/
1,031 TOTAL EXPEN		2,090	_	(92)	1,998	(-
- Government Gra			_	- (02)	- 1,000	n
	imbursements and contributions	(910)	_	100	(810)	(1
- Customer and C		'-'	-	-	· - 1	'n
- Interest Receiva		-	-	-	-	n
- Recharges to ot	ner services	(927)	-	-	(927)	-
(810) TOTAL INCOM	=	(1,837)	-	100	(1,737)	(
					· · · · · · · · · · · · · · · · · · ·	
221 NET CONTROL	LABLE COST	253	-	8	261	;
- Capital Charges		- 1	-	-	-	n/
- Intangible Charg		-	-	-	-	n/
- REFCUS		-	-	-	-	n/
749 Corporate support	ort services bought in	749	-	415	1,164	5
749 TOTAL UNCON	TROLLABLE COST	749	-	415	1,164	55
1						
970 NET COST OF	SERVICE	1,002	-	423	1,425	4:
- Contributions to	/ (from) Earmarked Reserves		_	_		n
	/ (from) Capital Reserves:	_	_	_	-	n/
	Capital Expenditure	-	-	-	-	n/
	Repayment of External Loans	-	-	-	-	n/
- Contribution to /	(from) General Balances	-	-	-	-	n/
- TOTAL APPRO	PRIATIONS	-	-	-	-	n/
970 TOTAL NET EX	PENDITURE	1,002	_	423	1,425	42
		, ,			,	
* OTHER VARIATIONS IN LE						£000's
Strategic budget - agreed pres	sures / service demands					
					ļ	
Strategic budget - agreed add	tional income / savings				Ì	
					l	
					l	
					ļ	
					ŀ	
Other resource changes					l	41
	i					• •
Changes to SERCOP charges	i					
Other resource changes Changes to SERCOP charges Pension increment					l	
Changes to SERCOP charges						
Changes to SERCOP charges						
Changes to SERCOP charges					ļ	
Changes to SERCOP charges						423
Changes to SERCOP charges						

SERVICE DESCRIPTION

The Growth Zone programme management team are responsible for the design, development and delivery of the Growth Zone programme.

In 2020/21 the programme will focus on feasibility and design of transport and public realm schemes, managing construction related traffic, developing smart city projects, implementing meanwhile and culture projects as part of the agreed programme approved by Cabinet in October 2018.

MOVEMENT IN NET EXPENDITURE

	THE TEXT ENDITORS					
		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1668Q	Croydon Growth Zone	10	-	30	40	300
	TOTAL NET SPEND	10	_	30	40	300
	TOTAL NET SPEND	-				

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Croydon Growth Zone	9.2	8.0	(1.2)
TOTAL FTE STAFF	9.2	8.0	(1.2)

COST CENTRE: C1116P

1		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	DECORIDATION	BUDGET		re on (A)	BUDGET	% CHANCE
2020/21	DESCRIPTION	2020/21 (A)	Inflation (B)	* Other (C)	2021/22 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	657	-	(23)	634	(4)
	Premises related expenditure Supplies and Services	-	-	-	-	n/a n/a
	Third Party Payments		-	-		n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	-	-	-	-	n/a
	TOTAL EXPENDITURE	657		(23)	634	n/a (4)
	Government Grants	-		-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
1	Customer and Client Receipts	-	-	-	-	n/a
1	Interest Receivable Recharges to other services	(647)	-	53	(594)	n/a (8)
	TOTAL INCOME	(647)	_	53	(594)	(8)
(* *)		(-)			(3.2.)	(-)
40 I	NET CONTROLLABLE COST	10	-	30	40	300
- (Capital Charges	- 1	-	-	- 1	n/a
-	Intangible Charges	-	-	-	-	n/a
1	REFCUS Corporate support services bought in	-	-	-	-	n/a n/a
	TOTAL UNCONTROLLABLE COST					n/a
	TOTAL GROOM ROLLABLE GOOT				_	Tira
40	NET COST OF SERVICE	10	-	30	40	300
- 10	Contributions to / (from) Earmarked Reserves		_	_		n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-		n/a n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
40	TOTAL NET EXPENDITURE	10	-	30	40	300
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
						-
Strategic budg	get - agreed additional income / savings					
						_
Other resource						
Pension increr	ment					30
						30
1						

SERVICE DESCRIPTION

The Planning & Strategic Transport Division comprises Building Control, Development Management, Spatial Planning and Transport.

Building Control is a statutory service to regulate the built environment for the protection of the public through the implementation and enforcement of Building Regulations and other legislation. The service aims to promote an accessible, healthy, safe and sustainable built environment within Croydon through provision of a customer focused service that offers value for money, and that is efficient, effective, and equitable.

Development management processes applications for planning permission relating to all development types from householder extensions to large commercial or housing developments. A range of pre-application enquiry processes are also available to assist applicants. The service responds to appeals to the Planning Inspectorate against decisions to refuse planning permission or in relation to a condition on a planning permission and also investigates, and remedies where necessary, allegations about breaches of planning control.

The Spatial Planning Service provides the functions of place making and plan making, which combined provide the council's spatial planning strategy over twenty years. Plan Making primarily carry out the analysis and interpretation of evidence to support the preparation of Croydon's Local Plan principally through the Strategic Policies, site allocations, designations and detailed development management policies. Plan Making are also responsible for the Council's Infrastructure Delivery Plan (IDP) Community Infrastructure Levy (Charging Schedule and collection and assignment), Section 106 collection and assignment, providing observations on developments to Development Management and the Council's planning research and monitoring function. Place making provides qualitative inputs into the plan making processes regarding design and local distinctiveness. Undertake site appraisals, briefs, feasibility studies and area based master plans. Provide design observations on developments to Development Management. Place making are responsible for the Council's statutory obligations regarding conservation and heritage, as well as providing advice and supporting projects in this field. Place making also undertake a number of income generation commission, particularly related to the design of public realm.

The Strategic Transport Service is responsible for developing transport policy and translating local priorities and regional policies into delivery plans and programmes. The Service is also delivering much of the Growth Zone Transport Infrastructure e.g. leading on the renewal/redevelopment of West Croydon Station; working with Network Rail to upgrade the Brighton Mainline and provide a new and bigger East Croydon Station; working with TfL to improve the Fiveways intersection of the A23/A232; and delivering a network of cycling and walking routes. The Service also: develops the Plan to implement the Mayor's Transport Strategy within Croydon (The Local Implementation Plan (LIP)); provides transport advice to the planning authority on development plan and master plan making and advises the Development Management Service and Planning Committee(s) on the transport implications of development proposals; bids for funds through the LIP drawing funding from TfL, CIL, S106 and the Capital Programme to improve transport and infrastructure in Croydon; and runs a programme to deliver electric vehicle charging points and encourage the take-up of electric vehicles.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1108Q	Building Control	(27)		(2)	(29)	7
C1109Q	Development Management	878	-	(866)	12	(99)
C1110Q	Spatial Planning	659	-	(31)	628	(5)
C1111Q	Transport	258	-	27	285	10
	TOTAL NET SPEND	1,768	1	(872)	896	(49)

STAFF ESTABLISHMENT NUMBERS

	ORIGINA	ORIGINAL	CHANGE
	BUDGE ⁻	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STA	F FTE STAFF	FTE STAFF
Building Control	22	0 21.0	(1.0)
Development Management	59	0 52.0	(7.0)
Spatial Planning	26	0 22.5	(3.5)
Transport	10	1 10.0	(0.1)
TOTAL FTE STAFF	117	1 105.5	(11.6)

COST CENTRE: C1120P

		ORIGINAL	1/5-1-1	ا احتجادا	ODIONA	
FORECAST		BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
5,810 E	Employees	6,197	-	(225)	5,972	(4)
	Premises related expenditure Supplies and Services	354	-	2	356	n/a 1
	Third Party Payments	334		-	- 336	n/a
	ransfer Payments	-	-	-	-	n/a
	ransport related expenditure	9	-	-	9	-
1,700 F	Recharges from other services	1,713	-	(3)	1,710	(0)
8,605 T	TOTAL EXPENDITURE	8,273	-	(226)	8,047	(3)
- 0	Government Grants	- 1	-	-	-	n/a
	Other Grants, reimbursements and contributions		-	-		n/a
	Customer and Client Receipts	(5,282)	-	152	(5,130)	(3)
	nterest Receivable Recharges to other services	(2,116)		(1)	(2,117)	n/a 0
	TOTAL INCOME	(7,398)	-	151		(2)
(7,731)	OTAL INCOME	(7,396)	-	101	(7,247)	(2)
874 N	NET CONTROLLABLE COST	875	-	(75)	800	(9)
		1 5.5		()		(-)
	Capital Charges	6	-	-	6	-
	ntangible Charges	-	-	-	-	n/a
	REFCUS	-	-	(707)	-	n/a
	Corporate support services bought in	887	-	(797)	90	(90)
893 T	TOTAL UNCONTROLLABLE COST	893	-	(797)	96	(89)
1,767 N	NET COST OF SERVICE	1,768	_	(872)	896	(49)
.,		.,. 55		(0.2)		(.0)
- C	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
- C	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	n/a
	TOTAL APPROPRIATIONS	-			-	n/a
- 1	OTAL APPROPRIATIONS	-	-	-	-	n/a
1,767 T	OTAL NET EXPENDITURE	1,768	-	(872)	896	(49)
* OTHER VAR	IATIONS IN LEVEL OF EXPENDITURE					£000's
	et - agreed pressures / service demands					20000
	-					
					Ì	
Strategic budge	et - agreed additional income / savings				}	
Otrategic budge	et - agreed additional income / savings					
						(0.44)
						(344)
Other resource	e cnanges					
						(528)
	R VARIATIONS IN RESOURCE					(528) (872)

PLACE PLANNING BUILDING CONTROL

COST CENTRE: C1108Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,241	-	(2)	1,239	(0)
-	Premises related expenditure	.,	_	-	-,	n/a
31	Supplies and Services	88	_	_	88	-
_	Third Party Payments	- 1	_	-	-	n/a
_	Transfer Payments	- 1	_	-	-	n/a
	Transport related expenditure	2	_	-	2	-
	Recharges from other services	1,133	_	_	1,133	_
	TOTAL EXPENDITURE	2,464	_	(2)	2,462	(0)
		2,404			2,462	
-	Government Grants	- 1	-	-	-	n/a
- (4.040)	Other Grants, reimbursements and contributions	- (4.050)	-	-	(4.050)	n/a
	Customer and Client Receipts	(1,358)	-	-	(1,358)	-
	Interest Receivable	- (4.400)	-	-	(4.400)	n/a
	Recharges to other services	(1,133)	-	-	(1,133)	-
(2,143)	TOTAL INCOME	(2,491)	-	-	(2,491)	-
					!	
31	NET CONTROLLABLE COST	(27)	_	(2)	(29)	7
<u> </u>		(=: /		(-)	(=0)	•
_	Capital Charges	T - I		_		n/a
_	Intangible Charges		-	-	-	
-	REFCUS		-	-	-	n/a
-			-	-		n/a
-	Corporate support services bought in	-		-		n/a
-	TOTAL UNCONTROLLABLE COST	- 1	-	-	-	n/a
31	NET COST OF SERVICE	(27)	-	(2)	(29)	7
		. , ,		. ,	, ,	
_	Contributions to / (from) Earmarked Reserves			_	- 1	n/a
_	Contributions to / (from) Capital Reserves:	[]	-	[]	<u> </u>	n/a
_	Financing of Capital Expenditure	1 1	_		_	n/a
_	Provision for Repayment of External Loans			_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	` '					
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
31	TOTAL NET EXPENDITURE	(27)	-	(2)	(29)	7
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
					İ	_
l_						
I Ctratagia h	act parced additional income / covings				ŀ	
	get - agreed additional income / savings				ļ	(E7)
	get - agreed additional income / savings Immediate Measures Staffing Savings					(57)
						(57)
						(57)
						(57)
						(57)
						(57)
	s Immediate Measures Staffing Savings					
Savings -15%	s Immediate Measures Staffing Savings ee changes					
Savings -15% Other resource Pension incre	s Immediate Measures Staffing Savings ee changes					(57)
Savings -15% Other resource Pension incre	s Immediate Measures Staffing Savings ee changes ement					(57)
Savings -15% Other resource Pension incre	s Immediate Measures Staffing Savings ee changes ement					(57)
Savings -15% Other resource Pension incre	s Immediate Measures Staffing Savings ee changes ement					(57)
Savings -15% Other resource Pension incre	s Immediate Measures Staffing Savings ee changes ement					(57)
Savings -15% Other resource Pension incre	s Immediate Measures Staffing Savings ee changes ement					(57) 58 (3)
Savings -15% Other resource Pension incre	s Immediate Measures Staffing Savings ee changes ement					(57)
Savings -15% Other resource Pension incre	s Immediate Measures Staffing Savings ee changes ement					(57) 58 (3)

COST CENTRE: C1109Q

		OB(0):::: '	.,			
FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Expenditu Inflation	* Other	2021/22	% CHANGE
2020/21	SECONII NON	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,143	-	(218)	2,925	(7)
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	189	-	-	189	-,
	Гhird Party Payments Гransfer Payments	-	-	-	-	n/a
	Transfer Payments Fransport related expenditure	7	-	-	7	n/a
	Recharges from other services	574		(3)	571	(1)
	TOTAL EXPENDITURE	3,913	-	(221)	3,692	(6)
-,-					3,692	
	Government Grants	-	-	-	-	n/a
V /	Other Grants, reimbursements and contributions Customer and Client Receipts	(3,872)	-	- 152	(2.720)	n/a
	nterest Receivable	(3,672)		-	(3,720)	(4) n/a
	Recharges to other services	(50)		-	(50)	11/a -
	TOTAL INCOME	(3,922)	_	152	` '	
(3,690)	TOTAL INCOME	(3,922)	-	152	(3,770)	(4)
(40)		(0)	ı	(00)	(-0)	
(43) N	NET CONTROLLABLE COST	(9)	-	(69)	(78)	767
	Canital Charges					,
	Capital Charges ntangible Charges	-	-	-	-	n/a
	REFCUS		-	-	-	n/a
	Corporate support services bought in	887		(797)	90	n/a (90)
	FOTAL UNCONTROLLABLE COST	887		(797)		
887 1	TOTAL UNCONTROLLABLE COST	887	-	(797)	90	(90)
		1 1	1		I I	
844 N	NET COST OF SERVICE	878	-	(866)	12	(99)
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances			-]	n/a n/a
					_	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		11	1			
844 T	TOTAL NET EXPENDITURE	878	-	(866)	12	(99)
* OTHER VAR	NATIONS IN LEVEL OF EVENDITURE					00001
	et - agreed pressures / service demands					£000's
Strategic budge	et - agreed pressures / service demands					
					ĺ	-
Strategic budge	et - agreed additional income / savings				}	
	Immediate Measures Staffing Savings					(201)
	g					(20.)
						(201)
Other resource	e changes				ŀ	
Pension incren					l	145
Movement in c	orporate charges and internal recharges				l	(797)
	of staff training budgets				l	(13)
						. ,
					l	(665)
					l	
TOTAL OTHE	R VARIATIONS IN RESOURCE					(866)

PLACE PLANNING SPATIAL PLANNING

COST CENTRE: C1110Q

!		ODICINIAL	\/ori-+!	in Laurel - f	ODICINAL	
FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020,21		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,285	Employees	1,200	-	(31)	1,169	(3)
	Premises related expenditure	-	-	-		n/a
	Supplies and Services Third Party Payments	12	-	-	12	- 1-
	Transfer Payments		-	_	_	n/a n/a
	Transport related expenditure		-	_] []	n/a
	Recharges from other services	_	_	_	_	n/a
	TOTAL EXPENDITURE	1,212	_	(31)	1,181	(3)
2,200	Government Grants				·	
(012)	Other Grants, reimbursements and contributions		-	-	-	n/a n/a
	Customer and Client Receipts	(52)	-	_	(52)	11/a
(107)	Interest Receivable	- (02)	_	_	(02)	n/a
(448)	Recharges to other services	(507)	-	_	(507)	-
	TOTAL INCOME	(559)	_	-	(559)	-
(1,431)	TOTAL INCOME	(000)		_	(003)	
733	NET CONTROLLABLE COST	653	_	(31)	622	(5)
100	NET GONTHOLEADEL GGG.	000		(01)	022	(0)
6	Capital Charges	6	-	-	6	-
	Intangible Charges	- 1	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
6	TOTAL UNCONTROLLABLE COST	6	-	-	6	-
739	NET COST OF SERVICE	659	-	(31)	628	(5)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
		1				
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
739	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	659	-	(31)	628	n/a (5)
739						
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					
* OTHER VA	TOTAL NET EXPENDITURE					(5)
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					(5)
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					(5)
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					(5)
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					(5)
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					(5)
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(5)
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
* OTHER VA Strategic bud Strategic bud Savings -15%	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings is Immediate Measures Staffing Savings					£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings be Immediate Measures Staffing Savings					£000's - (86)
* OTHER VA Strategic bud Strategic bud Savings -15% Other resource Pension incre	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings be Immediate Measures Staffing Savings					£000's
* OTHER VA Strategic bud Strategic bud Savings -15% Other resource Pension incre	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings is Immediate Measures Staffing Savings see changes ement					(5) £000's - (86)
* OTHER VA Strategic bud Strategic bud Savings -15% Other resource Pension incre	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings is Immediate Measures Staffing Savings see changes ement					(5) £000's - (86)
* OTHER VA Strategic bud Strategic bud Savings -15% Other resource Pension incre	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings is Immediate Measures Staffing Savings see changes ement					(5) £000's - (86)
* OTHER VA Strategic bud Strategic bud Savings -15% Other resource Pension incre	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings is Immediate Measures Staffing Savings see changes ement					(5) £000's - (86)
* OTHER VA Strategic bud Strategic bud Savings -15% Other resource Pension incre	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings is Immediate Measures Staffing Savings see changes ement					(5) £000's - (86)
* OTHER VA Strategic bud Strategic bud Savings -15% Other resource Pension incre	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings is Immediate Measures Staffing Savings see changes ement					(5) £000's - (86) (86)

PLACE PLANNING TRANSPORT

COST CENTRE: C1111Q

FORECAST 2020/21 DESCRIPTION DESCRIP			ORIGINAL	Variations	in I evel of	ORIGINAL	
2020/21 DESCRIPTION	FORECAST						%
E000's	2020/21	DESCRIPTION	2020/21			2021/22	CHANGE
S46 Employees	ŀ		(A)	(B)	(C)	(D)	(E)
- Premises related expenditure - Supplies and Services - Third Party Payments - Transfer Payments - Transfer Payments - Transport related expenditure - Recharges from other services - Recharges from other services - G G - G - G - G - G - G - G - G -				£000's			
- Supplies and Services	546	Employees	613	-	26	639	4
- Third Party Payments - Transport related expenditure - Recharges from other services - Recharges from their services - Recharges from their services - Recharges from their services - Recharges from their services - Government Grants - Customer and Client Receipts - Capital North Individual Control (428) - Customer and Client Receipts - Capital Charges - REFCUS - Capital Charges - REFCUS - Corporate support services bought in - Customer and Client Receipts - Control Control Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (from) Capital Reserves - Contribution to / (f			-	-	-		n/
- Transfer Payments - Transport related expenditure - Recharges from other services - G - G - G - G - G - G - G - G - G - G			65	-	2	67	3
Transport related expenditure			-	-	-	-	n/:
B. Recharges From other services 6 - - 6			-	-	-	-	n/a
Solution				-	_		n/a -
Government Grants Cubre Grants, reimbursements and contributions Customer and Client Receipts Customer and Client Re		-					
- Other Grants, reimbursements and contributions - Customer and Cleint Receipts - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Receivable - Interest Control Receivable - Interest Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Control Receivable - Interest Receivable - Interest Control Receivable - Interest Receivable - Interest Receivable - Interest Control Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Recei			684	-	28	/12	4
- Customer and Client Receipts - - -			-	-	-	-	n/s
Interest Receivable				-	-	-	n/s
(401) Recharges to other services (426)				-	-	-	n/a
(401) TOTAL INCOME				-		(427)	n/a
153 NET CONTROLLABLE COST 258 - 27 285		-	`			` 1	0
- Capital Charges	(401)	TOTAL INCOME	(426)	-	(1)	(427)	0
Intangible Charges	153	NET CONTROLLABLE COST	258	-	27	285	10
- Intangible Charges							
- REFCUS - Corporate support services bought in				-	-	-	n/a
- Corporate support services bought in			-	-	-	-	n/a
TOTAL UNCONTROLLABLE COST				-		-	n/a
153 NET COST OF SERVICE 258 - 27 285 - Contributions to / (from) Earmarked Reserves			-	-		-	n/a
- Contributions to / (from) Earmarked Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	153	NET COST OF SERVICE	258	_	27	285	10
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS							
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	_	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 258 - 27 285 TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Pension increment Other minor changes	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-	Financing of Capital Expenditure	-	-	-	-	n/a
TOTAL APPROPRIATIONS			-	-	-	-	n/a
153 TOTAL NET EXPENDITURE 258 - 27 285 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Cother resource changes Pension increment Other minor changes	-	Contribution to / (from) General Balances	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Pension increment Other minor changes	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Pension increment Other minor changes	153	TOTAL NET EXPENDITURE	258	-	27	285	10
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Pension increment Other minor changes							
Strategic budget - agreed additional income / savings Other resource changes Pension increment Other minor changes							£000's
Other resource changes Pension increment Other minor changes	<u>Strategic bud</u>	get - agreed pressures / service demands					
Other resource changes Pension increment Other minor changes							
Other resource changes Pension increment Other minor changes							
Other resource changes Pension increment Other minor changes							
Other resource changes Pension increment Other minor changes							
Other resource changes Pension increment Other minor changes							
Other resource changes Pension increment Other minor changes						Ì	_
Other resource changes Pension increment Other minor changes	Steatoni- I- I	not arread additional incorr - / in				ļ	
Pension increment Other minor changes	orrategic bud	get - agreed additional income / savings				l	
Pension increment Other minor changes							
Pension increment Other minor changes							
Pension increment Other minor changes							
Pension increment Other minor changes							
Pension increment Other minor changes							
Pension increment Other minor changes						ŀ	
Pension increment Other minor changes						l	
Other minor changes							
							27
Centralisation of staff training budgets	Pension incre						2
	Pension incre Other minor o	changes					
	Pension incre Other minor o	changes					(2
	Pension incre Other minor o	changes					(2
	Pension incre Other minor o	changes					(2
<u> </u>	Pension incre Other minor o	changes					
TOTAL OTHER VARIATIONS IN RESOURCE	Pension incre Other minor o	changes				,	27
TOTAL OTHER VARIATIONS IN RESOURCE	Pension incre Other minor of Centralisation	changes n of staff training budgets					

DIVISION SUMMARY

SERVICE DESCRIPTION

The division is made up the service areas as below;

The Responsive repairs service carries out day to day repairs to all Council homes and communal works to blocks. This includes general building, gas servicing and gas breakdowns to domestic and commercial boilers, electrical works and repair and refurbishment works to properties that are void and are being re-let. The service is also responsible for all Health and Safety compliance in Council homes including fire safety and asbestos management. Through the Building services team are also responsible for management and delivery of planned cyclical electrical and mechanical works.

Facilities Management

Managing an integrated Facilities Management service combining a professional in-house team and specialist partnering FM contractors for the corporate estate including corporate responsibility for Health & Safety consultant services and management of energy and utilities.

Asset Management and Estates

An in house professional Estates and Asset management service to provide commercial property advice to the wider Council and is responsible for the asset and accommodation strategy, ensuring that all corporate assets are utilised effectively, fit for purpose and to maximise income and investment opportunities.

Capital Delivery for Homes & School

Delivering schools, leisure, regeneration and corporate capital programmes; supporting Adults services in accommodating vulnerable residents and Children, Families & Education department to deliver the necessary additional school places through our schools delivery programme.

Special Projects

Support the delivery of affordable housing development and the management of the Council's group companies

Assets & Involvement

Delivering asset management, stock condition surveying, capital programme and financial planning for c.13,500 HRA homes and c.1,100 blocks.

