

ADULT SOCIAL SERVICES

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Note: The above reflects the new Adult Social Services structure

DEPARTMENT MISSION STATEMENT

Adult Social Services – Providing safe, quality services which aim to promote independence, empower people and improve their lives.

KEY SERVICE TARGETS / PRIORITIES FOR 2008/9

- Continue to raise awareness on 'Safeguarding Adults', by providing education and training to professionals, carers and users, as well as ensuring embedment of safeguarding protocols across all of our partners.
- Maintaining and improving our '3 Star' performance by continuing to improve outcomes for our customers by enabling users and carers to have a range of ways to access services including self directed support i.e. direct payments, self service, individualised budgets and ensuring users and carers experience high quality interaction with the department/council.
- Expanding partnerships including cross departmental working to enable us to deliver our service objectives:
 - Joint Strategic Needs Analysis
 - Access to universal services e.g. Leisure – 'An ordinary life'
 - Children, Young People & Learners – Transitions
 - Housing – Supporting People
- Delivery of big projects within the department:
 - Homes for the Future
 - Learning Disability Day Services modernisation
 - Mental Health and Social Inclusion developments
 - Learning Disability Social Care Change Project
 - Grant funded projects i.e. POPP Stop, SARA, Information Pilot.
 - Virtual centre for independent living for people with physical disabilities.
- Balancing the budget through the successful delivery of transformational projects which:
 - Reduce costs of residential/nursing home placements
 - Reduce costs of domiciliary care
 - Maximise income
 - Redesign care management and ensure value for money packages of care
 - Convert some residential homes to provide Supported Living
 - Utilise the Supporting People Grant to maximise opportunities for supported living
 - Extend brokerage and negotiate tapered packages of care
 - Improve Transitions – take a whole systems approach with Children, Young People and Learners and Health colleagues.

KEY VOLUME INDICATORS

DESCRIPTION	ACTUAL 2006/7	ORIGINAL 2007/8	FORECAST 2007/8	FORECAST 2008/9	% CHANGE
Adults aged 18 to 64 admitted on a permanent basis in the year to residential or nursing care (C73)	0.05	0.05	0.50	0.50	-
Adults and older people receiving direct payments at 31 March per 100,000 population aged 18 or over (C51)	100.0	151.0	151.0	160.0	6
Percentage of items of equipment and adaptations delivered within 7 working days (D54)	98.0%	98.0%	98.0%	98.0%	-

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL 2006/7 £000	ORIGINAL 2007/8 £000	FORECAST 2007/8 £000	BUDGET 2008/9 £000	% CHANGE
Employees	30,262	30,655	30,468	32,263	6
Premises related expenditure	1,773	1,636	2,077	1,640	(21)
Supplies and Services	5,578	4,126	4,151	4,078	(2)
Third Party Payments	78,708	65,538	67,755	66,126	(2)
Transfer Payments	1,644	1,745	576	1,739	202
Transport related expenditure	733	756	848	801	(6)
Capital Charges	1,293	1,330	1,322	1,124	(15)
Deferred/Intangible Charges	-	-	-	-	n/a
Corporate support services bought in	11,546	13,187	13,274	10,213	(23)
Recharges (to) / from other services	(2,737)	(642)	(1,535)	(279)	(82)
TOTAL EXPENDITURE	128,801	118,331	118,936	117,706	(1)
Government Grants	(12,481)	(10,396)	(11,035)	(9,144)	(17)
Other Grants, reimbursements and contributions	(14,321)	(15,747)	(15,354)	(14,549)	(5)
Fees and Charges	(5,801)	(6,514)	(6,539)	(6,342)	(3)
Other Customer and Client Receipts	(599)	(69)	(950)	(685)	(28)
Interest Receivable	-	-	-	-	n/a
TOTAL INCOME	(33,203)	(32,726)	(33,878)	(30,720)	(9)

NET EXPENDITURE	95,598	85,605	85,058	86,986	2
Contributions to / (from) Reserves	-	-	-	-	n/a

CURRENT BUDGET	93,937	85,601
TOTAL VARIANCE FROM BUDGET- Over/(Under)	1,661	(543)

TOP FINANCIAL RISKS 2008/9

- Non achievement of all of the service transformation changes in Older People and Learning Disability services.
- Contract renegotiations exceeding 1.25% increase.
- Implementation of Homes for the Future development to remain within budget.

ADULT SOCIAL SERVICES

SERVICE SUMMARY

CABINET MEMBER

Councillor Margaret Mead	Health and Social Care
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DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Hannah Miller	Director, Adult Social Services	65490
Pauline French	Divisional Director, Older People and Physical Disabilities	65416
Brenda Scanlan	Divisional Director, Younger Adults	65727
Jane Doyle	Divisional Director, Policy and Performance	65671
Paul Heynes	Divisional Director, Finance & IT	65500

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2007/8 £000's	SERVICE	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
37,475	Older People and Physical Disabilities	37,619	1,050	1,108	39,777	6
34,202	Younger Adults	34,467	1,262	(1,802)	33,926	(2)
(259)	Policy and Performance	(128)	29	671	571	(544)
259	Social Services Finance	281	35	1,319	1,635	482
13,381	Directorate and Central Support Services	13,366	16	(2,305)	11,077	(17)
85,058	TOTAL NET SPEND	85,605	2,391.5	(1,010)	86,986	2

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2007/8	ORIGINAL BUDGET 2008/9	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Older People and Physical Disabilities	547.9	546.9	(1.0)
Younger Adults	283.6	278.2	(5.4)
Policy and Performance	28.5	27.5	(1.0)
Social Services Finance	43.8	43.8	(0.0)
Directorate and Central Support Services	14.7	14.9	0.2
			-
TOTAL FTE STAFF	918.5	911.3	(7.2)