Repairs performance and commercial activities. Leading engagement with residents and leaseholders through a variety of groups, panels and surveys to ensure a robust feedback from tenants.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL Variations in Level of		in Level of	ORIGINAL		
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1600Q	Facilities Management	6,265	-	(4,789)	1,476	(76)
C1610Q	Asset Management and Estates	(9,129)	-	17,559	8,430	(192)
C1114Q	Capital Delivery for Homes and Schools	39	-	27	66	69
C1131Q	Homes and Social Investment Directorate	-	-	133	133	n/a
	TOTAL NET SPEND	(2,825)	-	12,930	10,105	(458)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Facilities Management	83.0	68.6	(14.4)
Asset Management and Estates	6.0	6.0	-
Capital Delivery for Homes and Schools	-	-	-
Directorate	-	1.0	1.0
TOTAL FTE STAFF	89.0	75.6	(13.4)

COST CENTRE: C1150P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21 (A)	Inflation (B)	* Other (C)	2021/22 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	4,084	-	(114)	3,970	(3)
	Premises related expenditure Supplies and Services	12,228 1,443	-	1,103 (31)	13,331 1,412	9
	Third Party Payments	30	_	(30)	- 1,412	(2) (100)
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	273 2,585	-	(33) (20)	240 2,565	(12) (1)
	TOTAL EXPENDITURE	20,642		875	21,517	(1) 4
- 20,001	Government Grants	20,012	_	-		 n/a
(37)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(6,991)	Customer and Client Receipts	(14,452)	-	6,478	(7,974)	(45)
(2 969)	Interest Receivable Recharges to other services	(3,304)	-	- 1,412	(1,892)	n/a (43)
	TOTAL INCOME	(17,756)	_	7,890	(9,866)	(44)
(0,001)	TOTAL INCOME	(11,100)		1,000	(0,000)	(11)
10,687	NET CONTROLLABLE COST	2,886	-	8,765	11,651	304
3 300	Capital Charges	3,300	_	284	3,584	9
_	Intangible Charges	-	_	-	-	n/a
	REFCUS	- (0.044)	-	-	(= 450)	n/a
	Corporate support services bought in	(9,011)	-	3,881	(5,130)	(43)
(5,711)	TOTAL UNCONTROLLABLE COST	(5,711)	-	4,165	(1,546)	(73)
4,976	NET COST OF SERVICE	(2,825)	-	12,930	10,105	(458)
						,
_	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
_	Financing of Capital Expenditure	-	_	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4,976	TOTAL NET EXPENDITURE	(2,825)	-	12,930	10,105	(458)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					9,202
Other resource	ce changes					(706)
						4,434
TOTAL OTH	ER VARIATIONS IN RESOURCE					12,930

PLACE HOMES AND SOCIAL INVESTMENT FACILITIES MANAGEMENT

COST CENTRE: C1600Q

FORFOAGT		ORIGINAL		in Level of	ORIGINAL	0/
FORECAST 2020/21	DESCRIPTION	BUDGET 2020/21	Expenditi Inflation	ure on (A) * Other	BUDGET 2021/22	% CHANGE
2020/21	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,020	-	(233)	2,787	(8)
	Premises related expenditure	7,452	-	(73)	7,379	(1)
	Supplies and Services Third Party Payments	1,040	-	(95)	945	(9)
	Transfer Payments		-			n/a n/a
	Transport related expenditure	273	-	(33)	240	(12)
146	Recharges from other services	131	-	(20)	111	(15)
11,849	TOTAL EXPENDITURE	11,916	-	(454)	11,462	(4)
	Government Grants	-	_	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
\ /	Customer and Client Receipts	(97)	-	-	(97)	-
	Interest Receivable	(0.070)	-	- 4 204	(4.070)	n/a
	Recharges to other services	(2,670)	-	1,391	(1,279)	(52)
(2,657)	TOTAL INCOME	(2,767)	-	1,391	(1,376)	(50)
0 102	NET CONTROLLABLE COST	9.149		937	10,086	10
9,192	NET CONTROLLABLE COST	9,149		931	10,000	10
	Capital Charges	2,481	-	42	2,523	2
	Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	(E 265)	-	(F 700)	(44.422)	n/a
	TOTAL UNCONTROLLABLE COST	(5,365)		(5,768)	(11,133)	108
(2,004)	TOTAL UNCONTROLLABLE COST	(2,884)	-	(5,726)	(8,610)	199
6.308	NET COST OF SERVICE	6,265		(4,789)	1,476	(76)
,		,		() ,	,	,
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
- 1	Financing of Capital Expenditure Provision for Repayment of External Loans	_	-	-	-	n/a n/a
	Contribution to / (from) General Balances	_	-	_	-	n/a
	TOTAL APPROPRIATIONS	_	_	_	-	n/a
						.,,_
6,308	TOTAL NET EXPENDITURE	6,265	-	(4,789)	1,476	(76)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
Unachievable	FM Staff Savings					100
Reduction of	recharges of revenue costs to capital					1,360
						1,460
Strategic hud	get - agreed additional income / savings					.,.50
	acilities Management					(333)
	ate Measures Staffing Savings					(247)
						(580)
Other resource	re changes					(000)
	<u>se changes</u> mployers Pension					150
Transfer from	Insurance and Risk (see RED					73
	udget to Homes and Social Investment Directorate (see	PL 7.6)				(133)
II .	n of Staff Training					(28)
Increase in C	apital Charges ornorate					42 (5,768)
Other Minor V						(5,766)
						(5,669)
						(5,555)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(4,789)

COST CENTRE: C1610Q

		L ODIOINAL T	M	in 1 a.u.) (ODIONAL	
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Frankleyee	£000's	£000's	£000's	£000's 425	%
	Employees Premises related expenditure	4,776	-	(<mark>20)</mark> 1.176	5,952	(4) 25
	Supplies and Services	403	-	64	467	16
-	Third Party Payments	30	-	(30)	-	(100)
-	Transfer Payments Transport related expenditure		-		-	n/a
2.054	Recharges from other services	2,445	-	_	2,445	n/a -
	TOTAL EXPENDITURE	8,098	-	1,190	9,288	15
	Government Grants	-	-	-	-	n/a
(37)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	(14,355)	-	6,478	(7,877)	(45)
	Interest Receivable Recharges to other services	(45)	-	-	(45)	n/a
	TOTAL INCOME	(14,400)		6,478	` '	(45)
(0,556)	TOTAL INCOME	(14,400)	-	0,476	(7,922)	(45)
1,095	NET CONTROLLABLE COST	(6,302)	-	7,668	1,366	i
	10. 11.01			0.15	1001	
819	Capital Charges Intangible Charges	819	-	242	1,061	30 n/a
	REFCUS		-	-] []	n/a
(3,646)	Corporate support services bought in	(3,646)	-	9,649	6,003	(265)
(2,827)	TOTAL UNCONTROLLABLE COST	(2,827)	-	9,891	7,064	(350)
(1,732)	NET COST OF SERVICE	(9,129)	-	17,559	8,430	(192)
	Contributions to / (from) Earmarked Reserves		-	_	- 1	n/a
- 1	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	n/a
	TOTAL APPROPRIATIONS	- -				n/a n/a
	TOTAL ALTROPRIATIONS				-	11/4
(1,732)	TOTAL NET EXPENDITURE	(9,129)	-	17,559	8,430	(192)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					2 4 4 5
Investment Pr	roperty Income Decline					6,445 1,297
Landiolus ixe	ait Glowii					1,291
						7 740
Stratagia bud	last careed additional income / sovings					7,742
	lget - agreed additional income / savings duilding Closures / Disposals					(126)
l avgo o 2	anang Green ee / Brepecare					(.20)
						(126)
Other resource	ce changes					(.20)
Transfer from	Business Support (RED 1.3)					31
	mployers Pension					21
	anital Charges					242
Increase in Ca						
	Corporate Support Services bought in					9,649
						9,649
						9,649

PLACE HOMES AND SOCIAL INVESTMENT CAPITAL DELIVERY FOR HOMES AND SCHOOLS

COST CENTRE: C1114Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
#REF!	DESCRIPTION	#REF!	Inflation	* Other	#REF!	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	619	-	6	625	1
- 10	Premises related expenditure Supplies and Services	-	-	-	-	n/a
	Third Party Payments		_	_		n/a n/a
-	Transfer Payments		_	_]	n/a
	Transport related expenditure	_	_	_	_	n/a
	Recharges from other services	9	_	_	9	-
	TOTAL EXPENDITURE	628	_	6	634	1
	Government Grants		_		-	n/a
-	Other Grants, reimbursements and contributions	_	_	_]	n/a
_	Customer and Client Receipts		_	_	_	n/a
_	Interest Receivable	_	_	_	-	n/a
(350)	Recharges to other services	(589)	-	21	(568)	(4)
	TOTAL INCOME	(589)	_	21	(568)	(4)
(555)	101712 H100H1	(000)			(000)	(.)
65	NET CONTROLLABLE COST	39		27	66	69
00	NET CONTROLLABLE COST	39	-	21	66	69
	Capital Charges					1
-	Intangible Charges	-	-	-	-	n/a
	REFCUS		_	-		n/a n/a
-	Corporate support services bought in	_	_	_		n/a
	TOTAL UNCONTROLLABLE COST	_	_	_	_	
	TOTAL UNCONTROLLABLE COST				-	n/a
	I	1			I	
65	NET COST OF SERVICE	39	-	27	66	69
	I					
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	_	-	-	-	n/a
-	Contribution to / (from) General Balances	_	_	_		n/a n/a
	TOTAL APPROPRIATIONS	_				
	TOTAL APPROPRIATIONS			-	-	n/a
		1 00				
65	TOTAL NET EXPENDITURE	39	-	27	66	69
* OTUED \/A	DIATIONS IN LEVEL OF EXPENDITURE					00001
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						_
Strategic bug	lget - agreed additional income / savings					
Otrategic buc	iget - agreed additional income / savings					
						-
Other resour	ce changes					
Pension incre						27
. 55.511 111010						
						27
TOTAL OT	ER VARIATIONS IN RESOURCE					27
. JIAL OIR	EN TANIA HONO IN NEGOTINO					21

PLACE HOMES AND SOCIAL INVESTMENT HOMES AND SOCIAL INVESTMENT DIRECTORATE

COST CENTRE: C1131Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of	BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£0000's	£0000's	£000's	£000's	`%´
	Employees	-	-	133	133	n/a
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services Third Party Payments	-	-	-	-	n/a
	Transfer Payments		_	_	_	n/a n/a
	Transport related expenditure	_	_	_	_	n/a
	Recharges from other services	_	-	-	-	n/a
	TOTAL EXPENDITURE	_	-	133	133	n/a
	Government Grants		_	-		n/a
_	Other Grants, reimbursements and contributions		_	_	_	n/a
	Customer and Client Receipts	_	_	-	-	n/a
` ′	Interest Receivable	-	-	-	-	n/a
	Recharges to other services		-		-	n/a
(432)	TOTAL INCOME	-	-	-	-	n/a
			I			
335	NET CONTROLLABLE COST	-	-	133	133	n/a
						_
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
			ı		1	
335	NET COST OF SERVICE	-	-	133	133	n/a
	0 (1) (1) [1] [1	ı	1	1	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		_	_	_	n/a n/a
_	Provision for Repayment of External Loans		_	_	_	n/a
-	Contribution to / (from) General Balances	_	_	-	_	n/a
_	TOTAL APPROPRIATIONS	_	_	_	-	n/a
335	TOTAL NET EXPENDITURE	-	-	133	133	n/a
* OTUED VA	DIATIONS IN LEVEL OF EXPENDITURE					00001
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
Strategic bud	get - agreeu pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings					
Othor ===	on changes					-
Other resource Transfer of Bu	e cnanges udget from Facilities Management (see PL 7.3)					133
riansici Ui Di	augot iroiti i aoiitiles ivialiagettietit (See F.L. 1.3)					133
						133
TOTAL OTH	ER VARIATIONS IN RESOURCE					133
						.50

VIOLENCE REDUCTION NETWORK SUMMARY

SERVICE DESCRIPTION

This is a new division transferred from Public Realm

The Violence Reduction Network (VRN) was created at the beginning of October 2019. It encompasses a range of operational services as well as policy and analytic capacities to be able to look strategically at the causes of violence in the borough and develop intervention that prevent

violence. The use of data on a population basis is what's commonly called a public health approach to reducing violence.

The operational services are Anti-Social Behaviour, Prevent, Domestic Abuse and CCTV. There are then two small teams which provide strategic policy support and data, intelligence and analysis to help respond to violence and reduce it in the borough. They also provide practical support on some operational issues and co-ordinate governance of the work. In addition there is a performance and intelligence team which will provide the analytic underpinning of our approach to reducing violence.

The VRN approach recognises that reducing violence is a whole borough responsibility. The council can play a leading role, but core to the approach will be bringing a range of partner together o develop and test ideas to reduce violence. Partners including other statutory partners like health, the police and schools, as well as businesses, community organisations and individuals in the borough.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1122Q	Partnership and Intelligence Support	2,406	-	(475)	1,931	(20)
	TOTAL NET SPEND	2,406	-	(475)	1,931	(20)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Violence Reduction Network Management	4.0	-	(4.0)
Partnership and Intelligence Support	81.7	38.7	(43.0)
TOTAL FTE STAFF	85.7	38.7	(47.0)

COST CENTRE: C1130P

FORECAST 2020/21		ORIGINAL	Variations	in Level of	ORIGINAL	
2020/21		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 2,541	£000's	£000's (209)	£000's 2,332	% (8
	Premises related expenditure	8	-	(200)	2,002	-
826	Supplies and Services	450	-	(45)	405	(10
	Third Party Payments	240	-	(34)	206	(14
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	215	-	-	- 215	n/a -
	TOTAL EXPENDITURE	3,454	-	(288)	3,166	(8
	Government Grants	(100)	-	- (200)	(100)	-
	Other Grants, reimbursements and contributions	(20)	-	-	(20)	-
	Customer and Client Receipts	(98)	-	71	(27)	(72
	Interest Receivable	- (4.440)	-	- (00)	(4.500)	n/a
	Recharges to other services	(1,440)	-	(83)	(1,523)	6
(2,131)	TOTAL INCOME	(1,658)	-	(12)	(1,670)	1
2,130	NET CONTROLLABLE COST	1,796	-	(300)	1,496	(17
	Capital Charges		- 1	242	242	n/s
	Capital Charges Intangible Charges		-	-	-	n/a n/a
	REFCUS	_	-	-	-	n/a
	Corporate support services bought in	610	-	(417)	193	(68
610	TOTAL UNCONTROLLABLE COST	610	-	(175)	435	(29
2,740	NET COST OF SERVICE	2,406	_	(A7E)	1,931	(20)
2,740	NET COST OF SERVICE	2,400	-	(475)	1,531	(20
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances			-	-	n/a n/a
	TOTAL APPROPRIATIONS	_	_	_		n/a
2,740	TOTAL NET EXPENDITURE	2,406	-	(475)	1,931	(20
* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE					£000's
	- agreed pressures / service demands					
Violence Reduct	ion Management - Sufficient Revenue Costs					82
						82
	- agreed additional income / savings					
						(80
Reduce the Antis	social Behaviour Team					•
Reduce the Antis Reduce Function	social Behaviour Team ns and Team in the Violence Reduction Unit					(204
Reduce the Antis Reduce Function	social Behaviour Team					(204
Reduce the Antis Reduce Function	social Behaviour Team ns and Team in the Violence Reduction Unit					(204
Reduce the Antis Reduce Function	social Behaviour Team ns and Team in the Violence Reduction Unit					(204
Reduce the Antis Reduce Function	social Behaviour Team ns and Team in the Violence Reduction Unit					(204 (358
Reduce the Antis Reduce Function	social Behaviour Team ns and Team in the Violence Reduction Unit Measures Staffing Savings					(204 (358
Reduce the Antis Reduce Functior 15% Immediate	social Behaviour Team ns and Team in the Violence Reduction Unit Measures Staffing Savings	post (PL 2.10) rai	tionalisation o	f budgets		(204 (358 (642
Reduce the Antis Reduce Functior 15% Immediate Other resource of Transfer of budg Removal of history	social Behaviour Team s and Team in the Violence Reduction Unit Measures Staffing Savings changes et to C1124Q for Neighbourhood Operations Manager orical budget	, ,	tionalisation o	f budgets		(204 (358 (642 (71
Reduce the Antis Reduce Functior 15% Immediate Other resource of Transfer of budg Removal of histo Transfer of SERI	social Behaviour Team s and Team in the Violence Reduction Unit Measures Staffing Savings changes et to C1124Q for Neighbourhood Operations Manager prical budget COP charges to Public Realm Directorate (centralisation	, ,	tionalisation o	f budgets		(204 (358 (642 (71 (11 (417
Reduce the Antis Reduce Functior 15% Immediate Other resource of Transfer of budg Removal of histo Transfer of SER Revised Depreci	social Behaviour Team as and Team in the Violence Reduction Unit Measures Staffing Savings Changes et to C1124Q for Neighbourhood Operations Manager orical budget COP charges to Public Realm Directorate (centralisatio	, ,	tionalisation o	f budgets		(204 (358 (642 (71 (11 (417 242
Reduce the Antis Reduce Functior 15% Immediate Other resource of Transfer of budg Removal of histo Transfer of SER Revised Depreci Increase in Empl	social Behaviour Team as and Team in the Violence Reduction Unit Measures Staffing Savings changes et to C1124Q for Neighbourhood Operations Manager vical budget COP charges to Public Realm Directorate (centralisatio ation loyers Pension	, ,	tionalisation o	f budgets		(204 (358 (642 (71 (11) (417 242 356
Reduce the Antis Reduce Functior 15% Immediate Other resource of Transfer of budg Removal of histo Transfer of SERI Revised Depreci Increase in Empl Centralised of st	social Behaviour Team as and Team in the Violence Reduction Unit Measures Staffing Savings changes et to C1124Q for Neighbourhood Operations Manager orical budget COP charges to Public Realm Directorate (centralisation afficially training budgets	, ,	tionalisation o	f budgets		(204 (358) (642) (71) (11) (417) 242 356 (22)
Reduce the Antis Reduce Functior 15% Immediate Other resource of Transfer of budg Removal of histo Transfer of SERi Revised Deprecia Increase in Empl Centralised of st Minor Variations	social Behaviour Team as and Team in the Violence Reduction Unit Measures Staffing Savings changes et to C1124Q for Neighbourhood Operations Manager orical budget COP charges to Public Realm Directorate (centralisation afficially training budgets	on of SERCOP)		f budgets		(204 (358 (642 (71 (11) (417 242 356 (22
Reduce the Antis Reduce Functior 15% Immediate Other resource of Transfer of budg Removal of histo Transfer of SERi Revised Depreciancease in Empl Centralised of sta Minor Variations	social Behaviour Team is and Team in the Violence Reduction Unit Measures Staffing Savings changes et to C1124Q for Neighbourhood Operations Manager vical budget COP charges to Public Realm Directorate (centralisation loyers Pension aff training budgets	on of SERCOP)		f budgets		(204 (358) (642) (71) (11) (417) 242 356 (22) 8
Reduce the Antis Reduce Functior 15% Immediate Other resource of Transfer of budg Removal of histo Transfer of SERi Revised Deprecia Increase in Empl Centralised of st Minor Variations	social Behaviour Team is and Team in the Violence Reduction Unit Measures Staffing Savings changes et to C1124Q for Neighbourhood Operations Manager vical budget COP charges to Public Realm Directorate (centralisation loyers Pension aff training budgets	on of SERCOP)		f budgets		(204 (358) (642) (71) (11) (417) 242 356 (22) 8

PLACE VIOLENCE REDUCTION NETWORK VIOLENCE REDUCTION NETWORK MANAGEMENT

COST CENTRE: C1122Q

FORFOAGE		ORIGINAL		in Level of	ORIGINAL	0/
FORECAST 2020/21	DESCRIPTION	BUDGET 2020/21	Inflation	re on (A) * Other	BUDGET 2021/22	% CHANGE
2020/21	BESOKII TION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,541	-	(209)	2,332	(8)
	Premises related expenditure Supplies and Services	8 450	-	(45)	8 405	(10)
	Third Party Payments	240	_	(34)	206	(10)
-	Transfer Payments	-	-	-		n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	215	-	-	215	-
	TOTAL EXPENDITURE	3,454	-	(288)	3,166	(8)
\ \ \ \ \ \	Government Grants	(100)	-	-	(100)	-
	Other Grants, reimbursements and contributions Customer and Client Receipts	(20) (98)	_	- 71	(20) (27)	- (72)
-	Interest Receivable	(50)	_	-	(=:)	n/a
(1,365)	Recharges to other services	(1,440)	-	(83)	(1,523)	6
(2,131)	TOTAL INCOME	(1,658)	-	(12)	(1,670)	1
2,130	NET CONTROLLABLE COST	1,796	-	(300)	1,496	(17)
_	Capital Charges	_	_	242	242	n/a
_	Intangible Charges	-	-			n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	610	-	(417)	193	(68)
610	TOTAL UNCONTROLLABLE COST	610	-	(175)	435	(29)
0.740	NET COST OF SERVICE	0.400	<u> </u>	(475)	1,931	(00)
2,740	NET COST OF SERVICE	2,406	-	(475)	1,931	(20)
-	Contributions to / (from) Earmarked Reserves	_	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,740	TOTAL NET EXPENDITURE	2,406	-	(475)	1,931	(20)
* OTHER VAR	IATIONS IN LEVEL OF EXPENDITURE					£000's
	et - agreed pressures / service demands					20003
	nce Team - to cover insufficient revenue costs					82
						82
Strategic budge	et - agreed additional income / savings					
Reduction of A	nti-Social Behaviour Team					(80)
	unctions and Team in the VRN					(204)
15% Immediate	e Measures Staffing Savings					(358)
						(642)
Other resource						
	get to Neighbourhood Operations Manager post (PL 2.10)					(71)
Removal of his	torical budget orporate support services bought in					(11) (417)
Revised Depre						242
	ployers Pension					356
Centralised of	staff training budgets					(22)
Minor Variation	S					8
						85
TOTAL OTHER	R VARIATIONS IN RESOURCE					(475)
. O . AL O I I LI						(4,3)

RESOURCES

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DEPARTMENT OVERVIEW

KEY SERVICE TARGETS / PRIORITIES FOR 2021/22

The Resources Department is an integral part of Croydon Council and supports the full spectrum of service activity across the council. In particular, the Resources Department plays a key role in providing enabling services to the rest of the council and ensuring we deliver Value for Money services. The key priorities for 2021/22 are to;

Deliver and monitor the Medium Term Financial Strategy (MTFS)

Continue to enhance the digital performance for Croydon

Lead on the review of the Resources function, and how it can best support the Council

Ensure we have excellent performance management arrangements in place for the delivery of our Renewal Plan

FINANCIAL PERFORMANCE

COST CENTRE: C1600N

	L ODIONIAI	[=====		
DESCRIPTION	ORIGINAL	FORECAST	BUDGET	%
	2020/21	2020/21	2021/22	CHANGE
	£000	£000	£000	%
Employees	39,945	40,758	38,119	(5)
Premises related expenditure	183	6,038	180	(2)
Supplies and Services	12,774	19,988	19,356	52
Third Party Payments	21,746	12,241	18,824	(13)
Transfer Payments	180,040	172,898	180,040	-
Transport related expenditure	50	368	18	(64)
Capital Charges	1,297	1,297	1,357	5
Intangible Charges	1,666	1,666	2,744	65
REFCUS	576	576	576	-
Corporate support services bought in	(27,760)	(27,760)	(20,654)	(26)
Recharges from other services	59	1,808	1,204	1,941
TOTAL EXPENDITURE	230,576	229,878	241,764	5
Government Grants	(183,260)	(177,907)	(182,609)	(0)
Other Grants, reimbursements and contributions	(6,419)	(3,331)	(4,486)	(30)
Customer and Client Receipts	(4,398)	(3,408)	(5,724)	30
Interest Receivable	(28)	-	(28)	-
Recharges to other services	(27,814)	(29,902)	(18,141)	(35)
TOTAL INCOME	(221,919)	(214,548)	(210,988)	(2)
NET EXPENDITURE	8,657	15,329	30,776	101
NET EXPENDITURE	0,037	15,529	30,776	101
Contributions to / (from) Reserves	-	(68)	-	(100)
CURRENT BUDGET]	13,461		
TOTAL VARIANCE FROM BUDGET- Over/(Under)]	1,800		

TOP FINANCIAL RISKS 2021/22

- Delivery of savings targets for 2021/22
 Maintaining a balanced budget
 Capacity to support improvement across the organisation

RESOURCES DEPARTMENT SUMMARY

CABINET MEMBER

Councillor Stuart King	Cabinet Member for Croydon Renewal
Councillor Callton Young	Cabinet Member for Resources and Financial Governance
Councillor Hamida Ali	Leader of the Council
Councillor David Wood	Cabinet Member for Communities Safety and Resilience

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jaqueline Harris-Baker	Executive Director of Resources	61848
Neil Williams	Chief Digital Officer	64682
Rachel Soni	Interim Director of Commissioning & Procurement	63138
Sue Moorman	Director of Human Resources	60881
Lisa Taylor	Director of Finance, Investment and Risk and Section 151 Officer	61438
Doutimi Aseh	Interim Director of Law and Monitoring Officer	62328
Gavin Handford	Director Policy & Partnership	47507

COST	
CENTRE	DIVISION
C1605P	Facilities Management And Support Services
C1610P	Commissioning And Procurement
C1620P	Human Resources
C1655P	Resources Directorate
C1665P	Finance Investment And Risk
C1670P	Croydon Digital Services
C1675P	Law And Governance
C1675P	Policy and Partnerships

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	Variations in Level of		
FORECAST		BUDGET	Expenditu	Expenditure on (A)		%
2020/21	DIVISION	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
(4,798)	Facilities Management And Support Services	(4,544)	-	4,802	258	(106)
6,696	Commissioning And Procurement	5,838	-	2,646	8,484	45
2,092	Human Resources	2,061	-	(1,870)	191	(91)
(1,707)	Resources Directorate	(1,716)	-	1,543	(173)	(90)
8,812	Finance Investment And Risk	2,823	-	8,062	10,885	286
572	Digital And IT	456	-	(50)	406	(11)
2,247	Law And Governance	2,364	-	4,783	7,147	202
-	Strategy And Partnerships	1,375	-	2,203	3,578	160
13,914	TOTAL NET SPEND	8,657	-	22,119	30,776	256

STAFF ESTABLISHMENT NUMBERS

STAFF ESTABLISHMENT NUMBERS			
	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Facilities Management And Support Services	179.6	-	(179.6)
Commissioning And Procurement	123.3	95.9	(27.5)
Human Resources	88.8	87.5	(1.3)
Resources Directorate	8.0	8.0	-
Finance Investment And Risk	270.3	244.3	(26.0)
Croydon Digital Services	130.6	101.9	(28.7)
Law & Governance	75.5	66.0	(9.5)
Policy and Partnerships	44.5	41.5	(3.0)
TOTAL FTE STAFF	920.7	645.1	(275.6)

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

15% Immediate Measures Savings 21-22 Budget Staffing Saving Revenue and Benefits Vacant Positions Savingss Disaggregation of Business Support to departments

		ORIGINAL	Variations i		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	 -	£000's	£000's	£000's	£000's	%
	Employees	39,945	-	(1,826)	38,119	(5
	Premises related expenditure	183	-	(3)	180	(2
	Supplies and Services	12,774	-	6,582	19,356	52
	Third Party Payments	21,746	-	(2,922)	18,824	(13
,	Transfer Payments	180,040	-	- (00)	180,040	- (0.4
	Transport related expenditure	50	-	(32)	18	(64
	Recharges from other services	59	-	1,145	1,204	1,941
- ,	TOTAL EXPENDITURE	254,797	-	2,944	257,741	1
	Government Grants	(183,260)	-	651	(182,609)	(0
(-)/	Other Grants, reimbursements and contributions	(6,419)	1,000	933	(4,486)	(30
	Customer and Client Receipts	(4,398)	(1,000)	(326)	(5,724)	30
	Interest Receivable	(28)	-	-	(28)	-
(29,902)	Recharges to other services	(27,814)	-	9,673	(18,141)	(35
(214,548)	TOTAL INCOME	(221,919)	-	10,931	(210,988)	(5
39,550	NET CONTROLLABLE COST	32,878	-	13,875	46,753	42
1,297	Capital Charges	1,297	- 1	60	1,357	5
	Intangible Charges	1,666	- []	1,078	2,744	65
	REFCUS	576		1,076	576	03
	Corporate support services bought in	(27,760)		7,106	(20,654)	(26
	TOTAL UNCONTROLLABLE COST	(24,221)		8,244	(15,977)	(34
(21,221)	TOTAL GROOM ROLLABLE GOOT	(21,221)		0,211	(10,011)	(01
15,329	NET COST OF SERVICE	8,657	-	22,119	30,776	256
(00)						,
(68)	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a
-	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans	- 1	-	-	-	n/a
- (00)	Contribution to / (from) General Balances	-	-	-	-	n/a
(68)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
15,261	TOTAL NET EXPENDITURE	8,657	-	22,119	30,776	256
OTUED VA	DIATIONO IN LEVEL OF EXPENDITURE	'				00001-
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					13,585
Strategic bud	get - agreed additional income / savings					(4,982
Other resourd	ce changes				ŀ	13,516
TOTAL OTH	ER VARIATIONS IN RESOURCE					22,119

RESOURCES SUPPORT SERVICES

SERVICE DESCRIPTION

he division is made up the service areas as below;
o provide a cost effective administrative, business, and management support functions across the Council to support the efficient and effective lelivery of Council services.