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
30,468	Employees	30,655	744	863	32,263	5
2,077	Premises related expenditure	1,636	3	1	1,640	0
4,151	Supplies and Services	4,126	2	(49)	4,078	(1)
67,755	Third Party Payments	65,538	2,175	(1,587)	66,126	1
576	Transfer Payments	1,745	5	(10)	1,739	(0)
848	Transport related expenditure	756	-	45	801	6
(1,705)	Recharges from other departments	(603)	-	(1,332)	(1,935)	221
105,875	TOTAL EXPENDITURE	103,853	2,929	(2,068)	104,713	1
(11,035)	Government Grants	(10,396)	-	1,252	(9,144)	(12)
(15,354)	Other Grants, reimbursements and contributions	(15,747)	(276)	1,475	(14,549)	(8)
(6,539)	Fees and Charges	(6,514)	(226)	398	(6,342)	(3)
(950)	Other Customer and Client Receipts	(69)	(34)	(581)	(685)	893
-	Interest Receivable	-	-	-	-	n/a
170	Recharges to other departments	(39)	-	1,694	1,656	(4,401)
(33,708)	TOTAL INCOME	(32,765)	(537)	4,238	(29,064)	(11)
72,167	NET CONTROLLABLE COST	71,088	2,392	2,169	75,649	6
1,322	Capital Charges	1,330	-	(205)	1,124	(15)
-	Deferred/Intangible Charges	-	-	-	-	n/a
13,274	Corporate support services bought in	13,187	-	(2,974)	10,213	(23)
14,596	TOTAL UNCONTROLLABLE COST	14,517	-	(3,179)	11,338	(22)
86,763	NET COST OF SERVICE	85,605	2,392	(1,010)	86,986	2
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
86,763	TOTAL NET EXPENDITURE	85,605	2,392	(1,010)	86,986	2
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - pressures / service demands						2,700
Strategic budget - additional income / savings						(4,327)
						(1,627)
Corporate support services bought in						(2,974)
Change in capital asset and deferred charges						(205)
Other resource changes						3,354
Transfers between Departments						443
TOTAL OTHER VARIATIONS IN RESOURCE						(1,010)

SERVICE DESCRIPTION

OLDER PEOPLE AND, PHYSICAL DISABILITY AND SENSORY IMPAIRMENT

Service descriptions are shown within the relevant service areas.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Older Peoples Service	29,434	844	1,119	31,397	7
Physical Disability Service	8,185	206	(11)	8,380	2
TOTAL NET SPEND	37,619	1,049	1,108	39,777	6

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8 FTE STAFF	ORIGINAL BUDGET 2008/9 FTE STAFF	CHANGE IN FTE FTE STAFF
Older Peoples Service	451.2	450.2	(1.0)
Physical Disability Service	96.7	96.7	0.0
TOTAL FTE STAFF	547.9	546.9	(0.9)

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
16,895	Employees	16,942	420	(244)	17,118	1
1,011	Premises related expenditure	1,166	-	4	1,170	0
2,312	Supplies and Services	2,220	-	43	2,264	2
25,319	Third Party Payments	24,020	823	(169)	24,675	3
470	Transfer Payments	1,393	-	-	1,393	0
517	Transport related expenditure	457	-	-	457	0
1,456	Recharges from other departments	1,392	-	(1,407)	(15)	(101)
47,980	TOTAL EXPENDITURE	47,589	1,243	(1,772)	47,060	(1)
(4,328)	Government Grants	(3,985)	-	1,775	(2,210)	(45)
(1,374)	Other Grants, reimbursements and contributions	(1,865)	(5)	1,425	(445)	(76)
(4,975)	Fees and Charges	(4,759)	(158)	121	(4,796)	1
(494)	Other Customer and Client Receipts	(22)	(30)	(549)	(600)	2,682
-	Interest Receivable	-	-	-	-	n/a
(15)	Recharges to other departments	(15)	-	188	173	(1,253)
(11,186)	TOTAL INCOME	(10,646)	(193)	2,961	(7,878)	(26)
36,794	NET CONTROLLABLE COST	36,943	1,050	1,189	39,182	6
676	Capital Charges	676	-	(81)	595	(12)
-	Deferred/Intangible Charges	-	-	-	-	n/a
5	Corporate support services bought in	-	-	-	-	n/a
681	TOTAL UNCONTROLLABLE COST	676	-	(81)	595	(12)
37,475	NET COST OF SERVICE	37,619	1,050	1,108	39,777	6
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
37,475	TOTAL NET EXPENDITURE	37,619	1,050	1,108	39,777	6
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - pressures / service demands						950
Strategic budget - additional income / savings						(1,628)
						(678)
Change in capital asset and deferred charges						(81)
Other resource changes						3,086
Transfers between Departments						(1,219)
TOTAL OTHER VARIATIONS IN RESOURCE						1,108

SERVICE DESCRIPTION

The aim of this service is to assess the needs of older people and their carers living in the community against clear eligibility criteria, the Fairer Access to Care Services (FACS) banding to enable them to remain as independent as possible. The Council uses FACS banding set at 'critical' and 'substantial'. Where possible service users are encouraged and supported to make use of Direct Payments. Detailed assessments of need are undertaken and community packages of care e.g. home care, technology, respite, day care and meals on wheels are designed and commissioned. Usually the focus is to support people in their own homes or in community based settings, although this is not always the case, and where necessary arrangements are made for admission to residential care homes and nursing homes. This is carried out in co-operation with the person and their carers/ relatives. Arrangements are in place whereby Care Managers alongside District Nurses use a single assessment process, to share records. A team of Care Managers at Mayday facilitate hospital discharge with the START Team doing the same for Out of Borough hospitals.

In 2006/07, approximately 5,000 older people were supported by Croydon Social Services. Social Services resources supported just over 4,250 older people to live at home and approximately 670 older people in nursing and residential care.

During 2008/9 the Homes for the Future programme which has been in the planning stages for a number of years and this will start to come into fruition with two new homes opening this year. This scheme is being funded through a £39m PFI source.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
In-House Services	7,555	131	204	7,890	4
Older Adults - Mental Health	3,344	118	1,060	4,523	35
Commissioned Services	13,982	510	978	15,470	11
Care Management	4,553	84	(1,123)	3,515	(23)
TOTAL NET SPEND	29,434	844	1,119	31,398	7

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8 FTE STAFF	ORIGINAL BUDGET 2008/9 FTE STAFF	CHANGE IN FTE FTE STAFF
In-House Services	299.6	298.6	(1.0)
Older Adults - Mental Health	40.7	41.2	0.5
Commissioned Services	28.7	28.3	(0.4)
Care Management	82.2	82.1	(0.1)
TOTAL FTE STAFF	451.2	450.2	(1.0)

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
13,630	Employees	13,659	336	(53)	13,943	2
894	Premises related expenditure	958	-	5	963	1
1,823	Supplies and Services	2,062	-	43	2,105	2
20,248	Third Party Payments	19,504	688	(17)	20,175	3
348	Transfer Payments	531	-	-	531	0
389	Transport related expenditure	341	-	-	341	(0)
1,456	Recharges from other departments	1,392	-	(1,392)	-	(100)
38,788	TOTAL EXPENDITURE	38,446	1,024	(1,414)	38,057	(1)
(3,517)	Government Grants	(3,277)	-	1,298	(1,979)	(40)
(1,219)	Other Grants, reimbursements and contributions	(1,785)	(5)	1,380	(410)	(77)
(4,687)	Fees and Charges	(4,430)	(145)	152	(4,423)	(0)
(494)	Other Customer and Client Receipts	(1)	(30)	(569)	(600)	59,900
	Interest Receivable	-	-	-	-	n/a
	Recharges to other departments	-	-	173	173	n/a
(9,917)	TOTAL INCOME	(9,493)	(180)	2,434	(7,239)	(24)

28,871	NET CONTROLLABLE COST	28,953	844	1,020	30,818	6
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481	Capital Charges	481	-	99	580	21
	Deferred/Intangible Charges		-	-	-	n/a
5	Corporate support services bought in	-	-	(0)	(0)	n/a
486	TOTAL UNCONTROLLABLE COST	481	-	99	580	21

29,357	NET COST OF SERVICE	29,434	844	1,119	31,398	7
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	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

29,357	TOTAL NET EXPENDITURE	29,434	844	1,119	31,398	7
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

		£000's
<u>Strategic budget - agreed pressures / service demands</u>		
	Growth for Mental Health Older Adults service and self-funded clients reaching minimum income levels	950
		950
<u>Strategic budget - agreed additional income / savings</u>		
	Improved debt procedures	(150)
	Introduction of direct debits	(200)
	Further review of charging policy	(100)
	Full year effect of 2007/08 income and service transformations	(300)
	Sustaining OP residential and nursing in-house optimisation and full year client reductions	(50)
	Cost efficiency measures	(437)
		(1,237)
<u>Other resource changes</u>		
	Changes to grants	1,298
	Changes to other income streams	1,532
	Change in intra-Social Services support charge enabling better management and transparency of support costs	(1,219)
	Changes to Employees	(53)
	Changes to Premises related expenditure	5
	Changes to Supplies and Services	43
	Changes to Third Party Payments - net of growth and efficiencies	(201)
		1,406
	TOTAL OTHER VARIATIONS IN RESOURCE	1,119

SERVICE DESCRIPTION

The Physical Disabilities and Sensory Impairment Care Management Teams also undertake assessment of need using the same Fairer Access to Service (FACS) criteria. The service designs and commissions packages of care and schedules/manages a review process. Assessments are also offered to carers of service users. The Sensory Impairment team has Specialist Officers who provide additional practical support to those living in the community and requiring independent living skills training.

In 2006/07, approximately 820 Physically Disabled/ Sensory Impaired people were supported by Croydon Social Services. Social Services resources supported just over 750 physically disabled people (including people requiring Occupational Therapy equipment) to live at home and approximately 70 physically disabled people in nursing and residential care.

The arrangements for the Occupational Therapy Service and for the Equipment Service are made in partnership with the Croydon PCT and are subject to a Pooled Budget under a section 31 agreement (Health Act 1999).

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Commissioned Services	6,102	164	(88)	6,177	1
Joint Equipment Service	853	9	(67)	794	(7)
Joint Occupational Therapy Service	1,230	33	145	1,408	14
TOTAL NET SPEND	8,185	206	(11)	8,380	2

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8 FTE STAFF	ORIGINAL BUDGET 2008/9 FTE STAFF	CHANGE IN FTE FTE STAFF
Commissioned Services	46.5	46.5	-
Joint Equipment Service	14.2	14.2	-
Joint Occupational Therapy Service	36.0	36.0	-
TOTAL FTE STAFF	96.7	96.7	-

ADULT SOCIAL SERVICES

PHYSICAL DISABILITIES

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,265	Employees	3,283	84	(191)	3,175	(3)
117	Premises related expenditure	207	-	(1)	207	(0)
489	Supplies and Services	159	-	-	159	0
5,071	Third Party Payments	4,516	136	(151)	4,500	(0)
122	Transfer Payments	862	-	-	862	(0)
128	Transport related expenditure	116	-	-	116	0
	Recharges from other departments	-	-	(15)	(15)	n/a
9,192	TOTAL EXPENDITURE	9,142	219	(358)	9,003	(2)
(811)	Government Grants	(708)	-	477	(231)	(67)
(155)	Other Grants, reimbursements and contributions	(80)	-	45	(35)	(56)
(288)	Fees and Charges	(329)	(13)	(31)	(373)	13
	Other Customer and Client Receipts	(21)	-	21	-	(100)
	Interest Receivable	-	-	-	-	n/a
(15)	Recharges to other departments	(15)	-	15	-	(100)
(1,269)	TOTAL INCOME	(1,153)	(13)	527	(639)	(45)