MOVEMENT IN NET EXPENDITURE

III O V E IVIE I V I	IN NET EXPENDITORE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1624Q	Business Support	886	-	(886)	-	(100)
C1670Q	Customer Services Directorate	(5,430)	-	5,688	258	(105)
	TOTAL NET SPEND	(4,544)	-	4,802	258	(106)

STAFF ESTABLISHMENT NUMBERS

	OBIONIAL	00101111	01144105
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Business Support	179.6	-	(179.6)
Customer Services Directorate	-	-	-
TOTAL FTE STAFF	179.6	-	(179.6)

COST CENTRE: C1605P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
15	Employees	1,285	-	(1,285)	-	(100
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	13	-	(13)	-	(100
-	Third Party Payments	- 1	-	-	-	n/a
-	Transfer Payments	- 1	-	-	-	n/a
-	Transport related expenditure	10	-	(10)	-	(100
-	Recharges from other services	-	-	-	-	n/a
15	TOTAL EXPENDITURE	1,308	-	(1,308)	-	(100
	Government Grants	-			_	n/a
_	Other Grants, reimbursements and contributions		_		_	n/a
_	Customer and Client Receipts	_	_	_	_	n/a
_	Interest Receivable	1 [_	_	_	n/a
(273)	Recharges to other services	(1,312)	_	1,312	_	(100
	-	1				,
(273)	TOTAL INCOME	(1,312)	-	1,312	-	(100
(258)	NET CONTROLLABLE COST	(4)	-	4	-	(100
-	Capital Charges	- 1	-	-	-	n/a
	Intangible Charges	_	-	-	-	n/a
_	REFCUS	- 1	-	-	-	n/a
(4,540)	Corporate support services bought in	(4,540)	-	4,798	258	(106)
	TOTAL UNCONTROLLABLE COST	(4,540)	_	4,798	258	(106
(4,040)	TOTAL GROOM ROLLABLE GOOT	(4,040)		4,730	200	(100
		1 1				
(4,798)	NET COST OF SERVICE	(4,544)	-	4,802	258	(106
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a
-	Contributions to / (Horri) Capital Model Voc.	- 1				
-	Financing of Capital Expenditure		-	-	-	n/a
-		-	-	-	-	
- - -	Financing of Capital Expenditure	-	- - -			n/a n/a n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans					n/a n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	n/a n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	:	-	-	-	n/a n/a n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	n/a n/a n/a
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	:	-	-	-	n/a n/a n/a (106
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/a n/a
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	:	-	-	-	n/a n/a n/a (106
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/a n/a n/a (106
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/: n/: n/:
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/: n/: n/:
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/a n/a n/a (106
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/: n/: n/:
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/a n/a n/a (106
(4,798)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/a n/a n/a (106
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/a n/a n/a (106
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	:	-	-	-	n/a n/a n/a (106
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/a n/a n/a (106
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/a n/a n/a (106
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/a n/a n/a (106
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	:	-	-	-	n/a n/a n/a (106
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/: n/: n/:
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/. n/. (106 £000's
(4,798) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	1/3 1/3 (106 £000's
(4,798) FOTHER VA Strategic bud Other resource	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/: n/: n/:

RESOURCES FACILITIES MANAGEMENT AND SUPPORT SERVICES BUSINESS SUPPORT

COST CENTRE: C1624Q

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
0 / 10		BUDGET		in Level of ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,285		(1,285)	-	(100
	Premises related expenditure Supplies and Services	12		(42)	-	n/a
	Third Party Payments	13		(13)	-	(100 n/a
	Transfer Payments				-	n/a
	Transport related expenditure	10		(10)	-	(100
	Recharges from other services			(10)	-	n/a
	TOTAL EXPENDITURE	1,308	_	(1,308)		(100
	Government Grants	1,000		(1,000)		n/a
	Other Grants, reimbursements and contributions				-	n/a
	Customer and Client Receipts				-	n/a
	Interest Receivable				-	n/a
	Recharges to other services	(1,054)		1,054	-	(100
	TOTAL INCOME	(1,054)	_	1,054	-	(100
(10)	TO THE INCOME	(1,001)		1,001		(100
	NET CONTROLLABLE COST	254		(254)		(100
-	NET CONTROLLABLE COST	254	-	(254)	-	(100
1	Capital Charges	_				/
	Intangible Charges	_			-	n/a
	REFCUS	_ [-	n/a n/a
	Corporate support services bought in	632		(632)	-	(100)
	TOTAL UNCONTROLLABLE COST	632	_	(632)		(100)
032	TOTAL UNCONTROLLABLE COST	032		(032)	-	(100
632	NET COST OF SERVICE	886	-	(886)	-	(100)
	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-				n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-				n/a
-	· · ·		-	(886)	-	n/a
632	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-				n/a
632 * OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a
632 * OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-				n/a
632 * OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a
632 * OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a
632 * OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a
632 * OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a
632 * OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a
632 * OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a
* OTHER VAI Strategic budd	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/a
* OTHER VAI Strategic budd	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-				n/a
* OTHER VAI Strategic budd	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/a
* OTHER VAI Strategic budd	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/a
* OTHER VAI Strategic budd	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/a
* OTHER VAI Strategic budd	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/a
* OTHER VAI Strategic budd	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/a
* OTHER VAI Strategic budd	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/a
* OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-				n/a
* OTHER VAI Strategic bude	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-				1/2 (100 £000's
* OTHER VAI Strategic bude Strategic bude Other resource Transfer of Bu	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes usiness Support Budgets to Asset Management (PL 7.4)	-				1/2 (100 £000's
* OTHER VAI Strategic bude Strategic bude Other resource Transfer of Bute Transfer of Bute	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes usiness Support Budgets to Asset Management (PL 7.4) usiness Support Budgets to Childrens (CFE 1.4)	-				1/2 (100 £000's
* OTHER VAI Strategic bude Strategic bude Other resource Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes usiness Support Budgets to Asset Management (PL 7.4) usiness Support Budgets to Childrens (CFE 1.4) usiness Support Budgets to Childrens (CFE 2.5)	-				1/2 (100) £000's
* OTHER VAI Strategic bude Strategic bude Other resource Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes usiness Support Budgets to Asset Management (PL 7.4) usiness Support Budgets to Childrens (CFE 1.4) usiness Support Budgets to Childrens (CFE 2.5) usiness Support Budgets to Adults (HWA 1.5)	-				(100 £000's
* OTHER VAI Strategic bude Strategic bude Other resource Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of Bute Transfer of But	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings -				(100 £000's £000's	
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RESOURCES FACILITIES MANAGEMENT AND SUPPORT SERVICES CUSTOMER SERVICES DIRECTORATE

COST CENTRE: C1670Q

FORECAST 2020/21 £000's Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in (5,172) TOTAL UNCONTROLLABLE COST	BUDGET 2020/21 (A) £000's - - - - - - (258) (258)	Expenditu Inflation (B) £000's	re on (A) * Other (C) £000's - 258 258	BUDGET 2021/22 (D) £000's	% CHANGE (E) % n/a n/a n/a n/a n/a n/a n/a (100) (100)
Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(A) £000's - - - - - - - - (258) (258)	(B) £000's	(C) £000's	(D) £000's	(E) % n/a n/a n/a n/a n/a n/a n/a n/a n/a (100)
Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	£000's (258) (258)	£000's	£000's - 258 258	£000's	% n/a n/a n/a n/a n/a n/a n/a n/a n/a n/
Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	- - - - - - - (258) (258)	-	- 258 258	-	n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a
Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258) (258) (258)		258	- - - -	n/a n/a n/a n/a n/a n/a n/a n/a n/a (100)
Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258) (258) (258)		258	- - - -	n/a n/a n/a n/a n/a n/a n/a n/a n/a (100)
Third Party Payments Transfer Payments Transport related expenditure Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258) (258) (258)		258	- - - -	n/a n/a n/a n/a n/a n/a n/a n/a (100)
Transport related expenditure Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258) (258) (258)		258	- - - -	n/a n/a n/a n/a n/a n/a (100)
Recharges from other services - TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258) (258) (258)		258	- - - -	n/a n/a n/a n/a n/a (100)
- TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258) (258) (258)		258	- - - -	n/a n/a n/a n/a n/a (100)
Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258) (258) (258)		258	- - - -	n/a n/a n/a n/a (100)
Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258) (258) (258)	-	258	-	n/a n/a n/a (100)
Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258)	-	258		n/a n/a n/a (100)
Customer and Client Receipts Interest Receivable (258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258)	-	258		n/a n/a (100)
(258) Recharges to other services (258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258)	-	258		(100)
(258) TOTAL INCOME (258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258)	-	258		
(258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258)	-		-	(100)
(258) NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	(258)	-	258		(,
Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	-	-	258		
Capital Charges Intangible Charges REFCUS (5,172) Corporate support services bought in	-	-	200		(100)
Intangible Charges REFCUS (5,172) Corporate support services bought in	-			-	(100)
Intangible Charges REFCUS (5,172) Corporate support services bought in	-				,
REFCUS (5,172) Corporate support services bought in	_ [- 1	n/a
(5,172) Corporate support services bought in				- 1	n/a
	(5,172)		5,430	258	n/a (105)
(5,172) TOTAL UNCONTROLLABLE COST	, , ,				
	(5,172)	-	5,430	258	(105)
	<u> </u>			ı	
(5,430) NET COST OF SERVICE	(5,430)	-	5,688	258	(105)
Contributions to / (from) Earmarked Reserves	-			-	n/a
Contributions to / (from) Capital Reserves:	-			-	n/a
Financing of Capital Expenditure	-			-	n/a
Provision for Repayment of External Loans	-			-	n/a
Contribution to / (from) General Balances	-			-	n/a
- TOTAL APPROPRIATIONS	-	-	-	-	n/a
(5,430) TOTAL NET EXPENDITURE	(5,430)	-	5,688	258	(105)
* OTHER VARIATIONS IN LEVEL OF EVRENDITURE					00001-
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed pressures / service demands					
					_
O					
Strategic budget - agreed additional income / savings					
					-
Other resource changes					
Transfer of Budget to Chief Executive (RED 4.4)					258
Corporate Services bought in					5,430
					5,688
					1

SERVICE DESCRIPTION

The Commissioning and Procurement Division is a hub of corporate, enabling, operational and commercial services including:

- Being the professional lead for commissioning, procurement and contract management driving excellence in what we do across the organisation
 Leading the procurement governance, including compliance with procurement regulations and ensuring value for money on commissioned
- Leading the commissioning of services, including children and adults services
- Delivering a strong brokerage, placements and contract management function, with an emphasis on improving quality and delivering value for
- Leading integrated commissioning with partners
 Supporting the identification and assessment of need, through the provision of qualitative and quantitative data and information including the

- Supporting the Identification and assessment rect, already and provision of qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and qualitative and quali performance management.
- Leading the Business Intelligence Programme
- Delivering a high quality operational and commercial community equipment service, which continues to grow

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1282Q	Children And Maternity Integrated Commissioning	1,922	-	(1,182)	740	(61)
C1462Q	Older People Commissioning And Brokerage Staffing	1,041	-	(43)	998	(4)
C1626Q	C & P Directorate	(4,189)	-	3,684	(505)	(88)
C1632Q	Corporate Planning	-	-	-	-	n/a
C1674Q	C & P Corporate	1,032	-	(1,020)	12	(99)
C1676Q	C & P Place And Resources	1,386	-	2,918	4,304	211
C1680Q	C & P Children Families And Learning	600	-	(588)	12	(98)
C1682Q	C & P Adults Health And Housing	4,046	-	(1,123)	2,923	(28)
C1684Q	Voluntary Sector	-	-	-	-	n/a
	TOTAL NET SPEND	5,838	-	2,646	8,484	45

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Children And Maternity Integrated Commissioning	2.8	-	(2.8)
Older People Commissioning And Brokerage Staffing	31.6	20.6	(11.0)
C & P Directorate	1.0	1.0	-
Corporate Planning			-
C & P Corporate	10.0	9.0	(1.0)
C & P Place And Resources	27.0	15.5	(11.5)
C & P Children Families And Learning	29.4	20.0	(9.4)
C & P Adults Health And Housing	21.5	29.8	8.3
Voluntary Sector	-		-
TOTAL FTE STAFF	123.3	95.9	(27.5)

COST CENTRE: C1610P

	T	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	11,367	-	(5,294)	6,073	(47)
	Premises related expenditure Supplies and Services	(2,904)	-	2 224	165	- (44.4
	Third Party Payments	13,340	-	3,324 1,777	420 15,117	(114 ₎ 13
0,797	Transfer Payments	10,040	_	1,777	- 15,117	n/a
358	Transport related expenditure	4	_	3	7	75
	Recharges from other services	15	-	1,116	1,131	7,440
	TOTAL EXPENDITURE	21,987	_	926	22,913	4
	Government Grants	(3,595)		726	(2,869)	(20)
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Other Grants, reimbursements and contributions	(340)	_	177	(163)	(52)
	Customer and Client Receipts	(520)	_	(21)		4
-	Interest Receivable	(28)	-	`-′	(28)	-
(8,516)	Recharges to other services	(9,490)	-	1,303	(8,187)	(14)
(10,045)	TOTAL INCOME	(13,973)	-	2,185	(11,788)	(16)
				I		
8,913	NET CONTROLLABLE COST	8,014	-	3,111	11,125	39
		· · · · · · · · · · · · · · · · · · ·				
1,297	Capital Charges	1,297	-	60	1,357	5
-	Intangible Charges	-	-	-	-	n/a
(2.472)	REFCUS	(2.472)	-	(EOE)	(3,998)	n/a
	Corporate support services bought in	(3,473)	-	(525)		15
(2,176)	TOTAL UNCONTROLLABLE COST	(2,176)	-	(465)	(2,641)	21
6 727	NET COST OF SERVICE	5,838	_	2,646	8,484	45
0,737	NET COST OF SERVICE	3,030		2,040	0,404	43
(41)	Contributions to / (from) Earmarked Reserves	T -	_	_	-	n/a
- ()	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(41)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
6,696	TOTAL NET EXPENDITURE	5,838	-	2,646	8,484	45
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					2000 5
Ctratagia hua	dest served additional income / cavings					3,918
Strategic bud	lget - agreed additional income / savings					
						(1,325)
Other resource	<u>ce changes</u>					
						53
TOTAL OTH	ER VARIATIONS IN RESOURCE					2,646
TOTAL OTH	EN VANIATIONS IN RESOURCE					2,046

RESOURCES COMMISSIONING AND PROCUREMENT CHILDREN AND MATERNITY INTEGRATED COMMISSIONING

COST CENTRE: C1282Q

Secretary Budget Expenditure (A) Budget Secretary Company Comp			ORIGINAL	Variations	in Level of	ORIGINAL	
2020/21 DESCRIPTION	FORECAST						%
E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E		DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
6 Employees	COOOLa						
Premises related expenditure		Employees		-		£000 S	(100
4.749 Third Party Payments				-	- '	-	n/a
Transfer Payments				-		7 460	(100
(6) Transport related expenditure 661 Recharges from other services 5,410 TOTAL EXPENDITURE 7,677 - (67) 7,610 (1) Covernment Grants Covernment Grants Customer and Client Receipts Customer and Client Receipts Customer and Client Receipts (6,870) Recharges to other services (6,870) Recharges to other services (6,870) Recharges to other services (6,870) Recharges to other services (6,870) Recharges to other services (6,870) Recharges to other services (6,870) Recharges to other services (6,870) Recharges to other services (6,870) Recharges to other services (6,870) Recharges to the services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services to other services other services to other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services other services othe	4,749		7,473	-	(13)	7,460	
5,410 TOTAL EXPENDITURE		Transport related expenditure	-	-	-	-	n/a
Covernment Grants			-	-	150	150	n/a
2,200 Other Grants, reimbursements and contributions — Customer and Client Receipts — Customer and Client Receipts — Interest Receivable — Interest Receivable — (6,870) Recharges to other services — (6,870) Recharges to other services — (6,870) Recharges (6,833) — (37) (6,870) — (4,670) TOTAL INCOME Capital Charges — (50) 740 (1)	5,410	TOTAL EXPENDITURE	7,677	-	(67)	7,610	(1)
- Customer and Client Receipts (54) - 54 - 10 (100 (6.870) Recharges to other services (6.833) - (37) (6.870) 1 (4.670) TOTAL INCOME (6.887) - 17 (6.870) 1 (6.870) 1 (70 (6.870) 1 (70 (6.870) 1 (70 (6.870) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70 (6.887) 1 (70	0.000			-	-	-	n/a
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(4,670) TOTAL INCOME (6,887) - 17 (6,870) (6)	_		- (04)	_		-	n/a
Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Table Tabl	(6,870)	Recharges to other services	(6,833)	-	(37)	(6,870)	1
Capital Charges -	(4,670)	TOTAL INCOME	(6,887)	-	17	(6,870)	(0)
Capital Charges -					(==)		
Intangible Charges -	740	NET CONTROLLABLE COST	790	-	(50)	740	(1)
Intangible Charges -		Capital Charges	-			-	n/a
Corporate support services bought in 1,132 (1,132) - (100 - TOTAL UNCONTROLLABLE COST 1,132 - (1,132) - (1,000 TAU NET COST OF SERVICE 1,922 - (1,182) TAU (61) Contributions to / (from) Earmarked Reserves - (1,182) TAU (61) Contributions to / (from) Capital Reserves: - / / / / / / / / / / / / / / / / / /			-			-	n/a
TOTAL UNCONTROLLABLE COST 1,132 - (1,132) - (100 740 NET COST OF SERVICE 1,922 - (1,182) 740 (61 Contributions to / (from) Earmarked Reserves - (1,182) 740 (61 Contributions to / (from) Capital Reserves: - / / / (1,182) 740 (61 Contributions to / (from) Capital Reserves: - / / / (1,182) 740 (61 Provision for Repayment of External Loans - / / / / (1,182) 740 (61 TOTAL APPROPRIATIONS / / / / (1,182) 740 (61 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE 1,922 - (1,182) 740 (61 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Budget moved from CMIC 2.3 to 2.8 (550 Corporate support services bought in (1,182) (1,182) (1,182)			- 4 400		(4.400)	-	n/a
T40 NET COST OF SERVICE 1,922 - (1,182) 740 (61 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances		•	i		, , , ,		,
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPR	-	TOTAL UNCONTROLLABLE COST	1,132	-	(1,132)	-	(100)
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPR	740	NET COST OF SERVICE	1.922	_	(1.182)	740	(61)
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 1,922 - (1,182) 740 (61 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Cherrical Expenditure Strategic budget - agreed additional income / savings Other resource changes Budget moved from CMIC 2.3 to 2.8 Corporate support services bought in (1,182) (1,182)			,,,,		(1,12-)		(0.7)
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances			-			-	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances -			-			-	n/a
Contribution to / (from) General Balances - n/ TOTAL APPROPRIATIONS n/ 740 TOTAL NET EXPENDITURE 1,922 - (1,182) 740 (61 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Budget moved from CMIC 2.3 to 2.8 (50 Corporate support services bought in (1,182)			_				n/a n/a
740 TOTAL NET EXPENDITURE * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings Other resource changes Budget moved from CMIC 2.3 to 2.8 Corporate support services bought in (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182) - (1,182							n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings Other resource changes Budget moved from CMIC 2.3 to 2.8 Corporate support services bought in (1,182)	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Budget moved from CMIC 2.3 to 2.8 Corporate support services bought in (1,132	740	TOTAL NET EXPENDITURE	1,922	_	(1,182)	740	(61)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Budget moved from CMIC 2.3 to 2.8 Corporate support services bought in (1,132			•	·			
Strategic budget - agreed additional income / savings Other resource changes Budget moved from CMIC 2.3 to 2.8 Corporate support services bought in (1,132							£000's
Other resource changes Budget moved from CMIC 2.3 to 2.8 Corporate support services bought in (1,132)	Strategic buu	get - agreeu pressures / service demands					
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Corporate support services bought in (1,132							(50
							(1,132)
							(1,182
TOTAL OTHER VARIATIONS IN RESOURCE (1 183							
(1,102	TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,182)

RESOURCES COMMISSIONING AND PROCUREMENT OLDER PEOPLE COMMISSIONING AND BROKERAGE STAFFING

COST CENTRE: C1462Q

Expenditure on (A) BUDGET Expenditure on (A) BUDGET CO CO CO CO CO CO CO C		I	ORIGINAL	Variations	in Loyal of	ORIGINAL	
2020/21 DESCRIPTION	FORECAST		1			1	%
1,009 Employees 1,185 1,185 1,193 1,992 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185 1,185							
1,195							` '
Premises related expenditure		F		£000's			
31 Supplies and Services	1,091			-	(193)	992	
- Third Party Payments	31		1	_	_	1	-
- Transport related expenditure	-		I .	-	-		-
- Recharges from other services	-		-	-	-	-	n/a
1,122 TOTAL EXPENDITURE	-		1	-	-	3	
Government Grants			_		- (400)	-	
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Interest Receivable - Intere				-	(193)	998	
Customer and Client Receipts	-		I		115	-	
Interest Receivable	_	'			113]	, ,
(114) Recharges to other services (35) 35 - (100 (114) TOTAL INCOME (150) - 150 - (100 (100 (100 (100 (100 (100 (100 (_		1		_	_	n/a
1,008 NET CONTROLLABLE COST	(114)	Recharges to other services	(35)		35	-	(100)
Capital Charges -	(114)	TOTAL INCOME	(150)	-	150	-	(100)
Capital Charges -			<u>'</u>			! 	
Intangible Charges -	1,008	NET CONTROLLABLE COST	1,041	-	(43)	998	(4)
Intangible Charges -		Capital Charges	_			-	n/a
Corporate support services bought in			-			-	n/a
TOTAL UNCONTROLLABLE COST			-			-	n/a
1,008 NET COST OF SERVICE		• • • • • • • • • • • • • • • • • • • •	-			-	n/a
Contributions to / (from) Earmarked Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
Contributions to / (from) Earmarked Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	1,008	NET COST OF SERVICE	1,041	-	(43)	998	(4)
Contributions to / (from) Capital Reserves:					, ,		
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances			-			-	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances -			-			-	
Contribution to / (from) General Balances - n/A TOTAL APPROPRIATIONS n/A 1,008 TOTAL NET EXPENDITURE 1,041 - (43) 998 (4 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands - Other resource changes Reduction of income budget Increase in Employers Pension (27) Other resource changes Reduction of income budget Increase in Employers Pension							
TOTAL APPROPRIATIONS			_			_	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	1,008	TOTAL NET EXPENDITURE	1,041	-	(43)	998	(4)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings 15% Immediate Measures Staffing Savings (27 Other resource changes Reduction of income budget Increase in Employers Pension (16							
Strategic budget - agreed additional income / savings 15% Immediate Measures Staffing Savings (27 Other resource changes Reduction of income budget Increase in Employers Pension (16							£000's
Strategic budget - agreed additional income / savings 15% Immediate Measures Staffing Savings (27 Other resource changes Reduction of income budget Increase in Employers Pension (16	Otrategic buc	iget - agreed pressures / service demands					
Strategic budget - agreed additional income / savings 15% Immediate Measures Staffing Savings (27 Other resource changes Reduction of income budget Increase in Employers Pension (16							
Strategic budget - agreed additional income / savings 15% Immediate Measures Staffing Savings (27 Other resource changes Reduction of income budget Increase in Employers Pension (16							
Strategic budget - agreed additional income / savings 15% Immediate Measures Staffing Savings (27 Other resource changes Reduction of income budget Increase in Employers Pension (16							
Strategic budget - agreed additional income / savings 15% Immediate Measures Staffing Savings (27 Other resource changes Reduction of income budget Increase in Employers Pension (16							
Strategic budget - agreed additional income / savings 15% Immediate Measures Staffing Savings (27 Other resource changes Reduction of income budget Increase in Employers Pension (16							-
Other resource changes Reduction of income budget Increase in Employers Pension (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (27) (28) (29) (29) (20) (20) (21) (21) (22) (22) (23) (24) (25) (26) (27) (27) (27) (28) (28) (29) (29) (20) (20) (20) (20) (21) (21) (22) (22) (23) (24) (25) (26) (27) (27) (27) (28) (28) (29) (29) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20) (20	Strategic bud	dget - agreed additional income / savings					
Other resource changes Reduction of income budget Increase in Employers Pension (16							(27)
Other resource changes Reduction of income budget Increase in Employers Pension (16							
Other resource changes Reduction of income budget Increase in Employers Pension (16							
Other resource changes Reduction of income budget Increase in Employers Pension (16							
Other resource changes Reduction of income budget Increase in Employers Pension (16							
Reduction of income budget Increase in Employers Pension (16							(27)
Increase in Employers Pension 54							
(16							(70)
	increase in E	imployers Pension					54
							(40)
TOTAL OTHER VARIATIONS IN RESOURCE (43)							(16)
	TOTAL OTH	ER VARIATIONS IN RESOURCE					(43)

COST CENTRE: C1626Q

	T	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
COOCI		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's (186)	£000's 613	(23)
	Premises related expenditure	-		- (100)	-	n/a
(167)	Supplies and Services	5		(4)	1	(80)
-	Third Party Payments Transfer Payments	-		-	-	n/a
_	Transport related expenditure			_		n/a n/a
29	Recharges from other services	15		(1)	14	(7)
97	TOTAL EXPENDITURE	819	-	(191)	628	(23)
	Government Grants	-			-	n/a
(164)	Other Grants, reimbursements and contributions	- (400)		()	- (470)	n/a
_	Customer and Client Receipts Interest Receivable	(403)		(75)	(478)	19 n/a
_	Recharges to other services				_	n/a
(164)	TOTAL INCOME	(403)	-	(75)	(478)	19
(67)	NET CONTROLLABLE COST	416	-	(266)	150	(64)
	Capital Charges	-				n/a
	Intangible Charges	-			-	n/a
	REFCUS				-	n/a
	Corporate support services bought in	(4,605)		3,950	(655)	(86)
(3,473)	TOTAL UNCONTROLLABLE COST	(4,605)	-	3,950	(655)	(86)
(3,540)	NET COST OF SERVICE	(4,189)	-	3,684	(505)	(88)
	Contribution to (fr.) 5					-
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:					n/a n/a
	Financing of Capital Expenditure				-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(3,540)	TOTAL NET EXPENDITURE	(4,189)	-	3,684	(505)	(88)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
Croydon Equ	upment Service Pension Cost Shortfall					308
						200
04	dent considered the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the c					308
	dget - agreed additional income / savings Equipment Service Income Generation					(75)
	ate Measures Staffing Savings					(105) (105)
	5 5					(/
						(180)
Other resour	ce changes					· · · /
Corporate su	pport services bought in					3,950
	Employers Pension fer to RED 2.7					9 (141)
	fer to RED 2.7					(141)
Budget trans	fer to RED 2.9					(115)
	fer to RED 2.9					(160)
	fer to RED 2.9 fer to RED 2.8					100 (15)
	fer to RED 2.6					(13)
						27
	fer to RED 2.8					
Transfer of B	sudget from Resources Directorate 4.4					100
	sudget from Resources Directorate 4.4					100 (37)
Transfer of B	sudget from Resources Directorate 4.4					
Transfer of B Other minor	sudget from Resources Directorate 4.4					100 (37)

COST CENTRE: C1674Q

		Locioni				
FORECAST		ORIGINAL BUDGET	l	in Level of	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	ure on (A) * Other	2021/22	% CHANGE
2020/21	BEGORII TION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
824	Employees	931		(285)	646	(31
-	Premises related expenditure			-		n/a
249	Supplies and Services	109		(38)	71	(35
-	Third Party Payments Transfer Payments	185		(19)	166	(10 n/a
	Transport related expenditure	_		_	_	n/a
	Recharges from other services	-		-	-	n/a
	TOTAL EXPENDITURE	1,225	-	(342)	883	(28
-	Government Grants	-		-	-	n/a
	Other Grants, reimbursements and contributions	-		-	-	n/a
	Customer and Client Receipts Interest Receivable	-		-		n/a
	Recharges to other services	(193)		193		n/a (100
	TOTAL INCOME	(193)	_	193	_	(100
(190)	TOTAL INCOME	(190)	_	195	_	(100
880	NET CONTROLLABLE COST	1,032	-	(149)	883	(14
	Capital Charges	T -		_		n/a
	Intangible Charges			_		n/a
	REFCUS	_		-	-	n/a
	Corporate support services bought in	-		(871)	(871)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(871)	(871)	n/a
		<u> </u>				
880	NET COST OF SERVICE	1,032	-	(1,020)	12	(99)
	Contributions to / (from) Earmarked Reserves	_			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
880	TOTAL NET EXPENDITURE	1,032	-	(1,020)	12	(99
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20000
						-
Strategic bud	get - agreed additional income / savings					
15% Immedia	te Measures Staffing Savings					(76
	ffing portfolio across C&P services					(75
						(151
Other resource	e changes					(101)
	er to Directorate RED 2.5					(69
	mployers Pension					59
Corporate sup	oport services bought in					(871
Budget transf	er from Directorate RED 2.5					12
						(869
						(009)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,020
I O I AL O I RI	IN VARIATIONS IN RESOURCE					(1,020

COST CENTRE: C1676Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	1,608	2000 5	(527)	1,081	(33)
	Premises related expenditure	165		(027)	165	- (55)
	Supplies and Services	(3,319)		3,560	241	(107)
	Third Party Payments	5,608		-	5,608	` - [']
-	Transfer Payments	-		-	-	n/a
-	Transport related expenditure	1		-	1	
	Recharges from other services	-		-	-	n/a
4,854	TOTAL EXPENDITURE	4,063	-	3,033	7,096	75
(2,869)	Government Grants	(2,869)		-	(2,869)	-
-	Other Grants, reimbursements and contributions	-		-	-	n/a
(75)	Customer and Client Receipts	(63)		-	(63)	-
(201)	Interest Receivable	(28)		495	(28) (519)	(40)
	Recharges to other services	(1,014)			` '	(49)
(3,325)	TOTAL INCOME	(3,974)	-	495	(3,479)	(12)
	T			ı		
1,529	NET CONTROLLABLE COST	89	-	3,528	3,617	3,964
1 297	Capital Charges	1,297		60	1,357	5
- 1,231	Intangible Charges	1,297		-	- 1,007	n/a
_	REFCUS	_		_	_	n/a
-	Corporate support services bought in	-		(670)	(670)	n/a
1,297	TOTAL UNCONTROLLABLE COST	1,297	_	(610)	687	(47)
				,		, ,
2,826	NET COST OF SERVICE	1,386	-	2,918	4,304	211
(41)	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances	_			-	n/a
(44)	· · · ·				-	n/a
(41)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,785	TOTAL NET EXPENDITURE	1,386	-	2,918	4,304	211
* OTUED VA	DIATIONO IN LEVEL OF EXPENDITURE	•				00001
	RIATIONS IN LEVEL OF EXPENDITURE qet - agreed pressures / service demands					£000's
	e internal model					3,610
						-,
						3,610
	get - agreed additional income / savings					
	ate Measures Staffing Savings					(246)
Review of sta	affing portfolio across C&P services					(107)
						(353)
Othor	an ahangan					(333)
Other resource	<u>ce changes</u> mployers Pension					62
	CLP employee pension (from RED 2.8 to RED 2.7)					28
	Income budget					(48)
	fer from Directorate (RED 2.5)					141
Corporate su	pport services bought in					(670
	fer from Directorate (RED 2.5)					150
	n of Staff Training					(1)
Other Minor \	/ariations					(1
						(339)
						_
TOTAL OTH	ER VARIATIONS IN RESOURCE					2,918

COST CENTRE: C1680Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DECORIDATION	BUDGET		ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	1,370	2000 5	(466)	904	(34)
1	Premises related expenditure	-		(100)	-	n/a
I .	Supplies and Services	294		(264)	30	(90)
-	Third Party Payments	72		(72)	-	(100)
-	Transfer Payments	-		-	-	n/a
I .	Transport related expenditure	-		3	3	n/a
	Recharges from other services	-		-	-	n/a
1,558	TOTAL EXPENDITURE	1,736	-	(799)	937	(46)
	Government Grants	(726)		726	-	(100)
(789)	Other Grants, reimbursements and contributions	(225)		62	(163)	(28)
168	Customer and Client Receipts	-		-	-	n/a
-	Interest Receivable	-		-	-	n/a
	Recharges to other services	(185)		68	(117)	(37)
(898)	TOTAL INCOME	(1,136)	-	856	(280)	(75)
660	NET CONTROLLABLE COST	600	-	57	657	10
	Canital Charges					
	Capital Charges	-		-	-	n/a
	Intangible Charges REFCUS	-			-	n/a
	Corporate support services bought in	_		(645)	(645)	n/a n/a
	TOTAL UNCONTROLLABLE COST	_		(645)	(645)	n/a
	TOTAL UNCONTROLLABLE COST			(043)	(043)	II/a
660	NET COST OF SERVICE	600	_	(588)	12	(98)
	N. 2. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3.	000		(000)		(00)
	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
660	TOTAL NET EXPENDITURE	600	_	(588)	12	(98)
000	TOTAL NET EXILENDITONE	000		(000)	12	(50)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
Stratagia bud	got agrand additional income / covings					
	get - agreed additional income / savings ate Measures Staffing Savings					(106)
	ate inteasures standing savings Iffing portfolio across C&P services					(70)
1.001011 01 010	ming portions dolose our solvices					(10)
						(176)
Other resource	ce changes					, -,
	fer to Directorate (RED 2.5)					27
	mployers Pension					67
	CLP employee pension (from RED 2.8 to RED 2.7)					(28)
Reduction of	Income budget					105
	pport services bought in					(645)
Transfer from	CMIC (RED 2.3)					50
	fer from Directorate (RED 2.5)					15
Centralisation	n of Staff Training					(3)
						(412)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(588)

COST CENTRE: C1682Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DECORPTION.	BUDGET		ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	5,275	2000 5	(3,438)	1,837	(65)
,	Premises related expenditure			(0, 100)		n/a
58	Supplies and Services	1		75	76	7,500
2,048	Third Party Payments	-		1,881	1,881	n/a
-	Transfer Payments	-		-	-	n/a
I .	Transport related expenditure	-		- 007	-	n/a
	Recharges from other services			967	967	n/a
4,844	TOTAL EXPENDITURE	5,276	-	(515)	4,761	(10)
-	Government Grants	-			-	n/a
-	Other Grants, reimbursements and contributions Customer and Client Receipts	-			-	n/a n/a
_	Interest Receivable					n/a
(681)	Recharges to other services	(1,230)		549	(681)	(45)
	TOTAL INCOME	(1,230)	_	549	(681)	(45)
(001)	TO THE INCOME	(1,200)		0.10	(00.7)	(10)
4,163	NET CONTROLLABLE COST	4,046	_	34	4,080	1
		·			•	
	Capital Charges	-			-	n/a
	Intangible Charges	-			-	n/a
	REFCUS	-		(4.457)	(4.457)	n/a
	Corporate support services bought in	-		(1,157)	(1,157)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(1,157)	(1,157)	n/a
4 163	NET COST OF SERVICE	4,046		(1,123)	2,923	(28)
1,100	NET GOOT OF GERMINE	1,010		(1,120)	2,020	(20)
	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans				-	n/a
	Contribution to / (from) General Balances				-	n/a
_	TOTAL APPROPRIATIONS	-		-	-	n/a
4,163	TOTAL NET EXPENDITURE	4,046	-	(1,123)	2,923	(28)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20000
-						
						_
Strategic hud	lget - agreed additional income / savings					
	ate Measures Staffing Savings					(215)
	affing portfolio across C&P services					(223)
HWA contrac						, ,
						(438)
Other resource						
	mployers Pension					81
	Income budget udget (from RED 8.4 to RED 2.9)					(32) 249
	sfer from Directorate RED 2.5					160
	ofer from Directorate RED 2.5					115
Corporate su	pport services bought in					(1,157)
	n of Staff Training					(1)
Budget Trans	sfer from Directorate RED 2.5					(100)
						(685)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,123)

RESOURCES HUMAN RESOURCES

SERVICE DESCRIPTION

The Human Resources Division provides a range of services designed to support the organisation through supporting a workforce that is sustainable, skilled and well-led and allows talent to flourish. The work of the division involves the determination of people strategy, HR policy, pay and reward, recruitment and selection, workforce monitoring and planning, organisational change, organisational learning and development and employee relations

and development and employee relations.

Through the Finance and HR service centre the division provides HR management information, payroll services and establishment control, the administration of the Croydon local government pension scheme; Provision of support to the One Oracle system; Delivery of the Payroll service.

MOVEMENT IN NET EXPENDITURE

	I IN NET EXPENDITORE	ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1612Q	HR And Finance Service Centre	3,153	-	(3,153)	-	(100)
C1648Q	HR Consultancy Summary	963	-	(963)	-	(100)
C1650Q	Health And Wellbeing	205	-	(205)	-	(100)
C1652Q	Director Of Human Resources	(4,348)	-	4,308	(40)	(99)
C1902Q	Learning And Organisational Development	1,760	-	(1,529)	231	(87)
C1960Q	Recruitment Resourcing	328	-	(328)	-	
	TOTAL NET SPEND	2,061	-	(1,870)	191	(91)

STAFF ESTABLISHMENT NUMBERS

	ORIGINA	ORIGINAL	CHANGE
	BUDGE ⁻	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAI	F FTE STAFF	FTE STAFF
HR and Finance Service Centre	47	7 46.7	(1.0)
HR Consultancy	18	0 21.7	3.7
Health and Wellbeing		. -	-
Director of Human Resources	1	0 1.0	-
Recruitment Resourcing	9	2 8.2	(1.0)
Learning & Organisational Development	13	0 10.0	(3.0)
TOTAL FTE STAFE	88	8 87.5	(1.3)

COST CENTRE: C1620P

	I	ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Variations Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	5,043	-	851	5,894	17
	Premises related expenditure Supplies and Services	11 1,634	-	(5) (94)	6 1,540	(45) (6)
2,104	Third Party Payments	1,034		(1)	1,540	(100)
_	Transfer Payments	_	_	-	_	n/a
-	Transport related expenditure	-	-	-	-	n/a
4	Recharges from other services	(1)	-	1	-	(100)
8,085	TOTAL EXPENDITURE	6,688	-	752	7,440	11
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(1,246)	-	(108)	(1,354)	9
(229)	Customer and Client Receipts	(273)	-	10	(263)	(4)
- (4.570)	Interest Receivable	(200)	-	- 445	(244)	n/a
	Recharges to other services	(389)	-	145	(244)	(37)
(3,274)	TOTAL INCOME	(1,908)	-	47	(1,861)	(2)
4,811	NET CONTROLLABLE COST	4,780	-	799	5,579	17
	Capital Charges	-	-	-		n/a
1,067	Intangible Charges	1,067	-	857	1,924	80
(3.786)	REFCUS Corporate support services bought in	(3,786)	-	(3,526)	(7,312)	n/a 93
	TOTAL UNCONTROLLABLE COST	(2,719)	_	(2,669)	(5,388)	98
(2,110)	TOTAL GROOM ROLLADLE GOOT	(2,7 13)	_	(2,000)	(0,000)	
2,092	NET COST OF SERVICE	2,061	-	(1,870)	191	(91)
	O	1				/
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a
_	Financing of Capital Expenditure			-		n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	•	n/a
2,092	TOTAL NET EXPENDITURE	2,061	-	(1,870)	191	(91)
	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
<u>Strategie bae</u>	get agreed procedure / est vice domande					
						253
Strategic bud	lget - agreed additional income / savings					
						(451)
Other resour	ce changes					(101)
Outer resour	oc onanges					
						(1,672)
						(1,072)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,870)
. S.AL OIN						(1,070)

COST CENTRE: C1612Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	2,231	-	324	2,555	15
- 4 E70	Supplies and Services	1,000		(112)	- 951	n/a
	Third Party Payments	1,063		(112)	951	(11) n/a
	Transfer Payments					n/a
	Transport related expenditure	_				n/a
	Recharges from other services	-			-	n/a
	TOTAL EXPENDITURE	3,294	_	212	3,506	6
.,000	Government Grants	0,20 :				n/a
(1.405)	Other Grants, reimbursements and contributions	(1,161)		(103)	(1,264)	9
	Customer and Client Receipts	(47)		(3)	(50)	6
(55)	Interest Receivable	(,		(0)	-	n/a
(1,107)	Recharges to other services				-	n/a
	TOTAL INCOME	(1,208)	_	(106)	(1,314)	9
(2,0.0)		(1,200)		(.00)	(.,)	
2 105	NET CONTROLLABLE COST	2,086		106	2,192	5
2,105	NET CONTROLLABLE COST	2,000		106	2,192	5
	Capital Charges	 				n/a
1 067	Intangible Charges	1,067		857	1,924	n/a 80
1,007	REFCUS	1,007		057	1,324	n/a
	Corporate support services bought in	_		(4,116)	(4,116)	n/a
1,067	TOTAL UNCONTROLLABLE COST	1,067	_	(3,259)	(2,192)	(305)
1,007	TOTAL GROOM TROLLABLE GOOT	1,007		(0,200)	(2,132)	(000)
2 170	NET COST OF SERVICE	2.452		(2.452)		(400)
3,172	NET COST OF SERVICE	3,153	-	(3,153)	-	(100)
	Contributions to //from) Formarked December	1 1				/-
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure]	n/a n/a
	Provision for Repayment of External Loans	_			_	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	_	_	-	_	n/a
3 172	TOTAL NET EXPENDITURE	3,153	_	(3,153)	_	(100)
0,2	TO THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE HEAD OF THE	0,.00		(0,:00)		(.55)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					2000
	·					
						-
Strategic bud	lget - agreed additional income / savings					
						-
Other resour						
	mployers Pension					106
Corporate and	apital Charges pport services bought in					857 (4.116)
corporate su	pport services bought in					(4,116)
						(3,153)
						(0,100)
						22
IUTAL OTH	ER VARIATIONS IN RESOURCE					(3,153)

RESOURCES HUMAN RESOURCES HR CONSULTANCY SUMMARY

COST CENTRE: C1648Q

FORECAST		ORIGINAL	\/a=i-+:	in Laurel -£	ORIGINAL	
		BUDGET	Variations Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020/21	BESSIAI TISIA	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,044	-	340	1,384	33
	Premises related expenditure				-	n/a
	Supplies and Services	32			32	-
	Third Party Payments				-	n/a
	Transfer Payments				-	n/a
7	Transport related expenditure				-	n/a
	Recharges from other services				-	n/a
1,410	TOTAL EXPENDITURE	1,076	-	340	1,416	32
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	(25)	-	25	-	(100)
	Interest Receivable	- (00)	-	-	(00)	n/a
	Recharges to other services	(88)	-		(88)	
(329)	TOTAL INCOME	(113)	-	25	(88)	(22)
1,081	NET CONTROLLABLE COST	963	-	365	1,328	38
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	(1,328)	(1,328)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(1,328)	(1,328)	n/a
!			!			
1,081	NET COST OF SERVICE	963	_	(963)	_	(100)
1,001	NET GOOT OF GERVIOL	000		(000)		(100)
_ 1	Contributions to / (from) Earmarked Reserves	T -T	- 1			n/a
_ [Contributions to / (from) Capital Reserves:			_	_	n/a
_	Financing of Capital Expenditure		_	_	_	n/a
_	Provision for Repayment of External Loans		_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	_	_	_	_	n/a
	TOTALATTROTRIATIONS					11/4
1,081	TOTAL NET EXPENDITURE	963	_	(963)	_	(100)
1,001						
* OTHER MAI						(100)
UIDEK VAI	RIATIONS IN LEVEL OF EXPENDITURE					
	RIATIONS IN LEVEL OF EXPENDITURE det - agreed pressures / service demands	<u> </u>				£000's
Strategic bude	get - agreed pressures / service demands					
Strategic bude						£000's
Strategic bude	get - agreed pressures / service demands					£000's
Strategic bude	get - agreed pressures / service demands					£000's
Strategic bude	get - agreed pressures / service demands					£000's
Strategic bude	get - agreed pressures / service demands					£000's
Strategic bude	get - agreed pressures / service demands					£000's
Strategic bude Additional HR	get - agreed pressures / service demands Capacity to Support Organisational Change					£000's 253
Strategic bude Additional HR	get - agreed pressures / service demands					£000's 253
Strategic bude Additional HR	get - agreed pressures / service demands Capacity to Support Organisational Change					£000's 253
Strategic bude Additional HR	get - agreed pressures / service demands Capacity to Support Organisational Change					£000's 253
Strategic bude Additional HR	get - agreed pressures / service demands Capacity to Support Organisational Change					£000's 253
Strategic bude Additional HR	get - agreed pressures / service demands Capacity to Support Organisational Change					£000's 253
Strategic bude Additional HR	get - agreed pressures / service demands Capacity to Support Organisational Change					£000's 253
Strategic bude Additional HR	get - agreed pressures / service demands Capacity to Support Organisational Change					£000's 253
Strategic bude Additional HR Strategic bude	get - agreed pressures / service demands capacity to Support Organisational Change get - agreed additional income / savings					£000's 253
Strategic bude Additional HR Strategic bude	get - agreed pressures / service demands Capacity to Support Organisational Change get - agreed additional income / savings					£000's 253 253
Strategic bude Additional HR Strategic bude Other resource Increase in Er	get - agreed pressures / service demands capacity to Support Organisational Change get - agreed additional income / savings					£000's 253
Strategic bude Additional HR Strategic bude Other resource Increase in Er Budget Trans	get - agreed pressures / service demands Capacity to Support Organisational Change get - agreed additional income / savings					£000's 253 253
Strategic bude Additional HR Strategic bude Other resource Increase in Er Budget Trans	get - agreed pressures / service demands Capacity to Support Organisational Change get - agreed additional income / savings get - agreed additional income / savings					£000's 253 253
Strategic bude Additional HR Strategic bude Other resource Increase in Er Budget Trans	get - agreed pressures / service demands Capacity to Support Organisational Change get - agreed additional income / savings get - agreed additional income / savings					£000's 253 253
Strategic bude Additional HR Strategic bude Other resource Increase in Er Budget Trans	get - agreed pressures / service demands Capacity to Support Organisational Change get - agreed additional income / savings get - agreed additional income / savings					£000's 253 253
Strategic bude Additional HR Strategic bude Other resource Increase in Er Budget Trans	get - agreed pressures / service demands Capacity to Support Organisational Change get - agreed additional income / savings get - agreed additional income / savings					£000's 253 253 253 253
Strategic bude Additional HR Strategic bude Other resource Increase in Er Budget Trans	get - agreed pressures / service demands Capacity to Support Organisational Change get - agreed additional income / savings get - agreed additional income / savings					£000's 253 253
Strategic bude Additional HR Strategic bude Other resource Increase in Er Budget Trans Corporate sup	get - agreed pressures / service demands Capacity to Support Organisational Change get - agreed additional income / savings get - agreed additional income / savings					£000's 253 253 253 253

RESOURCES HUMAN RESOURCES HEALTH AND WELLBEING

COST CENTRE: C1650Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	164	-	(164)	-	(100)
000	Premises related expenditure	470		400	-	n/a
322	Supplies and Services	170		189	359	111
	Third Party Payments Transfer Payments				-	n/a
_	Transport related expenditure				-	n/a
	Recharges from other services				_ [n/a n/a
		224		0.5	250	
	TOTAL EXPENDITURE	334	-	25	359	
-	Government Grants	-	-	-	-	n/a
- (00)	Other Grants, reimbursements and contributions	- (400)	-	-	(440)	n/a
	Customer and Client Receipts	(129)		13	(116)	(10)
- (7)	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-			-	n/a
(90)	TOTAL INCOME	(129)	-	13	(116)	(10)
232	NET CONTROLLABLE COST	205	-	38	243	19
		•				
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	(243)	(243)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(243)	(243)	n/a
232	NET COST OF SERVICE	205	_	(205)	-	(100)
				()		()
_	Contributions to / (from) Earmarked Reserves	_		_	- 1	n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	-	n/a
-	Provision for Repayment of External Loans	_	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
_	TOTAL APPROPRIATIONS	-	_	-	-	n/a
232	TOTAL NET EXPENDITURE	205	_	(205)	-	(100)
202	TOTAL NET EXILENSITORE	200		(200)		(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	Iget - agreed pressures / service demands					20003
						_
Strategic bud	lget - agreed additional income / savings				ŀ	
Otrategic bud	iget - agreed additional income / savings					
					l	_
Other resource	co changes					
	<u>ce cnanges</u> mployers Pension				l	8
	udget from Directorate (RED 4.4)				l	30
	pport services bought in					(243)
_ 5. por ato 3u	FF0					(240)
					l	
						(205)
					}	(=50)
IOTAL OTH	ER VARIATIONS IN RESOURCE					(205)

COST CENTRE: C1652Q

		Longen			····	
FORECAST		ORIGINAL BUDGET		in Level of	ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Inflation	re on (A) * Other	2021/22	% CHANGE
2020/21	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	164	-	(27)	137	(16
	Premises related expenditure				-	n/a
	Supplies and Services	1		(1)	-	(100
	Third Party Payments Transfer Payments	1		(1)	-	(100
	Transfer Payments Transport related expenditure		_	_] []	n/a n/a
	Recharges from other services		_	_] []	n/a
	TOTAL EXPENDITURE	166	_	(29)	137	(17
	Government Grants	- 100		(23)	137	
(15)	Other Grants, reimbursements and contributions	(15)	-	(5)	(20)	n/a 33
	Customer and Client Receipts	(13)	_	(5)	(20)	n/a
	Interest Receivable	_	_	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(15)	TOTAL INCOME	(15)	_	(5)	(20)	33
` '		` '		, ,		
156	NET CONTROLLABLE COST	151	-	(34)	117	(23
				ı		
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	- (4.400)	-	-	- (4.57)	n/a
• • •	Corporate support services bought in	(4,499)	-	4,342	(157)	(97)
(4,499)	TOTAL UNCONTROLLABLE COST	(4,499)	-	4,342	(157)	(97
(4.0.40)	NET COOT OF SERVICE	(4.040)		4.000	(40)	(00
(4,343)	NET COST OF SERVICE	(4,348)	-	4,308	(40)	(99
_	Contributions to / (from) Earmarked Reserves			_		n/a
_	Contributions to / (from) Capital Reserves:		_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(4,343)	TOTAL NET EXPENDITURE	(4,348)	_	4,308	(40)	(99
		'				
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings				Ì	
	_					
					ŀ	
0.11						-
Other resource						
	mployers Pension of Staff Training					6 (40
	pport services bought in					4,342
Corporate sul	spect services bought III					7,042
						4,308
TOTAL OTHE	ER VARIATIONS IN RESOURCE					4,308
						.,

COST CENTRE: C1902Q

		Lacia				
E0DE040T		ORIGINAL	Variations		ORIGINAL	0/
FORECAST	DESCRIPTION	BUDGET 2020/21	Expenditu Inflation	re on (A) * Other	BUDGET 2021/22	% CHANGE
2020/21	DESCRIPTION	(A)	inflation (B)	(C)	2021/22 (D)	(E)
£000's		£000's	£000's	£000's	£000's	(⊑) %
	Employees	1,041	-	362	1,403	35
	Premises related expenditure	11		(5)	6	(45)
	Supplies and Services	101		(37)	64	(37)
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
	TOTAL EXPENDITURE	1,153	-	320	1,473	28
	Government Grants	-	-	-		n/a
	Other Grants, reimbursements and contributions	(70)	-	-	(70)	-,
	Customer and Client Receipts Interest Receivable	-	-	-		n/a
	Recharges to other services	(36)	-	-	(36)	n/a -
	TOTAL INCOME	(106)	_		` '	
(99)	TOTAL INCOME	(100)	-	-	(106)	
050	NET CONTROL LABLE COST	1.047		320	4 267	31
852	NET CONTROLLABLE COST	1,047	-	320	1,367	31
-	Capital Charges	- 1	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
713	Corporate support services bought in	713	-	(1,849)	(1,136)	(259)
713	TOTAL UNCONTROLLABLE COST	713	-	(1,849)	(1,136)	(259)
1,565	NET COST OF SERVICE	1,760	-	(1,529)	231	(87)
	Contributions to / (from) Earmarked Reserves					n/o
	Contributions to / (from) Capital Reserves:		-	_]	n/a n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
'						
1,565	TOTAL NET EXPENDITURE	1,760	-	(1,529)	231	(87)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
						_
Stratogia hud	rot agreed additional income / sovings					
	get - agreed additional income / savings kD manager post					(80)
	of Training Spend					(200)
	te Measures Staffing Savings					(83)
	5					· · · · ·
						(363)
Other resourc						
	mployers Pension					38
Centralisation	of Staff Training					645
Corporate sup	pport services bought in					(1,849)
						(1,166)
						(1,100)
TOTAL OTUE	ER VARIATIONS IN RESOURCE					(4 520)
I O I AL O I RE	IN VARIATIONS IN RESOURCE					(1,529)

COST CENTRE: C1960Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C)	(D) £000's	(E)
	Employees	399	£000 S	£000's 16	415	<u>%</u>
	Premises related expenditure					n/a
	Supplies and Services Third Party Payments	267		(133)	134	(50) n/a
	Transfer Payments					n/a
	Transport related expenditure				-	n/a
	Recharges from other services	(1)		1 (440)		(100)
551	TOTAL EXPENDITURE Government Grants	665	-	(116)	549	(17) n/a
	Other Grants, reimbursements and contributions	-	-	-		n/a n/a
	Customer and Client Receipts	(72)		(25)	(97)	35
	Interest Receivable Recharges to other services	(265)		145	(120)	n/a (<u>55</u>)
	TOTAL INCOME	(337)	_	120	(217)	(36)
(100)	TOTAL INCOME	(001)	_	120	(211)	(00)
385	NET CONTROLLABLE COST	328	-	4	332	1
	Capital Charges	_	_			n/a
-	Intangible Charges	-	_	-	-	n/a
-	REFCUS	-	-	(222)	- (000)	n/a
-	Corporate support services bought in TOTAL UNCONTROLLABLE COST	-	-	(332)	(332)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(332)	(332)	n/a
385	NET COST OF SERVICE	328	-	(328)	-	(100)
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
	TOTAL AT INCI MATIONS				_	11/4
385	TOTAL NET EXPENDITURE	328	-	(328)	-	(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
	get - agreed additional income / savings					
15% Immedia	ate Measures Staffing Savings					(88)
					ļ	(88)
Other resource					ŀ	. , ,
Increase in Er	mployers Pension					20
	udget from Directorate (RED 4.4) ost from C & P (RED 2.7)					22 50
	oport services bought in					(332)
					}	(240)
					-	(240)
TOTAL OTHE	ER VARIATIONS IN RESOURCE					(328)
. STAL OTHE	- TANAMIONO IN NEODONOL					(520)

SERVICE DESCRIPTION

This budget holds the costs of the Chief Executive and the Director of Resources together wit other associated support costs

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1688Q	Resources Directorate	261	-	(116)	145	(44)
C1904Q	Chief Executive	(1,977)	-	1,659	(318)	(84)
	TOTAL NET SPEND	(1,716)	-	1,543	(173)	(90)
	TOTAL NET OF END	V 7			, ,	· /

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Resources Directorate	4.0	4.0	-
Chief Executive	4.0	4.0	-
TOTAL FTE STAFF	8.0	8.0	-