7,923	NET CONTROLLABLE COST	7,990	206	168	8,364	5
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195	Capital Charges	195	-	(180)	15	(92)
	Deferred/Intangible Charges	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
195	TOTAL UNCONTROLLABLE COST	195	-	(180)	15	(92)

8,118	NET COST OF SERVICE	8,185	206	(11)	8,380	2
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	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

8,118	TOTAL NET EXPENDITURE	8,185	206	(11)	8,380	2
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*** OTHER VARIATIONS IN LEVEL OF EXPENDITURE**

	£000's
<u>Strategic budget - agreed pressures / service demands</u>	Ref.
	-
<u>Strategic budget - agreed additional income / savings</u>	Ref.
Review of Frederick Gardens residential facility	(265)
Cost efficiency measures	(126)
	(391)
<u>Other resource changes</u>	Ref.
Changes to grants	477
Changes to other income streams	35
Changes to Capital Charges	(180)
Changes to Employees	(191)
Changes to Premises related expenditure	(1)
Changes to Third Party Payments - net of growth and efficiencies	240
	380
TOTAL OTHER VARIATIONS IN RESOURCE	(11)

LEARNING DISABILITY, MENTAL HEALTH AND SOCIAL INCLUSION

Service descriptions are shown within the relevant service areas.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Learning Disabilities	23,959	977	(1,243)	23,694	(1)
Mental Health	8,236	236	(517)	7,955	(3)
Social Inclusion	2,272	48	(43)	2,277	0
TOTAL NET SPEND	34,467	1,261	(1,803)	33,926	(2)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8 FTE STAFF	ORIGINAL BUDGET 2008/9 FTE STAFF	CHANGE IN FTE FTE STAFF
Learning Disabilities	150.9	155.1	4.2
Mental Health	106.7	88.7	(18.0)
Social Inclusion	26.0	34.4	8.4
TOTAL FTE STAFF	283.6	278.2	(5.4)

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
9,968	Employees	9,929	243	742	10,914	10
413	Premises related expenditure	460	-	6	466	1
617	Supplies and Services	1,060	0	(215)	846	(20)
41,897	Third Party Payments	41,168	1,352	(1,419)	41,101	(0)
106	Transfer Payments	352	5	(10)	347	(1)
304	Transport related expenditure	259	-	45	304	18
1,278	Recharges from other departments	1,340	-	(1,340)	-	(100)
54,583	TOTAL EXPENDITURE	54,567	1,600	(2,190)	53,977	(1)
(5,251)	Government Grants	(5,074)	-	(188)	(5,262)	4
(13,615)	Other Grants, reimbursements and contributions	(13,683)	(267)	50	(13,901)	2
(1,536)	Fees and Charges	(1,569)	(67)	112	(1,524)	(3)
(407)	Other Customer and Client Receipts	(16)	(4)	(33)	(52)	219
-	Interest Receivable	-	-	-	-	n/a
185	Recharges to other departments	(10)	-	349	339	(3,490)
(20,624)	TOTAL INCOME	(20,352)	(338)	290	(20,400)	0

33,959	NET CONTROLLABLE COST	34,215	1,262	(1,900)	33,576	(2)
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243	Capital Charges	252	-	98	350	39
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
243	TOTAL UNCONTROLLABLE COST	252	-	98	350	39

34,202	NET COST OF SERVICE	34,467	1,262	(1,802)	33,926	(2)
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-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

34,202	TOTAL NET EXPENDITURE	34,467	1,262	(1,802)	33,926	(2)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

	£000's
Strategic budget - pressures / service demands	1,750
Strategic budget - additional income / savings	(2,699)
	(949)
Change in capital asset and deferred charges	98
Other resource changes	(40)
Transfers between Departments	(911)
TOTAL OTHER VARIATIONS IN RESOURCE	(1,802)

SERVICE DESCRIPTION

The Care Management Service has responsibility for allocating Social Services resources and funding to adults with learning disabilities who cannot live independently and are at risk. Care Managers work as part of the Joint Community Learning Disability Team alongside NHS health professionals. Care Managers and their colleagues assess risks and individual needs, give advice and support, and commission other services, e.g. respite care, day services and residential placements to meet the needs of clients. Independent Living Officers work alongside Care Managers to support vulnerable clients to live with maximum independence. Croydon PCT contributes to the funding of the Care Management Service, to facilitate the Care Management of clients transferred under a Section 28a Agreement.

The service work with all adults with learning disabilities who need support over the age of 18 years, including older people with learning disabilities. There were 1338 Croydon adults with learning disabilities in 2007/2008 supported by the Joint Community Learning Disability Team or the new Transition Team.

At January 2008: 79 learning disability clients were living in the Council's adult placement scheme and an additional 173 had their own tenancies in other supported housing schemes, many with 24 hour support; 556 were helped to live at home with carers or on their own, 512 had funded residential or nursing home placements and a further 18 were in hospital or other NHS funded services. The percentage from minority ethnic groups is 30% which is similar to the percentage of the Croydon population as a whole.

Council Day Services support a total of 243 clients, from one to five days per week using the Resource Bases and Cherry Orchard Day Centre. 74 clients and their carers use the Council's residential respite services at Craguish Avenue and Heather Way.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
In-House Services	3,583	62	235	3,880	8
Commissioned Services	17,630	40	(1,098)	16,573	(6)
Care Management	2,746	875	(380)	3,241	18
TOTAL NET SPEND	23,959	977	(1,243)	23,694	(1)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8 FTE STAFF	ORIGINAL BUDGET 2008/9 FTE STAFF	CHANGE IN FTE FTE STAFF
In-House Services	102.7	104.4	1.7
Commissioned Services and Care Management	48.2	50.7	2.5
TOTAL FTE STAFF	150.9	155.1	4.2

ADULT SOCIAL SERVICES

LEARNING DISABILITIES

SUBJECTIVE SUMMARY

FORECAST 2007/8	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
5,064	Employees	5,188	123	238	5,549	7
140	Premises related expenditure	194	-	(0)	194	0
401	Supplies and Services	372	-	5	377	1
32,638	Third Party Payments	32,252	1,146	(526)	32,872	2
	Transfer Payments	237	3	(8)	232	(2)
213	Transport related expenditure	166	-	50	216	30
1,278	Recharges from other departments	1,340	-	(1,340)	-	(100)
39,734	TOTAL EXPENDITURE	39,748	1,272	(1,580)	39,439	(1)
(2,090)	Government Grants	(2,346)	-	(120)	(2,466)	5
(13,045)	Other Grants, reimbursements and contributions	(12,596)	(251)	139	(12,708)	1
(1,031)	Fees and Charges	(915)	(42)	33	(924)	
(16)	Other Customer and Client Receipts	(16)	(1)	(29)	(46)	182
	Interest Receivable	-	-	-	-	n/a
	Recharges to other departments	-	-	129	129	n/a
(16,182)	TOTAL INCOME	(15,873)	(294)	152	(16,015)	1

23,552	NET CONTROLLABLE COST	23,875	977	(1,428)	23,424	(2)
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76	Capital Charges	84	-	186	270	221
	Deferred/Intangible Charges	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
76	TOTAL UNCONTROLLABLE COST	84	-	186	270	221

23,628	NET COST OF SERVICE	23,959	977	(1,242)	23,694	(1)
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	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

23,628	TOTAL NET EXPENDITURE	23,959	977	(1,242)	23,694	(1)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

		£000's
<u>Strategic budget - agreed pressures / service demands</u>		
Growth for client packages of care	Ref.	1,550
		1,550
<u>Strategic budget - agreed additional income / savings</u>		
Client placement modernisation	Ref.	(944)
Independent Living Fund Expansion		(130)
Cost efficiency measures		(759)
Procurement - Support Needs Assessment & Placement (SNAP)		(119)
		(1,952)
<u>Other resource changes</u>		
Changes to grants	Ref.	(120)
Changes to other income streams		144
Change in intra-Social Services support charge enabling better management and transparency of support costs		(1,211)
Change in capital charges		186
Change in transport related expenditure		50
Change in direct payment expenditure		(8)
Changes in Employees		238
Changes in Supplies and Services		5
Changes in Third Party Payments - net of growth and efficiencies		(116)
Changes Transfer Payments		(8)
		(840)
TOTAL OTHER VARIATIONS IN RESOURCE		(1,242)

SERVICE DESCRIPTION

Statutory Adult Mental Health Services in Croydon have been provided by the Integrated Adult Mental Health Social Service (IAMHS) since June 2001. They are managed within the organisational structure of the South London and Maudsley NHS Foundation Trust and are delivered by multi-disciplinary teams. The social care elements of the service include:

A care co-ordination service to assess the health and social care needs of people with mental health problems, and those of their carers. Assessments are carried out by qualified social workers, community psychiatric nurses, community occupational therapists, psychologists and medical staff who also directly provide, or arrange, services to meet the needs identified;

An Approved Social Work Service to undertake formal assessments under the Mental Health Act;

Residential Services. This includes the direct provision of a 24 hour access hostel to meet the needs of people in crisis, two group homes for people wishing to live independently but not alone, and a seven place unit to support people making the transition from residential care to independent living. The service also arranges and monitors placements with independent sector residential care home providers and co-ordinates move on from these;

Day Services. These are currently provided at Lantern Hall Day Centre and through The Social Development Team who run community based projects across the Borough. A wide range of activity is provided to help people improve their self confidence, daily living skills, and ability to lead socially inclusive lives. These services are likely to be de-commissioned and re-developed in 2008/09 as a consequence of the wide ranging review of Mental Health Day Care Services and re-commissioning plans that have been developed in 2007/08.

IAMHS receives approximately 2000 referrals a year (this figure excludes direct referrals for psychological therapies). It manages an open caseload of over 1800 cases (this figure excludes people only receiving support through medical out-patient and psychological therapies) and deals with over 600 in-patient admissions a year, all of which generate a need to address social care issues as well as acute mental ill health. The majority of people on the open caseload live independently in the community with only just over 200 people in residential care.

In addition to the services provided by IAMHS Adult Social Services and Croydon PCT jointly commission other mental health services from local voluntary sector organisations. These include a large social club, a job skills workshop and work experience, three drop-ins, a furniture donation and delivery project, welfare benefits, counselling, advocacy, information and carers support services. It is anticipated that the Day Care elements of these services will be re-developed as part of the re-commissioning of Mental Health Day Care services referred to above.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
In-House Services	594	8	20	622	5
Commissioned Services	1,340	63	77	1,480	10
Care Packages	5,186	156	(579)	4,763	(8.2)
Day Services	562	10	(35)	537	(4)
External Contracts	554	-	-	554	
TOTAL NET SPEND	8,236	236	(517)	7,955	(3)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8	ORIGINAL BUDGET 2008/9	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
In-House Services	22.8	14.2	(8.6)
Commissioned Services and Care Management	71.4	62.0	(9.4)
Day Services	12.5	12.5	0.0
TOTAL FTE STAFF	106.7	88.7	(18.0)