COST CENTRE: C1655P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	%
	Premises related expenditure	750	-	-	861	15 n/a
	Supplies and Services	867	_	(581)	286	(67)
	Third Party Payments	-	_	(001)		n/a
	Transfer Payments	_	_	_	_	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
	TOTAL EXPENDITURE	1,617	_	(470)	1,147	(29)
	Government Grants	- 1,211		- (11-2)	-	n/a
	Other Grants, reimbursements and contributions	(40)	_	40	_	(100)
	Customer and Client Receipts	(376)	_	-	(376)	(100)
-	Interest Receivable	-	-	-	-	n/a
(3,114)	Recharges to other services	(2,917)	-	2,302	(615)	(79)
(3.239)	TOTAL INCOME	(3,333)	_	2,342	(991)	(70)
(0,200)	1.0.1.2.11.30.11.2	(0,000)		2,0 .2	(00.7	(. 0)
(4.644)	NET CONTROLL ARLE COST	(4.746)		4.070	456	(400)
(1,611)	NET CONTROLLABLE COST	(1,716)	-	1,872	156	(109)
	Comitat Obanna	 				
	Capital Charges	-	-	-	-	n/a
	Intangible Charges REFCUS		-	-	-	n/a
	Corporate support services bought in	-	-	(329)	(329)	n/a
				, ,	` ′	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(329)	(329)	n/a
					1	
(1,611)	NET COST OF SERVICE	(1,716)	-	1,543	(173)	(90)
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(96)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(1,707)	TOTAL NET EXPENDITURE	(1,716)	-	1,543	(173)	(90)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						2,500
Strategic bud	get - agreed additional income / savings					
•						
Other resource	re changes					
Cuioi ICSUUIL	oo onangoo					
						(957
						(337
TOTAL OTHI	ER VARIATIONS IN RESOURCE					1,543

COST CENTRE: C1688Q

1		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
	Employees	361	£000 S	£000 S 61	422	% 17
	Premises related expenditure	-	_	-		n/a
18	Supplies and Services	-	-	-	-	n/a
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure		-	-	-	n/a
	Recharges from other services		-	- 04	400	n/a
	TOTAL EXPENDITURE	361	-	61	422	17
I I	Government Grants Other Grants, reimbursements and contributions	(40)	-	- 40	-	n/a
	Customer and Client Receipts	(40)	_	40]	(100) n/a
I I	Interest Receivable		_	_	_	n/a
	Recharges to other services	(60)	-	60	-	(100)
	TOTAL INCOME	(100)	-	100	-	(100)
(100)		(.55)		.00		(.00)
539	NET CONTROLLABLE COST	261	-	161	422	62
[[Capital Charges	- 1			1	n/o
	Capital Charges Intangible Charges				[n/a n/a
	REFCUS	_			_	n/a
	Corporate support services bought in	-		(277)	(277)	n/a
	TOTAL UNCONTROLLABLE COST	-	-	(277)	(277)	n/a
				(/	, ,	
539	NET COST OF SERVICE	261	-	(116)	145	(44)
	Contributions to //from Contribution December	1 1				/
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure				[n/a n/a
	Provision for Repayment of External Loans	_			_	n/a
	Contribution to / (from) General Balances	-			-	n/a
- 1	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL NET EXPENDITURE	004		(440)	445	(44)
539	TOTAL NET EXPENDITURE	261	-	(116)	145	(44)
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
					ľ	
Stratogic buda	ret - agreed additional income / sovings					
Strategic budg	get - agreed additional income / savings					
					l	
						-
Other resource	<u>e changes</u>					-
Increase in Em	nployers Pension					
Increase in En Transfer of Bu	nployers Pension Idget to Financial Services (RED 5.9)					100
Increase in En Transfer of Bu Centralisation	nployers Pension Idget to Financial Services (RED 5.9) of Staff Training					100 (15)
Increase in Em Transfer of Bu Centralisation Transfer of Bu	nployers Pension Idget to Financial Services (RED 5.9) of Staff Training Idget from Chief Executive (RED 4.4)					100 (15) 60
Increase in Em Transfer of Bu Centralisation Transfer of Bu	nployers Pension Idget to Financial Services (RED 5.9) of Staff Training					100 (15) 60
Increase in Em Transfer of Bu Centralisation Transfer of Bu	nployers Pension Idget to Financial Services (RED 5.9) of Staff Training Idget from Chief Executive (RED 4.4)					100 (15) 60 (277)
Increase in Em Transfer of Bu Centralisation Transfer of Bu	nployers Pension Idget to Financial Services (RED 5.9) of Staff Training Idget from Chief Executive (RED 4.4)					100 (15) 60 (277)
Increase in En Transfer of Bu Centralisation Transfer of Bu Corporate Ser	nployers Pension Idget to Financial Services (RED 5.9) of Staff Training Idget from Chief Executive (RED 4.4)					- 16 100 (15) 60 (277) (116)

COST CENTRE: C1904Q

		LODICINIAL	17		O DIONIAL	
FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	`% [′]
970	Employees	389		50	439	13
	Premises related expenditure	-		(=0.1)		n/a
19	Supplies and Services Third Party Payments	867		(581)	286	(67
	Transfer Payments					n/a n/a
	Transport related expenditure	_				n/a
	Recharges from other services	-			-	n/a
989	TOTAL EXPENDITURE	1,256	_	(531)	725	(42)
	Government Grants			()	-	n/a
	Other Grants, reimbursements and contributions	_			_	n/a
(85)	Customer and Client Receipts	(376)			(376)	-
	Interest Receivable	`-'			- 1	n/a
(3,054)	Recharges to other services	(2,857)		2,242	(615)	(78)
(3,139)	TOTAL INCOME	(3,233)	-	2,242	(991)	(69)
(2.150)	NET CONTROLLABLE COST	(1,977)	_	1,711	(266)	(87)
(2,100)	NET GONTHOLLABLE GOOT	(1,577)	_	1,7 1 1	(200)	(01)
-	Capital Charges	-			-	n/a
-	Intangible Charges	-			-	n/a
-	REFCUS Corporate support services bought in	_		(52)	(52)	n/a n/a
	TOTAL UNCONTROLLABLE COST		_	(52)	(52)	n/a
	TOTAL UNCONTROLLABLE COST		-	(52)	(52)	
(2,150)	NET COST OF SERVICE	(1,977)	-	1,659	(318)	(84)
(06)	Contributions to / (from) Earmarked Reserves	Ι.			_	n/a
(50)	Contributions to / (from) Capital Reserves:	_			_	n/a
	Financing of Capital Expenditure	_			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
(96)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(2,246)	TOTAL NET EXPENDITURE	(1,977)	-	1,659	(318)	(84)
		•				
	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
	20/21 Saving - Recharges to HRA					2,000
	20/21 Saving - Recharges to Capital					500
	3 3 1					
						2,500
Strategic bud	lget - agreed additional income / savings					
						-
Other resource	ce changes					
	mployers Pension					18
	sudget to Recruitment (RED 3.8)					(22
	ludget to HR Consultancy (RED 3.4)					(60
	sudget to Communications and Engagement (RED 6.3) sudget to Strategy and Partnerships (RED 8.3)					(51 (76
	ludget to Strategy and Fartherships (RED 6.5)					(30
	sudget to C & P Directorate 2.5					(100
	sudget to Financial Services (RED 5.9)					(150
Corporate su	pport services bought in					(52
	udget from FM Support Services (RED 1.4)					(258
ransfer of B	sudget to Resources Directorate (RED 4.3)					(60
						(841)
TOTAL OTH	ER VARIATIONS IN RESOURCE					1,659
I. SIAL OIL	EN TANATIONO IN NEOCONOL					1,009

RESOURCES FINANCE, INVESTMENT AND RISK

SERVICE DESCRIPTION

The Finance, Investment and Risk Division consists of 6 teams;

- The Finance team provides strategic financial support to the organisation. Key functions of the team include financial planning; ensuring the
 robustness of the Council's annual budget (revenue and capital); Preparation of the accounts within statutory deadlines; Robust and detailed
 in-year financial monitoring of spend against budget and trends for the Council's delivery of its annual budget and Medium Term Financial
 Strategy. They are also key to the council's financial recovery and delivery of improvement plans.
- Strategy. They are also key to the council's financial recovery and delivery of improvement plans.

 The Internal Audit and Governance Team provides advice and support to the organisation on matters of good governance. It includes the Council's internal audit service which gives assurance on the effectiveness of risk management, internal control and governance.
- The Insurance and Risk team support the council's Risk Management and Insurance framework. The team are currently responsible for the Coroners Service which manages the multi borough partnership overseeing the South London Coroners service
- The Treasury and Pensions service provides the cash management function for the authority; and Investment and administration of the Crowdon Pension Fund.
- The Revenues, Benefits, Income and Debt team are responsible for a number of functions including the administration of claims for Housing Benefits. The collection of council tax and business rates and sundry debt from customers. The payment of suppliers and the cash and control function as well as the maintenance of the Land Charges and street naming functions.
- The Corporate Anti-Fraud Team investigates allegations of fraud committed against the Council by members of the public, staff, Members, contractors or other parties. Where appropriate it seeks the application of sanctions and uses proceeds of crime legislation to recover funds

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1604Q	INTERNAL AUDIT AND GOVERNANCE TEAM	623	-	(623)	-	(100)
C1606Q	INSURANCE RISK AND CPO SUMMARY	1,004	-	(1,004)	-	(100)
C1608Q	TREASURY AND PENSIONS	221	-	(221)	-	(100)
C1614Q	REVENUE AND BENEFITS	4,314	-	2,266	6,580	53
C1642Q	CORONERS	350	-	316	666	90
C1686Q	HOUSING BENEFITS	-	-	-	-	n/a
C1910Q	FINANCIAL SERVICES	(3,966)	-	7,605	3,639	(192)
C1920Q	CORPORATE ANTI-FRAUD	277	-	(277)	-	(100)
	TOTAL NET SPEND	2,823	-	8,062	10,885	286

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Governance Team	1.4	1.4	-
Insurance Risk And CPO	9.0	4.4	(4.6)
Treasury And Pensions	8.7	4.7	(4.0)
Revenue And Benefits	195.0	177.4	(17.6)
Housing Benefits			-
Finance	46.8	47.0	0.2
Corporate Anti-Fraud	9.4	9.4	-
TOTAL FTE STAFF	270.3	244.3	(26.0)

COST CENTRE: C1665P

		ORIGINAL	Variations	in I evel of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B)	(C) £000's	(D)	(E)
	Employees	8,384	£000's	4,427	£000's 12,811	% 53
-	Premises related expenditure	-	-	´ -	-	n/a
	Supplies and Services	6,155	-	178	6,333	3
	Third Party Payments Transfer Payments	868 180,040	_	(1)	867 180,040	(0
	Transport related expenditure	2	_	(1)	1 100,040	(50
85	Recharges from other services	22	-	-	22	
193,463	TOTAL EXPENDITURE	195,471	-	4,603	200,074	2
	Government Grants	(179,665)	-	(75)	(179,740)	0
V / /	Other Grants, reimbursements and contributions	(4,793)	1,000	824	(2,969)	(38)
(2,044)	Customer and Client Receipts Interest Receivable	(3,140)	(1,000)	(211)	(4,351)	39 n/a
(2,315)	Recharges to other services	(2,117)	-	(80)	(2,197)	4
(181,719)	TOTAL INCOME	(189,715)	-	458	(189,257)	(0)
11,745	NET CONTROLLABLE COST	5,756	-	5,061	10,817	88
	Capital Charges	-	- 1	-	-	n/a
	Intangible Charges	27	-	-	27	-
(0.000)	REFCUS	(0.000)	-	- 2.004	- 41	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	(2,960)	-	3,001	68	(101)
(2,933)	TOTAL UNCONTROLLABLE COST	(2,933)	-	3,001	00	(102)
8,812	NET COST OF SERVICE	2,823	-	8,062	10,885	286
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	_		-		n/a n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
8,812	TOTAL NET EXPENDITURE	2,823	-	8,062	10,885	286
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20000
						4.540
Ctrotomi- I-	got agrand additional income / covir					1,518
Strategic bud	get - agreed additional income / savings					
						(217)
Other resource	e changes					
						6,761
TOTAL OTH	ER VARIATIONS IN RESOURCE					8 063
TOTAL OTH	ER VARIATIONS IN RESOURCE					8,062

COST CENTRE: C1604Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	78	-	4	82	5
- 0.000	Premises related expenditure		-	-	-	n/a
	Supplies and Services	597	-	-	597	-,
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services		-	-	-	n/a
					-	n/a
2,365	TOTAL EXPENDITURE	675	-	4	679	1
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions		-	-		n/a
	Customer and Client Receipts	(52)	-	-	(52)	-
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(1,620)	TOTAL INCOME	(52)	-	-	(52)	-
745	NET CONTROLLABLE COST	623	-	4	627	1
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges	_	_	_	-	n/a
	REFCUS	_	-	-	-	n/a
-	Corporate support services bought in	-	-	(627)	(627)	n/a
_	TOTAL UNCONTROLLABLE COST	_	_	(627)	(627)	n/a
				(-)	(-)	
745	NET COST OF SERVICE	623		(623)	_	(100)
743	NET COST OF SERVICE	023		(023)	-	(100)
_	Contributions to / (from) Earmarked Reserves					2/2
-	Contributions to / (from) Capital Reserves:	- 1	-	-		n/a n/a
_	Financing of Capital Expenditure			_		n/a
_	Provision for Repayment of External Loans		_	_	_	n/a
_	Contribution to / (from) General Balances		_	_	_	n/a
_	TOTAL APPROPRIATIONS	_	_	-	_	n/a
	TO TALLAL THOU MATTERS					11/4
745	TOTAL NET EXPENDITURE	000		(000)		(400)
745	TOTAL NET EXPENDITURE	623	-	(623)	-	(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					COOOle
	Iget - agreed pressures / service demands					£000's
Strategic bud	iget - agreed pressures / service demands					
						_
O44	1 4					_
Strategic bud	lget - agreed additional income / savings					
						-
Other resource						
Increase in E	mployers Pension					4
∪orporate su	pport services bought in					(627)
						(600)
						(623)
						(623)

COST CENTRE: C1606Q

FORECAST		Lonioniai				
		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020/21	BEGGIAII TIGIA	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	573	-	(239)	334	(42)
	Premises related expenditure		-	-		n/a
	Supplies and Services	2,388	-	(69)	2,319	(3)
	Third Party Payments Transfer Payments	2	-	(2)	-	(100)
	Transport related expenditure	2	-	(1)	1	n/a (50)
	Recharges from other services		_	-		n/a
	TOTAL EXPENDITURE	2.965	-	(311)	2,654	(10)
, -	Government Grants			(011)	2,004	n/a
	Other Grants, reimbursements and contributions	(65)	_	(37)	(102)	57
	Customer and Client Receipts	(690)	_	35	(655)	(5)
	Interest Receivable	-	-	-	-	n/a
(1,270)	Recharges to other services	(1,206)	-	2	(1,204)	(0)
(1,740)	TOTAL INCOME	(1,961)	_		(1,961)	-
() - /		(/ /			())	
747	NET CONTROLLABLE COST	1,004	-	(311)	693	(31)
		- 1				
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	(000)	(602)	n/a
	Corporate support services bought in	-		(693)	(693)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(693)	(693)	n/a
		1 1				
747	NET COST OF SERVICE	1,004	-	(1,004)	-	(100)
Г	Contributions to / (from) Earmarked Reserves				_	n/a
	Contributions to / (from) Capital Reserves:		_	_	- [n/a n/a
_	Financing of Capital Expenditure	_	_	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-		-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
747	TOTAL NET EXPENDITURE	1,004	-	(1,004)	-	(100)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
I						
						-
	get - agreed additional income / savings					
	get - agreed additional income / savings 15% Immediate Measures Staffing Savings					- (33)
					,	
						(33)
	15% Immediate Measures Staffing Savings					(33)
RES Sav 41 Other resource	15% Immediate Measures Staffing Savings					(33
Other resource Increase in Er Corporate sup	15% Immediate Measures Staffing Savings <u>e changes</u> nployers Pension port services bought in					(33
Other resource Increase in Er Corporate sup Transfer to Fa	15% Immediate Measures Staffing Savings e changes mployers Pension port services bought in cilities Management in Place see PL 7.3					(33) (33) 27 (693) (73)
Other resource Increase in Er Corporate sup Transfer to Fa	15% Immediate Measures Staffing Savings <u>e changes</u> nployers Pension port services bought in					
Other resource Increase in Er Corporate sup Transfer to Fa	15% Immediate Measures Staffing Savings e changes mployers Pension port services bought in cilities Management in Place see PL 7.3					(33) (33) 27 (693) (73)
Other resource Increase in Er Corporate sup Transfer to Fa	15% Immediate Measures Staffing Savings e changes mployers Pension port services bought in cilities Management in Place see PL 7.3					(33) 27 (693) (73) (232)
Other resource Increase in Er Corporate sup Transfer to Fa	15% Immediate Measures Staffing Savings e changes mployers Pension port services bought in cilities Management in Place see PL 7.3					(33) 27 (693) (73) (232)
Other resource Increase in Er Corporate sup Transfer to Fa Transfer of Re	15% Immediate Measures Staffing Savings e changes mployers Pension port services bought in cilities Management in Place see PL 7.3					(33) (33) 27 (693) (73)

COST CENTRE: C1608Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu Inflation	ure on (A)	BUDGET 2021/22	% CHANGE
2020/21	DESCRIPTION	2020/21 (A)	inflation (B)	* Other (C)	2021/22 (D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
500	Employees	667	-	(169)	498	(25)
	Premises related expenditure		-	-	-	n/a
	Supplies and Services Third Party Payments	78	-	-	78	- n/a
_	Transfer Payments	_	_	_] [n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
585	TOTAL EXPENDITURE	745	-	(169)	576	(23)
-	Government Grants		-		-	n/a
\ /	Other Grants, reimbursements and contributions Customer and Client Receipts	(512)	-	187	(325)	(37)
	Interest Receivable	_	-		[n/a n/a
	Recharges to other services	(12)	-	-	(12)	-
(389)	TOTAL INCOME	(524)	-	187	(337)	(36)
	1					
195	NET CONTROLLABLE COST	221	-	18	239	8
	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	(000)	(220)	n/a
-	Corporate support services bought in	-	-	(239)	(239)	<u>n/a</u>
_	TOTAL UNCONTROLLABLE COST	-	-	(239)	(239)	n/a
195	NET COST OF SERVICE	221	-	(221)	-	(100)
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	_	-	_	_ [n/a n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
195	TOTAL NET EXPENDITURE	221	-	(221)	-	(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					£000'S
					,	
Strategic bud	lget - agreed additional income / savings					
Other resource						-
	mployers Pension pport services bought in					18 (239)
						(221)

COST CENTRE: C1614Q

		LODICINIAL	\/i !!	in 1 and 6	ODIO	
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Franksis	£000's	£000's	£000's	£000's	%
7,588	Employees Premises related expenditure	7,379	-	56	7,435	1 n/a
1.344	Supplies and Services	1,535		- 247	1,782	n/a 16
	Third Party Payments	516	-	1	517	0
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	22	-	- 204	22	3
	TOTAL EXPENDITURE	9,452	-	304	9,756	
· ,	Government Grants Other Grants, reimbursements and contributions	(2,244)	1,000	(75) 714	(75) (530)	n/a (76)
	Customer and Client Receipts	(2,342)	(1,000)	(261)	(3,603)	(76) 54
(,	Interest Receivable	(2,0 .2)	(1,000)	(201)	(0,000)	n/a
(700)	Recharges to other services	(579)	-	-	(579)	-
(2,985)	TOTAL INCOME	(5,165)	-	378	(4,787)	(7)
6.486	NET CONTROLLABLE COST	4,287	_	682	4,969	16
0,400	NET CONTROLLABLE COOT	4,201		002	4,303	10
	Capital Charges		-	-	-	(100)
27	Intangible Charges	27	-	-	27	n/a
_	REFCUS Corporate support services bought in	-	-	1,584	- 1,584	n/a n/a
27	TOTAL UNCONTROLLABLE COST	27	-	1,584	1,611	5,867
				,	,	,
6,513	NET COST OF SERVICE	4,314	-	2,266	6,580	53
_	Contributions to / (from) Earmarked Reserves		_		_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-		-	n/a n/a
	TOTAL ATTROTRIATIONS	_	-		_	11/a
6,513	TOTAL NET EXPENDITURE	4,314	-	2,266	6,580	53
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands		<u></u>			2.1-
	Removal of Gateway Income Virement Pressure Growth to remove unachievable parking permits saving					218 300
RES GIO IS	Growth to remove unachievable parking permits saving					300
						518
	Iget - agreed additional income / savings					/E0\
1	Automation Of Revenue Processes ICT savings					(50) (10)
1	15% Immediate Measures Staffing Savings					(124)
						, ,
						(184)
Other resour	ce changes					(104)
	mployers Pension					350
Centralisation	n of Staff Training					(2)
Corporate su	pport services bought in					1,584
						1,932
TOTAL OTH	ER VARIATIONS IN RESOURCE					2,266

COST CENTRE: C1642Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	% CHANCE
	DESCRIPTION	2020/21 (A)	Inflation (B)	* Other (C)	2021/22 (D)	CHANGE (E)
	Employees	£000's	£000's	£000's	£000's	% n/a
	Premises related expenditure Supplies and Services	-	-	-	-	n/a n/a
	Third Party Payments	350	-	-	350	
-	Transfer Payments Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	_	-	-		n/a n/a
	TOTAL EXPENDITURE	350	-	-	350	-
-	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a
_	Customer and Client Receipts	_	-	-		n/a n/a
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services TOTAL INCOME	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
500	NET CONTROLLABLE COST	350	-	-	350	-
	Capital Charges	-	-	-	-	n/a
	Intangible Charges REFCUS	-	-	-	-	n/a
_	Corporate support services bought in	_	-	316	316	n/a n/a
-	TOTAL UNCONTROLLABLE COST	-	-	316	316	n/a
500	NET COST OF SERVICE	350	_	316	666	90
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-		n/a n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
500	TOTAL NET EXPENDITURE	350	-	316	666	90
		l				
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
Strategic bud	dget - agreed additional income / savings					
Other resource	oo ahangaa					-
	pport services bought in					316
						316

RESOURCES FINANCE INVESTMENT AND RISK HOUSING BENEFITS

COST CENTRE: C1686Q

FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020/21	DESCRIPTION	1				
COOO!		(A)	(B)	(C)	(D)	(E)
£000's	Frankriss	£000's	£000's	£000's	£000's	%
	Employees	-			-	r
	Premises related expenditure	-			-	r
1,470	Supplies and Services	1,470			1,470	
	Third Party Payments	-			-	1
172,898	Transfer Payments	180,040			180,040	
,	Transport related expenditure	_				1
	Recharges from other services				_ I	'
					-	
174,368	TOTAL EXPENDITURE	181,510	-	-	181,510	
(17/, 368)	Government Grants	(179,665)			(179,665)	
(174,300)						
	Other Grants, reimbursements and contributions	(1,845)			(1,845)	
	Customer and Client Receipts	-			-	1
	Interest Receivable	-			-	1
	Recharges to other services	-			-	
(17/1 269)	TOTAL INCOME	(181,510)	_	_	(181,510)	
(174,300)	TOTAL INCOME	(101,510)		•	(101,510)	
	ı					
-	NET CONTROLLABLE COST	-	-	-	-	r
	Capital Charges				-	r
	Intangible Charges				_	'
		- I				
	REFCUS	-			-	1
	Corporate support services bought in	-			-	
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	1
	l .					
	NET COST OF SERVICE		_	_	_	1
	NET COST OF SERVICE	-	-		-	
	Contributions to / (from) Earmarked Reserves	-			-	1
	Contributions to / (from) Capital Reserves:	-			-	r
	Financing of Capital Expenditure				- 1	1
	Provision for Repayment of External Loans				_	r
	Contribution to / (from) General Balances	_			_	r
	• •				_	
-	TOTAL APPROPRIATIONS	-	-	-	-	1
	TOTAL NET EXPENDITURE	-	-	-	-	
-	TOTAL NET EXPENDITURE	-	-	-	-	I
OTHER VA		-	-	-	-	
	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	£000's
		-	-	-	-	
	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-	-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-	-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-	-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-		-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-	-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-		-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-	-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-		-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-		-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-	-	-	-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	
trategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	-			-	

COST CENTRE: C1910Q

	I	LODIONA			ODIO::::	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Franksis	£000's	£000's	£000's	£000's	% (500)
2,892	Employees Premises related expenditure	(802)		4,745	3,943	(592) n/a
238	Supplies and Services	53			53	11/a -
-	Third Party Payments	- 1			-	n/a
-	Transfer Payments	-			-	n/a
-	Transport related expenditure Recharges from other services	-			-	n/a
2 120	TOTAL EXPENDITURE	(749)		4,745	3,996	n/a (634)
3,130	Government Grants	(749)		4,743	3,330	n/a
(126)	Other Grants, reimbursements and contributions	(37)		(40)	(77)	108
	Customer and Client Receipts	-		(,	`-'	n/a
	Interest Receivable				-	n/a
	Recharges to other services	(220)		(60)	(280)	27
(376)	TOTAL INCOME	(257)	-	(100)	(357)	39
	I					
2,754	NET CONTROLLABLE COST	(1,006)	-	4,645	3,639	(462)
	Capital Charges				_	n/a
	Intangible Charges					n/a
	REFCUS	-			-	n/a
	Corporate support services bought in	(2,960)		2,960	-	(100)
(2,960)	TOTAL UNCONTROLLABLE COST	(2,960)	-	2,960	-	(100)
	I	1 1				
(206)	NET COST OF SERVICE	(3,966)	-	7,605	3,639	(192)
	Contributions to / (from) Earmarked Reserves				_	n/a
	Contributions to / (from) Capital Reserves:				-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
-	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(206)	TOTAL NET EXPENDITURE	(3,966)	-	7,605	3,639	(192)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					20000
RES Gro 05	Build resilience for the finance team					1,000
						1,000
Strategic bud	lget - agreed additional income / savings					
						-
Other resource						
	mployers Pension pport services bought in					125 2,960
	pport services bought in n of Staff Training					(30)
Transfer of B	udget from Resources Directorate (RED 4.3)					(100)
	udget from Resources Directorate (RED 4.4)					150
Pension Asse	ets transfer to corporate					3,500
						6,605
TOT:: :=::	ED VARIATIONS IN TERROR					
IOTAL OTH	ER VARIATIONS IN RESOURCE					7,605

COST CENTRE: C1920Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expendit	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 489	£000's	£000's	£000's 519	%
521	Employees Premises related expenditure	409	-	30	519	6 n/a
	Supplies and Services	34	_	_	34	- II/a
0.1	Third Party Payments	-	_	_	-	n/a
	Transfer Payments	_	_	_	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
557	TOTAL EXPENDITURE	523	-	30	553	6
-	Government Grants	-	-	-	-	n/a
(100)	Other Grants, reimbursements and contributions	(90)	-	-	(90)	-
(27)	Customer and Client Receipts	(56)	-	15	(41)	(27)
-	Interest Receivable	- 1	-	-	-	n/a
(114)	Recharges to other services	(100)	-	(22)	(122)	22
(241)	TOTAL INCOME	(246)	-	(7)	(253)	3
316	NET CONTROLLABLE COST	277	-	23	300	8
	Canital Charman					
-	Capital Charges Intangible Charges		-	-	-	n/a
	REFCUS		_	_		n/a n/a
-	Corporate support services bought in		_	(300)	(300)	n/a
_	TOTAL UNCONTROLLABLE COST	_		(300)	(300)	n/a
	TOTAL GROOM ROLLABLE GOST			(300)	(300)	11/a
316	NET COST OF SERVICE	277	-	(277)	-	(100)
				, ,	ı	, ,
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
316	TOTAL NET EXPENDITURE	277	-	(277)	-	(100)
* OTUED VA	RIATIONS IN LEVEL OF EXPENDITURE					00001-
	lget - agreed pressures / service demands					£000's
Strategic bud	lget - agreed additional income / savings					
Othor room						-
	pport services bought in mployers Pension					(300 23
						(277
TOTAL OTH	ER VARIATIONS IN RESOURCE					(277)

RESOURCES CROYDON DIGITAL SERVICES

SERVICE DESCRIPTION

The Croydon Digital Service's purpose is to lead the digital transformation of the council and borough, launching a unifying Digital Strategy for Croydon in 2019/20 and a roadmap of deliverables, with a focus on 3 strategic goals of:

Digital Council – Optimising how the council uses digital design, data and technology to work efficiently, collaborate, make informed decisions, adapt and innovate.