ADULT SOCIAL SERVICES

MENTAL HEALTH

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,351	Employees	3,320	85	256	3,661	10
226	Premises related expenditure	217	-	0	217	0
104	Supplies and Services	87	0	25	113	30
7,050	Third Party Payments	7,099	180	(722)	6,557	(8)
51	Transfer Payments	82	1	(12)	71	(13)
71	Transport related expenditure	73	-	-	73	0
	Recharges from other departments	-	-	-	-	n/a
10,853	TOTAL EXPENDITURE	10,878	266	(452)	10,692	(2)
(1,571)	Government Grants	(1,824)	-	(64)	(1,888)	4
(360)	Other Grants, reimbursements and contributions	(332)	(2)	(59)	(393)	18
(505)	Fees and Charges	(654)	(25)	149	(530)	
(391)	Other Customer and Client Receipts	-	(3)	(4)	(7)	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other departments	-	-	-	-	n/a
(2,827)	TOTAL INCOME	(2,810)	(30)	22	(2,817)	0
8,026	NET CONTROLLABLE COST	8,068	236	(430)	7,874	(2)
167	Capital Charges	168	-	(87)	81	(52)
	Deferred/Intangible Charges	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
167	TOTAL UNCONTROLLABLE COST	168	-	(87)	81	(52)
8,193	NET COST OF SERVICE	8,236	236	(517)	7,955	(3)
	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
8,193	TOTAL NET EXPENDITURE	8,236	236	(517)	7,955	(3)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Growth for client care						200
						200
<u>Strategic budget - agreed additional income / savings</u>						
Efficiencies arising from service transformation						(276)
Proposal to establish Personality Disorder Service, early intervention reduces care packages						(300)
Cost efficiency measures						(85)
						(661)
<u>Other resource changes</u>						
Changes to grants						(64)
Changes to other income streams						86
Change on capital charges						(87)
Changes in Employees						256
Changes in Supplies and Services						25
Changes in Third Party Payments - net of growth and efficiencies						(261)
Changes Transfer Payments						(12)
						(56)
TOTAL OTHER VARIATIONS IN RESOURCE						(517)

SERVICE DESCRIPTION

This diverse service offers support to a wide range of disadvantaged and vulnerable individuals, it includes the:

SUBSTANCE MISUSE AND DUAL DIAGNOSIS SERVICE

The Substance Misuse Service provides assessment, care management, and treatment services for those with serious drug and/or alcohol dependency issues.

The Dual Diagnosis Service provides an advisory and consultative service for professionals, across all agencies and disciplines, in the management and mainstreaming of casework with people who have mental health problems combined with a drug and/or alcohol dependency.

HIV & ADULTS IN NEED SERVICE

HIV & Adults in Need Service provides assessment and support for a range of service users, including people infected or affected by HIV, people with no recourse to public funds with special needs and vulnerable adults in need of support. The Adult In Need Service is also exploring developing services for people who have mental health issues but are no longer engaged with Mental Health Services and vulnerable parents who require support. The Team commission a number of services through the South London HIV Partnership as well as directly by the department.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Substance Misuse	507	15	(11)	511	1
HIV & Adults in Need	939	23	19	981	4
Management	-	-	-	-	n/a
Commissioning	826	10	(51)	785	(5)
TOTAL NET SPEND	2,272	48	(43)	2,277	0

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8 FTE STAFF	ORIGINAL BUDGET 2008/9 FTE STAFF	CHANGE IN FTE FTE STAFF
Substance Misuse	14.0	15.0	1.0
HIV & Adults in Need	6.0	11.0	5.0
Commissioned Services and Care Management	6.0	8.4	2.4
TOTAL FTE STAFF	26.0	34.4	8.4

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,553	Employees	1,421	35	248	1,704	20
47	Premises related expenditure	49	-	6	56	14
112	Supplies and Services	601	-	(246)	356	(41)
2,209	Third Party Payments	1,817	26	(171)	1,671	(8)
55	Transfer Payments	33	1	10	44	33
20	Transport related expenditure	20	-	(5)	15	(25)
	Recharges from other departments	-	-	-	-	n/a
3,996	TOTAL EXPENDITURE	3,941	61	(158)	3,845	(2)
(1,590)	Government Grants	(904)	-	(5)	(909)	1
(210)	Other Grants, reimbursements and contributions	(755)	(14)	(31)	(800)	6
-	Fees and Charges	-	-	(70)	(70)	
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
185	Recharges to other departments	(10)	-	220	210	(2,200)
(1,615)	TOTAL INCOME	(1,669)	(14)	115	(1,568)	(6)

2,381	NET CONTROLLABLE COST	2,272	48	(43)	2,277	0
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	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a

2,381	NET COST OF SERVICE	2,272	48	(43)	2,277	0
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	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

2,381	TOTAL NET EXPENDITURE	2,272	48	(43)	2,277	0
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

		£000's
<u>Strategic budget - agreed pressures / service demands</u>		
	Ref.	-
<u>Strategic budget - agreed additional income / savings</u>		
Social Enterprise Investment Fund (respite)		(70)
Cost efficiency measures		(16)
		(86)
<u>Other resource changes</u>		
Ref.		
Changes to grants		(5)
Changes to other income streams		(101)
Change in inter departmental charges		220
Changes in third party payments - net of efficiencies		(85)
Changes in transfer payments		10
Changes in Employees		248
Changes in Supplies & Services		(246)
Changes in Transport Related expenditure		(5)
Changes in Premises Related expenditure		6
		43
TOTAL OTHER VARIATIONS IN RESOURCE		(43)