Digital Services - Transforming the relationship between residents and the council by providing online services so good people prefer to use them and can do so unaided.

Digital Borough - Maximising opportunities for digital, data and technology to enhance quality of life and economic growth in our borough.

Collaboration and Data - Digital tools will be used to collaborate with organisations across all sectors, make Croydon's data open and share digital assets for the public good.

assets for the public good.
The service delivers on these objectives by operating and transforming a wide range of digital, data and technology services that enable the council to operate and to deliver on the Corporate Plan. It does this through a broad portfolio of in-house and external project delivery, and outsourced technology services partnerships with multiple ICT and digital specialist vendors; and by operating spend controls and quality assurance processes to ensure all new or renewed digital and technology services meet the Government Digital Service Standard. It also works externally, collaborating with and facilitating the Croydon tech sector community to co-design and co-deliver the digital place agenda.
The Communications and Engagement service work to secure Croydon's reputation both locally and nationally as a fantastic place to live, work, learn and visit.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1616Q	Communications And Engagement	984	-	(991)	(7)	(101)
C1620Q	Transformation	(11,437)	-	11,437	-	-
C1622Q	Information Communication Technology	10,909	-	(10,496)	413	-
	TOTAL NET SPEND	456	-	(50)	406	(101)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Communications And Engagement	20.6	13.1	(7.5)
Transformation	-		-
Information Communication Technology	110.0	88.8	(21.2)
TOTAL FTE STAFF	130.6	101.9	(28.7)

COST CENTRE: C1670P

	I	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		are on (A)	BUDGET	%
	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	F	£000's	£000's	£000's	£000's	% (40)
	Employees Premises related expenditure	6,946	-	(686)	6,260	(10) n/a
	Supplies and Services	4,543	-	4,413	8,956	11/a 97
	Third Party Payments	5,034	_	(5,023)	11	(100)
	Transfer Payments	-	-	(=,===)	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
17,896	TOTAL EXPENDITURE	16,523	-	(1,296)	15,227	(8)
\ /	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(70)	-	(404)	(400)	n/a
(322)	Customer and Client Receipts Interest Receivable	(76)	-	(104)	(180)	79 n/a
(7 342)	Recharges to other services	(6,445)	-	4,438	(2,007)	(68)
	TOTAL INCOME	(6,521)	_	4,334	(2,187)	(66)
(1,110)	TOTAL INGOINE	(0,021)		4,004	(2,107)	(00)
10,118	NET CONTROLLABLE COST	10,002	-	3,038	13,040	30
	Capital Charges					I -
	Intangible Charges	572	-	- 221	- 793	n/a 39
- 372	REFCUS	572	-	-	- 755	n/a
(10,118)	Corporate support services bought in	(10,118)	-	(3,309)	(13,427)	33
(9,546)	TOTAL UNCONTROLLABLE COST	(9,546)	-	(3,088)	(12,634)	32
572	NET COST OF SERVICE	456	-	(50)	406	(11)
_	Contributions to / (from) Earmarked Reserves	- 1		_		n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
572	TOTAL NET EXPENDITURE	456	-	(50)	406	(11)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
						4,054
Strategic bud	get - agreed additional income / savings					.,,,,
Otrategic bud	get - agreed additional income / Savings					
						(4.0.47)
Other	an ahan maa					(1,347)
Other resource	<u>ce changes</u>					
						(2,757)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(50)

COST CENTRE: C1616Q

FORECAST		ORIGINAL	Variations	in Laval of	ORIGINAL	
		BUDGET		in Level of ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,058	Employees	1,192	-	(298)	894	(25
285	Premises related expenditure Supplies and Services	179	-	(95)	- 84	n/a (53)
	Third Party Payments	11	-	(95)	11	(33)
-	Transfer Payments		-	-	- '-	n/a
-	Transport related expenditure	-	-	-	-	n/a
22	Recharges from other services	-	-	-	-	n/a
1,374	TOTAL EXPENDITURE	1,382	-	(393)	989	(28)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-		-	n/a
(28)	Customer and Client Receipts	(70)	-	-	(70)	-
- (000)	Interest Receivable	- (000)	-	-	(004)	n/a
	Recharges to other services	(328)	-	44	(284)	(13)
(362)	TOTAL INCOME	(398)	-	44	(354)	(11)
1,013	NET CONTROLLABLE COST	984	-	(349)	635	(35)
_	Capital Charges		_	_		n/a
_	Intangible Charges		-	_	_ [n/a
_	REFCUS	_	_	_	-	n/a
-	Corporate support services bought in	-	-	(642)	(642)	n/a
_	TOTAL UNCONTROLLABLE COST	_	-	(642)	(642)	n/a
				(- /	()	
1,013	NET COST OF SERVICE	984	-	(991)	(7)	(101)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		-	-	-	n/a
_	Provision for Repayment of External Loans		-	-	_ [n/a n/a
_	Contribution to / (from) General Balances] []	-	_	_ [n/a
	TOTAL APPROPRIATIONS	_	_	_	_	n/a
	TOTAL ALL TROTTUMENTS					11/0
1,013	TOTAL NET EXPENDITURE	984	-	(991)	(7)	(101)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					
						£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					£000's
	get - agreed pressures / service demands					
						£000's
	get - agreed additional income / savings					-
RES Sav 29	get - agreed additional income / savings Stop Your Croydon publication					- (50
RES Sav 29 RES Sav 13	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min					- (50 (218
RES Sav 29 RES Sav 13 RES Sav 27	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns					(50 (218 (50
RES Sav 29 RES Sav 13 RES Sav 27	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min					(50 (218 (50
RES Sav 29 RES Sav 13 RES Sav 27	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns					(50 (218 (50
RES Sav 29 RES Sav 13 RES Sav 27	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns					- (50 (218 (50 (129
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings					- (50 (218 (50 (129
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings					(50) (218) (50) (129) (447)
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41 Other resourc Centralisation	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings	ED 4.4)				(50) (218) (50) (129) (447) (7
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41 Other resourc Centralisation Budget from I Corporate su	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings see changes to of Staff Training Resources Directorate to reduce recharge to capital (RE	ED 4.4)				- (50 (218
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41 Other resourc Centralisation Budget from I Corporate su	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings se changes of Staff Training Resources Directorate to reduce recharge to capital (RE	ED 4.4)				(50) (218) (50) (129) (447) (7) 51
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41 Other resourc Centralisation Budget from I Corporate su	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings see changes to of Staff Training Resources Directorate to reduce recharge to capital (RE	ED 4.4)				(50 (218 (50 (129 (447 (7 51 (642
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41 Other resourc Centralisation Budget from I Corporate su	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings see changes to of Staff Training Resources Directorate to reduce recharge to capital (RE	ED 4.4)				(50) (218) (50) (129) (447) (7) 51 (642) 54
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41 Other resourc Centralisation Budget from I Corporate su	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings see changes to of Staff Training Resources Directorate to reduce recharge to capital (RE	ED 4.4)				(50) (218) (50) (129) (447) (7) 51 (642) 54
RES Sav 29 RES Sav 13 RES Sav 27 RES Sav 41 Other resourc Centralisation Budget from I	get - agreed additional income / savings Stop Your Croydon publication Reduce Comms to stat min Remove campaigns budget and stop campaigns 15% Immediate Measures Staffing Savings see changes to of Staff Training Resources Directorate to reduce recharge to capital (RE	ED 4.4)				(50 (218 (50 (129 (447 (7 51 (642

COST CENTRE: C1620Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
36	Employees Premises related expenditure		-	-	-	n/a n/a
30	Supplies and Services		_	_	_	n/a
	Third Party Payments	_	_	_	_	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
51	TOTAL EXPENDITURE	-	-	-	-	n/a
(111)	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
(21)	Interest Receivable Recharges to other services		-	_	-	n/a n/a
	TOTAL INCOME	_			_	n/a
(132)	TOTAL INCOME				-	n/a
(81)	NET CONTROLLABLE COST	_	_	_	-	n/a
, ,						
	Capital Charges		-	-	-	n/a
29	Intangible Charges	29	-	-	29	-
(44.400)	REFCUS	(44,400)	-	-	(20)	n/a
	Corporate support services bought in	(11,466)		11,437	(29)	(100)
(11,437)	TOTAL UNCONTROLLABLE COST	(11,437)	-	11,437	-	(100)
(11 510)	NET COST OF SERVICE	(11,437)	_	11,437	_	(100)
(11,510)	NET GOOT OF SERVICE	(11,407)		11,401	-	(100)
	Contributions to / (from) Earmarked Reserves		_	_	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(11,518)	TOTAL NET EXPENDITURE	(11,437)	-	11,437	-	(100)
		'				
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
Strategic bud	lget - agreed additional income / savings					
						_
Other resource	<u>ce changes</u> pport services bought in					4=
Corporate su	pport services bought in					11,437
						11,437
						11,407
TOTAL OTH	ER VARIATIONS IN RESOURCE					11,437

COST CENTRE: C1622Q

r	Т	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Francisco	£000's	£000's	£000's	£000's	%
6,942	Employees Premises related expenditure	5,754		(388)	5,366	(7) n/a
9,522	Supplies and Services	4,364		4,508	8,872	103
,	Third Party Payments	5,023		(5,023)	-	(100)
	Transfer Payments	-			-	n/a
7	Transport related expenditure Recharges from other services				-	n/a
	TOTAL EXPENDITURE	15,141		(002)	14,238	n/a (6)
10,471	Government Grants		-	(903)	14,230	n/a
(3)	Other Grants, reimbursements and contributions	-				n/a
	Customer and Client Receipts	(6)		(104)	(110)	1,733
, ,	Interest Receivable	- '		` '	- 1	n/a
	Recharges to other services	(6,117)		4,394	(1,723)	(72)
(7,284)	TOTAL INCOME	(6,123)	-	4,290	(1,833)	(70)
0 187	NET CONTROLLABLE COST	9.018	_	3,387	12,405	38
9,107	NET CONTROLLABLE COST	9,010	_	3,307	12,403	- 30
	Capital Charges				-	(100)
543	Intangible Charges	543		221	764	n/a
1 348	REFCUS Corporate support services bought in	1,348		(14,104)	(12,756)	n/a (1,046)
	TOTAL UNCONTROLLABLE COST	1,891	_	(13,883)	(11,992)	(734)
1,031	TOTAL GROOM INCLEABLE GOOT	1,091		(10,000)	(11,332)	(104)
11,078	NET COST OF SERVICE	10,909	-	(10,496)	413	(96)
	Contributions to //from) Formarked December					/
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-				n/a n/a
	Financing of Capital Expenditure	_			_	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
11,078	TOTAL NET EXPENDITURE	10,909	-	(10,496)	413	(96)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					2000
RES Gro 04	Correction of reliance on capital funding for BAU works.	Option 1				4,054
						4,054
	get - agreed additional income / savings					
	Reduce to stat min with invest to save model for funding					(175)
	CDS Reduction in IT contract costs due to LBC smaller	workforce				(50)
	Extensions or procurements of core IT contracts etc Rent out LBC capacity to Brent					(340) (72)
II .	15% Immediate Measures Staffing Savings					(263)
RES Sav 41	15% Immediate Measures Staffing Savings					
						(900)
Other resource	<u>ce changes</u> n of Staff Training					(25)
	pport services bought in					(35) (14,104)
Intangible Ch						221
Increase in E	mployers Pension					268
						(13,650)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(10,496)

RESOURCES LAW AND GOVERNANCE

SERVICE DESCRIPTION

Croydon Legal Services (CLS), forming part of the Law and Governance Division, is structured across three main teams:

Litigation and Corporate Legal dealing with litigation, housing and corporate governance.

Commercial and Property Legal dealing with commercial, property, planning and internal legal support to major projects. Social Care and Education Legal dealing with child protection, adult social care and education.

A new contract for specified external services commenced on 1 January 2018 for five years, establishing a strategic partnering arrangement with a single legal provider. A legal business manager has contract management responsibility for the contract, providing dedicated support to instructing officers and a gatekeeping role to ensure the cost effectiveness of legal services from the strategic partner.

The Division also includes the Mayoral Office service. This service provides a full range of private office services to enable the Mayor to carry out and achieve their core duties. This service includes time and diary management, providing information and coordinating briefings, correspondence handling, managing casework and community visits and supporting key meetings.

Democratic Services & Scrutiny is responsible for the management and delivery of the council's formal decision making meetings. The service also leads on the management and delivering school admission appeals and programme manages the delivery of recommendations arising from Croydon's recent Governance Review.

The Electoral Services team maintains the register of electors and organises the running of elections and referenda and the Civic Events Fund.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1636Q	Democratic	2,663	-	1,119	3,782	42
C1638Q	Electoral	613	-	1,803	2,416	294
C1646Q	Leaders Office	157	-	11	168	7
C1690Q	Civic Event Fund	31	-	(13)	18	(42)
C1950Q	Legal Business Management	539	-	162	701	30
C1952Q	Litigation And Corporate Legal	(395)	-	610	215	(154)
C1954Q	Commercial And Property Legal	(563)	-	329	(234)	(58)
C1956Q	Social Care And Education Legal	(1,049)	-	1,130	81	(108)
C1951Q	Information Management	368	-	(368)	-	(100)
	TOTAL NET SPEND	2,364	-	4,783	7,147	202

STAFF ESTABLISHMENT NUMBERS

STAFF ESTABLISHMENT NUMBERS			
	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Democratic	9.5	9.5	-
Electoral	5.0	5.0	-
Leaders Office	3.0	3.0	-
Legal Business Management	12.0	8.0	(4.0)
Litigation And Corporate Legal	10.0	9.4	(0.6)
Commercial And Property Legal	7.2	7.2	-
Social Care And Education Legal	18.8	17.9	(0.9)
Information Management	10.0	6.0	(4.0)
TOTAL FTE STAFF	75.5	66.0	(9.5)

COST CENTRE: C1675P

		LODIONAL				
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	3,847	-	(166) 2	3,681 9	(4) 29
	Supplies and Services	2,396	_	(645)	1,751	(27)
	Third Party Payments	156	_	649	805	416
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	34	-	(24)	10	(71)
	Recharges from other services	23	-	28	51	122
	TOTAL EXPENDITURE	6,463	-	(156)	6,307	(2)
\ /	Government Grants Other Grants, reimbursements and contributions		-	-	-	n/a n/a
	Customer and Client Receipts	(13)	_	_	(13)	11/a -
- '	Interest Receivable	-	-	-	`-′	n/a
(4,145)	Recharges to other services	(4,296)	-	-	(4,296)	-
(4,495)	TOTAL INCOME	(4,309)	-	-	(4,309)	-
1,903	NET CONTROLLABLE COST	2,154	-	(156)	1,998	(7)
_	Capital Charges		_	_	- 1	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS		-			n/a
	Corporate support services bought in	210	-	4,939	5,149	2,352
210	TOTAL UNCONTROLLABLE COST	210	-	4,939	5,149	2,352
0.442	NET COST OF SERVICE	2,364	_	4,783	7,147	202
2,113	NET COST OF SERVICE	2,304	-	4,703	7,147	202
134	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
134	TOTAL APPROPRIATIONS	_	_	_	_	n/a
	1000					.,,
2,247	TOTAL NET EXPENDITURE	2,364	-	4,783	7,147	202
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
						650
Strategic bud	get - agreed additional income / savings					
						(953)
Other resource	ce changes					
						5,086
						5,000
TOTAL OTH	ER VARIATIONS IN RESOURCE					A 79?
TOTAL OTH	LIV VANIATIONS IN RESOURCE					4,783

RESOURCES LAW AND GOVERNANCE DEMOCRATIC

COST CENTRE: C1636Q

BUDGET 2020/21 DESCRIPTION 2020/21 Inflation (B) (C) (D) (D) (E) (D) (E) (D) (E) (D) (E) (E) (E) (E) (E) (E) (E) (E) (E) (E	% CHANGE (E) % 3 - (28
£000's (A) £000's (B) £000's (C) £000's £000's 673 Employees 622 19 641 4 Premises related expenditure 6 5 653 1,399 Third Party Payments - - - - - - 17 ransfer Payments - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	(E) % 3
£000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's £000's<	3 -
673 Employees 622 19 641 4 Premises related expenditure 6 6 1,732 Supplies and Services 1,952 (553) 1,399 Third Party Payments - - - Transfer Payments - - - 2 Transport related expenditure 6 6 6 11 Recharges from other services 12 12 12	3
4 Premises related expenditure 6 6 1,732 Supplies and Services 1,952 (553) Third Party Payments - - Transfer Payments - - 2 Transport related expenditure 6 6 11 Recharges from other services 12 12	-
1,732 Supplies and Services 1,952 (553) 1,399 Third Party Payments - - - Transfer Payments - - - 2 Transport related expenditure 6 6 6 11 Recharges from other services 12 12 12	(00
Third Party Payments - - Transfer Payments - - 2 Transport related expenditure 6 6 11 Recharges from other services 12 12	
Transfer Payments - - 2 Transport related expenditure 6 6 11 Recharges from other services 12 12	•
2 Transport related expenditure 6 6 11 Recharges from other services 12 12	n/a
11 Recharges from other services 12 12 12	n/a
	-
0.400 ITOTAL EVPENDITURE	
2,422 TOTAL EXPENDITURE 2,598 - (534) 2,064	(21)
Government Grants	n/a
Other Grants, reimbursements and contributions	n/a
(10) Customer and Client Receipts (13)	-,
Interest Receivable - (422)	n/a
(132) Recharges to other services (132) (132)	-
(142) TOTAL INCOME (145) (145)	-
2,280 NET CONTROLLABLE COST 2,453 - (534) 1,919	(22
2,200 NET CONTROLLABLE COST 2,400 - (004) 1,919	(22)
Capital Charges	n/a
Intangible Charges	n/a
REFCUS	n/a
210 Corporate support services bought in 210 1,653 1,863	787
210 TOTAL UNCONTROLLABLE COST 210 - 1,653 1,863	787
2,490 NET COST OF SERVICE 2,663 - 1,119 3,782	42
Contributions to / (from) Earmarked Reserves	/-
Contributions to / (from) Capital Reserves:	n/a n/a
Financing of Capital Expenditure	n/a
Provision for Repayment of External Loans	n/a
Contribution to / (from) General Balances	n/a
- TOTAL APPROPRIATIONS	n/a
2,490 TOTAL NET EXPENDITURE 2,663 - 1,119 3,782	42
* OTUED VARIATIONS IN LEVEL OF EXPENDITURE	00001
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	£000's
Governance Review Implementation	
Strategic budget - agreed additional income / savings	(050
Deliver governance Review in cost neutral way Scale back members special responsibility allowances	(250 <u>)</u> (303)
Scale back members special responsibility allowances	(303)
	(553)
Other resource changes	
Employers Pension Increase Corporate Services bought in	1 652
Corporate Services bought in Centralisation of Staff Training	1,653
Contralibration of Otali Halling	(4)
	1 672
-	1,672

COST CENTRE: C1638Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	266	-	30	296	11
	Premises related expenditure	1	-	2	3	200
	Supplies and Services Third Party Payments	191	-	(52)	139	(27)
-	Transfer Payments	155	-	650	805	419
	Transport related expenditure	-	_	-		n/a
	Recharges from other services		_	27	27	n/a n/a
	TOTAL EXPENDITURE	613	-	657	1,270	107
· /	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
(76)	TOTAL INCOME	-	-	-	-	n/a
443	NET CONTROLLABLE COST	613		657	1,270	107
773	NET CONTROLLABLE COST	013		001	1,270	107
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	1,146	1,146	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	1,146	1,146	n/a
110				4.000		
443	NET COST OF SERVICE	613	-	1,803	2,416	294
134	Contributions to / (from) Earmarked Reserves		-	-	-	n/a
	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
-	Financing of Capital Expenditure	_	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
134	TOTAL APPROPRIATIONS	-	-	-	-	n/a
577	TOTAL NET EXPENDITURE	613	-	1,803	2,416	294
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
Cost of Direct	tly Elected Mayor Referendum					650
						650
Strategic bud	get - agreed additional income / savings					
						-
Other resource						
	ension Increase					12
	pport services bought in					1,146
	n of Staff Training					(2)
I ranster of B	udget to Mayoral (RED 7.5)					(3)
						1,153
						.,100
	ER VARIATIONS IN RESOURCE					1,803

RESOURCES LAW AND GOVERNANCE MAYORS OFFICE

COST CENTRE: C1646Q

Premises related expenditure							
2020/21 DESCRIPTION	FORFOAST						0/
C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C000's C	-	DESCRIPTION					
E000's E000's E000's E000's E000's E000's E000's Fremises related expenditure	2020/21	DESCRIPTION			_		
173 Employees	£000's						
Premises related expenditure		Employees		-			(24)
Third Party Payments				-	(- 7	-	n/a
Transfer Payments	12 8	Supplies and Services	24	-	(20)	4	(83)
6 Transport related expenditure 27			-	-		-	n/a
3 Recharges from other services - 1 1 1 1 1 1 1 1 1				-			n/a
194 TOTAL EXPENDITURE			27	-			(89)
Covernment Grants (1) Other Grants, reimbursements and contributions Customer and Clerk Receipts Interest Receivable Recharges to other services (1) TOTAL INCOME 193 NET CONTROLLABLE COST 157 - (68) 89 (Capital Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 193 NET COST OF SERVICE 193 NET COST OF SERVICE 157 - 11 168 Contributions to / (from) Capital Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repyment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 193 TOTAL NET EXPENDITURE 157 - 11 168 Strategic budget - agreed pressures / service demands Contract - agreed pressures / service demands Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)			-	-	•		n/a
(1) Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Recharges to other services - Capital Charges - Capital Charges - Intangible Charges - Intangible Charges - Intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - TOTAL UNCONTROLLABLE COST - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Capital Expenditure - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTA	194	TOTAL EXPENDITURE	157	-	(68)	89	(43)
- Customer and Client Receipts	- (Government Grants	-	-	-	-	n/a
Interest Receivable	(1)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
Recharges to other services			-	-	-	-	n/a
193 NET CONTROLLABLE COST			-	-	-	-	n/a
193 NET CONTROLLABLE COST	- F	Recharges to other services	-	-	-	-	n/a
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - 79 - 79 - TOTAL UNCONTROLLABLE COST - 79 - 79 - TOTAL UNCONTROLLABLE COST - 79 - 79 193 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	(1)	TOTAL INCOME	-	-	-	-	n/a
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - 79 - 79 - TOTAL UNCONTROLLABLE COST - 79 - 79 - TOTAL UNCONTROLLABLE COST - 79 - 79 193 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS							
- Capital Charges	193 N	NET CONTROLLABLE COST	157	_	(68)	89	(43)
Intangible Charges					()		(10)
Intangible Charges	- la	Capital Charges		-	-	- 1	n/a
- REFCUS - Corporate support services bought in - 79 79 79 - TOTAL UNCONTROLLABLE COST - 79 79 - TOTAL UNCONTROLLABLE COST - 79 79 193 NET COST OF SERVICE				_		_	n/a
- Corporate support services bought in 79 79 - TOTAL UNCONTROLLABLE COST - 79 79 193 NET COST OF SERVICE 157 - 111 168 - Contributions to / (from) Earmarked Reserves				_	_	-	n/a
TOTAL UNCONTROLLABLE COST			_	-	79	79	n/a
193 NET COST OF SERVICE 157 - 11 168 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribitution to / (from) General Balances - TOTAL APPROPRIATIONS	- 1	TOTAL UNCONTROLLABLE COST	_	-	79	79	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS							
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	102	NET COST OF SERVICE	157		11	160	7
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduce staffing in Mayor's Office Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	193	NET COST OF SERVICE	137	-	11	100	,
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduce staffing in Mayor's Office Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	16	Contributions to / (from) Formarked Bosonies	1			1	2/2
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS				-	-	[[n/a n/a
- Provision for Repayment of External Loans - Contribution to / (from) General Balances				_	_]	n/a
- Contribution to / (from) General Balances					_		n/a
TOTAL APPROPRIATIONS				_]	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)		· · ·					n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)		TOTAL APPROPRIATIONS		-		-	II/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	400		1				_
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	193	TOTAL NET EXPENDITURE	157	-	11	168	7
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	* OTUED VAD	DIATIONS IN LEVEL OF EVENDITURE					00001-
Strategic budget - agreed additional income / savings Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							£000'S
Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	Strategic budg	get - agreed pressures / service demands					
Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							_
Reduce staffing in Mayor's Office (Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	Strate wie been	ret parced additional income / acriter-					
Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							(77)
Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	Reduce staning	ig in Mayor's Office					(77)
Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							
Other resource changes Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							(77)
Increase in Employers Pension Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)	0.11						(77)
Corporate support services bought in Transfer of Budget from Electoral (RED 7.4)							_
Transfer of Budget from Electoral (RED 7.4)							6 79
	Corporate sup						79
	Transfer of Pur	luget ironi Lieotorai (INLD 1.4)					3
	Transfer of Bu						
	Transfer of Bu						
	Transfer of Bu						
TOTAL OTUED VARIATIONS IN RESOURCE	Transfer of Bu						00
TOTAL OTHER VARIATIONS IN RECOURSE	Transfer of Bud						88
TOTAL OTHER VARIATIONS IN RESOURCE	Transfer of Bud						88

RESOURCES LAW AND GOVERNANCE CIVIC EVENT FUND SUMMARY

COST CENTRE: C1690Q

	I	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		are on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	30	-	(20)	10	(67
-	Third Party Payments	1	-	(1)	-	(100)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure Recharges from other services		-	-	-	n/a
						n/a
5	TOTAL EXPENDITURE	31	-	(21)	10	(68)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
		1		(5.1)		
5	NET CONTROLLABLE COST	31	-	(21)	10	(68
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	8	8	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	8	8	n/a
		1				
5	NET COST OF SERVICE	31	-	(13)	18	(42)
_	Contributions to / (from) Earmarked Reserves		_	_	-	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	-	n/a
_	Provision for Repayment of External Loans	_	_	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5	TOTAL NET EXPENDITURE	31	-	(13)	18	(42)
		•	•	•		
	RIATIONS IN LEVEL OF EXPENDITURE qet - agreed pressures / service demands					£000's
Strategic bud	lget - agreed additional income / savings					-
	ng in Mayor's Office					(21)
						,
						(21
Other resour	ce changes					(21
	rvices bought in					8
						8
TOTAL OTH	ER VARIATIONS IN RESOURCE					(13)