SERVICE DESCRIPTION

DEPARTMENTAL SUPPORT & CORPORATE CHARGES

Service descriptions are shown within the relevant service areas. Note with the separation of the Adult Social Care function from what was the former Social Services Department of the Children's division there are still to be a number of adjustments to transfer over the Children, Young People and Learners Department. A virement of budgets will occur early in the new financial year.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation	Other		
		(B) £000's	(C) £000's		
Policy and Performance Division	(128)	29	671	572	(546.9)
Finance and IT Division	281	35	1,319	1,635	481.9
Directorate and Central Support Services	13,366	15	(2,305)	11,076	(17.1)
TOTAL NET SPEND	13,519	80	(315)	13,283	(2)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8	ORIGINAL BUDGET 2008/9	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Directorate & Central Support	12.2	12.4	0.2
Healthy Croydon	2.5	2.5	-
Operational Finance	32.8	32.8	-
Financial Management	11.0	11.0	-
Policy & Performance	15.5	14.5	(1.0)
Contracts	11.0	11.0	-
Carers (Grant Funded)	2.0	2.0	-
TOTAL FTE STAFF	87.0	86.2	(0.8)

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,605	Employees	3,784	81	365	4,231	12
653	Premises related expenditure	11	3	(10)	4	(63)
1,222	Supplies and Services	845	1	122	969	15
539	Third Party Payments	351	-	-	351	0
-	Transfer Payments	-	-	-	-	n/a
27	Transport related expenditure	41	-	-	41	1
(4,439)	Recharges from other departments	(3,335)	-	1,415	(1,920)	(42)
6,046	TOTAL EXPENDITURE	1,697	86	1,894	3,676	117
(1,456)	Government Grants	(1,337)	-	(335)	(1,672)	25
(365)	Other Grants, reimbursements and contributions	(199)	(4)	-	(203)	2
(28)	Fees and Charges	(186)	(1)	165	(22)	(88)
(49)	Other Customer and Client Receipts	(31)	(1)	-	(32)	3
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other departments	(14)	-	1,157	1,144	(8,574)
(1,898)	TOTAL INCOME	(1,767)	(6)	987	(786)	(56)
4,148	NET CONTROLLABLE COST	(70)	80	2,881	2,890	(4,215)
403	Capital Charges	402	-	(223)	179	(55)
-	Deferred/Intangible Charges	-	-	-	-	n/a
13,269	Corporate support services bought in	13,187	-	(2,974)	10,213	(23)
13,672	TOTAL UNCONTROLLABLE COST	13,589	-	(3,197)	10,392	(24)
17,820	NET COST OF SERVICE	13,519	80	(316)	13,283	(2)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
17,820	TOTAL NET EXPENDITURE	13,519	80	(316)	13,283	(2)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - pressures / service demands						-
Strategic budget - additional income / savings						-
						-
Corporate support services bought in						(2,974)
Change in capital asset and deferred charges						(223)
Other resource changes						308
Transfers between Departments						2,573
TOTAL OTHER VARIATIONS IN RESOURCE						(316)

SERVICE DESCRIPTION

Policy and Performance Division, includes the Strategic Planning and Communications Team; which has the strategic lead for direct payments and carers issues and also covers policy development, business and service planning, communications, customer service and quality assurance and user and carer engagement. Performance Information; manages the performance of the department through working with colleagues from across the department and corporately to ensure that national and local social care priorities and outcomes for service users are met, and Complaints is responsible for managing complaints about adults and children's social care services. The Contracts Team who provide strategic policy direction for contract management. Equalities and Diversity which exists to integrate equalities and diversity issues into all of the department's functions. Business Continuity; the council continues to maintain, enhance and test a robust set of business continuity plans and Asset Management; the running of the department's buildings. The division also has the client side lead for Learning and Organisational Development and Human Resources.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation	Other		
		(B) £000's	(C) £000's		
Contracts Unit	-	11	418	429	n/a
Performance and Information	(75)	15	185	124	(264)
Learning and Development	(53)	-	53	-	(100)
Staff Support	-	-	73	73	n/a
Departmental Buildings	-	4	(58)	(55)	n/a
TOTAL NET SPEND	(128)	29	671	571	(544)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8	ORIGINAL BUDGET 2008/9	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Contracts Unit	11.0	11.0	-
Performance and Information	15.5	14.5	(1.0)
Carers (Grant funded)	2.0	2.0	-
TOTAL FTE STAFF	28.5	27.5	(1.0)

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,480	Employees	1,658	28	390	2,076	25
652	Premises related expenditure	11	3	(10)	4	(63)
569	Supplies and Services	221	-	(58)	164	(26)
484	Third Party Payments	240	-	-	240	0
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	6	-	-	6	3
(2,257)	Recharges from other departments	(1,157)	-	(262)	(1,419)	23
928	TOTAL EXPENDITURE	979	31	61	1,070	9
(1,241)	Government Grants	(1,158)	-	(514)	(1,672)	44
(38)	Other Grants, reimbursements and contributions	(58)	(1)	-	(59)	2
	Fees and Charges	-	-	-	-	-
(49)	Other Customer and Client Receipts	(31)	(1)	-	(32)	3
	Interest Receivable	-	-	-	-	n/a
	Recharges to other departments	-	-	1,157	1,157	n/a
(1,328)	TOTAL INCOME	(1,247)	(2)	644	(606)	(51)
(400)	NET CONTROLLABLE COST	(268)	29	705	465	(273)
140	Capital Charges	140	-	(34)	106	(24)
	Deferred/Intangible Charges	-	-	-	-	n/a
1	Corporate support services bought in	-	-	-	-	n/a
141	TOTAL UNCONTROLLABLE COST	140	-	(34)	106	(24)
(259)	NET COST OF SERVICE	(128)	29	671	571	(544)
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(259)	TOTAL NET EXPENDITURE	(128)	29	671	571	(544)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						Ref.
						-
Strategic budget - agreed additional income / savings						Ref.
						-
Other resource changes						Ref.
Change in intra-Social Services support charge enabling better management and transparency of support costs						896
Change in Grants						(514)
Change in Capital Charges						(34)
Changes to Employees						390
Changes to Premises Related expenditure						(10)
Changes to Supplies and Services						(58)
						671
TOTAL OTHER VARIATIONS IN RESOURCE						671