COST CENTRE: C1950Q

		1 ==				
FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
	DESCRIPTION	2020/21	Expenditu Inflation	re on (A) * Other	2021/22	% CHANGE
2020/21	BEOOK!! HOW	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	330	-	(116)	214	(35)
	Premises related expenditure		-	-	-	n/a
	Supplies and Services Third Party Payments	197	-	-	197	- n/a
	Transfer Payments		_	-	_	n/a
	Transport related expenditure	1	-	-	1	-
-	Recharges from other services	11	-	-	11	-
686	TOTAL EXPENDITURE	539		(116)	423	(22)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
- [TOTAL INCOME	-	-	-	-	n/a
686	NET CONTROLLABLE COST	539	_	(116)	423	(22)
				, ,		,
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	- 278	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	-	-	278		n/a
-	TOTAL UNCONTROLLABLE COST	-	-	278	278	n/a
686	NET COST OF SERVICE	539	-	162	701	30
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a n/a
	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
686	TOTAL NET EXPENDITURE	539	-	162	701	30
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budo	get - agreed pressures / service demands					
						-
Strategic budo	get - agreed additional income / savings					
	te Measures Staffing Savings					(109)
						(109)
Other receives	o changes					(109)
Other resource Employers Pe	<u>e cnanges</u> nsion Increase					26
	vices bought in					278
	of Staff Training					(33)
	-					, ,
						271
TOTAL 07:-	TO VADIATIONS IN DESCRIPCE					100
IOTAL OTHE	R VARIATIONS IN RESOURCE					162

COST CENTRE: C1952Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DECODINE ON	BUDGET		ire on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
C000'a		(A)	(B) £000's	(C)	(D)	(E)
£000's	Employees	£000's 689	£000 S	£000's	£000's 682	<u>%</u> (1)
	Premises related expenditure	009	-	(1)	- 002	n/a
	Supplies and Services	_	_	_	_	n/a
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
4	Recharges from other services	-	-	-	-	n/a
681	TOTAL EXPENDITURE	689	_	(7)	682	(1)
_	Government Grants	_	_	-	-	n/a
_	Other Grants, reimbursements and contributions	_	_	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(835)	Recharges to other services	(1,084)	-	-	(1,084)	-
(835)	TOTAL INCOME	(1,084)	_	-	(1,084)	_
()		(1,551)			(1,001)	
(151)	NET CONTROLLABLE COST	(395)	_	(7)	(402)	2
(154)	NET CONTROLLABLE COST	(395)		(7)	(402)	
	Canital Charges	 				,
	Capital Charges Intangible Charges	-	-	-	-	n/a
	REFCUS		-	-	[]	n/a n/a
	Corporate support services bought in	[]	-	617	617	n/a n/a
	TOTAL UNCONTROLLABLE COST				617	
-	TOTAL UNCONTROLLABLE COST	-	-	617	617	n/a
		1 1			I I	
(154)	NET COST OF SERVICE	(395)	-	610	215	(154)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(154)	TOTAL NET EXPENDITURE	(395)	-	610	215	(154)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
					ĺ	_
Stratagia bud	not agreed additional income / covings					
	get - agreed additional income / savings ate Measures Staffing Savings					(37)
13 /0 IIIIIIIeula	ate Measures Starring Savings					(37)
					l	
					l	(37)
Other reserve	oo ahangoo					(01)
Other resource	ce cnanges ension Increase					30
_mpioyers Pt	pport services bought in				l	617
ooiporate sul	pport solvides bought in				l	017
					l	
					l	647
						0-1
TOTAL OTHE	ER VARIATIONS IN RESOURCE					610

RESOURCES LAW AND GOVERNANCE COMMERCIAL AND PROPERTY LEGAL

COST CENTRE: C1954Q

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET		ıre on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
383	Employees	330	-	16	346	
_	Premises related expenditure	-	-	_	-	r
3	Supplies and Services	_	_	_	_	r
-	Third Party Payments	_	_	_	_	r
		- I	-	-	-	
-	Transfer Payments	- 1	-	-	-	r
-	Transport related expenditure	-	-	-	-	r
-	Recharges from other services	-	-	-	-	r
386	TOTAL EXPENDITURE	330	-	16	346	
	Government Grants	_	_		_	r
	Other Grants, reimbursements and contributions	_	_	_	_	r
(202)	Customer and Client Receipts	_	_			
-			-	-	-	r
(070)	Interest Receivable	- (000)	-	-	(000)	r
	Recharges to other services	(893)	-	-	(893)	
(630)	TOTAL INCOME	(893)	-	-	(893)	
(244)	NET CONTROLLABLE COST	(563)	-	16	(547)	(
-	Capital Charges	- 1	-	-	-	r
_	Intangible Charges		_	_	-	r
	REFCUS	_	_	_	_	n
	Corporate support services bought in	_	_	313	313	r r
					 	
-	TOTAL UNCONTROLLABLE COST	-	-	313	313	r
					, , , , , , , , , , , , , , , , , , ,	
(244)	NET COST OF SERVICE	(563)	-	329	(234)	(5
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	r
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n
-	Financing of Capital Expenditure	- 1	-	-	-	r
_	Provision for Repayment of External Loans	_	_	_	_	r
_	Contribution to / (from) General Balances	_	_	_	_	n
	·					
-	TOTAL APPROPRIATIONS	-	-	-	-	n
(0.4.4)	TOTAL NET EXPENDITURE	(500)		200	(00.4)	/5
(244)	TOTAL NET EXPENDITURE	(563)	-	329	(234)	(5
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ı	COOO!a
	get - agreed pressures / service demands					£000's
trategic bud	get - agreed pressures / service demands					
tratagia bud	get agreed additional income / covings					
trategic bud	get - agreed additional income / savings					
trategic bud	get - agreed additional income / savings					
trategic bud	get - agreed additional income / savings					
trategic bud	get - agreed additional income / savings					
trategic bud	get - agreed additional income / savings					
trategic bud	get - agreed additional income / savings					
trategic bud	get - agreed additional income / savings					
trategic bud	get - agreed additional income / savings					
ther resourc	ce changes					
ither resoure mployers Pe	<u>ce changes</u> ension Increase					
ither resoure mployers Pe	ce changes					1 31
ther resoure mployers Pe	<u>ce changes</u> ension Increase					
ither resoure mployers Pe	<u>ce changes</u> ension Increase					
ither resoure mployers Pe	<u>ce changes</u> ension Increase					
ther resoure mployers Pe	<u>ce changes</u> ension Increase					3
ther resoure	<u>ce changes</u> ension Increase					
ther resoure	<u>ce changes</u> ension Increase					3

COST CENTRE: C1956Q

FORECAST		ORIGINAL	Variations		ORIGINAL	
0000/04	DECORIDATION	BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	1,138	-	54	1,192	5
	Premises related expenditure	-	-	-	-,	n/a
	Supplies and Services	-	-	-	-	n/a
_	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
1,229	TOTAL EXPENDITURE	1,138	-	54	1,192	5
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	(0.407)	-	-	(2.407)	n/a
	Recharges to other services	(2,187)	-	-	(2,187)	-
(2,811)	TOTAL INCOME	(2,187)	-	-	(2,187)	-
(1,582)	NET CONTROLLABLE COST	(1,049)	-	54	(995)	(5
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	4 070	n/a
	Corporate support services bought in	-	-	1,076	1,076	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	1,076	1,076	n/a
		1 1			ı	
(1,582)	NET COST OF SERVICE	(1,049)	-	1,130	81	(108
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-		n/a n/a
	Contribution to / (non) Ocheral Balances		_	_	_	11/6
	TOTAL ADDDODDIATIONS					n/c
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-		- (1.040)	-			n/a
-	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	(1,049)	-	1,130	81	n/a
(1,582)	TOTAL NET EXPENDITURE	(1,049)	-			(108
(1,582)	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(1,049)	-			
(1,582)	TOTAL NET EXPENDITURE	(1,049)	-			(108
(1,582)	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(1,049)	-			(108
(1,582)	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(1,049)	-			(108
(1,582)	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(1,049)	-			(108
(1,582)	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(1,049)	-			(108
(1,582)	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(1,049)	-			(108
(1,582) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(1,049)	-			(108
(1,582) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(1,049)	-			(108
(1,582) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(1,049)	-			(108
(1,582) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(1,049)	-			(108
(1,582) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(1,049)	-			(108
(1,582) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(1,049)	-			(108
(1,582) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(1,049)	-			(108
(1,582) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(1,049)	-			(108
(1,582) OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(1,049)	-			(108
(1,582) FOTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(1,049)	-			£000's
(1,582) OTHER VA Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes mployers Pension	(1,049)	-			£000's
(1,582) OTHER VA Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(1,049)	-			£000's
(1,582) OTHER VA Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes mployers Pension	(1,049)	-			(108
(1,582) OTHER VA Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes mployers Pension	(1,049)	-			£000's
(1,582) OTHER VA Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes mployers Pension	(1,049)	-			£000's
(1,582) OTHER VA Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes mployers Pension	(1,049)	-			£000's
(1,582) OTHER VA Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes mployers Pension	(1,049)	-			£000's £0000's

RESOURCES LAW AND GOVERNANCE INFORMATION MANAGEMENT

COST CENTRE: C1951Q

		ORIGINAL		in Level of	ORIGINAL	•
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	366	-	(137)	229	(37)
-	Premises related expenditure	- 300	-	(137)		n/a
	Supplies and Services	2	_	_	2	-
-	Third Party Payments		-	-		n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
30	Recharges from other services	-	-	-	-	n/a
276	TOTAL EXPENDITURE	368	-	(137)	231	(37)
	Government Grants	_				n/a
_	Other Grants, reimbursements and contributions	_	_	_	_	n/a
_	Customer and Client Receipts	_	_	-	-	n/a
_	Interest Receivable	_	_	_	-	n/a
-	Recharges to other services	-	-	-	-	n/a
_	TOTAL INCOME	_	_	-	-	n/a
	TO THE INCOME		_	_	_	11/4
276	NET CONTROLLABLE COST	368	-	(137)	231	(37)
				, ,		` '
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	(231)	(231)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(231)	(231)	n/a
276	NET COST OF SERVICE	368	-	(368)	-	(100)
	10				1	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a
	Contribution to / (from) General Balances	-	-	_	[]	n/a n/a
	TOTAL APPROPRIATIONS	_	-	_	-	n/a
						-
276	TOTAL NET EXPENDITURE	368	-	(368)	-	(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
	dget - agreed pressures / service demands					20003
<u> </u>	<u> </u>					
					ļ	
						-
Strategic bud	lget - agreed additional income / savings				İ	
	ate Measures Staffing Savings					(156)
	3 3					()
						(156)
Other resour	ce changes				ŀ	
	Employers Pension					19
	pport services bought in					(231)
	<u>.</u>					(/
						(212)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(368)
· · · · · · · · · · · · · · · · · · ·	······					,550

RESOURCES POLICY AND PARTNERSHIPS

SERVICE DESCRIPTION

The Policy and Partnership areas comprises of 3 service areas:

The Communities and Policy team support the council in achieving its vision through strategic planning, policy development and its relationships with strategic partners and voluntary and community sector groups. The team also manages a range of grant programmes delivering against corporate priorities.

The Business Intelligence, Performance & Improvement service provides the following key functions:

Performance delivering statutory performance returns for children's, adults, education & housing services & Children's and Adults performance reporting functions

Business intelligence triangulation of data across multiple systems to understand demand, costs and service performance. Live dashboard reporting

Corporate, Resources and Place performance reporting function

Business insight supporting evidence based decision making & strategic planning

The Corporate Programme Office is a new service, responsible for the coordination, management and reporting of the Council's programme and project delivery. The team provides a key assurance function for the organisation, enabling it to prioritise delivery and take effective action to enable delivery.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1900Q	Communities And Policy	190	-	3,457	3,647	1,819
C1672Q	Performance and Insight	1,185	-	(1,254)	(69)	(106)
	TOTAL NET SPEND	1,375	-	2,203	3,578	160

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Communities And Policy	15.0	20.0	5.0
Performance and Insight	29.5	21.5	(8.0)
			-
TOTAL FTE STAFF	44.5	41.5	(3.0)

COST CENTRE: C1900P

	I	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,040	Employees Premises related expenditure	2,323	-	216	2,539	9
197	Supplies and Services	70	_	-	70	n/a -
	Third Party Payments	2,347	_	(323)	2,024	(14)
	Transfer Payments		-	()	_,	n/a
-	Transport related expenditure	-	-	-	-	n/a
(51)	Recharges from other services	-	-	-	-	n/a
7,656	TOTAL EXPENDITURE	4,740	-	(107)	4,633	(2)
, ,	Government Grants	-	-	-	-	n/a
(664)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
(2.618)	Interest Receivable Recharges to other services	(848)	-	253	(595)	n/a (30)
	TOTAL INCOME	(848)		253	(595)	(30
(3,720)	TOTAL INCOME	(040)	_	200	(555)	(30)
3,930	NET CONTROLLABLE COST	3,892	-	146	4,038	4
	Capital Charges		_	_	_	n/a
_	Intangible Charges		_	_	_	n/a
576	REFCUS	576	-	_	576	-
	Corporate support services bought in	(3,093)	-	2,057	(1,036)	(67)
(2,517)	TOTAL UNCONTROLLABLE COST	(2,517)	-	2,057	(460)	(82)
		1				
1,413	NET COST OF SERVICE	1,375	-	2,203	3,578	160
(65)	Contributions to / (from) Earmarked Reserves	-	-	_	-	n/a
`-´	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
(GE)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
(65)	TOTAL APPROPRIATIONS		-		-	11/2
1,348	TOTAL NET EXPENDITURE	1,375	-	2,203	3,578	160
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					20000
						692
Stratagia bug	lget - agreed additional income / savings					032
Strategic bud	iget - agreed additional income / savings					
						(689
Other resour	<u>ce changes</u>					
						2,200
TOTAL OTH	ER VARIATIONS IN RESOURCE					2,203
I O I AL O I R	LIV VAINATIONS IN RESOURCE					2,203

COST CENTRE: C1900Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	l	in Level of	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 862	£000's	£000's 307	£000's 1,169	% 36
	Premises related expenditure	-	-	-	- 1,100	n/a
	Supplies and Services	16	-	- (000)	16	-
	Third Party Payments Transfer Payments	2,347	-	(323)	2,024	(14 n/a
	Transport related expenditure		_	_	-	n/a
60	Recharges from other services	-	-	-	-	n/a
6,128	TOTAL EXPENDITURE	3,225	-	(16)	3,209	(0)
` /	Government Grants	-	-	-	-	n/a
(664)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts Interest Receivable	_	-	-	-	n/a n/a
(2,163)	Recharges to other services	(518)	-	38	(480)	(7)
(3,271)	TOTAL INCOME	(518)	-	38	(480)	(7)
			I			
2,857	NET CONTROLLABLE COST	2,707	-	22	2,729	1
-	Capital Charges	-	-	-	- 1	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	576	-		576	
	Corporate support services bought in	(3,093)	-	3,435	342	(111)
(2,517)	TOTAL UNCONTROLLABLE COST	(2,517)	-	3,435	918	(136)
340	NET COST OF SERVICE	190	_	3,457	3,647	1,819
340	HET COST OF SERVICE	190	_	0,401	3,047	1,013
(65)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans Contribution to / (from) General Balances	_	-	-	-	n/a n/a
(65)	TOTAL APPROPRIATIONS	_	_	_	_	n/a
(55)						
275	TOTAL NET EXPENDITURE	190	-	3,457	3,647	1,819
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					2000
Corporate PM	10					480
						480
Strategic bud VCS Small G	get - agreed additional income / savings					(400)
Rent Subsidy						(100) (244)
Policy Team I						(110)
	Team Reduction					(123
15% Immedia	ate Measures Staffing Savings					-
						·
						(577)
Other resource	e changes mployers Pension					43
	oport services bought in					3,435
	udget from Chief Executive (RED 4.4)					76
						3,554
						5,554
TOTAL OTH	ER VARIATIONS IN RESOURCE					3,457
. SIAL OIN	- TARRATIONO IN NECOCIOE					3,737

COST CENTRE: C1672Q

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditu	ure on (A)	BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,461		(91)	1,370	(6
-	Premises related expenditure	- 1,		-	- 1	n/a
61	Supplies and Services	54		_	54	-
-	Third Party Payments	".		_		n/a
_	Transfer Payments	_		_	_	n/a
_	Transport related expenditure	-		_	-	n/a
(111)		-		-	-	
` '	Recharges from other services	-		-	-	n/a
1,528	TOTAL EXPENDITURE	1,515	-	(91)	1,424	(6)
-	Government Grants	_		_	-	n/a
_	Other Grants, reimbursements and contributions	_		_	_	n/a
_	Customer and Client Receipts	_		_	_	n/a
_	Interest Receivable	_		_	_	n/a
(455)	Recharges to other services	(330)		215	(115)	(65
	-	 			` '	
(455)	TOTAL INCOME	(330)	-	215	(115)	(65
		•				
1 073	NET CONTROLLABLE COST	1,185	_	124	1,309	10
1,010		.,			.,000	
	Canital Charges				1	
	Capital Charges	-			-	n/a
	Intangible Charges	-			-	n/a
	REFCUS	-			,	n/a
	Corporate support services bought in	-		(1,378)	(1,378)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(1,378)	(1,378)	n/a
				, , , ,	, , ,	
4.070	NET COOT OF SERVICE	4.405		(4.054)	(00)	(400
1,073	NET COST OF SERVICE	1,185	-	(1,254)	(69)	(106
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans	_	_	-	-	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	-	_			
-	TOTAL APPROPRIATIONS	-		-	-	n/a
1,073	TOTAL NET EXPENDITURE	1,185	-	(1,254)	(69)	(106
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	
						£000's
						£000's
	get - agreed pressures / service demands					
Business inte	get - agreed pressures / service demands elligence Team - permanent resource					
Business inte						
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	lligence Team - permanent resource					212
Strategic bud	lligence Team - permanent resource					212
Strategic bud 15% Immedia	get - agreed additional income / savings ate Measures Staffing Savings					212
Strategic bud	get - agreed additional income / savings ate Measures Staffing Savings				,	212
Strategic bud 15% Immedia	get - agreed additional income / savings ate Measures Staffing Savings					212
Strategic bud 15% Immedia	get - agreed additional income / savings ate Measures Staffing Savings					212
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Strategic bud 15% Immedia Business inte	get - agreed additional income / savings ate Measures Staffing Savings alligence					212 212 (65 (47 (112
Strategic bud 15% Immedia Business inte	get - agreed additional income / savings ate Measures Staffing Savings Illigence					212 (65 (47 (112 69 (147
Strategic bud 15% Immedia Business inte	get - agreed additional income / savings ate Measures Staffing Savings elligence see changes mployers Pension Income Budgets udget (from RED 8.4 to RED 2.9)					212 (65 (47 (112 69 (147 (249
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Strategic bud 15% Immedia Business inte Other resoure Increase in E Reduction of Transfer of bi Budget transi	get - agreed additional income / savings ate Measures Staffing Savings Illigence se changes Imployers Pension Income Budgets Judget (from RED 8.4 to RED 2.9) fer from C & P Directorate (RED 2.5) porate support services bought in					212 (65 (47 (112 69 (147 (249 365
Strategic bud 15% Immedia Business inte Other resoure Increase in E Reduction of Transfer of bi Budget transi	get - agreed additional income / savings ate Measures Staffing Savings Illigence se changes Imployers Pension Income Budgets Judget (from RED 8.4 to RED 2.9) fer from C & P Directorate (RED 2.5) porate support services bought in					212 (65 (47 (112 69 (147 (249 365 (1,378
Strategic bud 15% Immedia Business inte Other resoure Increase in E Reduction of Transfer of bi Budget transi	get - agreed additional income / savings ate Measures Staffing Savings Illigence se changes Imployers Pension Income Budgets Judget (from RED 8.4 to RED 2.9) fer from C & P Directorate (RED 2.5) porate support services bought in					212 (65 (47 (112 69 (147 (249 365 (1,378 (14
Strategic bud 15% Immedia Business inte Other resoure Increase in E Reduction of Transfer of bi Budget transi	get - agreed additional income / savings ate Measures Staffing Savings Illigence se changes Imployers Pension Income Budgets Judget (from RED 8.4 to RED 2.9) fer from C & P Directorate (RED 2.5) porate support services bought in					212 (65 (47 (112 69 (147 (249 365 (1,378 (14
Strategic bud 15% Immedia Business inte Other resoure Increase in E Reduction of Transfer of b Budget transi Increase Cor Other minor v	get - agreed additional income / savings ate Measures Staffing Savings Illigence se changes Imployers Pension Income Budgets Judget (from RED 8.4 to RED 2.9) fer from C & P Directorate (RED 2.5) porate support services bought in					£000's 212 212 (65 (47 (112 69 (147 (249 365 (1,378 (14 (1,354

HOUSING REVENUE ACCOUNT

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DEPARTMENT OVERVIEW

KEY SERVICE TARGETS / PRIORITIES FOR 2021/22

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):

- 1) Maximise the supply of affordable housing, meet housing need and reduce the number of households in temporary accommodation
 2) Promote independent living for vulnerable people
 3) Improve housing conditions to ensure a decent home for all and maintain the Decent Homes Standard for council Housing
 4) Promote better and fair access to housing services
 5) Develop sustainable communities

FINANCIAL PERFORMANCE

COST CENTRE: C2000M

DESCRIPTION	ORIGINAL	FORECAST	BUDGET	%
	2020/21	2020/21	2021/22	CHANGE
	£000	£000	£000	%
Employees	13,976	13,418	15,162	13
Premises related expenditure	18,904	17,635	17,740	1
Supplies and Services	2,510	2,679	3,081	15
Third Party Payments	406	327	363	11
Transfer Payments	156	789	656	(17)
Transport related expenditure	30	34	44	29
Capital Charges	35,776	35,776	35,824	0
Intangible Charges	59	59	122	107
REFCUS	180	180	180	-
Corporate support services bought in	6,705	6,705	6,705	-
Recharges from other services	9,348	10,801	8,988	(17)
TOTAL EXPENDITURE	88,050	88,403	88,865	1
Government Grants	-	-	-	n/a
Other Grants, reimbursements and contributions	(209)	(179)	(185)	3
Customer and Client Receipts	(85,771)	(87,981)	(86,591)	(2)
Interest Receivable	-	-	-	n/a
Recharges to other services	(2,071)	(1,788)	(2,089)	17
TOTAL INCOME	(88,051)	(89,948)	(88,865)	(1)
NET EXPENDITURE	(1)	(1,545)	_	(100)
		(, , ,		, ,
Contributions to / (from) Reserves	-		-	n/a
CURRENT BUDGET]	-		
TOTAL VARIANCE FROM BUDGET- Over/(Under)		(1,545)		

TOP FINANCIAL RISKS 2020/21

1) Outcome of Government consultations impacting on use of receipts from Right to Buy sales and Social Housing green papers 2) Water collection charges court case ongoing with potential claims for overpaid rates dating back to 2002. LBC retains a provision of £3.03m

CABINET MEMBER

I	Councillor Jane Avis	Deput	y Leade

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Guy Van Dichele	Executive Director of Health, Wellbeing and Adults	50193
Shifa Mustafa	Executive Director of Place	47575
Ozay Ali	Interim Director - Homes and Social Investment	47446
Yvonne Murray	Director - Housing Assessments & Solutions	61576
Steve lles	Director - Public Realm (Safety - HRA only)	52821

COST	
CENTRE	DIVISION
C2200N	Housing Assessment and Solutions
C2100N	Home and Social Investment
C2400N	Directorate & Centralised Costs - HRA

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	Expenditure on (A)		%
2020/21	DIVISION	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
(68,243)	Housing Assessment and Solutions	(67,877)	-	674	(67,203)	1
17,183	Homes and Social Investment	17,851	-	845	18,696	5
49,515	Directorate & Centralised Costs - HRA	50,026	-	(1,519)	48,507	(3)
(1,545)	TOTAL NET SPEND	-	-	-	-	-

STALL ESTABLISHMENT NOMBERS			
	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Assessment and Solutions	180.5	185.3	4.8
Homes and Social Investment	111.4	111.6	0.2
Directorate & Centralised Costs - HRA	2.0	3.0	1.0
TOTAL FTE STAFF	293.9	299.9	6.0

BUDGET Expenditure on (A) BUDGET 2020/21 Inflation *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *College *Co			ORIGINAL	Variations	in Level of	ORIGINAL	
2020/21 DESCRIPTION	FORECAST						%
E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E000's E		DESCRIPTION	2020/21			2021/22	CHANGE
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13,418 Employees	£000's						. ,
17,635 Premises related expenditure 18,904 - (1,163) 17,740 (2,267) 2,678 Supplies and Services 2,510 - 571 3,081 22,232 Third Party Payments 406 - (43) 363 (11,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163) (14,163		Employees		-			8
2,679 Supplies and Services 327 Third Party Payments 406 - (43) 363 (11 389 Transfer Payments 406 - 500 656 32 381 Transfer Payments 156 - 500 656 32 4 Transport related expenditure 9,348 - (360) 8,988 (4 4,883 TOTAL EXPENDITURE 45,831 - 703 46,034 2 6 Overnment Grants (79) Other Grants (209) 24 (185) (1 6,89,981) Customer and Client Receipts (85,771) - (820) (86,591) (1 1,788) Recharges to other services (2,071) - (18) (2,089) (1 1,788) Recharges to other services (2,071) - (18) (2,089) (1 1,788) Recharges to other services (2,071) - (18) (2,089) (1 1,788) NET CONTROLLABLE COST (42,720) - (111) (42,831) (1 1,705 Corporate support services bought in 6,705 - 6,705 (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075) (2,075				-	,	· ' I	(6)
327 Third Party Payments				-		· ' I	23
Transfer Payments				-	(43)		(11)
34 Transport related expenditure			156	-	· /	656	321
10,801 Recharges from other services	34	Transport related expenditure	30	-	14	44	47
Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contribution to / (from) Carpital Expenditure Contribution to / (from) Carpital Expenditure Contribution to / (from) Carpital Expenditure Contribution to / (from) Carpital Expenditure Contribution to / (from) Carpital Expenditure Contribution to / (from) Carpital Expenditure Contribution to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions to / (from) Carpital Expenditure Contributions Contributions to / (from) Carpital Expenditure Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions Contributions	10,801		9,348	-	(360)	8,988	(4)
(179) Other Grants, reimbursements and contributions (209) - 24 (185) (11 (87,981) Customer and Client Receipts (85,771) - (820) (86,591) (17,988) Customer and Client Receipts (85,771) - (820) (86,591) (17,988) Customer and Client Receipts (2,071) - (18) (2,089) (17,788) Recharges to other services (2,071) - (18) (2,089) (189,948) TOTAL INCOME (88,051) - (814) (88,865) (199,948) TOTAL INCOME (88,051) - (814) (88,865) (199,948) TOTAL INCOME (88,051) - (814) (88,865) (199,948) TOTAL INCOME (88,051) - (111) (42,831) (199,948) TOTAL INCOME (88,051) - (111) (42,831) (199,044) (199,044) Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Customer and Cu	45,683	TOTAL EXPENDITURE	45,331	-	703	46,034	2
(179) Other Grants, reimbursements and contributions (209) - 24 (185) (1787,981) Customer and Client Receipts (85,771) - (820) (86,591) - 1 (17,98) Interest Receivable	-	Government Grants	- 1	-	_	-	n/a
(87,981) Customer and Client Receipts (85,771) - (820) (86,591) - (11) (11,788) Recharges to other services (2,071) - (18) (2,089) (11,788) Recharges to other services (2,071) - (18) (2,089) (11,788) Recharges to other services (2,071) - (111) (42,831) (144,265) NET CONTROLLABLE COST (42,720) - (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (111) (42,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831) (43,831)	(179)		(209)	-	24	(185)	(11)
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35,776 Capital Charges 35,776 - 48 35,824 (0.0000000000000000000000000000000000							
10	(44,265)	NET CONTROLLABLE COST	(42,720)	-	(111)	(42,831)	0
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180 REFČUS 180 - - 180 - - 6,705 - - 6,705 - - 6,705 - - 6,705 - 42,720 TOTAL UNCONTROLLABLE COST 42,720 - 111 42,831 (0 11.545) NET COST OF SERVICE - - - - -			1 ' 1			, , I	
6,705 Corporate support services bought in 6,705 - - 6,705 - - 6,705 - 42,720 TOTAL UNCONTROLLABLE COST 42,720 - 111 42,831 CO (1,545) NET COST OF SERVICE - - - -				-			107
42,720 TOTAL UNCONTROLLABLE COST				-			-
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- Contributions to / (from) Earmarked Reserves n/ - Contributions to / (from) Capital Reserves: n/ - Financing of Capital Expenditure n/ - Provision for Repayment of External Loans n/ - Contribution to / (from) General Balances n/ - TOTAL APPROPRIATIONS n/ **OTHER VARIATIONS IN LEVEL OF EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE **Strategic budget - agreed pressures / service demands **Strategic budget - agreed additional income / savings **Other resource changes - - - - - -	42,720	TOTAL UNCONTROLLABLE COST	42,720		- 111	42,031	
- Contributions to / (from) Capital Reserves:	(1,545)	NET COST OF SERVICE	-	-	-	-	n/a
- Contributions to / (from) Capital Reserves:		Contributions to / (from) Formerked Reserves					2/5
- Financing of Capital Expenditure	-	l ' '	- 1		-	-	
- Provision for Repayment of External Loans - Contribution to / (from) General Balances	-		- 1	-	-	-	
- Contribution to / (from) General Balances - - - n/ - TOTAL APPROPRIATIONS - - - n/ (1,545) TOTAL NET EXPENDITURE - - - n/ **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands 2,846 Strategic budget - agreed additional income / savings (2,846) Other resource changes	-		-	-	-	-	
- TOTAL APPROPRIATIONS	-		-	-	-	-	
(1,545) TOTAL NET EXPENDITURE n/ *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands 2,846 Strategic budget - agreed additional income / savings Other resource changes		i '	-		<u>-</u>	-	
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes £000's £000's £000's		TOTAL APPROPRIATIONS	-	-	-	-	n/a
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Strategic budget - agreed pressures / service demands 2,846 Strategic budget - agreed additional income / savings (2,846) Other resource changes	* OTHER VA	DIATIONS IN LEVEL OF EXPENDITURE					C000'a
Strategic budget - agreed additional income / savings Other resource changes	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000 S
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TOTAL OTHER VARIATIONS IN RESOURCE -	Other resource	ce cnanges				}	-
	TOTAL OTH	ER VARIATIONS IN RESOURCE					-

HOUSING REVENUE ACCOUNT - HOUSING ASSESSMENT AND SOLUTIONS

SERVICE DESCRIPTION

The HRA Housing Assessment and Solutions Service is made up of the following sections: Service Development, Income and Lettings, Tenancy and Neighbourhood Services, Housing Solutions and Housing Renewals

Income to the Housing Revenue Account

Income to the Housing Revenue Account derives from four main sources:

- 1) Rental income due from the letting of dwelling and garages met by tenants and direct credits for rent rebates.
- Service charges due to tenants for caretaking and grounds maintenance
 Recharges of energy costs from communal heating schemes
- 4) Service charges to Leaseholders

Service Development

A leaseholder service is responsible for collecting service charges and payments for major works from leaseholders. Collates performance management information on all housing management services and reports regularly to resident scrutiny panel.

The Legal team take legal proceedings for tenancy breaches including: rent arrears, anti-social behaviour, disrepair and unauthorised occupants. Housing standards undertake occupancy checks and tenancy audits. Sustainable communities promote youth involvement, access to work, digital inclusion, money management, outreach work and community development. It collates performance management information on all housing management services and reports regular to resident scrutiny panel.

Income and Lettings

Responsible for rent collection (collection of £77m annually). It provides welfare and debt advice for Council tenants and signs up new tenants and lets Council garages. This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting.

This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting.

Tenancy and Neighbourhood Services

Responsible for tenancy services including enforcement of conditions of tenancy and changes to tenancies. It tackles anti-social behaviour and carries out regular estate inspections. It promotes resident participation and runs a caretaking service. This part of the Housing Revenue Account includes any expenditure which relates only to specific estates rather than the general housing stock. This includes services such as Caretaking and grounds maintenance. The income from the charges made for central heating is credited directly to income and the full cost of the standard space water heating provided will be recovered from tenants.

Housing Solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy and social home buy). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

Responsible for the Major Adaptations Unit and for providing adaptations to council homes to enable older and disabled people to stay in their own homes. A Home Safety service is provided for council tenants with young children to prevent accidents in the home. Also includes the Empty Property Service which assists with returning vacant homes to use, where possible by the council for homeless persons, by providing grant assistance, advice or enforcement

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2420P	Housing Assessment and Solutions	(67,876)	-	674	(67,202)	(1)
	TOTAL NET SPEND	(67,876)	_	674	(67,202)	(1)
	TOTAL RET OF LIND	(11,010)			(::)===/	(1)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Assessment and Solutions - HRA	180.5	185.3	4.8
TOTAL FTE STAFF	180.5	185.3	4.8

COST CENTRE: C2420P

BUDGET Expenditure on the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the property of the			Longonia	.,			
2020/21 DESCRIPTION	FORECAST		ORIGINAL			ORIGINAL	0/2
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323 Third Party Payments					V / /	,	(21
789 Transfer Payments							25
21 Transport related expenditure							•
5.487 Recharges from other services							
20,146 TOTAL EXPENDITURE			1				37
Government Grants			18 339	-		19.827	8
(173) Other Grants, reimbursements and contributions (209) - 24 (185) (187,811) (2000 mer) and Client Receipts (85,7711) - (820) (86,591) Interest Receivable (235) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (253) - (18) (25					., .55		
(87,981) Customer and Client Receipts (85,771) (820) (88,591) nterest Receivable (235) (818) (253) (83,389) TOTAL INCOME (86,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215) (88,215)	(173)		(209)	_	24	(185)	
(235) Recharges to other services (235) - (18) (253) (83,88) TOTAL INCOME (86,245) - (814) (87,029) (86,245) NET CONTROLLABLE COST (67,876) - 674 (67,202) (68,243) NET CONTROLLABLE COST (67,876) - 674 (67,202) (68,243) NET CONTROLLABLE COST (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (67,202) (68,243) NET COST OF SERVICE (67,876) - 674 (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,202) (67,20				-			1
(88,349) TOTAL INCOME (86,215) - (814) (87,029)		Interest Receivable	- '	-	` '	- 1	n/
(68,243) NET CONTROLLABLE COST (67,876) - 674 (67,202) Capital Charges	(235)	Recharges to other services	(235)	-	(18)	(253)	8
Capital Charges Intangible Charges REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS RE	(88,389)	TOTAL INCOME	(86,215)	-	(814)	(87,029)	1
Capital Charges Intangible Charges REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS REFCUS RE							
Intangible Charges REFCUS Corporate support services bought in	(68,243)	NET CONTROLLABLE COST	(67,876)	-	674	(67,202)	C
Intangible Charges REFCUS Corporate support services bought in		Canital Charges			_		,-1
REFCUS Corporate support services bought in - TOTAL UNCONTROLLABLE COST							n/ n/
Corporate support services bought in TOTAL UNCONTROLLABLE COST Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS COTAL APPROPRIATIONS COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Pension deficit and staffing increment funding Reduction in Garage and Commercial property rent due to unachieved savings Increase in electricity costs for the communal areas Discretionary Housing Payments for HRA tenants Other resource changes Centralisation of Learning and Development (HRA 3.2) (68.44) Cother resource changes Centralisation of Learning and Development (HRA 3.2)						-	n/s
TOTAL UNCONTROLLABLE COST			_			-	n/s
Contributions to / (from) Earmarked Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances -	_		-	-	-	-	n/a
Contributions to / (from) Earmarked Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances -							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - no TOTAL APPROPRIATIONS	(68,243)	NET COST OF SERVICE	(67,876)	-	674	(67,202)	C
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - no TOTAL APPROPRIATIONS		O-stributions to 1/fmans) Francounted Brown					,
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances - TOTAL APPROPRIATIONS			-			-	n/:
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE (67,876) TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Pension deficit and staffing increment funding Reduction in Garage and Commercial property rent due to unachieved savings Increase in electricity costs for the communal areas Discretionary Housing Payments for HRA tenants Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% (83) Cother resource changes Centralisation of Learning and Development (HRA 3.2)						_	
Contribution to / (from) General Balances						_	n/a
TOTAL APPROPRIATIONS			_			-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Pension deficit and staffing increment funding Reduction in Garage and Commercial property rent due to unachieved savings Increase in electricity costs for the communal areas Discretionary Housing Payments for HRA tenants 11.52 Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (83) Other resource changes Centralisation of Learning and Development (HRA 3.2) (64)	_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Pension deficit and staffing increment funding Reduction in Garage and Commercial property rent due to unachieved savings Increase in electricity costs for the communal areas Discretionary Housing Payments for HRA tenants 11.52 Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (83) Other resource changes Centralisation of Learning and Development (HRA 3.2) (64)	(00.040)	TOTAL NET EVENDENDE	(07.070)		074	(07.000)	
Strategic budget - agreed pressures / service demands Pension deficit and staffing increment funding Reduction in Garage and Commercial property rent due to unachieved savings Increase in electricity costs for the communal areas Discretionary Housing Payments for HRA tenants 500 11,52 Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (883 Other resource changes Centralisation of Learning and Development (HRA 3.2) (684	(68,243)	TOTAL NET EXPENDITURE	(67,876)	-	674	(67,202)	0
Pension deficit and staffing increment funding Reduction in Garage and Commercial property rent due to unachieved savings Increase in electricity costs for the communal areas Discretionary Housing Payments for HRA tenants 11,52 Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% Other resource changes Centralisation of Learning and Development (HRA 3.2) (644	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Reduction in Garage and Commercial property rent due to unachieved savings Increase in electricity costs for the communal areas Discretionary Housing Payments for HRA tenants 11.52 Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% Other resource changes Centralisation of Learning and Development (HRA 3.2) (84)							
Increase in electricity costs for the communal areas Discretionary Housing Payments for HRA tenants 1,52 Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (84) Other resource changes Centralisation of Learning and Development (HRA 3.2) (64)							588
Discretionary Housing Payments for HRA tenants 1,52 Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (83 (84 Other resource changes Centralisation of Learning and Development (HRA 3.2) (63 (64 (64 (65) (65) (67 (67) (68)			ed savings				
Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% Other resource changes Centralisation of Learning and Development (HRA 3.2) (84)							
Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (84 Other resource changes Centralisation of Learning and Development (HRA 3.2) (65)	Discretionary	Housing Payments for HRA tenants					500
Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (84 Other resource changes Centralisation of Learning and Development (HRA 3.2) (65)							
Strategic budget - agreed additional income / savings Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (84 Other resource changes Centralisation of Learning and Development (HRA 3.2) (65)							1 525
Increase in rental income and service charges of 1.5% Heating charges increase of 1.5% (84) Other resource changes Centralisation of Learning and Development (HRA 3.2) (98)	Strategic hud	get - agreed additional income / savings					1,020
Heating charges increase of 1.5% (84 Other resource changes Centralisation of Learning and Development (HRA 3.2) (95)							(839
Other resource changes Centralisation of Learning and Development (HRA 3.2) (a)							(7
Other resource changes Centralisation of Learning and Development (HRA 3.2)							,
Other resource changes Centralisation of Learning and Development (HRA 3.2)							
Other resource changes Centralisation of Learning and Development (HRA 3.2)							
Other resource changes Centralisation of Learning and Development (HRA 3.2)							
Centralisation of Learning and Development (HRA 3.2)							(846
	Centralisation	n of Learning and Development (HRA 3.2)					(5
							(5
TOTAL OTHER VARIATIONS IN RESOURCE 27							(
	TOTAL OTHI	ER VARIATIONS IN RESOURCE					674

SERVICE DESCRIPTION

The HRA elements of the Place department include the following services:

Homes and Social Investment:

The repairs and maintenance service is responsible for repairs and cyclical maintenance of the Council's housing stock. The service responds to around 65,000 repair requests each year. The repairs service is delivered through a long term partnering contract.

The assets and involvement service is responsible for the council's housing asset management plan, for developing the annual capital programme of planned investment in council homes and for ensuring that tenants and leaseholders are informed and consulted on the priorities for the HRA and works to their homes.

The capital delivery for homes and schools service focuses on delivering major capital works to HRA properties such as energy efficiency, kitchens and bathrooms and security programmes.

Future delivery of affordble housing into the HRA.

Safety-HRA (Managed under Public Realm- Community Safety):

This includes the Safety team for the HRA that contributes to the Council's Neighbourhood Safety team.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2125P	Homes and Social Investment	16,459	-	786	17,245	5
C2130P	Safety - HRA	1,392	-	59	1,451	4
	TOTAL NET SPEND	17,851	-	845	18,696	9

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Homes and Social Investment	94.2	94.4	0.2
Safety - HRA	17.2	17.2	-
TOTAL FTE STAFF	111.4	111.6	0.2

COST CENTRE: C2100N

-UDECV6T		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
FORECAST 2020/21	DESCRIPTION	2020/21	Inflation	re on (A) * Other	2021/22	CHANGE
2020/21	BESOKII HOIV	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	5,734	-	519	6,253	9
	Premises related expenditure	12,234	-	-	12,234	-
	Supplies and Services Third Party Payments	673	-	207	880	31
	Transfer Payments	23	-	3	26	13
	Transport related expenditure	16	-	11	27	n/a 69
	Recharges from other services	964	_	105	1,069	11
	TOTAL EXPENDITURE	19,644	-	845	20,489	4
	Government Grants			-		n/a
	Other Grants, reimbursements and contributions] []	_	_	_	n/a
	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(1,510)	Recharges to other services	(1,793)	-	-	(1,793)	-
(1,516)	TOTAL INCOME	(1,793)	-	-	(1,793)	-
17,183	NET CONTROLLABLE COST	17,851	-	845	18,696	5
,		,			7,	
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-		-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
17,183	NET COST OF SERVICE	17,851	-	845	18,696	5
		'				
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
			-	-	•	n/a
-	·					
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-			n/a
	·	17,851	-	845	18,696	
17,183	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-			n/a
17,183	TOTAL APPROPRIATIONS	-	-			n/a
17,183	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-			n/a
17,183	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-			n/a
17,183	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-			n/a
17,183	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-			n/a
17,183	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-			n/a
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a 5 £000's
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-			n/a
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/a 5 £000's
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/. 5
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/. 5
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-			n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-			n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-			n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-			n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-				n/. 5
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-			n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-			n/. 5
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-			5 £000's
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-				n/s
17,183 OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-			5 £000's

COST CENTRE: C2125P

		ODICINAL	1/	in Lauret 6	ODIO	
FORECAST		ORIGINAL BUDGET		in Level of are on (A)	ORIGINAL BUDGET	%
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	F	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	4,968 12,234		460	5,428 12,234	9
	Supplies and Services	655	_	207	862	32
	Third Party Payments	23	-	3	26	13
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	10	-	11	21	110
	Recharges from other services TOTAL EXPENDITURE	362	-	105	467	29 4
17,354		18,252	-	786	19,038	
(6)	Government Grants Other Grants, reimbursements and contributions	-	-	-		n/a n/a
-	Customer and Client Receipts	_	_	-	-	n/a
-	Interest Receivable		-	-	-	n/a
	Recharges to other services	(1,793)	-		(1,793)	-
(1,516)	TOTAL INCOME	(1,793)	-	-	(1,793)	-
45.000		10.150				_
15,838	NET CONTROLLABLE COST	16,459	-	786	17,245	5
	Capital Charges	-			-	n/a
	Intangible Charges	-			-	n/a
	REFCUS	-			-	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	-			-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
15,838	NET COST OF SERVICE	16,459	_	786	17,245	5
	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	_				n/a n/a
	Provision for Repayment of External Loans	_				n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
45.000	TOTAL NET EVENDITUE	40.450		700	47.045	
15,636	TOTAL NET EXPENDITURE	16,459	-	786	17,245	5
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
	it and staffing increment funding gal budget regarding claims for disrepairs					441 350
Growth for leg	gai budget regarding daims for disrepairs					330
						791
Ctratagia bud	not parend additional income / covings					791
Strategic bud	get - agreed additional income / savings					
						-
Other resource	ce changes ing to the learning and service development (HRA 3.2)					(5)
Cavings Icial	ing to the learning and service development (Firth 5.2)					(5)
						(5)
						(0)
TOTAL OTH	ER VARIATIONS IN RESOURCE					786

COST CENTRE: C2130P

ORECAST		ORIGINAL Variations in Level of BUDGET Expenditure on (A)		ORIGINAL BUDGET	%	
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
2020/21	DESCRIPTION	1				
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
723	Employees	766		59	825	8
-	Premises related expenditure	-	-	-	-	n/
16	Supplies and Services	18	-		18	-
_	Third Party Payments		_	_	_	n/
				·	_	l
_	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	6	-		6	-
601	Recharges from other services	602	-		602	-
1 2/15	TOTAL EXPENDITURE	1,392	_	59	1,451	4
1,343		1,392		39	1,401	
-	Government Grants	-	-	-	-	n,
-	Other Grants, reimbursements and contributions	-	_	-	-	l n/
_	Customer and Client Receipts		_	_	l <u>-</u>	n/
				_		l
-	Interest Receivable	-	-	-	-	n/
-	Recharges to other services	-	-	-	-	n/
_	TOTAL INCOME	_	_	_	_	n/
4 045	NET CONTROLLABLE COST	4 200		50	4 454	
1,345	NET CONTROLLABLE COST	1,392	-	59	1,451	4
	Capital Charges				<u> </u>	<u> </u>
		-			-	n/
	Intangible Charges	-			-	n/
	REFCUS	-			-	n/
	Corporate support services bought in	-			-	n/
	TOTAL UNCONTROLLABLE COST	_	_	_	_	n/
	TOTAL UNCONTROLLABLE COST	-		-	-	11/
	T			ı	1	
1,345	NET COST OF SERVICE	1,392	-	59	1,451	
	Contributions to / (from) Earmarked Reserves	-			-	n/
	Contributions to / (from) Capital Reserves:				_	n/
	Financing of Capital Expenditure				_	n/
		_			_	l
	Provision for Repayment of External Loans	-			-	n/
	Contribution to / (from) General Balances	-			-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
1,345	TOTAL NET EXPENDITURE	1,392	-	59	1,451	4
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
trategic buc	lget - agreed pressures / service demands					
ension defic	cit and staffing increment funding					5:
0.10.01. 40.1.	on and oraning more more range					ľ
						5
						<u>-</u>
trategic buc	lget - agreed additional income / savings					
· ·	-					
						1
ther resour	ce changes					
						
TAL 05::	ER VARIATIONS IN RESOURCE					

SERVICE DESCRIPTION

The Directorate and Centralised budgets are used to fund the following items within the HRA:

- Capital charges relating to the HRA asset base (i.e. depreciation, impairment, etc)
 Servicing of HRA debt transferred to the council (including interest, debt repayments, etc)
 Revenue contributions to the funding of the capital programme
 SERCOP charge and other central recharges

MOVEMENT IN NET EXPENDITURE

MOVEMENT	IN NET EXPENDITURE					
		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditure on (A)		BUDGET	%
CENTRE	SERVICE	2020/21	Inflation	Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2400N &	Directorate & Centralised Costs	50,026	-	(1,519)	48,508	(3)
	TOTAL NET SPEND	50,026	-	(1,519)	48,508	(3)

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2020/21	2021/22	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Directorate & Centralised Costs	2.0	3.0	1.0
TOTAL FTE STAFF	2.0	3.0	1.0

COST CENTRE: C2400N

FORECAST		ORIGINAL Variations in Level of ORIGINAL BUDGET Expenditure on (A) BUDGET		%		
2020/21	DESCRIPTION	2020/21	Inflation	* Other	2021/22	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
· · · · · · · · · · · · · · · · · · ·	Employees	1,327		337	1,664	25
	Premises related expenditure	1,161 396	-		1,161 396	-
- 02	Supplies and Services Third Party Payments	104	-	_ [104	-
_	Transfer Payments	104	_	_		n/a
-	Transport related expenditure	-	-	-	-	n/a
4,222	Recharges from other services	4,361	-	(1,967)	2,394	(45)
6,838	TOTAL EXPENDITURE	7,349	-	(1,630)	5,719	(22)
	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
- (40)	Interest Receivable	- (40)	-	-	(42)	n/a
	Recharges to other services	(43)	-	-	(43)	-
(43)	TOTAL INCOME	(43)	-	-	(43)	-
6,795	NET CONTROLLABLE COST	7,306	-	(1,630)	5,676	(22)
0====		0====		46	0=00:	
	Capital Charges	35,776	-	48	35,824 122	107
	Intangible Charges REFCUS	59 180	-	63	180	107
	Corporate support services bought in	6,705	-	-	6,705	-
	TOTAL UNCONTROLLABLE COST	42,720	_	111	42,831	0
12,720	TOTAL GROOM ROLLABLE GOOT	12,720			42,001	
49,515	NET COST OF SERVICE	50,026	-	(1,519)	48,507	(3)
	Contributions to / (from) Earmarked Reserves	1 1				m/a
	Contributions to / (from) Capital Reserves:] [-	-		n/a n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
49,515	TOTAL NET EXPENDITURE	50,026	-	(1,519)	48,507	(3)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	qet - agreed pressures / service demands					20003
	cit and staffing increment funding					63
	2% pay award for all HRA staff					274
	uplift of staffing recharges for the Anti-fraud team					23
increase in C	apital charges					111
						471
Strategic bud	get - agreed additional income / savings					
Reduction in	HRA recharges budget following review of costs borne by	General Fund				(2,000)
					ŀ	(2,000)
O#	h					(2,000)
Other resources for	<u>ce cnanges</u> or Learning & Development to General Fund (HRA 1.2 and	2 3)				10
, condiges it	Loaning a Dovolophion to Ochera i una (FirM 1.2 and	2.0)				10
ı						10
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,519)

CAPITAL PROGRAMME

CONTENTS

	Page
FUNDING	CP1
DETAILED PROGRAMME	CP2

Capital Programme Funding 2021/21 to 2022/23

	Budget	Budget			
	2021/22	2022/23	Budget 2023/24	Total MTFS budget	
	£000s	£000s	£000s	£000s	
Borrowing	36,497	10,687	5,722	52,906	
Borrowing - GZ	4,000	0	0	7,500	
S106	771	-	-	771	
CIL	6,800	6,800	6,800	20,400	
School Condition Allocation	4,145	3,300	3,000	10,445	
Special Provision Capital Funding	897	152	355	1,404	
Basic Need Funding	640	78	-	718	
ESFA	5,003	-	-	5,003	
Other grant - DFG	2,400	2,400	2,400	7,200	
Other grant - Football Foundation				0	
Other grant - London Marathon				0	
Other Grant - ORCS	300	-	-	300	
Historic England	374	511	74	959	
Other grants - GLA	701	250	-	951	
Total Funding	62,528	24,178	18,351	105,057	
MHCLG capitalisation direction	50,000	25,000	5,000	80,000	
Total General Fund Funding after Capitalisation	112,528	49,178	23,351	185,057	
Major Repairs Allowance	13,668	21,209	21,209	54,924	
HRA - Revenue Contribution	8,186	1,742	1,742	14,484	
HRA - Use Of Reserves	19,805	4,000	4,000	27,805	
GLA Funding of BxB Properties	8,500	0	0	8500	
Borrowing BxB Properties	31,327	0	0	29675	
HRA FUNDING	81,486	26,951	26,951	135,388	
Overall Funding Requirement	194,014	76,129	50,302	320,445	

	Budget	Budget	Rudget	Total Budget
Description	2021/22	2022/23	2023/24	2021/24
	£000s	£000s	£000s	£000s
DFG	2,400	2,400	2,400	7,200
Empty Homes Grants	500	-	-	500
Bereavement Services - burial land	600			600
Bereavement services – crematorium	465	-	-	465
Health, Wellbeing and Adults	3,965	2,400	2,400	8,765
Education – Fire Safety Works	1,200	300	-	1,500
Education – Fixed term expansion	260	34	-	294
Education – Major Maintenance	2,945	3,000	3,000	8,945
Education – Permanent Expansion	180	44	-	224
Education – Special Educational Needs	8,892	352	555	9,799
Education – other	200	-	-	200
Children, Families and Education Sub Total	13,677	3,730	3,555	20,962
Asset Management	155	-	-	155
Clocktower chillers	462	-	-	462
Corporate Property	2,000	2,000	2,000	6,000
Feasibility Fund	330	330	330	990
Fieldway Cluster (Timebridge community centre)	121	-	-	121
Grounds Maintenance Insourced Equipment	1,200	-	_	1,200
Leisure centre invest to save	140	70	_	210
Libraries Investment	1,610	-	_	1,610
Measures to mitigate travellers	73	73	73	219
Museum archives	100	-	-	100
Parking	475	475	-	950
Play equipment	815	-	-	815
Safety - Digital Upgrade of CCTV	655	-	-	655
SEN Transport	1,275	-	-	1,275
Signing	112	-	-	112
South Norwood Regeneration	53	849	74	976
Waste and Recycling	1,558	-	-	1,558
Waste and Recycling - Don't Mess with Croydon	768	-	_	768
Place sub-total	11,902	3,797	2,477	18,176
ICT Refresh & Transformation	6,200	6,200	6,200	18,600
People ICT Programme	1,521	-	-	1,521
Uniform ICT upgrade		_	3,719	3,719
Finance and HR System	400	-	-	400
Resources sub-total	8,121	6,200	9,919	24,240
Highways	17,231	8,051	0,010	25,282
Electric Vehicle Charging Points	500			500
Growth Zone	4,000	0	0	7,500
Asset management - Stubbs mead	3,132			3,132
Total	24,863	8,051	0	32,914
General Fund	62,528	24,178	18,351	105,057
MHCLG capitalisation direction	50,000	25,000	5,000	80,000
Total Including Capitalisation	112,528	49,178	23,351	185,057
Major Repairs and Improvements Programme	26,771	26,771	26,771	80,313
Special Transfer Payments	180	180	180	540
BxB Properties Acquired	54,535	0	0	54,535
HRA Total	81,486	26,951	26,951	135,388
Capital Programme Total	194,014	76,129	50,302	320,445