SERVICE DESCRIPTION

Financial Services, this includes Financial Management managing the department's budget and monitoring expenditure; Operational Finance which covers the Financial Assessment Team who are responsible for financially assessing service users to contribute towards the cost of their services using the Council's charging policies; the Direct Payments Team who oversee monies paid to those service users who manage their own affairs; the Service User Financial Management Team who act as Appointee to many service users and the Welfare Benefits Project, who support the general community in addition to direct service users in accessing welfare benefits.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation (B) £000's	Other (C) £000's		
Operational Finance	(34)	22	895	882	(2,660)
Financial Management	315	13	424	753	139
TOTAL NET SPEND	281	35	1,319	1,635	482

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8 FTE STAFF	ORIGINAL BUDGET 2008/9 FTE STAFF	CHANGE IN FTE FTE STAFF
Operational Finance	32.8	32.8	-
Financial Management	11.0	11.0	-
TOTAL FTE STAFF	43.8	43.8	-

ADULT SOCIAL SERVICES

SOCIAL SERVICES FINANCE

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,514	Employees	1,510	39	(29)	1,521	1
1	Premises related expenditure	-	-	-	-	n/a
424	Supplies and Services	464	-	-	464	(0)
	Third Party Payments	0	-	-	(0)	(248)
	Transfer Payments	-	-	-	-	n/a
24	Transport related expenditure	31	-	-	31	(1)
(1,516)	Recharges from other departments	(1,469)	-	1,194	(275)	(81)
447	TOTAL EXPENDITURE	538	39	1,165	1,742	224
(179)	Government Grants	(179)	-	179	-	(100)
(327)	Other Grants, reimbursements and contributions	(142)	(3)	-	(145)	2
(25)	Fees and Charges	(186)	(1)	165	(22)	
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other departments	(14)	-	-	(14)	4
(531)	TOTAL INCOME	(520)	(4)	344	(180)	(65)

(84)	NET CONTROLLABLE COST	18	35	1,509	1,561	8,768
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263	Capital Charges	263	-	(190)	73	(72)
	Deferred/Intangible Charges	-	-	-	-	n/a
80	Corporate support services bought in	-	-	-	-	n/a
343	TOTAL UNCONTROLLABLE COST	263	-	(190)	73	(72)

259	NET COST OF SERVICE	281	35	1,319	1,635	482
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	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves:	-			-	n/a
	Financing of Capital Expenditure	-			-	n/a
	Provision for Repayment of External Loans	-			-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

259	TOTAL NET EXPENDITURE	281	35	1,319	1,635	482
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

		£000's
Strategic budget - agreed pressures / service demands		Ref.
		-
Strategic budget - agreed additional income / savings		Ref.
		-
Other resource changes		Ref.
Change in intra-Social Services support charge enabling better management and transparency of support costs		1,194
Changes to Grants		179
Changes to Fees and Charges		165
Changes to Capital Charges		(190)
Changes to Employee costs		(29)
		1,319
TOTAL OTHER VARIATIONS IN RESOURCE		1,319

SERVICE DESCRIPTION

This budget provides for the Directorate's support functions, which include the Director, secretariat staff together with central support staff. In addition within the Directorate is the Healthy Croydon Partnership Team; their role is to improve the health and well-being of the people of Croydon and this is a joint function with Croydon PCT.

MOVEMENT IN NET EXPENDITURE

	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
		Inflation	Other		
		(B) £000's	(C) £000's		
Social Services Directorate	51	13	666	731	1,333
Corporate support bought in	13,187	-	(2,974)	10,213	(23)
Healthy Croydon	128	3	2	133	4
TOTAL NET SPEND	13,366	16	(2,305)	11,077	(17)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL BUDGET 2007/8	ORIGINAL BUDGET 2008/9	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Adult Social Services Directorate	6.0	6.2	0.2
Central Support	6.2	6.2	-
Healthy Croydon	2.5	2.5	-
TOTAL FTE STAFF	14.7	14.9	0.2

SUBJECTIVE SUMMARY

FORECAST 2007/8 £000's	DESCRIPTION	ORIGINAL BUDGET 2007/8 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2008/9 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
611	Employees	616	15	4	635	3
	Premises related expenditure	-	-	-	-	n/a
229	Supplies and Services	160	1	180	341	114
55	Third Party Payments	111	-	-	111	(0)
	Transfer Payments	-	-	-	-	n/a
3	Transport related expenditure	3	-	-	3	(10)
(666)	Recharges from other departments	(709)	-	483	(226)	(68)
232	TOTAL EXPENDITURE	181	16	667	864	378
(36)	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(3)	Fees and Charges	-	-	-	-	n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other departments	-	-	-	-	n/a
(39)	TOTAL INCOME	-	-	-	-	n/a

193	NET CONTROLLABLE COST	181	16	667	864	378
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	Capital Charges	(1)	-	1	(0)	(68)
	Deferred/Intangible Charges	-	-	-	-	n/a
13,188	Corporate support services bought in	13,187	-	(2,974)	10,213	(23)
13,188	TOTAL UNCONTROLLABLE COST	13,186	-	(2,973)	10,213	(23)

13,381	NET COST OF SERVICE	13,366	16	(2,305)	11,077	(17)
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	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a

13,381	TOTAL NET EXPENDITURE	13,366	16	(2,305)	11,077	(17)
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* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

		£000's
<u>Strategic budget - agreed pressures / service demands</u>		
	Ref.	-
<u>Strategic budget - agreed additional income / savings</u>		
	Ref.	-
<u>Other resource changes</u>		
Change in intra-Social Services support charge enabling better management and transparency of support costs		483
Changes in Corporate Service bought in		(2,974)
Changes in Capital charges		1
Changes in Supplies and Services		180
Changes in Employee costs		4
		(2,305)
TOTAL OTHER VARIATIONS IN RESOURCE		(2,305)